

MAKITA CORP  
Form 6-K  
June 07, 2005

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**SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON D.C. 20549**

**FORM 6-K**

**REPORT OF FOREIGN PRIVATE ISSUER**

**Pursuant to Rule 13a-16 or 15d-16 under**

**the Securities Exchange Act of 1934**

For the month of June, 2005

**MAKITA CORPORATION**

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(Translation of registrant's name into English)

3-11-8, Sumiyoshi-cho, Anjo City, Aichi Prefecture, Japan

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(Address of principal executive offices)

[ Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F: ]

Form 20-F

Form 40-F

[ Indicate by check mark whether by furnishing the information contained in this Form, the registrant is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934. ]

Yes

No

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

MAKITA CORPORATION  
(Registrant)

By: /s/ Masahiko Goto  
(Signature)  
Masahiko Goto  
President

Date: June 7, 2005

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(English Translation of the Notice of the 93rd Annual General Meeting  
of Shareholders Originally Issued in Japanese Language)

MAKITA CORPORATION

June 7, 2005

To the Shareholders of  
MAKITA CORPORATION

**NOTICE OF THE 93rd ANNUAL GENERAL MEETING OF SHAREHOLDERS**

You are respectfully requested to attend the 93rd Annual General Meeting of Shareholders of MAKITA CORPORATION, which is hereby announced.

If you do not expect to attend the meeting, you may exercise your voting rights through the enclosed voting form. Please review the accompanying information and send the enclosed voting form to us by return mail after indicating your vote for or against the proposition and affixing your seal.

Masahiko Goto  
President  
MAKITA CORPORATION  
3-11-8, Sumiyoshi-cho, Anjo,  
Aichi Prefecture, 446-8502, Japan  
(Stock code: 6586)

1. Date: 10 a.m., Wednesday, June 29, 2005
2. Place: Head Office of MAKITA CORPORATION

3-11-8, Sumiyoshi-cho, Anjo,  
Aichi Prefecture, 446-8502, Japan

3. Agenda:

Items to be reported:

1. The Business Report, Consolidated Balance Sheet, Consolidated Statement of Income for the 93rd term (from April 1, 2004 to March 31, 2005) and the Audit Reports on such Consolidated Financial Statements by the Accounting Auditors and the Board of Statutory Auditors
2. The Non-consolidated Balance Sheet and Non-consolidated Statement of Income for the 93rd term

Items to be resolved:

- No.1. Approval of the Proposed Appropriation of Retained Earnings for the 93rd term

No.2. Partial amendment to the Articles of Incorporation

The proposal is detailed in Information relating to exercise of voting rights on pages 23 to 24.

No.3. Election of thirteen Directors

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**BUSINESS REPORT**

(From April 1, 2004, to March 31, 2005)

1. The Business Environment

(1) Progress and Results of Operations of the Makita Group

Regarding economic trends overseas during the year under review, the U.S. showed a moderate expansionary trend supported by firmness in private consumption and private capital investment. In Europe, although the U.K. economy was strong, boosted by demand for construction, the economies of Germany and other major countries saw a weakening of export growth because of the appreciation of the euro. Asian economies outside Japan, especially China, continued to sustain high rates of economic growth.

In Japan, firm expansion in private capital investment continued, but as a result of sharp increases in raw materials prices and other factors, the performance of the economy as whole lost robustness in the second half of the year, thus bringing only relatively weak recovery.

Under these conditions, the Makita Group worked to expand its production in China and proceeded with initiatives to develop high value-added products that accurately meet user needs. In its sales activities, Makita continued to implement a global marketing strategy founded on after sales service that is closely integrated into local areas.

In addition, Makita made the decision to withdraw from golf course operations, and on September 8, 2004, petitioned the Nagoya District Court for the commencement of civil rehabilitation proceedings for its wholly owned subsidiary Joyama Kaihatsu, Ltd. On April 11, 2005, the court decided to approve the plan for rehabilitation. Going forward, after making final confirmation of the rehabilitation plan, Makita plans to settle obligations related to the rehabilitation and then plans to transfer management rights of the company to a third party, Tokyo Tatemono Co., Ltd., towards the end of May 2005.

Regarding consolidated results for the year under review, net sales totaled 194,737 million yen, up 5.8% from the previous year, the highest level in the Company's history. Sales in Japan rose 0.6%, to 39,379 million yen despite relatively weak sales of the existing lineup of products because of the strong performance of new products, including impact drivers. Overseas sales climbed 7.2%, to 155,358 million yen, reflecting increases in sales in Europe and Asia outside Japan as well as other factors. As a consequence, overseas sales accounted for 79.8% of net sales for the year.

Examining overseas sales by individual region, sales in Europe were up 13.4%, to 75,263 million yen, while sales in North America declined 8.0%, to 38,490 million yen. Sales in Asia outside Japan rose 14.7%, to 16,341 million yen, and sales in other regions increased 12.2%, to 25,264 million yen.

Regarding earnings, the Company's cost to sales ratio improved because of expansion in production at plants in Japan and China. Moreover, during the previous year, Makita reported an impairment loss of approximately 6.0 billion yen related to its golf course subsidiary. The absence of this loss in the year under review and other special factors, including the reporting of a gain of 4.4 billion yen in connection with the return of the substitutional portion of the Company's Employee Pension Fund to the government resulted in an increase in operating income of 2.1 times, to 31,398 million yen. Similarly, income before income taxes rose 2.0 times, to 32,618 million yen, and net income climbed 2.9 times, to 22,136 million yen.

Please note that on a non-consolidated basis, Makita reported an extraordinary loss of approximately 7.0 billion yen in connection with the civil rehabilitation proceedings for its subsidiary engaged in golf course operations. However, for purposes of consolidated accounting, the Company recognized the full amount of impairment losses related to this subsidiary in the previous year and it had no impact on the results for the year under review.

We were able to celebrate our 90th anniversary on March 21, 2005. We appreciate your cooperation over the years. We are delighted to distribute dividend of 36 yen per share, with the memorial dividend of 4 yen added to the ordinary dividend of 9 yen and the special dividend of 23 yen.

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(2) Future Tasks of the Makita Group

Despite expectations for a global trend toward modest economic recovery, sharply higher oil prices and increased prices of other basic materials continue to make the corporate operating environment uncertain.

Duly noting these circumstances, Makita intends to further strengthen its subsidiaries and affiliates in all overseas markets and will work to expand production overseas, in China and other countries, to substantially enhance its cost competitiveness. Also, by increasing its capabilities for developing new products that satisfy professional users and maintaining its brand image, Makita is striving to be what it refers to as a Strong Company, or, in other words, a company that can earn and maintain worldwide market leadership in markets for professional-use power tools. In this way, Makita is striving to be such a Strong Company and achieve improved performance.

Regarding the previously announced plan to acquire the nailer business of Kanematsu-NNK Corp. on April 1, 2005, at the request of Kanematsu-NNK Corp., Makita announced a postponement of the acquisition on February 22, 2005. Makita is scheduled to announce further details related to this acquisition when they have been decided.

In closing, we would like to thank you for your ongoing support and ask for your continued backing.

(3) Investment in Plant and Equipment of the Makita Group

During the fiscal year, the Company allocated 6,655 million yen for its capital expenditures. These funds were used primarily for production of metal molds for new products manufactured by the Company, construction of the manufacturing equipment at Makita (China) Co., Ltd., construction of the new building of the head office of Makita (Australia) Pty. Ltd. and production of metal molds for new products manufactured by Dolmar GmbH (Germany).

(4) Capital Procurement of the Makita Group

During the fiscal year, the Company did not procure capital by issuing new shares or bonds.

