AIR LEASE CORP Form 10-Q August 09, 2012 Table of Contents

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-Q**

**x** QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2012

OR

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

to

Commission file number 001-35121

# AIR LEASE CORPORATION

(Exact name of registrant as specified in its charter)

Delaware					
(State or other jurisdiction of					
incorporation or organization)					

27-1840403 (I.R.S. Employer Identification No.)

2000 Avenue of the Stars, Suite 1000N

Los Angeles, California
(Address of principal executive offices)

**90067** (Zip Code)

Registrant s telephone number, including area code: (310) 553-0555

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer o

Accelerated filer o

Non-accelerated filer x (Do not check if a smaller reporting company)

Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No x

At August 9, 2012, there were 99,417,998 shares of Air Lease Corporation s Class A Common Stock outstanding and 1,829,339 shares of Air Lease Corporation s Class B Non-Voting Common Stock outstanding.

# Air Lease Corporation and Subsidiaries

# Form 10-Q

# For the Quarterly Period Ended June 30, 2012

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# NOTE ABOUT FORWARD-LOOKING STATEMENTS

statements about our ex historical facts and may anticipate, believes words or phrases. These	erly report on Form 10-Q that are not historical facts may constitute forward-looking statements, including any pectations, beliefs, plans, predictions, forecasts, objectives, assumptions or future events or performance that are not be forward-looking. These statements are often, but not always, made through the use of words or phrases such as , can, could, may, predicts, potential, should, will, estimate, plans, projects, continuing, e statements are only predictions and involve estimates, known and unknown risks, assumptions and uncertainties that its to differ materially from those expressed in such statements, including as a result of the following factors, among
•	our status as a recently organized corporation with a limited operating history;
•	our inability to make acquisitions of, or lease, aircraft on favorable terms;
aircraft as currently con	our inability to obtain additional financing on favorable terms, if required, to complete the acquisition of sufficient templated or to fund the operations and growth of our business;
•	our inability to obtain refinancing prior to the time our debt matures;
•	impaired financial condition and liquidity of our lessees;
•	deterioration of economic conditions in the commercial aviation industry generally;
•	increased maintenance, operating or other expenses or changes in the timing thereof;
•	changes in the regulatory environment;
•	our inability to effectively deploy the net proceeds from our capital raising activities;

ongoing

• the factors discussed under Part I Item 1A. Risk Factors, in our Annual Report on Form 10-K for the fiscal year ended December 31, 2011 filed with the Securities and Exchange Commission (SEC) on March 9, 2012.

potential natural disasters and terrorist attacks and the amount of our insurance coverage, if any, relating thereto; and

All forward-looking statements are necessarily only estimates of future results, and there can be no assurance that actual results will not differ materially from expectations. You are therefore cautioned not to place undue reliance on such statements. Any forward-looking statement speaks only as of the date on which it is made, and we undertake no obligation to update any forward-looking statement to reflect events or circumstances after the date on which the statement is made or to reflect the occurrence of unanticipated events.

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## PART I FINANCIAL INFORMATION

# ITEM 1. FINANCIAL STATEMENTS

## Air Lease Corporation and Subsidiaries

## CONSOLIDATED BALANCE SHEETS

(In thousands, except share and par value amounts)

	June 30, 2012 (unaudited)	December 31, 2011
Assets		
Cash and cash equivalents	\$ 388,587	\$ 281,805
Restricted cash	113,009	96,157
Flight equipment subject to operating leases	5,881,694	4,368,985
Less accumulated depreciation	(228,442)	(131,569)
	5,653,252	4,237,416
Deposits on flight equipment purchases	469,874	405,549
Deferred debt issue costs less accumulated amortization of \$23,389 and \$17,500 as of		
June 30, 2012 and December 31, 2011, respectively	73,980	47,609
Other assets	109,635	96,057
Total assets	\$ 6,808,337	\$ 5,164,593
Liabilities and Shareholders Equity		
Accrued interest and other payables	\$ 81,994	\$ 54,648
Debt financing	4,046,786	2,602,799
Security deposits and maintenance reserves on flight equipment leases	350,906	284,154
Rentals received in advance	36,718	26,017
Deferred tax liability	51,083	20,692
Total liabilities	\$ 4,567,487	\$ 2,988,310
Shareholders Equity		
Preferred Stock, \$0.01 par value; 50,000,000 shares authorized; no shares issued or		
outstanding		
Class A Common Stock, \$0.01 par value; authorized 500,000,000 shares; issued and		
outstanding 99,417,998 and 98,885,131 shares at June 30, 2012 and December 31,		
2011, respectively	991	984
Class B Non-Voting Common Stock, \$0.01 par value; authorized 10,000,000 shares;		
issued and outstanding 1,829,339 shares	18	18
Paid-in capital	2,183,550	2,174,089
Retained earnings	56,291	1,192
Total shareholders equity	2,240,850	2,176,283
Total liabilities and shareholders equity	\$ 6,808,337	\$ 5,164,593

# Air Lease Corporation and Subsidiaries

# CONSOLIDATED STATEMENTS OF INCOME

(In thousands, except share amounts)

	Three Months Ended June 30,				Six Mont June		ıded	
	2012	: 50,	2011		2012	30,	2011	
			(unau	dited)				
Revenues								
Rental of flight equipment	\$ 155,050	\$	74,004	\$	286,787	\$	128,616	
Interest and other	3,123		340		3,939		943	
Total revenues	158,173		74,344		290,726		129,559	
Expenses								
Interest	34,146		10,090		56,060		19,150	
Amortization of discounts and deferred debt								
issue costs	4,091		2,336		6,958		4,664	
Extinguishment of debt			3,349				3,349	
Interest expense	38,237		15,775		63,018		27,163	
Depreciation of flight equipment	52,537		24,644		96,873		42,774	
Selling, general and administrative	14,308		11,284		27,917		21,149	
Stock-based compensation	9,207		11,753		17,424		22,660	
Total expenses	114,289		63,456		205,232		113,746	
Income before taxes	43,884		10,888		85,494		15,813	
Income tax expense	(15,712)		(3,865)		(30,395)		(5,614)	
Net income	\$ 28,172	\$	7,023	\$	55,099	\$	10,199	
Net income per share of Class A and Class B								
Common Stock:								
Basic	\$ 0.28	\$	0.08	\$	0.55	\$	0.13	
Diluted	\$ 0.28	\$	0.08	\$	0.54	\$	0.13	
Weighted-average shares outstanding:								
Basic	100,749,892		91,039,329		100,733,597		78,287,085	
Diluted	107,410,967		91,163,657		107,420,100		78,408,463	

# Air Lease Corporation and Subsidiaries

# CONSOLIDATED STATEMENT OF SHAREHOLDERS EQUITY

(In thousands, except share amounts)

	Class B Non-Voting										
	Preferr	ed Stock	Class A Common Stock			Common	Common Stock			Retained	
(unaudited)	Shares	Amount	Shares	Am	ount	Shares	Am	ount	Capital	Earnings	Total
Balance at											
December 31,											
2011		\$	98,885,131	\$	984	1,829,339	\$	18 \$	2,174,089 \$	1,192 \$	2,176,283
Common stock											
issued			897,110		7				63		70
Stock based											
compensation											
expense									17,424		17,424
Tax withholding											
related to vesting											
of restricted stock											
units			(364,243)						(8,026)		(8,026)
Net income										55,099	55,099
Balance at											
June 30, 2012		\$	99,417,998	\$	991	1,829,339	\$	18 \$	2,183,550 \$	56,291 \$	2,240,850

