HSBC HOLDINGS PLC Form 6-K August 05, 2011 Table of Contents

# FORM 6-K

# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

**Report of Foreign Private Issuer** 

Pursuant to Rule 13a 16 or 15d 16 of

the Securities Exchange Act of 1934

For the month of August 2011

# **HSBC** Holdings plc

42nd Floor, 8 Canada Square, London E14 5HQ, England

(Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F).

Form 20-F b Form 40-F "

(Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934).

Yes " No b

(If Yes is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b): 82-

This Report on Form 6-K with respect to our Interim Financial Statements and Notes thereon for the six-month period ended June 30, 2011 is hereby incorporated by reference in the following HSBC Holdings plc registration statements: file numbers 333-10474, 333-92024, 333-102027, 333-103887, 333-104203, 333-109288, 333-113427, 333-127327, 333-126531, 333-135007, 333-143639, 333-145859, 333-155338, 333-158054, 333-158065, 333-162565 and 333-17025.

HSBC HOLDINGS PLC

## **Interim Report 2011**

#### Certain defined terms

Unless the context requires otherwise, HSBC Holdings means HSBC Holdings plc and HSBC, the Group, we, us and our refers to HSBC Holdings together with its subsidiaries. Within this document, the Hong Kong Special Administrative Region of the People's Republic of China is referred to as Hong Kong. When used in the terms shareholders equity and total shareholders equity, shareholders means holders of HSBC Holdings ordinary shares and those preference shares classified as equity. The abbreviations US\$m and US\$bn represents millions and billions (thousands of millions) of US dollars, respectively.

#### Interim financial statements and notes

HSBC s Interim Consolidated Financial Statements and Notes thereon, as set out on pages 171 to 218, have been prepared in accordance with the Disclosure Rules and Transparency Rules of the Financial Services Authority and International Accounting Standard (IAS) 34 Interim Financial Reporting as issued by the International Accounting Standards Board (IASB) and as endorsed by the European Union (EU). The consolidated financial statements of HSBC at 31 December 2010 were prepared in accordance with International Financial Reporting Standards (IFRSs) as issued by the IASB, and as endorsed by the EU. EU-endorsed IFRSs may differ from IFRSs as issued by the IASB if, at any point in time, new or amended IFRSs have not been endorsed by the EU. At 31 December 2010, there were no unendorsed standards effective for the year ended 31 December 2010 affecting the consolidated financial statements at that date, and there was no difference between IFRSs endorsed by the EU and IFRSs issued by the IASB in terms of their application to HSBC. Accordingly, HSBC s financial statements for the year ended 31 December 2010 were prepared in accordance with IFRSs as issued by the IASB. At 30 June 2011, there were no unendorsed standards effective for the period ended 30 June 2011 affecting these interim consolidated financial statements, and there was no difference between IFRSs endorsed by the EU and IFRSs issued by the IASB in terms of their application to HSBC.

HSBC uses the US dollar as its presentation currency because the US dollar and currencies linked to it form the major currency bloc in which HSBC transacts and funds its business. Unless otherwise stated, the information presented in this document has been measured in accordance with IFRSs.

When reference is made to underlying or underlying basis in tables or commentaries, comparative information has been expressed at constant currency (see page 10) eliminating the impact of fair value movements in respect of credit spread changes on HSBC s own debt and adjusted for the effects of acquisitions and disposals.

# **Contents**

#### **Overview**

Financial highlights	
Cautionary statement regarding forward-looking statements	38
Group Chairman s Statement	4
Group Chief Executive s Review	6
Principal activities	8
HSBC s values	8

Strategic direction Top and emerging risks Basis of preparation	8 9 9
Interim Management Report	
Financial summary <sup>1</sup> Customer groups and global businesses <sup>1</sup> Geographical regions <sup>1</sup> Other information	10 29 41 80
Risk <sup>1</sup> Capital	83 158
Board of Directors and Senior Management Financial Statements	165
Financial statements  Notes on the financial statements <sup>1</sup>	171 179
Additional Information  Shareholder information <sup>1</sup>	221
Glossary Index	221 233 242

1 Detailed contents are provided on the referenced pages.

HSBC HOLDINGS PLC

## **Interim Report 2011**

Headquartered in London, HSBC is one of the world's largest banking and financial services organisations and one of the industry's most valuable brands. We provide a comprehensive range of financial services to around 89 million customers through two customer groups, Retail Banking and Wealth Management (formerly Personal Financial Services) and Commercial Banking, and two global businesses, Global Banking and Markets and Global Private Banking.

Our international network covers 87 countries and territories in six geographical regions: Europe, Hong Kong, Rest of Asia-Pacific, Middle East and North Africa, North America and Latin America.

With listings on the London, Hong Kong, New York, Paris and Bermuda stock exchanges, shares in HSBC Holdings plc are held by over 220,000 shareholders in 129 countries and territories.

# **Highlights**

Profit attributable to ordinary shareholders of US\$8.9bn, up 35% on 1H10 and 46% on 2H10.

Earnings per share of US\$0.51, up 34% on 1H10 and 46% on 2H10.

Net assets per share of US\$8.59, up 17% on 1H10 and 8% on 2H10.

Reported pre-tax profit of US\$11.5bn, up 3% on 1H10, and 45% on 2H10.

Profitable in all regions, with profits up in Hong Kong, Rest of Asia-Pacific, Latin America, Middle East and North Africa and North America.

Cost efficiency ratio of 57.5% compared with 50.9% in 1H10 and 59.9% in 2H10.

Return on average ordinary shareholders equity of 12.3%, up from 10.4% in 1H10, and 8.9% in 2H10.

Dividends declared in respect of 2011 totalling US\$0.18 per ordinary share, up 12.5%.

Core tier 1 ratio increased from 10.5% to 10.8% during the period, driven by profit generation. Cover theme

An evening view of the Central Elevated Walkway in Hong Kong s business district. Used by tens of thousands of commuters every day, this walkway forms a vital artery through the heart of Asia s pre-eminent financial centre, which hosts over 190 banks and deposit-taking companies from all over the world.

1

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HSBC HOLDINGS PLC

# Overview

# Financial highlights

Earnings per share	Dividends per share <sup>1</sup>	Net assets per share
--------------------	----------------------------------	----------------------

US\$0.51 up 34%	US\$0.21	US\$8.59

31 December 2010: US\$0.35 31 December 2010: US\$0.16 31 December 2010: US\$7.94

For the period

provisions

Profit before taxation Underlying profit before taxation Total operating income

US\$11,474m up 3% US\$11,437m up 13% US\$42,311m up 4%

30 June 2010: US\$11,104m 30 June 2010: US\$10,109m 30 June 2010: US\$40,672m

31 December 2010: US\$7,933m 31 December 2010: US\$8,918m 31 December 2010: US\$39,342m

Net operating income before loan Profit attributable to ordinary shareholders of the

impairment charges and other credit risk parent company

US\$8,929m up 35%

# US\$35,694m

30 June 2010: US\$6,629m

30 June 2010: US\$35,551m

31 December 2010: US\$6,117m

31 December 2010: US\$32,696m

At the period-end

Loans and advances to

customers Customer accounts Ratio of customer advances to customer accounts

US\$1,038bn up 8% US\$1,319bn up 7% 78.7%

30 June 2010: US\$893bn 30 June 2010: US\$1,147bn 30 June 2010: 77.9%

31 December 2010: US\$958bn 31 December 2010: US\$1,228bn 31 December 2010: 78.1%

Average total shareholders equity

Total equity to average total assets Risk-weighted assets

US\$168bn up 8% 5.7% US\$1,169bn up 6%

30 June 2010: US\$143bn 30 June 2010: 5.5% 30 June 2010: US\$1,075bn

31 December 2010: US\$155bn 31 December 2010: 5.5% 31 December 2010: US\$1,103bn

Capital ratios

Core tier 1 ratio Tier 1 ratio Total capital ratio

10.8% 12.2% 14.9%

30 June 2010: 9.9% 30 June 2010: 11.5% 30 June 2010: 14.4%

31 December 2010: 10.5% 31 December 2010: 12.1% 31 December 2010: 15.2% Percentage growth rates compare with figures at 30 June 2010 for income statement items and 31 December 2010 for balance sheet items.

2

	Edgar Filing: HSBC H	OLDINGS PLC - Fo	orm 6-K	
Table of Contents				
HSBC HOLDINGS PLC				
Overview (continued)				
Performance ratios (annualised)				
Credit coverage ratios				
Loan impairment charges to	Loan impairment cha	arges to		
total operating income	ing income average gross customer advances		Total impairment allowances to impaired loans at period-end	
11.8%	1.0%		72.2%	
30 June 2010: 17.8%	30 June 2010: 1.7%		30 June 201	0: 79.0%
31 December 2010: 16.1% Return ratios	31 December 2010: 1.4%		31 December 2010: 71.6%	
Return on average		Post-tax return on		
invested capital <sup>2</sup>	Return on average ordinary shareholders equify	average total assets		Pre-tax return on average risk-weighted assets
11.4%	12.3%	0.7%		2.0%
30 June 2010: 9.4%	30 June 2010: 10.4%	30 June 2010: 0.6%		30 June 2010: 2.0%

Cost efficiency ratio<sup>4</sup> Net interest income to Net fee income to Net trading income to

31 December 2010: 8.9%

31 December 2010: 8.2%

Efficiency and revenue mix ratios

Table of Contents 8

31 December 2010: 0.5%

31 December 2010: 1.4%

	total operating income	total operating income	total operating income
57.5%	47.8%	20.8%	11.4%
30 June 2010: 50.9%	30 June 2010: 48.6%	30 June 2010: 20.9%	30 June 2010: 8.7%
31 December 2010: 59.9%	31 December 2010: 50.0%	31 December 2010: 22.5%	31 December 2010: 9.3%

# Share information at the period-end

For footnotes, see page 81.

US\$0.50 ordinary shares in issue	Market		Closing market price	American
	capitalisation	London	Hong Kong	Depositary Share <sup>5</sup>
17,818m	US\$177bn	£6.18	HK\$77.05	US\$49.62
30 Jun 2010: 17,510m 31 Dec 2010: 17,686m	30 Jun 2010: US\$161bn 31 Dec 2010: US\$180bn	30 Jun 2010: £6.15 31 Dec 2010: £6.51	30 Jun 2010: HK\$72.65 31 Dec 2010: HK\$79.70	30 Jun 2010: US\$45.59 31 Dec 2010: US\$51.04
		Over 1 year	Total shareholder return <sup>6</sup> Over 3 years	Over 5 years
To 30 June 2011 Benchmarks:		104.6	104.9	95.6
FTSE 100 MSCI World MSCI Banks		124.9 122.3 111.0	118.4 127.9 103.2	122.6 132.6 77.5

Table of Contents		
HSBC HOLDINGS PLC		
Overview (continued)		

# **Cautionary statement regarding forward-looking statements**

This Interim Report 2011 contains certain forward-looking statements with respect to the financial condition, results of operations and business of HSBC. These forward-looking statements represent HSBC s expectations or beliefs concerning future events and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ, in some instances materially, from those expressed or implied in such statements. For example, certain of the market risk disclosures, some of which are only estimates and, therefore, could be materially different from actual results, are dependent on key model characteristics and assumptions and are subject to various limitations. Certain statements that are not historical facts, such as those that include the words potential, value at risk, expects, anticipates, objective, intends, seeks, plans, believes, estimates, and similar expressions or variations on such expressions may be considered forward-looking statements.

Written and/or oral forward-looking statements may also be made in the periodic reports to the US Securities and Exchange Commission, summary financial statements to shareholders, proxy statements, offering circulars and prospectuses, press releases and other written materials and in oral statements made by HSBC s Directors, officers or employees to third parties, including financial analysts.

Forward-looking statements involve inherent risks and uncertainties. Readers are cautioned that a number of factors could cause actual results to differ, in some instances materially, from those anticipated or implied in any forward-looking statement. Forward-looking statements speak only as of the date they are made, and it should not be assumed that they have been revised or updated in the light of new information or future events. Past performance cannot be relied on as a guide to future performance. Trends and factors that are expected to affect HSBC s results of operations are described in the Interim Management Report . A more detailed cautionary statement is given on page 379 of the *Annual Report and Accounts 2010*.

3a

HSBC HOLDINGS PLC

Overview (continued)

# **Group Chairman s Statement**

Good progress has been made during the first half of 2011 in setting the necessary course to build further sustainable value from HSBC s many advantaged positions in attractive markets and customer-facing businesses. The priorities, set out in the Strategy Day which Stuart Gulliver, Group Chief Executive, presented with his team in early May this year, are now being actioned, as Stuart sets out clearly in his review. Against the backdrop of the significant regulatory change which is under way, our clear focus is to concentrate HSBC s capital allocation and resources on the market segments which we are best able to serve competitively and efficiently.

Our ability to make progress on these strategic issues has been enhanced by a period of relative stability in operating performance as revenue strength in the faster growing economies continued to offset the constraining impact of the wind-down of our exit portfolios. With credit experience also continuing to improve, earnings per share for the first half of 2011 of US\$0.51 were 34% higher than those delivered in the first half of last year. The Group Chief Executive s review describes in more detail the drivers of this encouraging performance.

As foreshadowed when we reported our 2010 results, the Board has declared two interim dividends of US\$0.09 per ordinary share in respect of 2011, with the second interim dividend payable on 6 October 2011 to holders of record on 18 August 2011 on the Hong Kong Overseas Branch Register and 19 August 2011 on the Principal Register in the United Kingdom or on the Bermuda Overseas Branch Register. These dividends are 12.5% higher than those declared at the comparable stages last year.

Given the intense current focus amongst the regulatory and political communities on bank capital strength, it is very positive to note both that our capital position strengthened during the period and that we comfortably passed the European Banking Authority s industry wide stress test, the results of which were made public on 15 July 2011. The Group s core tier 1 ratio, which is the ratio most critically monitored by regulators, increased to 10.8% at 30 June 2011 from 10.5% at 31 December 2010 and 9.9% at 30 June 2010.

There has been significant further activity on the regulatory reform front in the period. The Independent Commission on Banking in the UK published its Interim Report on 11 April 2011 and we submitted our comments on its preliminary conclusions on 4 July 2011 in line with the timetable laid down. HSBC has been very actively involved in the debate around one of the principal reform ideas raised in this report, namely the concept of structurally ring-fencing certain of the core activities contained within UK-incorporated universal banks; in our case this would affect our UK subsidiary, HSBC Bank plc. The objective of ring-fencing certain activities from other activities is to facilitate the resolution and continuation of the core activities contained within the ring-fence, at little or no cost to the taxpayer in the event of a future crisis.

Much of the ongoing debate is around assessing the likely impact of various alternative ring-fencing definitions on credit supply to the real economy in the UK and on the competitiveness of UK-incorporated banks. We believe the critical judgements ultimately to be made must consider two principal factors. The first of these is how any restructuring will likely affect the quantum and cost of credit supply to the real economy. The second is whether the benefit of this incremental restructuring on top of the aggregate of all the reform measures already in hand under Basel III and EU directives outweighs the considerable cost and time commitment involved.

In another major new development, the Basel Committee and the Financial Stability Board have now issued consultation documents concerning additional capital requirements for banks identified as global systemically important financial institutions. Incremental common equity of between 1% and 2.5% of risk-weighted assets on top of Basel III requirements is being proposed. We expect HSBC will fall at the higher end of incremental capital requirements. This level of capital is consistent with the expectation of Basel III common

4

#### **Table of Contents**

HSBC HOLDINGS PLC

Overview (continued)

equity tier 1 ratio levels of between 9.5% and 10.5% referred to in our Annual Report and Accounts 2010.

The pace and quantum of regulatory reform continues to increase at the same time as the global economy appears to be losing momentum in its recovery. We are concerned about the possible pro-cyclical impacts of further deleveraging of the global economy arising from the regulatory reform agenda, at the same time as sovereign credit concerns and fiscal consolidation challenges become more critical.

Financial markets globally will likely be volatile over the rest of this year and into 2012 as participants assess and react to the possibility of political constraints preventing timely or optimal economic decisions. The global economy is currently facing many such situations, ranging from reaching a sustainable solution to eurozone sovereign indebtedness through dealing with the impact of inflationary pressures and commodity price increases on developing economies, supporting social reform and cohesion in the Middle East, balancing the growth imperative in the faster-growing economies with the consequences of asset price bubbles and, most importantly, negotiating a long-term framework for budget discipline and related financing in the United States.

Finally, I am delighted to report how effectively the new management team under the leadership of Stuart Gulliver is working together and making progress, under the governance and supervision of the Board, in delivering the strategic agenda which has been agreed. There is much to do and, as noted above, the current economic backdrop contains many challenges. However, the mood in the organisation is upbeat and there is real commitment and enthusiasm to tackle the tasks ahead of us.

D J Flint, Group Chairman

1 August 2011

5

# Table of Contents HSBC HOLDINGS PLC Overview (continued)

# **Group Chief Executive s Review**

HSBC s financial performance improved.

Reported profit before tax was US\$11.5bn, up 3% from 1H10 and 45% from 2H10.

Profit attributable to ordinary shareholders was US\$8.9bn, up 35% from 1H10 and 46% from 2H10.

Return on average ordinary shareholders equity was 12.3%, up from 10.4% in 1H10 and 8.9% in 2H10.

The cost efficiency ratio was 57.5%, up from 50.9% in 1H10 but down from 59.9% in 2H10.

The advances-to-deposits ratio was 78.7%, up from 77.9% in 1H10 and 78.1% in 2H10.

We declared two interim dividends in respect of 2011 totalling US\$0.18 per ordinary share, up 12.5% year on year.

The core tier 1 capital ratio was 10.8% at 30 June 2011, compared with 10.5% at 31 December 2010.

#### Progress on strategy

HSBC s global network covers the majority of world trade and capital flows, and provides access to faster-growing economies as well as the mature economies where wealth is stored. In May, we articulated our strategy to become the world s leading international bank by building on this distinctive position to leverage global economic and demographic trends. We also outlined our plans to deploy capital more efficiently, to improve cost efficiency and to target growth in selected markets. We are making progress in all three areas:

First, as a result of our portfolio review and application of a five-filter framework, we announced a number of closures and disposals. These included the closure of our retail businesses in Russia and Poland and the disposal of three insurance businesses. More materially, in the US we are progressing the strategic review of our credit card business, and announced the disposal of 195 non-strategic branches, principally in upstate New York.

Second, we are targeting US\$2.5-3.5bn of sustainable cost savings by 2013. Since the start of 2011, we have begun operational restructurings in Latin America, the US, the UK, France and the Middle East which will reduce headcount by around 5,000. We launched a programme to reduce the costs of our head office and global support functions. We also initiated more efficient business operating models for Commercial Banking and Retail Banking and Wealth Management. We expect there will be some 25,000 job losses by the end of 2013, although we plan to recruit in support of our strategic initiatives.

Third, we continued to position the business for growth. We increased revenues in target markets and we made progress in wealth management, where we saw higher investment income, especially in Asia, and funds under management in Global Asset Management reached a record high at the end of the period.

#### Revenues

At US\$35.7bn, total Group revenues were stable compared with 1H10 and up 9% compared with 2H10.

We recorded double-digit revenue growth in Hong Kong, Rest of Asia-Pacific and Latin America compared with 1H10.

As we had forecast, revenue declined in the US as we continued to manage down balances in the run-off portfolios, and in Balance Sheet Management as positions matured. Along with many peers, we saw weaker Credit and Rates revenues in Europe in Global Banking and Markets.

#### Loan impairment charges

Loan impairment charges were US\$5.3bn compared with US\$7.5bn in 1H10 and US\$6.5bn in 2H10.

Most of the improvement was in the US. The Consumer Finance run-off and Cards portfolios

6

HSBC HOLDINGS PLC

Overview (continued)

recorded lower balances as well as improved delinquency rates, although we saw a slowing of delinquency trend improvements in the second quarter.

In Global Banking and Markets, loan impairment charges and other credit risk provisions were lower.

#### Cost efficiency

The cost efficiency ratio rose from 50.9% to 57.5% compared with 1H10. Reflecting strategic investment in the business, key drivers behind the increase were higher staff numbers, wage inflation, and other costs related to business growth. We also reported a number of notable cost items during the period.

The cost efficiency ratio fell compared with 59.9% in 2H10 as we controlled discretionary spend and took action to make sustainable savings.

Significantly, on a quarterly basis, the cost efficiency ratio was 54.4% in 2Q11, lower than in each of the previous three quarters. **Balance sheet** 

Compared with year-end 2010, customer account balances increased by 7% or US\$91.3bn to US\$1.3 trillion, with most of the increase in Europe and Asia.

Compared with year-end 2010, total customer loan balances increased by 8% or US\$79.5bn to US\$1.0 trillion, rising in all regions except North America, where we managed down balances in the Consumer Finance portfolios.

The core tier 1 ratio increased during the period from 10.5% at the end of 2010 to 10.8%, driven primarily by profit generation. **Economic outlook** 

# We remain positive on the outlook for emerging markets. We expect a soft landing in China and we believe Hong Kong is well-equipped to mitigate overheating pressures. We expect continued growth in the rest of Asia-Pacific and Latin America and take comfort from the focus of the authorities on managing inflationary pressures. In the Middle East, the outlook for the Gulf Cooperation Council economies is also positive.

In the developed world, growth in the US and Europe is likely to remain sluggish as long as the impact of high debt levels and government budget cuts weigh on economic activity. In the UK, we remain concerned that regulatory actions being contemplated and the ongoing regulatory uncertainty will constrain the supply of credit to the real economy and contribute to sub-par economic growth.

In closing, I would add that I am pleased with these results, which mark a first step in the right direction on what will be a long journey.

S T Gulliver, Group Chief Executive

1 August 2011

7

able of Contents	
SBC HOLDINGS PLC	
Verview (continued)	

# **Principal activities**

HSBC is one of the largest banking and financial services organisations in the world, with a market capitalisation of US\$177bn at 30 June 2011.

Through our subsidiaries and associates, we provide a comprehensive range of banking and related financial services. Headquartered in London, we operate through long-established businesses and have an international network of around 7,500 offices in 87 countries and territories in six geographical regions: Europe, Hong Kong, Rest of Asia-Pacific, Middle East and North Africa (MENA), North America and Latin America. Within these regions, a comprehensive range of financial services is offered to personal, commercial, corporate, institutional, investment and private banking clients. Services are delivered primarily by domestic banks, typically with large retail deposit bases.

#### **HSBC** s values

The role of HSBC s values in daily operating practice has taken on increased significance in the context of the global financial crisis, with changes to regulatory policy, investor confidence and society s view of the role of banks. We expect our executives and staff to act with courageous integrity in the execution of their duties.

HSBC s values are being:

dependable and doing the right thing;

open to different ideas and cultures; and

connected with our customers, communities, regulators and each other.

We have strengthened our values-led culture by embedding HSBC s values into our operating standards, training, development and employee induction, and through the personal sponsorship of senior executives. These initiatives will continue in 2011 and beyond.

# Strategic direction

HSBC s objective is to deliver sustainable long-term value to shareholders through consistent earnings and superior risk-adjusted returns. We have a clear strategy to become the leading international bank, based on two main elements which are aligned with the key trends shaping the global economy:

international connectivity we are strengthening our presence in those markets and businesses that are most relevant to global trade and capital flows; and

economic development and wealth creation we are investing to capture wealth creation in the selected markets and focusing on retail banking only in those markets where we can achieve profitable scale.

#### To deliver on our strategy, we are taking action in three areas:

**Capital deployment** we are improving the way we deploy capital as part of our efforts to achieve our targeted return on equity of 12% to 15% over the business cycle. We have introduced a strategic framework assessing each of our businesses on a set of five strategic evaluation criteria, namely international connectivity, economic development, profitability, cost efficiency and liquidity. The results of this review determine whether we invest in, turn around, continue with or exit businesses;

**Cost efficiency** we have launched a transformation programme to achieve sustainable cost savings of between US\$2.5bn and US\$3.5bn over the next three years. Sustainable cost savings are intended to facilitate self-funded growth in key markets and investment in new products, processes and technology, and provide a buffer against regulatory and inflationary headwinds; and

**Growth** we continue to position ourselves for growth. We are increasing our relevance in fast-growing markets and in wealth management, and are improving the collaboration between our international network of businesses, particularly between Commercial Banking and Global Banking and Markets.

The objectives and incentives of management are aligned to delivering the strategy. Progress is measured through our quarterly financial performance and will be reviewed at the annual Strategy Investor Day.

8

Table of Contents
HSBC HOLDINGS PLC
Overview (continued)
Top and emerging risks
All of our activities involve, to varying degrees, the measurement, evaluation, acceptance and management of risk or combinations of risks which we assess on a Group-wide basis. We classify certain risks as top or emerging . A top risk is a current, visible risk with the potential to have a material effect on our financial results or our reputation. An emerging risk is one with large unknown components which could have a material impact on our long-term strategy. Top and emerging risks are viewed as falling under the following four broad categories:
challenges to our business operations;
challenges to our governance and internal control systems;
macro-economic and geopolitical risk; and
macro-prudential and regulatory risks to our business model. The top and emerging risks are summarised below:
Challenges to our business operations
Challenges to our operating model in an economic downturn (in developed countries) and rapid growth (in emerging markets)
Internet crime and fraud
Challenges to our governance and internal control systems
Level of change creating operational complexity

Information security risk

#### Macro-economic and geopolitical risk

Eurozone crisis, US deficit and elevated risk from potentially overheating economies in emerging markets

Increased geopolitical risk in the Middle East and North Africa

#### Macro-prudential and regulatory risks to our business model

Regulatory change impacting our business model and Group profitability

Regulatory and legislative requirements affecting conduct of business

A detailed account of HSBC s challenges and uncertainties is provided on pages 84 to 88. Further comments on expected risks and uncertainties are made throughout the Interim Management Report, particularly in the section on Risk.

#### **Basis of preparation**

The results of customer groups and global businesses are presented in accordance with the accounting policies used in the preparation of HSBC s consolidated financial statements. Our operations are closely integrated and, accordingly, the presentation of customer group and global business data includes internal allocations of certain items of income and expense. These allocations include the costs of certain support services and Group Management Office (GMO) functions, to the extent that these can be meaningfully attributed to operational business lines. While such allocations have been made on a systematic and consistent basis, they necessarily involve a degree of subjectivity.

Where relevant, income and expense amounts presented include the results of inter-segment funding as well as inter-company and inter-business line transactions. All such transactions are undertaken on arm s length terms.