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## (5) Summary of Business Results and State of Assets of the Makita Group

## 1. Summary of Consolidated Business Results and State of Assets

| Description  | 90 <sup>th</sup> term<br>(ended March<br>31, 2002) | 91 <sup>st</sup> term<br>(ended March<br>31, 2003) | 92 <sup>nd</sup> term<br>(ended March<br>31, 2004) | 93 <sup>rd</sup> term<br>(ended March<br>31, 2005) |
|--|--|--|--|--|
| Net sales (in millions of yen)                     | 166,169  | 175,603  | 184,117  | 194,737  |
| Operating income (in millions of yen)              | 5,873  | 12,468   | 14,696   | 31,398   |
| Income before income taxes (in<br>millions of yen) | 3,403  | 9,292  | 16,170   | 32,618   |
| Net income (in millions of yen)                    | 133  | 6,723  | 7,691  | 22,136   |
| Net income per share (in yen)                      | 0.88   | 45.29  | 53.16  | 153.89   |
| Total assets (in millions of yen)                  | 285,138  | 278,600  | 278,116  | 289,904  |
| Shareholders' equity (in millions of yen)          | 189,939  | 182,400  | 193,348  | 219,640  |

Notes: 1. Consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States. From the 91st term, sales promotion expenses and other costs which deemed as discount to sales were excluded from net sales and such change was applied for the 90th term retroactively.

2. Net income per share is computed based on the average number of common stock outstanding during the fiscal year.

3. Amounts of less than 1 million yen have been rounded.

The 90th term:

Net sales increased 6.5% from the previous fiscal year to 166,169 million yen, owing to the depreciation of the yen. Net income amounted to 133 million yen, decreased 93.8% from the previous fiscal year, due to a rise in selling, general and administrative expenses in oversea subsidiaries, increased losses in U.S. manufacturing subsidiary due to inventory reduction and the losses on marketable and investment securities.

The 91st term:

Net sales amounted to 175,603 million yen, up 5.7% from the previous fiscal year due to sales increases in all regions but North America, the effects of the depreciation of the yen, and other factors. Net income amounted to 6,723 million yen, because of such developments as the restoration of U.S. operations' profitability owing to the adoption of a lower-cost business structure and the shift of a greater share of the Makita Group's manufacturing operations to China-based subsidiaries.

The 92nd term:

Net sales amounted to 184,117 million yen, up 4.8% from the previous fiscal year as a result of sales increases in all regions except North America and Central/South America. Despite the recording of a loss at approximately 6 billion yen on the impairment on the assets of a golf course subsidiary, net income amounted to 7,691 million yen, up 14.4% from the previous fiscal year because of such developments as an improvement in the cost-of-sales ratio, owing to such factors as a rise in the share of manufacturing operations carried out in China and the appreciation of the euro.

The 93rd term:

A review of the period is provided in (1) Progress and Results of Operations of the Makita Group.

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## 2. Summary of Non-consolidated Business Results and State of Assets

| Description                               | 90 <sup>th</sup> term<br>(ended March<br>31, 2002) | 91 <sup>st</sup> term<br>(ended March<br>31, 2003) | 92 <sup>nd</sup> term<br>(ended March<br>31, 2004) | 93 <sup>rd</sup> term<br>(ended March<br>31, 2005) |
|---|--|--|--|--|
| Net sales (in millions of yen)            | 89,424   | 86,132   | 88,335   | 97,873   |
| Ordinary profit (in millions of yen)      | 9,494  | 7,551  | 9,444  | 18,399   |
| Net income (in millions of yen)           | 2,100  | 1,494  | 5,668  | 9,149  |
| Net income per share (in yen)             | 13.84  | 9.76   | 38.79  | 63.22  |
| Total assets (in millions of yen)         | 221,966  | 217,976  | 228,504  | 222,899  |
| Shareholders' equity (in millions of yen) | 189,997  | 185,222  | 192,356  | 197,891  |

Notes: 1. Net income per share is computed based on the average number of common stock outstanding during the fiscal year.

2. Effective April 1, 2002, the Company adopted the new accounting standard for earnings per share and related guidance (Accounting Standards Board Statement No. 2, Accounting Standard for Earnings Per Share and Financial Standards Implementation Guidance No. 4, Implementation Guidance for Accounting Standard for Earnings Per Share ).

3. As a result of the reform of Commercial Code Enforcement Regulation, from the 92nd term, amounts of less than 1 million yen have been rounded. Before 91st term, amounts of less than 1 million yen had been eliminated.

The 90th term:

Net sales amounted to 89,424 million yen, down 8.0% from the previous fiscal year, owing to such factors as a shift of manufacturing operations to a China-based subsidiary and moves taken by Japanese retailers to reduce inventory levels that had risen amid the protracted recession. Just as in the previous year, the Company recorded an amortization of the pension liabilities (net of the fair market value of plan assets) that existed at the beginning of the period during which the new accounting standard was implemented, and it also recorded unrealized losses on investment securities. These and other factors depressed net income 47.5%, to 2,100 million yen.

The 91st term:

Net sales amounted to 86,132 million yen, down 3.7% from the previous fiscal year, because of stagnation in power tool demand in Japan, decrease in export sales as a shift of manufacturing operations to a China-based subsidiary, and other factors. The Company recorded an amortization of the pension liabilities (net of the fair market value of plan assets) that existed at the beginning of the period during which the new accounting standard was implemented, and it also recorded unrealized losses on investment securities. These and other factors depressed net income 28.8%, to 1,494 million yen.

The 92nd term:

Net sales rose 2.6% from the previous fiscal year to 88,335 million yen, primarily due to sales growth in new products related to home remodeling and sales increases in Asia and Europe. Net income increased around 3.8 times from the previous fiscal year to 5,668 million yen, with a gain on the sale of the Company's No. 3 factory and a large drop in devaluation losses on investment securities.

The 93rd term:

Net sales rose 10.8% from the previous fiscal year to 97,873 million yen, primarily due to sales growth of new products such as impact drivers and strong sales increases in Asia and Europe. Net income increased 61.4% from the previous fiscal year to 9,149 million yen, primarily due to a gain resulted from the return to the Government of the substitutional portion of the Company's Employee Pension Fund and an increase of dividends paid by our consolidated subsidiaries.

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## 2. Profile of the Makita Group (as of March 31, 2005)

## (1) Major Operations

The Makita Group is primarily involved in the production and sales of electric power tools such as planers, drills, cordless drills, circular saws and hammers, stationary woodworking machines such as planer-jointers and table saws, air tools such as air nailers and tackers, garden tools such as hedge trimmers, and household tools such as cordless cleaners.

## (2) Principal Sales Offices and Plant of the Makita Group

|                                  |                |                             |
|----------------------------------|----------------|-----------------------------|
| MAKITA CORPORATION               | Head office    | Anjo (Aichi)                |
|                                  | Branch offices | Tokyo, Nagoya, Osaka, etc.  |
|                                  | Plant          | Okazaki (Aichi)             |
| Makita U.S.A. Inc.               | Head office    | Los Angeles (United States) |
| Makita Corporation of America    | Plant          | Atlanta (United States)     |
| Makita (U.K.) Ltd.               | Head office    | London (United Kingdom)     |
| Makita Manufacturing Europe Ltd. | Plant          | Telford (United Kingdom)    |
| Makita Werkzeug GmbH             | Head office    | Dusseldorf (Germany)        |
| Dolmar GmbH                      | Plant          | Hamburg (Germany)           |
| Makita S.p.A.                    | Head office    | Milan (Italy)               |
| Makita Oy                        | Head office    | Helsinki (Finland)          |
| Makita (China) Co., Ltd.         | Plant          | Kunshan (China)             |
| Makita (Kunshan) Co., Ltd.       | Plant          | Kunshan (China)             |

## (3) Shareholding Status

1. Total number of shares authorized to be issued by the Company: 287,000,000 shares

2. Total number of shares outstanding: 148,008,760 shares

Note: Due to the conversion of convertible bonds during the fiscal year, the Company's outstanding shares increased by 1,768 shares over the previous fiscal year end.

