

TABLE OF CONTENTS

| | | |
|----------|--|-----------|
| PART I | FINANCIAL INFORMATION | 1 |
| ITEM 1. | FINANCIAL STATEMENTS: | |
| | <u>CONSOLIDATED STATEMENT OF OPERATIONS</u> | <u>1</u> |
| | <u>CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME</u> | <u>1</u> |
| | <u>CONSOLIDATED BALANCE SHEET</u> | <u>2</u> |
| | <u>CONSOLIDATED STATEMENT OF CASH FLOWS</u> | <u>4</u> |
| | <u>INDEX FOR NOTES TO CONSOLIDATED FINANCIAL STATEMENTS</u> | <u>5</u> |
| | <u>NOTES TO CONSOLIDATED FINANCIAL STATEMENTS</u> | <u>6</u> |
| ITEM 2. | <u>MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL</u> | <u>16</u> |
| | <u>CONDITION AND RESULTS OF OPERATIONS ("MD&A")</u> | |
| ITEM 3. | <u>QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET</u> | <u>29</u> |
| | <u>RISK</u> | |
| ITEM 4. | <u>CONTROLS AND PROCEDURES</u> | <u>30</u> |
| PART II | OTHER INFORMATION | |
| ITEM 1. | <u>LEGAL PROCEEDINGS</u> | <u>30</u> |
| ITEM 1A. | <u>RISK FACTORS</u> | <u>30</u> |
| ITEM 2. | UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS | NA |
| ITEM 3. | DEFAULTS UPON SENIOR SECURITIES | NA |
| ITEM 4. | MINE SAFETY DISCLOSURES | NA |
| ITEM 5. | OTHER INFORMATION | NA |
| ITEM 6. | <u>EXHIBITS</u> | <u>30</u> |
| | <u>SIGNATURES</u> | <u>31</u> |

FINANCIAL INFORMATION

CONSOLIDATED STATEMENT OF OPERATIONS
(DOLLAR AMOUNTS IN MILLIONS EXCEPT PER-SHARE FIGURES)
(UNAUDITED)

| | QUARTER ENDED | |
|--|-------------------|-------------------|
| | MARCH 31, 2012 | MARCH 31, 2011 |
| Net sales and revenues | \$1,494 | \$1,422 |
| Cost of products sold | 1,290 | 1,177 |
| Gross margin | 204 | 245 |
| Selling, general and administrative expenses | 150 | 172 |
| Research and development expenses | 7 | 7 |
| Charges for restructuring, closures and impairments | 12 | 4 |
| Other operating income, net (Note 6) | (66 |) (174 |
| Operating income | 101 | 236 |
| Interest income and other | 12 | 11 |
| Interest expense, net of capitalized interest | (87 |) (93 |
| Earnings from continuing operations before income taxes | 26 | 154 |
| Income taxes (Note 13) | 15 | (56 |
| Earnings from continuing operations | 41 | 98 |
| Earnings from discontinued operations, net of income taxes (Note 4) | — | 1 |
| Net earnings attributable to Weyerhaeuser common shareholders | \$41 | \$99 |
| Earnings per share attributable to Weyerhaeuser common shareholders, basic and diluted (Note 3): | | |
| Continuing operations | \$0.08 | \$0.18 |
| Discontinued operations | — | — |
| Net earnings per share | \$0.08 | \$0.18 |
| Dividends paid per share | \$0.15 | \$0.15 |
| Weighted average shares outstanding (in thousands) (Note 3): | | |
| Basic | 537,368 | 537,140 |
| Diluted | 539,728 | 540,476 |

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME
(DOLLAR AMOUNTS IN MILLIONS)
(UNAUDITED)

| | QUARTER ENDED | |
|---|-------------------|-------------------|
| | MARCH 31, 2012 | MARCH 31, 2011 |
| Net earnings attributable to Weyerhaeuser common shareholders | \$41 | \$99 |
| Other comprehensive income (loss): | | |
| Foreign currency translation adjustments | 11 | 20 |
| Actuarial gains, net of tax expense of \$12 in 2012 and \$8 in 2011 | 23 | 14 |
| Prior service credits (costs), net of tax expense (benefit) of \$30 in 2012 and (\$1) in 2011 | (70 |) 1 |
| Unrealized gains on available-for-sale securities | 1 | — |
| Total other comprehensive income (loss) | (35 |) 35 |

Edgar Filing: WEYERHAEUSER CO - Form 10-Q

| | | |
|---|-----|-------|
| Comprehensive income attributable to Weyerhaeuser common shareholders | \$6 | \$134 |
|---|-----|-------|

See accompanying Notes to Consolidated Financial Statements.

1

CONSOLIDATED BALANCE SHEET
(DOLLAR AMOUNTS IN MILLIONS, EXCEPT PER-SHARE FIGURES)
(UNAUDITED)

| | MARCH 31, 2012 | DECEMBER 31, 2011 |
|--|-------------------|----------------------|
| ASSETS | | |
| Forest Products: | | |
| Current assets: | | |
| Cash and cash equivalents | \$726 | \$950 |
| Receivables, less allowances of \$6 and \$6 | 503 | 490 |
| Inventories (Note 7) | 517 | 476 |
| Prepaid expenses | 80 | 68 |
| Deferred tax assets | 113 | 81 |
| Total current assets | 1,939 | 2,065 |
| Property and equipment, less accumulated depreciation of \$6,663 and \$6,550 | 2,829 | 2,901 |
| Construction in progress | 192 | 145 |
| Timber and timberlands at cost, less depletion charged to disposals | 3,970 | 3,978 |
| Investments in and advances to equity affiliates | 189 | 192 |
| Goodwill | 40 | 40 |
| Other assets | 442 | 444 |
| Restricted assets held by special purpose entities | 914 | 916 |
| | 10,515 | 10,681 |
| Real Estate: | | |
| Cash and cash equivalents | 2 | 3 |
| Receivables, less discounts and allowances of \$1 and \$2 | 30 | 41 |
| Real estate in process of development and for sale | 606 | 555 |
| Land being processed for development | 943 | 936 |
| Investments in and advances to equity affiliates | 19 | 21 |
| Deferred tax assets | 246 | 240 |
| Other assets | 113 | 113 |
| Consolidated assets not owned | — | 8 |
| | 1,959 | 1,917 |
| Total assets | \$12,474 | \$12,598 |

See accompanying Notes to Consolidated Financial Statements

CONSOLIDATED BALANCE SHEET
(CONTINUED)

| | MARCH 31, 2012 | DECEMBER 31, 2011 |
|--|-------------------|----------------------|
| LIABILITIES AND EQUITY | | |
| Forest Products: | | |
| Current liabilities: | | |
| Current maturities of long-term debt (Note 9) | \$ 167 | \$ 12 |
| Accounts payable | 343 | 336 |
| Accrued liabilities (Note 8) | 536 | 593 |
| Total current liabilities | 1,046 | 941 |
| Long-term debt (Note 9) | 4,026 | 4,181 |
| Deferred income taxes | 108 | 93 |
| Deferred pension and other postretirement benefits | 1,470 | 1,467 |
| Other liabilities | 407 | 408 |
| Liabilities (nonrecourse to Weyerhaeuser) held by special purpose entities | 775 | 776 |
| | 7,832 | 7,866 |
| Real Estate: | | |
| Long-term debt (Note 9) | 283 | 285 |
| Other liabilities | 154 | 172 |
| Consolidated liabilities not owned | — | 8 |
| | 437 | 465 |
| Commitments and contingencies (Note 12) | | |
| Total liabilities | 8,269 | 8,331 |
| Equity: | | |
| Weyerhaeuser shareholders' interest: | | |
| Common shares: \$1.25 par value; authorized 1,360,000,000 shares; issued and outstanding: 537,408,938 and 536,425,400 shares | 672 | 671 |
| Other capital | 4,611 | 4,595 |
| Retained earnings | 128 | 176 |
| Cumulative other comprehensive loss (Note 11) | (1,214 |) (1,179 |
| Total Weyerhaeuser shareholders' interest | 4,197 | 4,263 |
| Noncontrolling interests | 8 | 4 |
| Total equity | 4,205 | 4,267 |
| Total liabilities and equity | \$ 12,474 | \$ 12,598 |
| See accompanying Notes to Consolidated Financial Statements. | | |