# Air Lease Corporation and Subsidiaries

# CONSOLIDATED STATEMENTS OF CASH FLOWS

## (In thousands)

		Six Mont	hs Ended	
		June	e <b>30</b> ,	
		2012		2011
		(unau	dited)	
Operating Activities		<b></b> 000		10.100
Net income	\$	55,099	\$	10,199
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation of flight equipment		96,873		42,774
Stock-based compensation		17,424		22,660
Deferred taxes		30,391		5,614
Amortization of deferred debt issue costs		6,958		4,664
Extinguishment of debt				3,349
Changes in operating assets and liabilities:				
Other assets		(8,387)		(16,327)
Accrued interest and other payables		31,161		6,932
Rentals received in advance		10,701		7,167
Net cash provided by operating activities		240,220		87,032
Investing Activities				
Acquisition of flight equipment under operating lease		(1,256,809)		(1,177,551)
Payments for deposits on flight equipment purchases		(250,836)		(169,143)
Acquisition of furnishings, equipment and other assets		(55,243)		(24,629)
Net cash used in investing activities		(1,562,888)		(1,371,323)
Financing Activities				
Issuance of common stock		70		868,554
Net change in unsecured revolving facilities		122,000		(120,000)
Proceeds from debt financings		1,586,188		635,000
Payments in reduction of debt financings		(287,369)		(43,411)
Restricted cash		(16,852)		(20,186)
Debt issue costs		(32,661)		(9,565)
Security deposits and maintenance reserve receipts		78,247		91,992
Security deposits and maintenance reserve disbursements		(20,173)		(1,876)
Net cash provided by financing activities		1,429,450		1,400,508
Net increase in cash		106,782		116,217
Cash and cash equivalents at beginning of period		281,805		328,821
Cash and cash equivalents at end of period	\$	388,587	\$	445,038
Supplemental Disclosure of Cash Flow Information	Ψ	200,207	Ψ	,
Cash paid during the period for interest, including capitalized interest of \$8,631 at June 30,				
2012 and capitalized interest of \$4,214 at June 30, 2011	\$	43,010	\$	22,801
Supplemental Disclosure of Noncash Activities	Ψ	15,010	Ψ	22,001
Buyer furnished equipment, capitalized interest, deposits on flight equipment purchases				
and seller financing applied to acquisition of flight equipment under operating leases	\$	255,900	\$	33,408
and series manering applied to acquisition of ringin equipment under operating leases	Ψ	255,900	Ψ	33, <del>1</del> 00

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#### Air Lease Corporation and Subsidiaries

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

#### Note 1. Company Background and Overview

Air Lease Corporation (the Company, ALC, we, our or us) is incorporated in the State of Delaware and licensed to operate in the State of California. We commenced operations in February 2010 and elected a fiscal year end of December 31. The Company is principally engaged in the leasing of commercial aircraft to airlines throughout the world. We supplement our leasing revenues by providing fleet management and remarketing services to third parties. We typically provide many of the same services that we perform for our fleet, including leasing, releasing, lease management and sales services for which we charge a fee, with the objective of assisting our clients to maximize lease or sale revenues.

#### Note 2. Basis of Preparation

The Company consolidates financial statements of all entities in which we have a controlling financial interest, including the accounts of any Variable Interest Entity in which we have a controlling financial interest and for which we are determined to be the primary beneficiary. All material intercompany balances are eliminated in consolidation. The accompanying Consolidated Financial Statements have been prepared in accordance with Generally Accepted Accounting Principles in the United States of America (GAAP) for interim financial information and in accordance with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements.

The accompanying unaudited consolidated financial statements include all adjustments, including only normal, recurring adjustments, necessary to present fairly the Company's financial position, results of operations and cash flows at June 30, 2012, and for all periods presented. The results of operations for the three and six months ended June 30, 2012 are not necessarily indicative of the operating results expected for the year ending December 31, 2012. These financial statements should be read in conjunction with the consolidated financial statements and related notes included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2011 filed with the SEC on March 9, 2012.

#### Note 3. Debt Financing

The Company s consolidated debt as of June 30, 2012 and December 31, 2011 are summarized below (in thousands):

June 30, December 31, 2012 2011

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Secured		
Term financings	\$ 695,023 \$	735,285
Warehouse facilities	1,125,448	1,048,222
Total secured debt financing	1,820,471	1,783,507
Unsecured		
Term financings	281,725	148,209
Convertible senior notes	200,000	200,000
Senior notes	1,275,000	120,000
Revolving credit facilities	480,000	358,000
Total unsecured debt financing	2,236,725	826,209
Total secured and unsecured debt financing	4,057,196	2,609,716
Less: Debt discount	(10,410)	(6,917)
Total debt	\$ 4,046,786 \$	2,602,799

At June 30, 2012, we were in compliance in all material respects with the covenants in our debt agreements, including our financial covenants concerning debt-to-equity, tangible net equity, unencumbered assets and interest coverage ratios.

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The Company s secured obligations as of June 30, 2012 and December 31, 2011 are summarized below (in thousands, except number of aircraft which are reflected in units):

	June 30,	December 31,
	2012	2011
Nonrecourse	\$ 1,151,895	\$ 1,076,965
Recourse	668,576	706,542
Total	\$ 1,820,471	\$ 1,783,507
Number of aircraft pledged as collateral	56	54
Net book value of aircraft pledged as collateral	\$ 2,781,179	\$ 2,692,652

Secured term financings

The Company did not enter into any additional secured term facilities during the second quarter of 2012. The outstanding balance on our secured term facilities was \$695.0 million and \$735.3 million at June 30, 2012 and December 31, 2011, respectively.

Warehouse facilities

In March 2012, a wholly-owned subsidiary of the Company entered into a \$192.8 million senior secured warehouse facility (the 2012 Warehouse Facility ) to refinance a pool of eight aircraft previously financed under the Company s non-recourse, revolving \$1.25 billion credit facility (the 2010 Warehouse Facility and together with the 2012 Warehouse Facility the Warehouse Facilities ).

As of June 30, 2012, the Company had borrowed \$1.1 billion under our Warehouse Facilities and pledged 40 aircraft as collateral with a net book value of \$1.7 billion. As of December 31, 2011, the Company had borrowed \$1.0 billion under the 2010 Warehouse Facility and pledged 38 aircraft as collateral with a net book value of \$1.6 billion. The Company had pledged cash collateral and lessee deposits of \$102.8 million and \$86.9 million at June 30, 2012 and December 31, 2011, respectively.

Unsecured term financings

During the second quarter of 2012, the Company entered into additional unsecured term facilities aggregating \$32.6 million with terms ranging from one to four years and bearing interest at fixed rates ranging from 1.00% to 3.95%.

Unsecured revolving credit facilities

During the second quarter of 2012, the Company entered into a \$853.0 million three-year senior unsecured revolving credit facility (the Syndicated Unsecured Revolving Credit Facility ). The Syndicated Unsecured Revolving Credit Facility will mature on May 4, 2015 and contains an uncommitted accordion feature under which its aggregate principal amount can be increased by up to \$500.0 million.

Borrowings under the Syndicated Unsecured Revolving Credit Facility generally will bear interest at LIBOR plus a margin of 1.75%. The Company is required to pay a commitment fee in respect of unutilized commitments under the Syndicated Unsecured Revolving Credit Facility at a rate of 0.375%.

The Syndicated Unsecured Revolving Credit Facility replaced certain of the Company s senior unsecured revolving credit facilities totaling \$273.0 million in the aggregate. The lenders under the replaced credit facilities or their affiliates are lenders under the Syndicated Unsecured Revolving Credit Facility.

Commonwealth Bank of Australia, a lender under the Syndicated Unsecured Revolving Credit Facility, beneficially owns more than 5% of our Class A Common Stock, and one of our directors, Ian M. Saines, is Group Executive of the Institutional Banking and Markets division of Commonwealth Bank. Certain of the lenders under the Syndicated Unsecured Revolving Credit Facility have other lending relationships with the Company and its subsidiaries, including under our 2010 Warehouse Facility. In addition, certain lenders under the Syndicated Unsecured Revolving Credit Facility have in the past performed, and may in the future from time to time perform, investment banking, financial advisory, or commercial banking services for the Company and its subsidiaries, for which they have received, and may in the future receive, customary compensation and reimbursement of expenses.

The Company ended the second quarter of 2012 with a total of five unsecured revolving credit facilities aggregating \$938.0 million. The total amount outstanding under our unsecured revolving credit facilities was \$480.0 million and \$358.0 million as of June 30, 2012 and December 31, 2011, respectively.

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Maturities

Maturities of debt outstanding as of June 30, 2012 are as follows (in thousands):

Years ending December 31,	
2012	\$ 86,576
2013	393,197
2014	382,877
2015	838,279
2016	656,402
Thereafter	1,699,865
Total(1)(2)	\$ 4,057,196

<sup>(1)</sup> As of June 30, 2012, the Company had \$935.0 million of debt outstanding under the 2010 Warehouse Facility which matures in June 2013. The outstanding drawn balance at the end of the availability period may be converted at the Company s option to an amortizing, four-year term loan and has been presented as such in the maturity schedule above.

