Spectrum Brands, Inc. Form 10-Q May 07, 2009 Table of Contents

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-Q**

X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 29, 2009

OR

" TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

to

For the transition period from

**Commission File Number 001-13615** 

# Spectrum Brands, Inc.

(Exact name of registrant as specified in its charter)

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Wisconsin (State or other jurisdiction of incorporation or organization) 22-2423556 (I.R.S. Employer Identification Number)

Six Concourse Parkway,

Suite 3300, Atlanta, Georgia (Address of principal executive offices)

30328 (Zip Code)

(770) 829-6200

(Registrant s telephone number, including area code)

N/A

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes "No"

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer "

Accelerated filer x

Non-accelerated filer "

Smaller reporting company "

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes "No x

The number of shares outstanding of the Registrant s common stock, \$.01 par value, as of May 4, 2009, was 52,794,156.

# SPECTRUM BRANDS, INC.

# **Debtor and Debtor-in-Possession**

# QUARTERLY REPORT ON FORM 10-Q

# FOR QUARTER ENDED March 29, 2009

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# PART I. FINANCIAL INFORMATION

# **Item 1. Financial Statements**

# SPECTRUM BRANDS, INC.

# **Debtor and Debtor-in-Possession**

# **Condensed Consolidated Balance Sheets**

# March 29, 2009 and September 30, 2008

# (Unaudited)

# (Amounts in thousands, except per share figures)

	March 29, 2009		September 30, 2008		
ASSETS			-		
Current assets:					
Cash and cash equivalents	\$	51,556	\$	104,773	
Receivables:					
Trade accounts receivable, net of allowances of \$14,226 and \$18,102, respectively		313,803		353,949	
Other		21,981		40,756	
Inventories		386,931		383,260	
Deferred income taxes		14,632		13,957	
Assets held for sale		12,486		7,452	
Prepaid expenses and other		42,959		49,450	
Total current assets		844,348		953,597	
Property, plant and equipment, net		185,340		234,805	
Deferred charges and other		38,628		44,129	
Goodwill		228,803		235,468	
Intangible assets, net		707,890		742,809	
Debt issuance costs		20,144		36,671	
Total assets	\$	2,025,153	\$	2,247,479	
LIABILITIES AND SHAREHOLDERS DEFICIT					
Current liabilities:					
Current maturities of long-term debt	\$	52,904	\$	48,637	
Debtor-in-possession revolving credit facility		136,206			
Accounts payable		186,820		278,126	
Accrued liabilities:					
Wages and benefits		51,066		72,299	
Income taxes payable		18,351		10,272	
Restructuring and related charges		29,468		34,559	
Accrued interest		25,438		50,514	
Other		86,071		87,672	
Office					
Total current liabilities		586,324		582,079	
Total current liabilities		586,324 1,362,318		582,079 2,474,782	
				2,474,782	
Total current liabilities Long-term debt, net of current maturities		1,362,318			
Total current liabilities Long-term debt, net of current maturities Employee benefit obligations, net of current portion		1,362,318 39,773		2,474,782 47,694	
Total current liabilities Long-term debt, net of current maturities Employee benefit obligations, net of current portion Deferred income taxes		1,362,318 39,773 126,357		2,474,782 47,694 114,674	

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Commitments and contingencies Shareholders deficit: Common stock, \$.01 par value, authorized 150,000 shares; issued 69,370 and 69,202 shares, respectively; outstanding 52,908 and 52,775 shares, respectively 691 692 Additional paid-in capital 675,535 674,370 Accumulated deficit (1,868,021) (1,694,915) Accumulated other comprehensive income 44,325 69,445 (950,408) (1,147,470) Less treasury stock, at cost, 16,461 and 16,427 shares, respectively (76,886)(76,830) Total shareholders deficit (1,224,356)(1,027,238)Total liabilities and shareholders deficit 2,025,153 2,247,479

See accompanying notes which are an integral part of these condensed consolidated financial statements

(Unaudited).

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# SPECTRUM BRANDS, INC.

# **Debtor and Debtor-in-Possession**

# **Condensed Consolidated Statements of Operations**

# For the three and six month periods ended March 29, 2009 and March 30, 2008

# (Unaudited)

# (Amounts in thousands, except per share figures)

	THREE 1 2009	MONTHS 2008	SIX MO 2009	ONTHS 2008
Net sales	\$ 503,262	\$ 532,452	\$ 1,051,765	\$ 1,119,894
Cost of goods sold	315,767	326,762	664,253	697,435
Restructuring and related charges	2,661	195	12,807	316
Gross profit	184,834	205,495	374,705	422,143
Selling	94,848	120,003	206,181	248,315
General and administrative	37,562	55,354	74,447	93,689
Research and development	5,759	6,144	11,325	11,891
Intangibles impairment		12,400		12,400
Restructuring and related charges	13,479	5,175	24,361	10,067
Total operating expenses	151,648	199,076	316,314	376,362
Operating income	33,186	6,419	58,391	45,781
Interest expense (contractual interest: \$62,528 and \$114,992 for the three and	22,233	0,127	00,000	12,102
six months ended March, 29, 2009, respectively)	47,446	58,221	99,910	115,393
Other expense (income), net	710	(1,054)	4,387	(1,163)
1 (		( ) =  /	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	( ) )
Loss from continuing operations before reorganization items and income taxes	(14,970)	(50,748)	(45,906)	(68,449)
Reorganization items, net	21,311	(30,740)	21,311	(00,442)
reorganization remis, net	21,311		21,511	
Loss from continuing operations before income taxes	(36,281)	(50,748)	(67,217)	(68,449)
Income tax expense	8,348	65,871	23,949	83,072
income tall emponee	0,0.0	00,071	20,5 1.5	05,072
Loss from continuing operations	(44,629)	(116,619)	(91,166)	(151,521)
(Loss) income from discontinued operations, net of tax	(15,820)	4,906	(81,940)	(3,594)
(2000) meone from absolutions operations, not of tall	(12,020)	.,,,,,	(01,5 .0)	(0,0)
Net loss	\$ (60,449)	\$ (111,713)	\$ (173,106)	\$ (155,115)
Basic earnings per share:				
Weighted average shares of common stock outstanding	51,354	50,897	51,404	50,937
Loss from continuing operations	\$ (0.87)	\$ (2.29)	\$ (1.78)	\$ (2.98)
(Loss) income from discontinued operations	(0.31)	0.10	(1.59)	(0.07)
Net loss	\$ (1.18)	\$ (2.19)	\$ (3.37)	\$ (3.05)
Diluted earnings per share:				
Weighted average shares and equivalents outstanding	51,354	50,897	51,404	50,937

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Loss from continuing operations	\$ (0.87)	\$ (2.29)	\$ (1.78)	\$ (2.98)
(Loss) income from discontinued operations	(0.31)	0.10	(1.59)	(0.07)
Net loss	\$ (1.18)	\$ (2.19)	\$ (3.37)	\$ (3.05)

See accompanying notes which are an integral part of these condensed consolidated financial statements (Unaudited).

# SPECTRUM BRANDS, INC.

# **Debtor and Debtor-in-Possession**

# **Condensed Consolidated Statements of Cash Flows**

# For the three and six month periods ended March 29, 2009 and March 30, 2008

# (Unaudited)

# (Amounts in thousands)

	SIX MO 2009	ONTHS 2008
Cash flows from operating activities:		2000
Net loss	\$ (173,106)	\$ (155,115)
Loss from discontinuing operations	(81,940)	(3,594)
Loss from continuing operations	(91,166)	(151,521)
Non-cash adjustments to loss from continuing operations:	, ,	, , ,
Depreciation	20,642	27,130
Amortization	11,477	20,230
Amortization of debt issuance costs	6,561	4,288
Impairment of intangibles		12,400
Reorganization items, net	21,311	
Write off of debt issuance costs	2,358	
Other non-cash adjustments	39,194	84,652
Net changes in assets and liabilities, net of discontinued operations	(130,467)	(95,293)
Net cash used by operating activities of continuing operations	(120,090)	(98,114)
Net cash used by operating activities of discontinued operations	(18,795)	(38,577)
Net cash used by operating activities	(138,885)	(136,691)
Cash flows from investing activities:		
Purchases of property, plant and equipment	(3,267)	(8,572)
Proceeds from sale of equipment	322	126
Net cash used by investing activities of continuing operations	(2,945)	(8,446)
Net cash (used) provided by investing activities of discontinued operations	(860)	13,526
(,1	(===)	- ,-
Net cash (used) provided by investing activities	(3,805)	5,080
	(2,002)	2,000
Cash flows from financing activities:		
Debt issuance costs	(7,750)	(152)
Proceeds from debt financing	162,104	285,000
Reduction of debt	(240,937)	(146,201)
Debtor in possession revolving credit facility activity, net	136,206	
Proceeds from supplemental loan	45,000	(600)
Treasury stock purchases	(56)	(690)
Net cash provided by financing activities	94,567	137,957
Effect of exchange rate changes on cash and cash equivalents	(5,094)	5,255

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Net (decrease) increase in cash and cash equivalents	(53,217)	11,601
Cash and cash equivalents, beginning of period	104,773	69,853
Cash and cash equivalents, end of period	\$ 51,556	\$ 81,454

See accompanying notes which are an integral part of these condensed consolidated financial statements

(Unaudited).

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#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited)

(Amounts in thousands, except per share figures)

#### 1 DESCRIPTION OF BUSINESS

Spectrum Brands, Inc. and its subsidiaries (the Company ) is a global branded consumer products company with positions in six major product categories: consumer batteries; pet supplies; electric shaving and grooming; electric personal care; portable lighting and home and garden controls.

The Company manages its business in three reportable segments: (i) Global Batteries & Personal Care, which consists of the Company s worldwide battery, shaving and grooming, personal care and portable lighting business ( Global Batteries & Personal Care ); (ii) Global Pet Supplies, which consists of the Company s worldwide pet supplies business ( Global Pet Supplies ); and (iii) Home and Garden Business, which consists of the Company s lawn and garden and household insect control businesses (the Home and Garden Business ).

The Company s operations include the worldwide manufacturing and marketing of alkaline, zinc carbon and hearing aid batteries, as well as aquariums and aquatic supplies and the designing and marketing of rechargeable batteries, battery-powered lighting products, electric shavers and accessories, grooming products and hair care appliances. The Company s operations also include the manufacturing and marketing of specialty pet supplies. The Company also manufactures and markets insecticides and repellents in North America. The Company s operations utilize manufacturing and product development facilities located in the United States (U.S.), Europe, China and Latin America.

The Company sells its products in approximately 120 countries through a variety of trade channels, including retailers, wholesalers and distributors, hearing aid professionals, industrial distributors and original equipment manufacturers and enjoys name recognition in its markets under the Rayovac, VARTA and Remington brands, each of which has been in existence for more than 80 years, and under the Tetra, 8in1, Spectracide, Cutter and various other brands.

The Company historically pursued a strategy of strategic acquisitions in furtherance of its goal of being a diversified global consumer products company competing in high-growth markets. In August 1999, the Company acquired ROV Limited s battery business, which operations had an extensive network of distribution and production facilities in Central America, the Dominican Republic, Mexico, Venezuela, Argentina, and Chile. In October 2002, the Company further diversified geographically by acquiring the battery business of VARTA AG, which operations had an extensive network of distribution and production facilities in Europe. In September 2003, the Company acquired Remington Products Company, L.L.C. in order to expand its products portfolio and become a more diversified consumer products company that did not solely focus on the battery and lighting product markets. In 2005, the Company acquired United Industries Corporation (United) and Tetra Holding GmbH and its affiliates and subsidiaries in the aquatics business (Tetra) to further diversify its business and leverage its distribution strengths through expansion into the home and garden and pet product markets. These acquisitions were financed in substantial part with debt from a variety of sources.

In January 2006, the Company sold the professional and technology portion of the Canadian division of the Home and Garden Business and used the proceeds to reduce its outstanding indebtedness. In July 2006, in response to the Company s substantial leverage and operating performance, the Company engaged advisors to assist it in exploring possible strategic options, including divesting certain assets, in order to reduce its outstanding indebtedness. The Company also continued to pursue initiatives to reduce manufacturing and operating costs. In connection with this undertaking, during the first quarter of the Company s fiscal year ended September 30, 2007 the Company approved and initiated a plan to sell the Home and Garden Business, which at the time was comprised of U.S. and Canadian divisions. As a result, the Company designated certain assets and liabilities related to the Home and Garden Business as held for sale and designated the Home and Garden Business as discontinued operations.

#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

In November 2007, the Company sold the Canadian division of the Home and Garden Business. See Note 3, Significant Accounting Policies Discontinued Operations, for further details on the sale of the Canadian division of the Home and Garden Business.

During the second quarter of the Company s fiscal year ended September 30, 2008 (Fiscal 2008), the Company determined that in view of the difficulty in predicting the timing or probability of a sale of the Home and Garden Business, the requirements of Statement of Financial Accounting Standards (SFAS) No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets (SFAS 144), necessary to classify the Home and Garden Business as discontinued operations were no longer met. As a result, effective December 31, 2007, the Company reclassified the Home and Garden Business, which had been designated as a discontinued operation since October 1, 2006, as a continuing operation. Accordingly, the presentation herein of the results of continuing operations includes the Home and Garden Business, without the Canadian division which, as indicated above, was sold on November 1, 2007, for all periods presented.

In May 2008, the Company entered into a definitive agreement for the sale of Global Pet Supplies with Salton Inc. (Salton) and Applica Pet Products LLC (Applica), each controlled affiliates of Harbinger Capital Partners Master Fund I, Ltd. and Harbinger Capital Partners Special Situations Fund, L.P. The Company was unable to obtain the consent of the lenders under its senior credit facilities to the transaction, and, in July 2008, the Company entered into a termination agreement with Salton and Applica to mutually terminate the definitive agreement. Pursuant to the termination agreement, as a condition to the termination, the Company paid Salton and Applica \$3,000 as a reimbursement of expenses.

In November 2008, the Company s board of directors committed to the shutdown of the growing products portion of the Home and Garden Business, which includes fertilizers, enriched soils, mulch and grass seed, following an evaluation of the historical lack of profitability and the projected input costs and significant working capital demands for the growing product portion of the Home and Garden Business for the Company s fiscal year ending September 30, 2009 (Fiscal 2009). The Company believes the shutdown is consistent with what the Company has done in other areas of its business to eliminate unprofitable products from its portfolio. As of March 29, 2009, the Company had completed the shutdown of the growing products portion of the Home and Garden Business. See Note 3, Significant Accounting Policies Discontinued Operations, for further details on the shutdown of the growing products portion of the Home and Garden Business.

On December 15, 2008, the Company was notified that the Company s common stock would be suspended from trading on the New York Stock Exchange (the NYSE) prior to the opening of the market on December 22, 2008. The Company was advised that the decision to suspend the Company s common stock was reached in view of the fact that the Company has recently fallen below the NYSE s continued listing standard regarding average global market capitalization over a consecutive 30 trading day period of not less than \$25,000, the minimum threshold for listing on the NYSE. The Company s common stock has been delisted from the NYSE effective January 23, 2009. The Company s common stock is currently quoted on the Pink Sheet Electronic Quotation Service. However there can be no assurances that a broker-dealer will make a market in its common stock.

# 2 VOLUNTARY REORGANIZATION UNDER CHAPTER 11

On February 3, 2009, the Company announced that it reached agreements with certain noteholders, representing, in the aggregate, approximately 70% of the face value of its outstanding senior subordinated notes (the Significant Noteholders), to pursue a refinancing that, if implemented as proposed, will significantly

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#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

reduce the Company s outstanding debt. The agreements contemplated that the refinancing would occur pursuant to a pre-arranged plan of reorganization that would be supported by each of the Significant Noteholders. On the same day, the Company and its wholly owned U.S. subsidiaries filed voluntary petitions under Chapter 11 of the U.S. Bankruptcy Code, in the U.S. Bankruptcy Court (the Bankruptcy Court ) for the Western District of Texas (the Bankruptcy Filing ). The Company has filed with the Bankruptcy Court a proposed plan of reorganization (the Proposed Plan ), as discussed below, that details its proposed terms for the refinancing. The Chapter 11 cases are being jointly administered by the Bankruptcy Court as Case No. 09-50456 (the Bankruptcy Cases ).

The refinancing provided for in the Proposed Plan would effect the cancellation of existing obligations evidenced by its public senior subordinated notes and the creation of new common stock and a new series of notes to be issued by the reorganized Company to the noteholders. Existing common stock would be extinguished under the Proposed Plan, and no distributions will be made to holders of the existing equity. The Company s obligations to pay principal and interest on its senior debt would remain unchanged. The claims of existing secured and other general unsecured creditors other than the noteholders would be reinstated or unimpaired, and thus would receive payment of their claims on existing terms either in the ordinary course or upon consummation of the Proposed Plan.

Each of the Significant Noteholders has agreed, pursuant to a restructuring support agreement (the Restructuring Support Agreement ) and upon the terms and subject to the conditions in the agreement, to support the Proposed Plan and, upon receipt of a Bankruptcy Court approved disclosure statement and when properly solicited to do so, to vote all of their respective claims under the notes in favor of the Proposed Plan. The Restructuring Support Agreement is subject to termination upon the occurrence of certain events including, among others, the Company s withdrawal of the Proposed Plan, the Company s failure to secure Bankruptcy Court approval of debtor-in-possession financing in accordance with the terms of the Restructuring Support Agreement, the Company s failure to obtain orders of the Bankruptcy Court approving the disclosure statement and confirming the Proposed Plan or the Company s failure to satisfy the conditions precedent to the effectiveness of the Proposed Plan as of specified dates.

# Accounting for Reorganization

Subsequent to the date of the Bankruptcy Filing (the Petition Date ), the Company s financial statements are prepared in accordance with the American Institute of Certified Public Accountants Statement of Position 90-7 (SOP 90-7), Financial Reporting by Entities in Reorganization Under the Bankruptcy Code. SOP 90-7 does not change the application of generally accepted accounting principles (GAAP) in the preparation of the Company s financial statements. However, SOP 90-7 does require that financial statements, for periods including and subsequent to the filing of a Chapter 11 petition, distinguish transactions and events that are directly associated with the reorganization from the ongoing operations of the business. In accordance with SOP 90-7 the Company has done the following:

On the Condensed Consolidated Balance Sheets (Unaudited), separated liabilities that are subject to compromise from liabilities that are not subject to compromise;

On the Condensed Consolidated Statements of Operations (Unaudited), distinguished transactions and events that are directly associated with the reorganization from the ongoing operations of the business;

On the Condensed Consolidated Statements of Cash Flows, separately disclosed Reorganization items, net;

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#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

Ceased accruing interest on the Company s Variable Rate Toggle Senior Subordinated Notes due 2013 (the Variable Rate Notes ), the Company s  $\frac{3}{8}$ % Senior Subordinated Notes due 2015 (the  $\frac{3}{8}$ % Notes ) and the Company  $\frac{1}{8}$ % Senior Subordinated Notes due 2013 (the  $\frac{8}{2}$  Notes ) (collectively, the Senior Subordinated Notes ); and

Presented Condensed Consolidating Financial Statements of entities not in Chapter 11 proceedings in Note 15, Condensed Consolidating Financial Statements. These Condensed Consolidating Financial Statements (Unaudited) of the Company s entities not in Chapter 11 proceedings have been prepared on the same basis as the Company s Condensed Consolidated Financial Statements (Unaudited).

Liabilities Subject to Compromise

Liabilities subject to compromise refer to known liabilities incurred prior to the Bankruptcy Filing by those entities that filed for Chapter 11 bankruptcy. These liabilities are considered by the Bankruptcy Court to be pre-petition claims. However, liabilities subject to compromise exclude pre-petition claims for which the Company has received the Bankruptcy Court s approval to pay, such as claims related to active employees and retirees and claims related to certain critical service vendors. Liabilities subject to compromise are subject to future adjustments that may result from negotiations, actions by the Bankruptcy Court and developments with respect to disputed claims or matters arising out of the proof of claims process whereby a creditor may prove that the amount of a claim differs from the amount that we have recorded.

Since the Petition Date, and in accordance with SOP 90-7, the Company ceased accruing interest on its Senior Subordinated Notes, as it is probable the debt and accrued interest are going to be settled as an allowed claim by the Bankruptcy Court, per the Company s Proposed Plan. Contractual interest on the Senior Subordinated Notes in excess of reported accrued interest was approximately \$15,081 for the three and six months ended March 29, 2009, excluding any potential compound or default interest arising from events of default related to the Chapter 11 proceedings.

Liabilities subject to compromise as of March 29, 2009 are as follows:

	March 29,
	2009
Senior Subordinated Notes	\$ 1,049,885
Accrued interest on Senior Subordinated Notes	40,497
Other accrued liabilities	2,755

\$ 1,093,137

# Reorganization Items

In accordance with SOP 90-7, Reorganization items, net, are presented separately in the accompanying Condensed Consolidated Statements of Operations (Unaudited) and represent expenses, income, gains and losses that the Company has identified, or will identify, as directly relating to the Bankruptcy Cases. As required by SOP 90-7, the Company has begun recording the pre-petition debt instruments at the allowed claim amount as defined in the Proposed Plan. Accordingly, the Company accelerated the amortization of the related deferred debt issuance costs and recorded a non-cash charge of \$10,668 during the quarter ended March 29, 2009 to Reorganization items in the Condensed Consolidated Statements of Operations (Unaudited) included in this

#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

Quarterly Report on Form 10-Q. Reorganization items for the three and six months ended March 29, 2009 are summarized as follows:

Legal and professional fees	\$ 10,263
Deferred financing costs	10,668
Provision for rejected leases	380

\$21,311

# 3 SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation: These condensed consolidated financial statements have been prepared by the Company, without audit, pursuant to the rules and regulations of the U.S. Securities and Exchange Commission (the SEC) and, in the opinion of the Company, include all adjustments (which are normal and recurring in nature) necessary to present fairly the financial position of the Company at March 29, 2009 and September 30, 2008, and the results of operations and cash flows for the three and six month periods ended March 29, 2009 and March 30, 2008. Certain information and footnote disclosures normally included in consolidated financial statements prepared in accordance with GAAP in the U.S. have been condensed or omitted pursuant to such SEC rules and regulations. These condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company s Annual Report on Form 10-K for the fiscal year ended September 30, 2008. Certain prior period amounts have been reclassified to conform to the current period presentation.

**Significant Accounting Policies and Practices:** The condensed consolidated financial statements include the condensed consolidated financial statements of Spectrum Brands, Inc. and its subsidiaries and are prepared in accordance with GAAP in the U.S. All intercompany transactions have been eliminated. The Company s fiscal year ends September 30. References herein to Fiscal 2009 and Fiscal 2008 refer to the fiscal years ended September 30, 2009 and 2008, respectively.

The preparation of condensed consolidated financial statements in conformity with GAAP in the U.S. requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Discontinued Operations:** As discussed in Note 1, Description of Business, the Company s board of directors committed to the shutdown of the growing products portion of the Home and Garden Business in November 2008. The Company believes the shutdown is consistent with what the Company has done in other areas of its business to eliminate unprofitable products from its portfolio. As of March 29, 2009, the Company had completed the shutdown of the growing products portion of the Home and Garden Business.

On November 1, 2007, the Company sold the Canadian division of the Home and Garden Business, which operated under the name Nu-Gro, to a new company formed by RoyCap Merchant Banking Group and Clarke Inc. Cash proceeds received at closing, net of selling expenses, totaled \$14,931 and were used to reduce outstanding debt. These proceeds are included in net cash provided by investing activities of discontinued operations in the Condensed Consolidated Statements of Cash Flows (Unaudited) included in this Quarterly Report on Form 10-Q. On February 5, 2008, the Company finalized the contractual working capital adjustment in connection with this sale which increased proceeds received by the Company by \$500. As a result of the finalization of the contractual working capital adjustments the Company recorded a loss on disposal of \$1,087, net of tax benefit.

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#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

The presentation herein of the results of continuing operations has been changed to exclude the growing portion of the Home and Garden Business for the for the three and six months ended March 29, 2009 and March 30, 2008, respectively. The following amounts related to the growing products portion of the Home and Garden Business and the Canadian division of the Home and Garden Business have been segregated from continuing operations and are reflected as discontinued operations for the three and six months ended March 29, 2009 and March 30, 2008, respectively:

	Three I	Months	Six Months		
	2009	2008	2009	2008(A)	
Net sales	\$ 15,620	\$ 114,691	\$ 31,306	\$ 136,665	
(Loss) income from discontinued operations before income taxes	\$ (18,188)	\$ 5,364	\$ (85,972)	\$ (4,543)	
Provision for income tax (benefit) expense	(2,368)	458	(4,032)	(949)	
(Loss) income from discontinued operations, net of tax	\$ (15,820)	\$ 4,906	\$ (81,940)	\$ (3,594)	

<sup>(</sup>A) Included in the loss for the six month period ended March 20, 2008, is a loss on disposal of \$1,087, net of tax benefit, related to the Canadian division of the Home and Garden Business.

Assets Held for Sale: As of March 29, 2009 and September 30, 2008, the Company had \$12,486 and \$7,452, respectively, included in Assets held for sale in its Condensed Consolidated Balance Sheets (Unaudited). As of March 29, 2009, the Assets held for sale consisted of certain assets and liabilities related to the Ningbo Baowang China battery manufacturing facility, a distribution facility in the Dominican Republic and manufacturing facilities in France and Brazil. As of September 30, 2008, the Assets held for sale consisted of certain assets and liabilities related to a distribution facility in the Dominican Republic and manufacturing facilities in France and Brazil. These facilities are included in the Global Batteries and Personal Care reporting segment.

Intangible Assets: Intangible assets are recorded at cost or at fair value if acquired in a purchase business combination. Customer lists and proprietary technology intangibles are amortized, using the straight-line method, over their estimated useful lives of approximately 5 to 19 years. Excess of cost over fair value of net assets acquired (goodwill) and trade name intangibles are not amortized. Goodwill is tested for impairment at least annually at the reporting unit level. If an impairment is indicated, a write-down to fair value (normally measured by discounting estimated future cash flows) is recorded. Trade name intangibles are tested for impairment at least annually by comparing the fair value with the carrying value. Any excess of carrying value over fair value is recognized as an impairment loss in income from operations.

SFAS No. 142, Goodwill and Other Intangible Assets (SFAS 142) requires that goodwill and indefinite-lived intangible assets be tested for impairment annually, or more often if an event or circumstance indicates that an impairment loss may have been incurred. Management uses its judgment in assessing whether assets may have become impaired between annual impairment tests. Indicators such as unexpected adverse business conditions, economic factors, unanticipated technological change or competitive activities, loss of key personnel, and acts by governments and courts may signal that an asset has become impaired. The fair values of the Company s goodwill and indefinite-lived intangible assets were not tested for impairment during the three month period ended March 29, 2009 as no event or circumstance arose which indicated that an impairment loss may have been incurred. Goodwill and trade name intangibles were tested as of December 31, 2007 in

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#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

conjunction with the Company s reclassification of the U.S. division of the Home and Garden Business from an asset held for sale to an asset held and used coupled with a change in circumstances which indicated that the carrying value of certain of the Company s reporting units may not be recoverable.

As a result, the Company concluded that as of December 31, 2007 the implied fair values of certain trade name intangible assets related to the Home and Garden Business were less that the carrying amounts of those assets. Accordingly, during the three months ended March 30, 2008, the Company recorded a non-cash pretax impairment charge of \$12,400, equal to the excess of the carrying amounts of these intangible assets over the implied fair value of such assets. This impairment of indefinite-lived intangible assets related to the Home and Garden Business is primarily attributed to lower forecasted sales of products sold under the respective impaired trade name. The Company also recorded a non-cash pretax impairment charge of \$800, related to certain trade name intangible assets related to the growing products portion of the Home and Garden Business, which is classified as discontinued operations. See Note 3, Significant Accounting Policies Discontinued Operations, for further details on the shutdown of the growing products portion of the Home and Garden Business.

