

OWENS & MINOR INC/VA/  
Form 11-K  
June 10, 2011  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**WASHINGTON, D.C. 20549**

**FORM 11-K**

**FOR ANNUAL REPORTS OF EMPLOYEE STOCK**  
**PURCHASE, SAVINGS AND SIMILAR PLANS PURSUANT TO**  
**SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

(Mark One)

**ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.**

For the fiscal year ended: December 31, 2010

OR

**TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.**

For the transition period from            to            .

Commission file number 1-9810.

**A. Full title of the plan and the address of the plan, if different from that of the issuer named below:  
Owens & Minor 401(k) Savings and Retirement Plan**

**B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office:  
Owens & Minor, Inc.**

**9120 Lockwood Blvd.**

**Mechanicsville, Virginia 23116**

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**OWENS & MINOR**

**401(k) SAVINGS AND RETIREMENT PLAN**

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**Report of Independent Registered Public Accounting Firm**

The Compensation and Benefits Committee

Owens & Minor, Inc.:

We have audited the accompanying statements of net assets available for benefits of the Owens & Minor 401(k) Savings and Retirement Plan (the Plan) as of December 31, 2010 and 2009, and the related statements of changes in net assets available for benefits for the years then ended. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2010 and 2009, and the changes in net assets available for benefits for the years then ended in conformity with U.S. generally accepted accounting principles.

Our audits were performed for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedule H, line 4i schedule of assets (held at end of year) is presented for the purpose of additional analysis and is not a required part of the basic financial statements, but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. The supplemental schedule is the responsibility of the Plan's management. The supplemental schedule has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Richmond, Virginia

June 10, 2011

**Table of Contents****Owens & Minor****401(k) SAVINGS AND RETIREMENT PLAN****Statements of Net Assets Available for Benefits****December 31, 2010 and 2009**

	<b>2010</b>	<b>2009</b>
Investments at fair value:		
Mutual funds	\$ 145,068,065	\$ 118,414,845
Common collective trust fund	30,812,332	30,315,021
Common stock	11,559,957	11,759,815
Cash equivalents	264,358	229,412
Total investments	187,704,712	160,719,093
Receivables:		
Notes receivable from participants	7,730,723	6,791,960
Participant contributions	612,812	568,070
Employer contributions	2,611,102	2,549,208
Dividends and interest	1,726	44
Total receivables	10,956,363	9,909,282
Assets available for benefits at fair value	198,661,075	170,628,375
Liabilities:		
Administrative expenses payable	2,812	2,966
Benefit claims payable		42,545
Total liabilities	2,812	45,511
Net assets available for benefits at fair value	198,658,263	170,582,864
Adjustment from fair value to contract value for fully benefit-responsive investment contracts	(250,527)	563,713
Net assets available for benefits	\$ 198,407,736	\$ 171,146,577

See accompanying notes to financial statements.

**Table of Contents****Owens & Minor****401(k) SAVINGS AND RETIREMENT PLAN****Statements of Changes in Net Assets Available for Benefits****Years Ended December 31, 2010 and 2009**

	<b>2010</b>	<b>2009</b>
Additions to assets attributed to:		
Investment income:		
Net appreciation in fair value of investments	\$ 15,122,601	\$ 24,239,058
Interest	751,139	872,276
Dividends	3,300,067	2,482,306
	19,173,807	27,593,640
Contributions:		
Employer	9,359,137	9,063,238
Participant	15,774,184	13,909,961
	25,133,321	22,973,199
<b>Total additions</b>	<b>44,307,128</b>	<b>50,566,839</b>
Deductions from assets attributed to:		
Benefits paid to participants	16,940,700	9,690,383
Administrative expenses	105,269	86,397
<b>Total deductions</b>	<b>17,045,969</b>	<b>9,776,780</b>
Net increase	27,261,159	40,790,059
Net assets available for benefits:		
Beginning of year	171,146,577	130,356,518
<b>End of year</b>	<b>\$ 198,407,736</b>	<b>\$ 171,146,577</b>

See accompanying notes to financial statements.