9

HSBC HOLDINGS PLC

# **Interim Management Report**

# **Financial summary**

Reconciliation of reported and underlying profit before tax	10
Consolidated income statement	13
Group performance by income and expense item	15
Net interest income	15
Net fee income	16
Net trading income	17
Net income from financial instruments designated at fair value	18
Gains less losses from financial investments	19
Net earned insurance premiums	19
Other operating income	20
Net insurance claims incurred and movement in liabilities to policyholders	21
Loan impairment charges and other credit risk provisions	21
Operating expenses	23
Share of profit in associates and joint ventures	24
Tax expense	24
Consolidated balance sheet	25
Movement in the first half of 2011	26
Economic profit	28
Ratio of earnings to combined fixed charges	28a
Customer accounts by country	28h

# Reconciliation of reported and underlying profit before tax

In addition to results reported on an IFRSs basis, we measure our performance internally on a like-for-like basis by eliminating the effects of foreign currency translation differences, acquisitions and disposals of subsidiaries and businesses, and fair value movements on own debt attributable to credit spread where the net result of such movements will be zero upon maturity of the debt; all of which distort period-on-period comparisons. We refer to this as our underlying performance.

Reported results include the effects of the above items. They are excluded when monitoring progress against operating plans and past results because management believes that the underlying basis more accurately reflects operating performance.

#### Constant currency

Constant currency comparatives for the half-years to 30 June 2010 and 31 December 2010, used in the 2011 commentaries, are computed by retranslating into US dollars for non-US dollar branches, subsidiaries, joint ventures and associates:

the income statements for the half-years to 30 June 2010 and 31 December 2010 at the average rates of exchange for the half-year to 30 June 2011; and

the balance sheets at 30 June 2010 and 31 December 2010 at the rates of exchange ruling at 30 June 2011.

No adjustment has been made to the exchange rates used to translate foreign currency-denominated assets and liabilities into the functional currencies of any HSBC branches, subsidiaries, joint ventures or associates.

When reference is made to constant currency in tables or commentaries, comparative data reported in the functional currencies of HSBC s operations have been translated at the appropriate exchange rates applied in the current period on the basis described above.

#### **Underlying performance**

The tables below compare our underlying performance for the half-year to 30 June 2011 with the half-years to 30 June 2010 and 31 December 2010. Equivalent tables are provided for each of HSBC s customer groups, global businesses and geographical segments on www.hsbc.com and on pages 37a and 79a.

The foreign currency translation differences reflect the relative weakening of the US dollar against most major currencies.

The following acquisitions and disposals were adjusted for in arriving at the underlying comparison:

the gain of US\$62m on reclassification of Bao Viet Holdings (Bao Viet) from an available-for-sale asset to an associate in January 2010;

the gain of US\$66m on sale of our stake in Wells Fargo HSBC Trade Bank in March 2010;

the gain of US\$107m on disposal of HSBC Insurance Brokers Limited in April 2010;

the dilution gains which arose on our holding in Ping An Insurance (Group) Company of China, Limited (Ping An) following the issue of share capital to third parties in both May 2010 and June 2011 of US\$188m and US\$181m, respectively;

the loss on the sale of our investment in British Arab Commercial Bank plc in 2010;

the gain of US\$74m on the deconsolidation of private equity funds following the management buy-out of Headland Capital Partners Ltd (formerly known as HSBC Private Equity (Asia) Ltd) in November 2010;

the operating results of Eversholt Rail Group for the half year to 30 June 2010 and the gain on the sale of US\$255m in December 2010.

HSBC HOLDINGS PLC

# Interim Management Report (continued)

Reconciliation of reported and underlying profit before tax

HII0			Half-ye	ar to 30 June 2		compared with	half-year to	30 June 2010	( 1H10 )	
Residual		1H10	1H10		1H10	1H11	1H11	1H11	Re-	Under-
Net interest income   19.757   17   698   20.472   20.235   20.235   2   (1)   Net fee income   8,518   (50)   288   8,756   8,807   3   1   Other income   19.757   17   698   20.472   20.235   20.235   2   (1)   Net fee income   8,518   (50)   288   8,756   8,807   3   1   Other income   10,74   (1,074		as	adjust-	Currency		as	adjust-	under-	ported	lying
Net interest income		reported	ments <sup>9</sup> to	ranslation <sup>10</sup>	rates11	reported	ments <sup>9</sup>	lying	change <sup>12</sup>	change <sup>12</sup>
Net interest income   19,757   17   698   20,472   20,235   20,235   2   (1) Net fee income   8,518   (50)   288   8,756   8,807   3   1   1   1   1   1   1   1   1   1	мара	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	%	%
Net fee income	HSBC									
Changes in fair value <sup>13</sup> Other income <sup>14</sup> Other income <sup>15</sup> Net operating income  35,551  (1,511)  1,240 35,280 35,694 (37) 35,657  1  Loan impairment charges and other credit risk provisions  (7,523)  (176)  (7,699) (5,266)  (5,266)  30 32  Net operating income  28,028 (1,511)  1,064 27,581 30,428 (37) 30,391 9 10  Operating expenses  (18,111)  148 (737) (18,700) (20,510) (20,510) (13) (10)  Operating profit  Share of profit in associates and joint ventures  1,187  41  1,228  1,556  1,556 31  27  Profit before tax  11,104 (1,363)  368  10,109  11,474 (37)  11,437 3 13  By geographical region  Europe  3,521  (594)  140  3,067  2,147  71  2,218  3,081  7  9  Rest of Asia-Pacific  2,985 (188)  151  2,948  3,742 (178) 3,564 25 21  North America  492 (572) 29 (571)  606 66 672 23  Profit before tax  11,104 (1,363) 368  10,109  11,474 (37)  11,437 3 13  By customer group and global							_			
Other income III         6,202         (404)         254         6,052         6,795         (180)         6,615         10         9           Net operating income I				288	8,756			8,807	3	1
Net operating income   5   35,551   (1,511)   1,240   35,280   35,694   (37)   35,657   1   Loan impairment charges and other credit risk provisions   (7,523)   (176)   (7,699)   (5,266)   (5,266)   30   32    Net operating income   28,028   (1,511)   1,064   27,581   30,428   (37)   30,391   9   10   Operating expenses   (18,111)   148   (737)   (18,700)   (20,510)   (20,510)   (13)   (10)    Operating profit   9,917   (1,363)   327   8,881   9,918   (37)   9,881   11   Share of profit in associates and joint ventures   1,187   41   1,228   1,556   1,556   31   27    Profit before tax   11,104   (1,363)   368   10,109   11,474   (37)   11,437   3   13    By geographical region	2	,	` ' '	254	6.052	` ′			10	
Loan impairment charges and other credit risk provisions  (7,523)  (176)  (7,699)  (5,266)  (5,266)  30  32  Net operating income  28,028  (1,511)  1,064  27,581  30,428  (37)  30,391  9  10  Operating expenses  (18,111)  148  (737)  (18,700)  (20,510)  (20,510)  (13)  (10)  Operating profit  9,917  (1,363)  327  8,881  9,918  (37)  9,881  11  Share of profit in associates and joint ventures  1,187  41  1,228  1,556  1,556  31  27  Profit before tax  11,104  (1,363)  368  10,109  11,474  (37)  11,437  3  13  By geographical region  Europe  3,521  (594)  Hong Kong  2,877  (56)  (3)  2,818  3,081  3,081  7  9  Rest of Asia-Pacific  2,985  (188)  151  2,948  3,742  4 751  116  94  North America  492  (572)  29  (51)  606  66  672  23  Latin America  883  56  939  1,151  1,151  30  23  By customer group and global	Other income <sup>14</sup>	6,202	(404)	254	6,052	6,795	(180)	6,615	10	9
Credit risk provisions   Cr,523   Cr,523   Cr,669   Cr,669   Cr,666   Cr,666   Cr,666   Cr,666   Cr,666   Cr,666   Cr,667   Cr,	Net operating income <sup>15</sup>	35,551	(1,511)	1,240	35,280	35,694	(37)	35,657		1
Credit risk provisions   C7,523   C176   C7,699   C5,266   C5,26	Loan impairment charges and other									
Operating expenses         (18,111)         148         (737)         (18,700)         (20,510)         (20,510)         (13)         (10)           Operating profit         9,917         (1,363)         327         8,881         9,918         (37)         9,881         11           Share of profit in associates and joint ventures         1,187         41         1,228         1,556         1,556         31         27           Profit before tax         11,104         (1,363)         368         10,109         11,474         (37)         11,437         3         13           By geographical region         Europe         3,521         (594)         140         3,067         2,147         71         2,218         (39)         (28)           Hong Kong         2,877         (56)         (3)         2,818         3,081         7         9           Rest of Asia-Pacific         2,985         (188)         151         2,948         3,742         (178)         3,564         25         21           Middle East and North Africa         346         47         (5)         388         747         4         751         116         94           North America         492         (572)		(7,523)		(176)	(7,699)	(5,266)		(5,266)	30	32
Operating expenses         (18,111)         148         (737)         (18,700)         (20,510)         (20,510)         (13)         (10)           Operating profit         9,917         (1,363)         327         8,881         9,918         (37)         9,881         11           Share of profit in associates and joint ventures         1,187         41         1,228         1,556         1,556         31         27           Profit before tax         11,104         (1,363)         368         10,109         11,474         (37)         11,437         3         13           By geographical region         Europe         3,521         (594)         140         3,067         2,147         71         2,218         (39)         (28)           Hong Kong         2,877         (56)         (3)         2,818         3,081         7         9           Rest of Asia-Pacific         2,985         (188)         151         2,948         3,742         (178)         3,564         25         21           Middle East and North Africa         346         47         (5)         388         747         4         751         116         94           North America         492         (572)										
Operating profit         9,917         (1,363)         327         8,881         9,918         (37)         9,881         11           Share of profit in associates and joint ventures         1,187         41         1,228         1,556         1,556         31         27           Profit before tax         11,104         (1,363)         368         10,109         11,474         (37)         11,437         3         13           By geographical region         Europe         3,521         (594)         140         3,067         2,147         71         2,218         (39)         (28)           Hong Kong         2,877         (56)         (3)         2,818         3,081         3,081         7         9           Rest of Asia-Pacific         2,985         (188)         151         2,948         3,742         (178)         3,564         25         21           Middle East and North Africa         346         47         (5)         388         747         4         751         116         94           North America         492         (572)         29         (51)         606         66         672         23           Latin America         883         56 <t< td=""><td>Net operating income</td><td>28,028</td><td>(1,511)</td><td>1,064</td><td>27,581</td><td>30,428</td><td>(37)</td><td>30,391</td><td>9</td><td>10</td></t<>	Net operating income	28,028	(1,511)	1,064	27,581	30,428	(37)	30,391	9	10
Share of profit in associates and joint ventures  1,187  41  1,228  1,556  1,556  31  27  Profit before tax  11,104  (1,363)  368  10,109  11,474  (37)  11,437  3  13  By geographical region  Europe  40  2,877  (56)  (3)  2,818  3,081  7  9  Rest of Asia-Pacific  2,985  (188)  151  2,948  3,742  (178)  3,564  25  21  Middle East and North Africa  346  47  (5)  388  747  4  751  116  94  North America  492  (572)  29  (51)  606  66  672  23  Latin America  883  56  939  1,151  1,151  30  23  By customer group and global	Operating expenses	(18,111)	148	(737)	(18,700)	(20,510)		(20,510)	(13)	(10)
Share of profit in associates and joint ventures  1,187  41  1,228  1,556  1,556  31  27  Profit before tax  11,104  (1,363)  368  10,109  11,474  (37)  11,437  3  13  By geographical region  Europe  40  2,877  (56)  (3)  2,818  3,081  7  9  Rest of Asia-Pacific  2,985  (188)  151  2,948  3,742  (178)  3,564  25  21  Middle East and North Africa  346  47  (5)  388  747  4  751  116  94  North America  492  (572)  29  (51)  606  66  672  23  Latin America  883  56  939  1,151  1,151  30  23  By customer group and global										
1,187	Operating profit	9,917	(1,363)	327	8,881	9,918	(37)	9,881		11
Profit before tax  11,104  (1,363)  368  10,109  11,474  (37)  11,437  3  13  By geographical region  Europe  3,521  (594)  140  3,067  2,147  71  2,218  (39)  (28)  Hong Kong  2,877  (56)  (3)  2,818  3,081  3,081  7  9  Rest of Asia-Pacific  2,985  (188)  151  2,948  3,742  (178)  3,564  25  21  Middle East and North Africa  Ade  47  (5)  388  747  4  751  116  94  North America  492  (572)  29  (51)  606  66  672  23  Latin America  883  56  939  1,151  1,151  30  23  By customer group and global										
By geographical region  Europe 3,521 (594) 140 3,067 2,147 71 2,218 (39) (28)  Hong Kong 2,877 (56) (3) 2,818 3,081 3,081 7 9  Rest of Asia-Pacific 2,985 (188) 151 2,948 3,742 (178) 3,564 25 21  Middle East and North Africa 346 47 (5) 388 747 4 751 116 94  North America 492 (572) 29 (51) 606 66 672 23  Latin America 883 56 939 1,151 1,151 30 23  Profit before tax 11,104 (1,363) 368 10,109 11,474 (37) 11,437 3 13	joint ventures	1,187		41	1,228	1,556		1,556	31	27
By geographical region  Europe 3,521 (594) 140 3,067 2,147 71 2,218 (39) (28)  Hong Kong 2,877 (56) (3) 2,818 3,081 3,081 7 9  Rest of Asia-Pacific 2,985 (188) 151 2,948 3,742 (178) 3,564 25 21  Middle East and North Africa 346 47 (5) 388 747 4 751 116 94  North America 492 (572) 29 (51) 606 66 672 23  Latin America 883 56 939 1,151 1,151 30 23  Profit before tax 11,104 (1,363) 368 10,109 11,474 (37) 11,437 3 13										
Europe Hong Kong 2,877 (56) (3) 2,818 3,081 7 9 Rest of Asia-Pacific Middle East and North Africa North America 492 (572) 492 (572) 492 (572) 493 Profit before tax  11,104 (1,363) 3,521 (594) 140 3,067 2,147 71 2,218 (39) (28) 491 3,081 7 9 492 (178) 3,564 25 21 47 4 751 116 94 751 116 94 767 11,151 30 23  By customer group and global	Profit before tax	11,104	(1,363)	368	10,109	11,474	(37)	11,437	3	13
Europe Hong Kong 2,877 (56) (3) 2,818 3,081 7 9 Rest of Asia-Pacific Middle East and North Africa North America 492 (572) 492 (572) 492 (572) 493 Profit before tax  11,104 (1,363) 3,521 (594) 140 3,067 2,147 71 2,218 (39) (28) 491 3,081 7 9 492 (178) 3,564 25 21 47 4 751 116 94 751 116 94 767 11,151 30 23  By customer group and global										
Hong Kong 2,877 (56) (3) 2,818 3,081 3,081 7 9 Rest of Asia-Pacific 2,985 (188) 151 2,948 3,742 (178) 3,564 25 21 Middle East and North Africa 346 47 (5) 388 747 4 751 116 94 North America 492 (572) 29 (51) 606 66 672 23 Latin America 883 56 939 1,151 1,151 30 23  Profit before tax 11,104 (1,363) 368 10,109 11,474 (37) 11,437 3 13	By geographical region									U
Hong Kong 2,877 (56) (3) 2,818 3,081 3,081 7 9 Rest of Asia-Pacific 2,985 (188) 151 2,948 3,742 (178) 3,564 25 21 Middle East and North Africa 346 47 (5) 388 747 4 751 116 94 North America 492 (572) 29 (51) 606 66 672 23 Latin America 883 56 939 1,151 1,151 30 23  Profit before tax 11,104 (1,363) 368 10,109 11,474 (37) 11,437 3 13	Europe	3,521	(594)		3,067	2,147	71	2,218	(39)	
Middle East and North Africa       346       47       (5)       388       747       4       751       116       94         North America       492       (572)       29       (51)       606       66       672       23         Latin America       883       56       939       1,151       1,151       30       23         Profit before tax       11,104       (1,363)       368       10,109       11,474       (37)       11,437       3       13         By customer group and global       883       10,109       11,474       11,437       3       13	Hong Kong	2,877	(56)	(3)	2,818	3,081		3,081	7	
North America       492       (572)       29       (51)       606       66       672       23         Latin America       883       56       939       1,151       1,151       30       23         Profit before tax       11,104       (1,363)       368       10,109       11,474       (37)       11,437       3       13         By customer group and global       883       10,109       11,474       11,437       3       13	Rest of Asia-Pacific	2,985	(188)	151	2,948	3,742	(178)	3,564	25	21
Latin America       883       56       939       1,151       1,151       30       23         Profit before tax       11,104       (1,363)       368       10,109       11,474       (37)       11,437       3       13         By customer group and global       Image: Control of the property o	Middle East and North Africa									94
Profit before tax	North America	492	(572)	29	(51)		66		23	
By customer group and global	Latin America	883		56	939	1,151		1,151	30	23
By customer group and global										
	Profit before tax	11,104	(1,363)	368	10,109	11,474	(37)	11,437	3	13
	D ( 1333									
Dusiness	By customer group and global business									

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Retail Banking and Wealth Management<sup>16</sup> Commercial Banking Global Banking and Markets<sup>16</sup> Global Private Banking Other

Profit before tax

4.050	(2)	0.7		2.424		2.424	101	110
1,352	(3)	85	1,434	3,126		3,126	131	118
3,204	(116)	99	3,187	4,189		4,189	31	31
5,452	80	183	5,715	4,811		4,811	(12)	(16)
556		5	561	552		552	(1)	(2)
540	(1,324)	(4)	(788)	(1,204)	(37)	(1,241)		(57)
11,104	(1,363)	368	10,109	11,474	(37)	11,437	3	13

HSBC HOLDINGS PLC

# Interim Management Report (continued)

Reconciliation of reported and underlying profit before tax (continued)

Half-year to 30 June 2011 ( 1H11	) compared with half-year to 31 December 2010 ( 2H10 )
2H1	0

	2H10	2H10		at 1H11	1H11	1H11	1H11	Re-	Under-
	as	adjust-	Currency	exchange	as	adjust-	under-	ported	lying
	reported	ments <sup>9</sup> t	ranslation <sup>10</sup>	rates <sup>17</sup>	reported	ments <sup>9</sup>	lying	change <sup>12</sup>	change <sup>12</sup>
HSBC	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	%	%
Net interest income Net fee income	19,684 8,837	1	424 195	20,109 9,032	20,235 8,807		20,235 8,807	3	1 (2)
Changes in fair value <sup>13</sup> Other income <sup>14</sup>	(1,137) 5,312	1,137 (334)	123	5,101	(143) 6,795	143 (180)	6,615	87 28	30
Net operating income <sup>15</sup>	32,696	804	742	34,242	35,694	(37)	35,657	9	4
Loan impairment charges and other credit risk provisions	(6,516)		(116)	(6,632)	(5,266)		(5,266)	19	21
Net operating income	26,180	804	626	27,610	30,428	(37)	30,391	16	10
Operating expenses	(19,577)		(471)	(20,048)	(20,510)		(20,510)	(5)	(2)
Operating profit	6,603	804	155	7,562	9,918	(37)	9,881	50	31
Share of profit in associates and joint ventures	1,330	(1)	27	1,356	1,556		1,556	17	15
Profit before tax	7,933	803	182	8,918	11,474	(37)	11,437	45	28
By geographical region									
Europe Hong Kong	781 2,815	518 (74)	52 (5)	1,351 2,736	2,147 3,081	71	2,218 3,081	175 9	64 13
Rest of Asia-Pacific Middle East and North Africa North America	2,917 546 (38)	1 (5) 363	83 (4) 19	3,001 537 344	3,742 747 606	(178) 4 66	3,564 751 672	28 37	19 40 95
Latin America	912		37	949	1,151		1,151	26	21
Profit before tax	7,933	803	182	8,918	11,474	(37)	11,437	45	28

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By customer group and global business									
Retail Banking and Wealth									
Management <sup>16</sup>	2,487		51	2,538	3,126		3,126	26	23
Commercial Banking	2,886	(3)	54	2,937	4,189		4,189	45	43
Global Banking and Markets <sup>16</sup>	3,763	(331)	65	3,497	4,811		4,811	28	38
Global Private Banking	498		3	501	552		552	11	10
Other	(1,701)	1,137	9	(555)	(1,204)	(37)	(1,241)	29	(124)
Profit before tax	7,933	803	182	8,918	11,474	(37)	11,437	45	28

For footnotes, see page 81.

HSBC HOLDINGS PLC

# **Interim Management Report** (continued)

# **Consolidated income statement**

Summary income statement

	30 June	Half-year to 30 June	31 December
	2011	2010	2010
	US\$m	US\$m	US\$m
Net interest income	20,235	19,757	19,684
Net fee income	8,807	8,518	8,837
Net trading income	4,812	3,552	3,658
Net income/(expense) from financial instruments designated at fair value Gains less losses from financial investments Gains arising from dilution of interests in associates Dividend income	(100) 485 181 87	1,085 557 188 59	135 411 53
Net earned insurance premiums Other operating income	6,700 1,104	5,666 1,290	5,480 1,084
Total operating income	42,311	40,672	39,342
Net insurance claims incurred and movement in liabilities to policyholders	(6,617)	(5,121)	(6,646)
Net operating income before loan impairment charges and other credit risk provisions	35,694	35,551	32,696
Loan impairment charges and other credit risk provisions	(5,266)	(7,523)	(6,516)
Net operating income	30,428	28,028	26,180
Total operating expenses	(20,510)	(18,111)	(19,577)
Operating profit	9,918	9,917	6,603
Share of profit in associates and joint ventures	1,556	1,187	1,330
Profit before tax	11,474	11,104	7,933
Tax expense	(1,712)	(3,856)	(990)
Profit for the period	9,762	7,248	6,943

Profit attributable to shareholders of the parent company	9,215	6,763	6,396
Profit attributable to non-controlling interests	547	485	547
Average foreign exchange translation rates to US\$: US\$1: £ US\$1:	0.619 0.714	0.656 0.755	0.639 0.755

HSBC HOLDINGS PLC

# **Interim Management Report** (continued)

Reported profit before tax of US\$11.5bn in the first half of 2011 was 3% higher than in the first half of 2010, 13% on an underlying basis, with a continued reduction in loan impairment charges more than offsetting higher operating costs. The difference between reported and underlying results is explained on page 10. Except where otherwise stated, the commentaries in the Financial Summary are on an underlying basis.

Net operating income before loan impairment charges and other credit risk provisions ( revenue ) was marginally higher than in the first half of 2010. Revenue rose across Hong Kong, Rest of Asia-Pacific and Latin America supported by strong lending growth, notably in Commercial Banking ( CMB ) and Global Banking and Markets ( GB&M ), and increasing trade and transaction volumes. This was coupled with growth in investment and insurance income in Retail Banking and Wealth Management ( RBWM ) as markets improved. We also recorded sustained growth in our mortgage portfolios, notably in the UK and Hong Kong. Offsetting these factors were the ongoing decrease in balances in North America in the Cards and run-off portfolios. Performance in GB&M was affected by lower revenues in legacy Credit, and in Balance Sheet Management.

Loan impairment charges and other credit risk provisions were US\$2.4bn or 32% lower than in the first half of 2010 and the lowest reported since the first half of 2006, reflecting the benefits of our exit strategies for higher risk portfolios, ongoing risk management, a sustained trend towards higher quality, more secure lending and a general improvement in credit quality. This was most notable in North America in HSBC Finance as we continued the managed run-off of our sub-prime mortgage portfolio and the loss experience on credit card portfolios improved.

Operating expenses of US\$20.5bn were 10% higher than in the first half of 2010, reflecting increased headcount, wage inflation in key markets and ongoing investment in strategic projects in GB&M and in the branch network, as well as a number of notable items. These included an increase of US\$477m in restructuring costs which were incurred as a result of actions taken following the review of our businesses announced on the Strategy Day and the ongoing review of our cost base. In addition, operating expenses included provisions relating to customer redress programmes of US\$611m, including a provision in respect of the adverse judgement in the Judicial Review relating to sales of payment protection insurance (PPI) in the UK. This was offset by a credit of US\$587m resulting from a change in the inflation measure used to calculate the defined benefit obligation of the HSBC Bank (UK) Pension Scheme defined benefit plan for deferred pensions (for further details see Note 5 on page 183). As a result of the increasing costs, our cost efficiency ratio for the first half of 2011 was 57.5%, higher than in the first half of 2010 and outside our target range. Significantly, however, it improved compared with both the second half of 2010 and the first quarter of 2011.

Reported profit after tax was US\$2.5bn or 35% higher than in the first half of 2010, reflecting the increase in profit before tax and a lower tax charge in the first half of 2011. The latter included the benefit of deferred tax now eligible to be recognised in respect of foreign tax credits, partly offset by a current period tax charge in respect of prior periods. The tax charge in the first half of 2010 was exceptionally high as it included US\$1.6bn attributable to a taxable gain arising from an internal reorganisation within our North American operations.

HSBC HOLDINGS PLC

**Interim Management Report** (continued)

# Group performance by income and expense item

#### Net interest income

	30 June	Half-year to 30 June	31 December
	2011 US\$m	2010 US\$m	2010 US\$m
Interest income Interest expense	31,046 (10,811)	28,686 (8,929)	29,659 (9,975)
Net interest income <sup>18</sup> (US\$m)	20,235	19,757	19,684
Average interest-earning assets (US\$m)	1,607,626	1,431,458	1,512,462
Gross interest yield <sup>19</sup> (%)	3.89	4.04	3.89
Net interest spread <sup>20</sup> (%)	2.37	2.68	2.43
Net interest margin <sup>21</sup> (%)	2.54	2.78	2.58
For footnotes, see page 81			

Net interest income increased by 2% compared with the first half of 2010. On an underlying basis, net interest income was broadly in line with the first half of 2010, as significant balance growth was offset by continuing pressure on spreads.

Average loans and advances to customers grew strongly in the first half of 2011, particularly in commercial lending in CMB and GB&M Group-wide and mortgages in the UK and Hong Kong. The benefit to interest income from higher balances was partly offset by the effect of declining yields on lending, as we continued to reposition the customer loan portfolio towards higher quality assets and reduce our exposure to higher yielding unsecured personal lending, coupled with intensive competition in certain markets.

The average balance of loans and advances to banks and financial investments also rose due to higher placements with central and commercial banks and this, together with rising yields in Asia, led to an increase in interest income. This was partly offset by Balance Sheet Management, where revenues continued to fall as higher-yielding positions matured and the opportunity to maintain yields on reinvestment was limited by the prevailing low interest rate environment, notably in Europe.