**Shipping and Handling Costs:** The Company incurred shipping and handling costs of \$36,991 and \$76,339 for the three and six month periods ended March 29, 2009, respectively, and \$44,288 and \$89,214 for the three and six month periods ended March 30, 2008, respectively. These costs are included in Selling expenses. Shipping and handling costs include costs incurred with third-party carriers to transport products to customers as well as salaries and overhead costs related to activities to prepare the Company s products for shipment from its distribution facilities.

Concentrations of Credit Risk: Trade receivables subject the Company to credit risk. Trade accounts receivable are carried at net realizable value. The Company extends credit to its customers based upon an evaluation of the customers financial condition and credit history, and generally does not require collateral. The Company monitors its customers—credit and financial condition based on changing economic conditions and makes adjustments to credit policies as required. Provision for losses on uncollectible trade receivables are determined principally on the basis of past collection experience applied to ongoing evaluations of the Company—s receivables and evaluations of the risks of nonpayment for a given customer.

The Company has a broad range of customers including many large retail outlet chains, one of which accounts for a significant percentage of its sales volume. This customer represented approximately 21% and 22% of the Company s Net sales during the three and six month periods ended March 29, 2009, respectively, and 18% and 19% of the Company s Net sales during the three and six month periods ended March 30, 2008, respectively. This major customer also represented approximately 20% and 22% of the Company s trade accounts receivable, net as of March 29, 2009 and September 30, 2008, respectively.

Approximately 41% and 45% of the Company s Net sales during the three and six month periods ended March 29, 2009, respectively, and 48% and 51% of the Company s Net sales during the three and six month periods ended March 30, 2008, respectively, occurred outside the U.S. These sales and related receivables are subject to varying degrees of credit, currency, political and economic risk. The Company monitors these risks and makes appropriate provisions for collectibility based on an assessment of the risks present.

**Stock-Based Compensation**: The Company uses or has used two forms of stock based compensation. Shares of restricted stock have been awarded to certain employees and members of management since the fiscal year ended September 30, 2001. Prior to the fourth quarter of the fiscal year ended September 30, 2004, the

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#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

**Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)** 

(Amounts in thousands, except per share figures)

Company also issued stock options to employees, some of which remained unvested as of October 1, 2005, the date the Company adopted SFAS No. 123(R), *Share Based Payment* (SFAS 123(R)). Restricted stock is now the only form of stock based compensation used by the Company.

SFAS 123(R) requires the Company to recognize expense related to the fair value of its employee stock option awards. Total stock compensation expense associated with both stock options and restricted stock awards recognized by the Company during the three and six month period ended March 29, 2009, was \$1,183, or \$734, net of taxes and \$1,163, or \$721, net of taxes, respectively. During the three and six month period ended March 30, 2008, total stock compensation expense was \$1,388, or \$861, net of taxes, and \$3,249, or \$2,014, net of taxes, respectively. The amounts before tax are included in General and administrative expenses in the Condensed Consolidated Statements of Operations (Unaudited). The Company expects that total stock compensation expense for Fiscal 2009 will be approximately \$2,930 before the effect of income taxes. As of March 29, 2009, there was \$3,523 of unrecognized compensation cost related to restricted stock that is expected to be recognized over a weighted average period of approximately 3 years.

Stock options previously awarded generally vest under a combination of time-based and performance-based vesting criteria. Under the time-based vesting, the stock options become exercisable primarily in equal increments over a three year period, while under the performance-based vesting such options become exercisable over the same time period, if performance criteria are met, or one day prior to the end of the exercise period, if certain performance criteria are not met. The period during which such options, if vested, may be exercised generally extends ten years from the date of grant.

Restricted stock shares granted through the fiscal year ended September 30, 2006 generally have vesting periods of three to five years. Approximately 50% of the restricted stock shares are purely time-based and vest on a pro rata basis over either a three or four year vesting period and approximately 50% are time-based and performance-based. Vesting of such performance based restricted stock will occur upon achievement of certain performance goals established by the Board of Directors of the Company. Generally, performance targets consist of Earnings Per Share (EPS) and segment Earnings Before Interest and Taxes (EBIT) and cash flow components, defined by the Company for purposes of such awards. If such performance targets are not met, the performance component of a restricted stock award will not vest in the year that the performance targets applied to and instead will automatically vest one year after the originally scheduled vesting date, effectively making the award time based. The Company recognizes amortization on the time-based component on a straight-line basis over the vesting period. The Company recognizes amortization on the performance-based component over the vesting period, assuming performance targets will not be met, unless and until it is probable that the performance targets will be met. At the point in time when it is probable that the performance target will be met, the recognition period is shortened one year to account for the accelerated vesting requirement of the performance-based component.

Restricted stock shares granted in Fiscal 2009 and 2008 generally have vesting periods which can range from one to five years. Approximately 82% of the shares granted in Fiscal 2009 and 61% of the shares granted in Fiscal 2008 are purely performance based and vest only upon the achievement of certain performance goals. Such performance goals consist of reportable segment and consolidated company Earnings Before Interest Taxes Depreciation and Amortization (EBITDA) and cash flow components, each as defined by the Company for purposes of such awards. The remaining shares granted in Fiscal 2008 and Fiscal 2007 are time based, which vest either 100% after three years or on a pro rata basis over three years.

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#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

#### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

During the six month period ended March 29, 2009, the Company granted approximately 229 shares of restricted stock. All shares granted are purely performance based and vest only upon achievement of certain performance goals which consist of reportable segment and consolidated company EBITDA and cash flow components, each as defined by the Company for purposes of such awards. All vesting dates are subject to the recipient s continued employment with the Company, except as otherwise permitted by the Company s Board of Directors.

The Company currently has one active incentive plan under which additional shares may be issued to employees as equity compensation. In 2004, the Board adopted the 2004 Rayovac Incentive Plan ( 2004 Plan ). Up to 3,500 shares of common stock, net of forfeitures and cancellations, may be issued under the 2004 Plan, which expires in July 2014. As of March 29, 2009, 2,612 of restricted shares had been granted, net of forfeitures and shares surrendered by employees for payment of taxes on such awards, and 1,148 restricted shares were outstanding under the 2004 Plan. No options have been granted under the 2004 Plan.

The Company also has two expired plans under which there remain equity based awards outstanding; the 1997 Rayovac Incentive Plan (1997 Plan), which expired on August 31, 2007, and the 1996 Rayovac Corporation Stock Option Plan (1996 Plan), which expired on September 12, 2006. As of March 29, 2009, there were options with respect to 367 shares of common stock and 410 restricted shares outstanding under the 1997 Plan, and options with respect to 86 shares of common stock outstanding under the 1996 Plan.

The fair value of restricted stock is determined based on the market price of the Company s shares on the grant date. A summary of the status of the Company s non-vested restricted stock as of March 29, 2009 is as follows:

		Ave	ghted erage nt Date		
Restricted Stock	Shares	Fair	Value	Fa	ir Value
Restricted stock at September 30, 2008	1,873	\$	10.74	\$	20,111
Granted	229		0.66		150
Vested	(483)		12.94		(6,250)
Forfeited	(61)		9.10		(561)
Restricted stock at March 29, 2009	1,558	\$	8.63	\$	13,450

The following table summarizes the stock option transactions for the three month period ended March 29, 2009:

	Options	Weighted- Average Exercise Price
Outstanding, beginning of period	510	\$ 15.06
Granted		
Exercised		
Forfeited	(57)	14.96

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Outstanding, end of period	453	\$ 15.08
Options exercisable, end of period	364	\$ 15.35

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# SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

# Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

The following table summarizes information about options outstanding and options outstanding and exercisable as of March 29, 2009:

		,	Options Outstanding		Options Outsta Exercisa	_	and
	Range of		Weighted- Average Remaining	Weighted- Average Exercise		A	Veighted- Average Exercise
	Exercise Prices	Number of Shares	Contractual Life	Price	Number of Shares	1	Price
\$11.32	\$14.60	380	3.33 years	\$ 13.58	298	\$	13.70
\$18.60	\$21.50	7	3.99	20.28	4		20.35
\$21.63	\$27.13	66	0.99	23.17	62		22.93
		453	3.00	\$ 15.08	364	\$	15.35

**Derivative Financial Instruments:** Effective December 29, 2008, the Company adopted SFAS No. 161, *Disclosures about Derivatives and Hedging Activities-an amendment to FASB Statement No. 131* (SFAS 161). SFAS 161 amends the disclosure requirements for derivative instruments and hedging activities. Entities are required to provide enhanced disclosures about (1) how and why an entity uses derivative instruments, (2) how derivative instruments and related hedged items are accounted for under SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities* (SFAS 133), and (3) how derivative instruments and related hedged items affect an entity s financial position, financial performance and cash flows.

The fair value of outstanding derivative contracts recorded as assets in the Condensed Consolidated Balance Sheets (Unaudited) were as follows:

Asset Derivatives	Balance Sheet Location	March 29 2009	9, Se	eptember 30, 2008
Derivatives designated as hedging instruments under SFAS 133:				
Commodity contracts	Current - Receivables - Other	\$	\$	403
Foreign exchange contracts	Current - Receivables - Other			4,246
Foreign exchange contracts	Long term - Deferred charges			
	and other			1,299
Total asset derivatives designated as hedging instruments under				
SFAS 133		\$	\$	5,948
Derivatives not designated as hedging instruments under SFAS 133:				
Foreign exchange contracts	Current - Receivables - Other	1,09	4	959
Total asset derivatives		\$ 1,09	4 \$	6,907

# SPECTRUM BRANDS, INC.

# **Debtor and Debtor-in-Possession**

# Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

The fair value of outstanding derivative contracts recorded as liabilities in the Condensed Consolidated Balance Sheets (Unaudited) were as follows:

Liability Derivatives	Balance Sheet Location		arch 29, 2009	Sept	tember 30, 2008
Derivatives designated as hedging instruments under SFAS 133:					
Commodity contracts	Accounts payable	\$		\$	11,396
Commodity contracts	Long term Other				1,522
Interest rate contracts	Accounts payable				3,063
Interest rate contracts	Accrued interest				793
Interest rate contracts	Long term Other				2,749
Foreign exchange contracts	Accounts payable		833		387
Foreign exchange contracts	Long term Other		90		85
Total liability derivatives designated as hedging instruments under SFAS					
133		\$	923	\$	19,995
Derivatives not designated as hedging instruments under SFAS 133:					
Interest rate contracts	Accounts payable		3,859		
Interest rate contracts	Accrued interest		1,133		
Interest rate contracts	Long term Other		1,200		
Foreign exchange contracts	Accounts payable		43		781
Total liability derivatives		\$	7,158	\$	20,776
		Ψ	.,	Ψ	20,0

# SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

# **Cash Flow Hedges**

For derivative instruments that are designated and qualify as cash flow hedges, the effective portion of the gain or loss on the derivative is reported as a component of other comprehensive income (OCI) and reclassified into earnings in the same period or periods during which the hedged transaction affects earnings. Gains and losses on the derivative representing either hedge ineffectiveness or hedge components excluded from the assessment of effectiveness are recognized in current earnings.

The following table summarizes the impact of derivative instruments on the Condensed Consolidated Statements of Operations (Unaudited) for the three month period ended March 29, 2009 and March 30, 2008, respectively, net of tax:

Derivatives in SFAS 133 Cash Flow Hedging Relationships	Amount of Gain (Loss) Recognized in Accumulated OCI on Derivatives (Effective Portion) Three month period ended 2009 2008		Location of Gain (Loss) Reclassified from AOCI into Income (Effective Portion)	Amount of Gain (Loss) Reclassified from Accumulated OCI into Income (Effective Portion) Three month period ended 2009 2008		Location of Gain (Loss) Recognized in Income on Derivative (Ineffective Portion and Amount Excluded from Effectiveness Testing)	Amount of Gain (Loss) Recognized in Income on Derivatives (Ineffective Portion and Amount Excluded from Effectiveness Testing) Three month period ended 2009 2008	
Commodity contracts	\$ (600)	\$ (224)	Cost of	\$ (2,083)	\$ (1,502)	Cost of	\$ 27	\$ (95)
Interest rate contracts	(2,624)	(4,991)	goods sold Interest expense	(64)	349	goods sold Interest expense	(3,316) <sup>(A)</sup>	
Foreign exchange contracts	169	315	Net Sales	29	(240)	Net sales		
Foreign exchange contracts	(114)	(4,771)	Cost of goods sold	1,626	(1,026)	Cost of goods sold		
Commodity contracts		1,378	Discontinued operations		2,614	Discontinued operations		8
Total	\$ (3,169)	\$ (8,293)		\$ (492)	\$ 195		\$ (3,289)	\$ (87)

<sup>(</sup>A) Included in this amount is \$(1,457), net of tax, reflected in the Derivatives Not Designated as Hedging Instruments Under SFAS 133 table, as \$(2,350), pre-tax, as a result of a de-designated cash flow hedge as described below.

# SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

# Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

The following table summarizes the impact of derivative instruments on the Condensed Consolidated Statements of Operations (Unaudited) for the six month period ended March 29, 2009 and March 30, 2008, respectively, net of tax:

Amount of Gain (Loss) Recognized in Accumulated OCI on Derivatives (Effective Portion) Six month period erivatives in SFAS 133 Cash Flow (edging Relationships 2009 2008		Gain (Loss) s Reclassified from AOCI	Amount of Gain (Loss) Reclassified from Accumulated OCI into Income (Effective Portion) Six month period ended 2009 2008		Location of Gain (Loss) Recognized in Income on Derivative (Ineffective Portion and Amount Excluded from Effectiveness Testing)	Amount of Gain (Loss) Recognized in Income on Derivatives (Ineffective Portion and Amount Excluded from Effectiveness Testing) Six month period ended		
Commodity contracts	\$ (4,303)	\$ (4,7)		\$ (3,737)	\$ (2,223)	Cost of	<b>2009</b> \$ 25	<b>2008</b> \$ (450)
			goods sold			goods sold		
Interest rate contracts	(4,747)	(7,7)	27) Interest expense	(159)	691	Interest expense	$(3,316)^{(A)}$	
Foreign exchange contracts	516	2	95 Net Sales	(96)	(754)	Net sales		
Foreign exchange contracts	4,599	(5,7	61) Cost of goods sold	2,361	(2,677)	Cost of goods sold		
Commodity contracts		3,7	Ol Discontinued operations	(243)	2,800	Discontinued operations	(1,643)	32
Total	\$ (3,935)	\$ (14,2	16)	\$ (1,874)	\$ (2,163)		\$ (4,934)	\$ (418)

# **Derivative Contracts**

For derivative instruments that are used to economically hedge the change in the fair value of the Company s third party and intercompany assets and liabilities subject to foreign currency fluctuation and interest rate payments, the gain (loss) is recognized in earnings in the period of change associated with the derivative contract. During the three and six month periods ended March 29, 2009 and March 30, 2008, the Company recognized the following gains (losses) on these derivative contracts:

Derivatives Not Designated as Hedging	Amount of Gain (Loss)	Gain (Loss) Recognized in Income Location of Gain				
Instruments Under SFAS 133	on Deri	vatives				
	Three month period ended	Six month period ended	Recognized in Income on			

<sup>(</sup>A) Included in this amount is \$(1,457), net of tax, reflected in the Derivatives Not Designated as Hedging Instruments Under SFAS 133 table, as \$(2,350), pre-tax, as a result of a de-designated cash flow hedge as described below.

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	2009	2008	2009	2008	Derivatives
Interest rate contracts <sup>(A)</sup>	\$ (2,350)	\$	\$ (2,350)	\$	Interest expense
Foreign exchange contracts	4,963	(9,191)	6,458	(15,627)	Other expense (income), net
Total	\$ 2,613	\$ (9,191)	\$ 4,108	\$ (15,627)	

<sup>(</sup>A) Amount represents ineffective portion of certain future payments related to an interest rate contract that was de-designated as a cash flow hedge during the pendency of the Bankruptcy Cases.

#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

#### Credit Risk

The Company is exposed to the default risk of the counterparties in which the Company transacts. The Company monitors counterparty credit risk on an individual basis by periodically assessing the counterparties credit rating exposure. The Company considers these exposures when measuring its credit reserve on its derivative assets, which was \$0 at both March 29, 2009 and September 30, 2008. Additionally, the Company does not require collateral or other security to support financial instruments subject to credit risk.

The Company s standard contracts do not contain credit risk related contingencies whereby the Company would be required to post additional cash collateral as a result of a credit event. However, as a result of the Company s current credit profile, the Company is typically required to post collateral in the normal course of business to offset its liability positions. At March 29, 2009 and September 30, 2008, the Company had posted collateral of \$0 and \$13,227, respectively, related to such liability positions. The collateral is included in Current Receivables Other within the Condensed Consolidated Balance Sheets (Unaudited).

#### **Derivative Financial Instruments**

#### Cash Flow Hedges

Derivative financial instruments are used by the Company principally in the management of its interest rate, foreign currency and raw material price exposures. The Company does not hold or issue derivative financial instruments for trading purposes. When entered into, the Company formally designates the financial instrument as a hedge of a specific underlying exposure if specific criteria are met, and documents both the risk management objectives and strategies for undertaking the hedge. The Company formally assesses, both at inception and at least quarterly thereafter, whether the financial instruments that are used in hedging transactions are effective at offsetting changes in either the fair value or cash flows of the related underlying exposure. Because of the high degree of effectiveness between the hedging instrument and the underlying exposure being hedged, fluctuations in the value of the derivative instruments are generally offset by changes in the fair values or cash flows of the underlying exposures being hedged. Any ineffective portion of a financial instrument s change in fair value is immediately recognized in earnings.

The Company uses interest rate swaps to manage its interest rate risk. The swaps are designated as cash flow hedges with the changes in fair value recorded in Accumulated Other Comprehensive Income (AOCI) and as a derivative hedge asset or liability, as applicable. The swaps settle periodically in arrears with the related amounts for the current settlement period payable to, or receivable from, the counter-parties included in accrued liabilities or receivables, respectively, and recognized in earnings as an adjustment to interest expense from the underlying debt to which the swap is designated. During the three month periods ended March 29, 2009 and March 30, 2008, \$5,348 and \$662, of pretax derivative losses and gains, respectively, from such hedges were recorded as an adjustment to Interest expense. The hedges are generally highly effective, however, during the three month periods ended March 29, 2009 and March 30, 2008, and in connection with the pendency of the Bankruptcy Cases, \$5,348 and \$0, of losses, respectively, were recorded as adjustments to interest expense for ineffectiveness for such hedges and included in the amounts above. During the six month periods ended March 29, 2009 and March 30, 2008, \$6,171 and \$2,264, of pretax derivative losses and gains, respectively, from such hedges were recorded as an adjustment to Interest expense. The hedges are generally highly effective, however, during the six month periods ended March 29, 2009 and March 30, 2008, and in connection with the pendency of the Bankruptcy Cases, \$5,348 and \$0, of losses, respectively, were recorded as adjustments to Interest expense for ineffectiveness for such hedges and included in the amounts above. At March 29, 2009 the Company had a portfolio of USD-denominated interest rate swaps outstanding which effectively fixes the interest rates on

#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

floating rate debt, exclusive of lender spreads, at the following rates: 5.48% for a notional principal amount of \$125,000 through March 2010. During the three month and six month periods ended March 29, 2009, as a result of the Bankruptcy Cases, a counterparty terminated a series of such contracts prior to their scheduled maturities at a loss to the Company of \$7,023. The Company expects the loss on the termination to remain unpaid during the pendency of the Bankruptcy Cases. Upon emergence from the Bankruptcy Filing, the Company expects the underlying transactions to occur in the future as forecast therefore, the related pretax derivative losses for the expected post-emergence period remain recorded in AOCI and will be reclassified from AOCI into earnings upon the contracts normal scheduled maturities. The derivative net loss on open and terminated contracts recorded in AOCI at March 29, 2009 was \$4,877, net of tax benefit of \$2,989. The derivative net loss on these contracts recorded in AOCI at September 30, 2008 was \$3,604, net of tax benefit of \$2,209. At March 29, 2009, the portion of derivative net losses estimated to be reclassified from AOCI into earnings over the next 12 months was \$3,362, net of tax benefit. As a result of the early termination of such contracts, the portion of derivative net losses included in the amounts above to be reclassified from AOCI into earnings over the next 12 months is \$1,724, net of tax benefit.

The Company periodically enters into forward foreign exchange contracts to hedge the risk from forecasted foreign denominated third party and intercompany sales or payments. These obligations generally require the Company to exchange foreign currencies for U.S. Dollars, Euros, Pounds Sterling, Australian Dollars, Brazilian Reals, Canadian Dollars or Japanese Yen. These foreign exchange contracts are cash flow hedges of fluctuating foreign exchange related to sales or product or raw material purchases. Until the sale or purchase is recognized, the fair value of the related hedge is recorded in AOCI and as a derivative hedge asset or liability, as applicable. At the time the sale or purchase is recognized, the fair value of the related hedge is reclassified as an adjustment to Net sales or purchase price variance in Cost of goods sold. During the three month periods ended March 29, 2009 and March 30, 2008, \$56 and \$416, of pretax derivative gains and losses, respectively, from such hedges were recorded as an adjustment to Net sales. During the six month periods ended March 29, 2009 and March 30, 2008, \$19 and \$1,374, of pretax derivative gains and losses, respectively, from such hedges were recorded as an adjustment to Net sales. During the three and six month periods ended March 29, 2009 and March 30, 2008, the pretax derivative adjustment to earnings for ineffectiveness from these contracts was \$0. During the three month periods ended March 29, 2009 and March 30, 2008, \$2,281 and \$1,804, of pretax derivative gains and losses, respectively, from such hedges were recorded as an adjustment to Cost of goods sold. During the six month periods ended March 29, 2009 and March 30, 2008, \$5,625 and \$4,698, of pretax derivative gains and losses, respectively, from such hedges were recorded as an adjustment to Cost of goods sold. During the three and six month periods ended March 29, 2009 and March 30, 2008, the pretax derivative adjustment to earnings for ineffectiveness from these contracts was \$0. During the six month period ended March 29, 2009, the Company terminated a series of such contracts prior to their scheduled maturities at a gain, receiving \$13,571 in cash. The hedged transactions are expected to occur in the future as forecast therefore, the related pretax derivative gains remain recorded in AOCI. These pretax derivative gains will be reclassified from AOCI into earnings upon the contracts normal scheduled maturities. The derivative net gain on open and terminated contracts recorded in AOCI at March 29, 2009 was \$6,441, net of tax expense of \$2,797. The derivative net gain on these contracts recorded in AOCI at September 30, 2008 was \$3,591, net of tax expense of \$1,482. At March 29, 2009, the portion of derivative net gains estimated to be reclassified from AOCI into earnings over the next 12 months was \$5,927, net of tax expense. As a result of the early termination of such contracts, the portion of non-cash derivative net gains to be reclassified from AOCI into earnings over the next 12 months included in the amounts above is \$6,526, net of tax expense. At March 29, 2009, the Company had a series of such foreign exchange contracts outstanding through September 2010, in the amount of \$5,314. At September 30, 2008, \$144,776 of such foreign exchange contracts were outstanding.

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#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

The Company is exposed to risk from fluctuating prices for raw materials, including zinc, used in its manufacturing processes. The Company hedges a portion of the risk associated with zinc through the use of commodity call options and swaps. The hedge contracts are designated as cash flow hedges with the fair value changes recorded in AOCI and as a hedge asset or liability, as applicable. The unrecognized changes in fair value of the hedge contracts are reclassified from AOCI into earnings when the hedged purchase of raw materials also affected earnings. The call options effectively cap the floating price on a specified quantity of raw materials through a specified date. The swaps effectively fix the floating price on a specified quantity of raw materials through a specified date. During the three month periods ended March 29, 2009 and March 30, 2008, \$3,477 and \$2,564, of pretax derivative losses, respectively, were recorded as an adjustment to Cost of goods sold for swap or option contracts settled at maturity. The hedges are generally highly effective, however, during the three month periods ended March 29, 2009 and March 30, 2008, \$260 and \$61 of pretax derivative gains, respectively, were recorded as an adjustment to Cost of goods sold for ineffectiveness. During the six month periods ended March 29, 2009 and March 30, 2008, \$7,035 and \$4,429, of pretax derivative losses, respectively, were recorded as an adjustment to Cost of goods sold for swap or option contracts settled at maturity. The hedges are generally highly effective, however, during the six month periods ended March 29, 2009 and March 30, 2008, \$542 and \$291, of pretax derivative gains and losses, respectively, were recorded as an adjustment to Cost of goods sold for ineffectiveness. During the three month and six month periods ended March 29, 2009, as a result of the Bankruptcy Cases, a counterparty terminated the Company s open zinc contracts prior to their scheduled maturities at a loss requiring the Company to settle \$10,758 in cash. The underlying transactions are expected to occur in the future as forecast therefore, the related pretax derivative losses remain recorded in AOCI and will be reclassified from AOCI into earnings upon the contracts normal scheduled maturities. The derivative net loss on the terminated zinc contracts recorded in AOCI at March 29, 2009 was \$5,988, net of tax benefit of \$3,201. The derivative net loss on these contracts recorded in AOCI at September 30, 2008 was \$5,396, net of tax benefit of \$2,911. At March 29, 2009, the portion of non-cash derivative net losses estimated to be reclassified from AOCI into earnings over the next 12 months is \$5,190, net of tax benefit. At March 29, 2009, no zinc commodity contracts were outstanding. At September 30, 2008, 13 metric tons of a series of zinc commodity contracts were outstanding with a contract value of \$31,030.

Prior to closure of the growing products portion of the Home and Garden Business, the Company was exposed to risk from fluctuating prices for raw materials, including urea and DAP. The Company hedged a portion of the risk associated with these materials through the use of commodity call options and swaps. The hedge contracts were designated as cash flow hedges with the fair value changes recorded in AOCI and as a hedge asset or liability, as applicable. The unrecognized changes in fair value of the hedge contracts were reclassified from AOCI into earnings when the hedged purchase of raw materials also affects earnings. The call options effectively capped the floating price on a specified quantity of raw materials through a specified date. The swaps effectively fixed the floating price on a specified quantity of raw materials through a specified date. During the three month periods ended March 29, 2009 and March 30, 2008, \$0 and \$3,291, of pretax derivative gains, respectively, were recorded as an adjustment to Loss from discontinued operations, net for swap or option contracts settled at maturity. The hedges were generally highly effective, however, during the three month periods ended March 29, 2009 and March 30, 2008, \$0 and \$37, of pretax derivative losses, respectively, were recorded as an adjustment to Loss from discontinued operations, net for swap or option contracts settled at maturity. The hedges were generally highly effective, however, during the six month periods ended March 29, 2009 and March 30, 2008, \$0 and \$12, of pretax derivative losses, respectively, were recorded as an adjustment to Loss from discontinued operations, net for ineffectiveness. In connection with closure of the growing products portion of the Home and Garden Business, all amounts related to remaining urea and DAP

#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

hedge contracts were deemed ineffective and reclassified from AOCI into earnings. As a result, during the three and six month periods ending March 29, 2009, \$74 and \$12,803, of pretax derivative losses, respectively, were recorded as an adjustment to Loss from discontinued operations, net for ineffectiveness. The derivative net loss on urea and DAP contracts recorded in AOCI at September 30, 2008 was \$1,886, net of tax benefit of \$1,127. At March 29, 2009, there were no amounts remaining in AOCI for urea or DAP contracts. At September 30, 2008, 41 short tons of a series of such contracts were outstanding with a contract value of \$29,174. See Note 3, Significant Accounting Policies Discontinued Operations, for further details on the shutdown of the growing products portion of the Home and Garden Business.