3. Number of shareholders: 10,200

4. Major shareholders are as follows:

| Name of Shareholder                                  | The Company's Investment in Major Shareholders |           |                   |           |
|--|--|-----------|-------------------|-----------|
|  | Number of Shares Held                          |           | Ownership         |           |
|  | Units (thousands)                              | ratio (%) | Units (thousands) | ratio (%) |
| The Chase Manhattan Bank, N.A. London                | 8,468  | 5.72      |                   |           |
| Hero and Co.   | 6,923  | 4.68      |                   |           |
| Japan Trustee Services Bank, Ltd. (Trust account)    | 6,528  | 4.41      |                   |           |
| Northern Trust Company (AVFC) Sub-account            |  |           |                   |           |
| American Client                                      | 5,551  | 3.75      |                   |           |
| The Master Trust Bank of Japan, Ltd. (Trust account) | 5,540  | 3.74      |                   |           |

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|   |       |      |
|---|-------|------|
| The UFJ Bank, Limited                       | 4,370 | 2.95 |
| The Bank of New York, Treaty Jasdec Account | 4,031 | 2.73 |

Notes: 1. The Company holds 3,212 shares of common stock of UFJ Holdings, Inc. (ownership ratio: 0.05%), a parent company of The UFJ Bank, Limited.

2. Hero and Co. is the nominee of The Bank of New York which is the Depositary for holders of the Company's American Depositary Receipts (ADRs).

3. In addition to the above, the Company owns 4,231 thousand shares of treasury stock without voting rights.

4. Although the Company received copies of substantial shareholding reports and the related documents which contained the following information, the Company does not count them as major shareholders stated in the above table because the Company cannot confirm the number of shares held beneficially by the persons named below as of the end of the fiscal year.

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| Person who submitted the report                        | Date on which obligation of report arose | Number of shares held (thousands) | Ownership ratio (%) |
|--|--|-----------------------------------|---------------------|
| Silchester International Investors Limited             | February 15, 2005                        | 8,959                             | 6.05                |
| Goldman Sachs and the affiliated companies             | September 30, 2004                       | 8,899                             | 6.01                |
| Barclays Global Investors and the affiliated companies | March 31, 2005                           | 7,783                             | 5.26                |

## (4) Acquisition, disposition, and holding of treasury stock

## 1. Acquisition

|                              |                 |
|------------------------------|-----------------|
| Common stock:                | 125,702 shares  |
| Aggregate acquisition price: | 209 million yen |

## 2. Disposition

|                              |               |
|------------------------------|---------------|
| Common stock:                | 8,350 shares  |
| Aggregate disposition price: | 7 million yen |

## 3. Retirement

There is no retirement of common stock during period.

## 4. Shares held at the end of the fiscal year

|               |                  |
|---------------|------------------|
| Common stock: | 4,231,153 shares |
|---------------|------------------|

## (5) Employees

## 1. Employees of the Makita Group

|                     |                   |
|---------------------|-------------------|
| Number of Employees | Increase/Decrease |
| 8,560               | 127 (Increase)    |

## 2. Employees of the Company

|                     |                   |             |                          |
|---------------------|-------------------|-------------|--------------------------|
| Number of Employees | Increase/Decrease | Average Age | Average Years of Service |
| 2,852               | 56 (Decrease)     | 41.0        | 20.2                     |

## (6) Makita Group (Status of Corporate Affiliation)

## 1. Significant Subsidiaries

| Company Name | Capital (thousands) | Ownership ratio (%) | Principal Business |
|--------------|---------------------|---------------------|--------------------|
|--------------|---------------------|---------------------|--------------------|



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|                                  |               |        |                                       |
|----------------------------------|---------------|--------|---------------------------------------|
| Makita U.S.A. Inc.               | U.S.\$161,400 | 100.0  | Sales of electric power tools         |
| Makita Corporation of America    | U.S.\$73,600  | 100.0* | Manufacture of electric power tools   |
| Makita (U.K.) Ltd.               | £21,700       | 100.0* | Sales of electric power tools         |
| Makita Manufacturing Europe Ltd. | £37,600       | 100.0* | Manufacture of electric power tools   |
| Makita Werkzeug GmbH (Germany)   | Euro 7,669    | 100.0* | Sales of electric power tools         |
| Dolmar GmbH (Germany)            | Euro 13,805   | 100.0* | Manufacture and sales of garden tools |
| Makita S.p.A. (Italy)            | Euro 6,000    | 100.0* | Sales of electric power tools         |
| Makita Oy (Finland)              | Euro 100      | 100.0* | Sales of electric power tools         |
| Makita (China) Co., Ltd.         |               |        | Manufacture and sales of electric     |
|                                  | U.S.\$56,000  | 100.0  | power tools                           |
| Makita (Kunshan) Co., Ltd.       | U.S.\$ 18,500 | 100.0  | Manufacture of electric power tools   |

Note: The ownership ratios of the asterisks include the shares possessed through the subsidiaries.

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## 2. Developments of Makita Group

From this fiscal year, Makita General Service Ltd. and Makita Fastenings Corporation became consolidated subsidiaries of the Company. As a result, number of consolidated subsidiaries of the Company increased to 44.

## 3. Makita Group Results

A review of the Makita Group Results is provided in 1.(1) Progress and Results of Operations of the Makita Group.

## (7) Directors and Statutory Auditors

| Title                         | Name                  | Position or Principal Occupation  |
|-------------------------------|-----------------------|---|
| President*                    | Masahiko Goto         |   |
| Managing Director             | Masami Tsuruta        | General Manager of Domestic Sales Marketing Headquarters  |
| Director                      | Yasuhiko Kanzaki      | General Manager of International Sales Headquarters: Europe Area                                      |
| Director                      | Kenichiro Nakai       | General Manager of Administration Headquarters  |
| Director                      | Tadayoshi Torii       | General Manager of Production Headquarters  |
| Director                      | Tomoyasu Kato         | General Manager of Development and Engineering Headquarters   |
| Director                      | Kazuya Nakamura       | General Manager of International Sales Headquarters:<br>Asia and Oceania Area                         |
| Director                      | Masahiro<br>Yamaguchi | General Manager of Purchasing Headquarters  |
| Director                      | Shiro Hori            | General Manager of International Sales Headquarters:<br>America Area and International Administration |
| Director                      | Tadashi Asanuma       | Assistant General Manager of Domestic Sales Marketing<br>Headquarters                                 |
| Director                      | Hisayoshi Niwa        | General Manager of Quality Control Headquarters   |
| Director                      | Zenji Mashiko         | Assistant General Manager of Domestic Sales Marketing<br>Headquarters                                 |
| Standing Statutory<br>Auditor | Akio Kondo            |   |
| Standing Statutory<br>Auditor | Hikomichi Murase      |   |
| Statutory Auditor             | Keiichi Usui          |   |
| Statutory Auditor             | Shoichi Hase          | Patent Attorney   |

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Notes: 1. The asterisk denotes Representative Director.

2. Changes of Statutory Auditors during the fiscal year

- (1) At the 92nd General Shareholders Meeting held on June 29, 2004, the following Statutory Auditors were retired from their respective offices.

|                            |                |
|----------------------------|----------------|
| Standing Statutory Auditor | Ryota Ichikawa |
| Standing Statutory Auditor | Kenichi Ikeda  |

- (2) At the 92nd General Shareholders Meeting held on June 29, 2004, the following Statutory Auditors newly elected and each of them assumed their respective offices.

|                            |                  |
|----------------------------|------------------|
| Standing Statutory Auditor | Akio Kondo       |
| Standing Statutory Auditor | Hikomichi Murase |

3. Subsequent change of Director

On April 1, 2005, the following changes of Directors position were made. Positions in parenthesis are the former positions.

|          |                |  |
|----------|----------------|--|
| Director | Hisayoshi Niwa | General Manager of Quality Headquarters<br>(General Manager of Quality Control Headquarters) |
|----------|----------------|--|

4. Keiichi Usui and Shoichi Hase are outside statutory auditors as provided in Paragraph 1 of Article 18 of the Law for Special Exceptions to the Commercial Code concerning Audit, etc. of Kabushiki Kaisha.