CONSOLIDATED STATEMENT OF CASH FLOWS
(DOLLAR AMOUNTS IN MILLIONS)
(UNAUDITED)

| | QUARTER ENDED | |
|---|-------------------|-------------------|
| | MARCH 31, 2012 | MARCH 31, 2011 |
| Cash flows from operations: | | |
| Net earnings | \$41 | \$99 |
| Noncash charges (credits) to earnings: | | |
| Depreciation, depletion and amortization | 113 | 123 |
| Deferred income taxes, net | (6 |) 39 |
| Pension and other postretirement benefits (Note 10) | (28 |) 24 |
| Share-based compensation expense | 10 | 14 |
| Charges for impairment of assets | 8 | 1 |
| Net gains on dispositions of assets | (7 |) (156 |
| Foreign exchange transaction gains (Note 6) | (7 |) (7 |
| Change in: | | |
| Receivables less allowances | (5 |) (59 |
| Receivable for taxes | (2 |) (20 |
| Inventories | (40 |) (66 |
| Real estate and land | (55 |) (2 |
| Prepaid expenses | (8 |) (10 |
| Accounts payable and accrued liabilities | (56 |) (38 |
| Pension and postretirement contributions | (35 |) (19 |
| Other | 17 | (10 |
| Net cash from operations | (60 |) (87 |
| Cash flows from investing activities: | | |
| Property and equipment | (54 |) (35 |
| Timberlands reforestation | (10 |) (12 |
| Proceeds from sale of assets | 6 | 193 |
| Other | 1 | 5 |
| Cash from investing activities | (57 |) 151 |
| Cash flows from financing activities: | | |
| Cash dividends | (81 |) (81 |
| Change in book overdrafts | (29 |) (19 |
| Payments on debt | (2 |) (2 |
| Exercises of stock options | 5 | 34 |
| Other | (1 |) — |
| Cash from financing activities | (108 |) (68 |
| Net change in cash and cash equivalents | (225 |) (4 |
| Cash and cash equivalents at beginning of period | 953 | 1,467 |
| Cash and cash equivalents at end of period | \$728 | \$1,463 |
| Cash paid (received) during the year for: | | |
| Interest, net of amount capitalized of \$5 and \$9 | \$114 | \$156 |
| Income taxes | \$(10 |) \$2 |

See accompanying Notes to Consolidated Financial Statements.

INDEX FOR NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

| | | |
|----------|---|-----------|
| NOTE 1: | <u>BASIS OF PRESENTATION</u> | <u>6</u> |
| NOTE 2: | <u>BUSINESS SEGMENTS</u> | <u>7</u> |
| NOTE 3: | <u>NET EARNINGS PER SHARE</u> | <u>8</u> |
| NOTE 4: | <u>DISCONTINUED OPERATIONS</u> | <u>9</u> |
| NOTE 5: | <u>SHARE-BASED COMPENSATION</u> | <u>9</u> |
| NOTE 6: | <u>OTHER OPERATING INCOME, NET</u> | <u>11</u> |
| NOTE 7: | <u>INVENTORIES</u> | <u>11</u> |
| NOTE 8: | <u>ACCRUED LIABILITIES</u> | <u>12</u> |
| NOTE 9: | <u>FAIR VALUE OF FINANCIAL INSTRUMENTS</u> | <u>12</u> |
| NOTE 10: | <u>PENSION AND OTHER POSTRETIREMENT BENEFIT PLANS</u> | <u>13</u> |
| NOTE 11: | <u>CUMULATIVE OTHER COMPREHENSIVE LOSS</u> | <u>14</u> |
| NOTE 12: | <u>LEGAL PROCEEDINGS, COMMITMENTS AND CONTINGENCIES</u> | <u>14</u> |
| NOTE 13: | <u>INCOME TAXES</u> | <u>15</u> |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
FOR THE QUARTERS ENDED MARCH 31, 2012 AND 2011

NOTE 1: BASIS OF PRESENTATION

We are a corporation that has elected to be taxed as a real estate investment trust (REIT). We expect to derive most of our REIT income from investments in timberlands, including the sale of standing timber through pay-as-cut sales contracts. REIT income can be distributed to shareholders without first paying corporate level tax, substantially eliminating the double taxation on income. A significant portion of our timberland segment earnings receives this favorable tax treatment. We are, however, subject to corporate taxes on built-in-gains (the excess of fair market value over tax basis at January 1, 2010) on sales of real property (other than standing timber) held by the REIT during the first 10 years following the REIT conversion. We also will continue to be required to pay federal corporate income taxes on earnings of our Taxable REIT Subsidiary (TRS), which principally includes our manufacturing businesses, our real estate development business and the portion of our Timberlands segment income included in the TRS. Our consolidated financial statements provide an overall view of our results and financial condition. They include our accounts and the accounts of entities we control, including:

- majority-owned domestic and foreign subsidiaries and
- variable interest entities in which we are the primary beneficiary.

They do not include our intercompany transactions and accounts, which are eliminated, and noncontrolling interests are presented as a separate component of equity.

We account for investments in and advances to unconsolidated equity affiliates using the equity method, with taxes provided on undistributed earnings. This means that we record earnings and accrue taxes in the period earnings are recognized by our unconsolidated equity affiliates.

We report our financial condition in two groups:

• **Forest Products** – our forest products-based operations, principally the growing and harvesting of timber, the manufacture, distribution and sale of forest products and corporate governance activities; and

• **Real Estate** – our real estate development and construction operations.

Throughout these Notes to Consolidated Financial Statements, unless specified otherwise, references to “Weyerhaeuser,” “we” and “our” refer to the consolidated company, including both Forest Products and Real Estate. The accompanying unaudited Consolidated Financial Statements reflect all adjustments that are, in the opinion of management, necessary for a fair presentation of our financial position, results of operations and cash flows for the interim periods presented. Except as otherwise disclosed in these Notes to Consolidated Financial Statements, such adjustments are of a normal, recurring nature. The Consolidated Financial Statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission pertaining to interim financial statements; certain disclosures normally provided in accordance with accounting principles generally accepted in the United States have been omitted. These Consolidated Financial Statements should be read in conjunction with the Consolidated Financial Statements and Management’s Discussion and Analysis of Financial Condition and Results of Operations included in our Annual Report on Form 10-K for the year ended December 31, 2011. Results of operations for interim periods should not be regarded as necessarily indicative of the results that may be expected for the full year.

RECLASSIFICATIONS

We have reclassified certain balances and results from the prior year to be consistent with our 2012 reporting. This makes year-to-year comparisons easier. Our reclassifications had no effect on net earnings or Weyerhaeuser shareholders’ interest. The reclassifications include changes to the way we classify certain transactions as operating or financing on our Consolidated Statement of Cash Flows and to present the results of operations discontinued in 2011 separately on our Consolidated Statement of Operations. Note 4: Discontinued Operations provides information about our discontinued operations.

NOTE 2: BUSINESS SEGMENTS

We are principally engaged in the growing and harvesting of timber; the manufacture, distribution and sale of forest products; and real estate development and construction. Our principal business segments are:

• Timberlands – which includes logs; timber; minerals, oil and gas; and international wood products;

• Wood Products – which includes softwood lumber, engineered lumber, structural panels and building materials distribution;

• Cellulose Fibers – which includes pulp, liquid packaging board and an equity interest in a newsprint joint venture; and

• Real Estate – which includes real estate development, construction and sales.

We have disposed of various businesses and operations that are excluded in the segment results below. See Note 4:

Discontinued Operations for information regarding our discontinued operations.