#### Note 4. Commitments and Contingencies

Aircraft Acquisition

As of June 30, 2012, we had commitments to acquire a total of 294 new aircraft for delivery as follows:

Aircraft Type	2012	2013	2014	2015	2016	Thereafter	Total
Airbus A320/321-200	2	13	13	6			34
Airbus A320/321 NEO(2)					3	47	50
Airbus A330-200/300	2	3					5
Boeing 737-800	3	12	12	17	19	15	78
Boeing 737-8/9 MAX(1)(2)						100	100
Boeing 777-300ER			2	3			5
Boeing 787-9						12	12
Embraer E175/190	5						5
ATR 72-600	3	2					5
Total	15	30	27	26	22	174	294

<sup>(2)</sup> As of June 30, 2012, the Company had \$480.0 million of debt outstanding under our unsecured revolving credit facilities. The outstanding drawn balances may be rolled until the maturity date of each respective facility and have been presented as such in the maturity schedule above.

- (1) As of June 30, 2012, the Boeing 737-8/9 MAX aircraft was subject to a non-binding memorandum of understanding for the purchase of these aircraft. On July 3, 2012 the Company entered into a definitive purchase agreement for the purchase of these aircraft. See Note 10 of Notes to Consolidated Financial Statements.
- (2) As of June 30, 2012, 14 of the Airbus A320/321 NEO aircraft and 25 of the Boeing 737-8/9 MAX aircraft were subject to reconfirmation.

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Commitments for the acquisition of these aircraft and other equipment at an estimated aggregate purchase price (including adjustments for inflation) of approximately \$16.7 billion at June 30, 2012 are as follows (in thousands):

Years ending December 31,	
2012	\$ 741,291
2013	1,488,618
2014	1,469,451
2015	1,407,029
2016	1,190,633
Thereafter	10,387,505
Total	\$ 16,684,527

We have made non-refundable deposits on the aircraft for which we have commitments to purchase of \$469.9 million and \$405.5 million as of June 30, 2012 and December 31, 2011, respectively, which are subject to manufacturer performance commitments. If we are unable to satisfy our purchase commitments, we may forfeit our deposits. Further, we would be subject to breach of contract claims by our lessees and manufacturers.

#### Note 5. Net Earnings Per Share

Basic net earnings per share is computed by dividing net income by the weighted-average number of common shares outstanding for the period. Diluted earnings per share reflects the potential dilution that would occur if securities or other contracts to issue common stock were exercised or converted into common stock; however, potential common equivalent shares are excluded if the effect of including these shares would be anti-dilutive. The Company s two classes of common stock, Class A and Class B Non-Voting, have equal rights to dividends and income, and therefore, basic and diluted earnings per share are the same for each class of common stock.

Diluted net earnings per share takes into account the potential conversion of stock options, restricted stock units, and warrants using the treasury stock method and convertible notes using the if-converted method. For the three and six months ended June 30, 2012 and 2011, the Company excluded 3,358,574 and 3,375,908 shares related to stock options which are potentially dilutive securities from the computation of diluted earnings per share because including these shares would be anti-dilutive. In addition, the Company excluded 2,116,157 and 2,613,989 shares related to restricted stock units for which the performance metric had yet to be achieved as of June 30, 2012 and 2011, respectively.

The following table sets forth the reconciliation of basic and diluted net income per share (in thousands, except share amounts):

	Three Months Ended June 30,			Six Months Ended June 30,			
		2012		2011	2012		2011
Basic net income per share:							
Numerator							
Net income	\$	28,172	\$	7,023	\$ 55,099	\$	10,199
Denominator							
Weighted-average common shares outstanding		100,749,892		91,039,329	100,733,597		78,287,085

Basic net income per share	\$ 0.28	\$ 0.08	\$ 0.55	\$ 0.13
Diluted net income per share:				
Numerator				
Net income	\$ 28,172	\$ 7,023	\$ 55,099	\$ 10,199
Assumed conversion of convertible senior notes	1,495		2,968	
Net income plus assumed conversions	\$ 29,667	\$ 7,023	\$ 58,067	\$ 10,199
Denominator				
Number of shares used in basic computation	100,749,892	91,039,329	100,733,597	78,287,085
Weighted-average effect of dilutive securities	6,661,075	124,329	6,686,503	121,379
Number of shares used in per share computation	107,410,967	91,163,657	107,420,100	78,408,463
Diluted net income per share	\$ 0.28	\$ 0.08	\$ 0.54	\$ 0.13

Т	ab	le	of	Cor	itents

#### **Note 6.** Fair Value Measurements

Assets and Liabilities Measured at Fair Value on a Recurring and Non-recurring Basis

The Company had no assets or liabilities which are measured at fair value on a recurring or non-recurring basis as of June 30, 2012 or December 31, 2011.

Fair Value of Financial Instruments

The fair value of debt financing is estimated based on the quoted market prices for the same or similar issues, or on the current rates offered to the Company for debt of the same remaining maturities, which would be categorized as a Level 2 measurement in the fair value hierarchy. The estimated fair value of debt financing as of June 30, 2012 was \$4,057.7 million compared to a book value of \$4,046.8 million. The estimated fair value of debt financing as of December 31, 2011 was \$2,591.0 million compared to a book value of \$2,602.8 million.

Other Financial Instruments Not Measured at Fair Value

The following financial instruments are not measured at fair value on the Company s consolidated balance sheet at June 30, 2012, but require disclosure of their fair values: cash and cash equivalents and restricted cash. The estimated fair value of such instruments at June 30, 2012 approximates their carrying value as reported on the consolidated balance sheet. The fair value of all these instruments would be categorized as Level 1 of the fair value hierarchy.

#### Note 7. Stock-based Compensation

In accordance with the Amended and Restated Air Lease Corporation 2010 Equity Incentive Plan ( Plan ), the number of stock options ( Stock Options ) and restricted stock units ( RSUs ) authorized under the Plan is approximately 8,193,088 as of June 30, 2012. Options are generally granted for a term of 10 years and generally vest over a three year period. There are two kinds of RSUs: those that vest based on the attainment of book-value goals and those that vest based on the attainment of Total Shareholder Return ( TSR ) goals. The book-value RSUs generally vest ratably over three to four years, if the performance condition has been met. Book-value RSUs for which the performance metric has not been met are forfeited. The TSR RSUs vest at the end of a three year period. The TSR RSUs will ultimately vest based upon the percentile ranking of the Company s TSR among a peer group. The number of shares that will ultimately vest will range from 0% to 200% of the RSUs initially granted depending on the extent to which the TSR metric is achieved. As of June 30, 2012, the Company granted 3,375,908 Stock Options and 3,863,808 RSUs of which 192,788 are TSR RSUs.

The Company recorded \$9.2 million and \$11.7 million of stock-based compensation expense for the three months ended June 30, 2012 and 2011, respectively. Stock-based compensation expense for the six months ended June 30, 2012 and 2011 totaled \$17.4 million and \$22.7 million, respectively.

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Stock Options

A summary of stock option activity in accordance with the Company s stock option plan as of June 30, 2012, and changes for the six month period then ended, follows:

	Shares	Exercise price	Remaining contractual term (in years)	Aggregate intrinsic value (in thousands)(1)
Balance at December 31, 2011	3,375,908	\$ 20.39	8.50	\$ 11,968
Granted				
Exercised	(7,000)	\$ 20.00	8.01	\$ 18
Forfeited/canceled	(10,334)	\$ 20.00	8.04	\$
Balance at June 30, 2012	3,358,574	\$ 20.39	8.03	\$
Vested and exercisable as of June 30, 2012	2,238,431	\$ 20.20	7.98	\$
Vested and exercisable as of June 30, 2012				
and expected to vest thereafter(2)	3,353,589	\$ 20.39	8.00	\$

<sup>(1)</sup> The aggregate intrinsic value is calculated as the difference between the exercise price of the underlying awards and the closing stock price of our Class A Common Stock as of the respective date.

#### (2) Options expected to vest reflect an estimated forfeiture rate.

Stock-based compensation expense related to employee stock options for the three months ended June 30, 2012 and 2011 each totaled \$3.0 million. Stock-based compensation expense related to employee stock options for the six months ended June 30, 2012 and 2011 each totaled \$5.8 million.

The following table summarizes additional information regarding outstanding and exercisable and vested options at June 30, 2012:

			Options e	xercisable
	Options out	tstanding	and vested	
	•	Weighted-		Weighted-
		average		average
	Number of	remaining life	Number of	remaining life
Range of exercise prices	shares	(in years)	shares	(in years)
\$20.00	3,208,574	7.96	2,188,431	7.96
\$28.80	150,000	8.82	50,000	8.82
\$20.00 -\$28.80	3,358,574	8.00	2,238,431	7.98

As of June 30, 2012, there was \$11.3 million of unrecognized compensation cost related to outstanding employee stock options. This amount is expected to be recognized over a weighted-average period of one year. To the extent the actual forfeiture rate is different from what we have estimated, stock-based compensation related to these awards will be different from our expectations.