#### Derivative Contracts

The Company periodically enters into forward, swap or put option foreign exchange contracts to economically hedge the risk from the change in the fair value of third party and intercompany assets and liabilities subject to foreign currency fluctuation. These obligations generally require the Company to exchange foreign currencies for U.S. Dollars, Euros, Pounds Sterling, Brazilian Reals or Canadian Dollars. These foreign exchange contracts are fair value hedges of a related liability or asset recorded in the Condensed Consolidated Balance Sheets (Unaudited). The gain or loss on the derivative hedge contracts is recorded in earnings as an offset to the change in value of the related liability or asset at each period end. During the three month periods ended March 29, 2009 and March 30, 2008, \$4,963 and \$9,191, of pretax derivative gains and losses, respectively, from such hedges were recorded as an adjustment to earnings in Other income, net. During the six month periods ended March 29, 2009 and March 30, 2008, \$6,458 and \$15,627, of pretax derivative gains and losses, respectively, from such hedges were recorded as an adjustment to earnings in Other income, net. At March 29, 2009, \$87,108 of such foreign exchange derivative contracts were outstanding. At September 30, 2008, \$110,174 of such foreign exchange derivative contracts were outstanding.

During the Company s three month period ended March 29, 2009, as a result of the Bankruptcy Cases, the Company determined that a previously designated cash flow hedge relationship associated with an interest rate swap became ineffective as of the Company s Petition Date. As a result, the Company reclassified approximately \$(2,350), pretax, or \$(1,457), net of tax, of losses from AOCI that were recorded as an adjustment to earnings in Interest expense for the three and six month periods ended March 29, 2009. The Company expects the underlying transactions to occur in the future as forecasted; therefore, the related derivative losses for the expected post-emergence period remain recorded in AOCI, net of tax, and will be reclassified from AOCI into earnings upon the underlying normal scheduled maturities. As a result, the portion of derivative net losses to be reclassified from AOCI into earnings over the next 12 months is \$1,638, net of tax benefit. The Company has reclassified this derivative contract as an economic derivative hedge for the pendency of the Bankruptcy Cases.

Fair Value of Financial Instruments: Effective October 1, 2008, the Company adopted SFAS No. 157, Fair Value Measurements (SFAS 157), for all financial instruments and non-financial instruments accounted for at fair value on a recurring basis. SFAS 157 establishes a new framework for measuring fair value and expands related disclosures. Broadly, the SFAS 157 framework requires fair value to be determined based on the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants. SFAS 157 establishes market or observable inputs as the preferred source of values, followed by assumptions based on hypothetical transactions in the absence of market inputs. The Company utilizes valuation techniques that attempt to maximize the use of observable inputs and minimize the use of unobservable inputs. The determination of the fair values considers various factors, including closing exchange or over-the-counter market pricing quotations, time value and credit quality factors underlying options and contracts. The fair value of

#### SPECTRUM BRANDS, INC.

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#### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

certain derivative financial instruments is estimated using pricing models based on contracts with similar terms and risks. Modeling techniques assume market correlation and volatility, such as using prices of one delivery point to calculate the price of the contract s different delivery point. The nominal value of interest rate transactions is discounted using applicable forward interest rate curves. In addition, by applying a credit reserve which is calculated based on credit default swaps or published default probabilities for the actual and potential asset value, the fair value of the Company s derivative financial instruments assets reflects the risk that the counterparties to these contracts may default on the obligations. Likewise, by assessing the requirements of a reserve for non-performance which is calculated based on the probability of default by the Company, the Company adjusts its derivative contract liabilities to reflect the price at which a potential market participant would be willing to assume the Company s liabilities. The adoption of SFAS 157 did not have a material affect on the Company s statements of operations, financial position or cash flows.

The valuation techniques required by SFAS 157 are based upon observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect market assumptions made by the Company. These two types of inputs create the following fair value hierarchy:

Level 1 Unadjusted quoted prices for identical instruments in active markets.

Level 2 Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are

observable or whose significant value drivers are observable.

Level 3 Significant inputs to the valuation model are unobservable.

The Company maintains policies and procedures to value instruments using the best and most relevant data available. In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, the level in the fair value hierarchy within which the fair value measurement in its entirety falls must be determined based on the lowest level input that is significant to the fair value measurement. The Company s assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment, and considers factors specific to the asset or liability. In addition, the Company has risk management teams that review valuation, including independent price validation for certain instruments. Further, in other instances, the Company retains independent pricing vendors to assist in valuing certain instruments.

The Company s derivatives are valued using internal models, which are based on market observable inputs including interest rate curves and both forward and spot prices for currencies and commodities. The Company s derivative portfolio as of March 29, 2009 contains Level 2 instruments and represents interest rate and foreign exchange contracts.

	Level 1	Level 2	Level 3	Total
Assets:				
Foreign exchange contracts	\$	\$ 1,094	\$	\$ 1,094
Total Assets	\$	\$ 1,094	\$	\$ 1,094
Liabilities:				
Foreign exchange contracts	\$	\$ (966)	\$	\$ (966)
Interest rate contracts		(6,192)		(6,192)

Total Liabilities \$ \$ (7,158) \$ \$ (7,158)

Effective October 1, 2008, the Company also adopted SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities-Including an amendment of FASB Statement No. 115, (SFAS 159), which

#### SPECTRUM BRANDS, INC.

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#### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

permits an entity to measure many financial instruments and certain other items at fair value by electing a fair value option. Once elected, the fair value option may be applied on an instrument by instrument basis, is irrevocable and is applied only to entire instruments. SFAS 159 also requires companies with trading and available-for-sale securities to report the unrealized gains and losses for which the fair value option has been elected. The adoption of SFAS 159 did not affect the Company s results of operations, financial position or cash flows as the Company did not elect the fair value option for any of its financial instruments.

#### 4 OTHER COMPREHENSIVE LOSS

Comprehensive loss and the components of other comprehensive loss, net of tax, for the three and six month periods ended March 29, 2009 and March 30, 2008, respectively, are as follows:

	Three Months		Six M	onths
	2009	2008	2009	2008
Net loss	\$ (60,449)	\$ (111,713)	\$ (173,106)	\$ (155,115)
Other comprehensive income:				
Foreign currency translation	(3,986)	30,082	(28,285)	39,482
Valuation allowance adjustments	1,029	(3,269)	557	(4,636)
Pension liability adjustments		103		206
Net unrealized gain (loss) on derivative instruments	269	(8,365)	2,609	(11,622)
Net change to derive comprehensive income for the period	(2,688)	18,551	(25,119)	23,430
Comprehensive loss	\$ (63,137)	\$ (93,162)	\$ (198,225)	\$ (131,685)

Net exchange gains or losses resulting from the translation of assets and liabilities of foreign subsidiaries are accumulated in the AOCI section of Shareholders deficit. Also included are the effects of exchange rate changes on intercompany balances of a long-term nature and transactions designated as hedges of net foreign investments. The changes in accumulated foreign currency translation for the three and six month periods ended March 29, 2009 and March 30, 2008, were primarily attributable to the impact of translation of the net assets of the Company s European operations, primarily denominated in Euros and Pounds Sterling.

# 5 NET LOSS PER COMMON SHARE

Net loss per common share for the three and six month periods ended March 29, 2009 and March 30, 2008, respectively, is calculated based upon the following number of shares:

	Three I	Months	Six Months	
	2009	2008	2009	2008
Basic	51,354	50,897	51,404	50,937
Effect of restricted stock and assumed conversion of options				
Diluted	51,354	50,897	51,404	50,937

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For the three and six month periods ended March 29, 2009 and March 30, 2008, respectively, the Company has not assumed the exercise of common stock equivalents as the impact would be antidilutive.

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### SPECTRUM BRANDS, INC.

### **Debtor and Debtor-in-Possession**

# Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

#### **6 INVENTORIES**

Inventories, which are stated at the lower of cost or market, consist of the following:

	March 29, 2009	Sep	tember 30, 2008
Raw materials	\$ 75,266	\$	89,811
Work-in-process	28,608		26,160
Finished goods	283,057		267,289
	\$ 386,931	\$	383,260

### 7 GOODWILL AND ACQUIRED INTANGIBLE ASSETS

Goodwill and intangible assets consist of the following:

	Global Batteries & Personal Care		Home and Garden	Global Pet Supplies	Total
Goodwill:					
Balance as of September 30, 2008	\$	117,649	\$	\$ 117,819	\$ 235,468
Additions		2,762			2,762
Effect of translation		(6,556)		(2,871)	(9,427)
Balance as of March 29, 2009	\$	113,855	\$	\$ 114,948	\$ 228,803
butunee as of March 27, 2007	Ψ	113,033	Ψ	Ψ 11 1,5 10	Ψ 220,003
Intangible Assets:					
Trade names Not Subject to Amortization					
Balance as of September 30, 2008	\$	286,260	\$ 57,000	\$ 218,345	\$ 561,605
Reclassification <sup>(A)</sup>			(12,000)		(12,000)
Effect of translation		(4,322)		(5,496)	(9,818)
Balance as of March 29, 2009	\$	281,938	\$ 45,000	\$ 212,849	\$ 539,787
Intangible Assets Subject to Amortization		,		,	
Balance as of September 30, 2008, net	\$	11,829	\$ 58,357	\$ 111,018	\$ 181,204
Additions <sup>(A)</sup>		500	12,000	27	12,527
Disposals <sup>(B)</sup>			(11,595)		(11,595)
Amortization during period		(525)	(3,398)	(6,390)	(10,313)
Effect of translation		(716)		(3,004)	(3,720)
Balance as of March 29, 2009, net	\$	11,088	\$ 55,364	\$ 101,651	\$ 168,103

Total Intangible Assets, net as of March 29, 2009

\$ 293,026

\$ 100,364

\$ 314,500

\$ 707,890

- (A) During the first quarter of Fiscal 2009, the Company reclassified the Home and Garden Business growing products trade names not subject to amortization to intangible trade names subject to amortization as the trade names have been assigned a useful life through the term of the shutdown period. The Company substantially completed the shut down of the growing products portion of the Home and Garden Business as of January 31, 2009. See Note 1, Description of Business, for further details on the committed shutdown of the growing products portion of the Home and Garden Business.
- (B) During the second quarter of Fiscal 2009, the Company reclassified the growing products portion of the Home and Garden Business to discontinued operations as the Company completed the shutdown of the

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#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

business during that period. The Company disposed of all intangible assets related to the growing products portion of the Home and Garden Business. See Note 3, Significant Accounting Policies Discontinued Operations, for further details on the shutdown of the growing products portion of the Home and Garden Business.

Intangible assets subject to amortization include proprietary technology, customer relationship intangibles and certain trade names. The carrying value of technology assets was \$29,983, net of accumulated amortization of \$16,529, at March 29, 2009, and \$32,120, net of accumulated amortization of \$14,660, at September 30, 2008. The carrying value of customer relationship intangibles was \$136,257, net of accumulated amortization of \$66,995, at March 29, 2009, and \$147,264, net of accumulated amortization of \$58,913, at September 30, 2008. The carrying value of trade name intangibles was \$1,863, net of accumulated amortization of \$9,497 at March 29, 2009, and \$1,820, net of accumulated amortization of \$9,135 at September 30, 2008. Of the intangible assets acquired in the United acquisition and the Company s acquisition of Jungle Laboratories Corporation ( Jungle Labs ), customer relationships and technology assets have been assigned a life of approximately 12 years and other intangibles have been assigned lives of 1 year to 4 years. Of the intangible assets acquired in the Company s acquisition of Tetra, customer relationships have been assigned an estimated useful life of approximately 12 years and technology assets have been assigned a 6 year life.

Amortization expense for the three and six month periods ended March 29, 2009 and March 30, 2008, respectively, is as follows:

	Three	Months	Six Months		
	2009	2008	2009	2008	
Proprietary technology amortization	\$ 933	\$ 964	\$ 1,869	\$ 1,916	
Customer relationships amortization	4,037	12,293	8,082	14,838	
Trade names amortization	262	504	362	227	
	\$ 5,232	\$ 13,761	\$ 10,313	\$ 16,981	

The Company estimates annual amortization expense for the next five fiscal years will approximate \$18,049 per year.

#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

#### 8 DEBT

Debt consists of the following:

	March 29,	2009	September 30, 200		
	Amount	Rate(A)	Amount	Rate(A)	
Senior Subordinated Notes, due February 1, 2015	\$ 700,000	7.4%	\$ 700,000	7.4%	
Senior Subordinated Notes, due October 1, 2013	2,873	8.5%	2,873	8.5%	
Senior Subordinated Notes, due October 2, 2013	347,012	12.5%	347,012	12.0%	
Term Loan B, U.S. Dollar, expiring March 30, 2013	973,998	6.1%	976,458	6.8%	
Term Loan, Euro, expiring March 30, 2013	345,130	5.8%	369,283	9.6%	
Un-reimbursed draws on letters of credit	19,699	6.3%			
Revolving Credit Facility, expiring September 28, 2011			80,000	5.0%	
Revolving DIP Credit Facility	136,206	6.8%			
Supplemental Loan	45,000	17.5%			
Other notes and obligations	19,103	6.9%	34,210	9.7%	
Capitalized lease obligations	12,292	4.9%	13,583	4.9%	
	2,601,313		2,523,419		
Less pre-petition debt subject to compromise	1,049,885				
Less current maturities	189,110		48,637		
Long-term debt	\$ 1,362,318		\$ 2,474,782		

### **Defaults on Pre-Petition Indebtedness**

The Bankruptcy Filing, as described above in Note 2, Voluntary Reorganization Under Charter 11, constituted an event of default under the Company's senior secured term credit facility agreement. As a result of such default, the commitments under the senior secured term credit facility immediately terminated and all borrowings, with accrued interest thereon, and all other amounts owed by the Company, including all amounts under outstanding letters of credit, became immediately due and payable. As further described under *Senior Term Credit Facility and* ABL Facility and *Debtor-In-Possession Financing* below, the Company's senior secured asset-based loan facility credit agreement has been amended and excludes the filing of the Bankruptcy Cases as an event of default. In addition, the filing constituted an event of default under the respective indentures governing the Company's Variable Rate Notes, the  $\frac{3}{1}$ 8 Notes and the  $\frac{8}{1}$ 2 Notes. As a result of such default, the principal amount plus accrued and unpaid interest on the respective related notes is due and payable. As of February 1, 2009, the aggregate principal amounts outstanding under the senior secured term loan facility is approximately \$1,304,557, and the aggregate principal amounts outstanding under the Variable Notes and the  $\frac{8}{1}$ 2 Notes are approximately \$700,000, \$347,000 and \$3,000, respectively.

On February 2, 2009, the Company did not make a \$25,813 interest payment due February 2, 2009 on the Company s 3/8 Notes.

<sup>(</sup>A) Interest rates on senior credit facilities represent the period-end weighted average rates on balances outstanding exclusive of the effects of any interest rate swaps.

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As a result of the Bankruptcy Filing, the ability of creditors to seek remedies to enforce their rights under all such agreements have been stayed and creditor rights of enforcement are subject to the applicable provisions of the Bankruptcy Code.

#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

**Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)** 

(Amounts in thousands, except per share figures)

#### Senior Term Credit Facility and ABL Facility

During the second quarter of Fiscal 2007, the Company refinanced its outstanding senior credit facilities with new senior secured credit facilities (collectively, the Senior Term Credit Facility) pursuant to a new senior credit agreement (the Senior Credit Agreement) consisting of a \$1,000,000 U.S. Dollar Term B Loan facility (the U.S. Dollar Term B Loan), a \$200,000 U.S. Dollar Term B II Loan facility (the U.S. Dollar Term B II Loan facility (the L/C Facility). The proceeds of borrowings under the Senior Credit Agreement were used to repay all outstanding obligations under the Company s Fourth Amended and Restated Credit Agreement, dated as of February 7, 2005, to pay fees and expenses in connection with the refinancing and the exchange offer completed on March 30, 2007 relating to certain of the Company s senior subordinated notes and for general corporate purposes. Subject to certain mandatory prepayment events, the term loan facilities under the Senior Credit Agreement are subject to repayment according to a scheduled amortization, with the final payment of all amounts outstanding, plus accrued and unpaid interest, due on March 30, 2013. Letters of credit issued pursuant to the L/C Facility are required to expire, at the latest, five business days prior to March 30, 2013.

On September 28, 2007, as provided for in the Senior Credit Agreement, the Company entered into a \$225,000 U.S. Dollar Asset Based Revolving Loan Facility (the ABL Facility and together with the Senior Term Credit Facility, the Senior Credit Facilities) pursuant to a credit agreement (the ABL Credit Agreement). The ABL Facility replaced the U.S. Dollar Term B II Loan, which was simultaneously prepaid using cash on hand generated from the Company s operations and available cash from prior borrowings under its Senior Credit Agreement in connection with the above-referenced refinancing. Obligations under the ABL Facility were secured pursuant to a guarantee and collateral agreement.

During the three month period ended March 29, 2009, the Company made \$3,373 of scheduled prepayments of term loan indebtedness under its Senior Credit Agreement. Pursuant to an order from the Bankruptcy Court entered on April 22, 2009, the Company is required to make certain adequate protection payments with respect to the Senior Term Credit Facility. These payments include fees, costs and expenses incurred by the agent under the Senior Term Credit Facility and the agent s professionals. The Company is also required until August 28, 2009 to make cash payments of interest at the non-default rate as and when due pursuant to the terms of the Senior Credit Agreement, subject to certain specified conditions, including, among others, sufficient availability as reflected in the Company s revised budget prepared in connection with the Company s DIP Facility.

At March 29, 2009, the aggregate amount outstanding under the Company's Senior Credit Facilities totaled a U.S. Dollar equivalent of \$1,509,739, including principal amounts of \$973,998 under the U.S. Dollar Term B Loan, 255,198 under the Euro Facility (USD \$345,130 at March 29, 2009), \$141,906 under the Revolving DIP Credit Facility, including \$5,700 in letters of credit, \$19,699 of un-reimbursed letters of credit, and letters of credit outstanding under the L/C Facility totaling \$29,006 at March 29, 2009.

The Senior Credit Agreement contains financial covenants with respect to debt, including, but not limited to, a maximum senior secured leverage ratio, which covenants, pursuant to their terms, become more restrictive over time. In addition, the Senior Credit Agreement contains customary restrictive covenants, including, but not limited to, restrictions on the Company s ability to incur additional indebtedness, create liens, make investments or specified payments, give guarantees, pay dividends, make capital expenditures and merge or acquire or sell assets. Pursuant to a guarantee and collateral agreement, the Company and its domestic subsidiaries have guaranteed their respective obligations under the Senior Credit Agreement and related loan documents and have pledged substantially all of their respective assets to secure such obligations.

#### SPECTRUM BRANDS, INC.

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Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

The Senior Credit Agreement also provides for customary events of default, including payment defaults and cross-defaults on other material indebtedness. As discussed above, the Bankruptcy Filing constituted an event of default under the Senior Term Credit Facility and the indebtedness under the facility has been accelerated; however, the claims in respect of the Senior Credit Agreement are not impaired under the Proposed Plan and the indebtedness under the Senior Term Credit Facility continues to be classified as Long-term debt, net of current maturities, in the Condensed Consolidated Balance Sheets (Unaudited).

The ABL Credit Agreement and the related guarantee and collateral agreement have been amended in connection with the Bankruptcy Cases to provide new debtor-in-possession financing. A description of the terms of the ABL Credit Agreement as so amended is set forth in *Debtor-In-Possession Financing* below.

#### **Debtor-In-Possession Financing**

On March 5, 2009, the Company received final approval from the Bankruptcy Court (the Final DIP Financing Order ) to access new financing pursuant to a \$235,000 senior secured debtor-in-possession revolving credit facility (the DIP Facility ). The DIP Facility is being provided pursuant to a Ratification and Amendment Agreement with Wachovia Bank, National Association as administrative and collateral agent (the Agent ), certain of the existing lenders under the ABL Facility with a participating interest from the Significant Noteholders. The agreement amends the ABL Credit Agreement and the related guarantee and collateral agreement (the ABL Credit Agreement as so amended, the DIP Credit Agreement ). The DIP Facility consists of (a) revolving loans (the Revolving Loans ), with a portion available for letters of credit and a portion available as swing line loans, in each case subject to the terms and limits described therein, and (b) a supplemental loan (the Supplemental Loan ), in the form of an asset based revolving loan, in an amount up to \$45,000.

The Revolving Loans may be drawn, repaid and reborrowed without premium or penalty. The Supplemental Loan shall be repaid after payment in full of the Revolving Loans and all other obligations due and payable under the DIP Facility. The proceeds of borrowings under the DIP Facility are to be used for costs, expenses and fees in connection with the DIP Facility, for working capital of the Company and its subsidiaries , restructuring costs, and other general corporate purposes, in each case consistent with a budget. Proceeds from the Supplemental Loan shall be used by the Company consistent with the budget, including, without limitation, to repay a portion of the revolving loans outstanding as of the filing of the Bankruptcy Cases.

The DIP Facility carries an interest rate, at the Company s option, of either (a) the base rate plus 3.50% per annum or (b) the reserve-adjusted LIBOR rate (the Eurodollar Rate ) plus 4.50% per annum, except that the Supplemental Loan carries an interest rate, payable in cash, equal to the Eurodollar Rate plus 14.50% per annum. No amortization will be required with respect to the DIP Facility. For purposes of the Revolving Loans, the Eurodollar Rate shall at no time be less than 3.50%. For purposes of the Supplemental Loans, the Eurodollar Rate shall at no time be less than 3.00%.

The DIP Facility will mature on the earliest of (a) February 5, 2010, (b) 45 days after the entry of the interim financing order if the permanent financing order has not been entered prior to the expiration of such 45 day period, (c) the substantial consummation (as defined in Section 1101 of the Bankruptcy Code and which shall be no later than the effective date ) of a plan of reorganization filed in the Bankruptcy Cases that is confirmed pursuant to an order entered by the Bankruptcy Court or (d) the termination of the commitment with respect to the DIP Facility. The Final DIP Order constitutes the permanent financing order and, therefore, the

#### SPECTRUM BRANDS, INC.

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Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

Company has satisfied the 45 day requirement. The Company has classified the DIP Facility as current based on the requirement of Emerging Issues Task Force ( EITF ) Issue No. 95-22, Balance Sheet Classification of Borrowings Outstanding under Revolving Credit Agreements that include both a Subjective Acceleration Clause and a Lock-Box Arrangement.

As a result of borrowings and payments under the DIP Facility during the quarter ended March 29, 2009, the Company had aggregate borrowing availability of approximately \$48,094, net of lender reserves of \$33,958 and outstanding letters of credit of \$5,700, under the DIP Facility.

The Supplemental Loan will mature on the earliest of (a) February 5, 2010, (b) 45 days after the entry of the interim financing order if the permanent financing order, in form and substance satisfactory to the Supplemental Loan participants, has not been entered prior to the expiration of such 45-day period, (c) the substantial consummation (as defined in Section 1101 of the Bankruptcy Code and which shall be no later than the effective date ) of a plan of reorganization filed in the Bankruptcy Cases that is confirmed pursuant to an order entered by the Bankruptcy Court, such plan and order on terms and conditions satisfactory to the Supplemental Loan participants or (d) the termination of the Commitment with respect to the DIP Facility; provided that if certain exit conditions are satisfied prior to the maturity of the Supplemental Loan pursuant to clauses (a) through (d) above, the maturity of the Supplemental Loan shall be automatically extended to March 31, 2012. As noted above, the Final DIP Order constitutes the permanent financing order and, therefore, the Company has satisfied the 45 day requirement.

As collateral security for the performance, observance and payment in full of all of the obligations (including pre-petition obligations and the post-petition obligations), the Agent has valid, enforceable and perfected first priority and senior security interests in and liens upon all pre-petition collateral granted under the Company s guarantee and collateral agreement with respect to the ABL Facility, as well as valid and enforceable first priority and senior security interests in and liens upon all post-petition collateral granted to Agent, for the benefit of itself and the other secured parties, under the Final DIP Financing Order, subject only to liens or encumbrances that were expressly permitted by the ABL Credit Agreement and the guarantee and collateral agreement and any other liens or encumbrances expressly permitted by any financing order that may have priority over the liens in favor of Agent and the secured parties.

The DIP Credit Agreement contains various representations and warranties and covenants, including, without limitation, enhanced collateral reporting, a maximum variance to budget covenant and other provisions directly relating to the Bankruptcy Cases. The DIP Credit Agreement also provides for customary events of default, including payment defaults and cross-defaults on other material indebtedness. If an event of default occurs and is continuing, amounts due outstanding under the DIP Facility may be accelerated and the rights and remedies of the lenders under the DIP Facility available under the applicable loan documents may be exercised, including rights with respect to the collateral securing obligations under the DIP Facility. As of March 29, 2009, the Company was in compliance with all covenants under the DIP Facility.

The Company currently believes that cash on hand, funds from its operations and availability under the DIP Facility will provide the Company with sufficient liquidity to fund its operations, capital expenditures and debt service obligations under the DIP Facility during Chapter 11 proceedings. Also, the Company expects to have additional liquidity during Chapter 11 proceedings as a result of the stay of certain pre-petition liabilities. However, the Company s ability to continue as a going concern is predicated upon, among other things, the timely confirmation and consummation of a satisfactory plan of reorganization, compliance with the provisions

#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

of the DIP Facility, the Company s ability to generate sufficient cash flows from operations and the Company s ability to obtain financing sufficient to satisfy its future obligations. The Company can provide no assurance that it will be successful in this regard.

#### **Senior Subordinated Notes**

At March 29, 2009, the Company had outstanding principal of \$700,000 under the 7 <sup>3</sup>/8 Notes, outstanding principal of \$2,873 under the 8 <sup>1</sup>/2 Notes, and outstanding principal of \$347,012 under its Variable Rate Notes, collectively, the Senior Subordinated Notes. The Variable Rate Notes are subject to a variable rate of interest that increases semi-annually, varying depending on whether interest is paid in cash or increased principal. As of March 29, 2009, the Variable Rate Notes bore interest at a rate of 12 <sup>1</sup>/2%.

The indentures governing the Senior Subordinated Notes contain customary covenants that limit, among other things, the incurrence of additional indebtedness, payment of dividends on or redemption or repurchase of equity interests, the making of certain investments, expansion into unrelated businesses, creation of liens on assets, merger or consolidation with another company, transfer or sell all or substantially all assets, and transactions with affiliates.

In addition, the indentures governing the Senior Subordinated Notes each provide for customary events of default, including failure to make required payments, failure to comply with certain agreements or covenants, failure to make payments on or acceleration of certain other indebtedness, and certain events of bankruptcy and insolvency. Events of default under the respective indentures arising from certain events of bankruptcy or insolvency will automatically cause the acceleration of the amounts due under the notes subject to that indenture. If any other event of default under an indenture occurs and is continuing, the trustee for that indenture or the registered holders of at least 25% in the then aggregate outstanding principal amount of those notes, may declare the acceleration of the amounts due under those notes.

As discussed above, the Company did not make its February 2, 2009, interest payment on the  $7^3/8$  Notes. In addition, the Company did not make an April 1, 2009 interest payment on the Variable Rate Notes. The holders of Senior Subordinated Notes hold unsecured claims in the Bankruptcy Cases with respect to the indebtedness under the Senior Subordinated Notes as of the time of the Bankruptcy Filing. As of March 29, 2009, the Senior Subordinated Notes are presented within Liabilities subject to compromise in the Condensed Consolidated Balance Sheets (Unaudited).

#### 9 EMPLOYEE BENEFIT PLANS

The Company has various defined benefit pension plans covering some of its employees in the U.S. and certain employees in other countries, primarily the United Kingdom and Germany. Plans generally provide benefits of stated amounts for each year of service. The Company funds its U.S. pension plans at a level to maintain, within established guidelines, the IRS-defined 92 percent current liability funded status. At January 1, 2008, the date of the most recent calculation, all U.S. funded defined benefit pension plans reflected a current liability funded status equal to or greater than 92 percent. Additionally, in compliance with the Company s funding policy, annual contributions to non-U.S. defined benefit plans are equal to the actuarial recommendations or statutory requirements in the respective countries.

