

SIERRA WIRELESS INC  
Form 6-K  
May 11, 2006

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

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## FORM 6-K

Report of Foreign issuer

Pursuant to Rule 13a-16 or 15d-16 of the  
Securities Exchange Act of 1934

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For the Month of May 2006

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(Commission File. No 0-30718).

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## SIERRA WIRELESS, INC., A CANADA CORPORATION

(Translation of registrant's name in English)

13811 Wireless Way

Richmond, British Columbia, Canada V6V 3A4

(Address of principal executive offices and zip code)

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Registrant's Telephone Number, including area code: **604-231-1100**

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F:

Form 20-F  40-F

Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934:

Yes:  No:

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Sierra Wireless, Inc.

By: */s/ David G. McLennan*  
David G. McLennan  
Chief Financial Officer and Secretary

Date: March 17, 2006

2005 ANNUAL REPORT UNITED STATES GAAP

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## Financial Highlights

**Consolidated Statements of Operations Data**

(Expressed in thousands of United States dollars, except per share amounts)

<b>Years ended December 31,</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>
Revenue	\$ 101,709	\$ 211,205	\$ 107,144
Gross margin	41,158	83,605	25,296
Gross margin percentage	40.5%	39.6%	23.6%
Gross margin percentage, excluding restructuring costs and inventory writedowns	40.5%	39.6%	35.4%
Total expenses	39,670	55,987	64,986
Net earnings (loss)	2,255	24,920	(36,468)
Diluted earnings (loss) per share	0.12	0.96	(1.44)
<b>Revenue by product</b>			
PC card	70%	59%	70%
Embedded modules	21	33	13
Mobile	6	5	13
Other	3	3	4
	100%	100%	100%
<b>Revenue by geographical region</b>			
Americas	73%	89%	69%
Europe	13	6	12
Asia-Pacific	14	5	19
	100%	100%	100%

**Consolidated Balance Sheet Data**

(Expressed in thousands of United States dollars, except number of shares)

(Prepared in accordance with United States GAAP)

<b>Years ended December 31,</b>	<b>2004</b>	<b>2005</b>
Cash, including short-term and long-term investments	\$ 131,846	\$ 104,097
Working capital	130,568	82,930
Long-term debt including obligations under capital lease	3,456	3,128
Total shareholders' equity	173,665	137,815
Number of common shares outstanding	25,357,231	25,476,447

## Report to Shareholders

2005 was a year of change and renewal for Sierra Wireless. Following a very strong 2004, 2005 got off to a challenging start. Increased competition at key customers and a reduction in OEM module shipments contributed to a substantial drop in revenue during the first half of the year. As a result of this we incurred considerable losses in 2005. In addition, our product line-up for our traditionally strong PC Card business was weaker than desired, limiting our ability to capture share in an environment of strong industry growth. This was further exacerbated by the fact that our Voq Smartphone, which had been an area of significant investment, was not achieving commercial success.

Our situation demanded strong action, which we implemented in June of 2005. We redirected our business exiting the Voq Smartphone category, restructuring our operations and reducing our operating expenses. On the product front, we intensified our focus on our core PC Card and embedded module businesses, where we have significant competitive strengths and opportunities for growth. These changes had a significant, positive impact on our business operations in the second half of the year.

As anticipated, our full-year financial results were weaker than in 2004, but our strategic transition drove a strong recovery as the year progressed. Revenues grew 25% between the second quarter and the third, and another 37% between the third and fourth quarters. By the fourth quarter, we had achieved profitability and had built the foundation for continued progress in 2006.

## First-to-Market Success

Our improving results in the second half of 2005 reflect a number of first-to-market product successes.

In our PC Card business, we continued to enhance our traditionally strong position by becoming the first company in the world to make fully functional HSDPA PC cards commercially available. HSDPA, or High Speed Downlink Packet Access, represents the next evolutionary step in high speed data services for GSM carriers. With transmission speeds of up to 1.8 mbps, HSDPA PC cards provide an exceptionally fast wireless computing experience, while also providing backward compatibility with legacy airlink protocols such as UMTS, EDGE and GPRS. The speed and versatility of the HSDPA technology is proving compelling to both wireless carriers and end-users. By year-end, we had launched our new AirCard860 for HSDPA with Cingular Wireless in the US. We also strengthened our competitive position in Europe with the launch of the AirCard850 for HSDPA with Manx Telecom, an O2 affiliate based in the UK, as well as with sunrise in Switzerland.

Our embedded module business also made strong progress in 2005. During the year, a number of leading laptop manufacturers announced plans to embed 3G wireless wide area capability inside their laptops. We view this industry development as important for our business, as we have extensive experience in embedding wide area wireless modules inside mobile computing platforms. We drew upon our experience to develop embedded modules based on the PCI Express Minicard ( minicard ) form factor, and designed specifically for laptop manufacturers. In the second half of 2005, we became the first company in the world to bring CDMA EV-DO minicard modules to market with major laptop OEMs, beating our competitors to this key industry milestone by a wide margin. We secured contracts with both Lenovo and HP for our EV-DO PCI Express Mini Cards and commenced commercial shipments to Lenovo in the latter part of 2005. Our late September launch with Lenovo represented the first commercial deployment of an embedded 3G wireless minicard by any laptop manufacturer; making us, and Lenovo, first-to-market. Lenovo has since announced the integration of our EV-DO minicard into two additional business laptops.

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Subsequent to the end of the year, HP announced the availability of its first laptop incorporating our EV-DO minicard. We have also secured additional design wins for our HSDPA minicard embedded solutions with major laptop OEMs, including Lenovo and Fujitsu-Siemens.

We continue to be very focused on developing and bringing to market innovative embedded wide area wireless solutions for OEMs involved in mobile computing. We believe this market potentially represents a substantial growth opportunity for Sierra Wireless and that we are well positioned to capture a strong share of this growth.

## **Focus on Execution**

Getting new products to market quickly is vitally important and requires strong execution at every stage of the product life cycle. During 2005, we focused intensely on our execution in every functional area to ensure that every step, from product development through sales and marketing, resulted in strong market acceptance for our products. Our intense focus on execution enabled us to be first to market in important new product areas such as HSDPA PC Cards and embedded minicard modules. As we enter 2006, our focus on execution excellence is no less intense as we view it as essential to our continued market success and an important competitive advantage.