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Restricted Stock Unit Plan

Compensation cost for stock awards is measured at the grant date based on fair value and recognized over the vesting period. The fair value of book-value RSUs is determined based on the closing market price of the Company's Class A Common Stock on the date of grant, while the fair value of TSR RSUs is determined at the grant date using a Monte Carlo simulation model. Included in the Monte Carlo simulation model were certain assumptions regarding a number of highly complex and subjective variables, such as expected volatility, risk-free interest rate and expected dividends. To appropriately value the award, the risk-free interest rate is estimated for the time period from the valuation date until the vesting date and the historical volatilities were estimated based on a historical timeframe equal to the time from the valuation date until the end date of the performance period. Due to our limited stock history since the completion of our initial public offering on April 25, 2011, historical volatility was estimated based on all available information. The dividend distributions were estimated to be zero based on dividend distributions before the valuation date.

During the six months ended June 30, 2012, the Company granted 405,844 RSUs of which 192,788 are TSR RSUs. The following table summarizes the activities for our unvested RSUs for the six months ended June 30, 2012:

	Unvested Restricted Stock Units Weighted-average			
	Number of		grant-date	
	shares		fair value	
Unvested at January 1, 2012	2,613,539	\$	20.78	
Granted	405,844		24.48	
Vested	(890,110)		20.50	
Forfeited/canceled	(13,116)		20.85	
Unvested at June 30, 2012	2,116,157	\$	21.61	
Expected to vest after June 30, 2012(1)	2,104,409	\$	21.61	

<sup>(1)</sup> RSUs expected to vest reflect an estimated forfeiture rate.

The Company recorded \$6.2 million and \$8.7 million of stock-based compensation expense related to RSUs for the three months ended June 30, 2012 and 2011, respectively. The Company recorded \$11.6 million and \$16.9 million of stock-based compensation expense related to RSUs for the six months ended June 30, 2012 and 2011, respectively.

At June 30, 2012, the outstanding RSUs are expected to vest as follows: 2013 954,957; 2014 904,146; 2015 257,054. As of June 30, 2012, there was \$23.7 million of unrecognized compensation cost, adjusted for estimated forfeitures, related to unvested RSUs granted to employees. Total unrecognized compensation cost will be adjusted for future changes in estimated forfeitures and is expected to be recognized over a weighted-average remaining period of 2.1 years.

#### **Note 8. Related Party Transactions**

In April 2012, we entered into a Servicing Agreement with Commonwealth Bank of Australia and one of its subsidiaries at terms no more favorable than would be to an unrelated third party. Commonwealth Bank beneficially owns more than 5% of our Class A Common Stock, and one of our directors, Mr. Saines, is Group Executive of the Institutional Banking and Marketing division of Commonwealth Bank. Pursuant to the Servicing Agreement, we agreed to arrange the acquisition of a Boeing 777 aircraft on behalf of a subsidiary, to manage the lease of the aircraft to a third party, and if requested by the subsidiary, to remarket the aircraft for subsequent leases or for sale. In connection with this transaction, Commonwealth Bank paid us fees for acquiring the aircraft and for collecting the first rent payment under the lease, and will pay us a percentage of the contracted rent and the rent actually paid by the lessee each month. We may earn up to an aggregate of approximately \$2.7 million in fees under the Servicing Agreement in connection with the acquisition of the aircraft and management of the current lease.

In March 2012, we entered into a Syndicated Unsecured Revolving Credit Facility under which Commonwealth Bank is a lender. See Note 3 of Notes to Consolidated Financial Statements.

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#### Note 9. Litigation

In April 2012, the Company was named as a defendant in a complaint filed in Superior Court of the State of California for the County of Los Angeles by American International Group, Inc. and International Lease Finance Corporation. The complaint also names as defendants certain executive officers and employees of the Company. Among other things, the suit alleges breach of fiduciary duty and misappropriation of trade secrets. The complaint seeks an unspecified amount of damages. The Company believes that it has meritorious defenses to these claims and intends to defend this matter vigorously. As of the date of this filing, the Company is unable to estimate a range of possible loss, if any, related to this matter.

#### Note 10. Subsequent Events

On July 3, 2012, the Company entered into a definitive purchase agreement and related letter agreements (collectively, the Purchase Agreement ) with The Boeing Company (Boeing ). Pursuant to the Purchase Agreement, the Company agreed to purchase 75 737-8/9 MAX aircraft from Boeing, with 25 additional aircraft subject to reconfirmation. Deliveries of these aircraft are scheduled to commence in 2018 and to continue through 2022.

On July 20, 2012, the Company added an additional lender to the Syndicated Unsecured Revolving Credit Facility and increased the aggregate principal amount of the facility by \$60.0 million to \$913.0 million.

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#### ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis of our financial condition and results of operations should be read together with our consolidated financial statements and related notes included in Part I, Item 1 of this Quarterly Report on Form 10-Q.

#### Overview

Our primary business is to acquire new and used popular and fuel-efficient commercial aircraft from aircraft manufacturers and other parties and to lease those aircraft to airlines around the world. We supplement our leasing revenues by providing management services to investors and/or owners of aircraft portfolios, for which we will receive fee-based revenue. These services include leasing, re-leasing, and lease management and sales services, with the goal of helping our clients maximize lease and sale revenues. In addition to our leasing activities and management services, and depending on market conditions, we expect to sell aircraft from our fleet to other leasing companies, financial services companies and airlines.

During the second quarter of 2012, we have continued to build one of the world s youngest, most fuel-efficient aircraft operating lease portfolios. During the three months ended June 30, 2012, we acquired an additional 23 aircraft from our pipeline ending the quarter with a total of 137 aircraft (of which 68 were new aircraft and 69 were used aircraft), growing our fleet by 18.8% based on net book value. The acquisition of additional new aircraft resulted in a further decrease in the weighted-average age of our fleet to 3.3 years as of June 30, 2012 compared to 3.6 years as of December 31, 2011. We also managed three aircraft as of June 30, 2012.

The Company recorded \$155.1 million in rental revenue for the second quarter of 2012, an increase of \$81.1 million or 109.5% compared to the second quarter of 2011. This increase is a result of the full impact on rental revenue of the fleet of 114 aircraft acquired as of March 31, 2012 in addition to rental revenue for the 23 aircraft acquired during the three months ended June 30, 2012, for which the full impact will be reflected in subsequent periods.

During the second quarter of 2012, the Company entered into additional debt facilities aggregating \$885.6 million, which included our \$853.0 million Syndicated Unsecured Revolving Credit Facility and additional unsecured term facilities aggregating \$32.6 million. We ended the quarter with total unsecured debt outstanding of \$2.2 billion. The Company s unsecured debt as a percentage of total debt increased to 55.1% as of June 30, 2012 from 31.7% as of December 31, 2011. We ended the second quarter of 2012 with a conservative balance sheet with low leverage and ample available liquidity of \$1.2 billion. As part of our 2012 financing strategy we will continue to focus on financing the Company on an unsecured basis.

#### Our fleet

Portfolio metrics of our fleet as of June 30, 2012 and December 31, 2011 are as follows (dollars in thousands):

	Ju	ne 30, 2012	Dece	ember 31, 2011
Fleet size		137		102
Weighted-average fleet age(1)		3.3 years		3.6 years
Weighted-average remaining lease term(1)		7.0 years		6.6 years
Aggregate fleet cost	\$	5,881,694	\$	4,368,985

<sup>(1)</sup> Weighted-average fleet age and remaining lease term calculated based on net book value.