An analysis and reconciliation of our business segment information to the respective information in the Consolidated Financial Statements is as follows:

| DOLLAR AMOUNTS IN MILLIONS | QUARTER ENDED | |
|---|----------------|----------------|
| | MARCH 31, 2012 | MARCH 31, 2011 |
| Sales to and revenues from unaffiliated customers: | | |
| Timberlands | \$250 | \$ 230 |
| Wood Products | 634 | 526 |
| Cellulose Fibers | 473 | 506 |
| Real Estate | 137 | 160 |
| | 1,494 | 1,422 |
| Intersegment sales: | | |
| Timberlands | 190 | 191 |
| Wood Products | 20 | 20 |
| | 210 | 211 |
| Total sales and revenues | 1,704 | 1,633 |
| Intersegment eliminations | (210) | (211) |
| Total | \$1,494 | \$ 1,422 |
| Net contribution to earnings from continuing operations: | | |
| Timberlands | \$71 | \$ 241 |
| Wood Products | (22) | (36) |
| Cellulose Fibers | 44 | 86 |
| Real Estate | (8) | (1) |
| | 85 | 290 |
| Unallocated items ⁽¹⁾ | 28 | (43) |
| Net contribution to earnings from discontinued operations | — | 2 |
| Net contribution to earnings | 113 | 249 |
| Interest expense, net of capitalized interest | (87) | (93) |
| Income before income taxes (continuing and discontinued operations) | 26 | 156 |
| Income taxes (continuing and discontinued operations) | 15 | (57) |
| Net earnings attributable to Weyerhaeuser common shareholders | \$41 | \$ 99 |

(1) Unallocated items are gains or charges not related to or allocated to an individual operating segment. They include a portion of items such as: share-based compensation; pension and postretirement costs; and foreign exchange transaction gains and losses associated with financing.

NOTE 3: NET EARNINGS PER SHARE

Our basic and diluted earnings per share attributable to Weyerhaeuser shareholders were: \$0.08 for the quarter ended March 31, 2012; and \$0.18 for the quarter ended March 31, 2011.

Basic earnings per share is net earnings divided by the weighted average number of our outstanding common shares, including stock equivalent units where there is no circumstance under which those shares would not be issued.

Diluted earnings per share is net earnings divided by the sum of the:

- weighted average number of our outstanding common shares and
- the effect of our outstanding dilutive potential common shares.

Dilutive potential common shares can include:

- outstanding stock options,
- restricted stock units and
- performance share units.

We use the treasury stock method to calculate the effect of our outstanding dilutive potential common shares.

Share-based payment awards that are contingently issuable upon the achievement of specified performance or market conditions are included in our diluted earnings per share calculation in the period in which the conditions are satisfied.

SHARES EXCLUDED FROM DILUTIVE EFFECT

The following shares were not included in the computation of diluted earnings per share because they were either antidilutive or the required performance or market conditions were not met. Some or all of these shares may be dilutive potential common shares in future periods.

Potential Shares Not Included in the Computation of Diluted Earnings per Share

| SHARES IN THOUSANDS | QUARTER ENDED | |
|-------------------------|----------------|----------------|
| | MARCH 31, 2012 | MARCH 31, 2011 |
| Stock options | 20,521 | 23,844 |
| Performance share units | 548 | 489 |

NOTE 4: DISCONTINUED OPERATIONS

There are no operations classified as discontinued for the quarter ended March 31, 2012. Discontinued operations for the quarter ended March 31, 2011 include our hardwoods and Westwood Shipping Lines operations, both of which were sold in third quarter 2011. The following table summarizes the components of net sales and net earnings from discontinued operations.

| DOLLAR AMOUNTS IN MILLIONS | QUARTER ENDED MARCH 31, 2011 |
|--|------------------------------------|
| Net sales: | |
| Hardwoods | \$98 |
| Westwood Shipping Lines | 58 |
| Total net sales from discontinued operations | \$156 |
| Income from operations: | |
| Hardwoods | \$— |
| Westwood Shipping Lines | 2 |
| Total income from discontinued operations | 2 |
| Income taxes | (1) |
| Net earnings from discontinued operations | \$1 |

Results of discontinued operations exclude certain general corporate overhead costs that have been allocated to and are included in contribution to earnings for the operating segments.

NOTE 5: SHARE-BASED COMPENSATION

In first quarter 2012, we granted 1,908,786 stock options, 702,098 restricted stock units, 344,237 performance share units, and 52,304 stock appreciation rights. In addition, 372,783 outstanding restricted stock unit awards vested during first quarter 2012. A total of 946,549 shares of common stock were issued as a result of restricted stock unit vesting and stock option exercises.

STOCK OPTIONS

The weighted average exercise price of all of the stock options granted in 2012 was \$20.42. The vesting and post-termination vesting terms for stock options granted in 2012 were as follows:

- options vest ratably over 4 years;
- options vest or continue to vest in the event of death, disability, or retirement at an age of at least 62;
- options continue vesting for one year in the event of involuntary termination when the retirement criteria for full or continued vesting have not been met; and
- options stop vesting for all other situations including early retirement prior to age 62.

Weighted Average Assumptions Used in Estimating the Value of Stock Options Granted in 2012

| | OPTIONS | |
|--|---------|---|
| Expected volatility | 40.41 | % |
| Expected dividends | 2.94 | % |
| Expected term (in years) | 5.33 | |
| Risk-free rate | 1.01 | % |
| Weighted average grant date fair value | \$5.72 | |

RESTRICTED STOCK UNITS

The weighted average fair value of the restricted stock units granted in 2012 was \$20.42. The vesting provisions for restricted stock units granted in 2012 were as follows:

- restricted stock units vest ratably over 4 years;
- restricted stock units immediately vest in the event of death while employed or disability;
- restricted stock units partially vest upon retirement at an age of at least 62 or job elimination depending on the employment period after grant date; and
- restricted stock units will be forfeited upon termination of employment in all other situations including early retirement prior to age 62.

PERFORMANCE SHARE UNITS

The weighted average grant date fair value of performance share units granted in 2012 was \$21.71. The vesting provisions for performance share units granted in 2012 and that are earned were as follows:

- units vest 50 percent, 25 percent and 25 percent on the second, third and fourth anniversaries of the grant date, respectively, as long as the individual remains employed by the company;
- units fully vest in the event of death while employed or disability;
- units partially vest upon retirement at an age of at least 62 or job elimination depending on the employment period after grant date; and
- units will be forfeited upon termination of employment in all other situations including early retirement prior to age 62.

Weighted Average Assumptions Used in Estimating the Value of Performance Share Units Granted 2012

| | Performance Share Units | | | |
|------------------------------------|-------------------------|----|-------|---|
| | 1/1/2012 – 12/31/2013 | | | |
| Performance period | | | | |
| Valuation date closing stock price | \$20.56 | | | |
| Expected dividends | 2.92 | | | % |
| Risk-free rate | 0.08 | %– | 0.32 | % |
| Volatility | 34.66 | %– | 34.86 | % |

STOCK APPRECIATION RIGHTS

Stock appreciation rights are remeasured to reflect the fair value at each reporting period. The following table shows the weighted average assumptions applied to all outstanding stock appreciation rights as of March 31, 2012.

Weighted Average Assumptions Used to Remeasure the Value of Stock Appreciation Rights as of March 31, 2012

| | MARCH 31, | |
|-----------------------------|-----------|---|
| | 2012 | |
| Expected volatility | 36.43 | % |
| Expected dividends | 2.74 | % |
| Expected term (in years) | 2.32 | |
| Risk-free rate | 0.44 | % |
| Weighted average fair value | \$4.33 | |

The vesting and post-termination vesting terms for stock appreciation rights granted in 2012 are the same as for stock options described above.

DEFERRED COMPENSATION STOCK EQUIVALENT UNITS

During first quarter 2012, the directors' deferred compensation plan was amended to allow the directors to elect to receive payments of amounts deferred into stock equivalent units in cash or stock. Elections to receive these deferred amounts in stock resulted in the issuance of 40,889 shares. The number of common shares to be issued in the future to directors who elected common share payments is 468,185.

NOTE 6: OTHER OPERATING INCOME, NET

Other operating income, net:

includes both recurring and occasional income and expense items and can fluctuate from year to year.

Items Included in Other Operating Income, Net

| DOLLAR AMOUNTS IN MILLIONS | QUARTER ENDED | |
|---|----------------|----------------|
| | MARCH 31, 2012 | MARCH 31, 2011 |
| Gain on sale of non-strategic timberlands | \$— | \$(152) |
| Gain on postretirement plan amendment (Note 10) | (52) | — |
| Gain on disposition of assets | (1) | (4) |
| Foreign exchange gains, net | (7) | (7) |
| Land management income | (6) | (6) |
| Other, net | — | (5) |
| Total other operating income, net | \$(66) | \$(174) |

The \$152 million pretax gain on sale of non-strategic timberlands resulted from the sale of 82,000 acres in southwestern Washington.

Foreign exchange gains result from changes in exchange rates, primarily related to our Canadian operations.

Land management income consists primarily of income derived from leasing, renting and granting easement and rights of way on our timberlands.