The increase in interest income was offset by higher interest expense on customer accounts and debt issued by the Group. Average customer account balances grew significantly, notably in Hong Kong and Rest of Asia-Pacific, reflecting the growth in

customer numbers and the success of deposit campaigns. The cost of funds across the Group also rose, driven by base rate increases and higher rates paid to customers in competitive markets.

The interest expense on debt issued by the Group also rose, reflecting a general rise in credit spreads in the financial sector which led to an increase in the cost of funds for new issuances in most regions during the second half of 2010 and the first half of 2011.

Net interest income includes the expense of internally funding trading assets, while related revenue is reported in Net trading income. The cost of funding these assets rose as a result of growth in average trading assets. In reporting our customer group and global business results, this cost is included within Net trading income.

The net interest spread decreased due to lower yields on loans and advances to customers as we continued to target higher quality assets, and the rising cost of funds relating to customer accounts and debt issued by the Group. Our net interest margin fell by a lesser amount due to the benefit from net free funds. The increase in net free funds was partly attributable to a rise in funding in line with the growth in trading assets. In addition, customers held more funds in liquid non-interest bearing current accounts in the low interest rate environment. The rise in the Group s cost of funds also contributed to the benefit from net free funds.

HSBC HOLDINGS PLC

# **Interim Management Report** (continued)

#### Net fee income

	30 June	Half-year to 30 June	31 December
	2011	2010	2010
	US\$m	US\$m	US\$m
Cards	1,977	1,900	1,901
Account services	1,846	1,821	1,811
Funds under management	1,414	1,181	1,330
Broking income	933	766	1,023
Credit facilities	849	827	808
Imports/exports	552	466	525
Insurance	545	578	569
Global custody	391	439	261
Unit trusts	374	267	293
Remittances	371	329	351
Underwriting	332	264	359
Corporate finance	235	248	192
Trust income	148	141	150
Mortgage servicing	56	60	58
Taxpayer Financial Services	1	91	(18)
Maintenance income on operating leases		53	46
Other	920	974	1,053
	10.044	10.405	10.712
Fee income	10,944	10,405	10,712
Less: fee expense	(2,137)	(1,887)	(1,875)
Net fee income	8,807	8,518	8,837

Reported net fee income rose by 3.4% to US\$8.8bn, and was in line on an underlying basis.

Fee income from wealth management products increased considerably within Asia and Europe, due to higher transaction volumes. This was particularly so for unit trusts in Hong Kong and funds under management in Europe, where growth was driven by stronger investment performance due to improved market conditions.

Trade-related fee income increased, notably in Hong Kong and the Rest of Asia-Pacific region due to higher trade and transaction volumes.

Net fee income related to cards increased in the first half of 2011, notably in the UK and in Hong Kong due to higher transaction volumes which were driven by increased retail spending and customer promotions. This was partly offset in North America,

where reduced late and overlimit fees reflected lower delinquency and an increased willingness by customers to pay down their credit card debt, combined with the effects of lower balances and changes to charging practices under the Credit Card Accountability, Responsibility and Disclosure Act ( CARD Act ).

Underwriting fees increased in GB&M as we increased our market share of global bond issuance volumes in the first half of 2011.

The negligible income from Taxpayer Financial Services in the US resulted from the decision to exit the business.

Fee expenses increased, notably in GB&M, which benefited from higher recoveries from the securities investment conduits in the first half of 2010

16

HSBC HOLDINGS PLC

#### **Interim Management Report** (continued)

#### Net trading income

		Half-year to	
	30 June	30 June	31 December
	2011	2010	2010
	US\$m	US\$m	US\$m
Trading activities	3,615	3,419	2,289
Net interest income on trading activities	1,581	1,242	1,288
Gain/(loss) on termination of hedges	5	(3)	3
Other trading income hedge ineffectiveness:			
on cash flow hedges	2	(24)	15
on fair value hedges	(77)	17	21
Non-qualifying hedges	(314)	(1,099)	42
Net trading income <sup>22,23</sup>	4,812	3,552	3,658
For footnotes, see page 81.			

Reported net trading income was US\$4.8bn, 35% higher than in the first half of 2010. On an underlying basis, it rose by 23%.

This increase was driven by lower adverse fair value movements on non-qualifying hedges compared with the first half of 2010. These instruments are derivatives entered into as part of a documented interest rate management strategy for which hedge accounting was not, or could not be, applied. They are principally cross-currency and interest rate swaps used to economically hedge fixed rate debt issued by HSBC Holdings and floating rate debt issued by HSBC Finance Corporation (HSBC Finance). Long-term US interest rates declined during the first half of 2011 but to a lesser extent than in the corresponding period in 2010, and the decrease relative to sterling and euro rates was also less pronounced, benefiting net trading income in North America and Europe. The size and direction of the changes in fair value of non-qualifying hedges that are recognised in the income statement can be volatile from period to period, but do not alter the cash flows expected as part of the documented interest rate management strategy for both the instruments and the underlying economically hedged assets and liabilities.

Net interest income earned on trading activities increased by 21%, attributable to a rise in holdings of government and government agency debt securities. The cost of internally funding these assets also

increased, but this interest expense is reported under Net interest income and excluded from net trading income.

In GB&M, net income from trading activities declined, mainly driven by Rates, largely due to lower favourable fair value movements on structured liabilities as credit spreads widened to a lesser extent than in the first half of 2010. The decline was partly offset by higher revenues as customer demand for structured products increased.

This was partly offset by a rise in Equities revenues as improved competitive positioning helped capture increasing client flows, particularly during the global rally in the first quarter of 2011.

In addition, net trading income included favourable foreign exchange movements on trading assets held as economic hedges of foreign currency debt designated at fair value. These offset adverse foreign exchange movements on the foreign currency debt which are reported in Net income from financial instruments designated at fair value .

The decline in GB&M was offset by other movements, notably in RBWM in North America where, in the first half of 2011, provisions for mortgage loan repurchase obligations associated with loans previously sold were lower. This related mainly to mortgages originated through broker channels. We regard these mortgage loan repurchase obligations as trading assets.

17

HSBC HOLDINGS PLC

## Interim Management Report (continued)

## Net income/(expense) from financial instruments designated at fair value

	30 June	Half-year to 30 June	31 December
	2011	2010	2010
Net income/(expense) arising from:	US\$m	US\$m	US\$m
financial assets held to meet liabilities under insurance and investment contracts liabilities to customers under investment contracts	547 (186)	(229) 184	2,578 (1,130)
HSBC s long-term debt issued and related derivatives Change in own credit spread on long-term debt <sup>24</sup> Other changes in fair value <sup>25</sup>	(494) (143) (351)	1,125 1,074 51	(1,383) (1,137) (246)
other instruments designated at fair value and related derivatives	33	5	70
Net income/(expense) from financial instruments designated at fair value	(100)	1,085	135

Assets and liabilities from which net income/(expense) from financial instruments designated at fair value arose

		At	
	30 June	30 June	31 December
	2011	2010	2010
	US\$m	US\$m	US\$m
	20 = 4		25.011
Financial assets designated at fair value at period-end	39,565	32,243	37,011
Financial liabilities designated at fair value at period-end	98,280	80,436	88,133
Including:			
Financial assets held to meet liabilities under:			
insurance contracts and investment contracts with DP <sup>26</sup>	8,109	5,894	7,167
unit-linked insurance and other insurance and investment contracts	21,584	16,145	19,725
Long-term debt issues designated at fair value	79,574	63,692	69,906
For footnotes, see page 81.	,	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
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The accounting policies for the designation of financial instruments at fair value and the treatment of the associated income and expenses are described in Notes 2i and 2b of the *Annual Report and Accounts 2010*, respectively.

The majority of the financial liabilities designated at fair value relate to certain fixed-rate long-term debt issues whose rate profile has been changed to floating through interest rate swaps as part of a documented interest rate management strategy. The movement in fair value of these long-term debt issues includes the effect of our credit spread changes and any ineffectiveness in the economic relationship between the related swaps and own debt. As credit spreads widen or narrow, accounting profits or losses, respectively, are booked. The size and direction of the changes in the credit spread on our debt and ineffectiveness, which are recognised in the income statement, can be volatile from period to period, but do not alter the cash flows envisaged as part of the documented interest rate management strategy. As a consequence, fair value movements arising from changes in our own credit spread on long-term debt and other fair value movements on the debt and related derivatives are not regarded internally as part of managed performance and are therefore not allocated to

customer groups or global businesses, but are reported in Other . Credit spread movements on own debt are excluded from underlying results, and related fair value movements are not included in the calculation of regulatory capital.

We reported a net expense from financial instruments designated at fair value of US\$0.1bn in the first half of 2011 compared with net income of US\$1.1bn in the first half of 2010. On an underlying basis, the equivalent figures were income of US\$43m and an expense of US\$5m, respectively. The difference between the reported and underlying results arose from the exclusion from the latter of the credit spread-related movements in the fair value of our own long-term debt, on which we reported adverse fair value movements of US\$143m in the first half of 2011 and favourable movements of US\$1.1bn in the first half of 2010. The adverse fair value movements during the first half of 2011 were driven by the tightening of credit spreads in Europe and North America, compared with widening credit spreads in the first half of 2010.

Net income arising from financial assets held to meet liabilities under insurance and investment contracts reflected investment gains in the period as equity markets improved, compared with losses in the first half of 2010. This predominantly affected

18

HSBC HOLDINGS PLC

### **Interim Management Report** (continued)

the value of assets held to support unit-linked insurance and investment contracts in the UK and Hong Kong and participating contracts in France, while gains in Brazil were higher than in the comparable period in 2010.

The investment gains arising from the improved equity markets resulted in a corresponding increase in liabilities to customers, reflecting the extent to which unit-linked policyholders, in particular, participate in the investment performance of the associated asset portfolio. Where the gains relate to assets held to back investment contracts, the corresponding increase in liabilities to customers is also recorded under Net income from financial

instruments designated at fair value . This is in contrast to gains related to assets held to back insurance contracts or investment contracts with discretionary participation features ( DPF ), where the corresponding increase in liabilities to customers is recorded under Net insurance claims incurred and movement in liabilities to policyholders .

Net income from financial instruments designated at fair value also included adverse foreign exchange movements on foreign currency debt designated at fair value, issued as part of our overall funding strategy, with an offset from trading assets held as economic hedges reported in Net trading income .

#### Gains less losses from financial investments

	30 June	Half-year to 30 June	31 December
	2011	2010	2010
Net gains/(losses) from disposal of:	US\$m	US\$m	US\$m
debt securities	306	382	182
equity securities	213	223	293
other financial investments	(3)	(8)	1
	516	597	476
Impairment of available-for-sale equity securities	(31)	(40)	(65)
Gains less losses from financial investments	485	557	411

Net gains from financial investments decreased by 13% and 5% on a reported and an underlying basis, respectively, the latter excluding an accounting gain from the reclassification of Bao Viet as an associate following the purchase of additional shares in the first half of 2010.

The decline was driven by lower net gains on the disposal of debt securities, including available-for-sale government debt securities and mortgage-backed

securities, mostly due to the high level of realised gains in Hong Kong and Rest of Asia-Pacific in the first half of 2010.

The decrease was partly offset by an increase in net gains on the disposal of available-for-sale equity investments, and a lower level of impairments on available-for-sale investments reflecting a general improvement in the economic environment.

### Net earned insurance premiums

	30 June	Half-year to 30 June	31 December
	2011	2010	2010
	US\$m	US\$m	US\$m
Gross insurance premium income Reinsurance premiums	6,928 (228)	5,902 (236)	5,707 (227)
Net earned insurance premiums	6,700	5,666	5,480

Net earned insurance premiums increased by 18% and 14% on a reported and an underlying basis, respectively. This was primarily attributable to the continued growth of the life insurance business, particularly in Hong Kong.

In Hong Kong, sales of unit-linked and deferred annuity products rose. This resulted from increased demand for insurance products, together with higher levels of renewals from a larger in-force book of

business. Sales were also higher in Rest of Asia-Pacific, particularly in Singapore and Malaysia, driven by successful sales initiatives and increased demand for insurance products as economic conditions in the region continued to improve.

Investment products with DPF continued to generate strong net earned premium income in France, driven by successful targeted sales campaigns. Life insurance premiums in the UK were

HSBC HOLDINGS PLC

## **Interim Management Report** (continued)

also higher, due to increased sales of a unit-linked product driven by our enhanced distribution capabilities.

In Latin America, net earned premium growth was strong, particularly for credit-related, term life and unit-linked products in Brazil, reflecting the improved economic environment and an increase in

the salesforce. In Argentina, repricing initiatives drove higher premiums on the motor book.

The above growth was partly offset by a reduction in premiums resulting from the non-renewal and transfer to third parties of certain contracts in our Irish business, and the run-off of the legacy motor book in the UK.

### Other operating income

	30 June	Half-year to 30 June	31 December
	2011	2010	2010
	US\$m	US\$m	US\$m
Rent received	75	297	238
Losses recognised on assets held for sale	(4)	(100)	(163)
Valuation gains/(losses) on investment properties	38	(8)	101
Gain on disposal of property, plant and equipment, intangible assets and non-financial investments	27	274	427
Gains arising from dilution of interests in associates	181	188	
Change in present value of in-force long-term insurance business	658	325	380
Other	310	502	101
Other operating income	1,285	1,478	1,084

Reported other operating income of US\$1.3bn decreased by 13% in the first half of 2011. Income in the period included a gain of US\$181m arising from a further dilution of our holding in Ping An following its issue of share capital to a third party. Income in the first half of 2010 also included a gain of US\$188m following a dilution of our holding in Ping An, a gain of US\$107m from the sale of HSBC Insurance Brokers, a gain of US\$66m from the disposal of our interest in the Wells Fargo HSBC Trade Bank and a write-down of US\$47m resulting from an agreement to sell our shareholding in British Arab Commercial Bank plc. The first half of 2010 also included rent received as a component of the operating result of Eversholt Rail Group which was sold in December 2010.

On an underlying basis, excluding these items, other operating income increased by 13% as the non-recurrence of gains of US\$194m and US\$56m

recognised in 2010 on the sale and leaseback of our Paris and New York headquarters, respectively, was more than offset by favourable movements in the present value of in-force ( PVIF ) long-term insurance business. The calculation of the PVIF asset was refined during the period to bring greater comparability and consistency across our insurance operations, which led to a gain of US\$243m (see footnote 27 on page 81). Higher sales of life insurance products, notably in Hong Kong, also contributed to the increase in the PVIF asset.

Net losses recognised on assets held for sale declined as a US\$77m loss recognised on the sale of the US vehicle finance servicing operations and associated US\$1.0bn loan portfolio in the first half of 2010 did not recur. In addition, the first half of 2011 included gains on the sale of buildings including the sale and leaseback of branches in Mexico.

20

HSBC HOLDINGS PLC

### **Interim Management Report** (continued)

### Net insurance claims incurred and movement in liabilities to policyholders

Insurance claims incurred and movement in liabilities to policyholders:
gross
reinsurers share
næ

30 June	Half-year to 30 June	31 December
2011	2010	2010
US\$m	US\$m	US\$m
6,761 (144)	5,281 (160)	6,688 (42)
6,617	5,121	6,646

For footnote, see page 81.

Net insurance claims incurred and movement in liabilities to policyholders increased by 29% on a reported basis and by 26% on an underlying basis

Additional reserves were established for new business written, driven by premium growth in Hong Kong, Rest of Asia-Pacific, Latin America and Europe, reflecting sales campaigns and improved market conditions.

Further increases in the movement in liabilities to policyholders resulted from gains on the fair value of the assets held to support policyholder funds as equity markets improved, particularly on unit-linked contracts in the UK and Hong Kong and on investment contracts with DPF in France, compared with losses in the first half of 2010. Gains on the fair

value of the assets held to support unit-linked contracts in Brazil increased compared with the equivalent period in 2010.

The gains or losses experienced on the financial assets designated at fair value held to support insurance contract liabilities and investment contracts with DPF are reported in Net income from financial instruments designated at fair value .

The non-renewal and transfer to third parties of certain contracts in the Irish business and the run-off of the legacy motor book in the UK resulted in a decrease in net insurance claims incurred and movement in liabilities to policyholders, partly offsetting the above.

#### Loan impairment charges and other credit risk provisions

		Half-year to	
	30 June	30 June	31 December
	2011	2010	2010
	US\$m	US\$m	US\$m
Loan impairment charges			
New allowances net of allowance releases	5,703	7,687	6,881
Recoveries of amounts previously written off	(730)	(453)	(567)
	4,973	7,234	6,314
Individually assessed allowances	638	1,069	1,556
Collectively assessed allowances	4,335	6,165	4,758
Impairment of available-for-sale debt securities	308	282	190
Other credit risk provisions/(recoveries)	(15)	7	12
Loan impairment charges and other credit risk provisions	5,266	7,523	6,516
	%	%	%
as a percentage of net operating income excluding the effect of fair value movements in			
respect of credit spread on own debt and before loan impairment charges and other credit			
1			
risk provisions	14.7	21.8	19.3
Impairment charges on loans and advances to customers as a percentage of gross average loans and			
advances to customers (annualised)	1.0	1.7	1.4
	US\$m	US\$m	US\$m
Customer impaired loans	25,982	27,887	28,091
Customer loan impairment allowances	18,732	22,033	20,083

On a reported basis loan impairment charges and other credit risk provisions decreased from US\$7.5bn to US\$5.3bn, a decline of 30% compared with the first half of 2010 and 32% on an underlying

basis. Within this, collectively assessed allowances and individually assessed impairment allowances fell by 31% and 43%, respectively.

HSBC HOLDINGS PLC

### **Interim Management Report** (continued)

At 30 June 2011, the aggregate balance of customer loan impairment allowances was US\$18.7bn. This represented 2% of gross loans and advances to customers (net of reverse repos and settlement accounts) compared with 3% at 30 June 2010.

The improvement in loan impairment charges and other credit risk provisions was seen across all regions. The most significant diminution in loan impairment charges was in RBWM in North America due to the continued decline in the run-off portfolios and the ongoing reduction of outstanding credit card debt by customers in the Card and Retail Services business, as well as a general improvement in credit quality. In addition, credit quality also improved for our RBWM business in Europe, reflecting the continued shift from unsecured to secured lending. Loan impairment charges and other credit risk provisions in GB&M and CMB also declined.

Impairments on available-for-sale debt securities were broadly in line with the first half of 2010.

In North America, loan impairment charges and other credit risk provisions fell by 33% to US\$3bn, representing 62% of the Group s reduction in loan impairment charges and other credit risk provisions compared with the first half of 2010.

Loan impairment charges in our Consumer Lending and Mortgage Services businesses in the US fell by 30% to US\$2.2bn, driven by lower lending balances, delinquency and write-off levels as the portfolios continued to run off. These decreases were partly offset by an incremental charge resulting from changes to economic assumptions on the pace of recovery in home prices and delays in the timing of expected cash flows as a consequence of the suspension of foreclosure activity which began in late 2010.

In Card and Retail Services, loan impairment charges fell by 47% to US\$705m. The decrease was driven by lower lending balances reflecting fewer active accounts and consumers—continued efforts to reduce their credit card debt. The easing in economic conditions, lower delinquency levels and higher recovery rates were also factors in the reduction.

In Europe, loan impairment charges and other credit risk provisions decreased by 26% to US\$1.2bn. In RBWM, loan impairment charges declined due to improved delinquency trends across both the secured and unsecured portfolios, reflecting enhanced credit risk management practices, improved collections and the effects of the low interest rate environment in the UK. In CMB, loan

impairment charges and other credit risk provisions fell by US\$69m, driven by lower customer-specific impairments.

In Europe we recorded an impairment of US\$105m in the first half of 2011 in respect of available-for-sale Greek sovereign debt. Further information on our exposures to countries in the eurozone, is provided in Areas of special interest wholesale lending on page 98.

In the Middle East and North Africa, loan impairment charges and other credit risk provisions declined by 77% to US\$99m, primarily in our GB&M business, due to the non-recurrence of impairment charges against a small number of large corporate customers in the United Arab Emirates (UAE) in the first half of 2010. In our RBWM business, loan impairment charges also reduced, by 59% to US\$58m, due to lower lending balances and a significant improvement in delinquency rates driven by the repositioning of the loan book, higher quality lending and strengthened collections practices.

Loan impairment charges and other credit risk provisions in Latin America decreased by 8% to US\$820m, primarily in RBWM. This was mainly in the credit card portfolios in Mexico due to the managed decline of riskier portfolios and lower delinquency rates as a result of tightened underwriting criteria, better collections practices and improved credit conditions. In our CMB portfolios, loan impairment charges and other credit risk provisions declined by 3% to US\$180m, principally as improved economic conditions resulted in lower specific impairment charges against commercial real estate exposures in Mexico.

In the Rest of Asia-Pacific region, loan impairment charges decreased by 36%, notably in RBWM as certain unsecured lending portfolios continued to be managed down in India. This reduction was partly offset by the non-recurrence of impairment releases in GB&M that occurred

in the first half of 2010.

In Hong Kong, loan impairment charges and other credit risk provisions fell by 60% to US\$25m, primarily from the non-recurrence of a specific impairment charge in GB&M along with higher recoveries and a reduction in the level of collective loan impairment allowances in the first half of 2011. Despite the low level of impairment charges in the region, we remained vigilant on maintaining underwriting standards and continued to focus on maintaining high levels of asset quality.

22

HSBC HOLDINGS PLC

## Interim Management Report (continued)

## Operating expenses

	30 June	Half-year to 30 June	31 December
	2011	2010	2010
	US\$m	US\$m	US\$m
By expense category Employee compensation and benefits Premises and equipment (excluding depreciation and impairment) General and administrative expenses	10,521 2,196 6,223	9,806 2,089 4,925	10,030 2,259 5,883
Administrative expenses Depreciation and impairment of property, plant and equipment Amortisation and impairment of intangible assets	18,940 805 765	16,820 834 457	18,172 879 526
Operating expenses	20,510	18,111	19,577
		At	
	30 June	30 June	31 December
Staff numbers (full-time equivalent)	2011	2010	2010
Europe	76,879	73,431	75,698
Hong Kong	30,214	28,397	29,171
Rest of Asia-Pacific	91,924	88,605	91,607
Middle East and North Africa	8,755	8,264	8,676
North America	32,605	33,988	33,865
Latin America	55,618	54,886	56,044
Staff numbers	295,995	287,571	295,061

Cost efficiency ratios

30 June	Half-year to 30 June	31 December
2011	2010	2010

	%	%	%
HSBC	57.5	50.9	59.9
Geographical regions			
Europe	70.7	60.6	77.2
Hong Kong	43.2	40.2	46.4
Rest of Asia-Pacific	53.0	53.7	57.6
Middle East and North Africa	46.4	43.7	45.7
North America	55.8	44.0	54.2
Latin America	65.3	63.9	67.4
Customer groups and global businesses			
Retail Banking and Wealth Management <sup>16</sup>	61.2	56.5	59.7
Commercial Banking	45.1	48.5	50.3
Global Banking and Markets <sup>16</sup>	50.2	44.6	53.8
Global Private Banking	66.1	62.7	68.9
For footnote, see page 81.			

Operating expenses increased by 13% to US\$20.5bn on a reported basis. On an underlying basis, they increased by 10% and 2% compared with the first and second halves of 2010, respectively. There were a number of significant items during the first half of 2011, notably US\$611m of provisions relating to customer redress programmes in the UK, including a provision of US\$455m in respect of the adverse judgement in the Judicial Review relating to sales of PPI. Litigation costs increased in the US. This was offset by a credit of US\$587m resulting from a change in the inflation measure used to calculate the defined benefit obligation in the UK for deferred

pensions. In the first half of 2010, payroll and bonus taxes in the UK and France amounting in aggregate to US\$398m (US\$367m as reported) and the US pension curtailment, which generated accounting credits of US\$148m, were recorded.

The growth in business volumes, which was primarily in Hong Kong, Rest of Asia-Pacific and Latin America and was partly driven by expansion during 2010 and the first half of 2011, was supported by a rise in staff numbers as we recruited selectively. Overall average staff numbers (expressed in full-time equivalents) grew by 3% over the comparable

HSBC HOLDINGS PLC

## **Interim Management Report** (continued)

period and by 2% over the second half of 2010. Higher wages and salaries reflected the rising demand for talent in certain countries, union-agreed salary increases and an acceleration in the expense recognition for deferred bonus awards of US\$138m as employees now have a better understanding of the likely nature of their deferred awards. (See page 80).

GB&M continued to develop the operational capabilities of their Prime Services and equity market products and expanded their Rates and Foreign Exchange e-commerce platforms, which resulted in higher costs.

Marketing and advertising costs increased, primarily in support of the Group brand through the sponsorship of various activities.

In order to improve cost efficiency and organisational effectiveness we initiated a Group-wide review during the period which resulted in restructuring costs of US\$477m, primarily in the US, Latin America and Europe, which included impairments on certain software projects now deferred or cancelled.

## Share of profit in associates and joint ventures

	30 June 2011 US\$m	Half-year to 30 June 2010 US\$m	31 December 2010 US\$m
Associates Bank of Communications Co., Limited Ping An Insurance (Group) Company of China, Limited Industrial Bank Co., Limited The Saudi British Bank Other	642	467	520
	469	377	471
	199	146	181
	171	101	60
	56	84	72
Share of profit in associates Share of profit in joint ventures	1,537	1,175	1,304
	19	12	26
Share of profit in associates and joint ventures	1,556	1,187	1,330

The share of profit in associates and joint ventures was US\$1.6bn, an increase of 31% compared with the first half of 2010 on a reported basis and 27% on an underlying basis. This increase was driven by higher contributions from the mainland China associates as they capitalised on the robust economic conditions in the country.

Our share of profits from the Bank of Communications Co., Limited ( Bank of

Communications ) was 32% higher than in the first half of 2010 from strong loan growth, an improvement in deposit spreads as base rates increased and expanding fee-based revenue streams. Profits from Ping An also rose, driven by strong sales growth and the performance of the insurance, banking and wealth management business. Profits from Industrial Bank Co., Limited ( Industrial Bank ) similarly increased as a result of continued strong loan growth.

#### Tax expense

	30 June	Half-year to 30 June	31 December
	2011	2010	2010
	US\$m	US\$m	US\$m
Profit before tax Tax expense	11,474 (1,712)	11,104 (3,856)	7,933 (990)
Profit after tax	9,762	7,248	6,943
Effective tax rate	14.9%	34.7%	12.5%

Our tax charge in the first half of 2011 was 55.6% lower than in the first half of 2010 on a reported basis. The lower tax charge in the first half of 2011 included the benefit of deferred tax now eligible to be recognised in respect of foreign tax credits, partly offset by a current period tax charge in respect of prior periods.