The Company also sponsors or participates in a number of other non-U.S. pension arrangements, including various retirement and termination benefit plans, some of which are covered by local law or coordinated with

#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

#### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

government-sponsored plans, which are not significant in the aggregate and therefore are not included in the information presented below.

The Company also has various nonqualified deferred compensation agreements with certain of its employees. Under certain of these agreements, the Company has agreed to pay certain amounts annually for the first 15 years subsequent to retirement or to a designated beneficiary upon death. It is management s intent that life insurance contracts owned by the Company will fund these agreements. Under the remaining agreements, the Company has agreed to pay such deferred amounts in up to 15 annual installments beginning on a date specified by the employee, subsequent to retirement or disability, or to a designated beneficiary upon death.

The Company s results of operations for the three month periods ended March 29, 2009 and March 30, 2008, respectively, reflect the following pension and deferred compensation benefit costs:

	Three N	Months	Six M	onths
Components of net periodic pension benefit and deferred compensation benefit cost	2009	2008	2009	2008
Service cost	\$ 601	\$ 668	\$ 1,202	\$ 1,336
Interest cost	1,727	1,669	3,453	3,338
Expected return on assets	(1,147)	(1,207)	(2,295)	(2,414)
Amortization of prior service cost	55	63	110	127
Recognized net actuarial loss	39	70	79	139
Employee contributions	(29)		(58)	
Net periodic benefit cost	\$ 1,246	\$ 1,263	\$ 2,491	\$ 2,526

	Three I	Months	Six Months		
Pension and deferred compensation contributions	2009	2008	2009	2008	
Contributions made during period	\$ 713	\$ 1.309	\$ 1.250	\$ 1.979	

Under the Rayovac postretirement plan the Company provides certain health care and life insurance benefits to eligible retired employees. Participants earn retiree health care benefits after reaching age 45 over the next 10 succeeding years of service and remain eligible until reaching age 65. The plan is contributory; retiree contributions have been established as a flat dollar amount with contribution rates expected to increase at the active medical trend rate. The plan is unfunded. The Company is amortizing the transition obligation over a 20-year period.

The Company sponsors a defined contribution pension plan for its domestic salaried employees, which allows participants to make contributions by salary reduction pursuant to Section 401(k) of the Internal Revenue Code. The Company contributes annually from 3% to 6% of participants compensation based on age or service, and may make additional discretionary contributions. The Company also sponsors defined contribution pension plans for employees of certain foreign subsidiaries. Company contributions charged to operations, including discretionary amounts, for the three and six month period ended March 29, 2009, was \$1,235 and \$2,449, respectively.

The measurement date provisions of SFAS No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans an amendment of FASB Statements No. 87, 88, 106, and 132(R), (SFAS 158), which for the Company becomes effective for the fiscal year ending September 30, 2009, will require the Company to measure all of its defined benefit pension and postretirement plan assets and obligations as of

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#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

September 30, its fiscal year end. The Company currently measures plan assets and obligations of its domestic pension plans as of June 30 each year and either June 30 or September 30 each year for its foreign pension plans and its domestic other postretirement plans. The Company is currently evaluating the impact of adopting the measurement date provisions of SFAS 158 on its consolidated financial statements.

#### 10 INCOME TAXES

The Company files income tax returns in the U.S. federal jurisdiction and various state, local and foreign jurisdictions and is subject to ongoing examination by the various taxing authorities. The Company s major taxing jurisdictions are the U.S. and Germany. In the U.S, federal tax filings for years prior to and including the Company s fiscal year ended September 30, 2004 are closed. However, the federal net operating loss carryforward from the Company s fiscal year ended September 30, 2004 is subject to Internal Revenue Service (IRS) examination until the year that such net operating loss carryforward is utilized and that year is closed for audit. The Company s fiscal years ended September 30, 2005, 2006, 2007, and 2008 remain open to examination by the IRS. Filings in various U.S. state and local jurisdictions are also subject to audit and to date no significant audit matters have arisen.

Certain of the Company s German legal entities are currently undergoing audits for the fiscal years ended September 30, 2002 through September 30, 2005. The Company cannot predict the ultimate outcome of the examinations; however, it is reasonably possible that during the next 12 months some portion of previously unrecognized tax benefits could be recognized.

### 11 SEGMENT RESULTS

The Company manages its business in three vertically integrated, product-focused reporting segments; (i) Global Batteries & Personal Care; (ii) Global Pet Supplies; and (iii) the Home and Garden Business.

Global strategic initiatives and financial objectives for each reportable segment are determined at the corporate level. Each reportable segment is responsible for implementing defined strategic initiatives and achieving certain financial objectives and has a general manager responsible for the sales and marketing initiatives and financial results for product lines within that segment.

Net sales and Cost of goods sold to other business segments have been eliminated. The gross contribution of intersegment sales is included in the segment selling the product to the external customer. Segment net sales are based upon the segment from which the product is shipped.

The operating segment profits do not include restructuring and related charges, interest expense, interest income, impairment charges, reorganization items and income tax expense. Accordingly, corporate expenses include primarily general and administrative expenses associated with corporate overhead and global long-term incentive compensation plans. All depreciation and amortization included in income from operations is related to operating segments or corporate expense. Costs are identified to operating segments or corporate expense according to the function of each cost center.

### SPECTRUM BRANDS, INC.

### **Debtor and Debtor-in-Possession**

# Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

All capital expenditures are related to operating segments. Variable allocations of assets are not made for segment reporting. Segment information for the three and six month periods ended March 29, 2009 and March 30, 2008, respectively, is as follows:

	Three	Months	Six M	onths
	2009	2008	2009	2008
Net sales from external customers				
Global Batteries & Personal Care	\$ 287,477	\$ 307,596	\$ 676,836	\$ 725,655
Global Pet Supplies	142,131	148,408	274,491	290,869
Home and Garden Business	73,654	76,448	100,438	103,370
Total segments	\$ 503,262	\$ 532,452	\$ 1,051,765	\$ 1,119,894

	Three N	Months	Si	s	
	2009	2008	2009		2008
Segment profit (loss)					
Global Batteries & Personal Care	\$ 33,829	\$ 24,675	\$ 87,09	0 \$	71,766
Global Pet Supplies	14,523	15,276	26,57	8	32,089
Home and Garden Business	8,891	(6,620)	(1,77	5)	(17,786)
Total segments	57,243	33,331	111,89	3	86,069
Corporate expense	7,917	9,142	16,33	4	17,505
Restructuring and related charges	16,140	5,370	37,16	8	10,383
Intangibles impairment		12,400			12,400
Interest expense	47,446	58,221	99,91	0	115,393
Other expense (income), net	710	(1,054)	4,38	7	(1,163)
•		. , ,			
Loss from continuing operations before reorganization items and income taxes	\$ (14,970)	\$ (50,748)	\$ (45,90	6) \$	(68,449)

	March 29, 2009	September 30, 2008
Segment total assets		
Global Batteries & Personal Care	\$ 1,025,367	\$ 1,182,515
Global Pet Supplies	678,499	700,475
Home and Garden Business	285,994	289,628
Total segments	1,989,860	2,172,618
Corporate	35,293	74,861
Total assets at period end	\$ 2,025,153	\$ 2,247,479

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### 12 RESTRUCTURING AND RELATED CHARGES

The Company reports restructuring and related charges associated with manufacturing and related initiatives in Cost of goods sold. Restructuring and related charges reflected in Cost of goods sold include, but are not limited to, termination and related costs associated with manufacturing employees, asset impairments relating to manufacturing initiatives, and other costs directly related to the restructuring or integration initiatives implemented.

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#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

#### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

The Company reports restructuring and related charges relating to administrative functions in Operating expenses, such as initiatives impacting sales, marketing, distribution, or other non-manufacturing related functions. Restructuring and related charges reflected in Operating expenses include, but are not limited to, termination and related costs, any asset impairments relating to the functional areas described above, and other costs directly related to the initiatives implemented as well as consultation, legal and accounting fees related to the evaluation of the Company s capital structure incurred prior to the Bankruptcy Filing.

The following table summarizes restructuring and related charges incurred by segment for the three and six month periods ended March 29, 2009 and March 30, 2008, respectively:

	Three N		Six M	lonths 2008
	2009	2008	2008 2009	
Cost of goods sold:				
Global Batteries & Personal Care	\$ 2,135	\$ 73	\$ 12,275	\$ 207
Global Pet Supplies	526	122	532	109
••				
Total restructuring and related charges in cost of goods sold	2,661	195	12,807	316
	_,-,		,	
Operating expenses:				
Global Batteries & Personal Care	2,768	2,762	7,309	4,538
Global Pet Supplies	1,474	687	3,959	966
Home and Garden Business	233	711	1,781	1,950
Corporate	9,004	1,015	11,312	2,613
Total restructuring and related charges in operating expenses	13,479	5.175	24,361	10,067
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Total restructuring and related charges	\$ 16,140	\$ 5,370	\$ 37,168	\$ 10,383
-				

#### 2009 Restructuring Initiatives

The Company has implemented a series of initiatives within the Global Batteries & Personal Care segment and the Global Pet Supplies segment to reduce operating costs as well as evaluate the Company's opportunities to improve its capital structure (the Global Cost Reduction Initiatives). These initiatives include headcount reductions within the Global Batteries & Personal Care segment and the Global Pet Supplies segment and the exit of certain facilities in the U.S. related to the Global Pet Supplies segment. These initiatives also included consultation, legal and accounting fees related to the evaluation of the Company's capital structure. The Company recorded \$10,092 of pretax restructuring and related charges during both the three and six month periods ended March 29, 2009, related to the Global Cost Reduction Initiatives. Costs associated with these initiatives, which are expected to be incurred through September 30, 2009, are projected at approximately \$11,200.

### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

#### **Global Cost Reduction Initiatives Summary**

The following table summarizes the remaining accrual balance associated with the Global Cost Reduction Initiatives and activity that occurred during Fiscal 2009:

	mination enefits	Other Costs	Total
Accrual balance at September 30, 2008	\$	\$	\$
Provisions	2,299	7,916	10,215
Cash expenditures	(620)	(7,598)	(8,218)
Non-cash items	1,335	113	1,448
Accrual balance at March 29, 2009	\$ 3,014	\$ 431	\$ 3,445
Expensed as incurred <sup>(A)</sup>	\$ (123)	\$	\$ (123)

<sup>(</sup>A) Consists of amounts not impacting the accrual for restructuring and related charges.

The following table summarizes the expenses as incurred during the six month period ending March 29, 2009, the cumulative amount incurred to date and the total future expected costs incurred associated with the Global Realignment Initiatives by operating segment:

	Batte	lobal ries and nal Care	Global Supplies	Co	orporate	Total
Restructuring and related charges during Fiscal 2009	\$	502	\$ 1,999	\$	7,591	\$ 10,092
Restructuring and related charges since initiative inception	\$	502	\$ 1,999	\$	7,591	\$ 10,092
Total future restructuring and related charges expected	\$		\$ 1,101	\$		\$ 1,101

### 2008 Restructuring Initiatives

The Company implemented an initiative within the Global Batteries & Personal Care segment in China to reduce operating costs and rationalize the Company s manufacturing structure. These initiatives include the plan to exit the Company s Ningbo Baowang China battery manufacturing facility (the Ningbo Exit Plan ). The Company recorded \$1,867 and \$12,262 of pretax restructuring and related charges during the three and six month periods ended March 29, 2009, respectively, and \$28,661 of pretax restructuring and related charges since the inception of the Ningbo Exit Plan. Costs associated with these initiatives, which are expected to be incurred through September 30, 2009, are projected at approximately \$30,295.

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#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

#### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

#### **Ningbo Exit Plan Summary**

The following table summarizes the remaining accrual balance associated with the 2008 initiatives and activity that occurred during Fiscal 2009:

	mination Benefits	_	ther Costs	1	Total
Accrual balance at September 30, 2008	\$ 911	\$	233	\$	1,144
Provisions	769		362		1,131
Cash expenditures	(1,653)		(239)		(1,892)
Non-cash items	(27)		1		(26)
Accrual balance at March 29, 2009	\$	\$	357	\$	357
Expensed as incurred <sup>(A)</sup>	\$	\$ 1	1,131	\$	11,131

<sup>(</sup>A) Consists of amounts not impacting the accrual for restructuring and related charges.

### 2007 Restructuring Initiatives

The Company has implemented a series of initiatives within the Global Batteries & Personal Care segment in Latin America to reduce operating costs (the Latin American Initiatives). These initiatives, which are substantially complete, include the reduction of certain manufacturing operations in Brazil and the restructuring of management, sales, marketing and support functions. The Company recorded \$60 and \$146 of pretax restructuring and related charges during the three and six months periods ended March 29, 2009, respectively, and \$12 during both the three and six month periods ended March 30, 2008, in connection with the Latin American Initiatives. The Company has recorded pretax restructuring and related charges of \$11,383 since the inception of the Latin American Initiatives.

The following table summarizes the remaining accrual balance associated with the Latin American Initiatives and activity that occurred during Fiscal 2009:

### **Latin American Initiatives Summary**

	Termination Benefits		Other Costs	Total
Accrual balance at September 30, 2008	\$	124	\$ 777	\$ 901
Cash expenditures	\$	(373)		(373)
Non-cash items			(236)	(236)
Accrual balance at March 29, 2009	\$	(249)	\$ 541	\$ 292
Expensed as incurred <sup>(A)</sup>	\$	146	\$	\$ 146

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(A) Consists of amounts not impacting the accrual for restructuring and related charges.

In Fiscal 2007, the Company began managing its business in three vertically integrated, product-focused reporting segments; Global Batteries & Personal Care, Global Pet Supplies and the Home and Garden Business. As part of this realignment, the Company s Global Operations organization, previously included in corporate expense, consisting of research and development, manufacturing management, global purchasing, quality operations and inbound supply chain, is now included in each of the operating segments. In connection with these

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#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

changes the Company undertook a number of cost reduction initiatives, primarily headcount reductions, at the corporate and operating segment levels (the Global Realignment Initiatives). The Company recorded \$4,110 and \$11,051 of pretax restructuring and related charges during the three and six month periods ended March 29, 2009, respectively, and \$4,532 and \$9,011 during the three and six month periods ended March 30, 2008, respectively, in connection with the Global Realignment Initiatives. Costs associated with these initiatives, which are expected to be incurred through December 31, 2009, relate primarily to severance and are projected at approximately \$97,000, the majority of which will be cash costs.

The following table summarizes the remaining accrual balance associated with the Global Realignment Initiatives and activity that occurred during Fiscal 2009:

#### **Global Realignment Initiatives Summary**

	Termination Benefits		Other Costs	Total
Accrual balance at September 30, 2008	\$	17,575	\$ 3,688	\$ 21,263
Provisions		6,197	(5)	6,192
Cash expenditures		(8,293)	(300)	(8,593)
Non-cash items		(262)	(732)	(994)
Accrual balance at March 29, 2009	\$	15,217	\$ 2,651	\$ 17,868
Expensed as incurred <sup>(A)</sup>	\$	2,856	\$ 2,003	\$ 4,859

<sup>(</sup>A) Consists of amounts not impacting the accrual for restructuring and related charges.

The following table summarizes the expenses as incurred during the six month period ending March 29, 2009, the cumulative amount incurred to date and the total future expected costs incurred associated with the Global Realignment Initiatives by operating segment:

	Global			
	Batteries and Personal Care	Home and Garden	Corporate	Total
Restructuring and related charges during Fiscal 2009	\$ 6,682	\$ 648	\$ 3,721	\$ 11,051
Restructuring and related charges since initiative inception	\$ 49,177	\$ 6,913	\$ 28,170	\$ 84,260
Total future restructuring and related charges expected	\$	\$ 5,400	\$ 7,334	\$ 12,734

### 2006 Restructuring Initiatives

The Company implemented a series of initiatives within the Global Batteries & Personal Care segment in Europe to reduce operating costs and rationalize the Company s manufacturing structure (the European Initiatives). These initiatives, which are substantially complete, include the relocation of certain operations at the Ellwangen, Germany packaging center to the Dischingen, Germany battery plant and restructuring its sales, marketing and support functions. The Company recorded no pretax restructuring and related charges during the three and six month periods ended March 29, 2009, and \$100 and \$164 during the three and six month periods ended March 30, 2008, respectively, in connection

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with the European Initiatives. The Company has recorded pretax restructuring and related charges of \$27,039 since the inception of the European Initiatives.

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#### SPECTRUM BRANDS, INC.

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Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

The following table summarizes the remaining accrual balance associated with the 2006 initiatives and activity that occurred during Fiscal 2009:

### **European Initiatives Summary**

	nination nefits	Other Costs	Total
Accrual balance at September 30, 2008	\$ 3,054	\$ 479	\$ 3,533
Cash expenditures	(276)	(84)	(360)
Non-cash items	(193)	(23)	(216)
Accrual balance at March 29, 2009	\$ 2,585	\$ 372	\$ 2,957

#### 2005 Restructuring Initiatives

In connection with the acquisitions of United and Tetra in 2005, the Company implemented a series of initiatives to optimize the global resources of the combined companies. These initiatives included: integrating all of United s home and garden administrative services, sales and customer service functions into the Company s operations in Madison, Wisconsin; converting all information systems to SAP; consolidating United s home and garden manufacturing and distribution locations in North America; rationalizing the North America supply chain; and consolidating administrative, manufacturing and distribution facilities of the Company s Global Pet Supplies business. In addition, certain corporate finance functions were shifted to the Company s global headquarters in Atlanta, Georgia.

Effective October 1, 2006, initiatives to integrate the activities of the Home and Garden Business into the Company s operations in Madison, Wisconsin were suspended. The Company recorded \$11 and \$1,192 of pretax restructuring and related charges during the three and six month periods ended March 29, 2009, respectively, and \$27 and \$121 during the three and six month periods ended March 30, 2008, respectively, representing the finalization of expenditures in connection with the integration of the United home and garden business. The Company recorded pretax restructuring and related charges of \$31,918 since the inception of the initiatives.

Integration activities within Global Pet Supplies were substantially complete as of March 29, 2009. Global Pet Supplies integration activities consisted primarily of the rationalization of manufacturing facilities and the optimization of the distribution network. As a result of these integration initiatives, two pet supplies facilities were closed in 2005, one in Brea, California and the other in Hazleton, Pennsylvania, one pet supply facility was closed in 2006, in Hauppauge, New York and one pet supply facility was closed in 2007 in Moorpark, California. The Company recorded \$0 and \$2,491 of pretax restructuring and related charges during the three and six month periods ended March 29, 2009, respectively, and \$809 and \$1,075 during the three and six month periods ended March 30, 2008, respectively, representing the finalization of expenditures in connection with its integration activities within the Global Pet Supplies business. The Company has recorded pretax restructuring and related charges of \$37,053 since the inception of the integration activities within Global Pet Supplies.

During the fiscal year ended September 30, 2005, the Company also announced the closure of a zinc carbon manufacturing facility in Breitenbach, France within Global Batteries and Personal Care. The Company recorded \$(7) of pretax restructuring and related charges during both the three and six month periods ended March 29, 2009, in connection with this closure. The costs associated with the initiative are complete and totaled \$10,948.

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#### SPECTRUM BRANDS, INC.

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#### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

The following tables summarize the remaining accrual balance associated with the 2005 initiatives and activity that occurred during Fiscal 2009:

### 2005 Restructuring Initiatives Summary

	 mination Benefits	-	ther Costs	,	Total
Accrual balance at September 30, 2008	\$ 1,214	\$	1,519	\$	2,733
Provisions	2,259		1,071		3,330
Cash expenditures	(1,210)	(	1,297)		(2,507)
Reclassification to Liabilities Subject to Compromise <sup>(A)</sup>		(	2,004)		(2,004)
Non-cash items	(1,153)		1,103		(50)
Accrual balance at March 29, 2009	\$ 1,110	\$	392	\$	1,502
Expensed as incurred <sup>(B)</sup>	\$ 209	\$	137	\$	346

<sup>(</sup>A) Leases previously exited as part of the Company s restructuring efforts have been reclassified as Liabilities subject to compromise in accordance with SOP 90-7. The amount was reclassified prior to a \$591 loss on rejected lease as a result of the Bankruptcy Cases. See Note 2, Voluntary Reorganization Under Charter 11, for further details on the Company s Liabilities subject to compromise.

(B) Consists of amounts not impacting the accrual for restructuring and related charges.

### 2005 Restructuring Initiatives Summary Pursuant to Acquisition(\$)

	Other
	Costs
Accrual balance at September 30, 2008	\$ 4,985
Provisions	73
Cash expenditures	(580)
Reclassification to Liabilities Subject to Compromise <sup>(B)</sup>	(1,131)
Non-cash expenditures	(300)
Accrual balance at March 29, 2009	\$ 3,047

<sup>(</sup>A) Represents costs to exit activities of the acquired United and Tetra businesses. These costs, which include severance, lease termination costs, inventory disposal costs and other associated costs, relate to the closure of certain acquired Global Pet Supplies and home and garden manufacturing and distribution facilities. Such amounts are recognized as liabilities assumed as part of the United acquisition and included in the allocation of the acquisition cost in accordance with the provisions of EITF Issue 95-3.

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(B)

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Leases previously exited as part of the Company s restructuring efforts have been reclassified as Liabilities subject to compromise in accordance with SOP 90-7. The amount was reclassified prior to a \$211 gain on rejected lease as a result of the Bankruptcy Cases. See Note 2, Voluntary Reorganization Under Charter 11, for further details on the Company s Liabilities subject to compromise.

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Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

#### 13 COMMITMENTS AND CONTINGENCIES

The Company has provided for the estimated costs associated with environmental remediation activities at some of its current and former manufacturing sites. The Company believes that any additional liability in excess of the amounts provided of approximately \$3,957, which may result from resolution of these matters, will not have a material adverse effect on the financial condition, results of operations or cash flows of the Company.

Included in long-term liabilities assumed in connection with the acquisition of Microlite S.A. (Microlite) is a provision for presumed credits applied to the Brazilian excise tax on Manufactured Products, or IPI taxes. Although a previous ruling by the Brazilian Federal Supreme Court has been issued in favor of a specific Brazilian taxpayer with similar tax credits, on February 15, 2007 the Brazilian Federal Supreme Court ruled against certain Brazilian taxpayers with respect to the legality and constitutionality of the IPI presumed credits. This decision is applicable to all similarly-situated taxpayers. At March 29, 2009 and September 30, 2008, these amounts totaled approximately \$3,630 and \$14,243, respectively, and are included in Other long-term liabilities in the Condensed Consolidated Balance Sheets (Unaudited).

On February 3, 2009, all of the Company s U.S. subsidiaries filed voluntary petitions for reorganization relief under Chapter 11 of the Bankruptcy Code. The Company is subject to a number of contingencies in connection with its Bankruptcy Filing and related Bankruptcy Cases. See Note 2, Voluntary Reorganization Under Chapter 11, for a further description of the Bankruptcy Cases.

As a result of the Bankruptcy Filing, with certain exceptions or unless otherwise ordered by the Bankruptcy Court, the automatic stay under the Bankruptcy Code prevents parties from pursuing any pre-petition claims and lawsuits against the Company and its U.S. subsidiaries. Claims and lawsuits based upon liabilities arising after the Petition Date generally are not subject to the automatic stay.

The Company is a defendant in various other matters of litigation generally arising out of the normal course of business.

The Company does not believe that any other matters or proceedings presently pending will have a material adverse effect on the results of operations, financial condition, liquidity or cash flow of the Company.

#### 14 NEW ACCOUNTING PRONOUNCEMENTS

In December 2007, the FASB issued SFAS No. 141 (Revised 2007), *Business Combinations* (SFAS 141(R)). SFAS 141(R) which will significantly change the accounting for future business combinations after adoption. SFAS 141(R) establishes principles and requirements for how the acquirer of a business recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any non-controlling interest in the acquired business. SFAS 141(R) also provides guidance for recognizing and measuring the goodwill acquired in the business combination and determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. SFAS 141(R) is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008. The Company is currently evaluating the impact that SFAS 141(R) will have on its financial position, results of operations and cash flows.

In December 2007, the FASB issued SFAS No. 160, Noncontrolling Interests in Consolidated Financial Statements (SFAS 160), an amendment of Accounting Research Bulletin No. 51, Consolidated Financial

#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

Statements, which changes the accounting and reporting for minority interests. Minority interests will be recharacterized as noncontrolling interests and will be reported as a component of equity separate from the parent sequity, and purchases or sales of equity interests that do not result in a change in control will be accounted for as equity transactions. In addition, net income attributable to the noncontrolling interest will be included in consolidated net income on the face of the income statement and, upon a loss of control, the interest sold, as well as any interest retained, will be recorded at fair value with any gain or loss recognized in earnings. SFAS 160 is effective for fiscal years beginning after December 15, 2008. The Company does not believe the adoption of SFAS 160 will have a material impact on its financial position, results of operations or cash flows.

In April 2008, the FASB issued FASB Staff Position (FSP) No. 142-3, Determination of the Useful Life of Intangible Assets (FSP 142-3). FSP 142-3 amends the factors to be considered in developing renewal or extension assumptions used to determine the useful life of intangible assets under SFAS No. 142, Goodwill and Other Intangible Assets. Its intent is to improve the consistency between the useful life of an intangible asset and the period of expected cash flows used to measure its fair value. FSP 142-3 is effective for fiscal years beginning after December 15, 2008. The Company does not believe the adoption of FSP 142-3 will have a material impact on its financial position, results of operations or cash flows.

In May 2008, the FASB issued SFAS No. 162, The Hierarchy of Generally Accepted Accounting Principles (SFAS 162). SFAS 162 identifies the sources of accounting principles and the framework for selecting the principles to be used in preparation of financial statements of nongovernmental entities that are presented in conformity with generally accepted accounting principles in the U.S. SFAS 162 is effective 60 days following SEC approval of the Public Company Accounting Oversight Board amendments to remove the hierarchy of generally accepted accounting principles from the auditing standards. The adoption of this statement is not expected to have a material effect on the Company s financial position, results of operations or cash flows.

In September 2006, the FASB issued SFAS 157, Fair Value Measurements (SFAS 157), which establishes a framework for measuring fair value and requires expanded disclosures regarding fair value measurements. In February 2008, the FASB issued FSP 157-2, Effective Date of FASB Statement 157 (FSP 157-2), which allows for a one year deferral of the adoption date of SFAS 157 for all nonfinancial assets and nonfinancial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis. The Company elected to defer the adoption of SFAS 157 for the assets and liabilities within the scope of FSP FAS 157-2. In October 2008, the FASB issued FSP 157-3, Determining the Fair Value of a Financial Asset in a Market That Is Not Active (FSP 157-3), which clarifies the application of SFAS 157 when the market for a financial asset is inactive. The adoption of SFAS 157 for those assets and liabilities not subject to the deferral permitted by FSP 157-2 did not have a material impact on its financial position, results of operations or cash flows. The Company does not expect the adoption of SFAS 157 for non-financial assets and liabilities to have a material impact on its consolidated financial statements.

In December 2008, the FASB issued FSP No. 132(R)-1, Employers Disclosures about Pensions and Other Postretirement Benefits (FSP 132R-1). FSP 132R-1 requires enhanced disclosures about the plan assets of a company s defined benefit pension and other postretirement plans. The enhanced disclosures required by this FSP are intended to provide users of financial statements with a greater understanding of: (1) how investment allocation decisions are made, including the factors that are pertinent to an understanding of investment policies and strategies; (2) the major categories of plan assets; (3) the inputs and valuation techniques used to measure the fair value of plan assets; (4) the effect of fair value measurements using significant unobservable inputs (Level 3) on changes in plan assets for the period; and (5) significant concentrations of risk within plan assets. FSP 132R-1

#### SPECTRUM BRANDS, INC.

#### **Debtor and Debtor-in-Possession**

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

(Amounts in thousands, except per share figures)

is effective for fiscal years beginning after December 15, 2009. The Company does not believe the adoption of FSP 132R-1 will have a material impact on its financial position, results of operations or cash flows.