## **Moving Forward**

While we made significant progress with high-speed, third-generation wireless products in 2005, the full promise of technologies like EV-DO and HSDPA is just beginning to unfold. At the outset of 2005, only one of the major wireless operators had implemented high speed CDMA EV-DO data services. By the end of the year, we were witnessing aggressive deployment of high speed 3G services by many of the leading operators around the world.

We view this deployment, and the promotional efforts around it, as an important catalyst for our business. For the first time, the speed and performance of wide area wireless computing is comparable to that of high-speed LAN connections. With minimal trade offs in performance or functionality, and much wider awareness, we believe a larger and more diverse range of end-users will be drawn to the advantages of anytime, anywhere wireless access to information.

We intend to be a leading beneficiary as the adoption of wide area wireless for mobile computing increases. Our focus for 2006 is to continue to execute on our new product pipeline and the business development activities related to bringing these new products to market. Development of our next generation products for both EV-DO and HSDPA is well underway and on track for launch in the second half of the year. Our R&D execution on these programs continues to be strong.

While we are pleased with the progress made in the second half of 2005, we also recognize that much more hard work is required before we achieve the goals we have set for product line strength, market position and financial results. We continue to tightly manage our operating expenses, while being careful to maintain investment in our key product development programs, as we expect new products to provide the foundation for continued growth and a return to sustained profitability.

At the close of a challenging, but ultimately rewarding year, I want to acknowledge the innovation and hard work of Sierra Wireless employees around the world who came through this period of change with their commitment and enthusiasm intact. Without the capabilities and commitment of our Sierra Wireless team, none of our first-to-market accomplishments or improved financial results would be possible. We owe a significant debt to our knowledgeable and independent board of directors who continue to guide us with their wise counsel, and to Peter Ciceri, who accepted additional responsibilities this year in his new position as Chairman of the Board. I also want to acknowledge the important contribution of David Sutcliffe, who retired this year as Chief Executive Officer after 11 years of leading the company. Under David's leadership, Sierra Wireless grew from a true startup to a world leader in wireless data. I consider myself, and our shareholders, fortunate that Sierra Wireless will continue to take advantage of David's experience through his role as a non-management Board Director.



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Finally, I thank you, our shareholders, for your continued confidence in Sierra Wireless. Thanks to you, we are continuing to bring exciting new wireless data products and solutions to the world.

Jason W. Cohenour

President and Chief Executive Officer

This report contains forward-looking information. These statements are not promises or guarantees but are only predictions that relate to future events or our future performance or state other forward-looking information and are subject to substantial risks and uncertainties that could cause our actual results, performance or achievements to differ materially from those expressed, anticipated or implied by the forward-looking information. These statements relate to, among other things, our revenue, earnings, plans, objectives and timing for the introduction or enhancement of our services and products, statements concerning strategies, developments, statements about future market conditions, supply conditions, channel and end customer demand conditions, projected or future revenues, gross margins, operating expenses, profits and other statements of expectations, intentions, objectives and plans that are not statements of historical facts. When used in this report, the words *may*, *plan*, *expect*, *believe*, *intends*, *anticipates*, *estimates*, *predicts* and similar expressions generally identify forward-looking information. Forward-looking information reflects our current expectations. The risk factors and uncertainties that may affect our actual results, performance or achievements are many and include, among others, our ability to develop, manufacture, supply and market new products that we do not produce today and that may not gain commercial acceptance, our reliance on the deployment of next generation networks by major wireless operators, and increased competition. These risk factors and others are discussed in our Annual Information Form which may be found on SEDAR at [www.sedar.com](http://www.sedar.com) <<http://www.sedar.com/>> and in our other regulatory filings with the Securities and Exchange Commission in the United States and the Provincial Securities Commissions in Canada. These factors should be reviewed carefully and you should not place undue reliance on any forward-looking information. Unless otherwise required by applicable securities laws, Sierra Wireless disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion of our consolidated financial condition and results of operations, as of March 17, 2006, has been prepared in accordance with United States generally accepted accounting principles (GAAP) and, except where otherwise specifically indicated, all amounts are expressed in United States dollars.

Additional information related to Sierra Wireless, Inc., including our Annual Information Form, may be found on SEDAR at [www.sedar.com](http://www.sedar.com).

**Overview**

We provide leading edge wide area wireless modem solutions for mobile computing over cellular networks. We develop and market a range of products that include wireless modems for mobile computers, embedded modules for original equipment manufacturers, or OEMs, and rugged vehicle-mounted modems. Our products permit users to access wireless data and voice communications networks using laptop computers, handheld mobile computing devices, or vehicle-based systems.

Wireless data communications is an expanding market positioned at the convergence of wireless communications, mobile computing and the Internet, each of which we believe represents a growing market. Our products are based on open standards, including the Internet protocol, and operate on the networks of major wireless operators around the world.

Our products are primarily used by businesses and government organizations to enable their employees to access a wide range of applications, including the Internet, e-mail, corporate intranet, remote databases and computer aided dispatch. We sell our products through indirect channels, including wireless operators, resellers and OEMs.

During the latter part of 2003 and throughout 2004, we experienced stronger than expected demand for our products, primarily as a result of our strong market position in CDMA EV-DO Release 0 PC cards and our CDMA 1X embedded module sales to palmOne. During this period, customer concentration increased in our revenue base. Following our considerable revenue and earnings growth in 2004, we experienced a significant reduction in our business in 2005 relative to 2004 as a result of:

The reduction in our embedded module business volumes as a result of the completion of CDMA 1X module shipments to palmOne for its Treo 600 Smartphone at the end of 2004;

Reported channel inventory at some of our channel partners that was already sufficient to meet near-term customer demand during the first quarter of 2005; and

The near-term impact of increased competition in CDMA EV-DO and EDGE PC cards, including a loss of market share at Verizon Wireless.