The tax charge in the first half of 2010 included US\$1.6bn attributable to a taxable gain arising from an internal reorganisation within our North American operations. The resulting reported effective tax rate for the first half of 2011 was 14.9% compared with 34.7% for the first half of 2010

HSBC HOLDINGS PLC

## **Interim Management Report** (continued)

## **Consolidated balance sheet**

Summary consolidated balance sheet

		<b>A</b> .	
	At	At	
	20 1	30 June	At
	30 June	30 June	
			31 December
	2011	2010	2010
	US\$m	US\$m	US\$m
ASSETS Cash and balances at central banks	68,218	71,576	57,383
Trading assets	474,950	403,800	385,052
Financial assets designated at fair value	39,565	32,243	37,011
Derivatives	260,672	288,279	260,757
Loans and advances to banks	226,043	196,296	208,271
Loans and advances to dains  Loans and advances to customers <sup>29</sup>	1,037,888	893,337	958,366
Financial investments	416,857	385,471	400,755
Other assets	166,794	147,452	147,094
Other assets	100,754	147,432	147,074
Total assets	2,690,987	2,418,454	2,454,689
LIADILITIES AND EQUITY			
LIABILITIES AND EQUITY Liabilities			
Deposits by banks	125,479	127,316	110,584
Customer accounts	1,318,987	1,147,321	1,227,725
Trading liabilities	385,824	274,836	300,703
Financial liabilities designated at fair value	98,280	80,436	88,133
Derivatives	257,025	287,014	258,665
Debt securities in issue	149,803	153,600	145,401
Liabilities under insurance contracts	64,451	52,516	58,609
Other liabilities	123,601	152,092	109,954
Total liabilities	2,523,450	2,275,131	2,299,774

Equity Total shareholders equity Non-controlling interests	160,250 7,287	135,943 7,380	147,667 7,248
Total equity	167,537	143,323	154,915
Total equity and liabilities	2,690,987	2,418,454	2,454,689
Selected financial information	-		
Called up share capital Capital resources <sup>30,31</sup> Undated subordinated loan capital Preferred securities and dated subordinated loan capital <sup>32</sup>	8,909 173,784 2,782 53,659	8,755 154,886 2,780 48,118	8,843 167,555 2,781 54,421
<b>Risk-weighted assets and capital ratios</b> <sup>30</sup> Risk-weighted assets	1,168,529	1,075,264	1,103,113
	%	%	%
Core tier 1 ratio Tier 1 ratio	10.8 12.2	9.9 11.5	10.5 12.1
Financial statistics Loans and advances to customers as a percentage of customer accounts Average total shareholders equity to average total assets	78.7 5.7	77.9 5.5	78.1 5.5
Net asset value per ordinary share at period-end <sup>33</sup> (US\$) Number of US\$0.50 ordinary shares in issue (millions)	8.59 17,818	7.35 17,510	7.94 17,686
Closing foreign exchange translation rates to US\$: US\$1: £ US\$1: For footnotes, see page 81.	0.625 0.690	0.667 0.815	0.644 0.748

A more detailed consolidated balance sheet is contained in the Financial Statements on page 173.

HSBC HOLDINGS PLC

#### **Interim Management Report** (continued)

Movement from 31 December 2010 to 30 June 2011

Total reported assets were US\$2.7 trillion, 10% higher than at 31 December 2010. Underlying assets, excluding the effect of currency movements, increased by 7%. Strong deposit gathering activities across all regions led to significant growth in customer accounts, which enabled us to support our customers borrowing requirements. Growth in trading assets reflected an improvement in trading activity in the first half of 2011 and an increase in our share of global bond issuances for clients. We remain well capitalised and strongly liquid.

The following commentary is on an underlying basis, compared with the balance sheet at 31 December 2010.

#### Assets

Cash and balances at central banks rose by 16% due to higher overnight balances with central banks in North America and Asia. This was partly offset by lower residual cash from daily operations placed with central banks in Europe.

Trading assets grew by 20%. Holdings of debt securities, including government and government agency debt securities, increased, reflecting both our role as primary market maker and customer demand. Settlement account balances, which vary considerably in proportion to the level of trading activity, also grew significantly. Higher reverse repo balances were attributable to an increase in client trading and the development of repo products across the regions.

Financial assets designated at fair value were broadly in line with 31 December 2010 levels.

Derivative assets fell by 4%, largely driven by a reduction in the fair value of interest rate contracts in Europe as the euro yield curve moved upwards, coupled with higher netting as we increased our trading through clearing houses. This was partly offset by an increase in the fair value of foreign exchange contracts due to higher levels of client demand.

Loans and advances to banks increased by 5% due to a rise in term placements with commercial and central banks, particularly in Asia.

Loans and advances to customers rose by 6% with increases in all regions except North America. This reflected targeted customer lending growth in CMB and GB&M, mainly in Europe, Hong Kong and Rest of Asia-Pacific, as the economic environment improved and trade flows rose. Mortgage balances increased in Hong Kong and the

UK as we continued to reposition RBWM towards higher quality secured lending and focus on target markets. This was partly offset by the planned decline in lending balances in the run-off portfolios in North America, coupled with a reduction in credit card advances as our customers continued to pay down their credit card debt.

Financial investments rose by 2% due to purchases of government, government agency and highly rated corporate debt securities, in line with the growth in deposit balances.

Other assets increased by 13% due to a rise in items in the course of collection, reflecting increased activity within the central clearing system, notably in Hong Kong.

#### Liabilities

Deposits by banks increased by 9% due to a rise in funds placed with HSBC by other financial institutions including higher balances relating to our Payments and Cash Management business.

Customer accounts were 5% higher. Strong growth was seen across most customer groups and regions, reflecting an increase in customer numbers and the success of promotional deposit campaigns. Repo balances also rose in Europe, driven by higher customer activity.

*Trading liabilities* grew by 24% due to an increase in settlement account balances which vary in proportion to the volume of trading activity. Repo balances increased to finance a rise in long inventory and client-driven trading positions. Short bond positions also rose, in line with the growth in the Rates portfolio.

Financial liabilities designated at fair value rose by 9% due to debt issuances by HSBC entities in Europe in the first half of 2011. This was partly offset by debt maturities that were not replaced in North America due to lower funding requirements as the consumer finance portfolios continued to decline.

Derivative businesses are managed within market risk limits and, as a consequence, the decrease in the value of *derivative liabilities* broadly matched that of derivative assets.

Debt securities in issue remained in line with 31 December 2010 levels as new issuances in Europe and Latin America were largely offset by lower funding requirements in North America in line with the reduction in lending balances.

Liabilities under insurance contracts grew by 6%, driven by higher sales and renewals of life insurance products in Hong Kong.

26

HSBC HOLDINGS PLC

## Interim Management Report (continued)

Other liabilities rose by 10% due to an increase in items in the course of transmission to other banks in Hong Kong, corresponding with the increase in items in the course of collection above.

## **Equity**

*Total shareholders* equity increased by 6%, driven by profits generated during the period and a reduction in the negative balance of the available-for-sale reserve reflecting a rise in market prices.

Reconciliation of reported and underlying changes in assets and liabilities

	30 June 2011 compared with 31 December 2010 31 Dec 10						
	31 Dec 10		at 30 Jun 11		30 Jun 11		Under-
	as	Currency	exchange		as		
	reported	translation <sup>34</sup>	rates	Underlying change	reported	Reported change	lying change
HSBC	US\$m	US\$m	US\$m	US\$m	US\$m	%	%
Cash and balances at central banks	57,383	1,621	59,004	9,214	68,218	19	16
Trading assets Financial assets designated at fair value	385,052 37,011	12,279 1,541	397,331 38,552	77,619 1,013	474,950 39,565	23 7	20 3
Derivative assets Loans and advances to banks	260,757 208,271	10,881 7,330	271,638 215,601	(10,966) 10,442	260,672 226,043	9	(4) 5
Loans and advances to customers Financial investments	958,366 400,755	24,619 6,983	982,985 407,738	54,903 9,119	1,037,888 416,857	8 4	6 2
Other assets	147,094	704	147,798	18,996	166,794	13	13
Total assets	2,454,689	65,958	2,520,647	170,340	2,690,987	10	7
	110,584	4,188	114,772	10,707	125,479	13	9

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Deposits by banks Customer accounts Trading liabilities Financial liabilities designated at fair value Derivative liabilities Debt securities in issue Liabilities under insurance contracts Other liabilities	1,227,725 300,703 88,133 258,665 145,401 58,609 109,954	27,220 9,627 2,041 10,844 3,778 2,377 1,929	1,254,945 310,330 90,174 269,509 149,179 60,986 111,883	64,042 75,494 8,106 (12,484) 624 3,465 11,718	1,318,987 385,824 98,280 257,025 149,803 64,451 123,601	7 28 12 (1) 3 10	5 24 9 (5) 6 10
Total liabilities	2,299,774	62,004	2,361,778	161,672	2,523,450	10	7
Total shareholders equity Non-controlling interests	147,667 7,248	3,895 59	151,562 7,307	8,688 (20)	160,250 7,287	9	6
Total equity	154,915	3,954	158,869	8,668	167,537	8	5
Total equity and liabilities	2,454,689	65,958	2,520,647	170,340	2,690,987	10	7

For footnote, see page 81.

In the first half of 2011, the effect of acquisitions and disposals was not significant.

HSBC HOLDINGS PLC

## Interim Management Report (continued)

## **Economic profit/(loss)**

Our internal performance measures include economic profit/(loss), a calculation which compares the return on financial capital invested in HSBC by our shareholders with the cost of that capital. We price our cost of capital internally and the difference between that cost and the post-tax profit attributable to ordinary shareholders represents the amount of economic profit/(loss) generated. In order to concentrate on external factors rather than measurement bases, we emphasise the trend in economic profit/(loss) ahead of absolute amounts.

Our long-term cost of capital is reviewed annually and is 11% for 2011; this remains unchanged from 2010. We use the Capital Asset Pricing Model to determine our cost of capital. The following commentary is on a reported basis.

#### Economic profit/(loss)

The return on invested capital increased by 2.0 percentage points to 11.4%, which is broadly in line with our benchmark cost of capital. Our economic profit was US\$0.3bn, an increase of US\$1.5bn compared with a loss at 30 June 2010, due to an increase in profit attributable to shareholders. This was predominantly driven by a lower tax charge as well as an increase in reported profit before tax due to lower loan impairment charges across all regions, notably in the US, partly offset by an increase in costs.

The increase in average invested capital reflected higher retained earnings and an increase in the average foreign exchange reserves primarily due to the effect of euro and sterling rate movements on our underlying assets.

Average total shareholders equity
Adjusted by:
Goodwill previously amortised or written off
Property revaluation reserves
Reserves representing unrealised losses on effective cash flow

Reserves representing unrealised losses on effective cash flow hedges

Reserves representing unrealised losses on available-for-sale securities

Preference shares and other equity instruments

Average invested capital36

Return on invested capital<sup>37</sup>

Benchmark cost of capital

Economic profit/(loss) and spread

30 June 201		Half-year 30 June 20	010	31 Decembe	
US\$m	<b>%</b> 35	US\$m	%35	US\$m	%35
153,312		131,198		143,712	
8,123		8,123		8,123	
(916)		(786)		(820)	
384		25		155	
3,699		7,590		4,298	
(7,256)		(3,661)		(7,256)	
157,346		142,489		148,212	
8,929	11.4	6,629	9.4	6,117	8.2
(8,583)	(11.0)	(7,772)	(11.0)	(8,320)	(11.0)
346	0.4	(1,143)	(1.6)	(2,203)	(2.8)

For footnotes, see page 81.

28

HSBC HOLDINGS PLC

Interim Management Report (continued)

## Ratios of earnings to combined fixed charges (and preference share dividends)

Ratios of earnings to combined fixed charges and preference share dividends:<sup>1</sup> excluding interest on deposits including interest on deposits

Ratios of earnings to combined fixed charges:<sup>1</sup> excluding interest on deposits including interest on deposits

Half-year					
to 30 June 2011	2010	Year 2009	ended 31 Dece 2008	ember 2007	2006
6.36	5.89	2.64	2.97	6.96	7.22
1.71	1.69	1.20	1.13	1.34	1.40
7.79 1.76	7.10 1.73	2.99 1.22	3.17 1.14	7.52 1.34	7.93 1.41

<sup>1</sup> For the purpose of calculating the ratios, earnings consist of income from continuing operations before taxation and non controlling interest plus fixed charges and after deduction of the unremitted pre-tax income of associated undertakings. Fixed charges consist of total interest expense, including or excluding interest on deposits, as appropriate, preference share dividends, as applicable, and the proportion of rental expense deemed representative of the interest factor.

28a

HSBC HOLDINGS PLC

## Interim Management Report (continued)

# **Customer accounts by country**

Europe

	At	At 30 June	At 31 December
	30 June		
	2011	2010	2010
	US\$m	US\$m	US\$m
UK	366,134	335,493	351,522
France <sup>56</sup>	101,032	68,942	65,407
Germany	9,046	7,698	7,063
Malta	6,200	5,084	5,968
Switzerland	46,790	41,556	43,098
Turkey	7,583	5,888	6,602
Other	12,026	12,597	11,903
	548,811	477,258	491,563
Hong Kong	305,726	274,112	297,484
Rest of Asia-Pacific			
Australia	18,780	12,641	16,640
India	11,732	11,269	12,143
Indonesia	5,982	5,599	5,572
Japan	5,378	4,432	5,575
Mainland China	28,481	21,893	27,007
Malaysia	16,962	13,751	15,257
Singapore	40,906	34,696	38,951
South Korea	5,278	4,258	4,303
Taiwan	11,968	10,385	12,131
Vietnam	1,543	1,358	1,255
Other	21,579	16,679	19,321
	168,589	138,319	158,155
	100,509	130,319	130,133

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Middle East and North Africa			
Egypt Qatar United Arab Emirates Other	7,103 3,319 18,558 8,139	6,666 3,192 16,136 6,983	6,881 3,069 16,332 7,229
North America	37,119	32,977	33,511
US Canada Bermuda	104,749 47,049 10,835	97,804 42,438 9,196	103,007 45,772 9,707
Latin America	162,633	149,438	158,486
Argentina Brazil Mexico Panama Other	4,403 52,285 25,326 7,535 6,560	3,505 41,001 18,160 7,083 5,468	3,983 49,253 21,295 7,429 6,566
	96,109	75,217	88,526

For footnote, see page 81.

HSBC HOLDINGS PLC

**Interim Management Report** (continued)

### **Customer groups and global businesses**

<u>Summary</u>	29
Retail Banking and Wealth Management	30
Commercial Banking	32
Global Banking and Markets	34
Global Private Banking	36
Other Other	37
Reconciliation of reported and underlying profit/(loss) before tax	37a
Analysis by customer group and global business	38

#### **Summary**

HSBC s senior management reviews operating activity on a number of bases, including by geographical region and by customer group and global business. Capital resources are allocated and performance is assessed primarily by geographical region, as presented on page 41.

In addition to utilising information by geographical region, management assesses performance through two customer groups, Retail Banking and Wealth Management ( RBWM ),

(formerly Personal Financial Services ( PFS )) and Commercial Banking ( CMB ), and two global businesses, Global Banking and Markets ( GB&M ) and Global Private Banking ( GPB ). RBWM incorporates the Group s consumer finance businesses.

With effect from 1 March 2011, our Global Asset Management business was moved from GB&M to RBWM. This resulted in a reallocation between the two of US\$181m and US\$140m in profit before tax in the first and second halves of 2010, respectively, and in total assets of US\$3bn and US\$3.3bn at 30 June 2010 and 31 December 2010, respectively. All periods presented have been adjusted accordingly.

The commentaries below present customer groups and global businesses followed by geographical regions. Performance is discussed in this order because certain strategic themes, business initiatives and trends affect more than one geographical region. All commentaries are on an underlying basis (see page 10) unless stated otherwise.

Profit/(loss) before tax

Half-year to 30 June 2011 30 June 2010

31 December 2010

9						
	US\$m	%	US\$m	%	US\$m	%
Retail Banking and Wealth Management <sup>16</sup>	3,126	27.3	1,352	12.1	2,487	31.4
Commercial Banking	4,189	36.5	3,204	28.9	2,886	36.4
Global Banking and Markets <sup>16</sup>	4,811	41.9	5,452	49.1	3,763	47.4
Global Private Banking	552	4.8	556	5.0	498	6.3
Other <sup>38</sup>	(1,204)	(10.5)	540	4.9	(1,701)	(21.5)
	(1,101)	(10.0)	5.0		(1,701)	(21.0)
	11,474	100.0	11,104	100.0	7,933	100.0
Total assets <sup>39</sup>						
	At 30 June	2011	At 30 June	2010	At 31 Decemb	ner 2010
	US\$m	% 2011 %	US\$m	%	US\$m	%
	OSOM	70	ОЗФШ	70	ОЗФП	70
Retail Banking and Wealth Management <sup>16</sup>	557,952	20.7	510,092	21.1	530,970	21.6
Commercial Banking	336,094	12.5	264,077	10.9	296,797	12.1
Global Banking and Markets <sup>16</sup>	1,942,835	72.2	1,774,639	73.4	1,755,043	71.5
Global Private Banking	122,888	4.6	108,499	4.5	116,846	4.8
Other	189,912	7.0	189,153	7.8	161,458	6.6
Intra-HSBC items	(458,694)	(17.0)	(428,006)	(17.7)	(406,425)	(16.6)
	2,690,987	100.0	2,418,454	100.0	2,454,689	100.0
Risk-weighted assets <sup>40</sup>						
			At 30 June	2011	At 31 Decemb	per 2010
			US\$bn	%	US\$bn	%
Total			1,168.5	100.0	1,103.1	100.0
Retail Banking and Wealth Management			365.0	31.2	357.0	32.4
Commercial Banking			363.3	31.1	334.4	30.3
Global Banking and Markets			385.4	33.0	353.2	32.0
Global Private Banking			23.9	2.1	24.9	2.3
Other			20.0	2.1	24.9	2.3

For footnotes, see page 81.

2.1 2.6

2.3 3.0

33.6

HSBC HOLDINGS PLC

Interim Management Report (continued)

## **Retail Banking and Wealth Management**

RBWM provides 85 million individual and self-employed customers with financial services in over 60 markets worldwide.

	30 Jun	Half-year to <sup>16</sup> 30 Jun	31 Dec			
	2011	2010	2010			
	US\$m	US\$m	US\$m			
Net interest income Net fee income	12,086 4,212	12,194 4,060	11,972 4,337			
Other income	1,274	299	749			
Net operating income <sup>41</sup>	17,572	16,553	17,058			
Impairment charges <sup>42</sup>	(4,270)	(6,318)	(4,941)			
Net operating income	13,302	10,235	12,117			
Total operating expenses	(10,746)	(9,349)	(10,190)			
Operating profit	2,556	886	1,927			
Income from associates <sup>43</sup>	570	466	560			
Profit before tax	3,126	1,352	2,487			
RoRWA <sup>44</sup>	1.8%	0.8%	1.4%			
Significant growth in						

insurance and investments

Run-off portfolio balances reduced by

US\$4.9bn

Best retail bank in Hong Kong (The Asian Banker) Best foreign bank in China (The Asian Banker)

#### Strategic direction

RBWM s aim is to provide consistent and high quality retail banking and wealth management services to our customers. We will provide retail banking services in markets where we already have scale or where scale can be built over time and we will implement standardised distribution and service models to ensure we can deliver them more efficiently. As wealth creation continues to grow in both developed and emerging markets, we will leverage our global propositions such as Premier and our bancassurance and asset management capabilities to deepen our existing customer relationships and the penetration of our wealth management services.

We focus on three strategic imperatives:

developing world class wealth management for retail customers;

leveraging global expertise in retail banking; and

portfolio management to drive superior returns.

For footnotes, see page 81.

#### **Review of performance**

As announced last year, RBWM was created with effect from 1 March 2011, bringing together the PFS, insurance and Global Asset Management businesses under a unified management structure. This will enable us to drive our strategy of streamlining our retail banking businesses and developing world class wealth management services for retail customers.

RBWM reported a profit before tax of US\$3.1bn in the first half of 2011, more than double that in the first half of 2010. This was largely attributable to a decline in loan impairment charges, particularly in the US, where delinquency trends continued to improve following the managed reduction in the run-off portfolios.

We continued to rebalance revenue and profit contribution with growth in our priority markets, offsetting declines in run-off portfolios in the US.

Revenue increased by 3%, as income rose in Hong Kong and Rest of Asia-Pacific from an increase in the sales of wealth management products. In Europe, revenue rose as a result of increased lending, notably in mortgages, and net insurance income, driven by successful targeted sales campaigns, particularly in France. Net interest income increased in Rest of Asia-Pacific and Latin America from higher volumes. Deposit spreads increased in parts of Rest of Asia-Pacific due to increases in interest rates, particularly in mainland China, India and Malaysia. This was partly offset by reductions in North America due to lower lending balances in both the run-off portfolio and in the Card and Retail Services business. In a number of markets, particularly Mexico, India and the UAE, we continued to reposition our lending portfolio to lower risk, lower yielding assets. Europe, Hong Kong and Rest of Asia-Pacific benefited from an increase in PVIF due to refinement to the calculation of the PVIF asset (see footnote 27).

Loan impairment charges fell by 34%, reflecting the managed decline of riskier portfolios, and enhanced collection processes and underwriting practices. The loan book continued to decline in the US, and some high risk portfolios in Latin America, Rest of Asia-Pacific and Middle East and North Africa were managed down.

Operating expenses increased by 10% to US\$10.7bn. The rise in costs resulted mainly from increases in front office headcount in Hong Kong, Rest of Asia-Pacific and Brazil as we

30

HSBC HOLDINGS PLC

## **Interim Management Report** (continued)

invested in these key growth markets, coupled with wage inflation in certain markets. Operating expenses included US\$589m of provisions relating to customer redress programmes in the UK, including a provision in respect of the adverse judgement in the Judicial Review relating to sales of PPI. Litigation provisions increased in the US. Operating costs also rose as we wrote off certain previously capitalised software development expenses and incurred other restructuring costs as part of our new strategic priorities. This was partly offset by a credit of US\$264m resulting from a change in the inflation measure used to calculate the defined benefit obligation in the UK for deferred pensions.

The share of profits from associates increased by 18%, mainly in Ping An due to an increase in profits driven by strong sales growth and the performance of its wealth management businesses and banking businesss.

#### Developing world class wealth management for retail customers

Our World Selection global investment offering continued to grow and total assets under management were US\$9.0bn at 30 June 2011, compared with US\$7.2bn at 31 December 2010.

Our insurance operations performed strongly in the first half of 2011, with increased net earned premiums compared with 2010. This was driven by a growing demand for life insurance products. The improved outlook for investment markets in 2011 generated increased demand for wealth products in Asia and a rise in new business sales in Hong Kong. In Latin America, increased premium income reflected an improving economic environment and investment in the sales network, notably in Brazil. The contribution from our investment in Ping An also increased, driven by growth in its life insurance business.

Global Asset Management increased management fees by 6% on the first half of 2010, most notably in Europe, Hong Kong and Latin America. Funds under management ( FuM ) reached a record period-end high of US\$449bn of which emerging markets FuM were US\$135bn. This represented growth in

total FuM of 10% and emerging markets FuM of 14% compared with the first half of 2010. The increasing focus on our wealth management proposition generated US\$4.4bn of net inflows in the first half of 2011 compared with US\$1.3bn in 2010.

#### Leveraging global expertise in retail banking

We enhanced our services with a number of innovative developments, including the launch of renminbi-denominated deposits in an additional seven markets across Asia in the first half of 2011, and extended our mobile banking solution to Canada, Malaysia and Singapore.

We continued to grow mortgage lending in the UK and in Asia, particularly in Hong Kong where our volume growth in mortgages enabled us to maintain our market leadership. In Australia, Singapore and Malaysia we increased mortgage balances through targeted marketing campaigns. Customer account balances also grew in Rest of Asia-Pacific, reflecting an increase in customer numbers, and in Europe due to competitive pricing and acquisition campaigns.

### Portfolio management to drive superior returns

During the first half of 2011, we continued to reposition our operations and optimise our businesses. In line with this, in April, we announced the sale of HSBC Afore, our pension administration business in Mexico, which is expected to be completed in the third quarter of 2011. Also in April, following a strategic review of our operations in Russia, we announced our withdrawal from the retail business, and have now agreed the sale of some elements of this business.

In May 2011, we sold our Insurance Captive Management business which provided third party property and third party insurance claim administration services. This is part of our strategy to focus our insurance business on connectivity to core banking customers and wealth management product offerings.

In July, we announced the sale of our UK motor insurance portfolio and the closure of retail banking operations in Poland.

31

HSBC HOLDINGS PLC

Interim Management Report (continued)

## **Commercial Banking**

CMB offers a full range of commercial financial services to 3.6m customers ranging from sole proprietors to publicly quoted companies in 65 countries.

		Half-year to	
	30 Jun	30 Jun	31 Dec
	2011	2010	2010
	US\$m	US\$m	US\$m
Net interest income Net fee income Other income	4,814 2,131 735	4,024 1,935 781	4,463 2,029 602
Net operating income <sup>41</sup>	7,680	6,740	7,094
Impairment charges <sup>42</sup>	(642)	(705)	(1,100)
Net operating income	7,038	6,035	5,994
Total operating expenses	(3,465)	(3,266)	(3,565)
Operating profit	3,573	2,769	2,429
Income from associates <sup>43</sup>	616	435	457
Profit before tax	4,189	3,204	2,886
RoRWA <sup>44</sup>	2.4%	2.2%	1.8%
Revenue growth o	of		

12%

ahead of cost growth of 3%

on an underlying basis

Trade revenue grew

26%

## compared with world GDP growth of 3%

#### Strong revenue growth from

#### the sale of GB&M products

### Strategic direction

CMB aims to be the banking partner of choice for international businesses by building on our rich heritage, international capabilities and relationships to enable connectivity and support trade and capital flows around the world, thereby strengthening our leading position in international business and trade.

#### We focus on four strategic imperatives:

focus on faster-growing markets while connecting revenue and investment flows with developed markets;

enhance collaboration with GB&M, providing capital market access and a wider range of sophisticated risk management and liquidity products to the growing mid-market corporates;

capture growth in international small and medium-sized enterprises; and

drive efficiency gains through adopting a global operating model.

For footnotes, see page 81.

