

OPNET TECHNOLOGIES INC  
Form 10-Q  
February 06, 2007  
Table of Contents

---

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

---

**Form 10-Q**

---

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended December 31, 2006

OR

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

(Commission file number: 000-30931)

---

**OPNET TECHNOLOGIES, INC.**

(Exact name of registrant as specified in its charter)

---

Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

**Delaware**  
(State or other jurisdiction of incorporation or organization)

**7372**  
(Primary Standard Industrial  
Classification Code Number)

**52-1483235**  
(I.R.S. Employer  
Identification No.)

**7255 Woodmont Avenue**

**Bethesda, MD 20814**

(Address of principal executive office)

**(240) 497-3000**

(Registrant's telephone number, including area code)

---

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer or large accelerated filer in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of the registrant's Common Stock outstanding on February 1, 2007 was 20,562,876.

---

**Table of Contents**

**TABLE OF CONTENTS**

<b>ITEM</b>	<b>Page</b>
<b>PART I</b>	
<b>FINANCIAL INFORMATION</b>	
1. Condensed Consolidated Financial Statements (unaudited)	
<u>Condensed Consolidated Balance Sheets as of December 31, 2006 and March 31, 2006</u>	3
<u>Condensed Consolidated Statements of Operations for the Three and Nine Months Ended December 31, 2006 and 2005</u>	4
<u>Condensed Consolidated Statements of Cash Flows for the Nine Months Ended December 31, 2006 and 2005</u>	5
<u>Notes to Condensed Consolidated Financial Statements</u>	6
2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	15
3. <u>Quantitative and Qualitative Disclosures About Market Risk</u>	25
4. <u>Controls and Procedures</u>	25
<b>PART II</b>	
<b>OTHER INFORMATION</b>	
1. <u>Legal Proceedings</u>	27
1A. <u>Risk Factors</u>	27
2. <u>Unregistered Sales of Securities and Use of Proceeds</u>	34
6. <u>Exhibits</u>	35
<u>Signatures</u>	36
<u>Exhibit Index</u>	37

**Table of Contents****PART I. FINANCIAL INFORMATION****ITEM 1. Condensed Consolidated Financial Statements****OPNET TECHNOLOGIES, INC.****CONDENSED CONSOLIDATED BALANCE SHEETS****(in thousands, except per share data)****(unaudited)**

	<b>December 31, 2006</b>	<b>March 31, 2006</b>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 36,913	\$ 66,710
Marketable securities	54,200	19,151
Accounts receivable, net of \$144 and \$140 in allowance for doubtful accounts at December 31, and March 31, 2006, respectively	16,928	12,765
Unbilled accounts receivable	3,481	2,616
Deferred income taxes, prepaid expenses and other current assets	3,639	2,339
Total current assets	115,161	103,581
Property and equipment, net	6,409	6,088
Intangible assets, net	1,063	1,240
Goodwill	14,639	14,639
Deferred income taxes and other assets	1,922	1,799
Total assets	\$ 139,194	\$ 127,347
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 278	\$ 1,019
Accrued liabilities	7,264	8,539
Deferred and accrued income taxes	283	527
Current portion of notes payable		47
Deferred rent		89
Deferred revenue	19,377	15,800
Total current liabilities	27,202	26,021
Accrued liabilities	189	
Notes payable		103
Deferred rent	1,215	1,033
Deferred revenue	652	779
Deferred income tax	15	13
Total liabilities	29,273	27,949

Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

Commitments and contingencies (Note 9)		
Stockholders' equity:		
Common stock-par value \$0.001; 100,000 authorized; 27,123 and 26,738 shares issued at December 31, and March 31, 2006, respectively; 20,521 and 20,195 shares outstanding at December 31, and March 31, 2006, respectively	27	27
Additional paid-in capital	84,869	80,984
Deferred compensation		(393)
Retained earnings	33,236	26,850
Accumulated other comprehensive income (loss)	361	(345)
Treasury stock, at cost 6,602 and 6,543 shares at December 31, and March 31, 2006, respectively	(8,572)	(7,725)
<b>Total stockholders' equity</b>	<b>109,921</b>	<b>99,398</b>
<b>Total liabilities and stockholders' equity</b>	<b>\$ 139,194</b>	<b>\$ 127,347</b>

See accompanying notes to condensed consolidated financial statements.

**Table of Contents****OPNET TECHNOLOGIES, INC.****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

(in thousands, except per share data)

(unaudited)

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2006	2005	2006	2005
<b>Revenue:</b>				
New software licenses	\$ 10,974	\$ 8,436	\$ 32,483	\$ 22,646
Software license updates and technical support	7,185	6,198	20,622	17,922
Professional services	6,363	5,464	17,666	14,271
<b>Total revenue</b>	<b>24,522</b>	<b>20,098</b>	<b>70,771</b>	<b>54,839</b>
<b>Cost of revenue:</b>				
New software licenses	197	184	518	546
Software license updates and technical support	752	639	2,220	1,932
Professional services	4,033	3,517	11,556	9,961
Amortization of acquired technology	182	192	559	575
<b>Total cost of revenue</b>	<b>5,164</b>	<b>4,532</b>	<b>14,853</b>	<b>13,014</b>
<b>Gross profit</b>	<b>19,358</b>	<b>15,566</b>	<b>55,918</b>	<b>41,825</b>
<b>Operating expenses:</b>				
Research and development	5,512	4,608	16,101	13,796
Sales and marketing	8,259	6,813	25,226	18,989
General and administrative	2,854	3,826	8,242	9,867
<b>Total operating expenses</b>	<b>16,625</b>	<b>15,247</b>	<b>49,569</b>	<b>42,652</b>
<b>Income (loss) from operations</b>	<b>2,733</b>	<b>319</b>	<b>6,349</b>	<b>(827)</b>
Interest and other income, net	993	746	2,884	1,873
Income before provision (benefit) for income taxes	3,726	1,065	9,233	1,046
Provision (benefit) for income taxes	702	(101)	2,847	(106)
<b>Net income</b>	<b>\$ 3,024</b>	<b>\$ 1,166</b>	<b>\$ 6,386</b>	<b>\$ 1,152</b>
Basic net income per common share	\$ 0.15	\$ 0.06	\$ 0.32	\$ 0.06
Diluted net income per common share	\$ 0.14	\$ 0.06	\$ 0.30	\$ 0.06
Basic weighted average common shares outstanding	20,365	20,229	20,270	20,345
Diluted weighted average common shares outstanding	21,387	20,523	21,125	20,607

Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

See accompanying notes to condensed consolidated financial statements.

**Table of Contents****OPNET TECHNOLOGIES, INC.****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(in thousands)****(unaudited)**

	<b>Nine Months Ended</b>	
	<b>December 31, 2006</b>	<b>2005</b>
<b>Cash flows from operating activities:</b>		
Net income	\$ 6,386	\$ 1,152
<b>Adjustments to reconcile net income to net cash provided by operating activities:</b>		
Depreciation and amortization	1,767	1,770
Provision for losses on accounts receivable	28	
Deferred income taxes	(304)	699
Non-cash stock-based compensation expense	1,148	12
Loss on disposition of fixed assets	9	2
<b>Changes in assets and liabilities:</b>		
Accounts receivable	(5,056)	(303)
Prepaid expenses and other current assets	(1,114)	(326)
Other assets	36	(580)
Accounts payable	(741)	625
Accrued liabilities	(1,137)	604
Accrued income taxes	(283)	(135)
Deferred revenue	3,450	960
Tax benefit from exercise of stock options		(13)
Deferred rent	93	25
<b>Net cash provided by operating activities</b>	<b>4,282</b>	<b>4,492</b>
<b>Cash flows from investing activities:</b>		
Purchase of property and equipment	(1,538)	(918)
Purchase of investments	(97,817)	(22,922)
Proceeds from sale/maturity of investments	62,750	41,412
Acquired technology	(331)	
<b>Net cash (used in) provided by investing activities</b>	<b>(36,936)</b>	<b>17,572</b>
<b>Cash flows from financing activities:</b>		
Payment of note payable	(150)	
Acquisition of treasury stock	(847)	(3,055)
Proceeds from exercise of common stock options	2,042	125
Tax benefit from exercise of stock options	725	
Issuance of common stock under employee stock purchase plan	364	497
<b>Net cash provided by (used in) financing activities</b>	<b>2,134</b>	<b>(2,433)</b>
<b>Effect of exchange rate changes on cash and cash equivalents</b>	<b>723</b>	<b>(379)</b>
<b>Net (decrease) increase in cash and cash equivalents</b>	<b>(29,797)</b>	<b>19,252</b>
<b>Cash and cash equivalents, beginning of period</b>	<b>66,710</b>	<b>38,171</b>



Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

Cash and cash equivalents, end of period	\$ 36,913	\$ 57,423
--	-----------	-----------

See accompanying notes to condensed consolidated financial statements.

**Table of Contents****OPNET TECHNOLOGIES, INC.****NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(in thousands, except per share data)****(unaudited)****1. Organization and Significant Accounting Policies**

**Organization.** OPNET Technologies, Inc., (hereafter, the Company or OPNET), is a provider of management software for networks and applications. The Company's solutions address application performance management, capacity planning and design, network operations, and network research and development. The Company sells products to corporate enterprises, government and defense agencies, network service providers, and network equipment manufacturers. The Company markets product suites in North America primarily through a direct sales force and, to a lesser extent, several resellers and original equipment manufacturers. Internationally, the Company conducts research and development through a wholly-controlled subsidiary in Ghent, Belgium and markets products through wholly-owned subsidiaries in Paris, France; Frankfurt, Germany; Slough, United Kingdom; and Sydney, Australia; third-party distributors; and value-added resellers. The Company is headquartered in Bethesda, Maryland and has offices in Cary, North Carolina; Dallas, Texas; Santa Clara, California; and Nashua, New Hampshire.

The accompanying condensed consolidated financial statements include the Company's results and the results of the Company's wholly-owned subsidiaries. All intercompany accounts and transactions have been eliminated in consolidation. The interim condensed consolidated financial statements included herein are unaudited and have been prepared in accordance with accounting principles generally accepted in the United States of America, or GAAP, and applicable rules and regulations of the Securities and Exchange Commission, or SEC, regarding interim financial reporting. Certain information and footnote disclosures normally included in financial statements prepared in accordance with GAAP have been condensed or omitted pursuant to such rules and regulations. Accordingly, these interim condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and accompanying notes thereto contained in the Company's Annual Report on Form 10-K for the year ended March 31, 2006 filed with the SEC. The March 31, 2006 condensed consolidated balance sheet included herein was derived from the audited financial statements as of that date, but does not include all disclosures including notes required by GAAP. In the opinion of management, these interim condensed consolidated financial statements reflect all adjustments of a normal and recurring nature necessary to present fairly the Company's results for the interim periods. The preparation of financial statements in conformity with GAAP requires management to make certain estimates and assumptions. These estimates and assumptions affect the reported amounts of assets and liabilities as of the date of the financial statements, as well as the reported amount of revenue and expenses during the reporting periods. Actual results could differ from those estimates. In addition, the Company's operating results for the three and nine months ended December 31, 2006 may not be indicative of the operating results for the full fiscal year or any other future period.