During 2005, our revenue decreased 49.3% to \$107.1 million compared to \$211.2 million in 2004. Similarly, we incurred a net loss (including restructuring costs) of \$36.5 million, or \$1.44 per diluted share, in 2005 compared to net income of \$24.9 million, or \$0.96 per diluted share in 2004.

In order to address this change in our business, we undertook a restructuring of our operations in June of 2005, which included exiting our Voq professional phone initiative. Excluding the impact of restructuring and legal provisions, aggregating \$19.5 million, our net loss was \$17.0 million in 2005, or \$0.67 per diluted share. The result of this restructuring was a reduction in our cost structure and a greater focus on our core PC card and embedded modules business, where we already have well established market positions and believe there are significant growth opportunities.

Since the mid-year restructuring, we have focused intensely on core PC Card and embedded module opportunities for existing products, as well as new product development and business development in these areas. This focus has allowed us to return to sequential quarterly revenue growth during the second half of the year, realizing 25% and 37% sequential growth in the third and fourth quarters respectively. Following the restructuring, during the second half of 2005 we were also able to reduce our net loss and improve cash flow.

Despite consuming cash during 2005, our balance sheet remains strong, with \$104.1 million of cash, cash equivalents and short- and long-term investments, compared to \$131.8 million at December 31, 2004. During 2005, we used \$17.2 million in cash from operations, compared to 2004 when we generated \$29.1 million in cash from operations. On a quarterly basis, we reduced our cash consumption rate and returned to a positive cash flow position in the fourth quarter of 2005, generating cash from operations of \$3.4 million.

We continue to believe that the long-term prospects in the wireless communications industry remain strong, driven by advances in wireless network technologies such as the deployment of next generation 3G networks by carriers worldwide. We believe the deployment of these networks will be a catalyst to increasing the demand for wireless communications products such as those sold by us.

Key factors that we expect will affect our revenue in the near term are the timing of deployment of 3G high speed wireless data networks by carriers, the rate of adoption by end users, the timely launch and ramp of our new products and our ability to compete effectively. We expect that competition from other wireless communications device manufacturers will continue to increase as more companies focus on opportunities in this market.

Having restructured the company around PC cards and embedded modules, we are very focused on executing our product development and business development strategies in these areas. Specific initiatives include:

**PC Cards:** We have successfully completed the development of our first UMTS/HSDPA PC card and during the fourth quarter commenced commercial shipments of this product to Cingular in North America, as well as Manx Telecom and sunrise in Europe, making us the first company in the world to launch a fully functional UMTS/HSDPA PC card. We have also commenced the development of the next generation EV-DO (Rev A) and HSDPA (3.6Mbps) PC cards, both of which are expected to be commercially available in the second half of 2006; and

**Embedded Modules:** With the announcement by several leading laptop manufacturers of their plans to embed high speed wireless wide area capability inside laptops, we believe that the opportunity for sales of embedded modules has potentially increased significantly. We believe we are well positioned to supply embedded modules to this market as a result of our extensive experience in the embedded module market; this has allowed us to establish an early leadership position providing embedded 3G wireless solutions to major laptop OEMs. Our EV-DO-PCI express mini card embedded module ( Mini Card ) has been certified for operation on both the Sprint and Verizon networks. We have design wins with Lenovo and HP for our EV-DO Mini Card and commenced commercial shipments to Lenovo in the fourth quarter of 2005, representing the first commercial deployment of an embedded 3G wireless Mini Card by any laptop manufacturer. Lenovo has subsequently announced the integration of this Mini Card in two additional business laptops. Early in the first quarter of 2006, HP announced the availability of their first laptop incorporating our EV-DO Mini Card. In 2005, we secured design wins for HSDPA Mini Cards with Lenovo and Fujitsu-Siemens Computers. We expect commercial shipments of our HSDPA Mini Card to commence late in the first quarter of 2006. Also during 2005, we commenced shipment in North America of our EM5625 EV-DO module to some of our long-time mobile computing OEM customers. One of these OEM customers, Panasonic, has subsequently integrated our EM5625 module into three of its laptop platforms. We have also commenced the development of the next generation EV-DO (Rev A) and HSDPA (3.6Mbps) Mini Cards, both of which are expected to be commercially available in the second half of 2006.

We believe these new product developments provide us with a strong, up-to-date 3G product portfolio in both principal wireless technologies and in both the PC card and embedded module markets.

## Results of Operations

The following table sets forth our operating results for the three years ended December 31, 2005, expressed as a percentage of revenue:

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Years ended December 31,	2003	2004	2005
Revenue	100.0%	100.0%	100.0%
Cost of goods sold	59.5	60.4	76.4
Gross margin	40.5	39.6	23.6
Expenses			
Sales and marketing	11.4	9.5	14.5
Research and development, net	15.7	11.6	28.3
Administration	6.5	4.3	10.1
Restructuring and other charges	1.2		4.9
Integration costs	1.9		
Amortization	2.3	1.2	2.8
	39.0	26.6	60.6
Earnings (loss) from operations	1.5	13.0	(37.0)
Other income	0.9	0.9	2.1
Net earnings (loss) before income taxes	2.4	13.9	(34.9)
Income tax expense (recovery)	0.2	2.1	(0.9)
Net earnings (loss)	2.2%	11.8%	(34.0)%

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Our revenue by product, by distribution channel and by geographical region is as follows:

Years ended December 31,	2003	2004	2005
<b>Revenue by product</b>			
PC card	70%	59%	70%
Embedded modules	21	33	13
Mobile	6	5	13
Other	3	3	4
	100%	100%	100%
<b>Revenue by distribution channel</b>			
Wireless carriers	46%	24%	47%
OEM	22	34	14
Resellers	31	41	38
Direct and other	1	1	1
	100%	100%	100%
<b>Revenue by geographical region</b>			
Americas	73%	89%	69%
Europe	13	6	12
Asia-Pacific	14	5	19
	100%	100%	100%

### *Restructuring and Other Charges*

In June 2005, we announced our decision to exit our Voq professional phone initiative. We also decided to shift some Voq resources to our core PC card and embedded modules business, where we already had well established market positions and believed there were significant growth opportunities. As announced, we incurred restructuring and other charges associated with the exit of the program. In addition to the exit of the Voq initiative, we implemented certain non-Voq related reductions to our operating expenses and assets as a result of the reduction in our business in the first half of 2005 and we recorded a provision for future legal costs associated with litigation matters.