#### 15 CONDENSED CONSOLIDATING FINANCIAL STATEMENTS

In connection with the acquisitions of Remington, United and Tetra, the Company completed debt offerings of certain of the Senior Subordinated Notes. Payment obligations of the Senior Subordinated Notes are fully and unconditionally guaranteed on a joint and several basis by all or some combination of the Company s U.S. subsidiaries.

The following consolidating financial data illustrates the components of the condensed consolidated financial statements. Investments in subsidiaries are accounted for using the equity method for purposes of illustrating the consolidating presentation. Earnings of subsidiaries are therefore reflected in the Company s and Guarantor Subsidiaries investment accounts and earnings. The elimination entries presented herein eliminate investments in subsidiaries and intercompany balances and transactions. Separate condensed consolidated financial statements of the Guarantor Subsidiaries are not presented because management has determined that such financial statements would not be material to investors.

The following condensed combined financial statements also present in one format the financial information required for entities that have filed for reorganization relief under Chapter 11 of the Bankruptcy Code pursuant to SOP 90-7, and the financial information required with respect to those entities which guarantee certain of the Company s debt.

As of March 29, 2009, the Senior Subordinated Notes were guaranteed by all or some combination of the Guarantor Subsidiaries. The foreign subsidiaries did not guarantee these notes.

Financial Statements for Entities in Reorganization Under Chapter 11

As discussed in Note 2, Voluntary Reorganization Under Chapter 11, all of the Company s U.S. subsidiaries filed voluntary petitions for reorganization relief under Chapter 11 of the Bankruptcy Code. In accordance with SOP 90-7, condensed consolidating financial information is presented below.

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# ${\bf SPECTRUM\ BRANDS, INC.\ AND\ SUBSIDIARIES}$

### **Debtor and Debtor-in-Possession**

# **Condensed Consolidating Balance Sheet**

# March 29, 2009

### (Unaudited)

# (Amounts in thousands)

	Parent		Guarantor Subsidiaries		onguarantor ubsidiaries	Eliminations	Consolidated Total
ASSETS							
Current assets:							
Cash and cash equivalents	\$ 2,7	87	\$ 3,042	\$	45,727	\$	\$ 51,556
Receivables, net	379,1	15	448,837		207,601	(699,769)	335,784
Inventories	76,3	61	154,941		158,792	(3,163)	386,931
Assets held for sale	5,7	20	316		6,450		12,486
Prepaid expenses and other	3,7	770	31,548		21,540	733	57,591
Total current assets	467,7	53	638,684		440,110	(702,199)	844,348
Property, plant and equipment, net	36,0	006	51,513		97,821		185,340
Goodwill			58,653		167,826	2,324	228,803
Intangible assets, net	213,9	44	286,733		207,400	(187)	707,890
Deferred charges and other	678,0	71	414,711		(809,777)	(244,377)	38,628
Debt issuance costs	20,1	.44					20,144
Investments in subsidiaries	3,682,3	94	3,199,032		3,406,958	(10,288,384)	
Total assets	\$ 5,098,3	12	\$ 4,649,326	\$	3,510,338	\$ (11,232,823)	\$ 2,025,153
LIABILITIES AND SHAREHOLDERS EQUITY							
Current liabilities:	ф. <b>2</b> 05.6	7.4	Φ 11	Ф	10.064	Φ (105.020)	ф. 100 110
Current maturities of long-term debt	\$ 295,0		\$ 11	\$	19,864	\$ (125,839)	\$ 189,110
Accounts payable	564,6		394,885		100,470	(873,234)	186,820
Accrued liabilities	78,8	370	36,211		95,313		210,394
Total current liabilities	938,6	643	431,107		215,647	(999,073)	586,324
Long-term debt, net of current maturities	1,350,8	305	591,154		37,651	(617,292)	1,362,318
Employee benefit obligations, net of current portion	7,3	31	(1,382)	)	33,824		39,773
Deferred income taxes	187,4	67	(53,947)	)	(7,163)		126,357
Other	10,2	253			31,347		41,600
Total liabilities	2,494,4		966,932		311,306	(1,616,365)	2,156,372
Liabilities subject to compromise	1,093,1	.37					1,093,137
Shareholders equity:							
Common stock		91	451		612,615	(613,066)	691
Additional paid-in capital	675,2		2,172,023		2,756,194	(4,927,920)	675,535
Accumulated deficit	(1,738,6		(475,671)	)	(233,633)	579,932	(1,868,021)
Accumulated other comprehensive income (loss)	2,650,2	282	1,985,591		63,856	(4,655,404)	44,325
	1,587,5	662	3,682,394		3,199,032	(9,616,458)	(1,147,470)

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Less treasury stock, at cost	(76,886)				(76,886)
Total shareholders equity	1,510,676	3,682,394	3,199,032	(9,616,458)	(1,224,356)
Total liabilities and shareholders equity	\$ 5,098,312	\$ 4,649,326	\$ 3,510,338	\$ (11,232,823)	\$ 2,025,153

# ${\bf SPECTRUM\ BRANDS, INC.\ AND\ SUBSIDIARIES}$

### **Debtor and Debtor-in-Possession**

# **Condensed Consolidating Balance Sheet**

September 30, 2008

(Unaudited)

(Amounts in thousands)

ASSETS	Parent	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Eliminations	Consolidated Total
Current assets:					
Cash and cash equivalents	\$ 9,786	\$ 3,667	\$ 91,320	\$	\$ 104,773
Receivables, net	262,056	443,551	209,654	(520,556)	394,705
Inventories	65,970	156,234	164,967	(3,911)	383,260
Deferred income taxes	(3,149)	11,969	4,404	733	13,957
Assets held for sale		316	7,136		7,452
Prepaid expenses and other	21,118	7,361	20,971		49,450
Total current assets	355,781	623,098	498,452	(523,734)	953,597
Property, plant and equipment, net	47,621	63,749	123,435		234,805
Long term intercompany receivables	675,951		(421,804)	(254,147)	
Deferred charges and other	15,724	439,571	(411,166)		44,129
Goodwill		58,653	174,491	2,324	235,468
Intangible assets, net	213,523	305,547	223,926	(187)	742,809
Debt issuance costs	36,671				36,671
Investments in subsidiaries	3,908,119	3,357,348	3,549,876	(10,815,343)	
Total assets	\$ 5,253,390	\$ 4,847,966	\$ 3,737,210	\$ (11,591,087)	\$ 2,247,479
LIABILITIES AND SHAREHOLDERS EQUITY					
Current liabilities:					
Current maturities of long-term debt	\$ 138,165	\$ 12	\$ 35,059	\$ (124,599)	\$ 48,637
Accounts payable	497,397	333,830	109,405	(662,506)	278,126
Accrued liabilities	106,422	32,991	115,903		255,316
Total current liabilities	741,984	366,833	260,367	(787,105)	582,079
Long-term debt, net of current maturities	2,462,070	602,379	50,984	(640,651)	2,474,782
Employee benefit obligations, net of current portion	10,191	(1,278)	38,781	` '	47,694
Deferred income taxes	158,242	(28,087)	(15,481)		114,674
Other	10,277		45,211		55,488
	· ·		·		,
Total liabilities	3,382,764	939,847	379,862	(1,427,756)	3,274,717
Shareholders equity:	3,302,701	757,017	377,002	(1,121,130)	3,271,717
Common stock	692	451	537,926	(538,377)	692
Additional paid-in capital	674,252	2,134,693	3,547,564	(5,682,139)	674,370
(Accumulated deficit) Retained earnings	(1,654,508)	(489,611)	(818,795)	1,267,999	(1,694,915)
Accumulated other comprehensive income (loss)	2,927,020	2,262,586	90.653	(5,210,814)	69,445
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	1,947,456	3,908,119	3,357,348	(10,163,331)	(950,408)
Less treasury stock, at cost	(76,830)				(76,830)
Total shareholders equity (deficit)	1,870,626	3,908,119	3,357,348	(10,163,331)	(1,027,238)
Total liabilities and shareholders equity (deficit)	\$ 5,253,390	\$ 4,847,966	\$ 3,737,210	\$ (11,591,087)	\$ 2,247,479

# ${\bf SPECTRUM\ BRANDS, INC.\ AND\ SUBSIDIARIES}$

### **Debtor and Debtor-in-Possession**

# **Condensed Consolidating Statement of Operations**

# **Three Month Period Ended March 29, 2009**

### (Unaudited)

### (Amounts in thousands)

		Guarantor	Nonguarantor		Consolidated
	Parent	Subsidiaries	Subsidiaries	Eliminations	Total
Net sales	\$ 88,477	\$ 226,624	\$ 216,052	\$ (27,891)	\$ 503,262
Cost of goods sold	54,269	164,152	127,492	(30,146)	315,767
Restructuring and related charges	2,091	525	45		2,661
Gross profit	32,117	61,947	88,515	2,255	184,834
Operating expenses:					
Selling	14,090	31,943	48,819	(4)	94,848
General and administrative	16,492	6,736	14,334		37,562
Research and development	3,699	1,310	750		5,759
Restructuring and related charges	11,063	651	1,765		13,479
C	,		,		,
	45,344	40.640	65,668	(4)	151,648
Operating (loss) income	(13,227)	21,307	22,847	2,259	33,186
Interest expense	35,065	6,588	5,801	(8)	47,446
•				. ,	710
Other (income) expense, net	(11,884)	3,535	1,762	7,297	/10
(Loss) income from continuing operations before					
reorganization items, net and income taxes	(36,408)	11,184	15,284	(5,030)	(14,970)
Reorganization items, net	20,931	380			21,311
(Loss) income from continuing operations before income					
taxes	(57,339)	10,804	15,284	(5,030)	(36,281)
Income tax expense (benefit)	6,508	(2,540)	4,380	(= ,== = )	8,348
	0,000	(=,= 10)	1,000		5,5 10
(Loss) income from continuing operations	(62 947)	13,343	10.004	(5.020)	(44.620)
(Loss) income from continuing operations	(63,847)		10,904	(5,030)	(44,629)
Income (loss) from discontinuing operations, net of tax	1,178	(16,998)			(15,820)
Net (loss) income	\$ (62,669)	\$ (3,654)	\$ 10,904	\$ (5,030)	\$ (60,449)

# ${\bf SPECTRUM\ BRANDS, INC.\ AND\ SUBSIDIARIES}$

### **Debtor and Debtor-in-Possession**

# **Condensed Consolidating Statement of Operations**

# **Three Month Period Ended March 30, 2008**

### (Unaudited)

# (Amounts in thousands)

	Parent	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Eliminations	Consolidated Total
Net sales	\$ 71,562	\$ 223,176	\$ 267,660	\$ (29,946)	\$ 532,452
Cost of goods sold	39,459	157,041	160,914	(30,652)	326,762
Restructuring and related charges		122	73		195
Gross profit	32,103	66,013	106,673	706	205,495
Operating expenses:					
Selling	17,427	38,289	64,225	62	120,003
General and administrative	17,743	21,483	16,128		55,354
Intangibles impairment		12,400			12,400
Research and development	3,347	1,584	1,213		6,144
Restructuring and related charges	2,782	1,398	995		5,175
	41,299	75,154	82,561	62	199,076
Operating (loss) income	(9,196)	(9,141)	24,112	644	6,419
Interest expense	45,504	6,162	6,679	(124)	58,221
Other income, net	(10,620)	(56,637)	(4,577)	70,780	(1,054)
(Loss) income from continuing operations before					
income taxes	(44,080)	41,334	22,010	(70,012)	(50,748)
Income tax expense (benefit)	68,346	(4,079)	1,604		65,871
•					
(Loss) income from continuing operations	(112,426)	45,413	20,406	(70,012)	(116,619)
(Loss) income from discontinued operations, net of tax	(11)	4,163	754		4,906
_					
Net (loss) income	\$ (112,437)	\$ 49,576	\$ 21,160	\$ (70,012)	\$ (111,713)

# ${\bf SPECTRUM\ BRANDS, INC.\ AND\ SUBSIDIARIES}$

### **Debtor and Debtor-in-Possession**

# **Condensed Consolidating Statement of Operations**

# Six Month Period Ended March 29, 2009

### (Unaudited)

# (Amounts in thousands)

	Parent	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Eliminations	Consolidated Total
Net sales	\$ 196,888	\$ 429,523	\$ 467,932	\$ (42,578)	\$ 1,051,765
Cost of goods sold	115,500	328,548	263,278	(43,073)	664,253
Restructuring and related charges	8,544	532	3,732	(1)	12,807
Gross profit	72,844	100,443	200,922	496	374,705
Operating expenses:					
Selling	38,124	61,513	106,673	(129)	206,181
General and administrative	33,073	14,483	26,892	(1)	74,447
Research and development	7,061	2,710	1,555	(1)	11,325
Restructuring and related charges	15,753	4,552	4,056		24,361
	94,011	83,258	139,176	(131)	316,314
Operating (loss) income	(21,167)	17,185	61,746	627	58,391
Interest expense	76,107	12,975	(10,691)	21,519	99,910
Other (income) expense, net	(27,423)	(20,386)	4,364	47,832	4,387
1	, , ,	, , ,	,	,	ĺ
(Loss) income from continuing operations before					
reorganization items, net and income taxes	(69,851)	24,596	68,073	(68,724)	(45,906)
Reorganization items, net	20,931	380		(00,1-1)	21,311
(Loss) income from continuing operations before					
income taxes	(90,782)	24,216	68,073	(68,724)	(67,217)
Income tax expense (benefit)	48,073	(39,771)	15,647	(00,721)	23,949
meome an expense (benefit)	10,075	(3),771)	13,017		23,717
(Loss) income from continuing operations	(138,855)	63,987	52,426	(68,724)	(91,166)
Income (loss) from discontinuing operations, net of tax	2,841	(84,781)	32,120	(00,721)	(81,940)
meente (1888) from discontinuing operations, not of the	2,011	(01,701)			(01,710)
Net (loss) income	\$ (136,014)	\$ (20,794)	\$ 52,426	\$ (68,724)	\$ (173,106)

# ${\bf SPECTRUM\ BRANDS, INC.\ AND\ SUBSIDIARIES}$

### **Debtor and Debtor-in-Possession**

# **Condensed Consolidating Statement of Operations**

# Six Month Period Ended March 30, 2008

### (Unaudited)

# (Amounts in thousands)

	Parent	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Eliminations	Consolidated Total
Net sales	\$ 160,205	\$ 428,110	\$ 601,049	\$ (69,470)	\$ 1,119,894
Cost of goods sold	87,011	317,986	362,161	(69,723)	697,435
Restructuring and related charges	5	109	202		316
Gross profit	73,189	110,015	238,686	253	422,143
Operating expenses:					
Selling	40,875	72,813	134,492	135	248,315
General and administrative	36,325	26,823	30,541		93,689
Intangibles impairment		12,400			12,400
Research and development	6,339	3,134	2,418		11,891
Restructuring and related charges	5,623	2,917	1,527		10,067
	89,162	118,087	168,978	135	376,362
Operating (loss) income	(15,973)	(8,072)	69,708	118	45,781
Interest expense	91,866	12,445	11,156	(74)	115,393
Other (income) expense, net	(24,966)	(106,026)	(8,951)	138,780	(1,163)
(Loss) income from continuing operations before					
income taxes	(82,873)	85,509	67,503	(138,588)	(68,449)
Income tax expense (benefit)	72,460	(261)	10,873		83,072
• • •		, ,			
(Loss) income from continuing operations	(155,333)	85,770	56,630	(138,588)	(151,521)
(Loss) income from discontinued operations, net of tax	(34)	(3,564)	4		(3,594)
Net (loss) income	\$ (155,367)	\$ 82,206	\$ 56,634	(138,588)	\$ (155,115)

# ${\bf SPECTRUM\ BRANDS, INC.\ AND\ SUBSIDIARIES}$

# **Debtor and Debtor-in-Possession**

# **Condensed Consolidating Statement of Cash Flows**

# Six Month Period Ended March 29, 2009

# (Unaudited)

# (Amounts in thousands)

	Parent	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Eliminations	Consolidated Total
Net cash (used) provided by operating activities	\$ (202,126)	\$ 50,015	\$ 151,417	\$ (138,191)	\$ (138,885)
Cash flows from investing activities:		·	,	, , , ,	
Purchases of property, plant and equipment	(839)	(751)	(1,677)		(3,267)
Proceeds from sale of property, plant and equipment					
and investments			322		322
Intercompany investments		39	(39)		
Net cash used by investing activities from continuing					
operations	(839)	(712)	(1,394)		(2,945)
Net cash used by investing activities from discontinuing					
operations		(860)			(860)
•					
Net cash used by investing activities	(839)	(1,572)	(1,394)		(3,805)
Cash flows from financing activities:	(00)	(-,-,-)	(-,,		(0,000)
Reduction of debt	(240,460)		(477)		(240,937)
Proceeds from debt financing	168,894		(6,790)		162,104
Debt issuance costs	(7,750)		, , ,		(7,750)
Debtor in possession revolving credit facility activity,	, ,				, ,
net	136,206				136,206
Proceeds from supplemental loan	45,000				45,000
Treasury stock purchases	(56)				(56)
Proceeds from (advances related to) intercompany					
transactions	94,132	(49,068)	(183,255)	138,191	
Net cash provided (used) by financing activities	195,966	(49,068)	(190,522)	138,191	94,567
Effect of exchange rate changes on cash and cash	,		, , ,	,	, i
equivalents			(5,094)		(5,094)
•			, ,		. , ,
Net decrease in cash and cash equivalents	(6,999)	(625)	(45,593)		(53,217)
Cash and cash equivalents, beginning of period	9,786	3,667	91,320		104,773
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Cash and cash equivalents, end of period	\$ 2,787	\$ 3,042	\$ 45,727	\$	\$ 51,556

# ${\bf SPECTRUM\ BRANDS, INC.\ AND\ SUBSIDIARIES}$

# **Debtor and Debtor-in-Possession**

# **Condensed Consolidating Statement of Cash Flows**

# Six Month Period Ended March 30, 2008

# (Unaudited)

# (Amounts in thousands)

	Parent	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Eliminations	Consolidated Total
Net cash (used) provided by operating activities	\$ (748,347)	\$ 45,212	\$ 19,320	\$ 547,124	\$ (136,691)
Cash flows from investing activities:		,	,	,	
Purchases of property, plant and equipment	(874)	(3,289)	(4,409)		(8,572)
Proceeds from sale of property, plant and					
equipment and investments			126		126
Intercompany investments	605,259	(605,259)			
Net cash provided (used) by investing activities of					
continuing operations	604,385	(608,548)	(4,283)		(8,446)
Net cash provided by investing activities of					
discontinued operations		13,526			13,526
Net cash provided (used) by investing activities	604,385	(595,022)	(4,283)		5,080
Cash flows from financing activities:	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(===,=,	( , == ,		- ,
Reduction of debt	(148,163)		1,962		(146,201)
Proceeds from debt financing	285,000				285,000
Debt issuance costs	(152)				(152)
Treasury stock purchases	(690)				(690)
(Advances related to) proceeds from intercompany					
transactions	(237)	549,906	(2,545)	(547,124)	
Net cash provided (used) by financing activities	135,758	549,906	(583)	(547,124)	137,957
Effect of exchange rate changes on cash and cash			· ,	· í	
equivalents			5,255		5,255
Net increase in cash and cash equivalents	(8,204)	96	19,709		11,601
Cash and cash equivalents, beginning of period	11,602	1,473	56,778		69,853
, , , , , , , , , , , , , , , , , , , ,	,	,	,		,
Cash and cash equivalents, end of period	\$ 3,398	\$ 1.569	\$ 76.487	\$	\$ 81,454
cash and tash equivalents, one of period	Ψ 5,570	Ψ 1,507	Ψ /0,10/	Ψ	Ψ 01,151

# Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

#### Introduction

We are a global branded consumer products company with positions in six major product categories: consumer batteries; pet supplies; electric shaving and grooming; electric personal care; portable lighting and home and garden controls.

We manage our business in three reportable segments: (i) Global Batteries & Personal Care, which consists of our worldwide battery, shaving and grooming, personal care and portable lighting business ( Global Batteries & Personal Care ); (ii) Global Pet Supplies, which consists of our worldwide pet supplies business ( Global Pet Supplies ); and (iii) the Home and Garden Business, which consists of our lawn and garden and household insect control product offerings (the Home and Garden Business ).

We manufacture and market alkaline, zinc carbon and hearing aid batteries, herbicides, insecticides and repellants and specialty pet supplies. We design and market rechargeable batteries, battery-powered lighting products, electric shavers and accessories, grooming products and hair care appliances. Our manufacturing and product development facilities are located in the United States (U.S.), Europe, China and Latin America. Substantially all of our rechargeable batteries and chargers, shaving and grooming products, personal care products and portable lighting products are manufactured by third-party suppliers, primarily located in Asia.

We sell our products in approximately 120 countries through a variety of trade channels, including retailers, wholesalers and distributors, hearing aid professionals, industrial distributors and original equipment manufacturers and enjoy strong name recognition in our markets under the Rayovac, VARTA and Remington brands, each of which has been in existence for more than 80 years, and under the Tetra, 8in1, Spectracide, Cutter and various other brands.

We historically pursued a strategy of strategic acquisitions in furtherance of our goal of being a diversified global consumer products company competing in high-growth markets. In August 1999, we acquired ROV Limited s battery business, which operations had an extensive network of distribution and production facilities in Central America, the Dominican Republic, Mexico, Venezuela, Argentina, and Chile. In October 2002, we further diversified geographically by acquiring the battery business of VARTA AG, which operations had an extensive network of distribution and production facilities in Europe. In September 2003, we acquired Remington Products Company, L.L.C. in order to expand our products portfolio and become a more diversified consumer products company that did not solely focus on the battery and lighting product markets. In 2005, we acquired United Industries Corporation ( United ) and Tetra Holding GmbH ( Tetra ) to further diversify our business and leverage our distribution strengths through expansion into the home and garden and pet product markets. These acquisitions were financed in substantial part with debt from a variety of sources.

In July 2006, in response to our substantial leverage and operating performance, we engaged advisors to assist us in exploring possible strategic options, including divesting certain assets, in order to reduce our outstanding indebtedness as well as to sharpen our focus on strategic growth businesses and to maximize long-term shareholder value. We also continued to pursue initiatives to reduce manufacturing and operating costs. In connection with this undertaking, during the first quarter of our fiscal year ended September 30, 2007 we approved and initiated a plan to sell the Home and Garden Business, which at the time was comprised of U.S. and Canadian divisions. As a result, we designated certain assets and liabilities related to the Home and Garden Business as held for sale and designated the Home and Garden Business as discontinued operations.

In November 2007, we sold the Canadian division of the Home and Garden Business. See Note 3, Significant Accounting Policies Discontinued Operations, to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for further details on the sale of the Canadian division of the Home and Garden Business.

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During the second quarter of our fiscal year ended September 30, 2008 (Fiscal 2008), we determined that in view of the difficulty in predicting the timing or probability of a sale of the Home and Garden Business, the requirements of Statement of Financial Accounting Standards (SFAS) No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets (SFAS 144), necessary to classify the Home and Garden Business as discontinued operations were no longer met. As a result, effective December 31, 2007, we reclassified the Home and Garden Business, which had been designated as a discontinued operation since October 1, 2006, as a continuing operation. Accordingly, the presentation herein of the results of continuing operations includes the Home and Garden Business, without the Canadian division which, as indicated above, was sold on November 1, 2007, for all periods presented.

In November 2008, our board of directors committed to the shutdown of the growing products portion of the Home and Garden Business, which includes fertilizers, enriched soils, mulch and grass seed, following an evaluation of the historical lack of profitability and the projected input costs and significant working capital demands for the growing products portion of the Home and Garden Business for our fiscal year ending September 30, 2009 (Fiscal 2009). We believe the shutdown is consistent with what we have done in other areas of our business to eliminate unprofitable products from our portfolio. As of March 29 2009, we have completed the shutdown of the growing products portion of the Home and Garden Business. Accordingly, the presentation herein of the results of continuing operations excludes the growing products portion of the Home and Garden Business for all periods presented. See Note 3, Significant Accounting Policies Discontinued Operations, to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for further details on the disposal of the growing products portion of the Home and Garden Business.

On December 15, 2008, we were advised that our common stock would be suspended from trading on the New York Stock Exchange (the NYSE) prior to the opening of the market on December 22, 2008. We were advised that the decision to suspend our common stock was reached in view of the fact that we had recently fallen below the NYSE s continued listing standard regarding average global market capitalization over a consecutive 30 trading day period of not less than \$25 million, the minimum threshold for listing on the NYSE. Our common stock has been delisted from the NYSE effective January 23, 2009. Our common stock is currently quoted on the Pink Sheet Electronic Quotation Service. However there can be no assurances that a broker-dealer will make a market in our common stock.

# Chapter 11 Proceedings

On February 3, 2009, we announced that we reached agreements with certain noteholders, representing, in the aggregate, approximately 70% of the face value of our outstanding senior subordinated notes (the Significant Noteholders), to pursue a refinancing that, if implemented as proposed, will significantly reduce our outstanding debt. The agreements contemplated that the refinancing would occur pursuant to a pre-arranged plan of reorganization that would be supported by each of the Significant Noteholders. On the same day, we and our wholly owned U.S. subsidiaries (collectively, the Debtors) filed voluntary petitions under Chapter 11 of the U.S. Bankruptcy Code, in the U.S. Bankruptcy Court (the Bankruptcy Court) for the Western District of Texas (the Bankruptcy Filing). We have filed with the Bankruptcy Court a proposed plan of reorganization (the Proposed Plan), as discussed below, that details our proposed terms for the refinancing. The Chapter 11 cases are being jointly administered by the Bankruptcy Court as Case No. 09-50456 (the Bankruptcy Cases).

We urge that caution be exercised with respect to existing and future investments in our securities in that there can be no assurance that the Proposed Plan (or any other plan of reorganization) will be approved by the Bankruptcy Court. In addition, if approved by the Bankruptcy Court and implemented in accordance with its terms, the Proposed Plan will substantially change our capital structure, including, without limitation, by extinguishing our existing common stock without distribution to existing equityholders.

A refinancing under the Proposed Plan would enable us to reduce the amount of debt on our balance sheet by over approximately \$840 million, eliminate approximately \$95 million in annual interest payments, and free

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up additional cash that can be reinvested in our business to support meaningful revenue and profit growth. The refinancing provided for in the Proposed Plan would effect the cancellation of existing obligations evidenced by our public senior subordinated notes and the creation of new common stock and a new series of notes to be issued by the reorganized company to the noteholders. Existing common stock would be extinguished under the Proposed Plan, and no distributions will be made to holders of the existing equity. Our obligations to pay principal and interest on our senior debt would remain unchanged. The claims of existing secured and other general unsecured creditors, other than the noteholders, would be reinstated or unimpaired, and thus would receive payment of their claims on existing terms either in the ordinary course or upon consummation of the Proposed Plan.

Each of the Significant Noteholders has agreed, pursuant to a restructuring support agreement (the Restructuring Support Agreement ) and upon the terms and subject to the conditions of the agreement, to support the Proposed Plan and, upon receipt of a Bankruptcy Court approved disclosure statement and when properly solicited to do so, to vote all of their respective claims under the notes in favor of the Proposed Plan. The Restructuring Support Agreement is subject to termination upon the occurrence of certain events including, among others, our withdrawal of the Proposed Plan, our failure to secure Bankruptcy Court approval of debtor-in-possession financing in accordance with the terms of the Restructuring Support Agreement, our failure to obtain orders of the Bankruptcy Court approving the disclosure statement and confirming the Proposed Plan or the our failure to satisfy the conditions precedent to the effectiveness of the Proposed Plan as of specified dates.