**Supplemental Cash Flow Information**

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2006	2005	2006	2005
	(in thousands, except per share data)			
Cash paid during the fiscal year:				
Income tax (benefit)	\$ 629	\$ (37)	\$ 2,699	\$ 86

**2. Recently Issued Accounting Pronouncements**

## Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

In June 2006, the Financial Accounting Standards Board, or FASB, issued FASB interpretation, or FIN, No. 48, Accounting for Uncertainty in Income Taxes, which is effective for fiscal years beginning after

## **Table of Contents**

December 15, 2006. FIN No. 48 clarifies the accounting for uncertainty in income taxes recognized in the financial statements in accordance with Statement of Financial Accounting Standards, or SFAS, No. 109, Accounting for Income Taxes. This interpretation illustrates how a company should recognize, measure, present and disclose uncertain tax positions that the Company has taken or expects to take on a tax return in its financial statements. The Company is currently evaluating the impact of adopting FIN No. 48 on its financial position and results of operations.

In September 2006, the FASB issued Statement of Financial Accounting Standards No. 157, Fair Value Measurements or SFAS No. 157. This standard clarifies the principle that fair value should be based on the assumptions that market participants would use when pricing an asset or liability. Additionally, it establishes a fair value hierarchy that prioritizes the information used to develop those assumptions. SFAS No. 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007. The Company has not yet determined the impact that the implementation of SFAS No. 157 will have on their results of operations or financial condition.

In September 2006, the Securities and Exchange Commission, or SEC, issued Staff Accounting Bulletin No. 108, Topic 1N, Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements or SAB 108. SAB 108 interprets the staff's views regarding the process of quantifying financial statement misstatements and is effective for financial statements issued for fiscal years ending after November 15, 2006. The Company will apply the guidance provided by SAB 108 as necessary.

In September 2006, FASB issued Statement of Financial Accounting Standards No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans, an amendment of FASB Statements No. 87, 88, 106 and 132(R), or SFAS No. 158. The statement requires an entity to recognize on its balance sheet an asset for a defined benefit postretirement plan's overfunded status or a liability for a plan's underfunded status, measure a plan's assets and obligations as of the end of the employer's fiscal year and recognize changes in the funded status of a plan in comprehensive income (a component of shareholders' equity) in the year in which the changes occur. The statement also expands the disclosure requirements associated with defined benefit postretirement plans. The statement does not change the calculation of the net periodic benefit cost to be included in net income. The statement is effective for fiscal years ending after December 15, 2006, except for the provision that a plan's assets and obligations be measured as of the end of the employer's fiscal year which is effective for fiscal years ending after December 15, 2008. The Company's results of operations and financial condition will not be impacted by SFAS No. 158 since the Company does not have any pension or other postretirement plans.

### **3. Stock-Based Compensation**

The Company's Amended and Restated 2000 Stock Incentive Plan, or 2000 Plan, provides for the granting of incentive and non-qualified stock options and restricted stock to purchase up to 5,540 shares of the Company's common stock. The number of shares available for issuance will automatically increase on the first trading day of each calendar year by an amount equal to the lesser of 3% of the shares of common stock outstanding on the last trading day of the preceding calendar year, or an amount determined by the Board of Directors, not to exceed an annual increase of 1,000 shares. The Board of Directors voted not to increase the number of shares for issuance on the first trading day of calendar year 2006 or calendar year 2007. Options are granted for terms up to ten years and generally vest over periods ranging from one to six years from the date of the grant. Restricted stock granted to employees under this plan generally vests over four years from the date of the grant. Restricted stock granted to non-employees under this plan generally vests over six months from the date of the grant. New option grants and restricted stock grants are granted from new shares of the Company's common stock.

The Company's 1993 Incentive Stock Option Plan, or 1993 Plan, provides for the granting of incentive stock options to purchase up to 3,000 shares of common stock of the Company. Options are granted for terms of up to ten years, and generally vest over periods ranging from one to six years from the date of the grant. The



**Table of Contents**

Board of Directors approved a resolution to make no further grants for options or stock awards under the 1993 Plan upon approval of the 2000 Plan.

In March 2000, the Board of Directors approved the adoption of the 2000 Director Stock Option Plan, which provides for the automatic annual granting of options to purchase stock to the Company's directors, who are not its employees, for up to a total of 225 shares of common stock of the Company.

During fiscal year 2001, the Board of Directors approved the adoption of the 2000 Employee Stock Purchase Plan, or ESPP, which provides every employee, including members of the Board of Directors who are employees, to collectively purchase up to a total of 300 shares of common stock of the Company. An employee may authorize a payroll deduction up to a maximum of 10% of her or his compensation during the plan period. The purchase price for each share purchased is the lesser of 85% of the closing price of the common stock on the first or last day of the plan period and is considered compensatory under SFAS 123R, Share-Based Payments.

On April 1, 2006, the Company adopted SFAS 123R, which revised SFAS 123, Accounting for Stock-Based Compensation. Prior to fiscal year 2007 and the adoption of SFAS 123R, the Company followed the intrinsic value method of accounting for its stock-based employee compensation arrangements as defined by Accounting Principles Board Opinion, or APB, No. 25, Accounting for Stock Issued to Employees.

SFAS 123R requires an entity to recognize an expense within its income statement for all share-based payment arrangements, which includes employee stock option plans, restricted stock grants, and ESPP. The Company has elected to continue straight-line amortization of stock-based compensation expense for the entire award over the service period since the awards have only service conditions and graded vesting. The Company adopted SFAS 123R under the modified prospective method. Under the modified prospective method, SFAS 123R applies to new awards and to awards modified, repurchased, or cancelled after April 1, 2006 as well as to the nonvested portion of awards outstanding as of April 1, 2006. Stock-based compensation for awards granted prior to April 1, 2006 is based upon the grant date fair value of such compensation as determined under the pro forma provisions of SFAS No 123.

Prior to the adoption of SFAS 123R, the Company reported tax benefits from the exercise of stock options as an operating cash flow in the consolidated statement of cash flows. In the period beginning April 1, 2006, excess tax benefits from the exercise of stock options are presented as a cash flow from financing activity. For the three months ended December 31, 2006 and 2005, excess tax benefits from the exercise of stock options were \$361 and \$13, respectively. For the nine months ended December 31, 2006 and 2005, excess tax benefits from the exercise of stock options were \$725 and \$13, respectively.

A summary of the total stock-based compensation expense for the three and nine months ended December 31, 2006 is as follows:

	Three Months Ended December 31, 2006	Nine Months Ended December 31, 2006
	(in thousands)	
Stock options	\$ 133	\$ 828
Restricted Stock	88	164
ESPP	63	156
Total stock-based compensation	\$ 284	\$ 1,148

The nonvested stock-based deferred compensation of \$1,887 is comprised of \$826 related to unvested stock options, \$1,040 related to unvested restricted stock and \$21 related to the ESPP. The cost of the nonvested stock options, nonvested restricted stock and ESPP are expected to be recognized over a weighted average period of 1.5 years, 3.3 years and 1 month, respectively.

**Table of Contents***Stock Options*

The Company's stock option programs are accounted for as equity awards. The expense is based on the grant-date fair value of the options granted, and is recognized over the requisite service period.

A summary of the option transactions for the three and nine months ended December 31, 2006 and 2005 is as follows:

	Three Months Ended December 31, 2006				
	Options	Weighted Average	Weighted Average Remaining Contract Life	Aggregate Intrinsic Value	Weighted Average Grant Date Fair Value
	(in thousands)	Exercise Price	(Years)	(in thousands)	
Outstanding at beginning of period	3,091	\$ 10.53			\$ 7.36
Granted					
Exercised	(123)	\$ 8.00		\$ 914	\$ 5.61
Forfeited or expired	(4)	\$ 7.63		\$ 26	\$ 4.18
Outstanding at end of period	2,964	\$ 10.64	5.16	\$ 12,048	\$ 7.45
Exercisable at end of period	2,762	\$ 10.71	4.96	\$ 11,074	\$ 7.58
Nonvested at end of period	202	\$ 9.63	7.91	\$ 974	\$ 5.69

	Three Months Ended December 31, 2005				
	Options	Weighted Average	Weighted Average Remaining Contract Life	Aggregate Intrinsic Value	Weighted Average Grant Date Fair Value
	(in thousands)	Exercise Price	(Years)	(in thousands)	
Outstanding at beginning of period	3,549	\$ 10.10			\$ 7.12
Granted					
Exercised	(14)	\$ 5.23		\$ 59	\$ 3.71
Forfeited or expired	(5)	\$ 10.93		\$ 19	\$ 7.60
Outstanding at end of period	3,530	\$ 10.12	5.53	\$ 16,135	\$ 7.13
Exercisable at end of period	3,029	\$ 10.49	5.23	\$ 12,835	\$ 7.45
Nonvested at end of period	501	\$ 7.86	7.30	\$ 3,300	\$ 5.21

	Nine Months Ended December 31, 2006				
	Options	Weighted Average	Weighted Average Remaining Contract Life	Aggregate Intrinsic Value	Weighted Average Grant Date Fair Value
	(in thousands)	Exercise Price	(Years)	(in thousands)	



Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

			(Years)	(in thousands)	Value
Outstanding at beginning of period	3,233	\$ 10.37			\$ 7.31
Granted	30	\$ 13.25		\$ 36	\$ 3.90
Exercised	(270)	\$ 7.58		\$ 1,713	\$ 5.34
Forfeited or expired	(29)	\$ 11.34		\$ 92	\$ 7.69
Outstanding at end of period	2,964	\$ 10.64	5.16	\$ 12,048	\$ 7.45
Exercisable at end of period	2,762	\$ 10.71	4.96	\$ 11,074	\$ 7.58
Nonvested at end of period	202	\$ 9.63	7.91	\$ 974	\$ 5.69

**Table of Contents**

	Nine Months Ended December 31, 2005				
	Options (in thousands)	Weighted Average Exercise Price	Weighted Average Remaining Contract Life (Years)	Aggregate Intrinsic Value (in thousands)	Weighted Average Grant Date Fair Value
Outstanding at beginning of period	3,573	\$ 10.10			\$ 7.13
Granted	30	\$ 8.61			\$ 4.31
Exercised	(28)	\$ 4.40		\$ 118	\$ 3.09
Forfeited or expired	(45)	\$ 10.81		\$ 10	\$ 7.58
Outstanding at end of period	3,530	\$ 10.12	5.53	\$ 3,862	\$ 7.13
Exercisable at end of period	3,029	\$ 10.49	5.23	\$ 3,179	\$ 7.45
Nonvested at end of period	501	\$ 7.86	7.30	\$ 683	\$ 5.21

To estimate the grant-date fair value of its stock options, the Company uses the Black-Scholes option-pricing model, consistent with that used for pro forma disclosure under SFAS No 123. The Black-Scholes model estimates the per share fair value of an option on its date of grant based on the following: the option's exercise price; the price of the underlying stock on the date of grant; the estimated dividend yield; a risk-free interest rate; the estimated option term; and the expected volatility. For the risk-free interest rate, the Company uses a U.S. Treasury Bond due in a number of years equal to the option's expected term. To estimate expected volatility, the Company analyzes the historic volatility of its common stock.

During the three months ended December 31, 2006 and 2005, there were no stock options granted. The weighted average assumptions for the nine months ended December 31, 2006 and 2005 are as follows:

	Nine Months Ended December 31, 2006	Nine Months Ended December 31, 2005
Risk-free interest rate	5.02%	3.90%
Expected dividend yield	0.00%	0.00%
Expected life	2 years	4 years
Volatility factor	43%	61%

Compensation cost for option grants is recognized on a straight-line basis over the requisite service period for the entire award (from the date of grant through the period of the last separately vesting portion of the grant). Compensation cost is recognized within the income statement in the same expense line as the cash compensation paid to the respective employees. SFAS 123R also requires the Company to estimate forfeitures in calculating the expense related to stock-based compensation. The Company has concluded that its historical forfeiture rate is the best measure to estimate future forfeitures of granted stock options. The impact on compensation cost due to changes in the expected forfeiture rate will be recognized in the period that they become known. To date there has been no change in the Company's forfeiture rate, so there has been no impact on compensation cost.