In 2005, we recorded restructuring and other charges of \$18.5 million that included inventory writedowns, severance costs, impairment of fixed, intangible and deferred tax assets, provisions for facilities restructuring, commitments and other costs related to the restructuring. Restructuring charges related to Voq were approximately \$13.3 million of the total \$18.5 million. Approximately \$6.3 million represented cash disbursements, of which \$4.7 million were paid prior to the end of 2005.

As part of the restructuring, we reduced our workforce by 51 employees, of which 32 were terminated during the second quarter of 2005. For the remaining 19 employees who were on working notice, \$0.4 million was expensed as part of our operating expenses during the balance of the year. At the end of 2005 no employees remained on working notice.

In the second quarter of 2005, we also recorded a provision for legal costs of \$1.0 million. This is related to the class action complaints filed in the U.S. District Court for the Southern District of New York and the U.S. District Court for the Southern District of California (which actions, effective December 16, 2005 were consolidated in the U.S. District Court for the Southern District of New York) for alleged violations of federal securities laws.

Results of Operations

Year Ended December 31, 2005 Compared to Year Ended December 31, 2004

*Revenue*

Revenue was \$107.1 million for the year ended December 31, 2005, compared to \$211.2 million in 2004, a decrease of 49.3%. The decrease in revenue was due primarily to a decrease in sales of PC cards and embedded modules. During the first part of 2005, PC card revenue decreased primarily due to reported channel inventory at some of our channel partners that was sufficient to meet near term customer demand and the impact of increased competition in CDMA EV-DO PC cards. The competitive environment in CDMA EV-DO PC cards intensified over the course of the year, which had a negative impact on our sales of EV-DO PC cards and resulted in a loss of market share at Verizon Wireless. Embedded module revenue decreased primarily due to the completion of shipments of embedded modules to palmOne for the Treo 600 at the end of 2004. In the second quarter of 2005 we announced our plan to exit the Voq professional phone initiative. During 2005, revenue from the sale of previously written down Voq product was \$1.5 million.

Our revenue from customers in the Americas, Europe and the Asia-Pacific region comprised 69%, 12% and 19%, respectively, of our total revenue in 2005 and 89%, 6% and 5%, respectively, in 2004. Our North American business has decreased significantly compared to the prior year as a result of a decline in sales of our PC card and embedded module products to certain North American customers. As has been the case in the past several years, our business continues to be driven predominantly by short lead-time purchase orders from channels and end customers rather than by long-term, large volume commitments. In Europe, the deployment of UMTS networks has negatively affected our GSM/GPRS sales in that region as we did not have a UMTS compatible product until the fourth quarter of 2005. This negative impact was partially offset by sales of our EDGE product. Following the fourth quarter launch of our UMTS/HSDPA PC card and the planned launch of new UMTS/HSDPA products during 2006, we expect our sales to improve in Europe in 2006. Our business in the Asia-Pacific region has increased as a result of strong sales of CDMA EV-DO and EDGE PC cards.

In 2005, Cingular and Sprint each accounted for more than 10% of our revenue and, in the aggregate, these two customers represented approximately 36% of our revenue. This compared favorably with the same period last year in which two customers each accounted for more than 10% of our revenue and these two customers represented approximately 51% of our revenue.

#### *Gross margin*

Gross margin amounted to \$25.3 million in 2005. Of the total \$18.5 million restructuring and other charges that were recorded in the year, \$12.7 million has been deducted in calculating gross margin. Excluding this amount, gross margin amounted to \$38.0 million, or 35.4% of revenue, in 2005, compared to \$83.6 million, or 39.6% of revenue, in 2004. The decline in gross margin percentage resulted primarily from lower selling prices of our PC card products and the impact of lower volumes overall, offset slightly by the positive impact of a favorable product mix between higher margin PC cards and rugged mobiles versus lower margin embedded modules. During 2005, gross margin on the sale of previously written down Voq product was \$0.5 million, or 29.7%.

We expect our gross margin percentage to continue to fluctuate from quarter to quarter as a result of changes in product mix, volumes, competition, changes in geographical mix and changes in product cost.

#### *Sales and marketing*

Sales and marketing expenses were \$15.6 million in 2005, compared to \$20.0 million in 2004, a decrease of 22.4%. This decline reflects the impact of our business restructuring and continued cost containment. Sales and marketing expenses as a percentage of revenue increased to 14.5% in 2005, compared to 9.5% in 2004, due primarily to the decrease in revenue for fiscal 2005. While managing sales and marketing expenses in relation to top-line revenue, we will continue to make selected investments in sales and marketing as we market existing products, introduce new products and expand our distribution channels and focus on key customers around the world.

#### *Research and development, net*

Research and development expenses, net of conditionally repayable government research and development funding, amounted to \$30.4 million in 2005, compared to \$24.5 million in 2004, an increase of 23.8%.

Gross research and development expenses, before Government of Canada's Technology Partnerships Canada ( TPC ) research and development funding, were \$31.3 million, or 29.2% of revenue in 2005, compared to \$27.2 million, or 12.9% of revenue, in 2004. Repayment of TPC funding of \$0.9 million was included in our gross research and development expenses in 2005, compared to \$1.9 million in 2004. Gross research and development expenses increased due to the development of new PC cards and embedded modules. With our decision to exit the Voq professional phone initiative, research and development expenditures and TPC funding associated with that initiative ceased.

During 2004, we signed a second agreement with the Government of Canada's Technology Partnerships Canada ( TPC ) program under which we are eligible to receive conditionally repayable research and development funding up to Cdn. \$9.5 million to support the development of the Voq



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professional phone initiative. The agreement is effective for development work commencing April 2003. In 2005, funding of \$0.9 million was recognized. Funding of \$2.6 million was recognized during 2004, of which \$1.1 million relates to the period from April 1, 2003 to December 31, 2003. Our TPC funding is based on research and development work completed in each quarter. Unless the second agreement is otherwise renegotiated, with the termination of the Voq professional phone initiative no further TPC funding is anticipated.