NOTE 7: INVENTORIES

Forest Products inventories include raw materials, work-in-process and finished goods.

| DOLLAR AMOUNTS IN MILLIONS | MARCH 31, 2012 | DECEMBER 31, 2011 |
|---|----------------|-------------------|
| Logs and chips | \$93 | \$ 68 |
| Lumber, plywood, panels and engineered lumber | 144 | 134 |
| Pulp and paperboard | 168 | 181 |
| Other products | 77 | 76 |
| Materials and supplies | 138 | 137 |
| | 620 | 596 |
| Less LIFO reserve | (103) | (120) |
| Total | \$517 | \$ 476 |

The LIFO – the last-in, first-out method – inventory reserve applies to major inventory products held at our U.S. domestic locations. These inventory products include grade and fiber logs, chips, lumber, plywood, oriented strand board, pulp and paperboard.

NOTE 8: ACCRUED LIABILITIES

Forest Products accrued liabilities were comprised of the following:

| DOLLAR AMOUNTS IN MILLIONS | MARCH 31, 2012 | DECEMBER 31, 2011 |
|--|-------------------|----------------------|
| Wages, salaries and severance pay | \$112 | \$136 |
| Pension and postretirement | 64 | 63 |
| Vacation pay | 49 | 44 |
| Income taxes | 12 | 13 |
| Taxes – Social Security and real and personal property | 31 | 29 |
| Interest | 72 | 99 |
| Customer rebates and volume discounts | 32 | 54 |
| Deferred income | 58 | 59 |
| Other | 106 | 96 |
| Total | \$536 | \$593 |

NOTE 9: FAIR VALUE OF FINANCIAL INSTRUMENTS

The estimated fair values and carrying values of our long-term debt consisted of the following:

| DOLLAR AMOUNTS IN MILLIONS | MARCH 31, 2012 CARRYING VALUE | FAIR VALUE (LEVEL 2) | DECEMBER 31, 2011 CARRYING VALUE | FAIR VALUE (LEVEL 2) |
|--|--|-------------------------|---|-------------------------|
| Long-term debt (including current maturities): | | | | |
| Forest Products | \$4,193 | \$4,730 | \$4,193 | \$4,579 |
| Real Estate | \$283 | \$286 | \$285 | \$291 |

To estimate the fair value of long-term debt, we used the following valuation approaches:

- market approach – based on quoted market prices for the same types and issues of our debt; or
- income approach – based on the discounted value of the future cash flows using market yields for the same type and comparable issues of debt.

The inputs to the valuations are based on market data obtained from independent sources or information derived principally from observable market data.

The difference between the fair value and the carrying value represents the theoretical net premium or discount we would pay or receive to retire all debt at the measurement date.

FAIR VALUE OF OTHER FINANCIAL INSTRUMENTS

We believe that our other financial instruments, including cash, short-term investments, receivables, and payables, have net carrying values that approximate their fair values with only insignificant differences. This is primarily due to:

- the short-term nature of these instruments,
- carrying short-term investments at expected net realizable value and
- the allowance for doubtful accounts.

NOTE 10: PENSION AND OTHER POSTRETIREMENT BENEFIT PLANS

The components of net periodic benefit costs (credits) are:

| DOLLAR AMOUNTS IN MILLIONS | PENSION QUARTER ENDED | |
|--|--|-------------------|
| | MARCH 31, 2012 | MARCH 31, 2011 |
| Service cost | \$ 14 | \$ 12 |
| Interest cost | 65 | 69 |
| Expected return on plan assets | (105) | (105) |
| Amortization of actuarial loss | 42 | 35 |
| Amortization of prior service cost | 2 | 4 |
| Loss due to curtailment and special termination benefits | — | 1 |
| Total net periodic benefit cost | \$ 18 | \$ 16 |
| | OTHER POSTRETIREMENT BENEFITS QUARTER ENDED | |
| | MARCH 31, 2012 | MARCH 31, 2011 |
| Service cost | \$— | \$ 1 |
| Interest cost | 4 | 6 |
| Amortization of actuarial loss | 4 | 3 |
| Amortization of prior service credit | (58) | (6) |
| Other | 4 | 4 |
| Total net periodic benefit cost (credit) | \$(46) | \$ 8 |

During fourth quarter 2011, we ratified amendments to our postretirement medical and life insurance benefit plans for U.S. salaried employees that reduced or eliminated certain benefits that were available to both past and present employees. In first quarter 2012, the company recognized a gain of \$52 million due to these benefit changes. This gain is included in other operating income and reflected in the amortization of prior service credit in the table above.

FAIR VALUE OF PENSION PLAN ASSETS

As disclosed in our Annual Report on Form 10-K for the year ended December 31, 2011, the value reported for our pension plan assets at the end of 2011 was estimated. Additional information regarding the year-end values generally becomes available to us during the first half of the following year. We expect to complete the valuation of our pension plan assets during second quarter 2012. The final adjustments could affect net pension periodic benefit cost.

EXPECTED CONTRIBUTIONS AND BENEFIT PAYMENTS

As disclosed in our Annual Report on Form 10-K for the year ended December 31, 2011, we expect to:

- make approximately \$83 million of required contributions to our Canadian registered and nonregistered pension plans in 2012;
- contribute approximately \$60 million to our U.S. qualified pension plan for 2012, which is payable by September 15, 2013 if we do not elect to pay it in 2012;
- contribute approximately \$20 million to our U.S. nonqualified pension plans in 2012; and
- make U.S. and Canadian other postretirement benefit payments of approximately \$42 million in 2012.

NOTE 11: CUMULATIVE OTHER COMPREHENSIVE LOSS

Items included in our cumulative other comprehensive loss are:

| DOLLAR AMOUNTS IN MILLIONS | MARCH 31, 2012 | DECEMBER 31, 2011 |
|--|-------------------|----------------------|
| Foreign currency translation adjustments | \$422 | \$411 |
| Net pension and other postretirement benefit loss not yet recognized in earnings | (1,798 |) (1,821 |
| Prior service credit not yet recognized in earnings | 157 | 227 |
| Unrealized gains on available-for-sale securities | 5 | 4 |
| Total | \$(1,214 |) \$(1,179 |

The change in prior service credit not yet recognized in earnings includes the amortization of a \$52 million gain recognized in first quarter 2012 as the result of previously announced benefit changes. See Note 10: Pension and Other Postretirement Benefit Plans.

NOTE 12: LEGAL PROCEEDINGS, COMMITMENTS AND CONTINGENCIES

This note provides details about our:

- legal proceedings and
- environmental matters.

LEGAL PROCEEDINGS

We are party to legal matters generally incidental to our business. The ultimate outcome of any legal proceeding:

- is subject to a great many variables and
- cannot be predicted with any degree of certainty.

However, whenever probable losses from litigation could reasonably be determined – we believe that we have established adequate reserves. In addition, we believe the ultimate outcome of the legal proceedings:

- could have a material adverse effect on our results of operations, cash flows or financial position in any given quarter or year; but
- will not have a material adverse effect on our long-term results of operations, cash flows or financial position.

ENVIRONMENTAL MATTERS

Our environmental matters include:

- site remediation and
- asset retirement obligations.

Site Remediation

Under the Comprehensive Environmental Response Compensation and Liability Act – commonly known as the Superfund – and similar state laws, we:

- are a party to various proceedings related to the cleanup of hazardous waste sites and
- have been notified that we may be a potentially responsible party related to the cleanup of other hazardous waste sites for which proceedings have not yet been initiated.

As of March 31, 2012, our total accrual for future estimated remediation costs on the active Superfund sites and other sites for which we are responsible was \$33 million. There have not been material changes to the accrual since the end of 2011.

Asset Retirement Obligations

We have obligations associated with the retirement of tangible long-lived assets consisting primarily of reforestation obligations related to forest management licenses in Canada and obligations to close and cap landfills. As of March 31, 2012, our total accruals for these obligations was \$69 million. The accruals have not changed materially since the end of 2011.

Some of our sites have asbestos containing materials. We have met our current legal obligation to identify and manage these materials. In situations where we cannot reasonably determine when asbestos containing materials might be removed from the sites, we have not recorded an accrual because the fair value of the obligation cannot be reasonably estimated.