During the three months ended December 31, 2006 and 2005, respectively, we received proceeds of approximately \$983 and \$75 and issued 123 and 14 shares of common stock, pursuant to employee exercises of stock options. During the nine months ended December 31, 2006 and 2005, respectively, we received proceeds of approximately \$2,042 and \$125 and issued 270 and 28 shares of common stock, pursuant to employee exercises of stock options.

## Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

Because the Company adopted SFAS 123R using the modified prospective method, the prior interim period has not been restated. The following table sets forth the effect on net income and basic and diluted earnings per

10

**Table of Contents**

share as if the Company had applied the fair value recognition provisions for its stock-based compensation arrangements for the three and nine month periods ended December 31, 2005:

	Three Months Ended	
	December 31, 2005	Nine Months Ended December 31, 2005
	(In thousands, except per share data)	
Net income	\$ 1,166	\$ 1,152
Add: Stock-based compensation expense included in reported net income, net of related tax effects		12
Deduct: Total stock-based compensation expense determined under fair value based method for all awards, net of related tax effects	(432)	(1,317)
Pro forma net income (loss)	\$ 734	\$ (153)
Basic net income (loss) per common share:		
As reported	\$ 0.06	\$ 0.06
Pro forma	\$ 0.04	\$ (0.01)
Diluted net income (loss) per common share:		
As reported	\$ 0.06	\$ 0.06
Pro forma	\$ 0.04	\$ (0.01)

On October 26, 2005, the Company's Board of Directors approved the accelerated vesting of all unvested options that had an exercise price of \$11.75 or greater and were held by current employees, including executive officers. This accelerated vesting affected options with respect to 254 shares of the Company's common stock that was not vested under such options, and was effective for stock options outstanding as the close of business on October 26, 2005.

The Board of Director's primary purpose in accelerating vesting was to eliminate future stock-based employee compensation expense that the Company would have otherwise recognized in its consolidated statement of operations with respect to these accelerated options once SFAS 123R became effective. Furthermore, the Board of Directors concluded that the retention value of the unvested portion of these options was minimal given the then-current market price for the Company's common stock. Because these options have exercise prices well in excess of the Company's then-current stock price which was \$8.13 at the close of business on October 26, 2005, as reported by the NASDAQ National market, the Board of Directors concluded that these options would not offer sufficient incentive to the employees to remain with the Company when compared to the future compensation expense that would have been attributable to the options. The estimated maximum future expense that was eliminated was approximately \$922.

All of these options had an exercise price of \$11.75, a grant date of October 23, 2003, and a vesting schedule that provided for pro rata annual vesting for 99.8% of the grants over five years from the date of the grant and for all cliff vesting for 0.2% of the grant in three years from the date of the grant. In the case of options held by executive officers of the Company, vesting was accelerated with respect to 48 shares for the Company's CEO.

*Restricted Stock*

## Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

The Company's restricted stock grants are accounted for as equity awards. The expense is based on the price of the Company's common stock, and is recognized on a straight-line basis over the requisite service period. The Company did not grant any restricted stock prior to February 2006. As a result, there were no restricted stock grants for the three and nine months ended December 31, 2005. The Company's restricted stock agreements do not contain any post-vesting restrictions.

**Table of Contents**

A summary of the restricted stock grants is as follows:

	Three Months Ended		Nine Months Ended	
	December 31, 2006		December 31, 2006	
	Restricted Stock Grants (in thousands, except per share data)	Weighted Average Grant Fair Value	Restricted Stock Grants (in thousands except per share data)	Weighted Average Grant Fair Value
Nonvested at beginning of period	86	\$ 10.55	43	\$ 9.39
Granted	25	\$ 14.61	68	\$ 12.80
Vested	(1)	\$ 13.44	(1)	\$ 13.44
Forfeited				
Nonvested at end of period	110	\$ 11.44	110	\$ 11.44

**4. Intangible Assets**

Intangible assets consisted of the following:

	At December 31, 2006	At March 31, 2006
	(in thousands)	
Acquired and purchased technology	\$ 2,047	\$ 4,165
Accumulated amortization	(984)	(2,925)
Intangible assets, net	\$ 1,063	\$ 1,240

Acquired and purchased technology resulted in amortization expense for the three months ended December 31, 2006 and 2005 of \$182 and \$192, respectively and for the nine months ended December 31, 2006 and 2005 of \$559 and \$575, respectively. Amortization expense from acquired technology is included in cost of revenue in the condensed consolidated statements of operations. The Company amortizes the intangible assets on a straight-line basis over their expected useful lives of three to five years. The Company currently expects future amortization expenses attributable to these acquisitions of \$189 during the three months ending March 31, 2007, \$543 in the fiscal year ending March 31, 2008, and \$356 in the fiscal year ending March 31, 2009.

**5. Earnings Per Share**

The following is a reconciliation of the amounts used in calculating basic and diluted net income per common share for the three and nine months ended December 31, 2006 and 2005:

Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

	Three Months Ended		Nine Months Ended	
	December 31,		December 31,	
	2006	2005	2006	2005
(in thousands, except per share data)				
<b>Net income (numerator):</b>				
Basic and diluted net income	\$ 3,024	\$ 1,166	\$ 6,386	\$ 1,152
<b>Shares (denominator):</b>				
Weighted average basic shares outstanding	20,365	20,229	20,270	20,345
<b>Plus:</b>				
Effect of other dilutive securities options	997	294	843	262
Effect of other dilutive securities unvested stock	25		12	
Weighted average diluted shares outstanding	21,387	20,523	21,125	20,607
<b>Net income per common share:</b>				
Basic	\$ 0.15	\$ 0.06	\$ 0.32	\$ 0.06
Diluted	\$ 0.14	\$ 0.06	\$ 0.30	\$ 0.06

**Table of Contents****6. Stockholders Equity**

In January 2006, the Company amended the plan period end date for the ESPP, so that the plan periods would no longer end on the last day of the calendar quarter. In order to implement this change, the ESPP plan period that began January 1, 2006 was extended one month, to run from January 1, 2006 through July 31, 2006.

During the three months ended December 31, 2006, employees did not purchase any shares of common stock under the ESPP, as ESPP purchases are made in January and July of each year. During the three months ended December 31, 2005, employees purchased 38 shares of common stock under the ESPP, resulting in proceeds to us of approximately \$258. During the nine months ended December 31, 2006 and 2005, respectively, employees purchased 47 and 72 shares of common stock under the ESPP, resulting in proceeds to us of approximately \$364 and \$497.

**7. Business Segment and Geographic Information**

The Company operates in one industry segment, the development and sale of computer software programs and related services. Revenue from transactions with United States government agencies was approximately 40% and 44% of total revenue for the three months ended December 31, 2006 and 2005, respectively. Revenue from transactions with United States government agencies was approximately 44% and 46% of total revenue for the nine months ended December 31, 2006 and 2005, respectively. No single customer accounted for 10% or more of revenue for the three and nine months ended December 31, 2005 and 2006. In addition, there was no country, with the exception of the United States, where aggregate sales accounted for 10% or more of total revenue. Substantially all assets were held in the United States at December 31, and March 31, 2006. Revenue by geographic area and as a percentage of total revenue follows:

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2006	2005	2006	2005
	(dollars in thousands)			
Geographic Area:				
United States	\$ 19,329	\$ 16,056	\$ 56,786	\$ 43,471
International	5,193	4,042	13,985	11,368
Total revenue	\$ 24,522	\$ 20,098	\$ 70,771	\$ 54,839
Geographic Area:				
United States	78.8%	79.9%	80.2%	79.3%
International	21.2%	20.1%	19.8%	20.7%
Total revenue	100.0%	100.0%	100.0%	100.0%

**8. Comprehensive Income**

Comprehensive income includes net income, foreign currency translation adjustments, and unrealized gain or loss on marketable securities. The components of comprehensive income, net of tax, are as follows:



Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

	<b>Three Months Ended December 31,</b>		<b>Nine Months Ended December 31,</b>	
	<b>2006</b>	<b>2005</b>	<b>2006</b>	<b>2005</b>
	<b>(in thousands)</b>			
Net income	\$ 3,024	\$ 1,166	\$ 6,386	\$ 1,152
Foreign currency translation adjustments	165	(137)	723	(379)
Unrealized gain (loss) on marketable securities	5		(18)	44
 Total comprehensive income	 \$ 3,194	 \$ 1,029	 \$ 7,091	 \$ 817

## **Table of Contents**

### **9. Commitments and Contingencies**

On September 27, 2004, the Company received notice of a lawsuit filed by Compuware Corporation, in the United States District Court for the Eastern District of Michigan, alleging patent infringement and seeking injunctive relief and unspecified monetary damages. On February 6, 2006, the Company filed a lawsuit against Compuware Corporation in Montgomery County, Maryland, Circuit Court, seeking damages and injunctive relief for Compuware's misappropriation and misuse of the Company's trade secrets, confidential and proprietary information and unfair competition; however, the lawsuit was not served on Compuware. On April 10, 2006, the Company signed a confidential settlement agreement with Compuware Corporation that amicably resolved all disputed matters in the lawsuits filed by each company in Michigan and in Maryland on terms the Company believes are favorable to it. Specifically, no material amounts were exchanged by the parties and the settlement agreement did not entail a royalty or licensing agreement between the parties.

The Internal Revenue Service, or IRS, is examining the Company's federal corporate income tax returns for fiscal 2002 and 2003. While the IRS examination of its returns is not final at this time, the Company has reached an agreement with respect to the amount of research and development tax credits that it claimed on its tax returns for those years. As a result of this agreement, the Company reduced the amount of the research and development tax credits claimed on its tax returns for fiscal 2002 and 2003 by approximately \$350. As a result, the quarter ended December 31, 2004 of fiscal 2005 tax provision reflected the reversal of approximately \$350 of previously claimed research and development tax credits. The IRS also asserted tax deficiencies related to the timing of revenue reported on its tax returns for fiscal 2002 and 2003. The IRS has asserted that revenue associated with certain contracts reported on its fiscal year 2003 tax return should have been included in taxable income on its tax return for the fiscal 2002. The Company does not believe any tax deficiencies related to the timing of reporting revenue will be material to the financial statements.

The Company is involved in other claims and legal proceedings arising from normal operations. The Company does not expect these matters, individually or in the aggregate, to have a material effect on the Company's financial condition, results of operations, or cash flows.

### **10. Treasury Stock**

On January 31, 2005, the Company announced that the Board of Directors had authorized the repurchase of up to 1,000 shares of the Company's common stock from time to time on the open market or in privately negotiated transactions. This stock repurchase program does not have a specified termination date. Any repurchased shares will be available for use in connection with the Company's stock plans or other corporate purposes. The Company expended \$395 and \$1,961 to purchase 25 and 214 shares during the three months ended December 31, 2006 and 2005, respectively, at an average price of \$15.79 and \$9.14. The Company expended \$847 and \$3,055 to purchase 59 and 350 shares during the nine months ended December 31, 2006 and 2005, respectively, at an average price of \$14.37 and \$8.73. As of December 31, 2006, the Company had repurchased 469 shares of common stock under this program.

### **11. Income Taxes**

The effective tax rate differs from the statutory tax rate and varies from period to period due principally to the amount of income before taxes from various tax jurisdictions and the amount of tax credits available to the Company. The Company's effective tax rate for the three and nine month periods ended December 31, 2006 was impacted by legislation that was passed in December 2006, which reinstated the Research and Development Tax Credit as defined in section 41 of the Internal Revenue Code back to January 1, 2006. The Company adjusted its tax provision for the three and nine months ended December 31, 2006 to reflect an estimated tax benefit from this credit of \$603. The decrease in the Company's effective tax rate to 18.8% for the three months ended December 31, 2006 from 38% for the three months ended September 30, 2006

Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

was primarily the result of adjusting the Company's tax provision for the estimated Research and Development tax credit benefit.