(8) Remuneration for Accounting Auditors

Remunerations to be paid by the Company and its consolidated subsidiaries to the Company's accounting auditors, are as follows:

|   | Amount of<br>payment |
|---|----------------------|
| 1. Total amount of remuneration owed by the Company and its consolidated subsidiaries   | 59 million yen       |
| 2. Out of the amount shown in 1. above, total amount of remuneration for audit certification services rendered pursuant to Paragraph 1, Article 2 of Japanese Certified Public Accountant Law | 59 million yen       |
| 3. Out of the amount shown in 2. above, amount of remuneration owed by the Company  | 53 million yen       |

Note: As the audit agreement between the Company and its accounting auditors does not differentiate remuneration for audit under the Law for Special Exceptions to the Commercial Code concerning Audit, etc. of Kabushiki Kaisha from the one for audit under Securities and Exchange Law, the amount shown in 3. above represents total remuneration for both audits.

3. Subsequent Events

Joyama Kaihatsu, Ltd., the Company's wholly owned subsidiary, filed with the Nagoya District Court an application for the commencement of civil rehabilitation proceedings on September 8, 2004. On April 11, 2005, the court approved the plan for rehabilitation. Going forward, after the rehabilitation plan is finalized, Joyama Kaihatsu, Ltd. plans to settle obligations under the rehabilitation and then transfer its management rights to a third party, Tokyo Tatemono Co., Ltd., at the end of May 2005.

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**(As of March 31, 2005)**

|   | (Millions of<br>Yen) |
|---|----------------------|
| <b>(Assets)</b>                                 |                      |
| <b>Current assets</b>                           | <b>207,892</b>       |
| Cash and cash equivalents                       | 25,384               |
| Time deposits                                   | 7,867                |
| Marketable securities                           | 58,015               |
| Trade receivables-<br>Notes                     | 1,687                |
| Accounts  | 38,997               |
| Less- Allowance for doubtful receivables        | (1,178)              |
| Inventories                                     | 66,003               |
| Deferred income taxes                           | 3,831                |
| Prepaid expenses and other current assets       | 7,286                |
| <b>Property, plant and equipment, at cost</b>   | <b>52,824</b>        |
| Land  | 17,673               |
| Buildings and improvements                      | 51,085               |
| Machinery and equipment                         | 73,356               |
| Construction in progress                        | 790                  |
| Less- Accumulated depreciation                  | (90,080)             |
| <b>Investments and other assets</b>             | <b>29,188</b>        |
| Investment securities                           | 22,373               |
| Deferred income taxes                           | 390                  |
| Other assets                                    | 6,425                |
| <b>Total assets</b>                             | <b>289,904</b>       |
| <b>(Liabilities)</b>                            |                      |
| <b>Current liabilities</b>                      | <b>58,226</b>        |
| Short-term borrowings                           | 9,060                |
| Trade notes and accounts payable                | 10,574               |
| Accrued payroll                                 | 7,695                |
| Club members' deposits                          | 12,836               |
| Accrued expenses and other                      | 12,248               |
| Income taxes payable                            | 5,695                |
| Deferred income taxes                           | 118                  |
| <b>Long-term liabilities</b>                    | <b>10,639</b>        |
| Long-term indebtedness                          | 88                   |
| Estimated retirement and termination allowances | 5,126                |
| Deferred income taxes                           | 4,538                |
| Other liabilities                               | 887                  |
| (Minority interests)                            |                      |
| <b>Minority interests</b>                       | <b>1,399</b>         |
| (Shareholders' equity)                          |                      |
| Common stock                                    | 23,805               |

|  |                |
|--|----------------|
| Additional paid-in capital   | 45,430         |
| Legal reserve and retained earnings                                  | 163,171        |
| Accumulated other comprehensive loss                                 | (9,249)        |
| Treasury stock, at cost  | (3,517)        |
| <b>Total shareholders equity</b>                                     | <b>219,640</b> |
| <b>Total liabilities, minority interests and shareholders equity</b> | <b>289,904</b> |

**Table of Contents****CONSOLIDATED STATEMENT OF INCOME**  
**(From April 1, 2004, to March 31, 2005)**

|  | (Millions of Yen) |                |
|--|-------------------|----------------|
| <b>Net sales</b>                                     |                   | <b>194,737</b> |
| Cost of sales  |                   | 113,323        |
| Gross profit   |                   | 81,414         |
| Selling, general, administrative and other expenses  |                   | 50,016         |
| <b>Operating income</b>                              |                   | <b>31,398</b>  |
| Other income (expenses):                             |                   |                |
| Interest and dividend income                         | 1,157             |                |
| Interest expense                                     | (588)             |                |
| Exchange gains on foreign currency transactions, net | 37                |                |
| Realized gains on securities, net                    | 453               |                |
| Other, net   | 161               | 1,220          |
| <b>Income before income taxes</b>                    |                   | <b>32,618</b>  |
| Provision for income taxes:                          |                   |                |
| Current  | 10,071            |                |
| Deferred   | 411               | 10,482         |
| <b>Net income</b>                                    |                   | <b>22,136</b>  |

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Significant accounting policies

1. Basis of Presentation

The consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States of America ( US GAAP ) pursuant to the provision of paragraph 1 of Article 179 of Commercial Code Enforcement Regulation. However, certain disclosures required under US GAAP are omitted pursuant to the same provision.

2. Valuation of securities

The Company conforms with Statement of Financial Accounting Standards ( SFAS ) No.115 Accounting for Certain Investments in Debt and Equity Securities.

|                                |  |
|--------------------------------|--|
| Held-to-maturity securities:   | Amortized cost   |
| Available-for-sale securities: | Fair market value as of fiscal year-end                            |
|                                | All valuation allowances are credited to shareholders equity.      |
|                                | The cost of securities sold is based on the moving-average method. |

3. Valuation of inventories

Inventories are stated at the lower of average cost or market. Inventory costs include raw materials, labor and manufacturing overheads.

4. Depreciation method of fixed assets

|                        |  |
|------------------------|--|
| Tangible fixed assets: | Declining-balance method                 |
|                        | Estimated life:                          |
|                        | Buildings and structures: 10 to 50 years |
|                        | Machinery and equipment: 3 to 10 years   |

|                                       |  |
|---------------------------------------|--|
| Goodwill and other intangible assets: | Straight-line method   |
|                                       | Goodwill and intangible assets with an indefinite useful life are not amortized, but instead tested for impairment at least annually in accordance with SFAS No.142, Goodwill and Other Intangible Assets. |
|                                       | Intangible assets with estimate useful lives are amortized over the respective estimated useful lives.   |

5. Allowances

|                                  |  |
|----------------------------------|--|
| Allowance for doubtful accounts: | The allowance for doubtful accounts is reserved based on the historical write-off ratio for accounts receivable. For accounts receivable that are difficult to collect, individually estimated write-off amounts are |
|----------------------------------|--|



reserved.

Retirement and termination allowances:

In accordance with SFAS No.87, Employers Accounting for Pensions , pension and severance cost is accrued based on the projected benefit obligations and the fair value of plan assets at the balance sheet date. If the accumulated benefit obligation (i.e., obligations deducting an effect of future compensation levels from projected benefit obligations) exceeds the fair value of plan assets, a minimum pension liability equal to this difference is reflected in the consolidated balance sheets by recognizing an additional minimum pension liability. Unrecognized prior service cost is amortized by the straight-line method over the average remaining service period of employees. Unrecognized actuarial loss is recognized by amortizing a portion in excess of 10% of the greater of the projected benefit obligations or the fair value of plan assets by the straight-line method over the average remaining service period of employees.

6. Consumption tax is accounted for by allocation separately from related sales and purchase accounts.

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(Notes of Consolidated Balance Sheet)

1. Accumulated depreciation on tangible fixed assets: 90,080 million yen
2. Accumulated other comprehensive loss includes foreign currency translation adjustments, net unrealized holding gains on available-for-sale securities, and minimum pension liability adjustment.
3. Guarantee (contingent liabilities) 19 million yen
4. Notes receivable discounted: 371 million yen
5. Amounts of less than 1 million yen have been rounded.