### *Administration*

Administration expenses amounted to \$10.8 million, or 10.1% of revenue, in 2005, compared to \$9.0 million, or 4.3% of revenue, in 2004. The increase of \$1.8 million is primarily due to the provision of \$1.0 million for future legal costs related to litigation matters and an increase in other professional fees. In addition, administration expenses in 2004 were net of recoveries from the bankruptcy trustees of Metricom, a former customer, of \$0.5 million, related to a settlement agreement, for which there was no comparable recovery in 2005.

### *Restructuring and other charges*

During the second quarter of 2005, we decided to exit the Voq Professional Phone initiative and to implement certain non-Voq related reductions to our operating expenses and assets. During the fourth quarter we recorded additional charges primarily related to a change in estimate of our facilities restructuring originally announced in the second quarter of 2005. As a result, in the year we recorded restructuring and other charges of \$18.5 million, consisting of inventory writedowns, severance costs, impairment of fixed, intangible and deferred tax assets, provisions for facilities restructuring, commitments and other costs related to the restructuring. Of the total amount of \$18.5 million, \$5.3 million was charged to restructuring and other charges, \$12.7 million to cost of goods sold and \$0.5 million to income tax expense.

*Other income*

Other income increased to \$2.3 million in 2005, compared to \$1.7 million in 2004. Other income includes interest income, interest expense and foreign exchange gains and losses. This increase is due primarily to an increase in interest income from rising interest rates that was partially offset by a smaller investment balance and foreign exchange losses.

*Income tax expense*

During 2005 we had an income tax recovery of \$0.9 million, compared to income tax expense amounting to \$4.4 million in 2004. Income tax recovery, excluding the increase in our deferred tax asset valuation allowance of \$0.5 million recognized on the restructuring, was \$1.4 million. The income tax recovery is a result of the utilization of loss carrybacks to recover income taxes previously paid in 2004.

*Net earnings (loss)*

Our net loss amounted to \$36.5 million, or loss per share of \$1.44, in 2005, compared to net earnings of \$24.9 million, or diluted earnings per share of \$0.96, in 2004. Our net loss in 2005, excluding restructuring and other charges of \$18.5 million and the provision for future legal costs of \$1.0 million, was \$17.0 million, or loss per share of \$0.67.

The weighted average diluted number of shares outstanding decreased to 25.4 million in 2005 as compared to 26.1 million in 2004 because dilutive securities such as stock options are excluded from the total when we are in a loss position, as is the case in 2005.

Results of Operations

Three Months Ended December 31, 2005 Compared to Three Months Ended December 31, 2004

During the fourth quarter of 2005, our revenue decreased 36.1% to \$37.6 million, compared to \$58.8 million in the same period of 2004, primarily due to a decrease in sales of PC cards and embedded modules. PC card revenue decreased primarily due to the impact of increased competition in CDMA EV-DO PC cards, including a loss of market share at Verizon Wireless, and lower sales of legacy 2.5G products. Embedded module revenue decreased primarily due to the completion of shipments of embedded modules to palmOne for the Treo 600 at the end of 2004. In the fourth quarter of 2005, Cingular and Sprint each accounted for more than 10% of our revenue, and in the aggregate, these two customers represented 42% of our revenue.

Gross margin for the three months ended December 31, 2005 was 38.6%, compared to 38.8% in the same period of 2004. Gross margins in the quarter were favorably impacted by approximately \$1.2 million, or 3.2% of revenue, as a result of completing a royalty agreement with an intellectual property holder. This agreement finalized a cumulative royalty obligation that was less than we had previously expensed in our cost of goods sold. During the fourth quarter of 2005, revenue from the sale of previously written down Voq product was \$1.0 million and gross

margin was \$0.2 million, or 25.7% of revenue.

Operating expenses were \$14.6 million in the fourth quarter of 2005, compared to \$15.8 million in the same period of 2004. This decline reflects the impact of our business restructuring and continued cost containment. Included in our fourth quarter operating expenses were approximately \$0.6 million of additional amortization of patents and licenses related to the writedown of such assets, an additional restructuring charge of \$0.3 million primarily related to a change in estimate of our facilities restructuring and a positive recovery of approximately \$0.7 million from insurance proceeds related to an ongoing legal proceeding.

Net earnings for the fourth quarter decreased to \$0.9 million in 2005, or \$0.04 per diluted share, compared to \$7.3 million in 2004, or \$0.28 per diluted share. Our decline in net earnings was directly attributable to the decline in revenue and the related decline in gross margin as outlined above.

#### Results of Operations

Year Ended December 31, 2004 Compared to Year Ended December 31, 2003

##### *Revenue*

Revenue amounted to \$211.2 million for the year ended December 31, 2004, compared to \$101.7 million in 2003, an increase of 107.7%. The increase in revenue was due primarily to an increase in sales of PC cards and embedded modules, including sales of products formerly sold by AirPrime. During the year, we commenced commercial shipments of our new SmartPhone product, the Voq Professional Phone, as well as the AirCard 580 for CDMA 1xEV-DO networks, the AirCard 555R for CDMA networks in Asia, the MP555 for CDMA 1X, the MP775 for EDGE networks and the AirCard 775 for EDGE networks. We completed shipments of embedded modules to palmOne for the Treo 600 at the end of 2004. As a result, we expected that embedded module revenue as a percentage of revenue would decrease in the near term.

Our revenue from customers in the Americas, Europe and the Asia-Pacific region comprised 89%, 6% and 5%, respectively, of our total revenue in 2004 and 73%, 13% and 14%,

respectively, in 2003. Our North American business increased significantly compared to the prior year as a result of strong sales of our PC card and embedded module products to North American customers. Our North American business mix continued to be dominated by near term demand from channels rather than by long-term, large volume commitments. In Europe, the deployment of EDGE and UMTS networks gained momentum and negatively affected our GSM/GPRS sales in that region as we did have EDGE products and but did not have a UMTS product. We expected to introduce our first UMTS/HSDPA product in the second half of 2005. In 2004, two customers individually accounted for more than 10% of our revenue and in aggregate these two customers represented 51% of our revenue.