### **Review of performance**

In the first half of 2011, CMB reported a profit before tax of US\$4.2bn, US\$1.0bn or 31% higher than in the first half of 2010. On an underlying basis, profit before tax also increased by 31%, reflecting higher lending balances and an expansion in world trade, in particular in the faster-growing markets. Income from our associate, Bank of Communications, also increased reflecting strong loan growth and wider spreads. Profit before tax grew in all regions except North America where we are investing in areas of strong international connectivity.

Customer lending balances rose from the end of 2010 by 9% to US\$268bn, primarily in Asia, Europe and Latin America, driven by the expanding trade flows and increased business activity. Demand for credit remained strong in Hong Kong, Malaysia and Brazil. Lending balances also increased in the UK by 2% to US\$69.9bn.

Credit quality improved as our exposure to higher risk portfolios was managed down and the economic environment generally improved. As a result, loan impairment charges and other credit risk provisions declined by 14%. In the first half of 2011, there was a marked decline in loan impairment charges against specific exposures in Europe while, in North America, there were notable falls in loan impairment charges.

In the first half of 2011, CMB grew customer account balances by 3% to US\$301bn, with significant growth in Asia and Latin America driven partly by new customer acquisitions.

Shift towards faster-growing markets while connecting with developed markets

Revenue increased by 12%, primarily in Latin America (specifically Brazil, Mexico and Argentina), Hong Kong and the Rest of Asia-Pacific region (specifically mainland China, India and Singapore). This was driven by lending to meet higher credit demand as a result of improved trade and business volumes, and deposit balance growth. Net fee income also increased from rising sales of trade, payments and cash management, investment and Global Markets products.

In line with our aspiration to double our trade revenue over the medium term, we merged our Trade and Supply Chain and Receivables Finance businesses, allowing us to build on the scale of our trade business to expand our receivables

HSBC HOLDINGS PLC

#### **Interim Management Report** (continued)

finance offerings from the existing base of 23 countries.

In the first half of 2011, our trade revenue was US\$1bn, an increase of 26% compared with the first half of 2010. Significantly, growth in our trade revenue was more than eight times that of world GDP growth, reflecting our concentration in the faster growing markets.

Our geographic presence across both mature and faster-growing markets allowed us to capitalise on the rising levels of international trade and investment flows. We achieved a significant number of mandates to provide cross-border payments and cash management solutions for our corporate customers, reinforcing the importance of our geographic network to this customer segment.

In the first half of 2011, the number of successful cross-border referrals increased by 43% compared with the first half of 2010, with a transaction value of over US\$12bn. Notably, 66% of this increase came from mainland China, demonstrating its significance to CMB.

We continued to strengthen our position as a leading international bank for renminbi product offerings through product innovation in over 50 locations on six continents. In the first half of 2011, we were the first international bank to provide commercial banking customers with a dedicated renminbi Business Card in Hong Kong, minimising their foreign exchange risk, and in Singapore we expanded our renminbi capabilities, including an e-platform for payments in the currency.

#### Enhance collaboration with GB&M

Our customers benefit from the diversity of products and services available from a universal bank. This includes Global Markets products provided to CMB customers with more complex requirements, as well as GPB and Premier services for our business customers personal wealth requirements.

CMB revenue generated from the sale of Global Markets products grew strongly compared with the first half of 2010, with strong momentum in Asia and Latin America.

## Capture growth in international SMEs

We are focusing our Business Banking propositions on attracting the growing number of internationally aspirant small and medium-sized enterprises (SME s). 82% of SMEs in Hong Kong rate us as the best bank for international business and in the UK we have over 130 International Commercial Managers to support the Business Banking segment.

In the Middle East and North Africa, we pledged a second US\$100m during the period to SME customers in the UAE engaged in cross-border business and the amount has been fully utilised.

In Mexico, we launched the HSBC Business Card to facilitate working capital requirements and more effectively service the needs of our SME client base. Despite muted demand, CMB increased gross new lending to UK SMEs by 20% as we continued to support this important

sector and assist new business start-ups. We are in line with our targets as set out in the Merlin Agreement between the major UK banks and the UK government.

Drive efficiency gains through adopting a global operating model

We continue to enhance and tailor CMB s direct banking solutions to improve our customer experience. We recognise our customers are increasingly more technologically oriented and CMB will continue to invest in and expand the transactional functionality and information services we offer. For example, in the UK, we were one of the first international financial institutions to offer a dedicated Business Mobile Banking iApp, achieving almost 70,000 downloads in the first month. For our corporate segment customers, HSBCnet for Mobile was piloted in 40 countries in the first half of 2011, with a further 25 countries due to go live by the end of 2011, subject to regulatory approvals.

Operating expenses rose by 3% to US\$3.5bn. Excluding a credit of US\$212m resulting from a change in the inflation measure used to calculate the defined benefit obligation in the UK for deferred pensions, they increased by 9% to US\$3.7bn. On the same basis, after adjusting for this credit, our cost efficiency ratio improved from 49.2% to 47.8%, reflecting a disciplined approach to managing the cost base. In the Rest of Asia-Pacific region, the cost efficiency ratio improved by 2 percentage points to 47.2% despite inflationary pressures and the addition of almost 200 new staff as we expanded our business in this strategically important market.

33

HSBC HOLDINGS PLC

### Interim Management Report (continued)

# **Global Banking and Markets**

GB&M is a global business which provides tailored financial solutions to major government, corporate and institutional clients worldwide.

	30 Jun	Half-year to <sup>16</sup> 30 Jun	31 Dec
	2011	2010	2010
	US\$m	US\$m	US\$m
Net interest income Net fee income Net trading income <sup>45</sup> Other income	3,603 1,730 3,827 529	3,724 1,879 3,754 963	3,619 1,785 2,076 1,112
Net operating income <sup>41</sup>	9,689	10,320	8,592
Impairment charges <sup>42</sup>	(334)	(499)	(491)
Net operating income	9,355	9,821	8,101
Total operating expenses	(4,860)	(4,607)	(4,621)
Operating profit	4,495	5,214	3,480
Income from associates <sup>43</sup>	316	238	283
Profit before tax	4,811	5,452	3,763
RoRWA <sup>44</sup>	2.6%	2.9%	2.0%

Significant contribution from

faster-growing markets with

particularly strong performances

in Latin America and Rest of Asia-Pacific

Best Global Risk Best Domestic

Management House Equity House

Hong Kong

Best Debt House: (Asiamoney Best Bank

in Asia 2011 Awards)

in Middle East

(Euromoney Awards for Best Investment Bank

Excellence 2011) in Hong Kong

(FinanceAsia Country Awards)

#### Strategic direction

GB&M continues to pursue its well established emerging markets-led and financing-focused strategy, with the objective of being a leading global wholesale bank. This strategy has evolved to include a greater emphasis on connectivity, leveraging the Group s extensive distribution network.

We focus on four strategic imperatives:

reinforce client coverage and client-led solutions for major government, corporate and institutional clients;

continue to defend core, enhance existing and build new capabilities in major hubs to support the delivery of an integrated suite of products and services;

enhance collaboration with other customer groups, particularly CMB, to deliver incremental revenues; and

focus on business re-engineering to ensure the efficiency of our platform.

For footnotes, see page 81.

#### **Review of performance**

GB&M reported profit before tax of US\$4.8bn, 12% lower than in the first half of 2010 as a result of the challenging trading environment, which was dominated by uncertainty around eurozone sovereign debt. On an underlying basis, profit before tax declined by 16% as a result of lower revenues in legacy Credit, and in Balance Sheet Management, coupled with the cost of continued strategic investment. These factors were partly offset by higher revenues in Global Banking, Equities and Securities Services and a significant decrease in loan impairment charges.

We continued to leverage our unique geographical franchise and global connectivity, particularly focused on South-South trade corridors, to capitalise on opportunities presented by growing international trade flows. We also focused on connecting with other areas of HSBC, notably CMB, where gross revenues from the cross-sale of GB&M products increased, and GPB through the Family Office partnership. Investment in people and infrastructure continued during the first half of 2011 to enhance our product offerings. These strategic initiatives include the development of Prime Services and equity market capabilities together with the expansion of the Rates and Foreign Exchange e-commerce platforms which remain key to supporting our customer-focused strategy over the long term through enhanced competitive positioning.

Net operating income before loan impairment charges and other credit risk provisions decreased by 9%. This was primarily due to lower income in Balance Sheet Management, reflecting the continuing effect of prevailing low interest rates and flattening yield curves. Legacy Credit was affected by lower recoveries generated from the securities investment conduits, a reduction in effective yields and lower holdings of legacy assets. Revenues in Credit were also affected by the re-emergence of uncertainty in the eurozone sovereign credit markets in the

second quarter of 2011. Trading income from structured liabilities declined, mainly in Rates, due to lower favourable fair value movements as credit spreads widened to a lesser extent than a year ago; a gain of US\$60m compared with a reported gain of US\$255m in the first half of 2010.

Loan impairment charges and other credit risk provisions were significantly lower than both halves of 2010. Loan impairment charges were US\$70m compared with the US\$233m in the

34

HSBC HOLDINGS PLC

#### Interim Management Report (continued)

Management view of total operating income

	30 Jun	Half-year to <sup>16</sup> 30 Jun	31 Dec
	2011	2010	2010
	US\$m	US\$m	US\$m
Global Markets <sup>46</sup>	5,146	5,542	3,631
Credit Rates Foreign Exchange Equities Securities Services <sup>47</sup> Asset and Structured Finance	530 1,355 1,517 612 854 278	1,043 1,529 1,513 479 718 260	606 523 1,239 276 793 194
Global Banking	2,670	2,288	2,333
Financing and Equity Capital Markets Payments and Cash Management <sup>48</sup> Other transaction services <sup>49</sup>	1,664 695 311	1,420 542 326	1,432 591 310
Balance Sheet Management Principal Investments Other <sup>50</sup>	1,765 175 (67)	2,269 126 95	1,833 193 602
Total operating income	9,689	10,320	8,592

For footnotes, see page 81.

first half of 2010, driven by a general improvement in the credit environment and the non-recurrence of significant impairment charges taken against a small number of clients in 2010. Credit risk provisions fell by US\$29m to US\$263m, despite a US\$65m charge recorded in respect of Greek sovereign debt in the first half of 2011. Asset-backed securities accounted for US\$238m of US\$263m, compared with impairments of US\$256m reported in the first half of 2010.

Operating expenses increased, reflecting continued investment in GB&M platforms to deliver revenue growth and improved process automation in light of increasing competition and changing regulatory demands. Performance costs rose due to increased amortisation charges for previous years—performance shares and accelerated expense recognition for future deferred bonus awards. Offsetting these factors was a credit of US\$111m in the first half of 2011 arising from a change in the inflation measure used to calculate the defined benefit obligation in the UK for deferred pensions. In addition, the first half of 2010 included the cost of payroll and bonus taxes in the UK and

France on certain bonuses paid in respect of 2009. The cost efficiency ratio, at 50.2%, was 6.2 percentage points higher than in the first half of 2010 reflecting both our investment in the business and the effect of prevailing market conditions on income.

Global Markets delivered first half revenues in excess of US\$5bn for the third consecutive year in a very uncertain trading environment. The decrease compared with the first half of 2010 was mainly due to a decline in legacy Credit, as noted above. Credit revenues were also affected by the re-emergence of eurozone sovereign debt concerns in the second quarter of 2011, resulting in a decline in client activity and a general widening of credit spreads. These were partly offset by improved performance in primary markets as HSBC increased its market share of global bond issuance volumes. Revenues in Rates declined due to lower favourable fair value movements on structured liabilities, partly offset by higher customer demand for structured products. Equities revenues rose as improved competitive positioning helped capture increasing client flows, particularly during the global rally in the first quarter of 2011. Securities Services revenues increased by 14%, benefiting from balance growth in Europe, higher spreads in Asia and Latin America and increased transaction volumes.

Global Banking revenues rose by 12% as it maintained its focus on deepening key client relationships. This growth was led by continued momentum in project and export finance. Lending revenues were broadly in line, as higher income fuelled by asset growth in Asia, was offset by narrower spreads and limited demand in Europe and North America as clients in developed markets focused on refinancing existing facilities. Payments and Cash Management revenue rose by 24%, driven by Asia, with higher net interest income reflecting strong growth in deposit balances and wider spreads following interest rate rises in certain markets; fee income also benefited from growth in transaction volumes.

Revenues in Balance Sheet Management continued to reduce as higher-yielding positions matured and the opportunity for maintaining yields on reinvestment was limited by the prevailing low interest rate environment. Gains on disposal of securities in the available-for-sale portfolio also fell from the high level of realised gains primarily in Hong Kong and Rest of Asia-Pacific in the first half of 2010.

35

HSBC HOLDINGS PLC

## Interim Management Report (continued)

# **Global Private Banking**

GPB works with high net worth clients to manage and preserve their wealth while connecting them to global opportunities.

	Half-year to			
	30 Jun	30 Jun	31 Dec	
	2011	2010	2010	
	US\$m	US\$m	US\$m	
Net interest income Net fee income Other income	729 731 229	646 643 254	699 656 195	
Net operating income <sup>41</sup>	1,689	1,543	1,550	
Impairment (charges)/ recoveries <sup>42</sup>	(22)		12	
Net operating income	1,667	1,543	1,562	
Total operating expenses	(1,117)	(967)	(1,068)	
Operating profit	550	576	494	
Income from associates <sup>43</sup>	2	(20)	4	
Profit before tax	552	556	498	
RoRWA <sup>44</sup>	4.5%	4.3%	3.9%	

Client assets 7% up at

US\$416bn

US\$13bn net new money

#### Best Private Bank in Asia

(Euromoney 2011 Private Banking Survey)

#### **Best Private Bank**

in Hong Kong

Outstanding Private Bank Middle East

(FinanceAsia Country

(Private Banker International Awards

Awards 2010)

2010)

#### Strategic direction

GPB serves high-net worth customers with complex and international needs. We focus on four strategic imperatives:

further expand our business in the domestic and faster-growing markets through the recruitment of front office staff and the delivery of faster-growing market products to clients in developed markets;

continue to leverage our intra-Group strengths, including referrals with CMB and RBWM and our Family Office Partnership with GB&M;

increase our managed assets, through building on our expertise in alternative investments, faster-growing markets and foreign exchange; and

continue to invest in front-office systems with strong data security, while maintaining a focus on risk management and cost control. For footnotes, see page 81.

#### **Review of performance**

Reported profit before tax was US\$552m, marginally lower than in the first half of 2010 on both a reported and an underlying basis, as strong revenue growth, driven by increases in client assets under management and activity levels, was offset by a rise in costs and impairment charges.

Although clients remained cautious in the prevailing market environment, risk appetite showed signs of improvement. Net fee income rose as a result of higher transaction volumes and growth in average client assets under management, driven by net new money inflows and our focus on faster growing markets. Demand for lending continued to recover which, together with improved spreads, led to higher net interest income.

The increase in operating expenses was primarily driven by the strengthening of the Swiss franc (see footnote 51), which accounts for a significant proportion of our cost base, together with higher costs incurred as a result of the developing regulatory environment, the hiring of front office staff to cover faster growing markets and an acceleration in the expense recognition for deferred bonus awards. A restructuring programme started in the first half of 2011, the benefits of which are expected in future reporting periods.

Loan impairment charges and other credit risk provisions increased, due to the impairment of available-for-sale debt securities. Client assets

30 Jun	Half-year to 30 Jun	31 Dec
2011	2010	2010
US\$bn	US\$bn	US\$bn

At beginning of period Net new money Value change Exchange/other	390	367	354
	13	7	6
	1	(4)	17
	12	(16)	13
At end of period	416	354	390

Reported client assets, which include funds under management and cash deposits, increased due to US\$13bn of net new money inflows, together with favourable foreign exchange and market movements. Net new money continued to benefit from intra-Group referrals and strong inflows from Asia and Latin America. As a result, reported Total client assets, the equivalent to many industry definitions of assets under management which includes some non-financial assets held in client trusts, increased by 11% since 31 December 2010 to US\$556bn.

HSBC HOLDINGS PLC

### Interim Management Report (continued)

### Other

Other contains the results of certain property transactions, unallocated investment activities, centrally held investment companies, movements in fair value of own debt, HSBC s holding company and financing operations.

	30 Jun	Half-year to 30 Jun	31 Dec
	2011	2010	2010
	US\$m	US\$m	US\$m
Net interest expense Net trading income/ (expense) Net income/(expense) from financial instruments designated at fair value Other income	(481) (222) (286) 3,017	(537) (572) 1,178 3,163	(461) 261 (1,394) 3,022
Net operating income <sup>41</sup>	2,028	3,232	1,428
Impairment (charges)/ recoveries <sup>42</sup>	2	(1)	4
Net operating income	2,030	3,231	1,432
Total operating expenses	(3,286)	(2,759)	(3,159)
Operating profit/(loss)	(1,256)	472	(1,727)
Income from associates <sup>43</sup>	52	68	26
Profit/(loss) before tax	(1,204)	540	(1,701)
US\$	1.2bn		

reduction in profit before tax

due to fair value movements

on own debt

Increase in operating expenses due to restructuring costs

#### in Latin America and centralisation of processes

For footnotes, see page 81.

Notes

Reported loss before tax of US\$1.2bn compared with a profit before tax of US\$540m in the first half of 2010. This included losses of US\$143m on the fair value of HSBC s own debt attributable to a narrowing in credit spreads compared with gains of US\$1.1bn in the first half of 2010. In addition, reported profits included a gain of US\$62m on the reclassification of Bao Viet as an associate in the first half of 2010 and accounting gains of US\$188m and US\$181m in the first halves of 2010 and 2011, respectively, arising from the dilution of our shareholding in Ping An following its issue of share capital to third parties. On an underlying basis, the loss before tax increased by 57% to US\$1.2bn. For a description of the main items reported under Other, see footnote 38.

Net interest expense substantially comprised interest expense on long-term debt issued by HSBC Holdings.

Net trading expense fell by US\$350m, primarily driven by lower adverse fair value movements on non-qualifying hedges, mainly cross-currency swaps used to economically hedge fixed rate long-term debt issued by HSBC Holdings. This was the result of a less pronounced decrease in long-term US interest rates relative to sterling and euro interest rates than in the first half of 2010.

Net expense from financial instruments designated at fair value of US\$143m compared with income of US\$112m in the first half of 2010 due to adverse fair value movements from interest and exchange rate ineffectiveness in the hedging of long-term debt designated at fair value issued by HSBC Holdings and our European and North American subsidiaries.

Other operating income reduced as gains of US\$250m recognised from the sale and leaseback of our Paris and New York headquarters did not recur.

Operating expenses increased by 18% to US\$3.3bn driven by restructuring costs in Latin America of US\$149m as we took measures to improve efficiencies and processes in order to reduce the future cost base of our operations. The increasing number of centralised operational and migrated activities also contributed to higher costs in the period. These costs were previously incurred directly by customer groups, but are now recorded in Other and charged to customer groups through a recharge mechanism with income reported as Other operating income.

37

HSBC HOLDINGS PLC

Interim Management Report (continued)

# Reconciliation of reported and underlying profit/(loss) before tax

### Retail Banking and Wealth Management

30 June 2011 compared with 30 June 2010

	Half-year to 30 June 2011(1H11)compared with half-year to 30 June 2010(1H10) 1H10								
	1H10			11110	1H11	1H11	1H11	Re-	Under-
	as		Currency	at 1H11 exchange	as	adjust-	under-	ported	lying
	reported	1H10 adjust- ments <sup>9</sup>	anslation <sup>10</sup>	rates <sup>11</sup>	reported	ments <sup>9</sup>	lying	change <sup>12</sup>	change <sup>12</sup>
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	%	%
Net interest income Net fee income Other income <sup>14</sup>	12,194 4,060 299	(2) (3)	382 138 37	12,576 4,196 333	12,086 4,212 1,274		12,086 4,212 1,274	(1) 4 326	283
Net operating income <sup>15</sup>	16,553	(5)	557	17,105	17,572		17,572	6	3
Loan impairment charges and other credit risk provisions	(6,318)		(105)	(6,423)	(4,270)		(4,270)	32	34
Net operating income	10,235	(5)	452	10,682	13,302		13,302	30	25
Operating expenses	(9,349)	2	(386)	(9,733)	(10,746)		(10,746)	(15)	(10)
Operating profit	886	(3)	66	949	2,556		2,556	188	169
Share of profit in associates and joint ventures	466		19	485	570		570	22	18
Profit before tax	1,352	(3)	85	1,434	3,126		3,126	131	118

 $30\ June\ 2011\ compared\ with\ 31\ December\ 2010$ 

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	as	ments <sup>9</sup> US\$m	translation <sup>10</sup>	at 1H11 exchange	as	adjust-	under-	ported	lying
	reported		US\$m	rates <sup>17</sup>	reported	ments <sup>9</sup>	lying	change <sup>12</sup>	change <sup>12</sup>
	US\$m			US\$m	US\$m	US\$m	US\$m	%	%
Net interest income Net fee income Other income <sup>14</sup>	11,972 4,337 749		235 88 18	12,207 4,425 767	12,086 4,212 1,274		12,086 4,212 1,274	1 (3) 70	(1) (5) 66
Net operating income <sup>15</sup>	17,058		341	17,399	17,572		17,572	3	1
Loan impairment charges and other credit risk provisions	(4,941)		(55)	(4,996)	(4,270)		(4,270)	14	15
Net operating income	12,117		286	12,403	13,302		13,302	10	7
Operating expenses	(10,190)		(249)	(10,439)	(10,746)		(10,746)	(5)	(3)
Operating profit	1,927		37	1,964	2,556		2,556	33	31
Share of profit in associates and joint ventures	560		14	574	570		570	2	(1)
Profit/(loss) before tax	2,487		51	2,538	3,126		3,126	26	23

For footnotes, see page 81.

HSBC HOLDINGS PLC

## Interim Management Report (continued)

### **Commercial Banking**

 $30\,\textit{June}\,\,2011\,\textit{compared}\,\,\textit{with}\,\,30\,\textit{June}\,\,2010$ 

	Half-year to 30 June 2011 ( 1H11 ) compared with half-year to 30 June 2010 ( 1H10 ) 1H10								
	1H10			11110	1H11	1H11	1H11	Re-	Under-
	as		Currency	at 1H11 exchange	as	adjust-	under-	ported	lying
	reported	1H10 adjust- ments <sup>9</sup>	translation <sup>10</sup>	rates11	reported	ments <sup>9</sup>	lying	change <sup>12</sup>	change <sup>12</sup>
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	%	%
Net interest income Net fee income Other income <sup>14</sup>	4,024 1,935 781	(1) (37) (116)	172 82 22	4,195 1,980 687	4,814 2,131 735		4,814 2,131 735	20 10 (6)	15 8 7
Net operating income <sup>15</sup>	6,740	(154)	276	6,862	7,680		7,680	14	12
Loan impairment charges and other credit risk provisions	(705)		(43)	(748)	(642)		(642)	9	14
Net operating income	6,035	(154)	233	6,114	7,038		7,038	17	15
Operating expenses	(3,266)	38	(146)	(3,374)	(3,465)		(3,465)	(6)	(3)
Operating profit	2,769	(116)	87	2,740	3,573		3,573	29	30
Share of profit in associates and joint ventures	435		12	447	616		616	42	38
Profit before tax	3,204	(116)	99	3,187	4,189		4,189	31	31

30 June 2011 compared with 31 December 2010

2H10	Half- 2H10	year to 30 June 20 Currency	011 ( 1H11 ) co 2H10	mpared with ha 1H11	alf-year to 31 l 1H11	December 2010 1H11	O ( 2H10 ) Re-	Under-
as	adjust- ments <sup>9</sup>	translation <sup>10</sup>	at 1H11 exchange	as	adjust-	under-	ported	lying
reported	US\$m	US\$m	rates <sup>17</sup>	reported	ments <sup>9</sup>	lying	change <sup>12</sup>	change <sup>12</sup>

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	US\$m			US\$m	US\$m	US\$m	US\$m	%	%
Net interest income Net fee income Other income <sup>14</sup>	4,463 2,029 602	1 (3)	121 55 9	4,585 2,084 608	4,814 2,131 735		4,814 2,131 735	8 5 22	5 2 21
Net operating income <sup>15</sup>	7,094	(2)	185	7,277	7,680		7,680	8	6
Loan impairment charges and other credit risk provisions	(1,100)		(35)	(1,135)	(642)		(642)	42	43
Net operating income	5,994	(2)	150	6,142	7,038		7,038	17	15
Operating expenses	(3,565)	(1)	(104)	(3,670)	(3,465)		(3,465)	3	6
Operating profit	2,429	(3)	46	2,472	3,573		3,573	47	45
Share of profit in associates and joint ventures	457		8	465	616		616	35	32
Profit before tax	2,886	(3)	54	2,937	4,189		4,189	45	43

For footnotes, see page 81.

HSBC HOLDINGS PLC

## Interim Management Report (continued)

### **Global Banking and Markets**

 $30\,\textit{June}\,\,2011\,\textit{compared}\,\,\textit{with}\,\,30\,\textit{June}\,\,2010$ 

	Half-year to 30 June 2011 (1H11) compared with half-year to 30 June 2010 (1H10)								
	1H10			1H10	1H11	1H11	1H11	Re-	Under-
	as		Currency	at 1H11 exchange	as	adjust-	under-	ported	lying
	reported	1H10 adjust- ments <sup>9</sup>	translation <sup>10</sup>	rates <sup>11</sup>	reported	ments <sup>9</sup>	lying	change <sup>12</sup>	change <sup>12</sup>
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	%	%
Net interest income Net fee income Other income <sup>14</sup>	3,724 1,879 4,717	18 (11) (35)	159 59 189	3,901 1,927 4,871	3,603 1,730 4,356		3,603 1,730 4,356	(3) (8) (8)	(8) (10) (11)
Net operating income <sup>15</sup>	10,320	(28)	407	10,699	9,689		9,689	(6)	(9)
Loan impairment charges and other credit risk provisions	(499)		(27)	(526)	(334)		(334)	33	37
Net operating income	9,821	(28)	380	10,173	9,355		9,355	(5)	(8)
Operating expenses	(4,607)	108	(204)	(4,703)	(4,860)		(4,860)	(5)	(3)
Operating profit	5,214	80	176	5,470	4,495		4,495	(14)	(18)
Share of profit in associates and joint ventures	238	_	7	245	316		316	33	29
Profit before tax	5,452	80	183	5,715	4,811		4,811	(12)	(16)

 $30\ June\ 2011\ compared\ with\ 31\ December\ 2010$ 

2H10	Half-y 2H10	vear to 30 June 20 Currency	011 ( 1H11 ) cor 2H10	npared with ha	lf-year to 31	December 2010 1H11	(2H90) Re-	Under-
21110	21110	Currency	21110	11111	11111	11111	KC-	Officer-
as	adjust- ments <sup>9</sup>	translation <sup>10</sup>	at 1H11 exchange	as	adjust-	under-	ported	lying
reported	US\$m	US\$m	rates <sup>17</sup>	reported	ments <sup>9</sup>	lying	change <sup>12</sup>	change <sup>12</sup>

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	US\$m			US\$m	US\$m	US\$m	US\$m	%	%
Net interest income Net fee income Other income <sup>14</sup>	3,619 1,785 3,188	1 (332)	83 44 84	3,702 1,830 2,940	3,603 1,730 4,356		3,603 1,730 4,356	(3) 37	(3) (5) 48
Net operating income <sup>15</sup>	8,592	(331)	211	8,472	9,689		9,689	13	14
Loan impairment charges and other credit risk provisions	(491)		(23)	(514)	(334)		(334)	32	35
Net operating income	8,101	(331)	188	7,958	9,355		9,355	15	18
Operating expenses	(4,621)		(126)	(4,747)	(4,860)		(4,860)	(5)	(2)
Operating profit	3,480	(331)	62	3,211	4,495		4,495	29	40
Share of profit in associates and joint ventures	283		3	286	316		316	12	10
Profit before tax	3,763	(331)	65	3,497	4,811		4,811	28	38

For footnotes, see page 81.