On February 24, 2009, stockholder Mittleman Brothers LLC sent a letter to the U.S. Trustee requesting the appointment of an official committee of equity security holders for the Bankruptcy Cases (an Equity Committee ). On February 27, 2009, a senior attorney on staff with the U.S. Securities and Exchange Commission (the SEC) sent a letter to the U.S. Trustee indicating that the SEC is staff would recommend to the SEC that it support the appointment of an Equity Committee. On March 2, 2009, the Debtors sent a letter to the U.S. Trustee opposing the appointment of an Equity Committee on March 6, 2009, the U.S. Trustee filed a Notice of Appointment of Committee of Equity Security Holders, appointing the Equity Committee consisting of Mittleman Brothers LLC (Equity Committee Chairperson), Ralston H. Coffin, Cookie Jar LLC, and Peter and Karen Locke, Living Trust. The Debtors asked the U.S. Trustee to publicly clarify that the appointment of an equity committee does not mean that the Debtors are solvent or that the shareholders will receive a distribution under a plan of reorganization. The U.S. Trustee, however, declined to do so. The Equity Committee opposes the Proposed Plan as currently filed, has indicated that it believes that shares of Company stock have substantial value, and is in the process of obtaining discovery regarding the valuation of the Debtors and events leading up to the filing of these cases. The Debtors disagree with the Equity Committee is views on valuation.

In addition, the agent under the Senior Term Credit Facility on behalf of the senior term lenders (the Senior Term Agent ) has alleged that the Proposed Plan does not leave the rights of the term lenders under the Senior Term Credit Facility unimpaired and does not reinstate the Senior Term Credit Facility claims without alteration. The Senior Term Agent alleges that the Proposed Plan creates incurable non-monetary events of default under the Senior Term Credit Agreement and related loan documents, which prevents reinstatement under Section 1124 of the Bankruptcy Code. The Debtors disagree with the arguments of the Senior Term Agent.

On April 15, 2009, the Bankruptcy Court approved the disclosure statement filed in connection with the Proposed Plan and has authorized the Company to begin soliciting approval for the Proposed Plan. Pursuant to a decision from the Bankruptcy Court in response to an objection by counsel for the Senior Term Agent, the Company is soliciting votes from its senior term lenders as well as its noteholders. It has not yet been determined whether the vote of its senior term lenders will be required for approval of the Proposed Plan. This determination will be made at the confirmation hearing at which the Bankruptcy Court will consider approval of the Proposed Plan. The confirmation hearing has been scheduled for June 15, 2009.

We intend to continue to operate our business as debtor-in-possession under the jurisdiction of the Bankruptcy Court and in accordance with the applicable provisions of the Bankruptcy Code and orders of the

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Bankruptcy Court. The general impact, if any, that the Bankruptcy Cases may have on our operations cannot be accurately predicted or quantified. If confirmation and consummation of a plan or reorganization do not occur expeditiously, the Bankruptcy Cases could adversely affect our relationships with our customers, employees and suppliers. For additional information about certain risks associated with our ongoing operations, please see Risk Factors. As such, and because our structure, including, without limitation, our number of outstanding shares, shareholders, majority shareholders, assets, liabilities, officers and, or directors may be significantly different following the outcome of the Bankruptcy Cases than prior to the filing of the Bankruptcy Cases, the description of business operations, planned operations and properties described in this Quarterly Report on Form 10-Q may not accurately reflect our operations and business plans following a bankruptcy reorganization.

In addition, our operating performance will also continue to be influenced by a number of factors including: general economic conditions; foreign exchange fluctuations; trends in consumer markets; our overall product line mix, including pricing and gross margin, which vary by product line and geographic market; pricing of raw materials and commodities; fuel prices; and our general competitive position, especially as impacted by our competitors—advertising and promotional activities and pricing strategies. Due to business seasonality, our operating results for the three and six months ended March 29, 2009 are not necessarily indicative of the results that may be expected for the full fiscal year ending September 30, 2009.

The Bankruptcy Filing constituted an event of default under our senior secured term credit facility agreement. As a result of such default, the

# Defaults on Pre-Petition Indebtedness

commitments under the related facility immediately terminated and all borrowings, with accrued interest thereon, and all other amounts owed by us, including all amounts under outstanding letters of credit, became immediately due and payable. As further described under *Debtor-In-Possession Financing* below, our senior secured asset-based loan facility credit agreement has been amended as of the date of the filing of the Bankruptcy Cases to exclude the filing of the Bankruptcy Cases as an event of default. In addition, the filing constituted an event of default under the respective indentures governing our Variable Rate Toggle Senior Subordinated Notes due 2013 (the Variable Rate Notes), our 73/8% Senior Subordinated Notes due 2015 (the 73/8 Notes) and our 8% Senior Subordinated Notes due 2013 (the 81/2 Notes) (collectively, the Senior Subordinated Notes). As a result of such default, the principal amount plus accrued and unpaid interest on the respective related notes is due and payable. As of February 1, 2009, the aggregate principal amounts outstanding under the senior secured term loan facility is approximately \$1,305 million, and the aggregate principal amounts outstanding under the 73/8 Notes, the Variable Rate Notes and the 81/2

Also, on February 2, 2009, we did not make a \$25.8 million interest payment due February 2, 2009 on our 7 3/8 Notes.

Notes are approximately \$700 million, \$347 million and \$3 million, respectively.

As a result of the bankruptcy filing, the ability of creditors to seek remedies to enforce their rights under all such agreements have been stayed and creditor rights of enforcement are subject to the applicable provisions of the Bankruptcy Code.

# Accounting for Reorganization

Subsequent to the Petition Date, our financial statements are prepared in accordance with the American Institute of Certified Public Accountants Statement of Position 90-7 ( SOP 90-7 ), *Financial Reporting by Entities in Reorganization Under the Bankruptcy Code*. SOP 90-7 does not change the application of generally accepted accounting principles ( GAAP ) in the preparation of our financial statements. However, SOP 90-7 does require that financial statements, for periods including and subsequent to the filing of a Chapter 11 petition, distinguish transactions and events that are directly associated with the reorganization from the ongoing operations of the business. In accordance with SOP 90-7 we have done the following:

On our Condensed Consolidated Balance Sheets (Unaudited), we have separated liabilities that are subject to compromise from liabilities that are not subject to compromise;

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On our Condensed Consolidated Statements of Operations (Unaudited), we have distinguished transactions and events that are directly associated with the reorganization from the ongoing operations of the business;

On our Condensed Consolidated Statements of Cash Flows (Unaudited), we have separately disclosed Reorganization items, net;

Ceased accruing interest on the Variable Rate Notes, the 7<sup>3</sup>/8% Notes and the 8<sup>1</sup>/2% Notes; and

Presented Condensed Consolidating Financial Statements (Unaudited) of entities not in Chapter 11 Proceedings in Note 15, Condensed Consolidating Financial Statements (Unaudited), included in this Quarterly Report on Form 10-Q. These Condensed Consolidating Financial Statements (Unaudited) of our entities not in Chapter 11 Proceedings have been prepared on the same basis as our Condensed Consolidated Financial Statements (Unaudited).

# **Results of Operations**

# Fiscal Quarter and Fiscal Six Months Ended March 29, 2009 Compared to Fiscal Quarter and Fiscal Six Months Ended March 30, 2008

In this Quarterly Report on Form 10-Q we refer to the three months ended March 29, 2009 as the Fiscal 2009 Quarter, the six months ended March 29, 2009 as the Fiscal 2009 Six Months, the three months ended March 30, 2008 as the Fiscal 2008 Quarter and the six months ended March 30, 2008 as the Fiscal 2008 Six Months.

For the Fiscal 2008 Quarter and the Fiscal 2008 Six Months, we have presented the Canadian division of the Home and Garden Business, which was sold on November 1, 2007, as discontinued operations. For the Fiscal 2009 Quarter, the Fiscal 2009 Six Months, the Fiscal 2008 Quarter and the Fiscal 2008 Six Months, we have presented the growing products portion of the Home and Garden Business, which our board of directors committed to shutdown in November 2008 and the shutdown was completed as of March 29, 2009, as discontinued operations. See Note 3, Significant Accounting Policies Discontinued Operations, to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for additional information on the sale of the Canadian division of the Home and Garden Business and the shutdown of the growing products portion of the Home and Garden Business. As a result, and unless specifically stated, all discussions regarding the Fiscal 2009 Quarter, the Fiscal 2008 Quarter, the Fiscal 2009 Six Months and the Fiscal 2008 Six Months reflect results only from our continuing operations.

Net Sales. Net sales for the Fiscal 2009 Quarter decreased to \$503 million from \$532 million in the Fiscal 2008 Quarter, a 5.5% decrease. The following table details the principal components of the change in net sales from the Fiscal 2008 Quarter to the Fiscal 2009 Quarter (in millions):

	Net	Sales
Fiscal 2008 Quarter Net Sales	\$	532
Increase in Global Batteries & Personal Care alkaline battery sales		15
Increase in Global Batteries & Personal Care Remington branded product sales		6
Decrease in Home and Garden control product sales		(2)
Decrease in Global Batteries & Personal Care specialty battery sales		(6)
Decrease in Global Batteries & Personal Care lighting product sales		(2)
Decrease in Pet product sales		(2)
Foreign currency impact, net		(38)
Fiscal 2009 Quarter Net Sales	\$	503

Net sales for the Fiscal 2009 Six Months decreased to \$1,052 million from \$1,120 million in the Fiscal 2008 Six Months, a 6.1% decrease. The following table details the principal components of the change in net sales from the Fiscal 2008 Six Months to the Fiscal 2009 Six Months (in millions):

	Net Sales
Fiscal 2008 Six Months Net Sales	\$ 1,120
Increase in Global Batteries & Personal Care alkaline battery sales	24
Increase in Global Batteries & Personal Care Remington branded product sales	15
Decrease in Home and Garden control product sales	(4)
Decrease in Global Batteries & Personal Care specialty battery sales	(18)
Decrease in Global Batteries & Personal Care lighting product sales	(3)
Decrease in Pet product sales	(10)
Foreign currency impact, net	(72)
Fiscal 2009 Six Months Net Sales	\$ 1,052

Consolidated net sales by product line for the Fiscal 2009 Quarter, the Fiscal 2008 Quarter, the Fiscal 2009 Six Months and the Fiscal 2008 Six Months are as follows (in millions):

		Fiscal Quarter		x Months
	2009	2008	2009	2008
Product line net sales				
Battery sales	\$ 184	\$ 195	\$ 405	\$ 437
Pet product sales	142	148	274	291
Home and Garden control product sales	74	76	100	104
Shaving and grooming product sales	39	41	117	124
Personal care product sales	46	50	114	116
Lighting product sales	18	22	42	48
Total net sales to external customers	\$ 503	\$ 532	\$ 1,052	\$ 1,120

Global consumer battery sales decreased \$11 million in the Fiscal 2009 Quarter compared to the Fiscal 2008 Quarter, primarily driven by unfavorable foreign exchange translation of \$21 million coupled with decreased consumer battery sales in Latin America of \$12 million. These declines were offset by increased consumer battery sales, mainly alkaline batteries, in North America of \$22 million. The alkaline battery sales increase in North America is mainly attributable to higher volume at a major customer coupled with new distribution. The decreased consumer battery sales, mainly zinc carbon batteries, in Latin America continues to be due to a slow down in economic conditions and inventory de-stocking at retailers. Global consumer battery sales decreased \$32 million in the Fiscal 2009 Six Months when compared to the Fiscal 2008 Six Months, primarily driven by unfavorable foreign exchange translation of \$39 million coupled with decreased consumer battery sales in Latin America of \$29 million. The decrease in Latin Americas is as a result of the same factors mentioned above for the Fiscal 2009 Quarter. Offsetting theses declines are increased consumer battery sales, mainly alkaline, in North America of \$39 million, which are slightly tempered by decreased alkaline battery sales of \$4 million in Europe due to the exit of our battery manufacturing facility in China. See *Restructuring and Related Charges* below, as well as Note 12, Restructuring and Related Charges, to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for additional information regarding our exit of the China manufacturing facility. The alkaline battery sales increase in North America is mainly due to higher volume at a major customer coupled with new distribution.

The Fiscal 2009 Quarter and the Fiscal 2009 Six Months pet product sales versus the comparable periods in the prior year decreased \$6 million, or 4%, and \$17 million, or 6%, respectively. The decrease of \$6 million during the Fiscal 2009 Quarter is primarily attributable to decreased aquatics sales of \$8 million coupled with

unfavorable foreign exchange impacts of \$4 million. These decreases were partially offset by increases of \$6 million within specialty pet products. The declines in aquatics sales was primarily a result of a decreases in Europe of \$5 million due to inventory de-stocking at retailers and poor weather delaying the sell-in for the outdoor pond season. We also experienced slight declines of aquatic sales in the Pacific Rim and the U.S. as a result of the slow down in economic conditions. The increase of \$6 million in specialty pet products is a result of our expanded Dingo brand sales and price increases within the Dingo brand. Specialty pet product sales were up \$5 million in the U.S. and were slightly up in both the Pacific Rim and Europe. The decrease of \$17 million during the Fiscal 2009 Six Months is primarily due to declines within aquatics sales of \$19 million and unfavorable foreign exchange of \$6 million, partially offset by increased sales within specialty pet products of \$8 million. The decrease in aquatics sales of \$19 million during the Fiscal Six Months was attributable to declines in the U.S., Europe and Pacific Rim of \$10 million, \$7 million and \$2 million, respectively. The declines in Europe were due to inventory de-stocking at retailers whereas the declines in the Pacific Rim and U.S. were as a result of the slow down in economic conditions. The increased specialty pet product sales of \$8 million during the Fiscal 2009 Six Months were also a result of the same factors mentioned above for the Fiscal 2009 Quarter.

The Fiscal 2009 Quarter and the Fiscal 2009 Six Months sales of home and garden control products versus the comparable periods in the prior year decreased \$2 million and \$4 million, respectively. The decreased home and garden control product sales for both the Fiscal 2009 Quarter and the Fiscal 2009 Six Months were due to our strategic decision to exit low margin products and timing of deliveries as a result of price negotiations with major customers.

Electric shaving and grooming sales in the Fiscal 2009 Quarter and the Fiscal 2009 Six Months, compared to the same periods last year, decreased \$1 million, or 2%, and \$7 million, or 6%, respectively, primarily due to unfavorable foreign exchange translation of \$5 million and \$11 million, respectively. Excluding the unfavorable foreign exchange translation, electronic shaving and grooming sales increased \$4 million for both the Fiscal 2009 Quarter and Fiscal 2009 Six Months compared to the same periods last year. Contributing to the increase in electric shaving and grooming products, excluding unfavorable foreign exchange translation, for the Fiscal 2009 Quarter and Fiscal 2009 Six Month were increases within North America and Europe driven by new product launches, pricing and promotions.

Net sales of electronic personal care products for the Fiscal 2009 Quarter and the Fiscal 2009 Six Months decreased \$4 million, or 8%, and \$3 million, or 3%, respectively, when compared to the same periods last year. The decrease of \$4 million in the Fiscal 2009 Quarter was attributable to unfavorable foreign exchange translation of \$6 million coupled with a decline in sales of \$3 million in North America, due to a slow down in economic conditions. These factors were offset by increases in market share within Europe and Latin America of \$5 million and \$1 million, respectively. The decrease of \$3 million during the Fiscal 2009 Six Months was attributable to unfavorable foreign exchange impacts of \$14 million offset by increases within Europe of \$10 million. The increased sales within Europe were a result of new product launches associated with the Spin Curl hair dryer. Sales of electronic personal care products were up slightly in both North America and Latin America during the Fiscal 2009 Six Months.

Sales of portable lighting products in the Fiscal 2009 Quarter and the Fiscal 2009 Six Months decreased \$4 million, or 18%, and \$6 million, or 13%, respectively, when compared to the same periods last year. The \$4 million decrease in the Fiscal 2009 Quarter is primarily related to unfavorable foreign exchange translation coupled with slight declines within all regions, due to a slow down in economic conditions. The \$6 million decrease in the Fiscal 2009 Six Months was related to unfavorable foreign exchange translation of \$3 million coupled with decreases of \$3 million, which were a result of the same factors mentioned above for the Fiscal 2009 Quarter.

*Gross Profit.* Gross profit for the Fiscal 2009 Quarter was \$185 million versus \$205 million for the Fiscal 2008 Quarter. Our gross profit margin for the Fiscal 2009 Quarter decreased to 36.7% from 38.6% in the Fiscal 2008 Quarter. Gross profit for the Fiscal 2009 Six Months was \$375 million versus \$422 million for the Fiscal

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2008 Six Months. Our gross profit margin for the Fiscal 2009 Six Months decreased to 35.6% from 37.7% in the Fiscal 2008 Six Months. Cost of goods sold during the Fiscal 2009 Quarter and Fiscal 2009 Six Months included Restructuring and related charges of approximately \$3 million and \$13 million, respectively, whereas the Fiscal 2008 Quarter and the Fiscal 2008 Six Months included de minimis restructuring and related charges. The Restructuring and related charges incurred in the Fiscal 2009 Quarter and the Fiscal 2009 Six Months were associated with our exit of our battery manufacturing facility in Ningbo Baowang China, various cost cutting initiatives in connection with our Global Pet Supplies business and European operations within our Global Batteries and Personal Care business and our global realignment announced in January 2007. The Restructuring and related charges incurred in the Fiscal 2008 Quarter and the Fiscal 2008 Six Months were primarily related to our global realignment announced in January 2007. See *Restructuring and Related Charges* below, as well as Note 12, Restructuring and Related Charges, to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for additional information regarding our restructuring and related charges.

Operating Expense. Operating expenses for the Fiscal 2009 Quarter totaled \$152 million versus \$199 million for the Fiscal 2008 Quarter, representing a decrease of \$47 million. The decrease in operating expense during the Fiscal 2009 Quarter is primarily attributable to decreased Selling expense of \$25 million, decreased General and administrative costs of \$17 million and the non-recurrence of an impairment charge of \$12 million, related to certain intangible assets, recorded in the Fiscal 2008 Quarter. See Note 3, Significant Accounting Policies Intangible Assets, to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for additional information on the non-cash pretax impairment charge. The decrease in Selling expense is related to favorable foreign exchange impacts of \$9 million coupled with a global reduction of marketing and advertising expense and headcount. The decrease in General and administrative costs of \$17 million is related to favorable foreign exchange impacts of \$2 million and the non-recurrence of a charge of \$13 million associated with the depreciation and amortization expense related to the assets of the Home and Garden Business incurred as a result of our reclassification of the Home and Garden Business from discontinued operations to continuing operations. See Introduction above and Segment Results Home and Garden below, as well as Note 1, Description of Business, to our Condensed Consolidated Financial Statements (Unaudited) included in this Ouarterly Report on Form 10-O for additional information regarding the reclassification of the Home and Garden Business. These favorable items were partially offset by Restructuring and related charges of \$13 million in the Fiscal 2009 Quarter verses \$5 million in the Fiscal 2008 Quarter. The Restructuring and related charges incurred in the Fiscal 2009 Quarter are primarily related to consulting, legal and accounting fees related to the evaluation of our capital structure coupled with various cost cutting initiatives in connection our Global Pet Supplies business and European operations within our Global Batteries and Personal Care business, and our global realignment announced in January 2007. The Restructuring and related charges incurred in the Fiscal 2008 Quarter were primarily related to our global realignment announced in January 2007. See Restructuring and Related Charges below, as well as Note 12, Restructuring and Related Charges, to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for additional information regarding our restructuring and related charges.

Operating expenses for the Fiscal 2009 Six Months totaled \$316 million versus \$376 million for the Fiscal 2008 Six Months, representing a decrease of \$67 million. The decrease in operating expense during the Fiscal 2009 Six Months is primarily attributable to decreased Selling expense of \$42 million, decreased General and administrative costs of \$20 million and the non-recurrence of the impairment charge of \$12 million recorded in the Fiscal 2008 Six Months. See Note 3, Significant Accounting Policies Intangible Assets, to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for additional information on the non-cash pretax impairment charge. The decrease in Selling expense of \$42 million is related to favorable foreign exchange impacts of \$15 million coupled with a global reduction of marketing and advertising expense and headcount. The decrease in General and administrative costs of \$20 million is related to favorable foreign exchange impacts of \$5 million and the non-recurrence of a charge of \$13 million recorded during the Fiscal 2008 Six Months related to the catch-up of depreciation and amortization associated with the Home and Garden Business as discussed above. These favorable items were partially offset by Restructuring and related charges of \$24 million in the Fiscal 2009 Six Months verses \$10 million in the Fiscal 2008 Six Months.

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The Restructuring and related charges incurred in the Fiscal 2009 Six Months are primarily related to consulting, legal and accounting fees related to the evaluation of our capital structure coupled with various cost cutting initiatives in connection our Global Pet Supplies business and European operations within our Global Batteries and Personal Care business, and our global realignment announced in January 2007. The Restructuring and related charges incurred during the Fiscal 2008 Six Months were primarily related to our global realignment announced in January 2007. See *Restructuring and Related Charges* below, as well as Note 12, Restructuring and Related Charges, to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for additional information regarding our restructuring and related charges.

Segment Results. As discussed above, we manage our business in three reportable segments: (i) Global Batteries & Personal Care, (ii) Global Pet Supplies; and (iii) the Home and Garden Business.

In November 2008, our board of directors committed to the shutdown of the growing products portion of the Home and Garden Business, which includes fertilizers, enriched soils, mulch and grass seed, following an evaluation of the historical lack of profitability and the projected input costs and significant working capital demands for this business during Fiscal 2009. On November 1, 2007, we completed the sale of the Canadian division of the Home and Garden Business. We do not present results of our growing products portion of the Home and Garden Business and our Canadian division of the Home and Garden Business in Segment Results because we have designated such businesses as discontinued operations. For additional information about the results of operations of the growing products portion of the Home and Garden Business and the sale of the Canadian division of the Home and Garden Business, see Management's Discussion and Analysis of Financial Condition and Results of Operations Discontinued Operations and Note 3, Significant Accounting Policies Discontinued Operations, to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q.

Operating segment profits do not include restructuring and related charges, interest expense, interest income, impairment charges, income tax expense and reorganization items. Expenses associated with global operations, consisting of research and development, manufacturing management, global purchasing, quality operations and inbound supply chain are included in the determination of operating segment profits. In addition, certain general and administrative expenses necessary to reflect the operating segments on a stand alone basis have been included in the determination of operating segment profits. Accordingly, corporate expenses include primarily general and administrative expenses associated with corporate overhead and global long-term incentive compensation plans.

All depreciation and amortization included in income from operations is related to operating segments or corporate expense. Costs are allocated to operating segments or corporate expense according to the function of each cost center. All capital expenditures are related to operating segments. Variable allocations of assets are not made for segment reporting.

Global strategic initiatives and financial objectives for each reportable segment are determined at the corporate level. Each reportable segment is responsible for implementing defined strategic initiatives and achieving certain financial objectives and has a general manager responsible for the sales and marketing initiatives and financial results for product lines within that segment. Financial information pertaining to our reportable segments is contained in Note 11, Segment Results, to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q.

Global Batteries & Personal Care

	Fiscal Q	Fiscal Quarter		Months
	2009	2008	2009	2008
		(in mil	lions)	
Net sales to external customers	\$ 287	\$ 308	\$ 676	\$ 725
Segment profit	\$ 34	\$ 25	\$ 87	\$ 72
Segment profit as a % of net sales	11.8%	8.1%	12.9%	9.9%
Assets as of March 29, 2009 and September 30, 2008	\$ 1.025	\$ 1,183	\$ 1,025	\$ 1.183

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Segment net sales to external customers in the Fiscal 2009 Quarter decreased \$21 million to \$287 million from \$308 million during the Fiscal 2008 Quarter, a 7% decrease. Unfavorable foreign currency exchange translation impacted net sales in the Fiscal 2009 Quarter by approximately \$34 million. Global battery sales decreased \$11 million, or 6%, in the Fiscal 2009 Quarter compared to the Fiscal 2008 Quarter primarily due to a decrease of \$17 million, or 18%, in sales of specialty batteries, which include zinc carbon batteries, primarily in Latin America and Europe. These declines were offset by an increase in alkaline battery sales of \$6 million, or 6%. Alkaline battery sales increased \$21 million in North America which was partially offset by decreases in Latin America of \$3 million and Europe of \$2 million, as well as unfavorable foreign exchange translation of \$9 million. The alkaline battery sales increase in North America is attributable to increased volume at a major customer coupled with new distribution, while the shortfall in Latin America and Europe was due to a slow down in consumer spending due to economic conditions coupled with inventory de-stocking at certain retailers. The decrease in sales of specialty batteries is primarily attributable to unfavorable foreign exchange impacts of \$12 million coupled with a decline in Latin America due to a slow down consumer spending due to macro economic conditions in that region of the world and inventory de-stocking at retailers, partially offset by slight increases in both North America and Europe. Electric shaving and grooming sales in the Fiscal 2009 Quarter decreased \$1 million, or 2%, primarily due to unfavorable foreign exchange translation of \$5 million. Excluding the unfavorable foreign exchange impacts, electronic shaving and grooming sales increased \$4 million during the Fiscal 2009 Quarter compared to the Fiscal 2008 Quarter driven by sales increases within North America and Europe as the result of new product launches, pricing and promotions. Net sales of electronic personal care products for the Fiscal 2009 Quarter decreased \$4 million, or 8%, versus the Fiscal 2008 Quarter. This decrease was primarily attributable to unfavorable foreign exchange impacts of \$6 million and sales declines of \$3 million in North America, due to a slow down in consumer spending driven by economic conditions. These factors were partially offset by increases within Europe of \$5 million due to increased market share within women s hair care coupled with new product launches associated with the Spin Curl hair dryer. Latin America also experienced slight gains within electronic personal care product sales due to increased market share within women s hair care. Sales of portable lighting products in the Fiscal 2009 Quarter decreased \$4 million, or 18%, when compared to the Fiscal 2008 Quarter. This decrease was primarily related to unfavorable foreign exchange impacts of \$2 million coupled with slight declines within North America, Europe and Latin America, due to a slow down in consumer spending driven by economic conditions.

Segment net sales to external customers in the Fiscal 2009 Six Months decreased \$49 million to \$676 million from \$725 million during the Fiscal 2008 Six Months, a 7% decrease. Unfavorable foreign currency exchange translation impacted net sales in the Fiscal 2009 Six Months by approximately \$67 million. Global battery sales decreased \$33 million, or 7%, in the Fiscal 2009 Six Months when compared to the Fiscal 2008 Six Months which was driven by a decrease in specialty battery sales of \$39 million, or 19%, as a result of unfavorable foreign exchange of \$21 million and decreases within Latin America of \$21 million, primarily due to the reasons previously mentioned above. Alkaline battery sales increased \$6 million, or 2%, during the Fiscal 2009 Six Months compared to the Fiscal 2008 Six Months. Alkaline battery sales increased \$36 million in North America, which was tempered by unfavorable foreign exchange of \$18 million and declines in Latin America and Europe of \$7 million and \$5 million, respectively. The increase in North America and declines in Latin America and Europe were a result of the same factors mentioned above for the Fiscal 2009 Quarter. Electric shaving and grooming sales in the Fiscal 2009 Six Months compared to the Fiscal 2008 Six Months decreased \$8 million, or 6%, respectively, primarily due to unfavorable foreign exchange impacts of \$11 million. Excluding unfavorable foreign exchange impacts, electronic shaving and grooming sales increased \$3 million for the Fiscal 2009 Six Months compared to the Fiscal 2008 Six Months driven by increases within North America and Europe. The increases within North America and Europe were a result of new product launches, pricing and promotions. Net sales of electronic personal care products for the Fiscal 2009 Six Months declined \$3 million, or 3%, when compared to the Fiscal 2008 Six Months. The decrease of \$3 million during the Fiscal 2009 Six Months was attributable to unfavorable foreign exchange impacts of \$14 million offset by increases within Europe. The increased sales within Europe were due to increased market share within women s hair care coupled with new product launches, mainly the Spin Curl hair dryer. Sales of electronic personal care products were up slightly in both North America and Latin America during the Fiscal 2009 Six Months. Sales of portable lighting products in

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the Fiscal 2009 Six Months decreased \$6 million, or 13%, when compared to the Fiscal 2008 Six Months. The \$6 million decrease in the Fiscal 2009 Six Months is primarily related to unfavorable foreign exchange impacts coupled with slight declines within all regions, due to a slow down in consumer spending due to macro economic conditions.