## **Table of Contents**

### **ITEM 2. *Management's Discussion and Analysis of Financial Condition and Results of Operations* (in thousands, except per share data)**

The following discussion and analysis relate to our financial condition and results of operations for the three and nine months ended December 31, 2006 and 2005, and should be read in conjunction with the condensed consolidated financial statements and the related notes included elsewhere in this report. You should also read the following discussion and analysis in conjunction with the consolidated financial statements and the related notes and *Management's Discussion and Analysis of Financial Condition and Results of Operations* contained in the Annual Report on Form 10-K for the year ended March 31, 2006, filed with the SEC. This discussion and analysis contains forward-looking statements that involve risks, uncertainties, and assumptions. Our actual results may differ materially from those anticipated in these forward-looking statements as a result of certain factors, including, but not limited to, those set forth under Part II, Item 1A *Risk Factors* and elsewhere in this Quarterly Report on Form 10-Q.

#### **Overview**

OPNET Technologies, Inc. is a provider of management software for networks and applications. Our products address application performance management, network configuration management, capacity planning, and network research and development. Our customers include corporate enterprises, government and defense agencies, network service providers, and network equipment manufacturers. Our products are designed to help customers make better use of resources, reduce operational problems and improve competitiveness.

We operate in one reportable industry segment, the development and sale of computer software programs and related services. Our operations are principally in the United States, and we have subsidiaries in Australia, Belgium, France, Germany and the United Kingdom. We primarily depend upon our direct sales force to generate revenue in the United States. Sales outside the United States are made through our international sales team as well as third-party distributors and value-added resellers, who generally are responsible for providing technical support and service to customers within their territory.

Our revenue is derived from three primary sources: (1) new software licenses, (2) software license updates and technical support, and (3) professional services, which include consulting and training services. New software license revenue represents all fees earned from granting customers licenses to use our software, and exclude revenue derived from software license updates, which are included in software license updates and technical support revenue. Our software master license agreement provides our customers with the right to use the software either perpetually, which we refer to as perpetual licenses, or during a defined term, generally for two to four years, which we refer to as term licenses. For the nine months ended December 31, 2006, perpetual licenses represented approximately 99% of software license transactions. Substantially all of our software license arrangements include both perpetual licenses and software license updates and technical support. Software license updates and technical support revenue represent fees associated with the sale of unspecified license updates and technical support under our maintenance agreements. We offer professional services, under both time and material and fixed-price agreements, primarily to facilitate the adoption of the technology.

We consider our consulting services business to be an integral part of the business model as it is centered on our software product offerings. Because the consulting services business facilitates the adoption of our solutions, we believe that it ultimately generates additional sales of software licenses.

The key strategies of our business plan include increasing sales to existing customers, increasing deal size by selling modules and introducing new products, improving our sales and marketing execution, establishing alliances to extend our market reach and increasing our international

## Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

presence. We have focused sales, marketing, and other efforts on corporate enterprise and United States Government opportunities, and to a much lesser extent, service provider and network equipment manufacturer opportunities. Our focus and strategies are designed to increase revenue and profitability. Because of the uncertainty surrounding the amount and timing of revenue growth, we expect to closely manage the increases in total expenses as we implement these strategies.

**Table of Contents**

In March 2005, we entered into a multi-year worldwide distribution agreement with Cisco Systems. Under the terms of the agreement, Cisco distributes a broad range of our software products. We also collaborate with Cisco's Network Management Technology Group to develop new network management solutions. Cisco began sales of our products during the second half of calendar year 2005, and we started recording revenue from the Cisco Systems agreement during the fourth quarter of fiscal 2006.

In November 2005, we entered into a global sales and marketing agreement with Computer Associates. Under the terms of the agreement, Computer Associates began marketing our systems performance and capacity modeling technologies. Computer Associates began reference sales of our products in the third quarter of fiscal 2006, and we started recording revenue from the Computer Associates agreement during the third quarter of fiscal 2006.

**Summary of Our Financial Performance and Trends That May Affect Business and Future Results**

During the three months ended December 31, 2006, or Q3 2007, as compared to the three months ended September 30, 2006, or Q2 2007, we generated growth in total revenue, gross profit, operating income, net income, cash, cash equivalents and marketable securities and deferred revenue. Our operating margin increased to 11.1% for Q3 2007 from 7.6% for Q2 2007.

The following table summarizes information on certain key metrics:

	Three Months Ended		Amount Change	Percentage Change
	December 31, 2006	September 30, 2006		
(dollars in thousands, except per share data)				
<b>Operations Data:</b>				
Total revenue	\$ 24,522	\$ 23,617	\$ 905	3.8%
Total cost of sales	\$ 5,164	\$ 4,924	\$ 240	4.9%
Gross profit	\$ 19,358	\$ 18,693	\$ 665	3.6%
Gross profit as a percentage of total revenue (gross margin)	78.9%	79.2%		
Total operating expenses	\$ 16,625	\$ 16,897	\$ (272)	(1.6)%
Income from operations	\$ 2,733	\$ 1,796	\$ 937	52.2%
Income from operations as a percentage of total revenue (operating margin)	11.1%	7.6%		
Net income	\$ 3,024	\$ 1,727	\$ 1,297	75.1%
Diluted net income per common share	\$ 0.14	\$ 0.08	\$ 0.06	75.0%
Total employees (period end)	475	455	20	4.4%
Total average employees	469	453	16	3.5%
Total consultants (period end)	103	104	(1)	1.0%
Total average quota-carrying sales persons	77	72	5	6.9%
<b>Financial Condition and Liquidity Data:</b>				
Cash, cash equivalents, and marketable securities (period end)	\$ 91,113	\$ 86,428	\$ 4,685	5.4%
Cash flows provided by (used in) operating activities	\$ 4,133	\$ (803)	\$ 4,936	614.7%
Total deferred revenue (period end)	\$ 20,029	\$ 19,587	\$ 442	2.3%

The increase in total revenue in Q3 2007 from Q2 2007 was primarily attributable to a 16.7%, or \$912, increase in professional services revenue. The increase in professional services revenue in Q3 2007 as compared to Q2 2007 was due to an increase in professional services revenue from enterprise customers, and to a lesser extent, United States government customers.



## **Table of Contents**

Our international revenue increased 35.4% to \$5,193 for Q3 2007, from \$3,835 for Q2 2007. International revenue accounted for 21.2% and 16.2% of total revenue for Q3 2007 and Q2 2007, respectively. We expect revenue from sales outside the United States to continue to account for a significant portion of total revenue in the future but fluctuate from period to period. Sales to corporate enterprises accounted for the largest portion of international revenue during Q3 2007. We believe that continued growth and profitability will require further expansion of the sales, marketing and customer service functions in the international markets.

Our gross profit increased \$665 to \$19,358 for Q3 2007 from \$18,693 for Q2 2007, while our gross margin for Q3 2007 decreased to 78.9% from 79.2% for Q2 2007. The sequential increase in gross profit was primarily attributable to a \$912 increase in professional services revenue. The sequential increase in our professional services revenue decreased our gross margin, since the gross margin on our professional services revenue is significantly lower than the gross margin on new license revenue and software license updates and technical support revenue. Gross margin on professional services revenue for Q3 2007 was 36.6%, while gross margin on new software license revenue and software license updates and technical support revenue was 98.2% and 89.5%, respectively. Professional services revenue accounted for 25.9% of total revenue in Q3 2007 as compared to 23.1% in Q2 2007.

Our operating margin increased to 11.1% during Q3 2007 from 7.6% during Q2 2007. The increase in operating margin during Q3 2007 as compared to Q2 2007 was largely the result of a decrease in commission expense of \$490, and to a lesser extent, the reversal of \$280 of accrued international payroll tax expense. We determined that the individuals associated with this accrued expense were consultants and the expense was not our liability. The decrease in commission expense was primarily the result of an unusually high ratio of sales bookings to revenue that occurred during Q2 2007. Since we generally calculate sales commissions based on bookings as opposed to revenue, the unusually high ratio of sales bookings to revenue that occurred during Q2 2007 contributed to unusually high commission expense during Q2 2007. Consequently, the decrease in commission expense of \$490 from Q3 2007 to Q2 2007 is primarily the result of the ratio of sales bookings to revenue during Q3 of 2007 being more consistent with our experience.

We anticipate the following trends and patterns over the next several quarters:

*Total Revenue.* We currently expect future growth opportunities in revenue to come from sales to enterprise customers and the United States government. We expect revenue from sales to service providers and network equipment manufacturers to fluctuate from quarter to quarter with the potential for periods of declining license revenue. Our ability to increase professional services revenue will depend upon our ability to maintain several large consulting contracts with the United States government and to attract and retain additional qualified consultants, including those with security clearances. As a result of these factors, we believe that we may experience fluctuations in quarterly revenue.

*International Revenue.* Our international sales are impacted by the mix of direct and indirect sales channels and our focus on increasing sales to corporate enterprises. We believe that these factors impact the timing of sales orders as well as our ability to forecast future revenue. As a result, we expect our international sales in absolute dollars and as a percentage of total revenue to fluctuate from quarter to quarter.

*Gross Profit Margin.* We anticipate an increase in the cost of professional services primarily from hiring additional consultants to support demand for our consulting services. Our overall gross profit margin will be affected by the profitability of individual consulting engagements. Our overall gross profit margin will also be affected by the ratio of revenue from new software licenses and software license updates and technical support to total revenue, as revenue from new software licenses and software license updates and technical support have substantially higher gross margins than the gross margin on revenue from professional services.



## Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

*Research and Development Expenses.* We believe that a significant level of research and development investment will be required to maintain our competitive position, broaden our product lines and support channel

## **Table of Contents**

initiatives, as well as enhance the features and functionality of our current products. We anticipate hiring additional engineers, and we expect to incur additional research and development expense in connection with such new hires. We expect that the absolute dollar amount of these expenditures will continue to grow but could generally decrease as a percentage of total revenue in future periods. Our ability to decrease these expenses, as a percentage of revenue, will depend upon increases in revenue growth, among other factors.

*Sales and Marketing Expenses.* We depend upon our direct sales model to generate revenue and believe that increasing the size of our quota-carrying sales team is essential for long-term growth. We plan to add quota-carrying sales persons during the remainder of fiscal 2007 to pursue our growth strategies. We anticipate that we will continue to commit substantial resources to sales and marketing in the future and that sales and marketing expenses may increase both in absolute dollars and as a percentage of total revenue in future periods.

*General and Administrative Expense.* General and administrative expenses are expected to increase as we continue to expand our operations; however, we expect the dollar amount of general and administrative expenses to decrease during fiscal 2007, as compared to fiscal 2006, due to the settlement of the lawsuit filed by Compuware Corporation (see Note 9 to the consolidated financial statements for additional information).

*Operating Margin.* Because a significant portion of our software license arrangements close in the latter part of each quarter, we may not be able to adjust our cost structure in the short-term to respond to lower than expected revenue, which would adversely impact our operating margin and earnings.

## **Critical Accounting Policies and Use of Estimates**

On April 1, 2006 we adopted SFAS 123R, which revised SFAS 123, Accounting for Stock-Based Compensation. We have identified our accounting for stock-based compensation as a critical accounting policy, as this policy affects the reported amount of stock-based compensation expense and involves the use of management's judgments and estimates. Please refer to our Annual Report on Form 10-K for the year ended March 31, 2006 for a further discussion of our critical accounting policies.