(Notes of Consolidated Statement of Income)

1. Net income per share: 153.89 yen
2. Amounts of less than 1 million yen have been rounded.

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[English Translation of the Auditors' Report Originally Issued in Japanese Language]

**INDEPENDENT AUDITORS' REPORT**

April 26, 2005

The Board of Directors  
Makita Corporation

KPMG AZSA & Co.

Tetsuzo Hamajima (Seal)  
Designated and Engagement  
Partner  
Certified Public Accountant

Hideki Okano (Seal)  
Designated and Engagement  
Partner  
Certified Public Accountant

We have audited the consolidated statutory report, that is the consolidated balance sheet and the consolidated statement of income, of Makita Corporation for the 93rd business year from April 1, 2004 to March 31, 2005 in accordance with Article 19-2(3) of the Law for Special Exceptions to the Commercial Code Concerning Audit, etc. of Kabushiki Kaisha. The consolidated statutory report is the responsibility of the Company's management. Our responsibility is to express an opinion on the consolidated statutory report based on our audit as independent auditors.

We conducted our audit in accordance with auditing standards generally accepted in Japan. Those auditing standards require us to obtain reasonable assurance about whether the consolidated statutory report is free of material misstatement. An audit is performed on a test basis, and includes assessing the accounting principles used, the method of their application and estimates made by management, as well as evaluating the overall presentation of the consolidated statutory report. We believe that our audit provides a reasonable basis for our opinion. Our audit procedures also include those considered necessary for the Company's majority-owned subsidiaries.

As a result of the audit, in our opinion, the consolidated statutory report referred to above presents fairly the consolidated financial position of Makita Corporation and consolidated subsidiaries, and the consolidated results of their operations in conformity with related laws and regulations and the Articles of Incorporation of the Company.

Subsequent event related to the civil rehabilitation proceedings of subsidiary is described in the business report.

Our firm and engagement partners have no interest in the Company which should be disclosed pursuant to the provisions of the Certified Public Accountants Law of Japan.

Our firm has been providing recurring services described in Article 2(2) of the Certified Public Accountants Law of Japan to the Company, which are not considered prohibited services to an audit client.



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Audit Report of the Board of Statutory Auditors on Consolidated Financial Statements  
(Certified Copy)

**AUDIT REPORT ON CONSOLIDATED FINANCIAL STATEMENTS**

The Board of Statutory Auditors, having received a report from each Statutory Auditor on the method and results of his audit on the consolidated financial statements (i.e., the consolidated balance sheet and the consolidated statement of income) for the 93rd fiscal period from April 1, 2004 to March 31, 2005, and having discussed with each other, does hereby report the results of their audit as follows:

1. Method of Audit by Statutory Auditors:

Each Statutory Auditor has, following the audit policy and distribution of audit responsibility among the Statutory Auditors set by the Board of Statutory Auditors, received reports and explanations on the consolidated financial statements from Directors and the Independent Auditors, conducted examination of business conditions and assets of the Company's subsidiaries when deemed necessary.

2. Result of Audit:

In the opinion of the Board of Statutory Auditors:

- (1) The method of audit employed by KPMG AZSA & Co. and the result thereof are proper and fair; and
- (2) As a result of investigation of the Company's subsidiaries, the consolidated financial statements contain nothing to be commented on.

April 28, 2005

Board of Statutory Auditors  
Makita Corporation

Akio Kondo (Seal)

Standing Statutory Auditor

Hiromichi Murase (Seal)

Standing Statutory Auditor

Keiichi Usui (Seal)

Statutory Auditor

Shoichi Hase (Seal)

Statutory Auditor

Note: Keiichi Usui and Shoichi Hase are outside statutory auditors as provided in Paragraph 1 of Article 18 of the Law for Special Exceptions to the Commercial Code concerning Audit, etc. of Kabushiki Kaisha.

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**Table of Contents****BALANCE SHEET**  
**(As of March 31, 2005)**

|                                       | <b>(Millions of<br/>Yen)</b> |
|---------------------------------------|------------------------------|
| <b>(Assets)</b>                       |                              |
| <b>Current assets</b>                 | <b>86,722</b>                |
| Cash and time deposits                | 5,427                        |
| Trade notes receivable                | 79                           |
| Trade accounts receivable             | 18,580                       |
| Marketable securities                 | 45,102                       |
| Finished goods and merchandise        | 7,925                        |
| Work-in-process                       | 997                          |
| Raw materials and supplies            | 1,206                        |
| Short-term loans receivable           | 4,903                        |
| Deferred tax assets                   | 2,169                        |
| Other current assets                  | 506                          |
| Allowance for doubtful accounts       | (172)                        |
| <br>                                  |                              |
| <b>Fixed assets</b>                   | <b>136,177</b>               |
| <b>Tangible fixed assets</b>          | <b>31,002</b>                |
| Buildings                             | 11,251                       |
| Structures                            | 516                          |
| Machinery and equipment               | 2,977                        |
| Vehicles and transportation equipment | 56                           |
| Tools, furniture and fixtures         | 2,401                        |
| Land                                  | 13,611                       |
| Construction in progress              | 190                          |
| <br>                                  |                              |
| <b>Intangible fixed assets</b>        | <b>219</b>                   |
| Right of facility use                 | 38                           |
| Software                              | 134                          |
| Other intangible fixed assets         | 47                           |
| <br>                                  |                              |
| <b>Investment and other assets</b>    | <b>104,956</b>               |
| Investment securities                 | 32,130                       |
| Investment in subsidiaries            | 70,117                       |
| Long-term loans receivable            | 525                          |
| Long-term time deposits               | 2,000                        |
| Lease deposits                        | 379                          |
| Deferred tax assets                   | 75                           |
| Other investments                     | 371                          |
| Allowance for doubtful accounts       | (641)                        |
| <br>                                  |                              |
| <b>Total assets</b>                   | <b>222,899</b>               |

|  |                |
|--|----------------|
| <b>(Liabilities)</b>   |                |
| <b>Current liabilities</b>   | <b>22,414</b>  |
| Trade notes payable  | 529            |
| Trade accounts payable   | 4,824          |
| Other accounts payable   | 1,412          |
| Corporate and inhabitant income taxes payable                        | 3,427          |
| Accrued expenses   | 4,357          |
| Allowance for investment losses                                      | 6,966          |
| Other current liabilities  | 899            |
| <b>Long-term liabilities</b>   | <b>2,594</b>   |
| Retirement and termination allowances                                | 2,117          |
| Estimated retirement allowances for directors and statutory auditors | 477            |
| <b>Total liabilities</b>   | <b>25,008</b>  |
| (Shareholders' equity)   |                |
| <b>Common stock</b>  | <b>24,206</b>  |
| <b>Additional paid-in capital</b>                                    | <b>47,534</b>  |
| Additional paid-in capital   | 47,525         |
| Other additional paid-in capital                                     | 9              |
| Gains on sales of treasury stock                                     | 9              |
| <b>Retained earnings</b>   | <b>123,105</b> |
| Legal reserve  | 5,669          |
| Voluntary reserve  | 88,610         |
| Reserve for dividend   | 750            |
| Reserve for technical research                                       | 1,500          |
| Reserve for deduction entries  | 1,127          |
| Special account reserve for deduction entries                        | 233            |
| General reserves   | 85,000         |
| Unappropriated retained earnings                                     | 28,826         |
| <b>Net unrealized holding gains on available-for-sale securities</b> | <b>6,563</b>   |
| <b>Treasury stock</b>  | <b>(3,517)</b> |
| <b>Total shareholders' equity</b>                                    | <b>197,891</b> |
| <b>Total liabilities and shareholders' equity</b>                    | <b>222,899</b> |