Segment profitability in the Fiscal 2009 Quarter increased to \$34 million from \$25 million in the Fiscal 2008 Quarter. Segment profitability as a percentage of net sales increased to 11.8% in the Fiscal 2009 Quarter as compared with 8.1% in the Fiscal 2008 Quarter. The increase in segment profitability in the Fiscal 2009 Quarter is tempered by unfavorable foreign currency translation of \$9 million. Offsetting the unfavorable foreign currency translation is higher segment profit associated with volume increases coupled with lower marketing and advertising expense and cost savings from our global cost reduction initiatives. See \*Restructuring\* and \*Related Charges\*\* below, as well as Note 12, Restructuring and Related Charges, to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for additional information regarding our restructuring and related charges. Segment profitability in the Fiscal 2009 Six Months increased to \$87 million from \$72 million in the Fiscal 2008 Six Months. Segment profitability as a percentage of net sales increased to 12.9% in the Fiscal 2009 Six Months as compared with 9.9% in the comparable period last year. This increase in segment profitability was primarily due to the items discussed above. This increase to our segment profitability during the Fiscal 2009 Six Months was tempered by unfavorable foreign currency translation of \$19 million.

Segment assets at March 29, 2009, decreased slightly to \$1,025 million from \$1,183 million at September 30, 2008. The decrease is primarily due to the impacts of foreign currency translation. Goodwill and intangible assets at March 29, 2009, totaled approximately \$407 million and primarily relate to the ROV Ltd., VARTA AG, and Remington Products Company, L.L.C. acquisitions. Included in long-term liabilities assumed in connection with the acquisition of Microlite S.A. is a provision for presumed credits applied to the Brazilian excise tax on manufactured products, or IPI taxes. Although a previous ruling by the Brazilian Federal Supreme Court had been issued in favor of a specific Brazilian taxpayer with similar tax credits, on February 15, 2007, the Brazilian Federal Supreme Court ruled against certain Brazilian taxpayers with respect to the legality and constitutionality of the IPI presumed tax credits. This decision is applicable to all similarly-situated taxpayers. At March 29, 2009 and September 30, 2008, these amounts totaled approximately \$4 million and \$14 million, respectively, and are included in Other long-term liabilities in the Condensed Consolidated Balance Sheets (Unaudited) included in this Quarterly Report on Form 10-Q.

Global Pet Supplies

	Fiscal Q	Fiscal Quarter		Fiscal Six Month		
	2009	2008	2009	2	2008	
	(in millions)					
Net sales to external customers	\$ 142	\$ 148	\$ 274	\$	291	
Segment profit	\$ 15	\$ 15	\$ 27	\$	32	
Segment profit as a % of net sales	10.6%	10.1%	9.9%		11.0%	
Assets as of March 29, 2009 and September 30, 2008	\$ 678	\$ 700	\$ 678	\$	700	

Segment net sales to external customers in the Fiscal 2009 Quarter and the Fiscal 2009 Six Months versus the comparable periods in the prior year decreased \$6 million, or 4%, and \$17 million, or 6%, respectively. The decrease of \$6 million during the Fiscal 2009 Quarter is primarily attributable to decreased aquatics sales of \$8 million coupled with unfavorable foreign exchange impacts of \$4 million. These decreases were partially offset by increases of \$6 million within specialty pet products. The declines in aquatics sales was primarily a result of a decreases in Europe of \$5 million due to inventory de-stocking at retailers and poor weather delaying the sell-in for the outdoor pond season. We also experienced slight declines of aquatic sales in the Pacific Rim and the U.S. as a result of the slow down in consumer spending due to economic conditions. The increase of \$6 million in specialty pet products is a result of our expanded Dingo brand sales and price increases within the Dingo brand. Specialty pet product sales were up \$5 million in the U.S. and were slightly up in both the Pacific Rim and Europe.

The decrease of \$17 million during the Fiscal 2009 Six Months is primarily due to declines within aquatics sales of \$19 million and unfavorable foreign exchange of \$6 million, partially offset by increased sales within specialty pet products of \$8 million. The decrease in aquatics sales of \$19 million during the Fiscal Six Months was attributable to declines in the U.S., Europe and Pacific Rim of \$10 million, \$7 million and \$2 million, respectively. The declines in Europe were due to inventory de-stocking at retailers whereas the declines in the Pacific Rim and U.S. were as a result of the slow down in economic conditions. The increased specialty pet product sales of \$8 million during the Fiscal 2009 Six Months were a result of the same factors mentioned above for the Fiscal 2009 Quarter.

Segment profitability in the Fiscal 2009 Quarter remained constant at \$15 million compared to the Fiscal 2008 Quarter. Segment profitability as a percentage of sales in the Fiscal 2009 Quarter increased slightly to 10.6% from 10.1% in the same period last year. Segment profitability in the Fiscal 2009 Six Months decreased to \$27 million, or 9.9% of sales, from \$32 million, or 11.0% of sales, in the Fiscal 2008 Six Months. This decrease in segment profitability during the Fiscal 2009 Six Months was primarily due to decreased sales, as previously mentioned above, coupled with cost increases, which negatively impacted margins, as price increases lagged behind cost increases. Offsetting the decreased margin is lower operating expenses, driven by decreased marketing and advertising expense.

Segment assets as of March 29, 2009, decreased to \$678 million from \$700 million at September 30, 2008. The decrease is primarily due to the impacts of foreign currency translation. Goodwill and intangible assets as of March 29, 2009, totaled approximately \$429 million and primarily relate to the acquisitions of Tetra Holding GmbH and its affiliates and subsidiaries in the aquatics business ( Tetra ) and the United Pet Group division of United Industries Corporation ( United ).

Home and Garden

	Fiscal Quarter		<b>Fiscal Six Months</b>		
	2009	2008	2009	2008	
	(in millions)				
Net sales to external customers	\$ 74	\$ 76	\$ 100	\$ 104	
Segment profit (loss)	\$ 9	\$ (6)	\$ (2)	\$ (17)	
Segment profit (loss) as a % of net sales	12.2%	(7.9)%	(2.0)%	(16.5)%	
Assets as of March 29, 2009 and September 30, 2008	\$ 286	\$ 290	\$ 286	\$ 290	

Segment net sales to external customers in the Fiscal 2009 Quarter decreased to \$74 million from \$76 million in the Fiscal 2008 Quarter, representing a decrease of \$2 million, or 3%. The decreased home and garden control product sales during the Fiscal 2009 Quarter was due to strategic decision to exit low margin products and timing of deliveries as a result of price negotiations with major customers.

Segment net sales in the Fiscal 2009 Six Months decreased to \$100 million from \$104 million in the Fiscal 2008 Six Months, representing a decrease of \$4 million, or 3%. The decreased home and garden control product sales for the Fiscal 2009 Six Months was also a result of the same factors mentioned above for the Fiscal 2009 Quarter.

Segment profitability in the Fiscal 2009 Quarter increased to \$9 million from \$(6) million in the Fiscal 2008 Quarter. Segment profitability as a percentage of sales in the Fiscal 2009 Quarter increased to 12.2% from (7.9)% in the same period last year. This increase in segment profitability was primarily a result of the non-recurrence of a charge for depreciation and amortization expense of \$14 million recorded during the Fiscal 2008 Quarter that was related to prior period depreciation and amortization. From October 1, 2006 through December 30, 2007, the U.S. division of the Home and Garden Business was designated as discontinued operations. In accordance with generally accepted accounting principles, while designated as discontinued operations we ceased recording depreciation and amortization expense associated with the assets of this business. See Introduction above, as

well as Note 1, Description of Business, to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for addition information regarding the reclassification of the U.S. division of the Home and Garden Business. Also contributing to segment profitability during the Fiscal 2009 Quarter were reductions in selling, general and administrative expenses. In the Fiscal 2009 Six Months our Home and Garden Business generated a loss of \$2 million versus generating a loss of \$17 million in the Fiscal 2008 Six Months. Segment profitability as a percentage of sales in the Fiscal 2009 Quarter increased to (2.0)% from (16.5)% in the same period last year. The increased segment profitability for the Fiscal 2009 Six Months was also a result of the same factors previously mentioned above for the Fiscal 2009 Quarter.

Segment assets as of March 29, 2009, slightly decreased to \$286 million from \$290 million at September 30, 2008. Intangible assets as of March 29, 2009, totaled approximately \$100 million and primarily relate to the acquisition of United.

Corporate Expense. Our corporate expenses in the Fiscal 2009 Quarter decreased slightly to \$8 million from \$9 million in the Fiscal 2008 Quarter. Our corporate expense as a percentage of consolidated net sales in the Fiscal 2009 Quarter decreased to 1.5% from 1.7% in the Fiscal 2008 Quarter. For the Fiscal 2009 Six Months corporate expenses decreased to \$16 million from \$18 million in the same period last year. Our corporate expense as a percentage of consolidated net sales in the Fiscal 2009 Six Months decreased to 1.5% from 1.6% in the Fiscal 2008 Six Months.

**Restructuring and Related Charges.** See Note 12, Restructuring and Related Charges to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for additional information regarding our restructuring and related charges.

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The following table summarizes all restructuring and related charges we incurred in the Fiscal 2009 Quarter, Fiscal 2008 Quarter, Fiscal 2009 Six Months and Fiscal 2008 Six Months, respectively (in millions):

	Fiscal 2009	Quarter 2008	Fiscal Six	Months 2008
Costs included in cost of goods sold:	2009	2000	2009	2000
United & Tetra integration:				
Other associated costs		0.1		0.1
European Initiatives:				
Other associated costs		0.1		0.2
Latin American Initiatives:				
Termination benefits	0.1		0.2	
Global Realignment Initiatives:				
Termination benefits	0.2		0.3	
Ningbo Exit Plan:				
Termination benefits	0.1		0.8	
Other associated costs	1.8		11.0	
Global Cost Reduction Initiatives:				
Termination benefits	0.2		0.2	
Other associated costs	0.3		0.3	
Total included in cost of goods sold	2.7	0.2	12.8	0.3
Costs included in operating expenses:		· · ·		
United & Tetra integration:				
Termination benefits		0.5	2.4	0.8
Other associated costs		0.2	1.2	0.3
European Initiatives:				
Termination benefits				
Other associated costs		(0.1)		
Latin American Initiatives:		, ,		
Termination benefits				
Other associated costs				
Global Realignment Initiatives:				
Termination benefits	3.6	3.6	7.9	6.5
Other associated costs	0.3	1.0	1.8	2.5
Ningbo Exit Plan:				
Other associated costs			1.5	
Global Cost Reduction Initiatives:				
Termination benefits	2.0		2.0	
Other associated costs	7.6		7.6	
Total included in operating expenses	13.5	5.2	24.4	10.1
Total restructuring and related charges	\$ 16.2	\$ 5.4	\$ 37.2	\$ 10.4

In connection with the acquisitions of United and Tetra in Fiscal 2005, we implemented a series of initiatives to optimize the global resources of the combined companies. These initiatives included: integrating all of United s home and garden administrative services, sales and customer service functions into our operations in Madison, Wisconsin; converting all information systems to SAP; consolidating United s home and garden manufacturing and distribution locations in North America; rationalizing the North America supply chain; and consolidating administrative, manufacturing and distribution facilities at our Global Pet Supplies business. In addition, certain corporate functions were shifted to our global headquarters in Atlanta, Georgia.

Effective October 1, 2006, we suspended initiatives to integrate the activities of the Home and Garden Business into our operations in Madison, Wisconsin. We recorded approximately \$1 million of pretax restructuring and related charges in the Fiscal 2009 Six Months and de minimis charges during both the Fiscal 2008 Quarter and Fiscal 2008 Six Months, in connection with the integration of the United home and garden business. We have recorded pretax restructuring and related charges of approximately \$32 million since the inception of this initiative.

Integration activities within Global Pet Supplies were substantially complete as of December 28, 2008. Global Pet Supplies integration activities consisted primarily of the rationalization of manufacturing facilities and the optimization of our distribution network. As a result of these integration initiatives, two pet supplies facilities were closed in 2005, one in Brea, California and the other in Hazleton, Pennsylvania, one pet supply facility was closed in 2006, in Hauppauge, New York and one pet supply facility was closed in 2007 in Moorpark, California. We recorded approximately \$2 million of pretax restructuring and related charges during the Fiscal 2009 Quarter and Fiscal 2009 Six Months and recorded \$1 million of charges during the Fiscal 2008 Quarter and Fiscal 2008 Six Months, in connection with our integration activities within Global Pet Supplies. We have recorded pretax restructuring and related charges of approximately \$37 million since the inception of the integration activities within Global Pet Supplies.

We have implemented a series of initiatives in the Global Batteries & Personal Care segment in Europe to reduce operating costs and rationalize our manufacturing structure (the European Initiatives). In connection with the European Initiatives, which are substantially complete, we implemented a series of initiatives within the Global Batteries & Personal Care segment in Europe to reduce operating costs and rationalize our manufacturing structure. These initiatives include the relocation of certain operations at our Ellwangen, Germany packaging center to the Dischingen, Germany battery plant and restructuring Europe s sales, marketing and support functions. We recorded no pretax restructuring and related charges during both the Fiscal 2009 Quarter and Fiscal 2009 Six Months, and recorded de minimis charges during the Fiscal 2008 Quarter and Fiscal 2008 Six Months, in connection with the European Initiatives. We have recorded pretax restructuring and related charges of approximately \$27 million since the inception of the European Initiatives.

We have implemented a series of initiatives within our Global Batteries & Personal Care business segment in Latin America to reduce operating costs (the Latin American Initiatives). In connection with the Latin American Initiatives, which are substantially complete, we implemented a series of initiatives within the Global Batteries & Personal Care segment in Latin America to reduce operating costs. The initiatives include the reduction of certain manufacturing operations in Brazil and the restructuring of management, sales, marketing and support functions. We recorded de minimis pretax restructuring and related charges during the Fiscal 2009 Quarter, the Fiscal 2009 Six Months, the Fiscal 2008 Quarter and the Fiscal 2008 Six Months, in connection with the Latin American Initiatives. We have recorded pretax restructuring and related charges of approximately \$11 million since the inception of the Latin American Initiatives.

In Fiscal 2007, we began managing our business in three vertically integrated, product-focused reporting segments; Global Batteries & Personal Care, Global Pet Supplies and the Home and Garden Business. As part of this realignment, our global operations organization, which had previously been included in corporate expense, consisting of research and development, manufacturing management, global purchasing, quality operations and inbound supply chain, is now included in each of the operating segments. In connection with these changes we undertook a number of cost reduction initiatives, primarily headcount reductions, at the corporate and operating segment levels (the Global Realignment Initiatives ). We recorded approximately \$4 million and \$11 million of pretax restructuring and related charges during the Fiscal 2009 Quarter and the Fiscal 2009 Six Months, respectively, and recorded charges of \$5 million and \$9 million during the Fiscal 2008 Quarter and Fiscal 2008 Six Months, respectively, in connection with the Global Realignment Initiatives. Costs associated with these initiatives, which are expected to be incurred through December 31, 2009, relate primarily to severance and are projected at approximately \$97 million.

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During Fiscal 2008, we implemented an initiative within the Global Batteries & Personal Care segment to reduce operating costs and rationalize our manufacturing structure. These initiatives include the exit of our battery manufacturing facility in Ningbo Baowang China (Ningbo) (the Ningbo Exit Plan). We recorded approximately \$2 million and \$12 million of pretax restructuring and related charges during the Fiscal 2009 Quarter and Fiscal 2009 Six Months, respectively, in connection with the Ningbo Exit Plan. Costs associated with these initiatives, which are expected to be incurred through September 30, 2009, are projected at approximately \$30 million.

During Fiscal 2009, we implemented a series of initiatives within the Global Batteries & Personal Care segment and the Global Pet Supplies segment to reduce operating costs as well as evaluate our opportunities to improve our capital structure (the Global Cost Reduction Initiatives). These initiatives include headcount reductions within the Global Batteries & Personal Care segment and the Global Pet Supplies segment and the exit of certain facilities in the U.S. related to the Global Pet Supplies segment. These initiatives also included consultation, legal and accounting fees related to the evaluation of our capital structure. We recorded \$10 million of pretax restructuring and related charges during both the Fiscal 2009 Quarter and Fiscal 2009 Six Months, related to the Global Cost Reduction Initiatives. Costs associated with these initiatives, which are expected to be incurred through September 30, 2009, are projected at approximately \$11 million.

Interest Expense. Interest expense in the Fiscal 2009 Quarter decreased to \$47 million from \$58 million in the Fiscal 2008 Quarter. The decrease is primarily due to our discontinuation of the accrual of interest on our Senior Subordinated Notes as of February 3, 2009. In accordance with SOP 90-7 we ceased accruing interest on our Senior Subordinated Notes as it is probable the repayment of this debt and interest will be an allowed claim by the bankruptcy court. Interest expense in the Fiscal 2009 Six Months decreased to \$100 million from \$115 million in the Fiscal 2008 Six Months. The decrease during the Fiscal 2009 Six Months is also due to ceasing the accrual of interest on our Senior Subordinated Notes as mentioned above. Contractual interest not accrued on the Senior Subordinated Notes was \$15 million for the Fiscal 2009 Quarter and the Fiscal 2009 Six Months. See Liquidity and Capital Resources Debt Financing Activities and Note 8, Debt, to our Condensed Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for additional information regarding our outstanding debt.

**Reorganization Items.** During the Fiscal 2009 Quarter and the Fiscal 2009 Six Months we incurred approximately \$21 million of expense in Reorganization items, net. These items included legal and professional fees of \$10.3 million, the write off deferred financing costs of \$10.7 million related to the Senior Subordinated Notes and a provision for rejected leases of \$0.4 million.

Income Taxes. Our effective tax rate on income from continuing operations is approximately (24%) and (36)% for the Fiscal 2009 Quarter and Fiscal 2009 Six Months. Our effective tax rate on income from continuing operations was approximately (130)% and (121)% for the Fiscal 2008 Quarter and Fiscal 2008 Six Months. While in bankruptcy, we continue to assess our ability to utilize our U.S. federal and state net operating losses against income and gains generated in the future, subject to limitations under applicable law, including Internal Revenue Code Section 382. Under SFAS No. 109, Accounting for Income Taxes (SFAS 109), we, as discussed more fully below, continue to have a full valuation allowance against our net deferred tax assets in the U.S., excluding certain indefinite lived intangibles.

As of March 29, 2009, we are estimating that at September 30, 2009 we will have U.S. federal and state net operating loss carryforwards of approximately \$1,168 million and \$2,045 million, respectively, which will expire through years ending in 2029, and we will have foreign net operating loss carryforwards of approximately \$109 million, which will expire beginning in 2009. Certain of the foreign net operating losses have indefinite carryforward periods. As of September 30, 2008 we had U.S. federal and state net operating loss carryforwards of approximately \$1,009 million and \$1,832 million, respectively, which, at that time, were scheduled to expire between 2009 and 2028. As of September 30, 2008 we had foreign net operating loss carryforwards of approximately \$142 million, which at the time was set to expire beginning in 2009. Certain of the foreign net

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operating losses have indefinite carryforward periods. Limitations apply to a substantial portion of the U.S. federal and state net operating loss carryforwards in accordance with Internal Revenue Code Section 382 and corresponding provisions under applicable law.

The ultimate realization of our deferred tax assets depends on our ability to generate sufficient taxable income of the appropriate character in the future and in the appropriate taxing jurisdictions. We establish valuation allowances for deferred tax assets when we estimate it is more likely than not that the tax assets will not be realized. We base these estimates on projections of future income, including tax planning strategies, in certain jurisdictions. Changes in industry conditions and other economic conditions may impact our ability to project future income. SFAS 109 requires the establishment of a valuation allowance when it is more likely than not that some portion or all of the deferred tax assets will not be realized. In accordance with SFAS 109, we periodically assess the likelihood that our deferred tax assets will be realized and determine if adjustments to the valuation allowance are appropriate. As a result of this assessment, we determined that a full valuation allowance is required against our net deferred tax assets in the U.S. and China. During the Fiscal 2009 Quarter we increased our valuation allowance against net deferred tax assets by approximately \$23 million. Our total valuation allowance, established for the tax benefit of deferred tax assets that may not be realized, was approximately \$571 million and \$496 million at March 29, 2009 and September 30, 2008, respectively. Of this amount, approximately \$546 million and \$468 million relates to U.S. net deferred tax assets at March 29, 2009 and September 30, 2008, respectively and approximately \$25 million and \$28 million relates to foreign net deferred tax assets at March 29, 2009 and September 30, 2008, respectively.

In 2006, the Financial Accounting Standards Board (FASB) issued FASB Interpretation No. 48 (FIN 48), which clarifies the accounting for uncertainty in tax positions. FIN 48 requires that we recognize in our financial statements the impact of a tax position, if that position is more likely than not of being sustained on audit, based on the technical merits of the position. As of March 29, 2009 and September 30, 2008, we had approximately \$8 and \$7 million of unrecognized tax benefits, respectively, of which approximately \$6 million and \$5 million, respectively, would affect our effective tax rate if recognized and approximately \$2 million for both March 29, 2009 and September 30, 2008, of which would result in a reduction in goodwill if recognized. The change from September 30, 2008 to March 29, 2009 is primarily a result of the accrual of additional interest and penalties.

Discontinued Operations. In November 2008, our board of directors committed to the shutdown of the growing products portion of the Home and Garden Business, which includes fertilizers, enriched soils, mulch and grass seed, following an evaluation of the historical lack of profitability and the projected input costs and significant working capital demands for the growing products portion of the Home and Garden Business during our Fiscal 2009. We believe the shutdown is consistent with what we have done in other areas of our business to eliminate unprofitable products from its portfolio. The shutdown of the growing products portion of the Home and Garden Business has been completed.

On November 1, 2007, we sold the Canadian division of the Home and Garden Business, which operated under the name Nu-Gro, to a new company formed by RoyCap Merchant Banking Group and Clarke Inc. Cash proceeds received at closing, net of selling expenses, totaled \$15 million and were used to reduce outstanding debt. These proceeds are included in net cash provided by investing activities of discontinued operations in the Condensed Consolidated Statements of Cash Flows (Unaudited) included in this Quarterly Report on Form 10-Q. On February 5, 2008, we finalized the contractual working capital adjustment in connection with this sale which increased the proceeds we received. As a result of the finalization of the contractual working capital adjustments we recorded a loss on disposal of \$1 million, net of tax benefit.

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The following amounts related to the growing products portion of the Home and Garden Business and the Canadian division of the Home and Garden Business have been segregated from continuing operations and are reflected as discontinued operations for the Fiscal 2009 Quarter, the Fiscal 2008 Quarter, the Fiscal 2008 Six Months, respectively (in millions):

	Three Months		Six M	Ionths
	2009	2008	2009	2008(A)
Net sales	\$ 15.6	\$ 114.7	\$ 31.3	\$ 136.7
(Loss) income from discontinued operations before income taxes	\$ (18.2)	\$ 5.4	\$ (85.9)	\$ (4.5)
Provision for income tax (benefit) expense	(2.4)	0.5	(4.0)	(0.9)
(Loss) income from discontinued operations, net of tax	\$ (15.8)	\$ 4.9	\$ (81.9)	\$ (3.6)

(A) Included in the loss for the Fiscal 2008 Six Months, is a loss on disposal of approximately \$1 million, net of tax benefit. **Liquidity and Capital Resources** 

# **Operating Activities**

During the Fiscal 2009 Six Months cash used by operating activities totaled \$139 million as compared to a use of \$137 million in the Fiscal 2008 Six Months. The \$2 million increase in cash used represented a \$22 million increase in cash used by operating activities of continued operations and a decrease of \$20 million of cash used by operating activities from discontinuing operations. The increase in cash used by operating activities from continuing operations was the result of a \$35 million change in operating assets and liabilities of continuing operations. The change in assets and liabilities was driven by unfavorable foreign exchange translation coupled with incentive compensation payments of approximately \$30 million which were earned in our fiscal year ended September 30, 2008 and paid in the Fiscal 2009 Six Months versus approximately \$25 million of incentive compensation payments earned during the fiscal year ended September 30, 2007 and paid in the Fiscal 2008 Six Months. Offsetting the changes in operating assets and liabilities was a \$13 million increase in income from continuing operations after adjusting for non-cash items. The \$20 million decrease in cash used by operating activities from discontinued operations was due to the decrease of working capital needs of the growing products portion of the Home and Garden Business as a result of the announced shutdown, partially offset by the additional costs related to the shutdown of the growing products portion of the Home and Garden Business. See Note 3, Significant Accounting Policies Discontinued Operations, to our Consolidated Financial Statements (Unaudited) included in this Quarterly Report on Form 10-Q for further details on the disposal of the growing products portion of the Home and Garden Business.

As a result of the Bankruptcy Filing and the circumstances leading to the Bankruptcy Filing, described elsewhere in this report, we face uncertainty regarding the adequacy of our liquidity and capital resources and have limited access to financing. During the pendency of the Bankruptcy Cases, we expect that our primary sources of liquidity will continue to be cash flows from operations and borrowings under the DIP Facility (as defined in *Debtor-in-Possession Financing* below). In addition, the restricted covenants under the DIP Facility restrict us from obtaining additional capital. Moreover, while we believe that we will be able to secure exit financing available to us upon consummation of the Proposed Plan, there can be no assurances in that regard or with respect to the terms necessary to secure such financing.

In addition to the cash requirements necessary to fund ongoing operations, we have incurred and continue to incur significant professional fees and other costs in connection with preparation of the Bankruptcy Filing and handling of the Bankruptcy Cases. We anticipate that we will continue to incur significant professional fees and costs for the pendency of the Bankruptcy Cases. Pursuant to the terms of the Support Agreement, we are obligated to pay the fees and costs of specified legal and financial advisors to each of the Significant Noteholders at the end of the Bankruptcy Cases. Under the Final DIP Order, the fees and costs of the professionals retained by the agent under the DIP Facility and the Supplemental Loan participants are payable during the Bankruptcy

Cases. The Equity Committee is seeking to retain professionals and to have the fees and expenses of those professionals paid by the Company. In addition, as described elsewhere in this report, pursuant to a Bankruptcy Court order, we are required to make certain adequate protection payments with respect to the Senior Term Credit Facility, including, without limitation, the payment of reasonable fees and expenses of the legal and financial advisors to the agent under the Senior Term Credit Facility. We have also been spending and expect to continue to spend, substantial resources responding to requests for information from both the Senior Term Agent and the Equity Committee in connection with litigation over the Proposed Plan.

We cannot assure you that the amounts of cash available from operations, together with any borrowings under the DIP Facility, will be sufficient to fund our operations, including operations during the period until such time, if any, and to make the required payments associated with the Bankruptcy Cases, until our Proposed Plan receives the requisite acceptance of our creditors and is confirmed by the Bankruptcy Court. Our long-term liquidity requirements and the adequacy of our capital resources are difficult to predict at this time and ultimately cannot be determined until after our Proposed Plan or another plan of reorganization has been confirmed, if at all, by the Bankruptcy Court. If our future cash flows and capital resources are insufficient, we could face substantial liquidity problems and will likely be required to significantly reduce or delay capital expenditures, curtail, eliminate or dispose of substantial assets or operations, or undertake other significant restructuring measures; which could include reducing the size of our workforce or pursuing other alternatives to restructure or refinance our indebtedness, all of which could substantially affect our business, financial condition and results of operations.