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**Owens & Minor**

**401(k) SAVINGS AND RETIREMENT PLAN**

**Notes to Financial Statements**

**December 31, 2010 and 2009**

**(1) Description of the Plan**

The following brief description of the Owens & Minor 401(k) Savings and Retirement Plan (the Plan) is provided for general information purposes only. Participants should refer to the plan document for more complete information.

***(a) General***

The Plan is a defined contribution plan that is available to substantially all full-time and part-time plus (24+ hours per week) teammates of Owens & Minor, Inc. (the Employer) and certain of its subsidiaries, who have completed one month of service and have attained age 18. It is subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended (ERISA).

The assets of the Plan are held in trust under an agreement with Fidelity Management Trust Company (the Trustee), with administrative services provided by Fidelity Investments Institutional Operations Company, Inc. (FIIOC), a wholly-owned subsidiary of FMR, LLC.

***(b) Contributions***

The Plan allows participants to contribute up to 50% of their eligible compensation (up to \$16,500 for 2010). Participants who have attained age 50 before the end of the year are eligible to make catch-up contributions (up to \$5,500 for 2010). The Employer makes matching contributions of 100% of the first 4% of compensation that a participant contributes to the Plan. Also under the Plan, the Employer contributes 1% of compensation (subject to certain limitations as defined in the plan document) to each participant employed on the last day of the Plan year who has worked at least 1,000 hours during the year. The Employer may also make a profit sharing contribution to the Plan, at the discretion of the Employer's Board of Directors. The Employer may increase or decrease its matching contributions at its discretion, on a prospective basis.

***(c) Participant Accounts***

Each participant's account is credited with the participant's contribution, the Employer's contributions, and an allocation of earnings thereon. Allocations are based on account balances as defined by the Plan. Forfeited balances of terminated participants' nonvested accounts are used to reduce current year employer contributions. Employer contributions were reduced by \$138,197 and \$267,066 from forfeited nonvested accounts in 2010 and 2009, respectively. The benefit to which a participant is entitled is the benefit that can be provided from the participant's vested account.

***(d) Investment Options***

Participants in the Plan currently have 22 options available to them with respect to how their participant and employer contributions are invested. Participants can elect to have contributions allocated in 1% increments to the following investments: Owens & Minor, Inc. common stock fund, one collective trust fund, and twenty mutual funds. These options provide for a range of investment objectives, including growth, growth and income, and income and capital stability. Investment in the Owens & Minor, Inc. common stock fund is limited to 20% of the employee's account balance.

***(e) Vesting and Withdrawals***

Participants are immediately vested in their voluntary contributions and employer matching contributions plus actual earnings thereon. Effective January 2, 2007, unvested Employer 1% contributions and discretionary profit sharing contributions become fully vested after three years of credited service. The Plan allows certain terminated participants to become 100% vested in their accounts.

On termination of service due to death, disability or retirement, a participant may elect to receive either a lump-sum amount equal to the value of his or her vested account or payment in annual installments not to extend past the lives or life expectancies of the participant and spouse as

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determined in accordance with Internal Revenue Code (IRC) Section 401(a)(9)(A). In the case of hardship, a participant may apply for a distribution as described in the plan document.



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### ***(f) Participant Loans***

Participants may borrow from their vested interests in the Plan for a minimum of \$1,000 and a maximum of 50% of their vested balance or \$50,000, whichever is less.

A loan's term may not exceed five years, or fifteen years if the proceeds are used exclusively to purchase a principal residence. The interest rate charged is the U.S. Prime Rate plus 1%.

### ***(g) Interfund Transfers***

Under the provisions of the Plan, a participant may elect to have the value of his or her participant account attributable to a particular investment fund liquidated and transferred to any of the other available investment funds in 1% increments.