HSBC HOLDINGS PLC

## Interim Management Report (continued)

Balance sheet data significant to Global Banking and Markets<sup>16</sup>

		Hong	Rest of				
At 30 June 2011	Europe US\$m	Kong US\$m	Asia- Pacific US\$m	MENA US\$m	North  America US\$m	Latin  America US\$m	Total US\$m
Trading assets <sup>1</sup> Derivative assets <sup>2</sup> Trading liabilities Derivative liabilities <sup>2</sup>	299,734 215,099 232,676 197,486	29,105 24,324 12,700 24,447	17,686 16,490 4,372 17,225	1,138 1,087 522 1,075	106,329 65,681 111,927 67,225	13,286 4,381 5,262 3,835	467,278 327,062 367,459 311,293
At 30 June 2010							
Trading assets <sup>1</sup> Derivative assets <sup>2</sup> Trading liabilities Derivative liabilities <sup>2</sup>	265,958 227,337 162,471 227,156	26,406 18,858 9,838 19,159	19,976 17,268 5,131 16,744	733 827 48 849	76,015 71,490 81,118 71,874	6,786 3,268 4,616 3,545	395,874 339,048 263,222 339,327
At 31 December 2010							
Trading assets <sup>1</sup> Derivative assets <sup>2</sup> Trading liabilities Derivative liabilities <sup>2</sup>	232,918 199,654 178,861 199,751	32,023 21,644 8,650 22,622	18,256 17,135 3,846 17,121	958 832 122 845	87,120 65,153 91,980 66,323	6,459 3,955 2,702 3,913	377,734 308,373 286,161 310,575

<sup>1</sup> Trading assets, financial instruments designated at fair value and financial investments held in Europe, and by GB&M in North America, include financial assets which may be repledged or resold by counterparties.

<sup>2</sup> Derivative assets and derivative liabilities of GB&M include derivative transactions between different regions of GB&M.

HSBC HOLDINGS PLC

## Interim Management Report (continued)

### **Global Private Banking**

30 June 2011 compared with 30 June 2010

	Half-year to 30 June 2011 ( 1H11 ) compared with half-year to 30 June 2010 ( 1H10 ) 1H10									
	1H10			1H10	1H11	1H11	1H11	Re-	Under-	
	as		Currency	at 1H11 exchange	as	adjust-	under-	ported	lying	
	reported	1H10 adjust-tra ments <sup>9</sup>	nslation <sup>10</sup>	rates <sup>11</sup>	reported	ments <sup>9</sup>	lying	change <sup>12</sup>	change <sup>12</sup>	
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	%	%	
Net interest income Net fee income Other income <sup>14</sup>	646 643 254	_	9 12 3	655 655 257	729 731 229		729 731 229	13 14 (10)	11 12 (11)	
Net operating income <sup>15</sup>	1,543		24	1,567	1,689		1,689	9	8	
Loan impairment charges and other credit risk provisions			(1)	(1)	(22)		(22)		(2,100)	
Net operating income	1,543		23	1,566	1,667		1,667	8	6	
Operating expenses	(967)		(18)	(985)	(1,117)		(1,117)	(16)	(13)	
Operating profit	576		5	581	550		550	(5)	(5)	
Share of profit in associates and joint ventures	(20)			(20)	2		2			
Profit before tax	556		5	561	552		552	(1)	(2)	

 $\it 30 June~2011~compared~with~31~December~2010$ 

2H10	Hal 2H10	lf-year to 30 June Currency	2011 ( 1H11 2H10	) compared wit 1H11	h half-year to 1H11	o 31 December 1H11	2010 ( 2H10 Re-	) Under-
		·						
as	adjust- ments <sup>9</sup>	translation <sup>10</sup>	at 1H11 exchange	as	adjust-	under-	ported	lying
reported	US\$m	US\$m	rates <sup>17</sup>	reported	ments <sup>9</sup>	lying	change <sup>12</sup>	change <sup>12</sup>

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	US\$m		US\$m	US\$m	US\$m	US\$m	%	%
Net interest income	699	6	705	729		729	4	3
Net fee income	656	6	662	731		731	11	10
Other income <sup>14</sup>	195		195	229		229	17	17
Net operating income <sup>15</sup>	1,550	12	1,562	1,689		1,689	9	8
Loan impairment (charges)/recoveries and other credit risk provisions	12		12	(22)		(22)		
Net operating income	1,562	12	1,574	1,667		1,667	7	6
Operating expenses	(1,068)	(9)	(1,077)	(1,117)		(1,117)	(5)	(4)
Operating profit	494	3	497	550		550	11	11
C1 C C'								
Share of profit in associates and joint ventures	4		4	2		2	(50)	(50)
Profit before tax	498	3	501	552		552	11	10

For footnotes, see page 81.

HSBC HOLDINGS PLC

## Interim Management Report (continued)

#### Other

30 June 2011 compared with 30 June 2010

	Half-year to 30 June 2011 ( $$ 1H11 $$ ) compared with half-year to 30 June 2010 ( $$ 1H10 $$ )									
	1H10	1H10		at 1H11	1H11	1H11	1H11	Re-	Under-	
	as	adjust-	Currency	exchange	as	adjust-	under-	ported	lying	
	reported	ments <sup>9</sup> tra	anslation <sup>10</sup>	rates <sup>11</sup>	reported	ments <sup>9</sup>	lying	change <sup>12</sup>	change <sup>12</sup>	
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	%	%	
Net interest expense Net fee income	(537) 1	(4.07.0)	(4) (3)	(541) (2)	(481)		(481)	10 200	11 (250)	
Changes in fair value <sup>13</sup> Other income <sup>14</sup>	1,074 2,694	(1,074) (250)	31	2,475	(143) 2,649	143 (180)	2,467	(2)	(0)	
Net operating income <sup>15</sup>	3,232	(1,324)	24	1,932	2,028	(37)	1,989	(37)	3	
Loan impairment (charges)/ recoveries and other credit risk provisions	(1)		-	(1)	2		_ 1			
Net operating income	3,231	(1,324)	24	1,931	2,030	(37)	1,990	(37)	3	
Operating expenses	(2,759)		(31)	(2,790)	(3,286)		(3,285)	(19)	(18)	
Operating profit/(loss)	472	(1,324)	(7)	(859)	(1,256)	(37)	(1,295)		(51)	
Share of profit in associates and joint ventures	68		3	71	52	_	52	(24)	(27)	
Profit/(loss) before tax	540	(1,324)	(4)	(788)	(1,204)	(37)	(1,243)		(58)	

30 June 2011 compared with 31 December 2010

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	as	adjust- tr	anslation <sup>10</sup>	at 1H11	as	adjust-	under-	ported	lying
	reported	ments <sup>9</sup>	US\$m	exchange	reported	ments <sup>9</sup>	lying	change <sup>12</sup>	change <sup>12</sup>
	US\$m	US\$m		rates <sup>17</sup>	US\$m	US\$m	US\$m	%	%
				US\$m					
Net interest expense Net fee income Changes in fair value <sup>13</sup> Other income <sup>14</sup>	(461) 30 (1,137) 2,996	(1) 1,137 1	(39) 2 70	(500) 31 3,067	(481) 3 (143) 2,649	143 (180)	(481) 3 2,469	(4) (90) 87 (12)	4 (90) (20)
Net operating income <sup>15</sup>	1,428	1,137	33	2,598	2,028	(37)	1,991	42	(23)
Loan impairment (charges)/recoveries and other credit risk provisions	4		(3)	1	2		2	(50)	100
Net operating income	1,432	1,137	30	2,599	2,030	(37)	1,993	42	(23)
Operating expenses	(3,159)	1	(23)	(3,181)	(3,286)		(3,286)	4	(3)
Operating loss	(1,727)	1,138	7	(582)	(1,256)	(37)	(1,293)	(27)	(122)
Share of profit in associates and joint ventures	26	(1)	2	27	52		52	100	93
Loss before tax	(1,701)	1,137	9	(555)	(1,204)	(37)	(1,271)	(29)	129

For footnotes, see page 81.

HSBC HOLDINGS PLC

## Interim Management Report (continued)

# Analysis by customer group and global business

HSBC profit/(loss) before tax and balance sheet data

	D. 4. 7		Hal	lf-year to 30 June	2011		
	Retail		Global				
	Banking		Banking	Global		Inter-	
	and Wealth	Commercial	Commercial and Private segme				
M	anagement	Banking	Markets	Banking	Other <sup>38</sup>	elimination <sup>52</sup>	Total
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
Net interest income/(expense)	12,086	4,814	3,603	729	(481)	(516)	20,235
Net fee income	4,212	2,131	1,730	731	3	-	8,807
Trading income/(expense) excluding net interest income Net interest income on trading	166	280	2,830	198	(243)		3,231
activities	22	16	997	9	21	516	1,581
Net trading income/(expense) <sup>45</sup> Net income/(expense) from financial instruments designated at	188	296	3,827	207	(222)	516	4,812
fair value Gains less losses from financial	343	55	(212)		(286)		(100)
investments Dividend income	70 14	2 8	414 39	(3) 4	2 22		485 87
Net earned insurance premiums Other operating income	5,698 688	985 263	23 280	21	(6) 2,997	(2,964)	6,700 1,285
Total operating income	23,299 (5,727)	8,554 (874)	9,704 (15)	1,689	2,029	(2,964)	42,311 (6,617)

Net insurance claims <sup>53</sup>							
Net operating income <sup>41</sup>	17,572	7,680	9,689	1,689	2,028	(2,964)	35,694
ries operating meeting	17,272	,,,,,,	3,003	2,000	2,020	(=,, v -)	22,03
Loan impairment (charges)/recoveries and other credit risk provisions	(4,270)	(642)	(334)	(22)	2		(5,266)
Net operating income	13,302	7,038	9,355	1,667	2,030	(2,964)	30,428
Employee expenses <sup>54</sup> Other operating expenses	(3,169) (7,577)	(1,210) (2,255)	(2,396) (2,464)	(688) (429)	(3,058) (228)	2,964	(10,521) (9,989)
Total operating expenses	(10,746)	(3,465)	(4,860)	(1,117)	(3,286)	2,964	(20,510)
Operating profit/(loss)	2,556	3,573	4,495	550	(1,256)		9,918
Share of profit in associates and							
joint ventures	570	616	316	2	52		1,556
Profit/(loss) before tax	3,126	4,189	4,811	552	(1,204)		11,474
Share of HSBC s profit before tax	% 27.3	% 36.5	% 41.9	% 4.8	% (10.5)		% 100.0
Cost efficiency ratio	61.2	45.1	50.2	66.1	162.0		57.5
Balance sheet data <sup>39</sup>	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net)	400,944	268,037	321,061	44,612	3,234		1,037,888
Total assets Customer accounts	557,952 541,998	336,094 301,169	1,942,835 359,757	122,888 115,245	189,912 818	(458,694)	2,690,987 1,318,987

HSBC HOLDINGS PLC

# **Interim Management Report** (continued)

	Retail		Ha Global	alf-year to 30 Jun	ne 2010		
	Banking		Banking	Global		Inter-	
a	nd Wealth	Commercial	and	Private		segment	
Man	agement <sup>16</sup>	Banking	Markets <sup>16</sup>	Banking	Other <sup>38</sup>	elimination <sup>52</sup>	Total
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
Net interest income/(expense)	12,194	4,024	3,724	646	(537)	(294)	19,757
Net fee income	4,060	1,935	1,879	643	1		8,518
Trading income/(expense) excluding net interest income Net interest income on trading activities	(391) 15	222 11	2,866 888	209 10	(597) 25	294	2,309 1,243
Net trading income/(expense) <sup>45</sup> Net income/(expense) from financial instruments designated at fair value Gains less losses from financial investments Dividend income Net earned insurance premiums Other operating income	(376) (127) 1 14 4,954 405	233 26 3 5 696 355	3,754 8 507 22 21 420	219 11 3 21	(572) 1,178 35 15 (5) 3,114	294 (2,837)	3,552 1,085 557 59 5,666 1,478
Total operating income	21,125	7,277	10,335	1,543	3,229	(2,837)	40,672
Net insurance claims <sup>53</sup>	(4,572)	(537)	(15)		3		(5,121)
Net operating income <sup>41</sup>	16,553 (6,318)	6,740 (705)	10,320 (499)	1,543	3,232 (1)	(2,837)	35,551 (7,523)

Loan impairment charges and other credit risk provisions

Net operating income	10,235	6,035	9,821	1,543	3,231	(2,837)	28,028
Employee expenses <sup>54</sup> Other operating (expenses)/income	(2,757) (6,592)	(1,063) (2,203)	(2,347) (2,260)	(609) (358)	(3,030) 271	2,837	(9,806) (8,305)
Total operating expenses	(9,349)	(3,266)	(4,607)	(967)	(2,759)	2,837	(18,111)
Operating profit	886	2,769	5,214	576	472		9,917
Share of profit/(loss) in associates and joint ventures	466	435	238	(20)	68		1,187
Profit before tax	1,352	3,204	5,452	556	540		11,104
Share of HSBC s profit before tax Cost efficiency ratio	% 12.1 56.5	% 28.9 48.5	% 49.1 44.6	% 5.0 62.7	% 4.9 85.4		% 100.0 50.9
Balance sheet data <sup>39</sup> Loans and advances to customers (net)  Total assets  Customer accounts	US\$m 377,478 510,092 488,251	US\$m 207,763 264,077 263,616	US\$m 268,495 1,774,639 290,672	US\$m 36,590 108,499 104,025	US\$m 3,011 189,153 757	(428,006)	US\$m 893,337 2,418,454 1,147,321

39

HSBC HOLDINGS PLC

## Interim Management Report (continued)

HSBC profit/(loss) before tax and balance sheet data (continued)

	Retail		Half-ye Global	ear to 31 December 2010			
	Banking		Banking	Global		Inter-	
a	nd Wealth	Commercial	and	Private		segment	
Man	agement16	Banking	Markets <sup>16</sup>	Banking	Other <sup>38</sup>	elimination <sup>52</sup>	Total
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
Net interest income/(expense)	11,972	4,463	3,619	699	(461)	(608)	19,684
Net fee income Trading income excluding net interest	4,337	2,029	1,785	656	30		8,837
income Net interest income on trading activities	285 13	205 17	1,460 616	182 11	239 22	608	2,371 1,287
Net trading income <sup>45</sup> Net income/(expense) from financial	298	222	2,076	193	261	608	3,658
instruments designated at fair value Gains less losses from financial investments Dividend income	1,337 (25) 13	164 (4) 7	28 356 26	(17) 2	(1,394) 101 5		135 411 53
Net earned insurance premiums Other operating income	4,783 279	683 230	20 693	17	(6) 2,891	(3,026)	5,480 1,084
Total operating income	22,994	7,794	8,603	1,550	1,427	(3,026)	39,342
Net insurance claims <sup>53</sup>	(5,936)	(700)	(11)		1		(6,646)
Net operating income <sup>41</sup>	17,058 (4,941)	7,094 (1,100)	8,592 (491)	1,550 12	1,428 4	(3,026)	32,696 (6,516)

Loan impairment (charges)/recoveries and other credit risk provisions

Net operating income Employee expenses <sup>54</sup> Other operating (expenses)/income	12,117 (3,013) (7,177)	5,994 (1,090) (2,475)	8,101 (2,006) (2,615)	1,562 (628) (440)	1,432 (3,293) 134	(3,026) 3,026	26,180 (10,030) (9,547)
Total operating expenses	(10,190)	(3,565)	(4,621)	(1,068)	(3,159)	3,026	(19,577)
Operating profit/(loss)	1,927	2,429	3,480	494	(1,727)		6,603
Share of profit in associates and joint ventures	560	457	283	4	26		1,330
Profit/(loss) before tax	2,487	2,886	3,763	498	(1,701)		7,933
Share of HSBC s profit before tax Cost efficiency ratio	% 31.4 59.7	% 36.4 50.3	% 47.4 53.8	% 6.3 68.9	% (21.5) 221.2		% 100.0 59.9
Balance sheet data <sup>39</sup> Loans and advances to customers (net) Total assets Customer accounts For footnotes, see page 81.	US\$m 390,963 530,970 525,221	US\$m 239,286 296,797 286,007	US\$m 284,497 1,755,043 308,416	US\$m 40,665 116,846 107,130	US\$m 2,955 161,458 951	(406,425)	US\$m 958,366 2,454,689 1,227,725

HSBC HOLDINGS PLC

## Interim Management Report (continued)

# **Geographical regions**

Summary	41
Europe	42
Hong Kong	49
Rest of Asia-Pacific	55
Middle East and North Africa	62
North America	68
<u>Latin America</u>	74
Reconciliation of reported and underlying profit/(loss) before tax	79a
Summary	

In the analysis of profit and loss by geographical region that follows, operating income and operating expenses include intra-HSBC items of US\$1,567m (first half of 2010: US\$1,467m; second half of 2010: US\$1,658m).

Profit/(loss) before tax

Europe
Hong Kong
Rest of Asia-Pacific
Middle East and North Africa
North America
Latin America

30 June 20	11
US\$m	%
2,147	18.7
3,081	26.9
3,742	32.6
747	6.5
606	5.3
1,151	10.0
11,474	100.0
,	

Half-year	to				
30 June	2010	31 December 2010			
US\$m	%	US\$m	%		
3,521	31.7	781	9.8		
2,877	25.9	2,815	35.5		
2,985	26.9	2,917	36.8		
346	3.1	546	6.9		
492	4.4	(38)	(0.5)		
883	8.0	912	11.5		
11,104	100.0	7,933	100.0		

 $Total\ assets^{39}$ 

	At 30 June 2011		At 30 June 2010		At 31 December 2010	
	US\$m	%	US\$m	%	US\$m	%
Europe	1,379,308	51.2	1,280,698	52.9	1,249,527	50.9
Hong Kong Rest of Asia-Pacific	474,044 298,590	17.6 11.1	410,991 244.624	17.0 10.1	429,565 278.062	17.5 11.3
Middle East and North Africa	58,038	2.2	49,637	2.1	52,757	2.1
North America	529,386	19.7	495,408	20.5	492,487	20.1
Latin America	163,611	6.1	121,885	5.0	139,938	5.7
Intra-HSBC items	(211,990)	(7.9)	(184,789)	(7.6)	(187,647)	(7.6)
	2,690,987	100.0	2,418,454	100.0	2,454,689	100.0

Risk-weighted assets<sup>55</sup>

Total

Europe
Hong Kong
Rest of Asia-Pacific
Middle East and North Africa
North America
Latin America
For footnotes, see page 81.

At 30 June 2011 US\$bn 1,168.5	%	At 31 December 2010 US\$bn 1,103.1	%
315.7	26.9	301.6	27.2
110.8	9.5	106.9	9.7
241.1	20.6	217.5	19.6
58.1	5.0	54.1	4.9
335.8	28.6	330.7	29.9
110.5	9.4	95.9	8.7

41

HSBC HOLDINGS PLC

### Interim Management Report (continued)

### **Europe**

Our principal banking operations in Europe are HSBC Bank plc in the UK, HSBC France, HSBC Bank A.S. in Turkey, HSBC Bank Malta p.l.c., HSBC Private Bank (Suisse) S.A. and HSBC Trinkaus & Burkhardt AG. Through these operations we provide a wide range of banking, treasury and financial services to personal, commercial and corporate customers across Europe.

	Half-year to						
	30 Jun	30 Jun	31 Dec				
	2011	2010	2010				
	US\$m	US\$m	US\$m				
Net interest income	5,566	5,802	5,448				
Net fee income	3,131	3,177	3,194				
Net trading income	2,007	1,604	1,259				
Other income/(expense)	636	2,138	128				
Net operating income <sup>41</sup>	11,340	12,721	10,029				
			(1.510)				
Impairment charges <sup>42</sup>	(1,173)	(1,501)	(1,519)				
Net operating income	10,167	11,220	8,510				
Total operating expenses	(8,014)	(7,704)	(7,741)				
Operating profit	2,153	3,516	769				
Income from associates <sup>43</sup>	(6)	5	12				
Profit before tax	2,147	3,521	781				
Cost efficiency ratio	70.7%	60.6%	77.2%				
RoRWA <sup>44</sup>	1.4%	2.2%	0.5%				
Period-end staff numbers	76,879	73,431	75,698				
Reduction in reported							

loan impairment charges<sup>42</sup>

22%

#### Market share of new

UK mortgage lending

11%

#### Strong trade revenue growth

For footnotes, see page 81.

The commentary on Europe is on an underlying basis unless stated otherwise.

#### **Economic background**

The UK s economic recovery remained disappointingly lacklustre in the first half of 2011. In the first quarter, the level of real Gross Domestic Product (GDP) rose by 0.5%, having fallen by 0.5% in the previous quarter. The unemployment rate edged down to 7.7% in the three months to April as modest job shedding in the public sector, in reaction to ongoing fiscal austerity, was offset by job gains in the private sector. The level of turnover in the housing market remained subdued. The Bank of England left interest rates unchanged at 0.5% and the Asset Purchase Facility remained steady at £200bn. CPI inflation was well above the Bank of England s 2% target throughout the period, reaching 4.5% in May, partly from the rise in VAT at the start of the year, and increases in commodity prices.

The eurozone recovery continued to be uneven, with countries in the north of the region demonstrating strong growth while economies in the south, particularly those focused on fiscal consolidation, saw more modest levels of activity. In part because of rising commodity prices, eurozone inflation rose above the European Central Bank s (ECB s) target, reaching 2.7% in June, and the ECB began to tighten monetary policy, raising the refi rate in April and July, taking it to 1.5%. For certain countries, particularly Greece, concerns in sovereign bond markets intensified. As it became clear that Greece would be unable to return to the private capital markets in the first half of 2012, the eurozone heads of state arranged in July 2011 for further medium-term financial assistance to be provided to the country.

#### **Review of performance**

Our European operations reported a pre-tax profit of US\$2.1bn, compared with US\$3.5bn in the first half of 2010, a decrease of 39%. Included within these results were adverse fair value movements of US\$71m in the first half of 2011 due to the change in credit spreads on the Group s own debt held at fair value, compared with favourable fair value movements of US\$574m in the first half of 2010. The first half of 2010 included a gain of US\$107m on the disposal of the HSBC Insurance Brokers business along with the operating results of Eversholt Rail Group which was sold in December 2010. Excluding these items, underlying pre-tax profits decreased by 28%, mainly due to lower revenues in GB&M.

In GB&M, we are investing in the business by expanding our capabilities across the region and further enhancing our product offering in areas such as Payments and Cash Management, Securities

HSBC HOLDINGS PLC

## Interim Management Report (continued)

Profit/(loss) before tax by country within customer groups and global businesses

			Global			
	Retail					
			Banking			
	Banking			Global		
			and			
	and Wealth	Commercial	unu	Private		
	Management <sup>16</sup>	Banking	Markets <sup>16</sup>	Banking	Other	Total
	Management	Danking	Wat Kets	Danking	Other	10441
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
Half-year to 30 June 2011	US\$III	USĢIII	USĢIII	US\$III	USĢIII	USĢIII
UK	634	761	483	108	(862)	1,124
France <sup>56</sup>	139	111	274	10	(89)	445
Germany	23	38	121	21	6	209
Malta	31	34	6			71
Switzerland	31	(5)	· ·	122		117
Turkey	11	42	31	122		84
Other	(69)	63	87	54	(38)	97
Other	(09)	0.3	67	34	(36)	71
	769	1,044	1,002	315	(983)	2,147
	702	2,011	1,002		(500)	
Half-year to 30 June 2010						
UK	483	500	1,356	116	(366)	2,089
France <sup>56</sup>	87	83	401	6	157	734
Germany	19	17	127	18	(4)	177
Malta	21	28	7	10	(4)	56
Switzerland	21	26	,	161		161
Turkey	35	47	58	101		140
			99	50	10	
Other	(46)	34	99	58	19	164
	599	709	2,048	359	(194)	3,521
	377	707	2,040	337	(1)4)	3,321
H 16 ( 21 D ) 1 (2010)						
Half-year to 31 December 2010						
UK	698	327	416	107	(1,239)	309
France <sup>56</sup>	51	52	(25)	12	(131)	(41)
Germany	17	15	104	12	8	156
Malta	16	28	10			54
Switzerland		(5)		104		99
Turkey	29	33	47	1		110
Other	(98)	46	103	45	(2)	94
	713	496	655	281	(1,364)	781

For footnotes, see page 81.

Services, Prime Services and Equities. Lower revenues compared with the first half of 2010 were driven by reductions in Balance Sheet Management and legacy Credit.

In the UK CMB business, income from UK based customers using products to support international activity grew by 16% compared with the first half of 2010. We remain on track to achieve our lending goals under the Merlin Agreement with the UK government, having made available total new facilities of £22.7bn (US\$36.3bn) in the first half of 2011, compared with a full year target of £38.8bn (US\$62.1bn), with capacity to increase this to £44.1bn (US\$70.6bn) if there is sufficient demand on commercial terms. For UK SMEs, we have provided gross new facilities of £5.6bn (US\$9.0bn), compared with a goal of £11.7bn (US\$18.7bn) for the full year, with committed capacity for additional facilities of at least £1.2bn (US\$1.9bn) if required.