### *Stock-Based Compensation*

On April 1, 2006, we adopted SFAS 123R, which revised SFAS 123, Accounting for Stock-Based Compensation. Prior to fiscal year 2007 and the adoption of SFAS 123R, we followed the intrinsic value method of accounting for our stock-based employee compensation arrangements as defined by Accounting Principles Board Opinion, or APB, No. 25, Accounting for Stock Issued to Employees.

SFAS 123R requires an entity to recognize an expense within its income statement for all share-based payment arrangements, which includes employee stock option plans, restricted stock grants, and ESPP. We have elected to continue straight-line amortization of stock-based compensation expense for the entire award over the service period since the awards have only service conditions and graded vesting. We adopted SFAS 123R under the modified prospective method. Under the modified prospective method, SFAS 123R applies to new awards and to awards modified, repurchased, or cancelled after April 1, 2006 as well as to the unvested portion of awards outstanding as of April 1, 2006. Stock-based compensation for unvested awards granted prior to April 1, 2006 is based upon the grant date fair value of such compensation as determined under pro forma provisions of SFAS No 123.

*Stock Options*

Our stock option programs are accounted for as equity awards. The expense is based on the grant-date fair value of the options granted, and is recognized over the requisite service period.

To estimate the grant-date fair value of our stock options, we use the Black-Scholes option-pricing model, consistent with that used for pro forma disclosure under SFAS No 123. The Black-Scholes model estimates the

**Table of Contents**

per share fair value of an option on its date of grant based on the following: the option's exercise price; the price of the underlying stock on the date of grant; the estimated dividend yield; a risk-free interest rate; the estimated option term; and the expected volatility. For the risk-free interest rate, we use a U.S. Treasury Bond due in a number of years equal to the option's expected term. To estimate expected volatility, we analyzed the historic volatility of our common stock.

Compensation cost for option grants is recognized on a straight-line basis over the requisite service period for the entire award (from the date of grant through the period of the last separately vesting portion of the grant). Compensation cost is recognized within the income statement in the same expense line as the cash compensation paid to the respective employees. SFAS 123R also requires us to estimate forfeitures in calculating the expense related to stock-based compensation. We have concluded that our historical forfeiture rate is the best measure to estimate future forfeitures of granted stock options. The impact on compensation costs due to changes in the expected forfeiture rate will be recognized in the period that they become known.

*Restricted Stock*

Our restricted stock grants are accounted for as equity awards. The expense is based on the price of the Company's common stock, and is recognized on a straight-line basis over the requisite service period. We did not grant any restricted stock prior to February 2006. The restricted stock agreements do not contain any post-vesting restrictions.

**Results of Operations**

The following table sets forth items from the consolidated statements of operations expressed as a percentage of total revenue for the periods indicated:

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2006	2005	2006	2005
<b>Revenue:</b>				
New software licenses	44.8%	42.0%	45.9%	41.3%
Software license updates and technical support	29.3	30.8	29.1	32.7
Professional services	25.9	27.2	25.0	26.0
<b>Total revenue</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>
<b>Cost of revenue:</b>				
New software licenses	0.9	0.9	0.8	1.0
Software license updates and technical support	3.1	3.2	3.1	3.5
Professional services	16.4	17.4	16.3	18.2
Amortization of acquired technology	0.7	1.0	0.8	1.0
<b>Total cost of revenue</b>	<b>21.1</b>	<b>22.5</b>	<b>21.0</b>	<b>23.7</b>
<b>Gross profit</b>	<b>78.9</b>	<b>77.5</b>	<b>79.0</b>	<b>76.3</b>

Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

<b>Operating expenses:</b>				
Research and development	22.5	23.0	22.8	25.2
Sales and marketing	33.7	33.9	35.6	34.6
General and administrative	11.6	19.0	11.6	18.0
<b>Total operating expenses</b>	<b>67.8</b>	<b>75.9</b>	<b>70.0</b>	<b>77.8</b>
Income (loss) from operations	11.1	1.6	9.0	(1.5)
Interest and other income, net	4.0	3.7	4.1	3.4
Income before provision for income taxes	15.1	5.3	13.1	1.9
Provision (benefit) for income taxes	2.9	(0.5)	4.0	(0.2)
<b>Net income</b>	<b>12.2%</b>	<b>5.8%</b>	<b>9.1%</b>	<b>2.1%</b>

**Table of Contents**

The following table sets forth, for each component of revenue, the cost of each component of revenue as a percentage of the related revenue for the periods indicated:

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2006	2005	2006	2005
<b>Cost of Revenue:</b>				
New software licenses	1.8%	2.2%	1.6%	2.4%
Software license updates and technical support	10.5	10.3	10.8	10.8
Professional services	63.4	64.4	65.4	69.8

*Revenue*

*New Software License Revenue.* New software license revenue was \$10,974 and \$8,436 for the three months ended December 31, 2006 and 2005, respectively, representing an increase of 30.1%. New software license revenue was \$32,483 and \$22,646 for the nine months ended December 31, 2006 and 2005, respectively, representing an increase of 43.4%. For the three and nine months ended December 31, 2006, as compared to the same periods in fiscal 2006, the increase in license revenue was due to an increase in revenue from enterprise customers, and to a lesser extent, revenue from United States government customers, which was partially offset by a decrease in revenue from service providers.

*Software License Updates and Technical Support Revenue.* Software license updates and technical support revenue was \$7,185 and \$6,198 for the three months ended December 31, 2006 and 2005, respectively, representing an increase of 15.9%. Software license updates and technical support revenue was \$20,622 and \$17,922 for the nine months ended December 31, 2006 and 2005, respectively, representing an increase of 15.1%. Software license updates and technical support revenue growth rates are affected by the overall new software license revenue growth rates, as well as the renewal rate of annual maintenance contracts by existing customers. The increase in software license updates and technical support revenue for the three and nine months ended December 31, 2006, as compared to the same periods in fiscal 2006, reflect increases in the overall customer-installed base.

*Professional Services Revenue.* The components of professional services revenue for the three and nine months ended December 31, 2006 and 2005 were as follows:

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2006	2005	2006	2005
	(in thousands)			
Consulting services revenue	\$ 6,006	\$ 5,124	\$ 16,565	\$ 13,302
Training revenue	357	340	1,101	969
<b>Professional services revenue</b>	<b>\$ 6,363</b>	<b>\$ 5,464</b>	<b>\$ 17,666</b>	<b>\$ 14,271</b>

Professional services revenue was \$6,363 and \$5,464 for the three months ended December 31, 2006 and 2005, respectively, representing an increase of 16.5%. Consulting services revenue accounted for 94.4% and 93.8% of professional services revenue for the three months ended December 31, 2006 and 2005, respectively. The increase for the three months ended December 31, 2006 as compared to the same period in fiscal 2006 was primarily due to an increase in revenue from enterprise customers, and to a lesser extent, revenue from United States government customers, which was partially offset by a decrease in revenue from service providers. Professional services revenue was \$17,666

## Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

and \$14,271 for the nine months ended December 31, 2006 and 2005, respectively, representing an increase of 23.8%. Consulting services revenue accounted for 93.8% and 93.2% of professional services revenue for the nine months ended December 31, 2006 and 2005, respectively. The increase

## Table of Contents

for the nine months ended December 31, 2006 as compared to the same period in fiscal 2006 was primarily due to an increase in revenue from United States government customers, and to a lesser extent, revenue from enterprise customers, which was partially offset by a decrease in revenue from service providers.

In January 2003, we were awarded a long term consulting contract with the United States Department of Defense. In January 2005, we were awarded the contract option for calendar year 2005 in the amount of \$2,965. The option contributed approximately \$1,945 and \$657 of consulting revenue for fiscal 2006 and fiscal 2005, respectively.

In February 2006, we were awarded the contract option for calendar year 2006 in the amount of \$2,899. The option contributed approximately \$759 and \$2,137 of consulting revenue for the three and nine months ended December 31, 2006, respectively. The funding under this contract through December 31, 2006 was \$2,733. The option year for calendar year 2007 under this contract may be exercised by the United States Department of Defense at its discretion. Our future results of operations could be adversely affected if any of the remaining option is not exercised or the contract otherwise does not receive additional funding. Funding under this award may be increased or decreased during the calendar year.

### *International Revenue.*

Our international revenue was \$5,193 and \$4,042 for the three months ended December 31, 2006 and 2005, respectively, representing an increase of 28.5%. The increase in our international revenue was primarily the result of an increase in revenue from enterprise customers, and to a lesser extent, revenue from service providers. Our international revenue increased as a percentage of total revenue to 21.2% for the three months ended December 31, 2006 from 20.1% for the same period in fiscal 2006. Our international revenue was \$13,985 and \$11,368 for the nine months ended December 31, 2006 and 2005, respectively, representing an increase of 23%. The increase in our international revenue was primarily the result of an increase in revenue from enterprise customers. Our international revenue decreased as a percentage of total revenue to 19.8% for the nine months ended December 31, 2006 from 20.7% for the same period in fiscal 2006. Our international revenue is primarily generated in Europe and Japan. We have focused our efforts on increasing international revenue from enterprise customers. Revenue from enterprise customers accounted for the largest percentage of international revenue for the three and nine month periods ended December 31, 2006 and 2005, respectively.

### *Cost of Revenue.*

Cost of new software license revenue consists primarily of royalties, and to a lesser extent, media, manuals, and distribution costs. Cost of license updates and technical support revenue consists primarily of personnel-related costs in providing technical support and of royalties, and to a much lesser extent, media and distribution costs. Cost of professional services revenue consists primarily of personnel-related costs in providing consulting and training to our customers. Gross margins on new software license revenue and software license updates and technical support revenue are substantially higher than gross margin on professional services revenue, due to the low materials, packaging and other costs of software products compared to the relatively high personnel costs associated with providing professional services.

*Cost of New Software License Revenue.* Cost of software license revenue was \$197 and \$184 for the three months ended December 31, 2006 and 2005, respectively. The increase in costs was primarily the result of increase royalty payments. Cost of software license revenue was \$518 and \$546 for the nine months ended December 31, 2006 and 2005, respectively. The decrease in costs was primarily the result of decreased royalty payments. The cost of new software license revenue is primarily comprised of royalty payments required for certain software license sales. Gross margin on software license revenue increased to 98.2% for the three months ended December 31, 2006 from 97.8% for the same period in



## Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

fiscal 2006. Gross margin on software license revenue increased to 98.4% for the nine months ended December 31, 2006 from 97.6% for the same period in fiscal 2006. The increase in gross margin was primarily the result of a decrease in the ratio of software license sales to associated royalty payments.

---

**Table of Contents**

*Cost of Software License Updates and Technical Support Revenue.* Cost of software license updates and technical support revenue were \$752 and \$639 for the three months ended December 31, 2006 and 2005, respectively. Cost of software license updates and technical support revenue was \$2,220 and \$1,932 for the nine months ended December 31, 2006 and 2005, respectively. The increase in the cost of software license updates and technical support revenue for the three and nine month periods ended December 31, 2006 as compared to the same periods in fiscal 2006 was primarily the result of increases in staffing levels necessary to support our customers. Gross margin on software license updates and technical support revenue decreased slightly to 89.5% for the three months ended December 31, 2006 from 89.7% for the same period in fiscal 2006. Gross margin on software license updates and technical support revenue was 89.2% for the nine months ended December 31, 2006 and 2005. Stock-based compensation expense allocated to cost of software license updates and technical support in connection with our application of SFAS 123R was \$3 and \$12 for the three and nine months ended December 31, 2006, respectively. We did not recognize any stock-based compensation expense related to SFAS 123R in fiscal 2006.