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**STATEMENT OF INCOME**  
**(From April 1, 2004, to March 31, 2005)**

|  | (Millions of Yen) |
|--|-------------------|
| (Ordinary profit and loss)   |                   |
| <b>Operating profit and loss</b>   |                   |
| <b>Operating revenue</b>   |                   |
| Net sales  | 97,873            |
| <b>Operating expenses</b>  |                   |
| Cost of goods sold   | 63,462            |
| Selling, general and administrative expenses   | 21,737            |
|  | <b>85,199</b>     |
| <b>Operating profit</b>  | <b>12,674</b>     |
| <b>Non-operating profit and loss</b>   |                   |
| <b>Non-operating income</b>  |                   |
| Interest and dividend income   | 5,492             |
| Other non-operating income   | 757               |
|  | <b>6,249</b>      |
| <b>Non-operating expenses</b>  |                   |
| Interest expenses on convertible bonds   | 195               |
| Foreign exchange losses  | 148               |
| Other non-operating expenses   | 181               |
|  | <b>524</b>        |
| <b>Ordinary profit</b>   | <b>18,399</b>     |
| (Special profit and loss)  |                   |
| <b>Special profit</b>  |                   |
| Gains on the sale of fixed assets  | 49                |
| Gains on the sale of investment securities   | 366               |
| Gain on the transfer to the government of the substitutional portion of the employees pension fund | 6,375             |
|  | <b>6,790</b>      |
| <b>Special loss</b>  |                   |
| Losses on sales and disposal of properties   | 585               |
| Unrealized losses on investment securities   | 23                |
| Unrealized losses on golf course membership  | 277               |
| Loss on liquidation of a subsidiary  | 6,987             |
|  | <b>7,872</b>      |
| <b>Income before income taxes</b>  | <b>17,317</b>     |
| Tax provision, current   | 5,490             |
| Tax provision, deferred  | 2,678             |
|  | <b>9,149</b>      |
| <b>Net income</b>  | <b>9,149</b>      |
| <b>Unappropriated retained earnings carried forward from previous fiscal year</b>                  | <b>21,259</b>     |
| <b>Interim cash dividends paid</b>   | <b>1,582</b>      |
|  | <b>28,826</b>     |
| <b>Unappropriated retained earnings as of March 31, 2005</b>                                       | <b>28,826</b>     |



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Significant accounting policies

1. Valuation of securities

|                                    |  |
|------------------------------------|--|
| Held-to-maturity securities:       | Amortized cost (Straight-line method)  |
| Investment in subsidiaries:        | At moving-average cost   |
| Available-for-sale securities      |  |
| Those having fair market value:    | Fair market value as of fiscal year-end<br>All valuation allowances are credited to shareholders equity.<br>The cost of securities sold is based on the moving-average method. |
| Those having no fair market value: | At moving-average cost   |

2. Valuation of net assets and liabilities accrued from derivative transactions:

Fair market value as of fiscal year-end

3. Valuation of inventories

|  |  |
|--|--|
| Finished goods, merchandise, work in process, and raw materials: | At the lower of average cost or market         |
| Supplies:  | At the lower of latest purchase cost or market |

4. Depreciation method of fixed assets

|                          |   |
|--------------------------|---|
| Tangible fixed assets:   | Declining-balance method<br>However, buildings acquired after March 31, 1998, (excluding fixtures) are depreciated on the straight-line method.<br>Estimated life:<br>Buildings and structures: 38 to 50 years<br>Machinery and equipment: 10 years |
| Intangible fixed assets: | Straight-line method<br>However, software for internal use is depreciated on the straight-line method over its estimated useful life (five years).  |

5. Allowances

|  |  |
|--|--|
| Allowance for doubtful accounts:       | The allowance for doubtful accounts is reserved based on the historical write-off ratio for accounts receivable. For accounts receivable that are difficult to collect, individually estimated write-off amounts are reserved. |
| Retirement and termination allowances: | To be prepared for employee retirement, pension costs during the year are reserved based on projected benefit obligations and plan assets.   |

Past service liabilities are amortized by the straight-line method over the average remaining employment period.

Actuarial differences are amortized starting immediately after the year of accrual by the straight-line method over the average remaining employment period.

Estimated retirement allowances for directors and statutory auditors:

The estimated retirement allowances for directors and statutory auditors are fully accrued based on the Company's unfunded retirement benefit plan in order to prepare for the payments of retirement allowances. This allowance conforms to the reserve provided by Article 43 of Commercial Code Enforcement Regulation.

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## 6. Accounting for lease transactions

Finance lease transactions other than for changes in ownership of finance leases are accounted for as rental transactions.

## 7. Consumption tax is accounted for by allocation separately from related sales and purchase accounts.

## Changes in Accounting Policies

## (Change in Accounting for Forward Foreign Exchange Contracts)

Previously, when forward foreign exchange contracts met the conditions for application of the allocation method, the Company applied the allocation method. However, following the implementation of improvements in the Company's business process systems, beginning with the fiscal year under review, the Company has, in principle, applied the Accounting Standards for Financial Instruments. Specifically, the Company now states forward foreign exchange contracts, which are a form of financial hedge, at market value and applies the principles of the revised foreign currency standards for foreign currency assets and liabilities that are subject to hedging, and values such assets at the foreign currency rates prevailing on the balance sheet date. This change is, in principle, a change in accounting treatment from the allocation method to a method permitted as a special exception. The Company adopted this new method to achieve consistency in profitability with the hedge accounting standards applied in the financial statements of the parent company and the Company's consolidated financial statements and to present the Company's financial position more accurately. Please note that this change in accounting treatment does not have a material impact on the financial statements.

## (Notes of Balance Sheet)

|   |              |                    |
|---|--------------|--------------------|
| 1. Accumulated depreciation on tangible fixed assets:   |              | 61,185 million yen |
| 2. Guarantee (contingent liabilities), etc.   |              |                    |
| Guarantee (contingent liabilities)  |              | 5,986 million yen  |
| Guarantee (promise to guarantee)  |              | 6,000 million yen  |
| 3. Notes receivable discounted:   |              | 33 million yen     |
| 4. In addition to fixed assets on the balance sheet, the Company held leased marketing office facilities, computers and related equipment, and automobiles for deliveries, etc., which are not capitalized. |              |                    |
| 5. The net unrealized holding gain on available-for-sale securities within the meaning of Article 124 (3) of Commercial Code Enforcement Regulation amounted to 6,563 million yen.                          |              |                    |
| 6. Number of shares outstanding and treasury stock  |              |                    |
| Outstanding share   | Common stock | 148,008,760 shares |
| Treasury stock  | Common stock | 4,231,153 shares   |

## (Notes of Statement of Income)

|  |           |
|--|-----------|
| 1. Net income per share:   | 63.22 yen |
| Net income per share attributable to common stock was computed based on following; |           |

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|   |                       |
|---|-----------------------|
| Net income per share in the statement of income                                   | 9,149 million<br>yen  |
| The amount of net income not inhering common shareholders<br>Bonuses to directors | 55 million<br>yen     |
| Net income available to common stock  | 9,094 million<br>yen  |
| Average number of shares of common stocks outstanding                             | 143,844,383<br>shares |

2. Amounts of less than 1 million yen have been rounded.

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**Table of Contents****PROPOSAL OF APPROPRIATION OF RETAINED EARNINGS**

(Yen)

| Item   | Amount                    |
|--|---------------------------|
| Unappropriated retained earnings as of March 31, 2005  | 28,825,559,623            |
| Reversal of advanced depreciation reserve  | 66,445,353                |
| Reversal of advanced depreciation special account reserve  | 233,103,292               |
| <b>Total</b>   | <b>29,125,108,268</b>     |
| <b>Appropriations</b>  |                           |
| Cash dividends, 36 yen per share<br>(ordinary dividend of 9 yen, special dividend of 23 yen, and memorial dividend for the<br>90th anniversary of 4 yen) | 5,175,993,852             |
| Bonuses to directors<br>[including for statutory auditors]   | 55,000,000<br>[5,200,000] |
| Reserve for deduction entries  | 73,294,375                |
| Special account reserve for deduction entries  | 23,076,239                |
| <b>Unappropriated retained earnings to be carried forward</b>  | <b>23,797,743,802</b>     |

Notes: 1. Interim cash dividends in the amount of 1,582,359,944 yen (11 yen per share, including 2 yen of special dividends) were paid on November 25, 2004, in addition to the above.