### ***(h) Plan Termination***

Although it has not expressed any intent to do so, the Employer has the right under the Plan to discontinue its contributions at any time and to terminate the Plan subject to the provisions of ERISA. In the event of plan termination, participants will become 100% vested in their accounts.

## **(2) Summary of Significant Accounting Policies**

The following are the significant accounting policies followed by the Plan:

### ***(a) Basis of Presentation***

The accompanying financial statements have been prepared on the accrual basis of accounting. Significant events occurring after the balance sheet date and prior to the issuance of the financial statements are monitored to determine the impacts, if any, of events on the financial statements to be issued.

### ***(b) Use of Estimates***

The preparation of financial statements in conformity with U.S. generally accepted accounting principles (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and changes therein, and disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

### ***(c) New Accounting Pronouncements***

In 2010, the Plan adopted a Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) relating to disclosures about fair value measurements. This ASU clarified existing guidance for disclosures about inputs and valuation techniques used in estimating fair value measurements, requires additional disclosures for significant transfers in and out of Levels 1 and 2, and requires a reconciliation of Level 3 activity to be presented on a gross basis. The adoption of this update had no impact on the Plan's net assets available for benefits.

In 2010, the Plan adopted an ASU that provided additional guidance relating to the evaluation and disclosure of subsequent events. The adoption of this guidance had no impact on the Plan's net assets available for benefits.

In 2010, the Plan adopted an ASU requiring increased disclosures related to financing receivables. The adoption of this guidance did not have an impact on the Plan's net assets available for benefits.

In 2010, the Plan adopted an ASU that requires classification of participant loans as notes receivable from participants. It also requires that participant loans be measured based on the unpaid principal plus any accrued interest as of the valuation date. This update has been applied to all periods presented. The adoption of this update had no impact on the Plan's net assets available for benefits.

**Table of Contents****(d) Investments**

The Plan's investments, including its investment in a common collective trust fund which holds fully benefit-responsive investment contracts, are stated at fair value. However, contract value is the relevant measurement attribute for that portion of the net assets available for benefits of a defined-contribution plan attributable to fully benefit-responsive investment contracts because contract value is the amount the participants would receive if they were to initiate permitted transactions under the terms of the Plan. Therefore, the statements of net assets available for benefits present the fair value of the investment contracts as well as the adjustment of the fully benefit-responsive investment contracts from fair value to contract value. The statements of changes in net assets available for benefits are prepared on a contract value basis.

Quoted market prices are used to value investments in mutual funds, which are publicly traded funds of registered investment companies, and common stock. The fair value of the common collective trust fund is valued at our proportional interest in the net asset value of the fund as determined by using estimated fair value of the underlying assets held in the fund. Net asset value is used as a practical expedient for fair value. Contract value of fully benefit-responsive contracts is equal to principal balance plus accrued interest.

Purchases and sales of common stock are recorded on a settlement date basis. The recording of these transactions on a trade date basis would not have a material impact on the accompanying financial statements. Cost of investments sold is determined on the first-in, first-out (FIFO) method. Dividends are recorded on the ex-dividend date.

The Plan's investments, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility risks. In addition, due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statement of net assets available for benefits.

**(e) Notes Receivable from Participants**

Notes receivable from participants are valued at unpaid principal plus accrued interest. No valuation allowance is maintained for uncollectible loans receivable since, if the participant were to default, the participant's account would be reduced by the unpaid balance of the loan, and there would be no effect on the plan's investment returns or any other participant's account balance.

**(f) Administrative Expenses**

Substantially all of the Plan's administrative expenses are paid by the Plan.