*Cost of Professional Services Revenue.* Cost of professional services revenue was \$4,033 and \$3,517 for the three months ended December 31, 2006 and 2005, respectively. Cost of professional services revenue was \$11,556 and \$9,961 for the nine months ended December 31, 2006 and 2005, respectively. The increase in cost of professional services revenue for the three and nine month periods ended December 31, 2006, as compared to the same periods in fiscal 2006, was primarily due to an increase in personnel costs related to the increase in our consulting staff necessary to meet demand for consulting services. Gross margin on professional services revenue increased to 36.6% for the three months ended December 31, 2006 from 35.6% for the same period in fiscal 2006. Gross margin on professional services revenue increased to 34.6% for the nine months ended December 31, 2006 from 30.2% for the same period in fiscal 2006. The increase in gross margin for the three and nine month periods ended December 31, 2006 as compared to the same periods in fiscal 2006 was primarily the result of an increase in the effective billing rates of consulting projects. Stock-based compensation expense allocated to cost of professional services in connection with our application of SFAS 123R was \$19 and \$137 for the three and nine months ended December 31, 2006, respectively. We did not recognize any stock-based compensation expense related to SFAS 123R in fiscal 2006.

*Operating Expenses*

*Research and Development.* Research and development expenses were \$5,512 and \$4,608 for the three months ended December 31, 2006 and 2005, respectively, representing an increase of 19.6%. Research and development expenses were \$16,101 and \$13,796 for the nine months ended December 31, 2006 and 2005, respectively, representing an increase of 16.7%. The increase in expenses for the three and nine month periods ended December 31, 2006 and 2005, as compared to the same periods in fiscal 2006 was primarily due to higher personnel costs as a result of increased staffing levels required for developing new products as well as sustaining and upgrading existing products. Stock-based compensation expense allocated to research and development in connection with our application of SFAS 123R was \$68 and \$383 for the three and nine months ended December 31, 2006, respectively. We did not recognize any stock-based compensation expense related to SFAS 123R in fiscal 2006.

*Sales and Marketing.* Sales and marketing expenses were \$8,259 and \$6,813 for the three months ended December 31, 2006 and 2005, respectively, representing an increase of 21.2%. The increase in expense was due to higher personnel costs as a result of increased staffing levels necessary to pursue our business plan, and to a lesser extent, higher conference costs and commission expense. Sales and marketing expenses were \$25,226 and \$18,989 for the nine months ended December 31, 2006 and 2005, respectively, representing an increase of 32.8%. The increase in expenses was due to higher commission expense due to increased sales activity and higher personnel costs as a result of increased staffing levels necessary to pursue our business plan, and to a lesser extent, higher conference costs. Stock-based compensation expense allocated to sales and marketing in connection with our application of SFAS 123R was \$55 and \$231 for the three and nine months ended December 31, 2006, respectively. We did not recognize any stock-based compensation expense related to SFAS 123R in fiscal 2006.

## **Table of Contents**

*General and Administrative.* General and administrative expenses were \$2,854 and \$3,826 for the three months ended December 31, 2006 and 2005, respectively, representing a decrease of 25.4%. The decrease in expense was primarily the result of a \$1,486 decrease in legal fees associated with the lawsuit filed by Compuware Corporation, which was partially offset by increases in compensation costs. General and administrative expenses were \$8,242 and \$9,867 for the nine months ended December 31, 2006 and 2005, respectively, representing a decrease of 16.5%. The decrease in expense was primarily the result of a \$2,994 decrease in legal fees associated with the lawsuit filed by Compuware Corporation (see Note 9 to the consolidated financial statements for additional information on the lawsuit filed by Compuware Corporation), which was partially offset by increases in personnel costs. Stock-based compensation expense allocated to general and administrative expense in connection with our application of SFAS 123R was \$52 and \$221 for the three and nine months ended December 31, 2006, respectively. We did not recognize any stock-based compensation expense related to SFAS 123R in fiscal 2006.

*Interest and Other Income, net.* Interest and other income, net, was \$993 and \$746 for the three months ended December 31, 2006 and 2005, respectively. Interest and other income, net, was \$2,884 and \$1,873 for the nine months ended December 31, 2006 and 2005, respectively. The increase in interest income and other income for the three and nine month periods ended December 31, 2006, as compared to the same periods in fiscal 2006, was primarily the result of an increase in interest rates and an increase in total cash, cash equivalents and marketable securities.

*Provision for Income Taxes.* Our effective tax rate was 18.8% and (9.5%) for the three months ended December 31, 2006 and 2005, respectively. Our effective tax rate was 30.8% and (10.1%) for the nine months ended December 31, 2006 and 2005, respectively. The increase in our effective tax rate for the three and nine months ended December 31, 2006 as compared to the same periods in fiscal 2006, was largely the result of an increase in net income and a decrease in the adjustments necessary to adjust projected tax credits to the amount of the actual tax credits claimed on our tax returns, which were completed and filed during the month of December for our fiscal 2006 and fiscal 2005 tax returns. This increase was partially offset by a decrease in our effective tax rate to adjust our tax provision for the three and nine months ended December 31, 2006 to reflect estimated tax benefits from the Research and Development Tax Credit.

Our effective tax rate differs from the statutory tax rate and varies from period to period due principally to the amount of income before taxes from various tax jurisdictions and the amount of tax credits available. Our effective tax rate for the three and nine month periods ended December 31, 2006 was impacted by legislation that was passed in December of 2006, which reinstated the Research and Development Tax Credit as defined in section 41 of the Internal Revenue Code back to January 1, 2006. We adjusted our tax provision for the three and nine months ended December 31, 2006 to reflect an estimated tax benefit from this credit of \$603. The decrease in our effective tax rate to 18.8% for the three months ended December 31, 2006 from 38% for the three months ended September 30, 2006 was primarily the result of adjusting our tax provision for the estimated Research and Development tax credit benefit.

## **Liquidity and Capital Resources**

Since inception, we have funded our operations primarily through cash provided by operating activities and through the sale of equity securities. In August 2000, we completed our initial public offering in which we raised approximately \$54,114, net of underwriting discounts and offering expenses payable by us. As of December 31, 2006, we had cash, cash equivalents and marketable securities totaling \$91,113.

Cash provided by operating activities was \$4,282 for the nine months ended December 31, 2006, and cash provided by operating activities was \$4,492 for the nine months ended December 31, 2005. Cash provided by operating activities is primarily derived from net income, as adjusted for non-cash items such as depreciation and amortization expense, and changes in operating assets and liabilities. The decrease in cash provided by operating activities for the nine months ended December 31, 2006 as compared to the same period in fiscal 2006 was



**Table of Contents**

primarily attributable to a decrease in cash resulting from an increase in accounts receivable and prepaid expenses and a decrease in accrued liabilities, which was partially offset by an increase in cash resulting from an increase in net income and deferred revenue.

Net cash used in investing activities was \$36,936 for the nine months ended December 31, 2006, and net cash provided by investing activities was \$17,572 for the nine months ended December 31, 2005. Investing activities include the purchase, sale or maturity of marketable securities and expenditures for property and equipment. For the nine months ended December 31, 2006, we used funds to purchase marketable securities of \$97,817, purchase property and equipment of \$1,538, and to purchase acquired technology of \$331. Proceeds from the sale or maturity of investments were \$62,750 for the nine months ended December 31, 2006. For the nine months ended December 31, 2005, we used funds to purchase marketable securities of \$22,922, and to purchase property and equipment of \$918. Proceeds from the sale or maturity of investments were \$41,412 for the nine months ended December 31, 2005.

Net cash provided by financing activities was \$2,134 for the nine months ended December 31, 2006, and net cash used in financing activities was \$2,433 for the nine months ended December 31, 2005. We used cash of \$150 to repay the principal balance of a loan from the Department of Economic Development of the State of Maryland under the Maryland Economic Development Assistance Fund during the nine months ended December 31, 2006. We used cash of \$847 and \$3,055 to acquire 59 and 350 shares of treasury stock during the nine months ended December 31, 2006 and 2005, respectively. Cash provided by financing activities generally reflects the proceeds received from the exercise of stock options and the sale of common stock under our ESPP. Prior to the adoption of SFAS 123R, we reported tax benefits from the exercise of stock options as an operating cash flow in the consolidated statement of cash flows. In the period beginning April 1, 2006, excess tax benefits from the exercise of stock options are presented as a cash flow from financing activities. For the nine months ended December 31, 2006 and 2005, excess tax benefits from the exercise of stock options were \$725 and \$13, respectively.

We had commitments under certain contractual arrangements to make future payments for goods and services. These contractual arrangements secure the rights to various assets and services to be used in the future in the normal course of business. For example, we are contractually committed to make certain minimum lease payments for the use of property under operating lease agreements. In accordance with current accounting rules, the future rights and related obligations pertaining to such contractual arrangements are not reported as assets or liabilities on our consolidated balance sheets. We expect to fund these contractual arrangements with our cash and marketable securities as well as cash generated from operations in the normal course of business.

The following table summarizes our contractual arrangements at December 31, 2006, and the timing and effect that such commitments are expected to have on our liquidity and cash flow in future periods.

Contractual Obligations	Total	Payments Due by Period			
		Less Than 1 Year	1 3 Years	3 5 Years	More than 5 Years
(dollars in thousands)					
Facilities Operating Lease Obligations	\$ 21,010	\$ 4,068	\$ 7,880	\$ 5,011	\$ 4,051
Purchase Obligations	145	64	81		
Total	\$ 21,155	\$ 4,132	\$ 7,961	\$ 5,011	\$ 4,051

As of December 31, 2006, we did not have any capital lease obligations.

## Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

We expect working capital needs to increase in the foreseeable future in order to execute our business plan. We anticipate that operating activities, as well as planned capital expenditures in the normal course of business, will constitute a material use of our cash resources. In addition, we may utilize cash resources to fund acquisitions or investments in complementary businesses, technologies or products.

## **Table of Contents**

We believe that our current cash and cash equivalents, marketable securities, and cash generated from operations will be sufficient to meet our anticipated cash requirements for working capital and capital expenditures for at least the next 12 months.

## **Contingencies**

The Internal Revenue Service, or IRS, is examining our federal corporate income tax returns for fiscal 2002 and 2003. While the IRS examination of our returns is not final at this time, we have reached an agreement with respect to the amount of research and development tax credits that we claimed on our tax returns for those years. As a result of this agreement, we reduced the amount of the research and development tax credits claimed on our tax returns for fiscal 2002 and 2003 by approximately \$350. As a result, our Q3 fiscal 2005 tax provision reflected the reversal of approximately \$350 of previously claimed research and development tax credits. The IRS also asserted tax deficiencies related to the timing of revenue reported on our tax returns for fiscal 2002 and 2003. The IRS has asserted that revenue associated with certain contracts reported on our fiscal year 2003 tax return, should have been included in taxable income on our tax return for fiscal 2002. We do not believe any tax deficiencies related to the timing of reporting revenue will be material to the financial statements.

We are involved in other claims and legal proceedings arising from our normal operations. We do not expect these matters, individually or in the aggregate, to have a material effect on our financial condition, results of operations, or cash flows.

## **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We consider all highly liquid investments purchased with a maturity of three months or less to be cash equivalents, and those with maturities greater than three months are considered to be marketable securities. Our cash equivalents and marketable securities consist primarily of investment grade securities with high credit ratings of relatively short duration that trade in highly liquid markets. Accordingly, we have no quantitative information concerning the market risks and believe that the risk is minimal. We currently do not hedge interest rate exposure, but we do not believe that an increase in interest rates would have a material effect on the value of the cash equivalents or marketable securities.