The following table sets forth the net book value and percentage of the net book value of our aircraft portfolio operating in the indicated regions as of June 30, 2012 and December 31, 2011 (dollars in thousands):

	June 30, 2012	}	1, 2011	
	Net book		Net book	
Region	value	% of total	value	% of total
Europe	\$ 2,261,530	40.0% \$	1,718,550	40.6%
Asia/Pacific	1,909,959	33.8	1,419,831	33.5
Central America, South America and Mexico	679,435	12.0	515,145	12.2
U.S. and Canada	468,483	8.3	386,101	9.1
The Middle East and Africa	333,845	5.9	197,789	4.6
Total	\$ 5,653,252	100.0% \$	4,237,416	100.0%

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The following table sets forth the number of aircraft we leased by aircraft type as of June 30, 2012 and December 31, 2011:

	June 30	, 2012	Decem	ber 31, 2011
	Number of	% of	Number of	
Aircraft type	aircraft	total	aircraft	% of total
Airbus A319/320/321	39	28.5%	31	30.4%
Airbus A330-200/300	15	10.9	11	10.8
Boeing 737-700/800	40	29.2	38	37.2
Boeing 767-300ER	3	2.2	3	2.9
Boeing 777-200/300ER	7	5.1	5	4.9
Embraer E175/190	26	19.0	12	11.8
ATR 72-600	7	5.1	2	2.0
Total	137	100.0%	102	100.0%

As of June 30, 2012, we had commitments to acquire a total of 294 new aircraft for delivery as follows:

Aircraft Type	2012	2013	2014	2015	2016	Thereafter	Total
Airbus A320/321-200	2	13	13	6			34
Airbus A320/321 NEO(2)					3	47	50
Airbus A330-200/300	2	3					5
Boeing 737-800	3	12	12	17	19	15	78
Boeing 737-8/9 MAX(1)(2)						100	100
Boeing 777-300ER			2	3			5
Boeing 787-9						12	12
Embraer E175/190	5						5
ATR 72-600	3	2					5
Total	15	30	27	26	22	174	294

<sup>(1)</sup> As of June 30, 2012, the Boeing 737-8/9 MAX aircraft was subject to a non-binding memorandum of understanding for the purchase of these aircraft. On July 3, 2012 the Company entered into a definitive purchase agreement for the purchase of these aircraft. See Note 10 of Notes to Consolidated Financial Statements included in Part I, Item 1 of this Quarterly Report on Form 10-Q for additional information.

Our lease placements are progressing in line with expectations. As of June 30, 2012 we have entered into contracts for the lease of new aircraft scheduled to be delivered as follows:

Delivery year	Number of Aircraft	Number Leased	% Leased
2012	15	15	100.0%
2013	30	28	93.3
2014	27	26	96.3
2015	26	8	30.8

<sup>(2)</sup> As of June 30, 2012, 14 of the Airbus A320/321 NEO aircraft and 25 of the Boeing 737-8/9 MAX aircraft were subject to reconfirmation.

2016	22		
Thereafter	174	8	4.6
Total	294	85	28.9%

## Aircraft industry and sources of revenues

Our revenues are principally derived from operating leases with scheduled and charter airlines. As of June 30, 2012 and June 30, 2011, we derived more than 90% of our revenues from airlines domiciled outside of the United States, and we anticipate that most of our revenues in the future will be generated from foreign lessees. The airline industry is cyclical, economically sensitive, and highly competitive. Airlines and related companies are affected by fuel price volatility and fuel shortages, political and economic instability, natural disasters, terrorist activities, changes in national policy, competitive pressures, labor actions, pilot shortages, insurance costs, recessions, health concerns and other political or economic events adversely affecting world or regional trading markets. Our airline

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customers ability to react to and cope with the volatile competitive environment in which they operate, as well as our own competitive environment, will affect our revenues and income.

Despite industry cyclicality and current stress, we remain optimistic about the long-term future of air transportation and, more specifically, the growing role that the leasing industry, and ALC specifically, will have in the fleet transactions necessary to facilitate growth of commercial air transport.

#### Liquidity and capital resources

#### Overview

As we grow our business, we envision funding our aircraft purchases through multiple sources, including cash raised in our prior equity offerings, cash flow from operations, the Warehouse Facilities, our unsecured revolving credit facilities, additional unsecured debt financing through banks and the capital markets, credit facilities, and through optional financings including government-sponsored export guaranty and lending programs.

Our substantial cash requirements will continue as we expand our fleet through our purchase commitments. However, we believe that we will have sufficient liquidity to satisfy the operating requirements of our business through the next twelve months.

Our liquidity plans are subject to a number of risks and uncertainties, including those described in the Company s Annual Report on Form 10-K for the fiscal year ended December 31, 2011 filed with the SEC on March 9, 2012. In addition, macro-economic conditions could hinder our business plans, which could, in turn, adversely affect our financing strategy.

#### Debt

Our debt financing was comprised of the following at June 30, 2012 and December 31, 2011 (in thousands):

	June 30, 2012		December 31, 2011	
Secured				
Term financings	\$ 695,023	\$	735,285	
Warehouse facilities	1,125,448		1,048,222	
Total secured debt financing	1,820,471		1,783,507	
Unsecured				

Term financings	281,725	148,209
Convertible senior notes	200,000	200,000
Senior notes	1,275,000	120,000
Revolving credit facilities	480,000	358,000
Total unsecured debt financing	2,236,725	826,209
Total secured and unsecured debt financing	4,057,196	2,609,716
Less: Debt discount	(10,410)	(6,917)
Total debt	\$ 4,046,786 \$	2,602,799
Selected interest rates and ratios:		
Composite interest rate(1)	3.84%	3.14%
Composite interest rate on fixed rate debt(1)	5.19%	4.28%
Percentage of total debt at fixed rate	46.90%	24.26%

<sup>(1)</sup> This rate does not include the effect of upfront fees, undrawn fees or issuance cost amortization.

Secured term financings

The Company did not enter into any additional secured term facilities during the second quarter of 2012. The outstanding balance on our secured term facilities was \$695.0 million and \$735.3 million at June 30, 2012 and December 31, 2011, respectively.

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Warehouse facilities
In March 2012, a wholly-owned subsidiary of the Company entered into a \$192.8 million senior secured warehouse facility (the 2012 Warehouse Facility ) to refinance a pool of eight aircraft previously financed under the Company s non-recourse, revolving \$1.25 billion credit facility (the 2010 Warehouse Facility and together with the 2012 Warehouse Facility, the Warehouse Facilities ).
As of June 30, 2012, the Company had borrowed \$1.1 billion under our Warehouse Facilities and pledged 40 aircraft as collateral with a net book value of \$1.7 billion. As of December 31, 2011, the Company had borrowed \$1.0 billion under the 2010 Warehouse Facility and pledged 38 aircraft as collateral with a net book value of \$1.6 billion. The Company had pledged cash collateral and lessee deposits of \$95.5 million and \$86.9 million at June 30, 2012 and December 31, 2011, respectively.
Unsecured term financings
During the second quarter of 2012 the Company entered into additional unsecured term facilities aggregating \$32.6 million with terms ranging from one to four years and bearing interest at fixed rates ranging from 1.00% to 3.95%.
Unsecured revolving credit facilities
During the second quarter of 2012, the Company entered into a \$853.0 million three-year senior unsecured revolving credit facility (the Syndicated Unsecured Revolving Credit Facility ). The Syndicated Unsecured Revolving Credit Facility will mature on May 4, 2015 and contains an uncommitted accordion feature under which its aggregate principal amount can be increased by up to \$500.0 million.
Borrowings under the Syndicated Unsecured Revolving Credit Facility generally will bear interest at LIBOR plus a margin of 1.75%. The Company is required to pay a commitment fee in respect of unutilized commitments under the Syndicated Unsecured Revolving Credit Facility at a rate of 0.375%.
The Syndicated Unsecured Revolving Credit Facility replaced certain of the Company's senior unsecured revolving credit facilities totaling \$273.0 million in the aggregate. The lenders under the replaced credit facilities or their affiliates are lenders under the Syndicated Unsecured Revolving Credit Facility.
The Company ended the second quarter of 2012 with a total of five unsecured revolving credit facilities aggregating \$938.0 million. The total amount outstanding under our unsecured revolving credit facilities was \$480.0 million and \$358.0 million as of June 30, 2012 and December 31, 2011, respectively.

# Liquidity

We finance the acquisition of our aircraft through available cash balances, internally generated funds and debt financings. As of June 30, 2012, we had available liquidity of \$1.2 billion comprised of unrestricted cash of \$388.6 million and undrawn balances under our Warehouse Facilities and unsecured revolving credit facilities of \$773.0 million.

During the second quarter of 2012, the Company entered into additional debt facilities aggregating \$885.6 million, which included our \$853.0 million Syndicated Unsecured Revolving Credit Facility and additional unsecured term facilities aggregating \$32.6 million. We ended the quarter with total unsecured debt outstanding of \$2.2 billion. The Company s unsecured debt as a percentage of total debt increased to 55.1% as of June 30, 2012 from 31.7% as of December 31, 2011. We ended the second quarter of 2012 with a conservative balance sheet with low leverage and ample available liquidity of \$1.2 billion.

We will continue to focus our financing efforts throughout 2012 on raising unsecured debt through the international and domestic capital markets, the global bank market, reinvesting cash flow from operations and, to a limited extent, secured financings including government guaranteed loan programs from the European Export Credit Agencies in support of our new Airbus aircraft deliveries, from Ex-Im Bank in support of our new Boeing aircraft deliveries and direct financing from BNDES/SBCE in support of our new Embraer deliveries.