**(3) Fair Value Measurements**

Fair value is determined based on assumptions that a market participant would use in pricing an asset or liability. The assumptions used are in accordance with a three-tier hierarchy, defined by GAAP, that draws a distinction between market participant assumptions based on (i) observable inputs such as quoted prices in active markets (Level 1), (ii) inputs other than quoted prices in active markets that are observable either directly or indirectly (Level 2) and (iii) unobservable inputs that require the Plan to use present value and other valuation techniques in the determination of fair value (Level 3).

There were no transfers of Plan investments between Levels 1 and 2 during 2010 or 2009. As of December 31, 2010, the Plan's investments measured at fair value were as follows:

	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total
Mutual funds:				
Growth funds	\$ 65,823,229	\$	\$	\$ 65,823,229
Balanced funds	59,979,152			59,979,152
Fixed income funds	12,323,001			12,323,001
Value funds	6,942,683			6,942,683

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Total mutual funds	145,068,065			145,068,065
Common collective trust fund		30,812,332		30,812,332
Common stock	11,559,957			11,559,957
Cash equivalents	264,358			264,358
Total investments	\$ 156,892,380	\$ 30,812,332	\$	\$ 187,704,712

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As of December 31, 2009, the Plan's investments measured at fair value were as follows:

	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total
<b>Mutual funds:</b>				
Growth funds	\$ 57,088,141	\$	\$	\$ 57,088,141
Balanced funds	45,645,830			45,645,830
Fixed income funds	11,127,295			11,127,295
Value funds	4,553,579			4,553,579
<b>Total mutual funds</b>	<b>118,414,845</b>			<b>118,414,845</b>
Common collective trust fund		30,315,021		30,315,021
Common stock	11,759,815			11,759,815
Cash equivalents	229,412			229,412
<b>Total investments</b>	<b>\$ 130,404,072</b>	<b>\$ 30,315,021</b>	<b>\$</b>	<b>\$ 160,719,093</b>

**(4) Investments**

The following presents investments that represent 5% or more of the Plan's net assets available for benefits as of December 31, 2010 and 2009:

Description	December 31,	
	2010	2009
<b>Mutual funds:</b>		
Fidelity Contrafund	\$ 41,859,276	\$ 37,178,486
PIMCO Total Return II Administration	12,323,001	11,127,295
FID Freedom 2020	10,550,846	8,179,415
FID Freedom 2025	10,951,010	7,829,562
<b>Common collective trust fund:</b>		
Fidelity Managed Income Portfolio	30,812,332	30,315,021
<b>Common stock:</b>		
Owens & Minor, Inc.	11,559,957	11,759,815

During 2010 and 2009, the Plan's investments (including investments bought, sold, as well as held during these years) changed in value as follows:

	Year Ended December 31,	
	2010	2009
Mutual funds	\$ 14,798,581	\$ 22,767,597
Common stock	324,020	1,471,461
<b>Net appreciation in fair value of investments</b>	<b>\$ 15,122,601</b>	<b>\$ 24,239,058</b>

**(5) Investment in Common Collective Trust Fund**

The Plan invests in a benefit-responsive common collective trust fund which invests in the Fidelity Managed Income Portfolio (the Portfolio). The Portfolio may be invested in fixed-income securities, derivative instruments (such as futures contracts and swap agreements) and money market funds, and also enters into wrapper contracts, which are issued by third-parties and are designed to allow the Portfolio to maintain a

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constant net asset value. The fund is credited with earnings on the underlying investments and charged for participant withdrawals and administrative expenses.

As described in Note 2, the common collective trust is a fully benefit-responsive investment for which contract value is the relevant measurement attribute. Contract value, as reported to the Plan, represents contributions made under the contract, plus earnings, less participant withdrawals and administrative expenses. Participants may ordinarily direct the withdrawal or transfer of all or a portion of their investments at contract value.

There are no reserves against the contract value for credit risk of the contract issuer or otherwise. The crediting interest rate is based upon a formula agreed upon with the issuer but will not be less than zero percent. Such crediting rates are reset on a quarterly basis.