At December 31, 2006, we had \$36,913 in cash and cash equivalents and \$54,200 in marketable securities. Based on our cash, cash equivalents, and marketable securities as of December 31, 2006, a 100 basis point increase/decrease in the interest rates would increase/decrease our annual interest income and cash flows by approximately \$911.

The majority of the revenue transactions and all operating expenses of our foreign subsidiaries are denominated in local currencies. We currently do not hedge foreign exchange rate risk. Due to the limited nature of our foreign operations, we do not believe that a 5% change in exchange rates would have a material effect on our business, financial condition, or results of operations.

## **ITEM 4. CONTROLS AND PROCEDURES**

Our management, with the participation of the Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the disclosure controls and procedures as of December 31, 2006. The disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under

## Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

the Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers, as appropriate to



**Table of Contents**

allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of December 31, 2006, our Chief Executive Officer and Chief Financial Officer concluded that, as of such date, our disclosure controls and procedures were effective.

No change in our internal control over financial reporting occurred during the fiscal quarter ended December 31, 2006 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## **Table of Contents**

### **PART II. OTHER INFORMATION**

(in thousands, except per share data)

#### **ITEM 1. Legal Proceedings**

We are involved in various claims and legal proceedings arising from our normal operations. We do not consider any of these matters to be material.

#### **ITEM 1A. Risk Factors**

The following important factors, among others, could cause actual results to differ materially from those indicated by forward-looking statements made in this Report and presented elsewhere by us from time to time.

*Our operating results may fluctuate significantly as a result of factors outside of our control, which could cause the market price of our stock to decline.*

Our operating results have fluctuated in the past, and are likely to fluctuate significantly in the future. Our financial results may, as a consequence, fall short of the expectations of public market analysts or investors, which could cause the price of our common stock to decline. Our revenue and operating results may vary significantly from quarter to quarter due to a number of factors, many of which are beyond our control. Factors that could affect our operating results include:

the timing of large orders;

changes in the proportion of software arrangements requiring contract accounting;

changes in the mix of sales, including the mix between higher margin software products and lower margin services and maintenance, and the proportion of license sales requiring us to make royalty payments;

the timing and amount of marketing, sales, and product development expenses;

the cost and time required to develop new software products;

the introduction, timing, and market acceptance of new products introduced by us or competitors;

## Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

changes in network technology or in applications, which could require us to modify our products or develop new products;

general economic conditions, which can affect our customers' purchasing decisions, the length of the sales cycle, and the customers' ability to pay in a timely manner, if at all;

changes in our pricing policies or those of competitors; and

the timing and size of potential acquisitions by us.

We expect to make significant expenditures in all areas of our business, particularly sales and marketing operations, in order to promote future growth. Because the expenses associated with these activities are relatively fixed in the short term, we may be unable to adjust spending quickly enough to offset any unexpected shortfall in revenue growth or any decrease in revenue levels. In addition, our revenue in any quarter depends substantially on the orders we receive and ship in that quarter. We typically receive a significant portion of orders in any quarter during the last month of the quarter, and we cannot predict whether those orders will be placed and shipped in that period. If we have lower revenue than we expect, we probably will not be able to reduce our operating expenses quickly in response. Therefore, any significant shortfall in revenue or delay of customer orders could have an immediate adverse effect on our operating results in that quarter.

For all of these reasons, quarterly comparisons of our financial results are not necessarily meaningful and you should not rely on them as an indication of our future performance.

## **Table of Contents**

*The market for intelligent network management software is new and evolving, and if this market does not develop as anticipated, our revenue could decline.*

We derive all of our revenue from the sale of products and services that are designed to allow our customers to manage the performance of networks and applications. Accordingly, if the market for intelligent network management software does not continue to grow, we could face declining revenue, which could ultimately lead to us becoming unprofitable. The market for intelligent network management software solutions is in an early stage of development. Therefore, we cannot accurately assess the size of the market and may be unable to identify an effective distribution strategy, the competitive environment that will develop, and the appropriate features and prices for products to address the market. If we are to be successful, our current and potential customers must recognize the value of intelligent network management software solutions, decide to invest in the management of their networks, and, in particular, adopt and continue to use our software solutions.

*Our customers are primarily in four target groups and our operating results may be adversely affected by changes in one or more of these groups.*

Our software solutions and services are designed to meet the needs of enterprises, United States government agencies, service providers, and network equipment manufacturers. We market our solutions and services to those four customer groups. Consequently, our financial results depend, in significant part, upon the economic conditions of enterprises, United States government agencies, service providers, and network equipment manufacturers. An economic downturn or adverse change in the regulatory environment or business prospects for one or more of these customer groups may decrease our revenue or lower our growth rate.

*The United States Department of Defense may not extend one consulting contract with us, which could harm our business.*

In January 2003, we were awarded a consulting contract with the United States Department of Defense. The funding under this contract for calendar year 2003 was \$3,147, and there are four successive option years under the contract that may be exercised by the United States Department of Defense in its discretion. In January 2004, the United States Department of Defense exercised the first of four possible contract extensions. The funding under this contract for calendar year 2004 was \$3,520. In January 2005, United States Department of Defense exercised the second of four possible contract extensions. The funding under this contract for calendar year 2005 was \$2,965. In February 2006, United States Department of Defense exercised the third of four possible contract extensions. The funding under this contract for calendar year 2006 was \$2,899. Our results of operations could be adversely affected if the remaining option is not exercised, the contract otherwise does not receive additional funding, or has a reduction in funding.

*A decline in information technology spending may result in a decrease in our revenue or lower our growth rate.*

A decline in the demand for information technology among our current and prospective customers may result in decreased revenue or a lower growth rate for us because our sales depend, in part, on the customers' budgets for new or additional information technology systems and services. A continued economic downturn may cause our customers to reduce or eliminate information technology spending and force us to lower the prices of our solutions, which would substantially reduce the number of new software licenses we sell and the average sales price for these licenses. Accordingly, we cannot assure you that we will be able to increase or maintain our revenue.

*Our sales to United States government agencies subjects us to special risks that could adversely affect our business.*

We derive a substantial portion of our revenue from sales directly or indirectly to United States government agencies. Transactions with United States government agencies accounted for approximately 44% of our total

**Table of Contents**

revenue for the nine months ended December 31, 2006 and 2005, respectively. Government sales entail a variety of risks including:

Government contracts are subject to the approval of appropriations by the United States Congress to fund the expenditures by the agencies under these contracts. Congress often appropriates funds for government agencies on a yearly basis, even though their contracts may call for performance over a number of years.

A significant decline in government expenditures generally, or a shift in budget priorities away from agencies or programs that we support, could cause a material decline in our government business. In particular, a decline in government spending on information technology or related services could hurt our government business.

Our products and services are included on a General Services Administration, or GSA, schedule. We believe that the GSA schedule facilitates our sales to United States government agencies. The loss of the GSA schedule covering our products and services could adversely affect our results of operations.

We must comply with complex federal procurement laws and regulations in connection with government contracts, which may impose added costs on our business.

Some of our government business requires that we maintain facility security clearances, and requires some of our employees to maintain individual security clearances. If we were to lose these clearances, our government business might decline.

The federal government audits and reviews the performance of federal contractors on contracts, pricing practices, cost structure, and compliance with applicable laws, regulations, and standards. An audit of our work could result in a finding that we overcharged the government, which could result in an adjustment to our previously reported operating results. If a government audit uncovers improper or illegal activities, we may be subject to civil and criminal penalties and administrative sanctions, including termination of contracts, forfeiture of profits, suspension of payments, fines, and suspension or debarment from doing business with United States federal government agencies.

Many of our government contracts are firm fixed-price contracts. To the extent that the assumptions we have used in pricing these contracts prove inaccurate, we could incur losses on contracts, which would adversely affect our operating results.

A portion of our sales to the United States government are made indirectly as a subcontractor to another government contractor, referred to as the prime contractor, who has the direct relationship with the government. We also team with prime contractors to bid on competitive government opportunities for which we hope to serve as a subcontractor. If prime contractors lose existing business on which we serve as a subcontractor, or fail to win the competitive bids on which we team with them, our government business would be hurt.

We could face expense and delay if any of our competitors, or competitors of the prime contractors to which we serve as a subcontractor, protest or challenge contract awards made to us or our prime contractors pursuant to competitive bidding.

Federal government contracts contain provisions and are subject to laws and regulations that provide government clients with rights and remedies not typically found in commercial contracts. These rights and remedies allow government clients, among other things, to terminate existing contracts, with short notice, for convenience without cause; reduce or modify contracts or subcontracts; and claim rights in products, systems, and technology produced by us.

## **Table of Contents**

***If our newest products, particularly those targeted primarily for enterprises and United States government agencies, do not gain widespread market acceptance, our revenue might not increase and could even decline.***

We expect to derive a substantial portion of our revenue in the future from sales to enterprises and United States government agencies of version 12.0 of *IT Guru*, which was released in September 2006, and its associated modules including *Application Characterization Environment*, *ACE Decode Module*, *ACE Advanced Console*, *NetDoctor*, *Planning and Design*, and *Flow Analysis*, and *VNE Server 4.0* which was released in September 2006. Our business depends on customer acceptance of these products and our revenue may not increase, or may even decline, if our target customers do not adopt and expand their use of our products. In addition, sales of our *OPNET Modeler* product, which we have been selling since 1987, have fluctuated from quarter-to-quarter, including periods of declining sales. Sales of our *OPNET Modeler* could decline in the future for a variety of reasons, including market saturation and the financial condition of network equipment manufacturers, and if sales of our newer products do not grow at a rate sufficient to offset the shortfall, our revenue would decline.

***We may not be able to grow our business if service providers do not buy our products.***

An element of our strategy is to increase sales to service providers. Accordingly, if our products fail to perform favorably in the service provider environment, or fail to gain wider adoption by service providers, our business and future operating results could suffer.

***Our lengthy and variable sales cycle makes it difficult to predict operating results.***

It is difficult for us to forecast the timing and recognition of revenue from sales of our products because prospective customers often take significant time evaluating our products before licensing them. The period between initial customer contact and a purchase by a customer may vary from three months to more than a year. During the sales process, the customer may decide not to purchase or may reduce proposed orders of our products for various reasons, including changes in budgets and purchasing priorities. Our prospective customers routinely require education regarding the use and benefit of our products. This may also lead to delays in receiving customers' orders.

***If we do not successfully expand our sales force, we may be unable to increase sales.***

We sell our products primarily through our direct sales force, and we must expand the size of the sales force to increase revenue. If we are unable to hire or retain qualified sales personnel, if newly hired personnel fail to develop the necessary skills to be productive, or if they reach productivity more slowly than anticipated, our ability to increase our revenue and grow our business could be compromised. Our sales people require a long period of time to become productive, typically three to nine months. The time required to reach productivity, as well as the challenge of attracting, training, and retaining qualified candidates, may make it difficult to meet sales force growth targets. Further, we may not generate sufficient sales to offset the increased expense resulting from growing the sales force, or we may be unable to manage a larger sales force.

***Our ability to increase our sales will be impaired if we do not expand and manage our indirect distribution channels.***

## Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

To increase sales, we must, among other things, further expand and manage our indirect distribution channels, which consist primarily of international distributors and original equipment manufacturers and resellers. If we are unable to expand and manage our relationships with our distributors, our distributors are unable or unwilling to market and sell our products effectively, or we lose existing distributor relationships, we might not be able to increase revenue. Our international distributors and original equipment manufacturers and resellers have no obligation to market or purchase our products. In addition, they could partner with our competitors, bundle or resell competitors' products, or internally develop products that compete with our products.