In the UK personal sector, we delivered further growth in mortgage balances and increased our market share of new lending to 11% while maintaining a conservative new lending loan-to-value ratio of 53%. The investment business

continued to grow and we increased our assets under management of HSBC World Selection by 20% to US\$3.9bn in the first half of the year.

Within Continental Europe, there was a continued focus on selected markets where we have scale and opportunities for growth, particularly in wealth management, CMB and GB&M.

In GPB, the focus remained on enhancing client experience through the delivery of bespoke services and global connections. Client assets increased due to net new money inflows, together with favourable market and foreign exchange movements.

Across the region there was a drive to improve efficiency and rationalise the portfolio and, to that end, we announced the closure of our retail businesses in Russia and Poland, as well as initiatives to improve operational efficiency in France and the UK. We continued to monitor our portfolio against strict targets, and keep our cost base under review.

Net interest income decreased by 9% as Balance Sheet Management revenues reduced. This was due to higher-yielding positions maturing and

43

HSBC HOLDINGS PLC

#### **Interim Management Report** (continued)

opportunities for reinvestment at similar yields being limited by the prevailing low interest rate environment and flatter yield curves. It was partly offset by growth in mortgage and commercial lending balances and wider lending spreads. We continued to build on our strong deposit base in the UK despite fierce competition for customer deposits.

*Net fee income* decreased by 4%. The increases in GPB from growth in assets under management and higher levels of client activity, along with an increase in domestic and international payments in the UK, did not offset lower fee income in GB&M for management services as the comparable period in 2010 benefited from higher fees generated from the securities investment conduits.

Net trading income increased by 7%. There were lower adverse fair value movements on non-qualifying hedges used to economically hedge fixed-rate long-term debt issued by HSBC Holdings. These were driven by a less pronounced decrease in long-term US interest rates relative to sterling and euro interest rates than those experienced in the first half of 2010. In addition, there were favourable foreign exchange movements on trading assets held as economic hedges of foreign currency debt designated at fair value. These offset adverse foreign exchange movements on the foreign currency debt which is reported in Net expense from financial instruments designated at fair value.

Excluding the above items, net trading income decreased. This reflected lower favourable fair value movements on structured liabilities, mainly in Rates. Credit trading revenues were affected by the re-emergence of eurozone sovereign debt concerns in the second quarter of 2011 which resulted in a reduction in client activity and a general widening of credit spreads. In addition, foreign exchange revenues were constrained by continued spread compression due to increased competition. Benefiting from recent investment spending, higher revenues in Equities reflected an improved competitive positioning which helped capture increasing client flows, particularly during the rally in global equity markets in the first quarter of 2011.

Net expense from financial instruments designated at fair value increased by US\$143m. There were adverse foreign exchange movements on foreign currency debt designated at fair value, issued as part of our overall funding strategy, with an offset reported in Net trading income. These adverse movements were partly mitigated by gains on the fair value of assets held to meet liabilities under insurance and investment contracts that were recognised as equity markets rose, compared with

losses experienced in the first half of 2010. To the extent that these gains accrued to policyholders holding unit-linked insurance policies and insurance or investment contracts with DPF, there was a corresponding increase in Net insurance claims incurred and movement in liabilities to policyholders .

Gains less losses from financial investments increased by US\$62m, driven by gains on certain securitised debt portfolios.

*Net earned insurance premiums* increased by 6% reflecting successful targeted sales campaigns in RBWM, notably for investment contracts with DPF in France, and higher sales of unit-linked products in the UK. This was partly offset by a reduction in premiums resulting from the non-renewal and transfer to third parties of certain contracts in our Irish business, and the run-off of the legacy motor book in the UK.

Other operating income decreased by 23%, largely reflecting the non-recurrence of a gain on the sale and leaseback of our Paris headquarters in the first half of 2010, partly offset by the benefit from a refinement of the calculation of the PVIF asset during the period (see footnote 27 on page 81).

Net insurance claims incurred and movement in liabilities to policyholders increased by 23%. Investment gains, which contrasted with investment losses in the first half of 2010, led to an increase in the movement in liabilities to policyholders. Additional reserves were also established for new business written, consistent with the increase in net earned insurance premiums. The non-renewal and transfer to third parties of certain contracts in the Irish business and the run-off of the legacy motor book in the UK resulted in a decrease in net insurance claims incurred and movement in liabilities to policyholders, partly offsetting the above.

Loan impairment charges and other credit risk provisions decreased by 26% to US\$1.2bn, reflecting an improved credit environment in the region and successful risk mitigation by management in RBWM. The decline in loan impairment charges was also attributable to lower delinquency rates across both the secured and unsecured lending portfolios in the UK as a result of better collections capability and enhanced credit risk management practices. In CMB, loan impairment charges fell in the UK across a range of industry sectors. In GB&M, loan impairment charges and other credit risk provisions declined despite recording a charge of US\$65m to write down to market value available-for-sale Greek sovereign debt now judged to be

HSBC HOLDINGS PLC

#### **Interim Management Report** (continued)

impaired. In addition, impairments of US\$40m were included in our GPB and insurance businesses in relation to Greek available-for-sale debt securities.

*Operating expenses* in the first half of 2011 included US\$611m of provisions relating to UK customer redress programmes, including a provision in respect of the adverse judgement in the Judicial Review relating to sales of PPI in the UK. This was offset by a credit of US\$587m resulting from a change in the inflation measure used to calculate the defined benefit obligation in the UK for deferred

pensions. The first half of 2010 included one-off payroll and bonus taxes of US\$398m (US\$367m as reported) in the UK and France. Excluding these items, operating expenses increased by 6%. This included an acceleration in the expense recognition of deferred bonus awards. We also continued to invest in strategic initiatives in GB&M, including the development of Prime Services and equity market capabilities and the expansion of the Rates and Foreign Exchange e-commerce platforms.

HSBC HOLDINGS PLC

# Interim Management Report (continued)

Profit/(loss) before tax and balance sheet data Europe

	Half-year to 30 June 2011 Retail						
			Global				
	Banking		Banking	Global		Inter-	
	and Wealth	Commercial	and	Private		segment	
N	<b>Ianagement</b>	Banking	Markets	Banking	Other	elimination <sup>52</sup>	Total
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
Profit/(loss) before tax				l			ļ
Net interest income/(expense)	2,861	1,522	1,107	476	(271)	(129)	5,566
Net fee income/(expense)	1,323	813	516	496	(17)		3,131
Trading income/(expense) excluding net interest income	36		1,268	84	(196)		1,198
Net interest income on trading activities	6	6 8	636	9	21	129	809
Net trading income/(expense) <sup>45</sup>	42	14	1,904	93	(175)	129	2,007
Net income/(expense) from financial				93	T i	129	
instruments designated at fair value Gains less losses from financial investments	105 56	25 1	(211) 254	(4)	(159) 5		(240) 312
Dividend income	1	1	19	3	1		25
Net earned insurance premiums	2,201	191			(6)		2,386
Other operating income	142	40	96	8	264	102	652
Total operating income/(expense)	6,731	2,607	3,685	1,072	(358)	102	13,839
					,		
Net insurance claims <sup>53</sup>	(2,316)	(180)			(3)		(2,499)

Net operating income/(expense) <sup>41</sup>	4,415	2,427	3,685	1,072	(361)	102	11,340
Loan impairment (charges)/ recoveries and other credit risk provisions	(394)	(369)	(382)	(34)	6		(1,173)
Net operating income/(expense)	4,021	2,058	3,303	1,038	(355)	102	10,167
Operating expenses	(3,249)	(1,013)	(2,299)	(723)	(628)	(102)	(8,014)
Operating profit/(loss)	772	1,045	1,004	315	(983)		2,153
Share of profit/(loss) in associates and joint ventures	(3)	(1)	(2)				(6)
Profit/(loss) before tax	769	1,044	1,002	315	(983)		2,147
	%	. %	%	%	%	Н	%
Share of HSBC s profit before tax Cost efficiency ratio	6.7 73.6	9.1 41.7	8.7 62.4	2.8 67.4	(8.6) (173.5)		18.7 70.7
Balance sheet data <sup>39</sup>							
Loans and advances to customers (net) Total assets Customer accounts	US\$m 154,055 221,095 178,819	US\$m 100,140 123,446 101,195	US\$m 200,498 1,075,148 207,891	US\$m 30,354 80,073 60,906	US\$m 1,284 72,488	(192,942)	US\$m 486,331 1,379,308 548,811

HSBC HOLDINGS PLC

# **Interim Management Report** (continued)

			Half	-year to 30 June 2	0 June 2010				
	Retail		Global						
	Banking		Banking	Global		Inter-			
	and Wealth		and	Private		segment			
	Management <sup>16</sup>	Commercial	Markets <sup>16</sup>	Banking	Other	elimination <sup>52</sup>	Total		
	US\$m	Banking US\$m	US\$m	US\$m	US\$m	US\$m	US\$m		
Profit/(loss) before tax									
Net interest income/(expense)	2,706	1,324	1,648	424	(292)	(8)	5,802		
Net fee income/(expense) Trading income/(expense) excluding ne	1,221	796	719	444	(3)		3,177		
interest income Net interest income on trading activities	(19)	14 7	1,342 700	105 10	(570) 7	8	872 732		
Net trading income/ (expense) <sup>45</sup> Net income/(expense) from financial	(19)	21	2,042	115	(563)	8	1,604		
instruments designated at fair value Gains less losses from financial	(121)	(26)	(31)		751		573		
investments Dividend income	(1)		241 12	1 2	(4)		237 14		
Net earned insurance premiums Other operating income	2,012 104	130 125	303	4	(5) 479	126	2,137 1,141		
Total operating income	5,902	2,370	4,934	990	363	126	14,685		
Net insurance claims <sup>53</sup>	(1,882)	(81)			(1)		(1,964)		
Net operating income <sup>41</sup>	4,020	2,289	4,934	990	362	126	12,721		
Loan impairment charges and other crearisk provisions	dit (686)	(410)	(394)	(11)			(1,501)		
Net operating income	3,334	1,879	4,540	979	362	126	11,220		
Operating expenses	(2,738)	(1,171)	(2,493)	(620)	(556)	(126)	(7,704)		
Operating profit/(loss)	596	708	2,047	359	(194)		3,516		
Share of profit in associates and joint ventures	3	1	1				5		
Profit/(loss) before tax	599	709	2,048	359	(194)		3,521		

	%	%	%	%	%		%
Share of HSBC s profit before tax Cost efficiency ratio	5.4 68.1	6.3 51.2	18.5 50.5	3.2 62.6	(1.7) 153.6		31.7 60.6
Balance sheet data <sup>39</sup>	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net) Total assets Customer accounts	135,746 193,060 156,581	82,822 105,134 95,558	163,020 1,019,364 170,695	24,717 70,116 54,423	921 74,744 1	(181,720)	407,226 1,280,698 477,258

HSBC HOLDINGS PLC

# Interim Management Report (continued)

Profit/(loss) before tax and balance sheet data Europe (continued)

Half-year to 31 December 2010 Global

	Retail Banking		Banking					
	and Wealth		and	Global		Inter- segment		
N	<b>I</b> anagement <sup>16</sup>	Commercial	Markets <sup>16</sup>		Other	elimination <sup>52</sup>		
		-	Banking	nking	Private Banking	Other		Total
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	
Profit/(loss) before tax								
Net interest income/ (expense)	2,831	1,450	1,287	447	(362)	(205)	5,448	
Net fee income	1,338	774	601	439	42		3,194	
Trading income/(expense) excluding net								
interest income	13	(11)	199	80	308		589	
Net interest income on trading activities	(1)	12	427	11	16	205	670	
Net trading income <sup>45</sup>	12	1	626	91	324	205	1,259	
Net income/(expense) from financial	617	120	0		(1.055)		(201)	
instruments designated at fair value	617	139	8	(0)	(1,055)		(291)	
Gains less losses from financial investments Dividend income	(35)	1	284 4	(8)	8 1		249 6	
Net earned insurance premiums	1,788	148	4		(6)		1,930	
Other operating income	83	38	514	3	275	63	976	
Total operating income/ (expense) Net insurance claims <sup>53</sup>	6,634 (2,482)	2,551 (261)	3,324	972	(773) 1	63	12,771 (2,742)	
Net operating income/ (expense) <sup>41</sup>	4,152	2,290	3,324	972	(772)	63	10,029	

Loan impairment (charges)/ recoveries and other credit risk provisions	(531)	(587)	(389)	(15)	3		(1,519)
Net operating income/ (expense)	3,621	1,703	2,935	957	(769)	63	8,510
Operating expenses	(2,909)	(1,207)	(2,291)	(676)	(595)	(63)	(7,741)
Operating profit/(loss)	712	496	644	281	(1,364)		769
Share of profit in associates and joint ventures	1		11				12
Profit/(loss) before tax	713	496	655	281	(1,364)		781
Share of HSBC s profit before tax Cost efficiency ratio Balance sheet data <sup>39</sup>	% 9.0 70.1 US\$m	% 6.3 52.7 US\$m	% 8.3 68.9 US\$m	% 3.5 69.5 US\$m	% (17.3) (77.1) US\$m		% 9.8 77.2 US\$m
Loans and advances to customers (net) Total assets Customer accounts For footnotes, see page 81.	145,069 205,032 169,016	91,744 111,356 96,597	170,369 962,861 169,836	27,629 76,631 56,114	988 65,824	(172,177)	435,799 1,249,527 491,563

HSBC HOLDINGS PLC

### Interim Management Report (continued)

# **Hong Kong**

HSBC s principal banking subsidiaries in Hong Kong are The Hongkong and Shanghai Banking Corporation Limited and Hang Seng Bank Limited. The former is the largest bank incorporated in Hong Kong and is our flagship bank in the Asia-Pacific region. It is one of Hong Kong s three note-issuing banks, accounting for approximately 65% by value of banknotes in circulation in the first half of 2011.

	Half-year to			
	30 Jun	30 Jun	31 Dec	
	2011	2010	2010	
	US\$m	US\$m	US\$m	
Net interest income Net fee income Net trading income Other income	2,249 1,612 669 884	1,994 1,395 688 819	2,252 1,567 624 863	
Net operating income <sup>41</sup>	5,414	4,896	5,306	
Impairment charges <sup>42</sup>	(25)	(63)	(51)	
Net operating income	5,389	4,833	5,255	
Total operating expenses	(2,339)	(1,968)	(2,463)	
Operating profit	3,050	2,865	2,792	
Income from associates <sup>43</sup>	31	12	23	
Profit before tax	3,081	2,877	2,815	
Cost efficiency ratio	43.2%	40.2%	46.4%	
RoRWA <sup>44</sup>	5.6%	5.1%	5.0%	
Period-end staff numbers	30,214	28,397	29,171	

**Best Bank in Hong Kong** 

(FinanceAsia Country Awards 2011)

Market leadership in mortgages,

cards, life insurance

and deposits

More than 50%

increase in the number of CMB

cross-border referrals between

Hong Kong and mainland China

For footnotes, see page 81.

The commentary on Hong Kong is on an underlying basis unless stated otherwise.

#### **Economic background**

Hong Kong continued to demonstrate robust growth in economic activity, helped by strong demand from mainland China and low interest rates, with the Hong Kong Monetary Authority (HKMA) maintaining rates at 0.5% since April 2008. Inflationary pressures built during the period, spurred by rapid gains in the price of food and property. CPI inflation rose to 5.3% in May 2011, compared with 2.9% in December 2010.

#### **Review of performance**

Our operations in Hong Kong reported pre-tax profits of US\$3.1bn compared with US\$2.9bn in the first half of 2010, an increase of 7%. On an underlying basis, profit before tax increased by 9%.

The increase in profitability was driven by strong balance sheet growth from 2010 onwards, higher sales of wealth management products, increased underwriting fees and higher sales of trade-related products. There was also a gain from the refinement of the calculation of the PVIF asset. Staff and support costs rose, driven by the increase in business volumes and the need to maintain our strong competitive position.

We successfully retained market leadership in Hong Kong in mortgages, deposits, credit cards and life insurance. Robust growth in lending balances continued, increasing by 13% compared with 31 December 2010, while deposit balances continued to grow.

We remained ideally positioned to capture cross-border opportunities, particularly with mainland China. The number of CMB cross-border referrals between Hong Kong and mainland China increased by more than 50% and Premier referrals rose by 47%.

Collaboration between CMB and GB&M continued to meet the demands of fast growing mid-market companies by providing foreign exchange and derivatives products as well as access to debt and equity markets to fund business growth.

We continued to bolster our position as a leading international renminbi bank. We were appointed as joint lead arranger for Hong Kong s first renminbi-denominated equity initial public offering, and led the market in offshore renminbi bond issuance. We were the first international bank to offer CMB customers a dedicated renminbi Business Card in Hong Kong.

Net interest income was 13% higher than in the first half of 2010, primarily due to strong loan

HSBC HOLDINGS PLC

#### **Interim Management Report** (continued)

Profit/(loss) before tax by customer group and global business

		Half-year to	
	30 June	30 June	31 December
	2011	2010	2010
	US\$m	US\$m	US\$m
Retail Banking and Wealth Management <sup>16</sup>	1,599	1,462	1,539
Commercial Banking	825	672	680
Global Banking and Markets <sup>16</sup>	631	690	657
Global Private Banking	130	119	108
Other	(104)	(66)	(169)
Profit before tax	3,081	2,877	2,815

For footnote, see page 81.

growth, particularly in CMB and GB&M, partly offset by lower asset spreads in RBWM and CMB resulting from competitive pressures. Balance Sheet Management results remained strong.

The targeted expansion of our lending book reflected our balance sheet strength, together with continued strong economic growth and trade flows. The resultant increase in demand for credit saw significant increases in lending balances in CMB, notably in trade-related lending, and in GB&M. Average personal lending balances rose, primarily in residential mortgage lending as a result of the strong property market and our leadership in new mortgage business. The continued strength of the Hong Kong property market led the HKMA to introduce further prudential measures on loan-to-value ratios in June 2011, following similar measures taken in 2010 designed to calm upward property price movement. We continued to lend prudently and average loan-to-value ratios were 51% on new residential mortgage draw-downs and an estimated 35% on the portfolio as a whole.

Asset spreads narrowed relative to the same period in 2010 as a result of competitive pressures, particularly in trade-related and term lending and HIBOR-linked residential mortgages.

Balance Sheet Management income rose due to the increased duration in the overall portfolio.

Momentum continued in the growth of deposit balances in GB&M and in CMB, reflecting increased customer numbers.

*Net fee income* increased by 16%, primarily from increased sales of wealth management products in the low interest rate environment, particularly unit trusts, driven by improved investor sentiment and supported by an increase in sales staff in our wealth management business. In addition, fees from funds under management grew as a result of higher net inflows including the launch of two new funds in 2011. Underwriting fees increased from our involvement in several significant IPOs, and trade-

related fees and remittances also rose as transaction volumes increased, driven by economic growth.

*Net trading income* reduced by 3%. Revenue from foreign exchange trading increased due to higher levels of customer-driven activity and the successful capture of market volatility. The Rates and Equities businesses also performed well. This was offset by lower revenue in credit trading as credit spreads widened in some markets.

Net income from financial instruments designated at fair value rose by US\$51m due to investment gains in the first half of 2011 on assets held by the insurance business as equity markets improved, compared with revaluation losses in the same period in 2010. To the extent that these gains were attributed to policyholders, there was an offsetting change in Net insurance claims incurred and movement in liabilities to policyholders.

*Net earned insurance premiums* increased by 15% from the rise in sales of unit-linked insurance and deferred annuity products, reflecting the increased demand. This growth in insurance sales resulted in a related increase in *Net insurance claims incurred and movement in liabilities to policyholders*.

Gains less losses from financial investments were 63% lower, primarily due to the non-recurrence of significant gains on the sale of debt securities in the first half of 2010 in Balance Sheet Management.

Other operating income increased by 41% to US\$911m, primarily in insurance due to the refinement of the calculation of the PVIF asset during the period of US\$135m (see footnote 27 on page 81), and higher life insurance sales in the first half of 2011.

Loan impairment charges and other credit risk provisions decreased from US\$63m to US\$25m, driven by releases and recoveries in GB&M compared with a specific impairment charge in the same period in 2010. Though impairment charges were low, we remained cautious on the outlook for

50

HSBC HOLDINGS PLC

#### **Interim Management Report** (continued)

credit and continued to focus on maintaining high levels of asset quality.

*Operating expenses* rose by 19% as business volumes grew. Staff costs increased due to wage inflation in the competitive marketplace, increased headcount, particularly in front office functions to strengthen our sales capacity, and higher sales incentives which reflected our strong business performance in the first half of 2011. Staff costs also rose due to an acceleration in the expense recognition of deferred bonus awards.

We continued to invest in developing our key capabilities, most notably in equities, Prime Services and commodities, to drive future revenue growth. Marketing and support costs also increased in line with higher business volumes and product development. Although our cost efficiency ratio is already relatively low in Hong Kong, we continue to focus on improving operational efficiency while maintaining market leadership and strong growth.

51

HSBC HOLDINGS PLC

# Interim Management Report (continued)

Profit/(loss) before tax and balance sheet data Hong Kong

	Half-year to 30 June 2011								
	Retail		Global						
	Banking								
			Banking	Global		Inter-			
	and Wealth		and	Private		segment			
М	anagement	Commercial	Markets	Banking	Other	elimination <sup>52</sup>	Total		
	US\$m	Banking US\$m	US\$m	US\$m	US\$m	US\$m	US\$m		
	US\$III	US\$III	US\$III	USŞIII	USŞIII	US\$III	USŞIII		
Profit/(loss) before tax									
Net interest income/(expense)	1,249	625	501	88	(234)	20	2,249		
	ŕ				, í				
Net fee income	908	356	241	97	10		1,612		
Trading income/(expense) excluding net									
interest income Net interest income on trading activities	89 4	86	320 124	69	(9) 6	(20)	555 114		
The interest mediae on trading activities	-		127		v	(20)			
Net trading income/(expense) <sup>45</sup> Net income/(expense) from financial	93	86	444	69	(3)	(20)	669		
instruments designated at fair value	50	(27)	2		1		26		
Gains less losses from financial investments			20		(2)		18		
Dividend income		1	11		19		31		
Net earned insurance premiums Other operating income	2,193 375	390 83	5 22	6	556	(131)	2,588 911		
Other operating meonic	313	63	22		330	(131)	<i>7</i> 11		
Total operating income	4,868	1,514	1,246	260	347	(131)	8,104		
Net insurance claims <sup>53</sup>	(2,344)	(342)	(5)		1		(2,690)		

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						_	
Net operating income <sup>41</sup>	2,524	1,172	1,241	260	348	(131)	5,414
. 3	,	ĺ				) í	,
Loan impairment (charges)/ recoveries	(20)		22	(4)	(1)		(25)
and other credit risk provisions	(38)	(7)	22	(1)	(1)		(25)
		-		-		-	
Net operating income	2,486	1,165	1,263	259	347	(131)	5,389
Operating expenses	(889)	(342)	(633)	(129)	(477)	131	(2,339)
		-		-		_	
Operating profit/(loss)	1,597	823	630	130	(130)		3,050
operating promu (1988)	2,007	. 020	320	100	(200)		2,020
Share of profit in associates and joint							
ventures	2	2	1	-	26		31
Profit/(loss) before tax	1,599	825	631	130	(104)		3,081
	%	%	%	%	%		%
Share of HSBC s profit before tax	13.9	7.2	5.5	1.1	(0.8)		26.9
Cost efficiency ratio	35.2	29.2	51.0	49.6	137.1		43.2
Balance sheet data <sup>39</sup>	TICA	TICA	¥ICA	TICA	TICA		TICO
Loans and advances to customers (net)	US\$m 53,999	US\$m 58,529	US\$m 39,124	US\$m 5,949	US\$m 1,769		US\$m 159,370
Total assets	82,184	66,563	232,057	21,545	81,316	(9,621)	474,044
Customer accounts	175,641	74,760	34,348	20,378	599		305,726

HSBC HOLDINGS PLC

# Interim Management Report (continued)

	Retail	Half-year to 30 June 2010 Global							
	Banking		Global						
	Danking		Banking	Global		Inter-			
	and Wealth		and	Private		segment			
Man	agement <sup>16</sup>	Commercial	Markets <sup>16</sup>	Banking	Other	elimination <sup>52</sup>	Total		
	US\$m	Banking US\$m	US\$m	US\$m	US\$m	US\$m	US\$m		
Profit/(loss) before tax									
Net interest income/(expense)	1,279	504	437	77	(247)	(56)	1,994		
Net fee income	761	305	242	78	9		1,395		
Trading income excluding net interest income Net interest income on trading activities	108 1	53	367 34	59	4 6	56	591 97		
Net trading income <sup>45</sup> Net income/(expense) from financial	109	53	401	59	10	56	688		
instruments designated at fair value Gains less losses from financial	(110)	23	42		15		(30)		
investments Dividend income			63	8	40 13		111 13		
Net earned insurance premiums	1,874	369	5	-		(120)	2,248		
Other operating income	228	27	24	5	499	(139)	644		
Total operating income	4,141	1,281	1,214	227	339	(139)	7,063		
Net insurance claims <sup>53</sup>	(1,853)	(309)	(5)				(2,167)		

Net operating income <sup>41</sup>	2,288	972	1,209	227	339	(139)	4,896
Loan impairment (charges)/ recoveries and other credit risk provisions	(42)	(2)	(20)		1		(63)
Net operating income	2,246	970	1,189	227	340	(139)	4,833
Operating expenses	(786)	(298)	(499)	(108)	(416)	139	(1,968)
Operating profit/(loss)	1,460	672	690	119	(76)		2,865
Share of profit in associates and joint ventures	2				10		12
Profit/(loss) before tax	1,462	672	690	119	(66)		2,877
	%	%	%	%	%		%
Share of HSBC s profit before tax Cost efficiency ratio	13.2 34.4	6.1 30.7	6.2 41.3	1.1 47.6	(0.7) 122.7		25.9 40.2
Balance sheet data <sup>39</sup>	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net) Total assets Customer accounts	45,121 69,187 165,238	37,184 44,409 63,562	25,501 213,956 26,142	4,353 19,919 18,559	1,916 92,165 611	(28,645)	114,075 410,991 274,112

HSBC HOLDINGS PLC

# Interim Management Report (continued)

Profit/(loss) before tax and balance sheet data Hong Kong (continued)

	D . 11		Half-year to 31 December 2010								
	Retail		Global								
	Banking		Banking	Global		Inter-					
	and Wealth		and	Private		segment					
Mai	nagement <sup>16</sup>	Commercial	Markets <sup>16</sup>	Banking	Other	elimination <sup>52</sup>	Total				
	US\$m	Banking US\$m	US\$m	US\$m	US\$m	US\$m	US\$m				
Profit/(loss) before tax											
Net interest income/(expense)	1,325	602	478	96	(216)	(33)	2,252				
Net fee income	895	329	253	85	5		1,567				
Trading income/(expense) excluding net interest income	90	68	313	61	(16)		516				
Net interest income on trading activities	3	00	66	01	6	33	108				
Net trading income/ (expense) <sup>45</sup> Net income/(expense) from financial	93	68	379	61	(10)	33	624				
instruments designated at fair value Gains less losses from financial	438	(33)	19		(16)		408				
investments		1	(7)	(7)	1 4		(13)				
Dividend income Net earned insurance premiums	1,781	1 296	12 7		4		17 2,084				
Other operating income	285	41	132	7	641	(144)	962				
Total operating income	4,817 (2,340)	1,304 (250)	1,273 (5)	242	409	(144)	7,901 (2,595)				

Net insurance claims<sup>53</sup>

Net operating income <sup>41</sup>	2,477	1,054	1,268	242	409	(144)	5,306
Loan impairment (charges)/ recoveries and other credit risk provisions	(34)	(26)	10		(1)		(51)
Net operating income	2,443	1,028	1,278	242	408	(144)	5,255
Operating expenses	(907)	(355)	(625)	(134)	(586)	144	(2,463)
Operating profit/(loss)	1,536	673	653	108	(178)		2,792
Share of profit in associates and joint ventures	3	7	4		9		23
Profit/(loss) before tax	1,539	680	657	108	(169)		2,815
Share of HSBC s profit before tax Cost efficiency ratio	% 19.4 36.6	% 8.6 33.7	% 8.3 49.3	% 1.4 55.4	% (2.2) 143.3		% 35.5 46.4
Balance sheet data <sup>39</sup> Loans and advances to customers (net) Total assets Customer accounts For footnotes, see page 81.	US\$m 50,983 76,871 176,960	US\$m 48,670 55,030 71,209	US\$m 34,491 223,286 29,388	US\$m 4,760 20,598 19,241	US\$m 1,787 62,486 686	(8,706)	US\$m 140,691 429,565 297,484

HSBC HOLDINGS PLC

Interim Management Report (continued)

#### **Rest of Asia-Pacific**

We offer a full range of banking and financial services in mainland China, mainly through our local subsidiary, HSBC Bank (China) Company Limited. We also participate indirectly in mainland China through our four associates.