#### *Gross margin*

Gross margin amounted to \$83.6 million in 2004, compared to \$41.2 million in 2003. Our gross margin percentage was 39.6% of revenue in 2004, compared to 40.5% of revenue in 2003. Changes in product mix resulted in a decline in margin for the year. During 2004, we sold \$0.2 million of products that had a net book value after writedowns of nil.

We expected our gross margin to continue to fluctuate from quarter to quarter as a result of changes in product mix, competitive pressures, changes in geographical mix and changes in product cost due to new product introductions.

#### *Sales and marketing*

Sales and marketing expenses were \$20.0 million in 2004, compared to \$11.6 million in 2003, an increase of 72.9%. The increase was due primarily to an increase in marketing development costs and costs related to new products, such as the Voq professional phone and products for EDGE networks. The addition of staff from the AirPrime acquisition also contributed to the increase. Sales and marketing expenses as a percentage of revenue decreased to 9.5% in 2004, compared to 11.4% in 2003, due primarily to the increase in 2004 revenue. We expected to continue to make significant investments in sales and marketing as we marketed existing products, introduced new products and continued to expand our distribution channels in the Americas, Europe and the Asia-Pacific region.

#### *Research and development, net*

Research and development expenses, net of conditionally repayable government research and development funding, amounted to \$24.5 million in 2004, compared to \$16.0 million in 2003, an increase of 53.4%.

Gross research and development expenses, before government research and development funding, were \$27.2 million or 12.9% of revenue in 2004, compared to \$16.5 million, or 16.2% of revenue, in 2003. Repayment of TPC funding of \$1.9 million was included in our gross research and development expenses in 2004, compared to nil in 2003. Gross research and development expenses increased due to the addition of staff and projects from the AirPrime acquisition and the development of new products, including EDGE products and the Voq professional phone. We expected our gross research and development expenses to continue to increase as we invest in next generation technology and develop new products.

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During 2004, we signed a second agreement with the Government of Canada's Technology Partnerships Canada ( TPC ) program under which we are eligible to receive conditionally repayable research and development funding up to Cdn. \$9.5 million to support the development of a range of third generation wireless technologies. The agreement is effective for development work commencing April 2003. Funding of \$2.6 million was recognized during 2004, of which \$1.1 million relates to the period from April 1, 2003 to December 31, 2003. We expected that our TPC funding would be based on eligible research and development work completed in each quarter.

### *Administration*

Administration expenses amounted to \$9.0 million, or 4.3% of revenue, in 2004, compared to \$6.6 million, or 6.5% of revenue, in 2003. The increase of \$2.4 million was due primarily to an increase in professional fees, insurance costs and the addition of staff from the AirPrime acquisition. Included in administration expenses were recoveries from Metricom of \$0.5 million in each of 2004 and 2003 that were related to a settlement agreement.

### *Restructuring and other charges*

In 2004 we did not incur any restructuring and other charges. In 2003, we incurred restructuring and other charges of \$1.2 million as a result of our acquisition of AirPrime. The charges included writedowns of fixed and intangible assets, severance costs for workforce reductions and a facilities restructuring charge.

### *Integration costs*

In 2004 we did not incur any integration costs. In 2003, we incurred integration costs of \$1.9 million as a result of our acquisition of AirPrime. The charges included costs of existing staff and contractors retained for the transition period and costs related to integration activities. All of these employees and contractors completed their integration activities and were terminated by December 31, 2003.

*Other income*

Other income increased to \$1.7 million in 2004, compared to \$1.0 million in 2003. Other income includes interest income, interest expense and foreign exchange gains and losses. This increase was due to an increase in interest income from increased cash and investment balances and an increase in interest rates.

*Income tax expense*

Income tax expense amounted to \$4.4 million in 2004, compared to \$0.2 million in 2003. Income tax expense increased primarily due to taxes payable in the United States resulting from our increased earnings.

*Net earnings*

Our net earnings amounted to \$24.9 million, or diluted earnings per share of \$0.96, in 2004, compared to net earnings of \$2.3 million, or diluted earnings per share of \$0.12, in 2003.

The weighted average diluted number of shares outstanding increased to 26.1 million in 2004, primarily due to the issuance of shares in August 2003 related to the AirPrime acquisition and to our public offering in November 2003, as compared to 19.0 million in the same period of 2003.

**Stock-Based Compensation**

In 2005, the Board of Directors approved the accelerated vesting of certain out-of-the-money stock options previously granted under the Company's stock option plan to participants other than board members and executive officers of the Company. The accelerated vesting of these options had the positive effect of rewarding those eligible participants during a challenging year as well as reducing the future expense associated with those options as a result of a change in United States GAAP. Effective January 1, 2006 for the Company, United States GAAP requires the expensing in the Company's financial statements of the fair value of all stock-based compensation arrangements, including employee stock options. The expensing of the cost of employee stock options in the financial statements is in contrast to the practice prior to January, 2006 of providing supplemental pro forma disclosure in the footnotes to the financial statements of our income (loss) after giving effect to the employee stock-based compensation charge.

In aggregate, the vesting of stock options to purchase a total of 175,650 common shares with an exercise price of US\$14.25 (CAD\$16.82) per share or higher, being 25% above the trading price at the time of the Board of Directors' approval of this initiative, was accelerated and those options became exercisable as of November 2005. These options would otherwise have vested over time periods ranging up to December 2008. The term of these options as well as their respective exercise price and number of common shares issuable on exercise remain unchanged.

By taking this accelerated vesting initiative now, a value of approximately \$2.3 million is recorded as a charge in the calculation of our supplemental footnote disclosure of our pro forma income (loss) in 2005. This will result in a reduction of our otherwise calculated stock-based compensation expense of approximately \$1.1 million in 2006, \$1.1 million in 2007 and \$0.1 million in 2008.