NOTE 13: INCOME TAXES

As a REIT, we generally are not subject to corporate level tax on income of the REIT that is distributed to shareholders. We will, however, be subject to corporate taxes on built-in-gains (the excess of fair market value over tax basis at January 1, 2010) on sales of real property (other than standing timber) held by the REIT during the first 10 years following the REIT conversion. We also will continue to be required to pay federal corporate income taxes on earnings of our Taxable REIT Subsidiary (TRS), which principally includes our manufacturing businesses, our real estate development business and the portion of our Timberlands segment income included in the TRS.

The 2012 provision for income taxes is based on the year-to-date effective tax rate that applies to our TRS. Our 2012 estimated annual effective tax rate, excluding discrete items, differs from the U.S. statutory rate, primarily due to lower tax rates applicable to non-U.S. results. Our estimated annual effective income tax rate from continuing operations applicable to our TRS, excluding discrete items, is 25 percent for 2012. The tax rate for the quarter differs from the estimated annual effective tax rate, primarily due to a different mix of non-U.S. earnings or losses in the quarter relative to the annual period.

Discrete items excluded from the calculation of our effective income tax rates include:

DOLLAR AMOUNTS IN MILLIONS

2012:

| | | |
|--|-------|---|
| Income taxes on postretirement plan amendment discussed in Note 10 | \$(18 |) |
| State income tax settlements | \$8 | |

2011:

| | | |
|--|-------|---|
| Income taxes on a non-strategic timberlands gain discussed in Note 6 | \$(56 |) |
|--|-------|---|

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS ("MD&A")

FORWARD-LOOKING STATEMENTS

This report contains statements concerning our future results and performance that are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements:

are based on various assumptions we make and

may not be accurate because of risks and uncertainties surrounding the assumptions that we make.

Factors listed in this section – as well as other factors not included – may cause our actual results to differ significantly from our forward-looking statements. There is no guarantee that any of the events anticipated by our forward-looking statements will occur. Or if any of the events occur, there is no guarantee what effect they will have on our operations or financial condition.

We will not update our forward-looking statements after the date of this report.

FORWARD-LOOKING TERMINOLOGY

Some forward-looking statements discuss our plans, strategies and intentions. They use words such as expects, may, will, believes, should, approximately, anticipates, estimates, and plans. In addition, these words may use the positive or negative or other variations of those terms.

STATEMENTS

We make forward-looking statements of our expectations regarding second quarter 2012, including:

higher log sales volumes, slightly improved domestic prices for Western logs, increased fuel costs, seasonally higher silviculture expenses and modestly higher earnings in our Timberlands segment;

higher sales volumes across all product lines, improved selling prices for lumber and approximately breakeven results in our Wood Products segment;

improved prices for pulp, higher planned annual maintenance expense and slightly higher earnings in our Cellulose Fiber segment; and

a small loss from single-family homebuilding operations, seasonally higher home closings, and a slight profit in our Real Estate segment.

We base our forward-looking statements on a number of factors, including the expected effect of:

the economy;

regulations;

adverse litigation outcomes and the adequacy of reserves;

changes in accounting principles;

contributions to pension plans;

projected benefit payments;

projected tax rates and credits; and

other related matters.

RISKS, UNCERTAINTIES AND ASSUMPTIONS

The major risks and uncertainties – and assumptions that we make – that affect our business and may cause actual results to differ from these forward-looking statements include, but are not limited to:

- the effect of general economic conditions, including employment rates, housing starts, interest rate levels, availability of financing for home mortgages and strength of the U.S. dollar;
- market demand for our products, which is related to the strength of the various U.S. business segments and economic conditions;
- performance of our manufacturing operations, including maintenance requirements;
- the successful execution of our internal performance plans, including restructurings and cost reduction initiatives;
- the level of competition from domestic and foreign producers;
- raw material prices;
- energy prices;
- transportation costs;
- the effect of weather;
- the risk of loss from fires, floods, windstorms, hurricanes, pest infestation and other natural disasters;
- federal tax policies;
- the effect of forestry, land use, environmental and other governmental regulations;
- legal proceedings;
- the effect of timing of retirements and changes in the market price of our common stock on charges for share-based compensation;
- changes in accounting principles;
- performance of pension fund investments and related derivatives; and
- other factors described under “Risk Factors” in our annual report on Form 10-K.

EXPORTING ISSUES

We are a large exporter, affected by changes in:

- economic activity in Europe and Asia – particularly Japan and China;
- currency exchange rates – particularly the relative value of the U.S. dollar to the euro and Canadian dollar and the value of the euro and yen; and
- restrictions on international trade or tariffs imposed on imports.

RESULTS OF OPERATIONS

In reviewing our results of operations, it is important to understand these terms:

• Price realizations refer to net selling prices – this includes selling price plus freight, minus normal sales deductions.

• Net contribution to earnings can be positive or negative and refers to earnings (loss) attributable to Weyerhaeuser shareholders before interest expense and income taxes.

In reviewing our results of operations, it is important to understand net sales and revenues and operating income included in Consolidated Results and individual segment discussions below exclude the results of discontinued operations. Refer to Note 4: Discontinued Operations.

In the following discussion, unless otherwise noted, references to increases or decreases in income and expense items, price realizations, shipment volumes, and net contributions to earnings are based on the quarter ended March 31, 2012, compared to the quarter ended March 31, 2011.

CONSOLIDATED RESULTS

How We Did in First Quarter 2012

NET SALES AND REVENUES / OPERATING INCOME / NET EARNINGS – WEYERHAEUSER COMPANY

Here is a comparison of net sales and revenues to unaffiliated customers, operating income and net earnings for the quarters ended March 31, 2012 and 2011:

| DOLLAR AMOUNTS IN MILLIONS, EXCEPT PER-SHARE FIGURES | QUARTER ENDED | | AMOUNT OF CHANGE 2012 VS. 2011 |
|--|-------------------|-------------------|-----------------------------------|
| | MARCH 31, 2012 | MARCH 31, 2011 | |
| Net sales and revenues | \$1,494 | \$1,422 | \$72 |
| Operating income | \$101 | \$236 | \$(135) |
| Earnings of discontinued operations, net of tax | \$— | \$1 | \$(1) |
| Net earnings attributable to Weyerhaeuser common shareholders | \$41 | \$99 | \$(58) |
| Net earnings per share attributable to Weyerhaeuser common shareholders, basic and diluted | \$0.08 | \$0.18 | \$(0.10) |

Comparing First Quarter 2012 with First Quarter 2011

Net sales and revenues

Net sales and revenues increased \$72 million – 5 percent – primarily due to the following:

• Wood Products segment sales increased \$108 million, primarily due to higher sales volumes across all major product lines; and

• Timberlands segment sales increased \$20 million, primarily due to higher volumes of logs sold. This was partially offset by lower revenue from land exchanges.

These increases were partially offset by:

• Cellulose Fibers segment sales decreased \$33 million, primarily due to lower pulp price realizations; and

• Real Estate segment sales decreased \$23 million, primarily due to fewer home closings and lower average closing prices due to mix.

Net earnings attributable to Weyerhaeuser common shareholders

Our net earnings attributable to Weyerhaeuser common shareholders decreased \$58 million – 59 percent – primarily due to:

- a pretax gain of \$152 million on the sale of 82,000 acres of non-strategic timberlands in 2011; and
- gross margin decreased \$41 million, primarily due to lower pulp price realizations in our Cellulose Fibers segment.

These decreases in our earnings were partially offset by:

- a \$71 million change in income taxes due to the change in discrete tax items and loss in our Taxable REIT Subsidiary (TRS) in 2012 compared to income in our TRS in 2011;
- a \$52 million pretax gain recognized in 2012 related to a previously announced postretirement plan amendment; and
- a \$22 million decrease in selling, general and administrative expenses as the result of previous cost reduction efforts and lower share-based compensation expense.