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Certain events limit the ability of the Plan to transact at contract value with the Portfolio. Such events include the following: (1) the Plan's failure to qualify under Section 401(a) or Section 401(k) of the IRC, (2) the establishment of a defined contribution plan that competes with the Plan for employee contributions, (3) any substantive modification of the fund or the administration of the fund that is not consented to by the issuer, (4) any change in law, regulation or administrative ruling applicable to the Plan that could have a material adverse effect on the fund's cash flow, (5) any communication given to participants by the Plan's sponsor or fiduciary or Fidelity Management Trust Company that is designed to induce or influence participants to avoid investing in the Portfolio or to transfer assets out of the Portfolio, and (6) any transfer of assets from the fund directly to a competing investment option. The Plan Administrator does not believe that the occurrence of any of these events which would limit the Plan's ability to transact at contract value with participants is probable of occurring.

Average yields for the Portfolio for 2010 and 2009 were as follows:

	Year Ended December 31,	
	2010	2009
Based on actual earnings	2.68%	3.16%
Based on interest rate credited to participants	1.44%	1.20%

**(6) Risks and Uncertainties**

The Plan invests in various investment securities. Market values of investments may decline for a number of reasons, including changes in economic and other market factors, changes in interest rates, increases in defaults and credit rating downgrades. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment balances will occur in the near term and that such changes could materially affect participants' account balances and the amounts reported in the statement of net assets available for benefits.

The Plan's exposure to a concentration of credit risk is limited by the diversification of investments across 22 participant-directed fund elections. Additionally, the investments within each participant-directed fund election are further diversified into varied financial instruments, with the exception of the Owens & Minor Stock Fund, which invests in a single security.

**(7) Federal Income Taxes**

In a determination letter dated October 8, 2009, the Internal Revenue Service (IRS) has ruled that the Plan is a qualified trust under Sections 401(a) and 401(k) of the IRC and is exempt from taxation under the provisions of Section 501(a).

Under present federal income tax laws and regulations, participants are not taxed on employer contributions allocated to their accounts, on investment earnings on such contributions, or on investment earnings on their own contributions at the time such contributions and investment earnings are received by the Trustee of the Plan, but they may be subject to tax thereon at such time as they receive actual distributions from the Plan. Under normal circumstances, the Plan will not be taxed on dividend and interest income, any capital gains realized, or any unrealized appreciation on investments.

GAAP requires plan management to recognize a tax liability (or asset) if the plan has taken an uncertain position that more likely than not would not be sustained upon examination by applicable taxing authorities. The Employer believes that as of December 31, 2010, there are no uncertain positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the financial statements. There are currently no audits for any tax periods in progress.

**(8) Related Party Transactions**

The Plan owned 392,795 shares of Owens & Minor, Inc. common stock as of December 31, 2010, with a cost basis of \$5,891,996 and a fair value of \$11,559,957. During 2010, 17,000 shares of Owens & Minor, Inc. common stock were purchased at a total cost of \$577,678, and 35,100 shares, with a cost basis of \$550,896, were sold for \$1,101,555.

The Plan owned 410,895 shares of Owens & Minor, Inc. common stock as of December 31, 2009, with a cost basis of \$5,865,214 and a fair value of \$11,759,815. During 2009, 31,350 shares of Owens & Minor, Inc. common stock were purchased at a total cost of \$818,519, and 25,950 shares, with a cost basis of \$363,784, were sold for \$708,090.

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Certain plan investments are units of a common collective trust fund and mutual funds managed by Fidelity Investments (Fidelity). As defined by the Plan, these transactions qualify as party-in-interest transactions. Fees paid by the Plan for investment management services amounted to \$81,644 and \$62,772 for the years ended December 31, 2010 and 2009, respectively.

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**(9) Reconciliation to Form 5500**

Net assets available for benefits in the Form 5500 for the Plan include a reduction in net assets for deemed distributions of certain participant loans. The accompanying financial statements do not include the reduction in net assets for deemed distributions as the participants to which the deemed distributions relate continue to retain their assets within the Plan.