### **Contingent Liabilities**

Sierra Wireless America, Inc., as successor to AirPrime, Inc., along with other defendants, has been served with the complaint of Joshua Cohen and David Beardsley and others, filed in the U.S. District Court for the Central District of California for alleged violations of federal and state securities laws allegedly occurring prior to the time AirPrime, Inc. was acquired by the Company. The plaintiffs filed the third amended complaint on July 7, 2005. In November of 2005, the District Court dismissed the third amended complaint, without prejudice, with respect to the Company and most of the other defendants. The plaintiffs did not file a fourth amended complaint and sought an order from the District Court dismissing the federal actions as to all defendants, with prejudice for the purposes of the final judgement, however without prejudice to the state claims in the third amended complaint. The District Court so ordered on February 27, 2006. The plaintiffs filed a notice of appeal to the U.S. Court of Appeals for the Ninth Circuit on March 8, 2006. We expect that it will be several months before they file their appeal brief. In December 2005, we were served with a similar class action complaint of David Beardsley and others, filed in the Superior Court of the State of California, County of San Diego, for alleged violations of state securities laws in connection with the same alleged facts. On February 6, 2006, we filed a Motion to Stay the state court action pending resolution of the nearly identical federal action. We expect the Motion to Stay will be heard by the San Diego Superior Court in late March, 2006. We have given notice to our liability insurance carrier, which has agreed to pay our costs of defense that exceed the policy's retention amount, subject to a reservation of rights in the event it is determined that the carrier has no liability for this litigation and without conceding any liability for payment of loss. We have also submitted an escrow claim notice under the escrow agreement dated August 12, 2003 relating to the acquisition of AirPrime and the escrow shareholders are disputing their obligations with respect to this complaint. Although there can

be no assurance that an unfavourable outcome of the dispute would not have a material adverse effect on our operating results, liquidity or financial position, we believe the claims are without merit and will vigorously defend them. The Company has determined that it is not possible to establish a reasonable estimate of the possible loss, or range of possible loss, if any.

The Company and certain of our current and former officers were named as defendants in several class action complaints filed in the U.S. District Court for the Southern District of New York and the U.S. District Court for the Southern District of California for alleged violations of federal securities laws. The actions filed in the U.S. District Court for the Southern District of California have been transferred to the U.S. District Court for the Southern District of New York. By order dated December 16, 2005, the U.S. District Court for the Southern District of New York consolidated all of the actions for pretrial purposes, appointed co-lead plaintiffs in the consolidated action, and approved the selection of co-lead counsel. The plaintiffs filed their consolidated amended complaint on February 21, 2006 and the defendants have until early April to file their Motion to Dismiss. We have given notice to our liability insurance carrier, which has agreed to pay our costs of defense that exceed the policy's retention amount, subject to a reservation of rights in the event that it is determined that the carrier has no liability for this litigation. Although there can be no assurance that an unfavourable outcome would not have a material adverse effect on our operating results, liquidity or financial position, we believe the claims are without merit and will vigorously defend the lawsuits. The Company has determined that it is not possible to establish a reasonable estimate of the possible loss, or range of possible loss, if any. However, the Company believes that it is probable that the legal costs related to these complaints may exceed our policy retention amount of \$1.0 million. Accordingly, we accrued \$1.0 million in our results of operations for the year ended December 31, 2005.

On February 8, 2005, Sierra Wireless, Inc. was served with the first amended complaint of MLR, LLC filed in the U.S. District Court for the Northern District of Illinois Eastern Division for alleged patent infringement relating to our line of professional phones. We were added as a defendant in existing Civil Action No. 04 C 7044 MLR, LLC v. Kyocera Wireless Corporation and Novatel Wireless, Inc. Since that date, we have reached an agreement with MLR under which we received non-royalty bearing licenses to use all of MLR's present and future patents for all of our products and MLR released us from all claims related to their patent portfolio. MLR has dismissed all claims against us in the lawsuit.

We are engaged in other legal actions in the ordinary course of business and believe that the ultimate outcome of these actions will not have a material adverse effect on our operating results, liquidity or financial position.

### **Critical Accounting Estimates**

We prepare our consolidated financial statements in accordance with accounting principles generally accepted in the United States, and we make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses, and the related disclosure of contingent liabilities. On an on-going basis, we evaluate our estimates and judgments, including those related to revenue recognition, adequacy of allowance for doubtful accounts, adequacy of inventory reserve, income taxes and adequacy of warranty reserve. We base our estimates on historical experience and anticipated results and trends and on various other assumptions that we believe are reasonable under the circumstances. By their nature, estimates are subject to an inherent degree of uncertainty. Actual results may differ from our estimates. Senior management has discussed with our audit committee the development, selection, and disclosure of accounting estimates used in the preparation of our consolidated financial statements.

During the year ended December 31, 2005, we did not adopt any new accounting policies that have a material impact on our consolidated financial statements or make changes to existing accounting policies.



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The following critical accounting policies affect our more significant estimates and assumptions used in preparing our consolidated financial statements:

We recognize revenue from sales of products and services upon the later of transfer of title or upon shipment of the product to the customer or rendering of the service, so long as collectability is reasonably assured. Customers include resellers, original equipment manufacturers, wireless service providers and end-users. We record deferred revenue when we receive cash in advance of the revenue recognition criteria being met.

A significant portion of our revenue is generated from sales to resellers. We recognize revenue on the portion of sales to certain resellers that are subject to contract provisions allowing various rights of return and stock rotation upon the earlier of when the rights have expired or the products have been reported as sold by the resellers.

Funding from research and development agreements, other than government research and development arrangements, is recognized as revenue when certain criteria stipulated under the terms of those funding agreements have been met and when there is reasonable assurance the funding will be received. Certain research and development funding will be repayable only on the occurrence of specified future events. If such events do not occur, no repayment would be required. We recognize the liability to repay research and development funding in the period in which conditions arise that would cause research and development funding to be repayable.

Revenues from contracts with multiple-element arrangements, such as those including technical support services, are recognized as each element is earned based on the relative fair value of each element and only when there are no undelivered elements that are essential to the functionality of the delivered elements.

Revenue from licensed software is recognized at the inception of the license term and in accordance with Statement of Position 97-2, *Software Revenue Recognition*. Revenue from software maintenance, unspecified upgrades and technical support contracts is recognized over the period such items are delivered or services are provided. Technical support contracts extending beyond the current period are recorded as deferred revenue.