TIMBERLANDS

How We Did in First Quarter 2012

Here is a comparison of net sales and revenues to unaffiliated customers, intersegment sales, and net contribution to earnings for the quarters ended March 31, 2012 and 2011:

NET SALES AND REVENUES / NET CONTRIBUTION TO EARNINGS – TIMBERLANDS

| DOLLAR AMOUNTS IN MILLIONS | QUARTER ENDED | | AMOUNT OF CHANGE 2012 VS. 2011 |
|---|-------------------|-------------------|-----------------------------------|
| | MARCH 31, 2012 | MARCH 31, 2011 | |
| Net sales and revenues to unaffiliated customers: | | | |
| Logs: | | | |
| West | \$ 130 | \$ 110 | \$ 20 |
| South | 50 | 41 | 9 |
| Canada | 7 | 7 | — |
| Subtotal logs sales and revenues | 187 | 158 | 29 |
| Pay as cut timber sales | 11 | 8 | 3 |
| Timberlands exchanges ⁽¹⁾ | 8 | 21 | (13) |
| Higher and better-use land sales ⁽¹⁾ | 4 | 4 | — |
| Minerals, oil and gas | 7 | 14 | (7) |
| Products from international operations ⁽²⁾ | 25 | 17 | 8 |
| Other products | 8 | 8 | — |
| Subtotal net sales and revenues to unaffiliated customers | 250 | 230 | 20 |
| Intersegment sales: | | | |
| United States | 112 | 112 | — |
| Other | 78 | 79 | (1) |
| Subtotal intersegment sales | 190 | 191 | (1) |
| Total sales and revenues | \$ 440 | \$ 421 | \$ 19 |
| Net contribution to earnings | \$ 71 | \$ 241 | \$ (170) |

(1) Sales of higher and better use timberland and non-strategic timberlands are conducted through Forest Products subsidiaries.

(2) Includes logs, plywood and hardwood lumber harvested or produced by our international operations, primarily in South America.

Comparing First Quarter 2012 with First Quarter 2011

Net sales and revenues – unaffiliated customers

Net sales and revenues to unaffiliated customers increased \$20 million – 9 percent – primarily from the following:

• Western log sales increased by \$20 million primarily due to increased sales volumes of 19 percent. Increased export sales to Japan and domestic sales volumes were partially offset by lower domestic prices.

• Southern log sales increased by \$9 million due to increased sales volumes of 22 percent as a result of increased harvest levels in response to increased third party demand.

• Sales from our international operations increased by \$8 million, primarily due to increased plywood sales volumes of 54 percent.

The above items were partially offset by a \$13 million decrease in timberland exchanges.

Net contribution to earnings

Net contribution to earnings decreased \$170 million – 71 percent – primarily from:

• a \$152 million decrease due to the sale of 82,000 acres of non-strategic timberlands in 2011;

• a \$10 million decrease due to fewer land exchanges and higher and better-use land sales;

• a \$9 million decrease as the mix of export log sales compared to domestic log sales decreased in the West and domestic log prices were lower in both the West and South;

• operating costs increased \$7 million, primarily due to higher fuel and road costs; and

• a \$6 million decrease due to lower mineral income as a result of lower natural gas prices.

The above items were partially offset by a \$15 million increase due to increased market demand for logs in the West and an increased harvest level of 24 percent in the South.

Our Outlook

We expect modestly higher earnings from the Timberlands segment in second quarter. We expect higher log sales volumes and slightly improved domestic prices for Western logs, partially offset by an overall increase in fuel costs and seasonally higher silviculture expenses in the West and South.

THIRD-PARTY LOG SALES VOLUMES AND FEE HARVEST VOLUMES

| VOLUMES IN THOUSANDS | QUARTER ENDED | | AMOUNT OF CHANGE 2012 VS. 2011 |
|---------------------------------------|-------------------|-------------------|-----------------------------------|
| | MARCH 31, 2012 | MARCH 31, 2011 | |
| Third party log sales – cubic meters: | | | |
| West | 1,308 | 1,095 | 213 |
| South | 1,228 | 1,005 | 223 |
| Canada | 205 | 194 | 11 |
| International | 78 | 72 | 6 |
| Total | 2,819 | 2,366 | 453 |
| Fee harvest volumes – cubic meters: | | | |
| West | 1,679 | 1,611 | 68 |
| South | 2,714 | 2,180 | 534 |
| International | 172 | 98 | 74 |
| Total | 4,565 | 3,889 | 676 |

WOOD PRODUCTS

How We Did in First Quarter 2012

Here is a comparison of net sales and revenues to unaffiliated customers and net contribution to earnings for the quarters ended March 31, 2012 and 2011:

NET SALES AND REVENUES / NET CONTRIBUTION TO EARNINGS – WOOD PRODUCTS

| DOLLAR AMOUNTS IN MILLIONS | QUARTER ENDED | | AMOUNT OF CHANGE 2012 VS. 2011 |
|---|-------------------|-------------------|-----------------------------------|
| | MARCH 31, 2012 | MARCH 31, 2011 | |
| Net sales and revenues: | | | |
| Structural lumber | \$291 | \$260 | \$31 |
| Engineered solid section | 65 | 53 | 12 |
| Engineered I-joists | 41 | 33 | 8 |
| Oriented strand board | 111 | 82 | 29 |
| Softwood plywood | 23 | 15 | 8 |
| Other products produced | 42 | 35 | 7 |
| Other products purchased for resale | 61 | 48 | 13 |
| Net sales and revenues from continuing operations | \$634 | \$526 | \$108 |
| Net contribution to earnings | \$(22) | \$(36) | \$14 |

Comparing First Quarter 2012 with First Quarter 2011

Overall performance in our Wood Products segment improved year over year. We continue to focus on reducing costs and increasing revenues by broadening our customer base, introducing new products and improving our operational capabilities. These improvement efforts and slightly better market conditions, have resulted in higher production rates in all primary product lines.

Net sales and revenues

Net sales and revenues increased \$108 million – 21 percent – primarily from the following:

• Structural lumber shipment volumes increased 13 percent.

• Oriented strand board (OSB) shipment volumes increased 31 percent and average price realizations increased 3 percent.

• Engineered solid section shipment volumes increased 35 percent.

• Engineered I-joists shipment volumes increased 23 percent.

• Softwood plywood shipment volumes increased 26 percent and average price realizations increased 21 percent.

• Other products purchased for resale increased 27 percent primarily due to a strategic focus on growing our specialty building products business.

The above items were partially offset by a decrease of 10 percent in engineered solid section average price realizations.

Net contribution to earnings

Net contribution to earnings increased \$14 million – 39 percent – primarily from:

• an \$8 million increase due to higher sales volumes across all major product lines;

• an \$8 million increase in by-product sales as the result of higher lumber volumes;

a \$4 million increase as higher OSB, softwood plywood and engineered I-joists price realizations more than offset lower prices for lumber and engineered solid section; manufacturing costs decreased \$4 million, primarily due to increased operating rates; and log costs decreased \$4 million, primarily due to lower domestic prices in the West and South. These increases were partially offset by a \$12 million increase in freight expense due to higher shipment volumes and fuel costs.

Our Outlook

We anticipate approximately breakeven results from the Wood Products segment in second quarter. We expect higher sales volumes across all product lines and improved selling prices for lumber.

THIRD-PARTY SALES VOLUMES

| VOLUMES IN MILLIONS | QUARTER ENDED | | AMOUNT OF CHANGE |
|--|----------------|----------------|------------------|
| | MARCH 31, 2012 | MARCH 31, 2011 | 2012 VS. 2011 |
| Structural lumber – board feet | 937 | 826 | 111 |
| Engineered solid section – cubic feet | 4 | 3 | 1 |
| Engineered I-joists – lineal feet | 32 | 26 | 6 |
| Oriented strand board – square feet (3/8") | 565 | 432 | 133 |
| Softwood plywood – square feet (3/8") | 73 | 58 | 15 |

TOTAL PRODUCTION VOLUMES

| VOLUMES IN MILLIONS | QUARTER ENDED | | AMOUNT OF CHANGE |
|--|----------------|----------------|------------------|
| | MARCH 31, 2012 | MARCH 31, 2011 | 2012 VS. 2011 |
| Structural lumber – board feet | 958 | 893 | 65 |
| Engineered solid section – cubic feet | 4 | 4 | — |
| Engineered I-joists – lineal feet | 34 | 30 | 4 |
| Oriented strand board – square feet (3/8") | 601 | 494 | 107 |
| Softwood plywood – square feet (3/8") | 51 | 53 | (2) |

CELLULOSE FIBERS

How We Did in First Quarter and Year-to-Date 2012

Here is a comparison of net sales and revenues to unaffiliated customers and net contribution to earnings for the quarters ended March 31, 2012 and 2011:

NET SALES AND REVENUES / NET CONTRIBUTION TO EARNINGS – CELLULOSE FIBERS

| DOLLAR AMOUNTS IN MILLIONS | QUARTER ENDED | | AMOUNT OF CHANGE |
|------------------------------|----------------|----------------|------------------|
| | MARCH 31, 2012 | MARCH 31, 2011 | 2012 VS. 2011 |
| Net sales and revenues: | | | |
| Pulp | \$367 | \$398 | \$(31) |
| Liquid packaging board | 83 | 85 | (2) |
| Other products | 23 | 23 | — |
| Total | \$473 | \$506 | \$(33) |
| Net contribution to earnings | \$44 | \$86 | \$(42) |

Comparing First Quarter 2012 with First Quarter 2011

Net sales and revenues

Net sales and revenues decreased \$33 million – 7 percent – primarily due to:

Pulp price realizations decreased \$94 per ton – 10 percent – primarily due to an oversupply of global softwood pulp inventories; and

Sales volumes for liquid packaging board decreased 4,000 tons – 5 percent.