#### **Results of Operations**

The following table presents our historical operating results for the three and six month periods ended June 30, 2012 and 2011 (in thousands):

	Three Months Ended June 30,		Six Months Ended June, 30			
	2012 (unau	dited)	2011	2012 (unau	2011 dited)	
Revenues	(			(	,	
Rental of flight equipment	\$ 155,050	\$	74,004	\$ 286,787	\$	128,616
Interest and other	3,123		340	3,939		943
Total revenues	158,173		74,344	290,726		129,559
Expenses						
Interest	34,146		10,090	56,060		19,150
Amortization of discounts and deferred debt						
issue costs	4,091		2,336	6,958		4,664
Extinguishment of debt			3,349			3,349
Interest expense	38,237		15,775	63,018		27,163
Depreciation of flight equipment	52,537		24,644	96,873		42,774
Selling, general and administrative	14,308		11,284	27,917		21,149
Stock-based compensation	9,207		11,753	17,424		22,660
Total expenses	114,289		63,456	205,232		113,746
Income before taxes	43,884		10,888	85,494		15,813
Income tax expense	(15,712)		(3,865)	(30,395)		(5,614)
Net income	\$ 28,172	\$	7,023	\$ 55,099	\$	10,199
Net income per share of Class A and B Common Stock						
Basic	\$ 0.28	\$	0.08	\$ 0.55	\$	0.13
Diluted	\$ 0.28	\$	0.08	\$ 0.54	\$	0.13
Other Financial Data						
Adjusted net income(1)	\$ 36,713	\$	19,459	\$ 70,813	\$	31,172
Adjusted EBITDA(2)	\$ 142,899	\$	62,780	\$ 261,216	\$	108,029

<sup>(1)</sup> Adjusted net income (defined as net income before stock-based compensation expense and non-cash interest expense, which includes the amortization of discounts and debt issuance costs, extinguishment of debt and convertible debt discounts) is a measure of both operating performance and liquidity that is not defined by GAAP and should not be considered as an alternative to net income, income from operations or any other performance measures derived in accordance with GAAP. Adjusted net income is presented as a supplemental disclosure because management believes that it may be a useful performance measure that is used within our industry. We believe adjusted net income provides useful information on our earnings from ongoing operations, our ability to service our long-term debt and other fixed obligations, and our ability to fund our expected growth with internally generated funds. Set forth below is additional detail as to how we use adjusted net income as a measure of both operating performance and liquidity, as well as a discussion of the limitations of adjusted net income as an analytical tool and a reconciliation of adjusted net income to our GAAP net income and cash flow from operating activities.

*Operating Performance:* Management and our board of directors use adjusted net income in a number of ways to assess our consolidated financial and operating performance, and we believe this measure is helpful in identifying trends in our performance. We use adjusted net income as a measure of our consolidated operating performance exclusive of income and expenses that relate to the financing, income taxes, and

capitalization of the business. Also, adjusted net income assists us in comparing our operating performance on a consistent basis as it removes the impact of our capital structure and stock-based compensation expense from our operating results. In addition, adjusted net income helps management identify controllable expenses and make decisions designed to help us meet our current financial goals and optimize our financial performance. Accordingly, we believe this metric measures our financial performance based on operational factors that we can influence in the short term, namely the cost structure and expenses of the organization.

*Liquidity:* In addition to the uses described above, management and our board of directors use adjusted net income as an indicator of the amount of cash flow we have available to service our debt obligations, and we believe this measure can serve the same purpose for our investors.

*Limitations:* Adjusted net income has limitations as an analytical tool, and should not be considered in isolation, or as a substitute for analysis of our operating results or cash flows as reported under GAAP. Some of these limitations are as follows:

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- adjusted net income does not reflect (i) our cash expenditures or future requirements for capital expenditures or contractual commitments, or (ii) changes in or cash requirements for our working capital needs; and
- our calculation of adjusted net income may differ from the adjusted net income or analogous calculations of other companies in our industry, limiting its usefulness as a comparative measure.

The following tables show the reconciliation of net income and cash flows from operating activities, the most directly comparable GAAP measures of performance and liquidity, to adjusted net income (in thousands):

	Three Mor	ths En	ded	Six Months Ended				
	June	e <b>30</b> ,		Jun				
	2012		2011	2012		2011		
	(unau	dited)		(unau	dited)			
Reconciliation of cash flows from operating								
activities to adjusted net income:								
Net cash provided by operating activities	\$ 138,698	\$	48,483 \$	240,220	\$	87,032		
Depreciation of flight equipment	(52,537)		(24,644)	(96,873)		(42,774)		
Stock-based compensation	(9,207)		(11,753)	(17,424)		(22,660)		
Deferred taxes	(15,712)		(3,866)	(30,391)		(5,614)		
Amortization of discounts and deferred debt								
issue costs	(4,091)		(2,336)	(6,958)		(4,664)		
Extinguishment of debt			(3,349)			(3,349)		
Changes in operating assets and liabilities:								
Other assets	729		14,042	8,387		16,327		
Accrued interest and other payables	(23,632)		(5,904)	(31,161)		(6,932)		
Rentals received in advance	(6,076)		(3,650)	(10,701)		(7,167)		
Net income	28,172		7,023	55,099		10,199		
Amortization of discounts and deferred debt								
issue costs	4,091		2,336	6,958		4,664		
Extinguishment of debt			3,349			3,349		
Stock-based compensation	9,207		11,753	17,424		22,660		
Tax effect	(4,757)		(5,002)	(8,668)		(9,700)		
Adjusted net income	\$ 36,713	\$	19,459 \$	70,813	\$	31,172		

	Three Mor June		ded	Six Months Ended June 30,				
	2012		2011	2012		2011		
	(unau	dited)		(unau	ıdited)			
Reconciliation of net income to adjusted net								
income:								
Net income	\$ 28,172	\$	7,023 \$	55,099	\$	10,199		
Amortization of discounts and deferred debt								
issue costs	4,091		2,336	6,958		4,664		
Extinguishment of debt			3,349			3,349		
Stock-based compensation	9,207		11,753	17,424		22,660		
Tax effect	(4,757)		(5,002)	(8,668)		(9,700)		
Adjusted net income	\$ 36,713	\$	19,459 \$	70,813	\$	31,172		

Adjusted EBITDA (defined as net income before net interest expense, stock-based compensation expense, income tax expense, and depreciation and amortization expense) is a measure of both operating performance and liquidity that is not defined by GAAP and should not be considered as an alternative to net income, income from operations or any other performance measures derived in accordance with GAAP. Adjusted EBITDA is presented as a supplemental disclosure because management believes that it may be a useful performance measure that is used within our industry. We believe adjusted EBITDA provides useful information on our earnings from ongoing operations, our ability to service our long-term debt and other fixed obligations, and our ability to fund our expected growth with internally generated funds. Set forth below is additional detail as to how we use adjusted EBITDA as a measure of both operating performance and liquidity, as well as a discussion of the limitations of adjusted EBITDA as an analytical tool and a reconciliation of adjusted EBITDA to our GAAP net income and cash flow from operating activities.

Operating Performance: Management and our board of directors use adjusted EBITDA in a number of ways to assess our consolidated financial and operating performance, and we believe this measure is helpful in identifying trends in our performance. We use adjusted EBITDA as a measure of our consolidated operating performance exclusive of income and expenses that relate to the financing, income taxes, and capitalization of the business. Also, adjusted EBITDA assists us in comparing our operating performance on a consistent basis as it removes the impact of our capital structure and stock-based compensation expense from

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our operating results. In addition, adjusted EBITDA helps management identify controllable expenses and make decisions designed to help us meet our current financial goals and optimize our financial performance. Accordingly, we believe this metric measures our financial performance based on operational factors that we can influence in the short term, namely the cost structure and expenses of the organization.

*Liquidity:* In addition to the uses described above, management and our board of directors use adjusted EBITDA as an indicator of the amount of cash flow we have available to service our debt obligations, and we believe this measure can serve the same purpose for our investors.

*Limitations:* Adjusted EBITDA has limitations as an analytical tool, and should not be considered in isolation, or as a substitute for analysis of our operating results or cash flows as reported under GAAP. Some of these limitations are as follows:

- adjusted EBITDA does not reflect our cash expenditures or future requirements for capital expenditures or contractual commitments;
- adjusted EBITDA does not reflect changes in or cash requirements for our working capital needs;
- adjusted EBITDA does not reflect interest expense or cash requirements necessary to service interest or principal payments on our debt; and
- other companies in our industry may calculate this measure differently from how we calculate this measure, limiting its usefulness as a comparative measure.