On April 26, 2009, we had approximately \$51 million in cash and cash equivalents on hand.

Our ability to continue as a going concern is dependent upon, among other things, (i) our ability to obtain timely confirmation of our Proposed Plan under the Bankruptcy Code; (ii) the cost, duration and outcome of the reorganization process; (iii) our ability to achieve profitability as a Company; (iv) our ability to maintain adequate cash on hand; (v) our ability to generate cash from operations; (vi) the ability of the DIP Facility (including, without limitation, the ability of lenders to fund their respective commitments under the DIP Facility) to adequately cover our short-term liquidity requirements; and (vii) our ability to comply with the terms and conditions of our DIP Credit Agreement (as defined in *Debtor-in-Possession Financing* below) and any cash collateral order or DIP financing order entered by the Bankruptcy Court in connection with the Bankruptcy Cases.

# **Investing Activities**

Net cash used by investing activities was \$4 million for the Fiscal 2009 Six Months. For the Fiscal 2008 Six Months investing activities provided cash of \$5 million. The \$9 million decrease was primarily due to the proceeds received in connection with the November 2007 sale of the Canadian division of the Home and Garden Business of approximately \$15 million, which was partially offset by a reduction of capital expenditures related to continuing operations. During the Fiscal 2009 Six Months continuing operations capital expenditures totaled \$3 million versus \$9 million in the Fiscal 2008 Six Months. Capital expenditures for Fiscal 2009 are expected to be approximately \$17 million.

#### **Debt Financing Activities**

We believe our cash flow from operating activities and periodic borrowings under our DIP Facility will be adequate to meet the short-term liquidity requirements of our existing business prior to the expiration of such facility, although no assurance can be given in this regard.

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# Senior Term Credit Facility and ABL Facility

During the second quarter of Fiscal 2007, we refinanced our outstanding senior credit facilities with new senior secured credit facilities (collectively, the Senior Term Credit Facility ) pursuant to a new senior credit agreement (the Senior Credit Agreement ) consisting of a \$1 billion U.S. Dollar Term B Loan facility (the U.S. Dollar Term B Loan ), a \$200 million U.S. Dollar Term B II Loan facility (the U.S. Dollar Term B II Loan facility (the U.S. Dollar Term B II Loan ), a 262 million Term Loan facility (the Euro Facility ), and a \$50 million synthetic letter of credit facility (the L/C Facility ). The proceeds of borrowings under the Senior Credit Agreement were used to repay all outstanding obligations under our Fourth Amended and Restated Credit Agreement, dated as of February 7, 2005, to pay fees and expenses in connection with the refinancing and the exchange offer completed on March 30, 2007 relating to certain of our senior subordinated notes and for general corporate purposes. Subject to certain mandatory prepayment events, the term loan facilities under the Senior Credit Agreement are subject to repayment according to a scheduled amortization, with the final payment of all amounts outstanding, plus accrued and unpaid interest, due on March 30, 2013. Letters of credit issued pursuant to the L/C Facility are required to expire, at the latest, five business days prior to March 30, 2013.

On September 28, 2007, as provided for in the Senior Credit Agreement, we entered into a \$225 million U.S. Dollar Asset Based Revolving Loan Facility (the ABL Facility and together with the Senior Term Credit Facility, the Senior Credit Facilities) pursuant to a credit agreement (the ABL Credit Agreement). The ABL Facility replaced the U.S. Dollar Term B II Loan, which was simultaneously prepaid using cash on hand generated from our operations and available cash from prior borrowings under its Senior Credit Agreement in connection with the above-referenced refinancing. Obligations under the ABL Facility were secured pursuant to a guarantee and collateral agreement.

During the Fiscal 2009 Quarter, we made \$3 million of scheduled prepayments of term loan indebtedness under the Senior Credit Agreement. Pursuant to an order from the Bankruptcy Court entered on April 22, 2009, we are required to make certain adequate protection payments with respect to the Senior Term Credit Facility. These payments include fees, costs and expenses incurred by the agent under the Senior Term Credit Facility and its professionals. We are also required, until August 28, 2009, to make cash payments of interest at the non-default rate as and when due pursuant to the terms of the Senior Credit Agreement, subject to certain specified conditions, including, among others, sufficient availability as reflected in our revised budget prepared in connection with our DIP Facility.

At March 29, 2009, the aggregate amount outstanding under our Senior Credit Facilities totaled a U.S. Dollar equivalent of approximately \$1,510 million, including principal amounts of approximately \$974 million under the U.S. Dollar Term B Loan, approximately 255 million under the Euro Facility (USD approximately \$345 million at March 29, 2009), approximately \$142 million under the Revolving DIP Credit Facility, including approximately \$6 million in letters of credit, approximately \$20 million of un-reimbursed letters of credit, and letters of credit outstanding under the L/C Facility totaling approximately \$29 million at March 29, 2009.

The Senior Credit Agreement contains financial covenants with respect to debt, including, but not limited to, a maximum senior secured leverage ratio, which covenants, pursuant to their terms, become more restrictive over time. In addition, the Senior Credit Agreement contains customary restrictive covenants, including, but not limited to, restrictions on our ability to incur additional indebtedness, create liens, make investments or specified payments, give guarantees, pay dividends, make capital expenditures and merge or acquire or sell assets. Pursuant to a guarantee and collateral agreement, we have guaranteed our respective obligations under the Senior Credit Agreement and related loan documents and have pledged substantially all of their respective assets to secure such obligations.

The Senior Credit Agreement also provides for customary events of default, including payment defaults and cross-defaults on other material indebtedness. As discussed above, the Bankruptcy Filing constituted an event of default under the Senior Term Credit Facility and the indebtedness under the facility has been accelerated;

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however, the claims in respect of the Senior Credit Agreement are not impaired under the Proposed Plan and the indebtedness under the Senior Term Credit Facility continues to be classified as Long-term debt, net of current maturities, in the Condensed Consolidated Balance Sheets (Unaudited) included in this Quarterly Report on Form 10-Q.

The Proposed Plan provides for the reinstatement of the Senior Term Credit Facility claims under Section 1124 of the Bankruptcy Code.

The ABL Credit Agreement and the related guarantee and collateral agreement have been amended in connection with the Bankruptcy Cases to provide new debtor-in-possession financing. A description of the terms of the ABL Credit Agreement as so amended is set forth in *Debtor-In-Possession Financing* below.

# **Debtor-In-Possession Financing**

On March 5, 2009, we received interim approval from the Bankruptcy Court (the Final DIP Financing Order ) to access new financing pursuant to a \$235 million senior secured debtor-in-possession revolving credit facility (the DIP Facility ). The DIP Facility is being provided pursuant to a Ratification and Amendment Agreement with Wachovia Bank, National Association, as administrative and collateral agent (the Agent ) and certain of the existing lenders under the ABL Facility with a participating interest from the Significant Noteholders. The agreement amends the ABL Credit Agreement and the related guarantee and collateral agreement (the ABL Credit Agreement as so amended, the DIP Credit Agreement ). The DIP Facility consists of (a) revolving loans (the Revolving Loans ), with a portion available for letters of credit and a portion available as swing line loans, in each case subject to the terms and limits described therein, and (b) a supplemental loan (the Supplemental Loan ), in the form of an asset based revolving loan, in an amount up to \$45 million.

The Revolving Loans may be drawn, repaid and reborrowed without premium or penalty. The Supplemental Loan shall be repaid after payment in full of the Revolving Loans and all other obligations due and payable under the DIP Facility. The proceeds of borrowings under the DIP Facility are to be used for costs, expenses and fees in connection with the DIP Facility, for our and our subsidiaries working capital needs, restructuring costs, and other general corporate purposes, in each case consistent with a budget. Proceeds from the Supplemental Loan shall be used by us consistent with the budget, including, without limitation, to repay a portion of the revolving loans outstanding as of the filing of the Bankruptcy Cases.

The DIP Facility carries an interest rate, at our option, of either (a) the base rate plus 3.50% per annum or (b) the reserve-adjusted LIBOR rate (the Eurodollar Rate) plus 4.50% per annum, except that the Supplemental Loan carries an interest rate, payable in cash, equal to the Eurodollar Rate plus 14.50% per annum. No amortization will be required with respect to the DIP Facility. For purposes of the Revolving Loans, the Eurodollar Rate shall at no time be less than 3.50%. For purposes of the Supplemental Loans, the Eurodollar Rate shall at no time be less than 3.00%.

The DIP Facility will mature on the earliest of (a) February 5, 2010, (b) 45 days after the entry of the Final DIP Financing Order if the permanent financing order has not been entered prior to the expiration of such 45 day period, (c) the substantial consummation (as defined in Section 1101 of the Bankruptcy Code and which shall be no later than the effective date) of a plan of reorganization filed in the Bankruptcy Cases that is confirmed pursuant to an order entered by the Bankruptcy Court or (d) the termination of the commitment with respect to the DIP Facility. The Final DIP Order constitutes the permanent financing order and, therefore, we have satisfied the 45 day requirement. We have classified the DIP Facility as current based on the requirement of Emerging Issues Task Force Issue No. 95-22, Balance Sheet Classification of Borrowings Outstanding under Revolving Credit Agreements that include both a Subjective Acceleration Clause and a Lock-Box Arrangement.

As a result of borrowings and payments under the DIP Facility during the quarter ended March 29, 2009, we had aggregate borrowing availability of approximately \$48 million, net of lender reserves of approximately \$34 million and outstanding letters of credit of approximately \$6 million, under the DIP facility.

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The Supplemental Loan will mature on the earliest of (a) February 5, 2010, (b) 45 days after the entry of the Final DIP Financing Order if the permanent financing order, in form and substance satisfactory to the Supplemental Loan participants, has not been entered prior to the expiration of such 45-day period, (c) the substantial consummation (as defined in Section 1101 of the Bankruptcy Code and which shall be no later than the effective date ) of a plan of reorganization filed in the Bankruptcy Cases that is confirmed pursuant to an order entered by the Bankruptcy Court, such plan and order on terms and conditions satisfactory to the Supplemental Loan participants or (d) the termination of the Commitment with respect to the DIP Facility; provided that if certain exit conditions are satisfied prior to the maturity of the Supplemental Loan pursuant to clauses (a) through (d) above, the maturity of the Supplemental Loan shall be automatically extended to March 31, 2012. As noted above, the Final DIP Order constitutes the permanent financing order and, therefore, we have satisfied the 45 day requirement.

As collateral security for the performance, observance and payment in full of all of the obligations (including pre-petition obligations and the post-petition obligations), Agent has valid, enforceable and perfected first priority and senior security interests in and liens upon all pre-petition collateral granted under our guarantee and collateral agreement with respect to the ABL Facility, as well as valid and enforceable first priority and senior security interests in and liens upon all post-petition collateral granted to Agent, for the benefit of itself and the other secured parties, under the Final DIP Financing Order, subject only to liens or encumbrances that were expressly permitted by the ABL Credit Agreement and the guarantee and collateral agreement and any other liens or encumbrances expressly permitted by any financing order that may have priority over the liens in favor of Agent and the secured parties.

The DIP Credit Agreement contains various representations and warranties and covenants, including, without limitation, enhanced collateral reporting, a maximum variance to budget covenant and other provisions directly relating to the Bankruptcy Cases. The DIP Credit Agreement also provides for customary events of default, including payment defaults and cross-defaults on other material indebtedness. If an event of default occurs and is continuing, amounts due outstanding under the DIP Facility may be accelerated and the rights and remedies of the lenders under the DIP Facility available under the applicable loan documents may be exercised, including rights with respect to the collateral securing obligations under the DIP Facility. As of March 29, 2009, we were in compliance with all covenants under the DIP Facility.

We currently believe that cash on hand, funds from our operations and availability under the DIP Facility will provide us with sufficient liquidity to fund our operations, capital expenditures and debt service obligations under the DIP Facility during the Chapter 11 proceedings. Also, we expect to have additional liquidity during Chapter 11 proceedings as a result of the stay of certain pre-petition liabilities. However, our ability to continue as a going concern is predicated upon, among other things, the timely confirmation and consummation of a satisfactory plan of reorganization, compliance with the provisions of the DIP Facility, our ability to generate sufficient cash flows from operations and our ability to obtain financing sufficient to satisfy its future obligations. We can provide no assurance that it will be successful in this regard.

# **Senior Subordinated Notes**

At March 29, 2009, we had outstanding principal of \$700 million under our 7 3/8 Notes, outstanding principal of approximately \$3 million under our 8 1/2 Notes, and outstanding principal of approximately \$347 million under our Variable Rate Notes. Under the Proposed Plan, the allowed claims in the Bankruptcy Cases with respect to the Senior Subordinated Notes would be converted into a combination of new common stock and new notes to be issued by the reorganized company.

The indentures governing the Senior Subordinated Notes contain customary covenants that limit, among other things, the incurrence of additional indebtedness, payment of dividends on or redemption or repurchase of equity interests, the making of certain investments, expansion into unrelated businesses, creation of liens on assets, merger or consolidation with another company, transfer or sell all or substantially all assets, and transactions with affiliates.

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In addition, the indentures governing the Senior Subordinated Notes each provide for customary events of default, including failure to make required payments, failure to comply with certain agreements or covenants, failure to make payments on or acceleration of certain other indebtedness, and certain events of bankruptcy and insolvency. Events of default under the respective indentures arising from certain events of bankruptcy or insolvency will automatically cause the acceleration of the amounts due under the notes subject to that indenture. If any other event of default under an indenture occurs and is continuing, the trustee for that indenture or the registered holders of at least 25% in the then aggregate outstanding principal amount of those notes, may declare the acceleration of the amounts due under those notes.

As discussed above, we did not make our February 2, 2009, interest payment on the 7 3/8 Notes. In addition, the Bankruptcy Filing constituted an event of default under the Senior Subordinated Notes, and the indebtedness under the Senior Subordinated Notes has been accelerated. The holders of Senior Subordinated Notes hold unsecured claims in the Bankruptcy Cases with respect to the indebtedness under the Senior Subordinated Notes as of the time of the Bankruptcy Filing. As of March 29, 2009, the Senior Subordinated Notes are presented within Liabilities subject to compromise in the Condensed Consolidated Balance Sheets (Unaudited) included in this Quarterly Report on Form 10-Q.

# **Interest Payments and Fees**

In addition to principal payments on our Senior Term Credit Facility and DIP Facility, we have annual interest payment obligations of approximately \$46 million in the aggregate under our Variable Rate Notes, approximately \$0.2 million in the aggregate under our 8 1/2% Notes and approximately \$52 million in the aggregate under our 7 3/8% Notes. We also incur interest on our borrowings under the Senior Term Credit Facility and the DIP Facility, and such interest would increase borrowings under the DIP Facility if cash were not otherwise available for such payments. For the pendency of the Bankruptcy Cases, we anticipate that interest under the Senior Term Credit Facility will accrue for the U.S. Term B Loan at the base rate and for the Euro Term Loan Facility at 1 month Euro LIBOR rate and, as described in Senior Term Credit Facility and ABL Facility above, is payable as and when due, subject to certain limitations. In addition, under the Proposed Plan, we do not expect to pay interest on the Senior Subordinated Notes that accrues after the Bankruptcy Filing. Interest under the DIP Facility is payable in cash on various interest payment dates as provided in the DIP Credit Agreement. Based on amounts currently outstanding under the Senior Term Credit Facility and the DIP Facility, and using market interest rates and foreign exchange rates in effect as of March 29, 2009, we estimate annual interest payments of approximately \$99 million in the aggregate under our Senior Term Credit Facility and DIP Facility would be required assuming each such debt instrument remained in effect in accordance with its terms, no further principal payments were to occur and excluding any payments associated with outstanding interest rate swaps.

We are required to pay certain fees in connection with the Senior Term Credit Facility, the L/C Facility and the DIP Facility. Such fees include a quarterly commitment fee of 1% on the unused portion of the loans under the DIP Facility, certain additional fees with respect to the letter of credit subfacility under the DIP Facility and a quarterly commitment fee of 4.15% on the L/C Facility.

# **Equity Financing Activities**

During the Fiscal 2009 Six Months, we granted approximately 0.2 million shares of restricted stock. All shares granted are performance-based and vest upon achievement of certain performance goals which consist of reportable and consolidated Earnings Before Interest Taxes Depreciation and Amortization (EBITDA) and cash flow components, each as defined by our Company for purposes of such awards. All vesting dates are subject to the recipient s continued employment with us, except as otherwise permitted by our Board of Directors. The total market value of the restricted shares on the date of grant was approximately \$0.1 million which has been recorded as unearned restricted stock compensation. Unearned compensation is amortized to expense over the appropriate vesting period.

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# **Off-Balance Sheet Arrangements**

We do not have any off-balance sheet arrangements that have or are reasonably likely to have a current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources that are material to investors.

#### **Contractual Obligations and Commercial Commitments**

There have been no material changes to our contractual obligations and commercial commitments as discussed in our Annual Report on Form 10-K for our fiscal year ended September 30, 2008. We currently anticipate that we will continue to satisfy our contractual obligations and commercial commitments to our customers and suppliers. During the pendency of the Bankruptcy Cases, we may seek to exercise our rights under the U.S. Bankruptcy Code and through the Bankruptcy Court to reject or otherwise seek relief from time to time under certain of our contracts.

# **Critical Accounting Policies and Critical Accounting Estimates**

Our Condensed Consolidated Financial Statements (Unaudited) have been prepared in accordance with GAAP in the U.S. and fairly present our financial position and results of operations. There have been no material changes to our critical accounting policies or critical accounting estimates as discussed in our Annual Report on Form 10-K for our fiscal year ended September 30, 2008.

# **Recently Issued Accounting Standards**

In December 2007, the FASB issued SFAS No. 141 (Revised 2007), *Business Combinations* (SFAS 141(R)). SFAS 141(R) will significantly change the accounting for future business combinations after adoption. SFAS 141(R) establishes principles and requirements for how the acquirer of a business recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any non-controlling interest in the acquired business. SFAS 141(R) also provides guidance for recognizing and measuring the goodwill acquired in the business combination and determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. SFAS 141(R) is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008. We are currently evaluating the impact that SFAS 141(R) will have on our financial position, results of operations and cash flows.

In December 2007, the FASB issued SFAS No. 160, *Noncontrolling Interests in Consolidated Financial Statements* (SFAS 160), an amendment of Accounting Research Bulletin No. 51, Consolidated Financial Statements, which changes the accounting and reporting for minority interests. Minority interests will be recharacterized as noncontrolling interests and will be reported as a component of equity separate from the parent s equity, and purchases or sales of equity interests that do not result in a change in control will be accounted for as equity transactions. In addition, net income attributable to the noncontrolling interest will be included in consolidated net income on the face of the income statement and, upon a loss of control, the interest sold, as well as any interest retained, will be recorded at fair value with any gain or loss recognized in earnings. SFAS 160 is effective for fiscal years beginning after December 15, 2008. We do not believe that adopting SFAS 160 will have a material impact on our financial position, results of operations or cash flows.

In April 2008, the FASB issued FASB Staff Position (FSP) No. 142-3, Determination of the Useful Life of Intangible Assets (FSP 142-3). FSP 142-3 amends the factors to be considered in developing renewal or extension assumptions used to determine the useful life of intangible assets under SFAS No. 142, Goodwill and Other Intangible Assets. Its intent is to improve the consistency between the useful life of an intangible asset and the period of expected cash flows used to measure its fair value. FSP 142-3 is effective for fiscal years beginning after December 15, 2008. We do not believe the adoption of FSP 142-3 will have a material impact on our financial position, results of operations or cash flows.

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In May 2008, the FASB issued SFAS No. 162, The Hierarchy of Generally Accepted Accounting Principles. (SFAS 162) SFAS 162 identifies the sources of accounting principles and the framework for selecting the principles to be used in preparation of financial statements of nongovernmental entities that are presented in conformity with GAAP in the U.S. SFAS 162 is effective 60 days following SEC approval of the Public Company Accounting Oversight Board amendments to remove the hierarchy of GAAP from the auditing standards. We do not believe that adopting SFAS 162 will have a material impact on our financial position, results of operations or cash flows.

In September 2006, the FASB issued SFAS 157, Fair Value Measurements (SFAS 157), which establishes a framework for measuring fair value and requires expanded disclosures regarding fair value measurements. In February 2008, the FASB issued FSP 157-2, Effective Date of FASB Statement 157 (FSP 157-2), which allows for a one year deferral of the adoption date of SFAS 157 for all nonfinancial assets and nonfinancial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis. We elected to defer the adoption of SFAS 157 for the assets and liabilities within the scope of FSP FAS 157-2. In October 2008, the FASB issued FSP 157-3, Determining the Fair Value of a Financial Asset in a Market That Is Not Active (FSP 157-3), which clarifies the application of SFAS 157 when the market for a financial asset is inactive. The adoption of SFAS 157 for those assets and liabilities not subject to the deferral permitted by FSP 157-2 did not have material impact on its financial position, results of operations or cash flows. We do not expect the adoption of SFAS 157 for non-financial assets and liabilities to have a material impact on its consolidated financial statements.

In December 2008, the FASB issued FSP No. 132(R)-1, Employers Disclosures about Pensions and Other Postretirement Benefits (FSP 132R-1). FSP 132R-1 requires enhanced disclosures about the plan assets of a company s defined benefit pension and other postretirement plans. The enhanced disclosures required by this FSP are intended to provide users of financial statements with a greater understanding of: (1) how investment allocation decisions are made, including the factors that are pertinent to an understanding of investment policies and strategies; (2) the major categories of plan assets; (3) the inputs and valuation techniques used to measure the fair value of plan assets; (4) the effect of fair value measurements using significant unobservable inputs (Level 3) on changes in plan assets for the period; and (5) significant concentrations of risk within plan assets. FSP 132R-1 is effective for fiscal years beginning after December 15, 2009. We do not believe the adoption of FSP 132R-1 will have a material impact on its financial position, results of operations or cash flows.

# Item 3. Quantitative and Qualitative Disclosures About Market Risk

# **Market Risk Factors**

We have market risk exposure from changes in interest rates, foreign currency exchange rates and commodity prices. We use derivative financial instruments for purposes other than trading to mitigate the risk from such exposures.

A discussion of our accounting policies for derivative financial instruments is included in Note 3 to our Condensed Consolidated Financial Statements (Unaudited) filed with this report, Significant Accounting Policies Derivative Financial Instruments.

#### **Interest Rate Risk**

We have bank lines of credit at variable interest rates. The general level of U.S. interest rates, LIBOR and Euro LIBOR affect interest expense. We use interest rate swaps to manage such risk. The net amounts to be paid or received under interest rate swap agreements are accrued as interest rates change, and are recognized over the life of the swap agreements as an adjustment to interest expense from the underlying debt to which the swap is designated. The related amounts payable to, or receivable from, the contract counter-parties are included in accrued liabilities or accounts receivable.

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# Foreign Exchange Risk

We are subject to risk from sales and loans to and from our subsidiaries as well as sales to, purchases from and bank lines of credit with, third-party customers, suppliers and creditors, respectively, denominated in foreign currencies. Foreign currency sales and purchases are made primarily in Euro, Pounds Sterling, Brazilian Reals and Canadian Dollars. We manage our foreign exchange exposure from anticipated sales, accounts receivable, intercompany loans, firm purchase commitments, accounts payable and credit obligations through the use of naturally occurring offsetting positions (borrowing in local currency), forward foreign exchange contracts, foreign exchange rate swaps and foreign exchange options. The related amounts payable to, or receivable from, the contract counter-parties are included in accounts payable or accounts receivable.

# **Commodity Price Risk**

We are exposed to fluctuations in market prices for purchases of zinc used in the manufacturing process. We use commodity swaps, calls and puts to manage such risk. The maturity of, and the quantities covered by, the contracts are closely correlated to our anticipated purchases of the commodities. The cost of calls, and the premiums received from the puts, are amortized over the life of the contracts and are recorded in cost of goods sold, along with the effects of the swap, put and call contracts. The related amounts payable to, or receivable from, the counter-parties are included in accounts payable or accounts receivable.

# Sensitivity Analysis

The analysis below is hypothetical and should not be considered a projection of future risks. Earnings projections are before tax.

As of March 29, 2009, the potential change in fair value of outstanding interest rate derivative instruments, assuming a 1 percentage point unfavorable shift in the underlying interest rates would be a loss of \$1.6 million. The net impact on reported earnings, after also including the reduction in one year s interest expense on the related debt due to the same shift in interest rates, would be a net gain of \$.6 million.

As of March 29, 2009, the potential change in fair value of outstanding foreign exchange derivative instruments, assuming a 10% unfavorable change in the underlying exchange rates would be a loss of \$9.4 million. The net impact on reported earnings, after also including the effect of the change in the underlying foreign currency-denominated exposures, would be a net gain of \$0.4 million.

As of March 29, 2009, the potential change in fair value of outstanding commodity price derivative instruments, assuming a 10% unfavorable change in the underlying commodity prices would be zero. The net impact on reported earnings, after also including the reduction in cost of one year s purchases of the related commodities due to the same change in commodity prices, would be a net gain of \$1.7 million.

# **Item 4. Controls and Procedures**

Evaluation of Disclosure Controls and Procedures. Our management, with the participation of our principal executive officer and principal financial officer, has evaluated the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act )) pursuant to Rules 13a-15(b) and 15d-15(b) under the Exchange Act as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that, as of such date, our disclosure controls and procedures are effective to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in applicable SEC rules and forms, and is accumulated and communicated to the Company s management, including the Company s Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

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Changes in Internal Control Over Financial Reporting. There was no change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that occurred during the period covered by this Quarterly Report on Form 10-Q that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Limitations on the Effectiveness of Controls. The Company s management, including our Chief Executive Officer and Chief Financial Officer, does not expect that the Company s disclosure controls and procedures or the Company s internal controls over financial reporting will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected.

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#### PART II. OTHER INFORMATION

# **Item 1. Legal Proceedings**

On February 3, 2009, the Company and its U.S. subsidiaries filed voluntary petitions for relief under Chapter 11 of the Bankruptcy Code with the U.S. Bankruptcy Court for the Western District of Texas. The Bankruptcy Cases are being jointly administered by the Bankruptcy Court as Case Number 09-50456. The Company intends to continue to operate its business as debtor-in-possession under the jurisdiction of the Bankruptcy Court and in accordance with the applicable provisions of the Bankruptcy Code and orders of the Bankruptcy Court. As a result of the filings, attempts to collect, secure, or enforce remedies with respect to pre-petition claims against the Company are subject to the automatic stay provisions of section 362 of the Bankruptcy Code. The Bankruptcy Cases are discussed in greater detail in Management s Discussion and Analysis of Financial Condition and Results of Operations Introduction and Note 1, Description of Business, to our Condensed Consolidated Financial Statements (Unaudited).

#### Item 1A. Risk Factors

# **Forward-Looking Statements**

We have made or implied certain forward-looking statements in this Quarterly Report on Form 10-Q. All statements, other than statements of historical facts included in this Quarterly Report on Form 10-Q, including the statements under Management s Discussion and Analysis of Financial Condition and Results of Operations regarding our business strategy, future operations, financial position, estimated revenues, projected costs, projected synergies, prospects, plans and objectives of management, as well as information concerning expected actions of third parties, are forward-looking statements. When used in this Quarterly Report on Form 10-Q, the words anticipate, intend, plan, estimate, believ expect, project, could, will, should, may and similar expressions are also intended to identify forward-looking statements, although not all forward-looking statements contain such identifying words.

Since these forward-looking statements are based upon current expectations of future events and projections and are subject to a number of risks and uncertainties, many of which are beyond our control and some of which may change rapidly, actual results or outcomes may differ materially from th