The following reconciles net assets available for benefits and net increase in net assets from the Form 5500 to the Plan's financial statements:

	<b>December 31,</b>	
	<b>2010</b>	<b>2009</b>
Net assets available for benefits per Form 5500	\$ 198,587,546	\$ 170,526,887
Adjustment from fair value to contract value for fully benefit-responsive investment contracts	(250,527)	563,713
Cumulative deemed distributions	70,717	55,977
 Net assets available for benefits per statements of net assets available for benefits	 \$ 198,407,736	 \$ 171,146,577
	 <b>Year Ended December 31,</b>	
	<b>2010</b>	<b>2009</b>
Net increase in net assets per Form 5500	\$ 28,060,659	\$ 41,705,333
Adjustment from fair value to contract value for fully benefit-responsive investment contracts	(814,240)	(892,749)
Change in the amount of deemed distributions	14,740	(22,525)
 Net increase in net assets per statements of changes in net assets available for benefits	 \$ 27,261,159	 \$ 40,790,059



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<b>Identity of issue, borrower, lessor, or similar party</b>	<b>Description of investment, including rate of interest, collateral, par, or maturity value (face amount, number of shares, or units)</b>	<b>Current Value</b>
*Common stock Owens & Minor, Inc.	392,795 shares of common stock	\$ 11,559,957
Mutual funds:		
*Fidelity	618,032 units of Contrafund	41,859,276
PIMCO	1,189,479 units of Total Return II Administration	12,323,001
*Fidelity	950,609 units of Freedom 2025	10,951,010
*Fidelity	765,109 units of Freedom 2020	10,550,846
Rainer	295,415 units of Rainer Small-Mid Cap	9,648,261
*Fidelity	290,466 units of Diversified International	8,757,562
*Fidelity	627,170 units of Freedom 2030	8,636,125
*Fidelity	689,006 units of Freedom 2015	7,813,323
*Fidelity	512,316 units of Freedom 2035	5,876,267
*Fidelity	726,928 units of Freedom 2040	5,822,692
Spartan	86,085 units of US Equity Index	3,829,071
American Beacon	195,812 units of Small Cap Value PA	3,800,710
*Fidelity	274,646 units of Freedom 2010	3,732,441
T. Rowe Price	132,629 units of T. Rowe Price Equity Income	3,141,973
*Fidelity	219,237 units of Freedom 2045	2,080,560
*Fidelity	207,420 units of Freedom 2050	1,945,597
American Freedom	57,273 units of Growth Fund Amer R4	1,729,058
*Fidelity	102,389 units of Freedom Income	1,154,951
*Fidelity	76,555 units of Freedom 2000	914,073
*Fidelity	46,371 units of Freedom 2005	501,268
Common collective trust fund:		
*Fidelity	Managed Income Portfolio	30,812,332
*Cash equivalents - Fidelity	264,358 units of Money Market I Fund	264,358
*Notes receivable from participants	Notes receivable, interest rates ranging from 4.25% 10.75% with maturities from 2010 to 2025	7,730,723
		<b>\$ 195,435,435</b>

\* Party-in-interest

Note: All the Plan's investment choices are participant directed; therefore, cost information has not been presented.

See accompanying report of independent registered public accounting firm.

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**Exhibit Index**

<b>Exhibit</b>	<b>Description</b>
23	Consent of Independent Registered Public Accounting Firm

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**SIGNATURE**

*The Plan.* Pursuant to the requirements of the Securities Exchange Act of 1934, the administrators of the employee benefit plan have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

Owens & Minor 401(k) Savings and Retirement Plan

Date June 10, 2011

/s/ ERIKA T. DAVIS  
**Erika T. Davis**  
**Senior Vice President, Human Resources**  
**Plan Administrator**