2. Reservation of the amount for the advanced depreciation reserve and the advanced depreciation special account reserve and the reversals of such reserves are made in accordance with the provisions of the Special Taxation Measures Law.

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[English Translation of the Auditors Report Originally Issued in Japanese Language]

**INDEPENDENT AUDITORS REPORT**

April 26, 2005

The Board of Directors  
Makita Corporation

KPMG AZSA & Co.

Tetsuzo Hamajima (Seal)  
Designated and Engagement  
Partner  
Certified Public Accountant

Hideki Okano (Seal)  
Designated and Engagement  
Partner  
Certified Public Accountant

We have audited the statutory report, that is the balance sheet, the statement of income, the business report (limited to accounting matters) and the proposal for appropriation of unappropriated retained earnings, and its supporting schedules (limited to accounting matters) of Makita Corporation (the Company) for the 93rd business year from April 1, 2004 to March 31, 2005 in accordance with Article 2 of the Law for Special Exceptions to the Commercial Code Concerning Audit, etc. of Kabushiki Kaisha. With respect to the aforementioned business report and supporting schedules, our audit was limited to those matters derived from the accounting books and records of the Company. These statutory report and supporting schedules are the responsibility of the Company's management. Our responsibility is to express an opinion on the statutory report and supporting schedules based on our audit as an independent auditor.

We conducted our audit in accordance with generally accepted auditing standards in Japan. Those auditing standards require to obtain reasonable assurance about whether the statutory report and supporting schedules are free of material misstatement. An audit is performed on a test basis, and includes assessing the accounting principles used, the method of their application and estimates made by management, as well as evaluating the overall presentation of the statutory report and supporting schedules. We believe that our audit provides a reasonable basis for our opinion. Our audit procedures also include those considered necessary for the Company's subsidiaries.

As a result of the audit, our opinion is as follows:

- (1) The balance sheet and the statement of income present fairly the financial position and the result of operations of the Company in conformity with related laws and regulations and the Articles of Incorporation of the Company.
- (2) The business report (limited to accounting matters) presents fairly the status of the Company in conformity with related laws and regulations and the Articles of Incorporation of the Company.
- (3) The proposal for appropriation of unappropriated retained earnings has been prepared in conformity with related laws and regulations and the Articles of Incorporation of the Company.



(4) With respect to the supporting schedules (limited to accounting matters) there are no items to be noted that are not in conformity with the provisions of the Commercial Code.

Subsequent event related to the civil rehabilitation proceedings of subsidiary is described in the business report.

Our firm and engagement partners have no interest in the Company which should be disclosed pursuant to the provisions of the Certified Public Accountants Law of Japan.

Our firm has been providing recurring services described in Article 2(2) of the Certified Public Accountants Law of Japan to the Company, which are not considered prohibited services to an audit client.

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Audit Report of Board of Statutory Auditors  
(Certified Copy)

**AUDIT REPORT**

The Board of Statutory Auditors, having received a report from each Statutory Auditor on the method and results of his audit on the performance of duties of Directors during the 93rd fiscal period, from April 1, 2004 to March 31, 2005, and having discussed with each other, does hereby report the results of their audit as follows:

1. Method of Audit by Statutory Auditors:

Each Statutory Auditor has, following the audit policy and distribution of audit responsibility among the Statutory Auditors set by the Board of Statutory Auditors, attended the meetings of the Board of Directors and other important meetings of the Company, received reports on the operation of the Company from Directors and other parties, perused important documents including those subject to executive approval, conducted examination of business conditions and assets at the head office and other major business offices and requested from the Company's subsidiaries reports on their operation and, when deemed necessary, conducted on-site inspection on their financial position as well as their operation. Each Statutory Auditor has also received from accounting auditors reports concerning accounting audit and their opinions and conducted examination of accounting documents and the supplemental schedules.

With respect to the Director's engagement in competing transactions, transactions involving conflict of interest between the Company and a Director, the provision by the Company of a benefit without compensation, unusual transactions between the Company and its subsidiary or shareholder and acquisition and disposition by the Company of its own shares, each Statutory Auditor has, in addition to the audit procedures described above, requested reports from Directors and other parties and conducted investigation and examination of conditions of such transactions when deemed necessary.

2. Result of Audit:

In the opinion of the Board of Statutory Auditors:

- (1) The method of audit employed by KPMG AZSA & Co. and the result thereof are proper and fair;
- (2) The contents of the business report present fairly the position of the Company pursuant to laws and regulations and the Articles of Incorporation;
- (3) The proposed allocation of profit contains nothing particular to be commented on in the light of the condition of assets of the Company and other circumstances;
- (4) The supplemental schedules present fairly the matters to be described therein and contain nothing to be commented on;
- (5) With respect to the execution of Directors' duties, no unfair conduct nor any material breach of laws and regulations or the Articles of Incorporation has been found, and with respect to the Director's engaging in competing transactions, transactions involving a conflict of interest between the Company and a Director, providing by the Company of a benefit without compensation, unusual transactions between the Company and its subsidiary or shareholder and acquisition and disposition by the Company of its own shares, no violation of duties by any Director has been found; and

- (6) With respect to the Directors' duties on subsidiaries, nothing came to our attention that should be commented upon.

April 28, 2005

Board of Statutory Auditors  
Makita Corporation

Akio Kondo (Seal)

Standing Statutory Auditor

Hikomichi Murase (Seal)

Standing Statutory Auditor

Keiichi Usui (Seal)

Statutory Auditor

Shoichi Hase (Seal)

Statutory Auditor

Note: Keiichi Usui and Shoichi Hase are outside statutory auditors as provided in Paragraph 1 of Article 18 of the Law for Special Exceptions to the Commercial Code concerning Audit, etc. of Kabushiki Kaisha.

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**INFORMATION RELATING TO EXERCISE OF VOTING RIGHTS**

1. Total number of voting rights: 142,027 units

2. Propositions and explanatory information

Agenda Item No. 1: Approval of the Proposed Appropriation of Retained Earnings for the 93rd term

Having regard to the unpredictability of the future business environment, it is proposed that the retained earnings be appropriated as designated on page 20 in order to build up the Company's strength in every aspect.

In accordance with its basic policy regarding profit distribution, the Board of Directors plans to propose the dividends with a target consolidated dividend payout ratio of at least 30% of net income, and a minimum amount for annual total dividend at 18 yen per share; provided, however, if special circumstances arise, computation of the amount of dividends will be determined based on consolidated net income after certain adjustments reflecting such circumstances. Accordingly, in addition to an ordinary cash dividend of 9 yen per share, it is proposed that a special dividend of 23 yen per share and memorial dividend for the 90th anniversary in the amount of 4 yen per share be disbursed, for a total of 36 yen per share (including the interim dividends of 11 yen per share, total dividends applicable to the year amounted to 47 yen per share).

Agenda Item No. 2: Partial amendment to the Articles of Incorporation

1. Reasons for the amendments:

- (1) Upon applying the Law concerning partial amendment of the Commercial Code and its related laws on the introduction of the electronic public notice system (Law No. 87 of 2004) taking effect on February 1, 2005, it is proposed that method by which public notice is made is amended from displaying in the Nihon Keizai Shimbun to electronic public notices. If the Company is unable to give an electronic public notice because of any unavoidable reason, public notices of the Company may be given in the Nihon Keizai Shimbun.
- (2) In order to carry out our actions related to our capital policy with flexibility, it is proposed that the total number of shares authorized to be issued by the Company be increased.
- (3) In order to secure capable persons as outside directors, it is proposed that the provision which allows the Company to enter into a limited liability agreement with outside directors be established as Article 27. With the establishment of new Article 27, the renumbering of subsequent articles shall be made accordingly.

The consent of the Board of Statutory Auditors with unanimous consents by all Statutory Auditors was obtained for the establishment of new Article 27.

- (4) Since the third series of unsecured convertible bonds were redeemed on maturity as of March 31, 2005 and all of the convertible bonds issued by the Company have been redeemed, it is proposed that Article 37 of the current Articles of Incorporation (Conversion of convertible bonds or debentures and dividends) be deleted.