The following tables show the reconciliation of net income and cash flows from operating activities, the most directly comparable GAAP measures of performance and liquidity, to adjusted EBITDA (in thousands):

	Three Mon	ths En	ded	Six Months Ended				
	June	30,		June 30,				
	2012		2011	2012	2011			
	(unau	dited)		(unau	dited)			
Reconciliation of cash flows from operating								
activities to adjusted EBITDA:								
Net cash provided by operating activities	\$ 138,698	\$	48,483	\$ 240,220	\$	87,032		
Depreciation of flight equipment	(52,537)		(24,644)	(96,873)		(42,774)		
Stock-based compensation	(9,207)		(11,753)	(17,424)		(22,660)		
Deferred taxes	(15,712)		(3,866)	(30,391)		(5,614)		
Amortization of discounts and deferred debt								
issue costs	(4,091)		(2,336)	(6,958)		(4,664)		
Extinguishment of debt			(3,349)			(3,349)		
Changes in operating assets and liabilities:								

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Other assets	729	14,042	8,387	16,327
Accrued interest and other payables	(23,632)	(5,904)	(31,161)	(6,932)
Rentals received in advance	(6,076)	(3,650)	(10,701)	(7,167)
Net income	28,172	7,023	55,099	10,199
Net interest expense	37,271	15,495	61,425	26,782
Income taxes	15,712	3,865	30,395	5,614
Depreciation	52,537	24,644	96,873	42,774
Stock-based compensation	9,207	11,753	17,424	22,660
Adjusted EBITDA	\$ 142,899	\$ 62,780 \$	261,216	\$ 108,029

	Three Mon	ths En	ded	Six Months Ended					
	June	30,			June 30,				
	2012		2011		2012	2011			
	(unaud	lited)			(unaudited)				
Reconciliation of net income to adjusted									
EBITDA:									
Net income	\$ 28,172	\$	7,023	\$	55,099 \$	10,199			
Net interest expense	37,271		15,495		61,425	26,782			
Income taxes	15,712		3,865		30,395	5,614			
Depreciation	52,537		24,644		96,873	42,774			
Stock-based compensation	9,207		11,753		17,424	22,660			
Adjusted EBITDA	\$ 142,899	\$	62,780	\$	261,216 \$	108,029			

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Three months ended June 30, 2012, compared to the three months ended June 30, 2011

#### Rental revenue

As of June 30, 2012, we had acquired 137 aircraft at a total cost of \$5.9 billion and recorded \$155.1 million in rental revenue for the three months then ended, which included overhaul revenue of \$6.8 million. In the prior year, as of June 30, 2011, we had acquired 65 aircraft at a total cost of \$2.9 billion and recorded \$74.0 million in rental revenue for the three months then ended, which included overhaul revenue of \$2.5 million. The increase in rental revenue was attributable to the acquisition and lease of additional aircraft. The full impact on rental revenue for aircraft acquired during the period will be reflected in subsequent periods.

All of the aircraft in our fleet were leased as of June 30, 2012, except for one aircraft with respect to which we had entered into a binding lease commitment but for which delivery had not yet occurred. All of the aircraft in our fleet were leased as of June 30, 2011.

#### Interest expense

Interest expense totaled \$38.2 million for the three months ended June 30, 2012 compared to \$15.8 million for the three months ended June 30, 2011. The change was primarily due to an increase in our average outstanding debt balances resulting in a \$24.1 million increase in interest and an increase of \$1.8 million in amortization of discounts and deferred debt issue costs, offset by a \$3.3 million charge for the extinguishment of debt recorded during the second quarter of 2011. We expect that our interest expense will increase as our average debt balance outstanding continues to increase.

#### **Depreciation expense**

We recorded \$52.5 million in depreciation expense of flight equipment for the three months ended June 30, 2012 compared to \$24.6 million for the three months ended June 30, 2011. The increase in depreciation expense for 2012, compared to 2011, was attributable to the acquisition of additional aircraft. The full impact on depreciation expense for aircraft added during the period will be reflected in subsequent periods.

#### Selling, general and administrative expenses

We recorded selling, general and administrative expenses of \$14.3 million for the three months ended June 30, 2012 compared to \$11.3 million for the three months ended June 30, 2011. Selling, general and administrative expense represents a disproportionately higher percentage of revenues during our initial years of operation. Selling, general and administrative expense as a percentage of revenue decreased to 9.0% for the three months ended June 30, 2012 compared to 15.2% for the three months ended June 30, 2011. As we continue to add new aircraft to our portfolio, we expect selling, general and administrative expense to decrease as a percentage of our revenue.

### Stock-based compensation expense

Stock-based compensation expense totaled \$9.2 million for the three months ended June 30, 2012 compared to \$11.7 million for the three months ended June 30, 2011. This decrease is primarily a result of the effects of the expense recognition pattern related to our book-value RSUs, which is calculated based on an accelerated vesting schedule. This decrease was partially offset by grants made in 2012, as the full impact on stock-based compensation expense for the 2012 grants will be reflected in subsequent periods. See Note 7 of Notes to Consolidated Financial Statements included in Part I, Item 1 of this Quarterly Report on Form 10-Q for additional information about stock-based compensation.

#### **Taxes**

The effective tax rate for the three months ended June 30, 2012 was 35.80% compared to 35.50% for the three months ended June 30, 2011. The change in effective tax rate for the respective periods is due to the effect of changes in permanent differences as well as the effect of discrete tax items related to stock-based compensation.

#### Net income

For the three months ended June 30, 2012, the Company reported consolidated net income of \$28.2 million, or \$0.28 per diluted share, compared to consolidated net income of \$7.0 million, or \$0.08 per diluted share, for the three months ended June 30, 2011. The increase in net income for 2012, compared to 2011, was primarily attributable to the acquisition and lease of additional aircraft.

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Six months ended June 30, 2012, compared to the six months ended June 30, 2011

#### Rental revenue

As of June 30, 2012, we had acquired 137 aircraft at a total cost of \$5.9 billion and recorded \$286.8 million in rental revenue for the six months then ended, which included overhaul revenue of \$10.3 million. In the prior year, as of June 30, 2011, we had acquired 65 aircraft at a total cost of \$2.9 billion and recorded \$128.6 million in rental revenue for the six months then ended, which included overhaul revenue of \$4.3 million. The increase in rental revenue was attributable to the acquisition and lease of additional aircraft. The full impact on rental revenue for aircraft acquired during the period will be reflected in subsequent periods.

All of the aircraft in our fleet were leased as of June 30, 2012, except for one aircraft with respect to which we had entered into a binding lease commitment but for which delivery had not yet occurred. All of the aircraft in our fleet were leased as of June 30, 2011

#### Interest expense

Interest expense totaled \$63.0 million for the six months ended June 30, 2012 compared to \$27.2 million for the six months ended June 30, 2011. The change was primarily due to an increase in our average outstanding debt balances resulting in a \$36.9 million increase in interest and an increase of \$2.3 million in amortization of discounts and deferred debt issue costs, offset by a \$3.3 million charge for the extinguishment of debt recorded during the second quarter of 2011. We expect that our interest expense will increase as our average debt balance outstanding continues to increase.

#### **Depreciation expense**

We recorded \$96.9 million in depreciation expense of flight equipment for the six months ended June 30, 2012 compared to \$42.8 million for the six months ended June 30, 2011. The increase in depreciation expense for 2012, compared to 2011, was attributable to the acquisition of additional aircraft. The full impact on depreciation expense for aircraft added during the period will be reflected in subsequent periods.

#### Selling, general and administrative expenses

We recorded selling, general and administrative expenses of \$27.9 million for the six months ended June 30, 2012 compared to \$21.1 million for the six months ended June 30, 2011. Selling, general and administrative expense represents a disproportionately higher percentage of revenues during our initial years of operation. Selling, general and administrative expense as a percentage of revenue decreased to 9.6% for the six months ended June 30, 2012 compared to 16.3% for the six months ended June 30, 2011. As we continue to add new aircraft to our portfolio, we expect selling, general and administrative expense to decrease as a percentage of our revenue.

### Stock-based compensation expense

Stock-based compensation expense totaled \$17.4 million for the six months ended June 30, 2012 compared to \$22.7 million for the six months ended June 30, 2011. This decrease is primarily a result of the effects of the expense recognition pattern related to our book-value RSUs, which is calculated based on an accelerated vesting schedule. The decrease was partially offset by grants made in 2012, as the full impact on stock-based compensation expense for the 2012 grants will be reflected in subsequent periods. See Note 7 of Notes to Consolidated Financial Statements included in Part I, Item 1 of this Quarterly Report on Form 10-Q for additional information about stock-based compensation.