These decreases were partially offset by an increase in sales volumes for pulp of 13,000 tons – 3 percent.

Net contribution to earnings

Net contribution to earnings decreased \$42 million – 49 percent – primarily due to:

a \$42 million decrease due to lower pulp price realizations; and

an \$8 million decrease due to increased fiber and chemical costs.

These decreases were partially offset by:

a \$4 million decrease in operating costs; and

a \$3 million increase in pulp sales volumes.

Our Outlook

We expect slightly higher earnings from the Cellulose Fibers segment in second quarter due to improved selling prices for pulp, partly offset by higher planned annual maintenance expense.

THIRD-PARTY SALES VOLUMES

| VOLUMES IN THOUSANDS | QUARTER ENDED | | AMOUNT OF CHANGE 2012 VS. 2011 |
|-------------------------------|----------------|----------------|-----------------------------------|
| | MARCH 31, 2012 | MARCH 31, 2011 | |
| Pulp – air-dry metric tons | 449 | 436 | 13 |
| Liquid packaging board – tons | 70 | 74 | (4) |

TOTAL PRODUCTION VOLUMES

| VOLUMES IN THOUSANDS | QUARTER ENDED | | AMOUNT OF CHANGE 2012 VS. 2011 |
|-------------------------------|----------------|----------------|-----------------------------------|
| | MARCH 31, 2012 | MARCH 31, 2011 | |
| Pulp – air-dry metric tons | 438 | 437 | 1 |
| Liquid packaging board – tons | 65 | 67 | (2) |

REAL ESTATE

How We Did First Quarter 2012

Here is a comparison of net sales and revenues and net contribution to earnings for the quarters ended March 31, 2012 and 2011:

NET SALES AND REVENUES / NET CONTRIBUTION TO EARNINGS – REAL ESTATE

| DOLLAR AMOUNTS IN MILLIONS | QUARTER ENDED | | AMOUNT OF CHANGE 2012 VS. 2011 |
|------------------------------|-------------------|-------------------|-----------------------------------|
| | MARCH 31, 2012 | MARCH 31, 2011 | |
| Net sales and revenues: | | | |
| Single-family housing | \$131 | \$152 | \$(21) |
| Land | 3 | 7 | (4) |
| Other | 3 | 1 | 2 |
| Total | \$137 | \$160 | \$(23) |
| Net contribution to earnings | \$(8) | \$(1) | \$(7) |

Here is a comparison of key statistics related to our single-family operations for the quarters ended March 31, 2012 and 2011:

SUMMARY OF SINGLE-FAMILY STATISTICS

| | QUARTER ENDED | | AMOUNT OF CHANGE 2012 VS. 2011 |
|---|-------------------|-------------------|-----------------------------------|
| | MARCH 31, 2012 | MARCH 31, 2011 | |
| Homes sold | 697 | 535 | 162 |
| Homes closed | 349 | 363 | (14) |
| Homes sold but not closed (backlog) | 777 | 611 | 166 |
| Cancellation rate | 10.1 | % 11.6 | % (1.5)% |
| Traffic | 14,272 | 12,904 | 1,368 |
| Average price of homes closed | \$376,000 | \$419,000 | \$(43,000) |
| Single-family gross margin – excluding impairments (%) ⁽¹⁾ | 17.3 | % 21.7 | % (4.4)% |

(1) Single-family gross margin equals revenue less cost of sales and period costs (other than impairments and deposit write-offs).

Comparing First Quarter 2012 with First Quarter 2011

Net sales and revenues

Net sales and revenues decreased \$23 million – 14 percent – primarily due to:

• The average price of homes closed decreased 10 percent to \$376,000 in 2012 from \$419,000 in 2011.

• Home closings declined 4 percent to 349 in 2012 from 363 in 2011.

Net contribution to earnings

Net contribution to earnings decreased \$7 million primarily due to a \$10 million decrease in contribution from single-family closings.

Unit closings decreased slightly, but margins declined due to a shift in the mix of homes closed. Changes in mix reflect both changes in product lines (entry-level homes versus move-up products) and changes in geographic markets where the closings occur.

This decrease was partially offset by a \$3 million improvement in selling, general, and administrative expenses, resulting from lower closing volumes and ongoing cost reduction initiatives.

Our Outlook

We expect a slight profit from the Real Estate segment in second quarter. A land sale completed in April 2012 will contribute approximately \$10 million to earnings. We anticipate a small loss from single family homebuilding operations. Home closings should increase seasonally.

UNALLOCATED ITEMS

Unallocated items are gains or charges not related to or allocated to an individual operating segment. They include a portion of items such as: share-based compensation; pension and postretirement costs; and foreign exchange transaction gains and losses associated with financing. Unallocated items were:

\$28 million during first quarter 2012 and

- \$(41) million during first quarter 2011.

The \$69 million change in unallocated items is primarily due to:

• a \$52 million gain recognized in first quarter 2012 related to a previously announced postretirement plan amendment; and

• a \$23 million decrease in unallocated general and administrative costs as the result of previous cost reduction efforts and lower share-based compensation expense.

Partially offsetting these increases is a \$9 million increase in restructuring and impairment costs primarily related to previously closed Wood Products facilities.

INTEREST EXPENSE

Our net interest expense incurred was:

\$87 million during first quarter 2012 and

\$93 million during first quarter 2011.

Interest expense incurred decreased due to a lower level of debt.

INCOME TAXES

As a REIT, we generally are not subject to corporate level tax on income of the REIT that is distributed to shareholders. We will, however, be subject to corporate taxes on built-in-gains (the excess of fair market value over tax basis at January 1, 2010) on sales of real property (other than standing timber) held by the REIT during the first 10 years following the REIT conversion. We also will continue to be required to pay federal corporate income taxes on earnings of our Taxable REIT Subsidiary (TRS), which principally includes our manufacturing businesses, our real estate development business and the portion of our Timberlands segment income included in the TRS.

The 2012 provision for income taxes is based on the year-to-date effective tax rate that applies to our TRS. Our 2012 estimated annual effective tax rate, excluding discrete items, differs from the U.S. statutory rate, primarily due to lower tax rates applicable to non-U.S. results. Our estimated annual effective income tax rate from continuing operations applicable to our TRS, excluding discrete items, is 25 percent for 2012. The tax rate for the quarter differs from the estimated annual effective tax rate, primarily due to a different mix of non-U.S. earnings or losses in the quarter relative to the annual period.

Discrete items excluded from the calculation of our effective income tax rates include:

DOLLAR AMOUNTS IN MILLIONS

2012:

| | | |
|--|-------|---|
| Income taxes on postretirement plan amendment discussed in Note 10 | \$(18 |) |
| State income tax settlements | \$8 | |

2011:

| | | |
|--|-------|---|
| Income taxes on a non-strategic timberlands gain discussed in Note 6 | \$(56 |) |
|--|-------|---|

LIQUIDITY AND CAPITAL RESOURCES

We are committed to maintaining a sound and conservative capital structure which enables us to:

- protect the interests of our shareholders and lenders and
- have access at all times to all major financial markets.

Two important elements of our policy governing capital structure include:

- viewing the capital structure of Forest Products separately from that of Real Estate given the very different nature of their assets and business activity and
- minimizing liquidity risk by managing timing of debt maturities.

The amount of debt and equity for Forest Products and Real Estate will reflect the following:

- basic earnings capacity and
- liquidity characteristics of their respective assets.

CASH FROM OPERATIONS

Cash from operations includes:

- cash received from customers;
- cash paid to employees, suppliers and others;
- cash paid for interest on our debt; and
- cash paid for taxes.

Consolidated net cash used in our operations was:

\$60 million in 2012 and

\$87 million in 2011.