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2. Details of the amendments:

The details of the amendments are as follows:

(Changes are underlined.)

**Current Articles**  
**Article 4.** *(Method by which public notice is made)*

Public notices of the Company shall be displayed in the Nihon Keizai Shimbun.

**Article 5.** *(Total number of shares)*

The total number of shares authorized to be issued by the Company shall be two hundred and eighty seven million (287,000,000); provided, however, that if shares are retired, the total number of shares shall be reduced by the number of shares so retired.

*(Newly established)*

**Article 27.**

through (Omitted)

**Article 36.**

**Article 37.** *(Conversion of convertible bonds or debentures and dividends)*

With respect to the first payment of dividends or interim dividends on the shares issued upon conversion of convertible bonds or debentures, such dividends

**Proposed Amendments**  
**Article 4.** *(Method by which public notice is made)*

Public notices of the Company shall be given by electronic public notices; provided, however, that if the Company is unable to give an electronic public notice because of accident or any other unavoidable reason, public notices of the Company may be displayed in the Nihon Keizai Shimbun.

**Article 5.** *(Total number of shares)*

The total number of shares authorized to be issued by the Company shall be five hundred million (500,000,000); provided, however, that if shares are retired, the total number of shares shall be reduced by the number of shares so retired.

**Article 27.** *(Liability Limitation Agreement with Outside Directors)*

The Company may enter into a liability limitation agreement with outside director which limits the maximum amount of their liabilities occurred by their behavior provided for in Item 5, Paragraph 1, Article 266 of the Commercial Code in accordance with Paragraph 19 of the same Article; provided, however, that limited amount of liabilities under such agreement shall be the sum of amounts provided for in each item of Paragraph 19, Article 266 of the Commercial Code.

**Article 28.**

through (Same as at present)

**Article 37.**

(deleted)

shall be paid on the assumption that when request for conversions have been made during the period from the 1st day of April to the 30th day of September, such conversions are deemed to have been effected on the 1st day of April, and when the requests for conversions have been made during the period from the 1st day of October to the 31st day of March of the following year, such conversions are deemed to have been effected on the 1st day of October.

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## Agenda Item No.3: Election of thirteen Directors

The term of offices of all twelve Directors will expire at the conclusion of this General Shareholders Meeting. You are kindly requested to elect thirteen Directors including one new outside director to reinforce the Company's corporate governance.

The candidates are as follows:

| Number | Name<br>(Date of birth)                   | Brief personal background  | Number of the<br>Company's shares<br>held |
|--------|---|--|---|
| 1      | Masahiko Goto<br>(November 16,<br>1946)   | March 1971: Joined the Company<br>May 1984: Director, Manager of Corporate Planning<br>Department<br>July 1987: Managing Director, General Manager of<br>Administration Headquarters<br>May 1989 up to the present: President and Representative<br>Director   | 1,971,943                                 |
| 2      | Masami Tsuruta<br>(December 26,<br>1942)  | June 1963: Joined the Company<br>April 1993: General Manager of Sales Planning Department<br>June 1995: Director, Assistant General Manager of Domestic<br>Sales Marketing Headquarters<br>June 1997: Director, General Manager of Domestic Sales<br>Marketing Headquarters<br>June 2003 up to the present: Managing Director, General<br>Manager of Domestic Sales Marketing Headquarters | 14,722                                    |
| 3      | Yasuhiko<br>Kanzaki (July 9,<br>1946)     | March 1971: Joined the Company<br>April 1995: Director of Makita International Europe Ltd. (at<br>present)<br>June 1999: Director, Assistant General Manager of<br>International Sales Headquarters 1 of this Company<br>June 2003 up to the present: Director, General Manager of<br>International Sales Headquarters: Europe Area  | 10,469                                    |
| 4      | Kenichiro Nakai<br>(November 17,<br>1946) | March 1969: Joined the Company<br>November 1994: Transferred to Makita (China) Co., Ltd.<br>October 2000: Assistant General Manager of Production<br>Headquarters of this Company<br>April 2001: General Manager of Personnel Department<br>June 2001 up to the present: Director, General Manager of<br>Administration Headquarters   | 11,270                                    |
| 5      | Tadayoshi Torii<br>(December 10,<br>1946) | March 1964: Joined the Company<br>April 1998: General Manager of Production Department<br>(Assembly)   | 12,000                                    |

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October 1998: General Manager of Production Department  
June 2001: Director, General Manager of Quality Control  
Headquarters  
June 2003 up to the present: Director, General Manager of  
Production Headquarters

|   |                                      |   |        |
|---|--------------------------------------|---|--------|
| 6 | Tomoyasu Kato<br>(March 25,<br>1948) | March 1970: Joined the Company<br>March 1999: General Manager of Standard and Technical<br>Administration Department<br>June 2001 up to the present: Director, General Manager of<br>Development and Engineering Headquarters | 11,672 |
|---|--------------------------------------|---|--------|



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| Number | Name<br>(Date of birth)               | Brief personal background   | Number of the<br>Company's shares<br>held |
|--------|---------------------------------------|---|---|
| 7      | Kazuya Nakamura<br>(April 13, 1948)   | March 1970: Joined the Company<br>April 1995: Manager of International Planning Department<br>June 1997: Transferred to Makita Singapore Pte. Ltd.<br>October 2000: General Manager of Asia and Oceania Sales Department of this Company<br>June 2001: Director, General Manager of International Sales Headquarters 2<br>June 2003 up to the present: Director, General Manager of International Sales Headquarters: Asia and Oceania Area | 6,000                                     |
| 8      | Masahiro Yamaguchi<br>(May 9, 1945)   | March 1969: Joined the Company<br>August 1995: Transferred to Makita Manufacturing Europe Ltd.<br>May 2003: Assistant General Manager of Purchasing Headquarters of this Company<br>June 2003 up to the present: Director, General Manager of Purchasing Headquarters   | 5,000                                     |
| 9      | Shiro Hori<br>(February 24, 1948)     | March 1970: Joined the Company<br>March 1999: General Manager of Europe Sales Department<br>June 2003 up to the present: Director, General Manager of International Sales Headquarters: America Area and International Administration   | 6,977                                     |
| 10     | Tadashi Asanuma<br>(January 4, 1949)  | March 1967: Joined the Company<br>April 1994: Manager of Tokyo Branch Office<br>April 1995: Manager of Saitama Branch Office<br>April 2001: General Manager of Osaka Sales Department<br>June 2003 up to the present: Director, Assistant General Manager of Domestic Sales Marketing Headquarters  | 4,000                                     |
| 11     | Hisayoshi Niwa<br>(February 24, 1949) | March 1972: Joined the Company<br>October 1991: Manager of E.D.P. System Department<br>October 1999: General Manager of Production Control Department<br>June 2003: Director, General Manager of Quality Control Headquarters<br>April 2005 up to the present: Director, General Manager of Quality Headquarters  | 5,000                                     |
| 12     | Zenji Mashiko<br>(May 28, 1949)       | March 1968: Joined the Company<br>April 1994: Manager of Kyoto Branch Office<br>April 1995: Manager of Tokyo Branch Office<br>June 2003 up to the present: Director, Assistant General Manager of Domestic Sales Marketing Headquarters   | 5,000                                     |

13            Motohiko Yokoyama    April 1967: Joined Toyoda Machine Works, Ltd.  
                  (May 13, 1944)        June 1991: Director  
                                  June 1998: Managing Director  
                                  June 2000: Senior Managing Director  
                                  June 2004 up to the present: President and Representative  
                                  Director

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- Notes: 1. Mr. Motohiko Yokoyama satisfies the requirements for being an outside director provided in Item 7-2, Paragraph 2 of Article 188 of the Commercial Code.
2. Mr. Motohiko Yokoyama concurrently serves as the representative director of Toyoda Machine Works, Ltd. and the Company has transaction relationships with Toyoda Machine Works, Ltd. including purchases and sales of machinery and equipment.
3. There is no special interest between the above candidates except Mr. Motohiko Yokoyama and the Company.

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