#### **Taxes**

The effective tax rate for the six months ended June 30, 2012 was 35.55% compared to 35.50% for the six months ended June 30, 2011. The change in effective tax rate for the respective periods is due to the effect of changes in permanent differences as well as the effect of discrete tax items related to stock-based compensation.

#### Net income

For the six months ended June 30, 2012, the Company reported consolidated net income of \$55.1 million, or \$0.54 per diluted share, compared to consolidated net income of \$10.2 million, or \$0.13 per diluted share, for the six months ended June 30, 2011. The increase in net income for 2012, compared to 2011, was primarily attributable to the acquisition and lease of additional aircraft.

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### **Contractual Obligations**

Our contractual obligations as of June 30, 2012 are as follows (in thousands):

	2012	2013	2014	2015	2016	,	Thereafter	Total
Long-term debt								
obligations(1)(2)	\$ 86,576	\$ 393,197	\$ 382,877	\$ 838,279	\$ 656,402	\$	1,699,866	\$ 4,057,197
Interest payments on debt								
outstanding(3)	81,558	152,653	141,027	122,665	103,572		92,668	694,143
Purchase								
commitments	741,291	1,488,618	1,469,451	1,407,029	1,190,633		10,387,505	16,684,527
Operating leases	1,441	2,325	2,395	2,467	2,541		20,700	31,869
Total	\$ 910,866	\$ 2,036,793	\$ 1,995,750	\$ 2,370,440	\$ 1,953,148	\$	12,200,739	\$ 21,467,736

<sup>(1)</sup> As of June 30, 2012, the Company had \$935.0 million of debt outstanding under the 2010 Warehouse Facility which matures in June 2013. The outstanding drawn balance at the end of the availability period may be converted at the Company s option to an amortizing, four-year term loan and has been presented as such in the contractual obligations schedule above.

(3) Future interest payments on floating rate debt are estimated using floating rates in effect at June 30, 2012.

#### **Off-Balance Sheet Arrangements**

We have not established any unconsolidated entities for the purpose of facilitating off-balance sheet arrangements or for other contractually narrow or limited purposes. We have, however, from time to time established subsidiaries and created partnership arrangements or trusts for the purpose of leasing aircraft or facilitating borrowing arrangements.

#### **Critical Accounting Policies**

The Company s critical accounting policies reflecting management s estimates and judgments are described in our Annual Report on Form 10-K for the fiscal year ended December 31, 2011 filed with the SEC on March 9, 2012. There have been no changes to critical accounting policies in the six months ended June 30, 2012.

<sup>(2)</sup> As of June 30, 2012, the Company had \$480.0 million of debt outstanding under our revolving unsecured credit facilities. The outstanding drawn balances may be rolled until the maturity date of each respective facility and have been presented as such in the contractual obligations schedule above.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risk represents the risk of changes in value of a financial instrument, caused by fluctuations in interest rates and foreign exchange rates. Changes in these factors could cause fluctuations in our results of operations and cash flows. We are exposed to the market risks described below.

#### **Interest Rate Risk**

The nature of our business exposes us to market risk arising from changes in interest rates. Changes, both increases and decreases, in our cost of borrowing, as reflected in our composite interest rate, directly impact our net income. Our lease rental stream is generally fixed over the life of our leases, whereas we have used floating-rate debt to finance a significant portion of our aircraft acquisitions. As of June 30, 2012, we had \$2.2 billion in floating-rate debt. As of December 31, 2011, we had \$2.0 billion in floating-rate debt. If interest rates increase, we would be obligated to make higher interest payments to our lenders. If we incur significant fixed-rate debt in the future, increased interest rates prevailing in the market at the time of the incurrence of such debt would also increase our interest expense. If the composite rate on our floating-rate debt were to increase by 1.0%, we would expect to incur additional interest expense on our existing indebtedness of approximately \$21.6 million and \$20.0 million as of June 30, 2012 and December 31, 2011, respectively, each on an annualized basis, which would put downward pressure on our operating margins. The increase in additional interest expense the Company would incur is primarily due to an increase in total floating-rate debt outstanding as of June 30, 2012 compared to December 31, 2011.

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### Foreign Exchange Rate Risk

The Company attempts to minimize currency and exchange risks by entering into aircraft purchase agreements and a majority of lease agreements and debt agreements with U.S. dollars as the designated payment currency. Thus, most of our revenue and expenses are denominated in U.S. dollars. As of June 30, 2012 and December 31, 2011, 1.8 % and 3.5% respectively, of our lease revenues were denominated in Euros. The decrease in lease revenues denominated in Euros is primarily due to the full impact on rental revenue of aircraft acquired in prior periods. As our principal currency is the U.S. dollar, a continuing weakness in the U.S. dollar as compared to other major currencies should not have a significant impact on our future operating results.

#### ITEM 4. CONTROLS AND PROCEDURES

#### **Evaluation of Disclosure Controls and Procedures**

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our filings under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the periods specified in the rules and forms of the SEC, and such information is accumulated and communicated to our management, including the Chief Executive Officer and Chief Financial Officer (collectively, the Certifying Officers), as appropriate, to allow timely decisions regarding required disclosure. Our management, including the Certifying Officers, recognizes that any set of controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives.

We have evaluated, under the supervision and with the participation of management, including the Certifying Officers, the effectiveness of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended, as of June 30, 2012. Based on that evaluation, our Certifying Officers have concluded that our disclosure controls and procedures were effective at June 30, 2012.

#### **Changes in Internal Control Over Financial Reporting**

There have been no changes in our internal control over financial reporting during the quarter ended June 30, 2012 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### PART II OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

From time to time, we may be involved in litigation and claims incidental to the conduct of our business in the ordinary course. Our industry is also subject to scrutiny by government regulators, which could result in enforcement proceedings or litigation related to regulatory compliance matters. We maintain insurance policies in amounts and with the coverage and deductibles we believe are adequate, based on the nature and risks of our business, historical experience and industry standards.

On April 24, 2012, the Company was named as a defendant in a complaint filed in Superior Court of the State of California for the County of Los Angeles by American International Group, Inc. and International Lease Finance Corporation. The complaint also names as defendants certain executive officers and employees of the Company. Among other things, the suit alleges breach of fiduciary duty and misappropriation of trade secrets. The complaint seeks an unspecified amount of damages. The Company believes that it has meritorious defenses to these claims and intends to defend this matter vigorously.

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### Item 6. Exhibits

10.1	Purchase Agreement Novation and Amendment No. 3710, dated as of April 9, 2012, by and between Air Lease Corporation and Vietnam Aircraft Leasing Joint Stock Company
10.2	A320 NEO Family Purchase Agreement, dated May 10, 2012, by and between Air Lease Corporation and Airbus S.A.S.
12.1	Computation of Ratio of Earnings to Fixed Charges
31.1	Certification of the Chairman and Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of the Senior Vice President and Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification of the Chairman and Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification of the Senior Vice President and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS*	XBRL Instance Document
101.SCH*	XBRL Taxonomy Extension Schema
101.CAL*	XBRL Taxonomy Extension Calculation Linkbase
101.DEF*	XBRL Taxonomy Extension Definition Linkbase
101.LAB*	XBRL Taxonomy Extension Label Linkbase
101.PRE*	XBRL Taxonomy Extension Presentation Linkbase

The registrant has omitted confidential portions of the referenced exhibit and filed such confidential portions separately with the Securities and Exchange Commission pursuant to a request for confidential treatment under Rule 24b-2 promulgated under the Securities Exchange Act of 1934, as amended.

<sup>\*</sup> Pursuant to Rule 406T of Regulation S-T, this interactive data file is deemed not filed or part of a registration statement or prospectus for purposes of sections 11 or 12 of the Securities Act of 1933, as amended, is deemed not filed for purposes of section 18 of the Securities Exchange Act of 1934, as amended, and otherwise is not subject to liability under those sections.

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### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AIR LEASE CORPORATION

August 9, 2012 /s/ Steven F. Udvar-Házy

Steven F. Udvar-Házy

Chairman and Chief Executive Officer

(Principle Executive Officer)

August 9, 2012 /s/ Gregory B. Willis

Gregory B. Willis

Senior Vice President and Chief Financial Officer

(Principal Financial Officer and Principal Accounting Officer)

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### INDEX TO EXHIBITS

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