## **Table of Contents**

*We may not be able to successfully manage our expanding operations, which could impair our ability to operate profitably.*

We may be unable to operate our business profitably if we fail to manage our growth. Our growth has sometimes strained, and may in the future continue to strain, our managerial, administrative, operational, and financial resources and controls. We plan to continue to expand operations and increase the number of full-time employees. Our ability to manage growth will depend in part on our ability to continue to enhance operating, financial, and management information systems. Our personnel, systems, and controls may not be adequate to support our growth. In addition, our revenue may not continue to grow at a sufficient rate to absorb the costs associated with a larger overall employee base.

*If we are unable to introduce new and enhanced products on a timely basis that respond effectively to changing technology, our revenue may decline.*

Our market is characterized by rapid technological change, changes in customer requirements, frequent new product and service introductions and enhancements, and evolving industry standards. If we fail to develop and introduce new and enhanced products on a timely basis that respond to these changes, our products could become obsolete, demand for our products could decline and our revenue could fall. Advances in network management technology, software engineering, and simulation technology, or the emergence of new industry standards, could lead to new competitive products that have better performance, more features, or lower prices than our products and could render the products unmarketable.

*Our future revenue is substantially dependent upon our existing customers continuing to license additional products, renew maintenance agreements and purchase additional services.*

Our existing customers have traditionally generated additional revenue from consulting services, renewed maintenance agreements and purchase of additional software licenses, which represent a majority of our annual revenue. The maintenance agreements are generally renewable at the option of the customers, and there are no mandatory payment obligations or obligations to license additional software. In addition, customers may decide not to purchase additional products or services. If our existing customers fail to renew their maintenance agreements or purchase additional products or services, our revenue could decrease.

*Increases in professional services revenue as a percentage of total revenue could decrease overall margins.*

We realize lower margins on professional services revenue than we do on other types of revenue. As a result, if professional services revenue increases as a proportion of total revenue, our gross margins will be lower.

*If we fail to retain our key personnel and attract and retain additional qualified personnel, we might not be able to maintain our current level of revenue.*

Our future success and our ability to maintain our current level of revenue depend upon the continued service of our executive officers and other key sales and research and development personnel. The loss of any of our key employees, in particular Marc A. Cohen, our chairman of the

## Edgar Filing: OPNET TECHNOLOGIES INC - Form 10-Q

board and chief executive officer, and Alain J. Cohen, our president and chief technology officer, could also adversely affect our ability to pursue our growth strategy. We do not have employment agreements or any other agreements that obligate any of our officers or key employees to remain with us.

We must also continue to hire highly qualified individuals, particularly software engineers and sales and marketing personnel. Our failure to attract and retain technical personnel for our product development, consulting services, and technical support teams may limit our ability to develop new products or product enhancements. Competition for these individuals is intense, and we may not be able to attract and retain additional highly

**Table of Contents**

qualified personnel in the future. In addition, limitations imposed by federal immigration laws and the availability of visas could impair our ability to recruit and employ skilled technical professionals from other countries to work in the United States.

*Our international operations subject our business to additional risks, which could cause our sales or profitability to decline.*

Our plan is to increase our international sales activities, but these plans are subject to a number of risks that could cause sales to decline or could otherwise cause a decline in profitability. These risks include:

difficulty in attracting distributors that will market and support products effectively;

difficulty in accounts receivable collection and longer collection periods;

the need to comply with varying employment policies and regulations that could make it more difficult and expensive to manage employees if the need to establish more direct sales or support staff outside the United States occurs;

potentially adverse tax consequences;

the effects of currency fluctuations; and

political and economic instability.

*We expect to face increased competition, which could cause us to lose sales, resulting in lower profitability.*

Increasing competition in the market could cause us to lose sales and become unprofitable. We believe that the market for intelligent network management software is likely to become more competitive as it evolves and the demand for intelligent network management solutions continues to increase. At least one of our current competitors and many of our potential competitors are larger and have substantially greater financial and technical resources than we do. In addition, it is possible that other vendors as well as some of our customers or distributors will develop and market solutions that compete with our products in the future.

*If our products contain errors and we are unable to correct those errors, our reputation could be harmed and our customers could demand refunds from us or assert claims for damages against us.*

Our software products could contain significant errors or bugs that may result in:

the loss of or delay in market acceptance and sales of products;

the delay in introduction of new products or updates to existing products;

diversion of resources;

injury to our reputation; and

increased support costs.

Bugs may be discovered at any point in a product's life cycle. We expect that errors in our products will be found in the future, particularly in new product offerings and new releases of current products.

Because our customers use our products to manage networks that are critical to their business operations, any failure of our products could expose us to product liability claims. In addition, errors in our products could cause the customers' networks and systems to fail or compromise their data, which could also result in liability to us. Product liability claims brought against us could divert the attention of management and key personnel, could be expensive to defend, and may result in adverse settlements and judgments.

## **Table of Contents**

*Our software products rely on our intellectual property, and any failure to protect our intellectual property could enable our competitors to market products with similar features that may reduce our revenue and could allow the use of our products by users who have not paid the required license fee.*

If we are unable to protect our intellectual property, our competitors could use our intellectual property to market products similar to our products, which could reduce our revenue. In addition, we may be unable to prevent the use of our products by persons who have not paid the required license fee, which could reduce our revenue. Our success and ability to compete depend substantially upon the internally developed technology that is incorporated in our products. Policing unauthorized use of our products is difficult, and we may not be able to prevent misappropriation of our technology, particularly in foreign countries where the laws may not protect our proprietary rights as fully as those in the United States. Others may circumvent the patents, copyrights, and trade secrets we own.

In the ordinary course of business, we entered into a combination of confidentiality, non-competition and non-disclosure agreements with our employees. These measures afford only limited protection and may be inadequate, especially because our employees are highly sought after and may leave our employ with significant knowledge of our proprietary information. In addition, any confidentiality, non-competition and non-disclosure agreements we enter into may be found to be unenforceable, or our copy protection mechanisms embedded in our software products could fail or could be circumvented.

*Our products employ technology that may infringe on the proprietary rights of others, and, as a result, we could become liable for significant damages.*

We expect that our software products may be increasingly subject to third-party infringement claims as the number of competitors in the industry segment grows and the functionalities of products in different industry segments overlap.

Regardless of whether these claims have any merit, they could:

be time-consuming to defend;

result in costly litigation;

divert management's attention and resources;

cause us to cease or delay product shipments; or

require us to enter into royalty or licensing agreements.

These royalty or licensing agreements may not be available on terms acceptable to us, if at all. A successful claim of product infringement against us or our failure or inability to license the infringed or similar technology could adversely affect our business because we would not be able to sell the affected product without redeveloping it or incurring significant additional expense.

*Future revisions of existing accounting standards could adversely affect our operating results.*

The Securities and Exchange Commission, Financial Accounting Standards Board, American Institute of Certified Public Accountants and various other accounting authoritative bodies continue to issue revisions and guidance for applying the relevant standards to a wide range of sales contract terms and business arrangements that are prevalent in the software industry. Future revisions of existing accounting standards or changes in business practices could result in future changes in revenue recognition accounting policies that could have a material adverse effect on our results of operations.

**Table of Contents**

*As with other software vendors, we may be required to delay revenue recognition into future periods, which could adversely affect our operating results.*

We have in the past had to, and in the future may have to, defer recognition for license fees due to several factors, including whether:

software arrangements include undelivered elements for which we do not have vendor specific evidence of fair value;

we must deliver services for significant customization, enhancements and modifications of our software;

the transaction involves material acceptance criteria or there are other identified product-related issues;

the transaction involves contingent payment terms or fees;

we are required to accept a fixed-fee services contract; or

we are required to accept extended payment terms.

Because of the factors listed above and other specific requirements under accounting principles generally accepted in the United States of America for software revenue recognition, we must have very precise terms in our software arrangements in order to recognize revenue when we initially deliver software or perform services. Negotiation of mutually acceptable terms and conditions can extend the sales cycle, and sometimes we do not obtain terms and conditions that permit revenue recognition at the time of delivery.

*If we undertake acquisitions, they may be expensive and disruptive to our business and could cause the market price of our common stock to decline.*

We may acquire or make investments in companies, products or technologies if opportunities arise. Any acquisition could be expensive, disrupt our ongoing business, distract our management and employees, and adversely affect our financial results and the market price of our common stock. We may not be able to identify suitable acquisition or investment candidates, and if we do identify suitable candidates, we may not be able to make these acquisitions or investments on commercially acceptable terms or at all. If we make an acquisition, we could have difficulty integrating the acquired technology, employees, or operations. In addition, the key personnel of the acquired company may decide not to work for us.

We also expect that we would incur substantial expenses if we acquired other businesses or technologies. We might use cash on hand, incur debt, or issue equity securities to pay for any future acquisitions. If we issue additional equity securities, our stockholders could experience dilution and the market price of our stock may decline.

*Our products are subject to changing computing environments, including operating system software and hardware platforms, which could render our products obsolete.*

The evolution of existing computing environments and the introduction of new popular computing environments may require us to redesign our products or develop new products. Computing environments, including operating system software and hardware platforms, are complex and change rapidly. Our products are designed to operate in currently popular computing environments. Due to the long development and testing periods required to adapt our products to new or modified computing environments, our research and development efforts could be distracted and we could experience significant delays in product releases or shipments, which could result in lost revenue and significant additional expense.

**ITEM 2. *Unregistered Sales of Securities and Use of Proceeds***

In August 2000, we closed an initial public offering of our common stock. The Registration Statement on Form S-1 (No. 333-32588) was declared effective by the Securities and Exchange Commission on August 1, 2000 and we commenced the offering on that date. After deducting the underwriting discounts and commissions



**Table of Contents**

and the offering expenses, the net proceeds from the offering were approximately \$54,114. We continue to use the net proceeds for general corporate expenses, working capital and capital expenditures.

**Issuer Purchases Of Equity Securities**

<b>Period</b>	<b>Total Number of Shares Purchased</b>	<b>Average Price Paid per Share</b>	<b>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (1)</b>	<b>Maximum Number of Shares That May Yet Be Purchased Under the Plans or Programs</b>
October 1 31, 2006				556
November 1 30, 2006				556
December 1 31, 2006	25	\$ 15.79	25	531
<b>Total</b>	<b>25</b>	<b>\$ 15.79</b>	<b>25</b>	<b>531</b>

- (1) On January 31, 2005, we announced that our Board of Directors had authorized the repurchase of up to 1,000 shares of our common stock from time to time on the open market or in privately negotiated transactions. This stock repurchase program does not have a specified termination date. Any repurchased shares will be available for use in connection with our stock plans or other corporate purposes. As of December 31, 2006, the Company had repurchased 469 shares of common stock under this program.

**ITEM 6. Exhibits**

Exhibits: See Exhibit Index

**Table of Contents**

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

OPNET TECHNOLOGIES, INC.  
(Registrant)

Date: February 6, 2007

By: /s/ Mel F. Wesley  
Name: Mel F. Wesley  
Title: Vice President and Chief Financial Officer

**Table of Contents**

**OPNET TECHNOLOGIES, INC.**

**EXHIBIT INDEX**

<b>Exhibit Number</b>	<b>Description</b>	<b>Source</b>
*31.1	Certification of the Chief Executive Officer Pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended	Exhibit 31.1 to this Quarterly Report on Form 10-Q.
*31.2	Certification of the Chief Financial Officer Pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended	Exhibit 31.2 to this Quarterly Report on Form 10-Q.
*32.1	Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002	Exhibit 32.1 to this Quarterly Report on Form 10-Q.
*32.2	Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002	Exhibit 32.2 to this Quarterly Report on Form 10-Q.

---

\* filed herewith