Comparing 2012 with 2011

Net cash from operations increased \$27 million in 2012 as compared with 2011, primarily due to the following:

- Cash paid for interest decreased \$42 million, primarily due to the early retirement of \$518 million of debt in second quarter 2011. We paid interest of \$114 million in first quarter 2012 compared to \$156 million in first quarter 2011.
- Cash paid to employees, suppliers and others decreased approximately \$18 million. Cash paid decreased due to the sale of discontinued operations in third quarter 2011 partially offset by increases in cash paid across all business segments.

- Net cash inflows related to income taxes increased \$12 million. We received income tax refunds of \$10 million in first quarter 2012 and paid income taxes of \$2 million in first quarter 2011.

Partially offsetting the above increases was a decrease in cash, primarily due to the following:

Cash we received from customers decreased approximately \$30 million. Cash received decreased due to the sale of discontinued operations in third quarter 2011 partially offset by increased sales in our Timberlands and Wood Products segments.

Pension contributions increased \$16 million, due almost entirely to the timing of contributions to the Canadian registered and nonregistered pension plans. Contributions to the Canadian plans in 2012 are expected to be comparable to 2011, but are spread more evenly over the year.

Subsequent to quarter end, our Real Estate segment completed a land sale and received approximately \$100 million in cash.

Expected Pension Contributions and Benefit Payments

As disclosed in our Annual Report on Form 10-K for the year ended December 31, 2011, we expect to:

• make approximately \$83 million of required contributions to our Canadian registered and nonregistered pension plans in 2012;

• contribute approximately \$60 million to our U.S. qualified pension plan for 2012, which is payable by September 15, 2013 if we do not elect to pay it in 2012;

• contribute approximately \$20 million to our U.S. nonqualified pension plans in 2012; and

• make U.S. and Canadian other postretirement benefit payments of approximately \$42 million in 2012.

CASH FROM INVESTING ACTIVITIES

Cash from investing activities can include:

• acquisitions of property, equipment, timberlands and reforestation;

• investments in or distribution from equity affiliates; and

• proceeds from sale of assets and operations.

Summary of Capital Spending by Business Segment

| DOLLAR AMOUNTS IN MILLIONS | YEAR-TO-DATE ENDED | |
|----------------------------|--------------------|----------------|
| | MARCH 31, 2012 | MARCH 31, 2011 |
| Timberlands | \$12 | \$14 |
| Wood Products | 6 | 6 |
| Cellulose Fibers | 45 | 26 |
| Real Estate | 1 | 1 |
| Total | \$64 | \$47 |

We anticipate that our net capital expenditures for 2012 – excluding acquisitions – will be around \$290 million.

Proceeds from the Sale of Nonstrategic Assets

Proceeds received from the sale of nonstrategic assets in 2011 included \$192 million for the sale of 82,000 acres of non-strategic timberlands in southwestern Washington.

CASH FROM FINANCING ACTIVITIES

Cash from financing activities can include:

- issuances and payment of long-term debt,
- borrowings and payments under revolving lines of credit,
- changes in our book overdrafts,
- proceeds from stock offerings and option exercises and
- payment of cash dividends and repurchasing stock.

Revolving credit facility

Weyerhaeuser Company and Weyerhaeuser Real Estate Company (WRECO) have a \$1.0 billion 4-year revolving credit facility that expires in June 2015. WRECO can borrow up to \$50 million under this facility. Neither of the entities is a guarantor of the borrowing of the other under this credit facility.

There were no net proceeds from the issuance of debt or from borrowings (repayments) under our available credit facility in first quarter 2012 or 2011.

Debt covenants

As of March 31, 2012 Weyerhaeuser Company and WRECO:

- had no borrowings outstanding under the credit facility and
- were in compliance with the credit facility covenants.

Weyerhaeuser Company Covenants

Key covenants related to Weyerhaeuser Company include the requirement to maintain:

- a minimum defined net worth of \$3.0 billion;
- a defined debt-to-total-capital ratio of 65 percent or less; and
- ownership of, or long-term leases on, no fewer than four million acres of timberlands.

Weyerhaeuser Company's defined net worth is comprised of:

- total Weyerhaeuser shareholders' interest,
- excluding accumulated comprehensive income (loss) related to pension and postretirement benefits,
- minus Weyerhaeuser Company's investment in subsidiaries in our Real Estate segment or other unrestricted subsidiaries.

Total Weyerhaeuser Company capitalization is comprised of:

- total Weyerhaeuser Company (excluding WRECO) debt
- plus total defined net worth.

As of March 31, 2012, Weyerhaeuser Company had:

- a defined net worth of \$4.9 billion and
- a defined debt-to-total-capital ratio of 46.1 percent.

Weyerhaeuser Real Estate Company Covenants

Key covenants related to WRECO's revolving credit facility and medium-term notes include the requirement to maintain:

- a minimum capital base of \$100 million,
- a defined debt-to-total-capital ratio of 80 percent or less and
- Weyerhaeuser Company or a subsidiary must own at least 79 percent of WRECO.

WRECO's defined net worth is:

- total WRECO shareholders' interest,
- minus intangible assets,
- minus WRECO's investment in joint ventures and partnerships.

Total WRECO defined debt is:

- total WRECO debt – including any intercompany debt
- plus outstanding WRECO guarantees and letters of credit.

Total WRECO capitalization is defined as:

- total WRECO defined debt and
- total WRECO defined net worth.

As of March 31, 2012, WRECO had:

- a capital base of \$847 million and
- a defined debt-to-total-capital ratio of 51.7 percent.

Option Exercises

We received cash proceeds from the exercise of stock options of:

- \$5 million in 2012 and
- \$34 million in 2011.

Paying dividends

We paid dividends of \$81 million in first quarters 2012 and 2011.

On April 12, 2012, our board of directors declared a regular dividend of 15 cents per share payable June 1, 2012, to shareholders of record at the close of business May 11, 2012.

CRITICAL ACCOUNTING POLICIES

There have been no significant changes during first quarter 2012 to our critical accounting policies presented in our 2011 Annual Report on Form 10-K.

QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

No changes occurred during first quarter 2012 that had a material effect on the information relating to quantitative and qualitative disclosures about market risk that was provided in the company's Annual Report on Form 10-K for the year ended December 31, 2011.

CONTROLS AND PROCEDURES

EVALUATION OF DISCLOSURE CONTROLS AND PROCEDURES

Disclosure controls are controls and other procedures that are designed to ensure that information required to be disclosed in the reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Act is accumulated and communicated to the issuer's management, including its principal executive and principal financial officers, to allow timely decisions regarding required disclosure. The company's principal executive officer and principal financial officer have concluded that the company's disclosure controls and procedures were effective as of March 31, 2012, based on an evaluation of the company's disclosure controls and procedures as of that date.

CHANGES IN INTERNAL CONTROLS

No changes occurred in the company's internal control over financial reporting during first quarter 2012 that have materially affected, or are reasonably likely to materially affect, the company's internal control over financial reporting.

LEGAL PROCEEDINGS

Refer to "Notes to Consolidated Financial Statements – Note 12: Legal Proceedings, Commitments and Contingencies."

RISK FACTORS

There have been no significant changes during first quarter 2012 to risk factors presented in our 2011 Annual Report on Form 10-K.

EXHIBITS

- | | |
|---------|---|
| 10 | Weyerhaeuser Company Annual Incentive Plan for Salaried Employees (Amended and Restated Effective January 1, 2012) |
| 12 | Statements regarding computation of ratios |
| 31 | Certification pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended |
| 32 | Certification pursuant to Rule 13a-14(b) under the Securities Exchange Act of 1934, as amended, and Section 1350 of Chapter 63 of Title 18 of the United States Code (18 U.S.C. 1350) |
| 100.INS | XBRL Instance Document |
| 100.SCH | XBRL Taxonomy Extension Schema Document |
| 100.CAL | XBRL Taxonomy Extension Calculation Linkbase Document |
| 100.DEF | XBRL Taxonomy Extension Definition Linkbase Document |
| 100.LAB | XBRL Taxonomy Extension Label Linkbase Document |
| 100.PRE | XBRL Taxonomy Extension Presentation Linkbase Document |

Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

WEYERHAEUSER COMPANY

Date: May 4, 2012

By: /s/ JERALD W. RICHARDS
Jerald W. Richards
Chief Accounting Officer