We maintain an allowance for doubtful accounts for estimated losses that may arise if any of our customers are unable to make required payments. We consider the following factors when determining if collection is reasonably assured: customer credit-worthiness, past transaction history with the customer, current economic industry trends and changes in customer payment terms. If we have no previous experience with the customer, we typically obtain reports from credit organizations to ensure that the customer has a history of paying its creditors. We may also request financial information, including financial statements, to ensure that the customer has the means of making payment. If these factors indicate collection is not reasonably assured, revenue is deferred until collection becomes reasonably assured, which is generally upon receipt of cash. If the financial condition of any of our customers deteriorates, we may increase our allowance.

We value our inventory at the lower of cost, determined on a first-in-first-out basis, and estimated net realizable value. We assess the need for an inventory writedown or an accrual for estimated losses on inventory purchase commitments based on our assessment of estimated market value using assumptions about future demand and market conditions. Our reserve requirements generally increase as our projected demand requirements decrease, due to market conditions, technological and product life cycle changes and longer than previously expected usage periods. If market conditions are worse than our projections, we may further writedown the value of our inventory or increase the accrual for estimated losses on inventory purchase commitments.

We currently have intangible assets of \$10.7 million and goodwill of \$19.2 million generated from our acquisition of AirPrime in August 2003. Goodwill is tested for impairment annually, or more often, if an event or circumstance indicates that an impairment loss has been incurred.

The initial goodwill impairment test was completed during the fourth quarter of 2003, which resulted in no impairment loss. We assessed the realizability of goodwill related to our reporting unit during the fourth quarter of each of 2004 and 2005 and determined that the fair value exceeded the carrying amount of the reporting unit by a substantial margin. Therefore, the second step of the impairment test that measures the

amount of an impairment loss by comparing the implied fair market value of the reporting unit goodwill with the carrying amount of the goodwill was not required.

We evaluate our deferred income tax assets to assess whether their realization is more likely than not. If their realization is not considered more likely than not, we provide for a valuation allowance. The ultimate realization of our deferred tax assets is dependent upon the generation of future taxable income during the periods in which temporary differences become deductible. We consider projected future taxable income and tax planning strategies in making our assessment. If our assessment of our ability to realize our deferred tax assets changes, we may make an adjustment to our deferred tax assets that would be charged to income.

We accrue product warranty costs in accrued liabilities to provide for the repair or replacement of defective products. Our accrual is based on an assessment of historical experience and management's estimates. If we suffer a decrease in the quality of our products, we may increase our accrual.

Under license agreements, we are committed to royalty payments based on the sales of products using certain technologies. We recognize royalty obligations as determinable in accordance with agreement terms. Where agreements are not finalized, we have recognized our current best estimate of the obligation in accrued liabilities. When the agreements are finalized, the estimate will be revised accordingly.

We recorded a lease provision during 2002 that has been subsequently adjusted in the second and fourth quarters of 2005 as a result of our estimate of the net present value of the future cash outflows over the remaining lease period. The estimate was based on various assumptions, including the obtainable sublease rates and the time it will take to find a suitable tenant. These assumptions are influenced by market conditions and the availability of similar space nearby. If market conditions change, we will adjust our provision.

We are engaged in certain legal actions. We estimate the range of liability related to pending litigation where the amount and range of loss can be reasonably estimated. We record our best estimate of a loss when the loss is considered probable. As additional information becomes available, we assess the potential liability relating to our pending litigation and revise our estimates.

## **Liquidity and Capital Resources**

### *Operating Activities*

Cash used by operating activities was \$17.2 million in 2005, compared to cash provided by operating activities of \$29.1 million in 2004. The use of cash in operating activities in 2005 primarily resulted from the loss for the year of \$36.5 million as adjusted for non-cash items and changes in other operating assets and liabilities of \$19.3 million. Our working capital decreased from December 31, 2004 as a result of the significant decline in our business and the cash costs of the business restructuring.

### *Investing Activities*

Cash used by investing activities was \$50.0 million in 2005, compared to cash provided by investing activities of \$29.4 million in 2004. The use of cash in investing activities during 2005 was due primarily to the purchase, net of proceeds on maturity, of short-term investments of \$24.7 million and the purchase of long-term investments of \$14.9 million. Expenditures on intangible assets were \$2.1 million and on fixed assets were \$8.3 million in 2005, compared to \$2.1 million and \$7.1 million, respectively, in 2004. Expenditures on intangible assets were primarily for license fees and patents while capital expenditures were primarily for research and development equipment, tooling, computer equipment and software.

We do not have any trading activities that involve any type of commodity contracts that are accounted for at fair value but for which a lack of market price quotations necessitate the use of fair value estimation techniques.

### *Financing Activities*

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Cash used by financing activities was \$0.1 million in 2005, compared to cash provided by financing activities of \$3.0 million in 2004. The use of cash by financing activities in 2005 was for repayment of long-term liabilities, partially offset by proceeds on the exercise of stock options. The source of cash in 2004 was primarily from the issuance of common shares upon the exercise of stock options, offset slightly by repayments of our long-term liabilities.

As of December 31, 2005, we did not have any off-balance sheet finance or special purpose entities.

### *Cash Requirements*

Our near-term cash requirements are primarily related to funding our operations, capital expenditures and other obligations discussed below. In the near term, we expect that our cash flow from operations will be negative. The cash costs of the June 2005 business restructuring totaled approximately \$6.3 million, of which approximately \$4.7 million was paid during 2005. We believe our cash, cash equivalents and short- and long-term investments of \$104.1 million and cash generated from operations will be sufficient to fund our expected working and other capital requirements for at least the next twelve months based on current business plans. Our capital expenditures during 2006 are expected to be primarily for research and development equipment, tooling, licenses and patents. However, we cannot provide assurance that our actual cash requirements will not be greater than we currently expect.

The following table quantifies our future contractual obligations as of December 31, 2005:

<b>Payments due in fiscal</b>	<b>Operating</b>	<b>Obligations</b>	<b>under</b>	<b>Total</b>
<b>2006</b>	<b>Leases</b>	<b>Capital</b>	<b>Leases</b>	
	\$ 2,845	\$ 310	\$	