Outside Hong Kong and mainland China, we conduct business in 22 countries and territories in the Rest of Asia-Pacific region, primarily through branches and subsidiaries of The Hongkong and Shanghai Banking Corporation, with particularly strong coverage in Australia, India, Indonesia, Malaysia and Singapore.

		Half-year to	
	30 Jun	30 Jun	31 Dec
	2011	2010	2010
	US\$m	US\$m	US\$m
Net interest income	2,381	1,822	2,006
Net fee income	1,117	934	998
Net trading income Other income	862 988	780 962	838 892
	700	702	0,2
Net operating income <sup>41</sup>	5,348	4,498	4,734
T 1	(100)	(1.47)	(202)
Impairment charges <sup>42</sup>	(100)	(147)	(292)
Net operating income	5,248	4,351	4,442
	(2.020)		
Total operating expenses	(2,836)	(2,417)	(2,726)
Operating profit	2,412	1,934	1,716
	1,330	1,051	1,201

Income from associates <sup>43</sup>			
Profit before tax	3,742	2,985	2,917
Cost efficiency ratio	53.0%	53.7%	57.6%
RoRWA <sup>44</sup>	3.3%	3.3%	2.8%
Period-end staff numbers	91,924 25%	88,605	91,607

growth in reported pre-tax profit

**Best foreign Commercial Bank** 

in mainland China

(FinanceAsia)

**Best International Trade Bank** 

in mainland China

(Trade Finance)

For footnotes, see page 81.

The commentary on Rest of Asia-Pacific is on an underlying basis unless stated otherwise.

#### **Economic background**

In mainland China, strong inflationary pressures caused the People s Bank of China to continue raising interest rates and the Reserve Requirement Ratio on bank deposits during the first half of 2011, and GDP growth began to show signs of slowing as a result. The deceleration was modest, however, with activity in the second quarter of 2011 9.5% higher than a year ago. Investment spending remained particularly strong, growing by 26% in the first half of the year compared with the same period in 2010. Inflation reached 6.4% in June.

Economic conditions deteriorated sharply in Japan during the first quarter of 2011, following the earthquake and tsunami in March 2011. By 30 June, economic activity was beginning to accelerate. Having fallen by more than 15% in March, industrial output recovered by 7.9% in the two months to May, despite electricity shortages. The Bank of Japan kept the target unsecured overnight call rate at 0.1% and introduced measures to ensure credit and liquidity were made available.

GDP was particularly strong in Singapore in the first quarter of 2011 but fell sharply in the second quarter, with the pharmaceutical sector accounting for much of this volatility. GDP was 0.5% higher than in 2010 with inflation remaining relatively high. The annual pace of GDP growth in India slowed to 7.8% in the first quarter of 2011 from 8.3% in the final quarter of 2010, in part due to the tightening of monetary policy, with a further slowdown expected in the second quarter. Wholesale price inflation of 9.4% in June 2011 remained above the Reserve Bank of India s range. In other parts of Asia-Pacific growth showed signs of slowing. The South Korean economy continued to perform well. Exports slowed in the second quarter, but domestic demand held up well. Employment remained robust and the Bank of Korea raised interest rates by 75 basis points in the first half of the year. GDP continued to grow in the Philippines and Vietnam, though there was some evidence of a slowdown in the second quarter. CPI inflation remained a major concern in Vietnam, reaching 20% in May. In Indonesia, domestic consumption continued to support GDP growth but, like elsewhere in the region, inflation was uncomfortably high. In Malaysia and Taiwan, exports were adversely affected by supply chain disruptions following the Japanese tsunami, but domestic consumption helped support overall GDP growth. In Thailand, the recent election brought political stability and the outlook for domestic consumption and investment improved.

HSBC HOLDINGS PLC

# Interim Management Report (continued)

Profit/(loss) before tax by country within customer groups and global businesses

			Global			
	D ( 11		Banking			
	Retail		and			
	Banking		****			
	and					
	Wealth			Global		
		Commercial	Markets <sup>16</sup>	Private		Total
	Management <sup>16</sup>	Banking		Banking	Other	
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
	C 5 4111	ОБФІІ	СБФ	Count	ОБФИ	СБФП
Half-year to 30 June 2011						
Australia	36	33	70		(4)	135
India	(4)	78	292	3	82	451
Indonesia	(1)	47	68		-	114
Japan	4	.,	27	2	(8)	25
Mainland China	490	617	472	(2)	194	1,771
Associates	524	539	248	(2)	181	1,492
Other mainland China	(34)	78	224	(2)	13	279
Other mannand Crima	(34)	/0	224	(2)	13	219
Malaysia	77	56	114		4	251
Singapore	95	62	126	46	(2)	327
South Korea	6	02	118	40	20	144
		11				
Taiwan	33	11	67		6	117
Vietnam	1	26	40		15	82
Other	29	131	146		19	325
	766	1,061	1,540	49	326	3,742
Half-year to 30 June 2010						
Australia	23	42	68		3	136
India	(49)	39	244	3	103	340
Indonesia	(3)	48	60	, and the second	(3)	102
Japan	(9)	70	39		(2)	28
Mainland China	364	390	297	(4)	234	1,281
Associates	415	356	215	(+)	192	1,178
Other mainland China	(51)	34	82 82	(4)	42	1,178
Onici mainiana China				(4)		
	54	45	96		6	201

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85	42	91	43	3	264
8					213
26	32	37		(9)	86
(9)	21	22		4	38
34	102	124	1	35	296
524	757	1,258	43	403	2,985
				_	
					122
			1	76	339
	46				117
					8
			(3)		1,284
					1,172
(83)	53	158	(3)	(13)	112
66	43	98		(7)	200
84	45	9	41	81	260
(6)		125		21	140
5	4	50		2	61
2	29	39		3	73
19	103	139		52	313
638	799	1,230	38	212	2,917
	8 26 (9) 34 524 524 36 (34) 15 (24) 475 558 (83)	8       (4)         26       32         (9)       21         34       102         524       757         36       54         (34)       32         15       46         (24)       475       443         558       390         (83)       53         66       43         84       45         (6)       5         5       4         2       29         19       103	8       (4)       180         26       32       37         (9)       21       22         34       102       124         524       757       1,258         524       757       1,258         36       54       27         (34)       32       264         15       46       56         (24)       37         475       443       386         558       390       228         (83)       53       158         66       43       98         84       45       9         (6)       125         5       4       50         2       29       39         19       103       139	8       (4)       180         26       32       37         (9)       21       22         34       102       124       1         524       757       1,258       43         36       54       27       27         (34)       32       264       1         15       46       56       37       (1)         475       443       386       (3)         558       390       228       (3)         (83)       53       158       (3)         66       43       98       4         84       45       9       41         (6)       125       5       4       50         2       29       39       19       103       139	8       (4)       180       29         26       32       37       (9)         (9)       21       22       4         34       102       124       1       35         524       757       1,258       43       403         36       54       27       5       5         (34)       32       264       1       76         15       46       56       6       6         (24)       37       (1)       (4)         475       443       386       (3)       (17)         558       390       228       (4)         (83)       53       158       (3)       (13)         66       43       98       (7)         84       45       9       41       81         (6)       125       21         5       4       50       2         2       29       39       3         19       103       139       52

For footnote, see page 81.

HSBC HOLDINGS PLC

**Interim Management Report** (continued)

#### **Review of performance**

Our operations in the Rest of Asia-Pacific region reported pre-tax profits of US\$3.7bn compared with US\$3.0bn in the first half of 2010, an increase of 25%. Reported profits included accounting gains arising from the dilution of HSBC s shareholding in Ping An following its issue of share capital to third parties in both 2010 (US\$188m) and 2011 (US\$181m). On an underlying basis, which excludes these dilution gains, pre-tax profit rose by 21%.

The growth in profitability in the region in the first half of 2011 reflected strong lending and deposit growth coupled with widening deposit spreads, higher trade volumes and a growing demand for wealth management products. The contribution from our associates in mainland China also grew. Costs increased, although to a lesser extent than revenues, to support business growth and maintain our competitive position in the region.

We continued building a domestic franchise in mainland China where we remained a leading foreign bank. Asset balances grew by 9% over the first six months of 2011, and our ratio of advances to deposits in mainland China remained conservative at 74%. We now have 108 outlets, 16 rural bank outlets and 38 Hang Seng Bank outlets in our branch network. We were awarded the Best International Trade Bank by *Trade Finance* and the Best Foreign Commercial Bank by *FinanceAsia*, reinforcing our strong corporate brand in mainland China. We expanded our renminbi services and now offer trade products in over 50 countries worldwide and renminbi services to RBWM customers in 11 countries in Asia.

We utilised our international connectivity to capture trade, capital and wealth flows across the region, in particular with mainland China. As cross-border referrals between mainland China and the rest of the world increased by more than 50%, we continued to facilitate outbound and inbound flows, particularly with Hong Kong, but also with Singapore, Latin America and the Middle East.

We continued to invest and build scale in the other key strategic markets of India, Singapore, Malaysia, Indonesia and Australia. In India, we made progress in RBWM with our deposit-led strategy and focus on secured lending. In Malaysia, we are the leading foreign bank by total assets and size of branch network and HSBC Amanah was named the world s number one Sukuk underwriter.

Net interest income increased by 23% due to strong loan and deposit growth coupled with wider deposit spreads as base rates rose in certain

countries, partly offset by lower asset spreads than in the first half of 2010 from increased competition.

Average lending balances increased primarily in trade and term lending in GB&M and CMB due to a higher demand for credit as a result of improved trade and business volumes in the region. RBWM lending balances also rose, mainly in residential mortgages, most notably in Australia and Singapore, driven by local marketing campaigns and increased demand for credit.

Asset spreads narrowed compared with the same period in 2010, primarily due to increased market competition.

Customer deposit balances grew in CMB, GB&M and RBWM, principally in mainland China, Singapore and Australia, reflecting an increase in customer numbers and strong economic conditions across the region.

Deposit spreads increased as interest rates rose in certain countries, primarily in mainland China, India and Malaysia. Balance Sheet Management income was higher than in the comparative period, notably in mainland China and Singapore. In the former, this was driven by profit opportunities in the interbank market and the widening of onshore US dollar lending spreads. In Singapore, results reflected the higher return from short-term lending and balance sheet growth.

Net fee income rose by 11%. Trade-related fees and fees arising on Payments and Cash Management increased in CMB and GB&M, reflecting higher trade and transaction volumes in the region. Securities Services fee income increased, as equity market performance drove higher volumes and growth in assets under custody. Fee income in RBWM also rose as a result of the increased demand for investment products, notably in unit trusts, reflecting successful sales activity, improved investor sentiment and the expansion of the structured products business in mainland China.

*Net trading income* increased by 4%, primarily from higher Foreign Exchange trading revenues. This was most notable in mainland China, Taiwan and India as the increased market volatility led to higher client volumes and wider spreads.

Net income from financial instruments designated at fair value increased by US\$7m due to higher valuation gains on assets held by the insurance business, primarily in Singapore. To the extent that these higher investment gains were attributed to policyholders, there was a corresponding increase in Net insurance claims

HSBC HOLDINGS PLC

#### **Interim Management Report** (continued)

incurred and movement in liabilities to policyholders .

Losses from financial investments were US\$22m compared with gains of US\$41m in the first half of 2010, due to losses on disposals of debt securities, notably government bonds, coupled with an impairment loss on an equity investment in 2011.

*Net earned insurance premiums* increased by 57% to US\$340m, largely due to higher sales of insurance products in the region, most notably in Singapore and Malaysia. This was driven by successful sales initiatives and increased demand for wealth products as economic conditions improved strongly. The growth in the insurance business resulted in a related increase in *Net insurance claims incurred and movement in liabilities to policyholders*.

Other operating income increased by 4% to US\$752m, including a favourable movement due to the refinement of the calculation of the PVIF asset during the period (see footnote 27 on page 81) and higher life insurance sales in the region.

Loan impairment charges and other credit risk provisions decreased by 36% to US\$100m as credit conditions throughout the region continued to improve. Loan impairment charges fell in RBWM, particularly in India, as certain unsecured lending portfolios were managed down. We remained cautious on the outlook for credit and sustained our focus on maintaining high levels of underwriting and asset quality.

Operating expenses increased by 10% as volumes grew due to the continued strong economic growth in the region. We hired more sales staff to support our continued business expansion in our key strategic markets and average wages rose, reflecting the increased demand for talent in the region.

Share of profit from associates and joint ventures increased by 21%. A higher contribution from Bank of Communications was driven by strong loan growth, an improvement in spreads and an increase in fee-based revenue streams. Income from Industrial Bank similarly rose as a result of loan growth, while strong sales growth in insurance, banking and wealth management business drove an increased contribution from Ping An.

HSBC HOLDINGS PLC

# Interim Management Report (continued)

Profit before tax and balance sheet data Rest of Asia-Pacific

	D-4-41		Ha	lf-year to 30 June	2011		
	Retail					Inter-	
al	Banking nd Wealth	Commercial	Global Banking	Global		segment	
Ma	nagement	Banking	and	Private		elimination <sup>52</sup>	Total
	US\$m	US\$m	Markets US\$m	Banking US\$m	Other US\$m	US\$m	US\$m
Profit before tax							
Net interest income	891	580	900	58	59	(107)	2,381
Net fee income	463	259	359	32	4		1,117
Trading income/(expense) excluding net interest income Net interest income/(expense) on	50	75	583	30	(29)		709
trading activities			51		(5)	107	153
Net trading income/ (expense) <sup>45</sup>	50	75	634	30	(34)	107	862
Net income/(expense) from financial instruments designated at fair value Gains less losses from financial	7	2	1	_	(7)		3
investments Dividend income	225	1	(23) 1	_ 1	(1)		(22) 1
Net earned insurance premiums Other operating income	225 71	115 33	35	1	877	(85)	340 932
Total operating income	1,707	1,065	1,907	122	898	(85)	5,614
Net insurance claims <sup>53</sup>	(173)	(94)			1		(266)
Net operating income <sup>41</sup>	1,534	971	1,907	122	899	(85)	5,348
Loan impairment (charges)/ recoveries and other credit risk provisions	(112)	7	4	2	(1)		(100)
Net operating income	1,422	978	1,911	124	898	(85)	5,248
Operating expenses	(1,188)	(458)	(626)	(75)	(574)	85	(2,836)
Operating profit	234	520	1,285	49	324		2,412
Share of profit in associates and joint ventures	532	541	255		2		1,330
Profit before tax	766	1,061	1,540	49	326		3,742

Share of HSBC s profit before tax Cost efficiency ratio	% 6.7 77.4	% 9.2 47.2	% 13.4 32.8	% 0.4 61.5	% 2.8 63.8		% 32.6 53.0
Balance sheet data <sup>39</sup>							
	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net)	41,707	36,128	39,569	3,846	179		121,429
Total assets	54,326	47,028	181,947	12,802	15,215	(12,728)	298,590
Customer accounts	59,352	39,922	56,262	13,014	39		168,589

HSBC HOLDINGS PLC

# Interim Management Report (continued)

Profit before tax and balance sheet data Rest of Asia-Pacific (continued)

Half-year to 30 June 2010 Global

	Retail		Banking			Inter-	
	Banking and Wealth		and	Global		segment	
Mε	anagement <sup>16</sup>	Commercial Banking	Markets <sup>16</sup>	Private	Other	elimination <sup>52</sup>	Total
	US\$m	US\$m	US\$m	Banking US\$m	US\$m	US\$m	US\$m
Profit before tax							
Net interest income	754	431	662	40	30	(95)	1,822
Net fee income/(expense)	399	204	306	30	(5)		934
Trading income/(expense) excluding net							
interest income	36	61	462	35	(8)		586
Net interest income on trading activities			98		1	95	194
Net trading income/ (expense) <sup>45</sup>	36	61	560	35	(7)	95	780
Net income/(expense) from financial instruments designated at fair value	2	1			(5)		(2)
Gains less losses from financial	-						. ,
investments Dividend income		3	31	2	3		39 1
Net earned insurance premiums	172	26	1				198
Other operating income	53	53	19		826	(74)	877
Total operating income	1,416	779	1,579	107	842	(74)	4,649
Net insurance claims <sup>53</sup>	(133)	(18)					(151)
Net operating income <sup>41</sup>	1,283	761	1,579	107	842	(74)	4,498
Loan impairment (charges)/ recoveries	1,203	701	1,577	107	042	(74)	7,770
and other credit risk provisions	(175)	18	10				(147)
Net operating income	1,108	779	1,589	107	842	(74)	4,351
Operating expenses	(1,028)	(376)	(533)	(64)	(490)	74	(2,417)
Operating profit	80	403	1,056	43	352		1,934

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Share of profit in associates and joint ventures	444	354	202		51		1,051
Profit before tax	524	757	1,258	43	403		2,985
Share of HSBC s profit before tax Cost efficiency ratio	% 4.7 80.1	% 6.8 49.4	% 11.3 33.8	% 0.4 59.8	% 3.6 58.2		% 26.9 53.7
Balance sheet data <sup>39</sup>	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net) Total assets Customer accounts	31,317 42,334 48,890	26,284 34,810 31,046	30,718 153,639 46,089	3,181 12,013 12,262	172 10,393 32	(8,565)	91,672 244,624 138,319

HSBC HOLDINGS PLC

# **Interim Management Report** (continued)

	Retail	Half-year to 31 December 2010								
	Banking		Global Banking							
	and Wealth		and			Inter- segment				
Mar	agement <sup>16</sup>	Commercial Banking	Markets <sup>16</sup>	Global Private Banking	Other	elimination <sup>52</sup>	Total			
	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m			
Profit before tax										
Net interest income	827	507	773	51	25	(177)	2,006			
Net fee income/(expense)	435	238	305	25	(5)		998			
Trading income/(expense) excluding net interest income	44	68	505	34	(30)		621			
Net interest income/(expense) on trading activities			40			177	217			
Net trading income/ (expense) <sup>45</sup> Net income/(expense) from financial instruments	44	68	545	34	(30)	177	838			
designated at fair value Gains less losses on financial investments Dividend income	39	1	(1) 20	(2)	(13) 89		26 107			
Net earned insurance premiums Other operating income	214 56	36 33	36	1	673	(78)	250 721			
Total operating income	1,615	883	1,678	109	739	(78)	4,946			
Net insurance claims <sup>53</sup>	(191)	(21)					(212)			
Net operating income <sup>41</sup>	1,424	862	1,678	109	739	(78)	4,734			
Loan impairment charges and other credit risk provisions	(123)	(37)	(132)				(292)			
Net operating income	1,301	825	1,546	109	739	(78)	4,442			
Operating expenses	(1,205)	(423)	(561)	(71)	(544)	78	(2,726)			
Operating profit	96	402	985	38	195		1,716			
Share of profit in associates and joint ventures	542	397	245		17		1,201			
Profit before tax	638	799	1,230	38	212		2,917			

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	%	%	%	%	%		%
Share of HSBC s profit before tax	8.0	10.1	15.5	0.5	2.7		36.8
Cost efficiency ratio	84.6	49.1	33.4	65.1	73.6		57.6
Balance sheet data <sup>39</sup>							
	US\$m	US\$m	US\$m	US\$m	US\$m		US\$m
Loans and advances to customers (net)	37,831	31,423	35,810	3,489	178		108,731
Total assets	49,758	41,588	166,710	12,126	19,450	(11,570)	278,062
Customer accounts	54,741	36,943	53,752	12,620	99		158,155
For footnotes, see page 81.							

HSBC HOLDINGS PLC

Interim Management Report (continued)

### Middle East and North Africa

The network of branches of HSBC Bank Middle East Limited, together with HSBC s subsidiaries and associates, gives us the widest coverage in the Middle East and North Africa. Our associate in Saudi Arabia, The Saudi British Bank (40% owned), is the Kingdom s sixth largest bank by total assets.

	Half-year to							
	30 Jun	30 Jun	31 Dec					
	2011	2010	2010					
	US\$m	US\$m	US\$m					
	USţIII	OSSIII	OSSIII					
Net interest income	673	667	700					
Net fee income	327	356	321					
Net trading income	237	194	176					
Other income/(expense)	(1)	(29)	25					
Net operating income <sup>41</sup>	1,236	1,188	1,222					
Impairment charges <sup>42</sup>	(99)	(438)	(189)					
	, ,	. ,	, ,					
Net operating income	1,137	750	1,033					
Total operating expenses	(574)	(519)	(559)					
Operating profit	563	231	474					
Income from associates <sup>43</sup>	184	115	72					
Profit before tax	747	346	546					
Tront before and	747	340	540					
Cost efficiency ratio	46.4%	43.7%	45.7%					
RoRWA <sup>44</sup>	2.7%	1.3%	2.0%					
Period-end staff numbers	8,755		8,676					
	/	8,264	8,076					
Underlying profits nearly doubled despite political								

unrest and economic pressures

Loan impairment charges declined to their lowest levels

since 1H08

#### **Best International Islamic Bank**

Best Risk Advisor in

(Euromoney Islamic

Middle East

Finance Awards 2011)

(Euromoney Awards for Excellence 2011)

For footnotes, see page 81.

The commentary on the Middle East and North Africa is on an

underlying basis unless stated otherwise.

#### **Economic background**

Political unrest weighed heavily on economic performance in the Middle East and North Africa in the first half of 2011. Those economies that saw the most pronounced turmoil fell into recession as production was disrupted, consumption scaled back and investor confidence compromised. While in economies such as Egypt there were early signs of economic activity normalising as political conditions improved, in others where unrest continued, output losses were substantial and ongoing. Continued high oil prices allowed the region s key energy exporters to increase public spending, providing a significant boost to domestic demand. Access to domestic credit improved as the effect of the 2008/09 downturn continued to fade and interest rates remained at historic lows. Inflation was subdued region-wide.

#### **Review of performance**

Our operations in the Middle East and North Africa reported a profit before tax of US\$747m. On an underlying basis, pre-tax profits increased by 94%, largely driven by the non-recurrence of significant loan impairment charges. This was partly offset by higher operating expenses as we continued to invest in distribution and marketing initiatives to drive future revenue growth.

The increase in profits reflected strong risk management practices, and was achieved despite political unrest and economic pressures in 10 of the 14 countries in which we operate in the region. The overall resilience of the oil-based regional economies and the strength of the HSBC brand were evidenced by a robust growth in deposits during the volatile conditions experienced in the region in the first half of 2011. Except when instructed to close by the central bank in Egypt and the one day of closure in Bahrain, our branch network in the region remained open for business throughout the period, reflecting our commitment to serve our customers.

In RBWM, we continued to build long-term relationships through our Premier and Advance customer offerings, focusing on wealth management and secured lending for affluent expatriates in the region.

We also strengthened our position as the leading international trade and business bank and achieved strong synergies by connecting our CMB and GB&M businesses, with CMB revenues from GB&M products increasing compared with the first half of 2010. As part of our continued

HSBC HOLDINGS PLC

# Interim Management Report (continued)

Profit/(loss) before tax by country within customer groups and global businesses

	Retail Banking and Wealth		Global Banking and			
	Management <sup>16</sup> US\$m	Commercial Banking US\$m	Markets <sup>16</sup> US\$m	Global Private Banking US\$m	Other US\$m	Total US\$m
Half-year to 30 June 2011 Egypt Qatar	15 (1)	32 23	67 39		(1)	113 61
United Arab Emirates Other	40 10	120 62	119 53	(3)	(11)	265 125
MENA (excluding Saudi Arabia) Saudi Arabia	64 37	237 59	278 61	(3)	(12) 24	564 183
	101	296	339	(1)	12	747
Half-year to 30 June 2010 Egypt Qatar United Arab Emirates Other	18 10 7 14	41 28 98 15	19 33 24 (64)	(2) (1)	(1)	78 71 126 (36)
MENA (excluding Saudi Arabia) Saudi Arabia	49 16	182 76	12 30	(3) (20)	(1) 5	239 107
	65	258	42	(23)	4	346

Half-year to 31 December 2010						
Egypt	20	41	58		(2)	117
Qatar	9	24	34			67
United Arab Emirates	10	88	97	3		198
Other	5	42	45	1		93
MENA (excluding Saudi Arabia) Saudi Arabia	44 9	195 31	234 23	4 4	(2)	475 71
	53	226	257	8	2	546

For footnote see page 81.

support to local internationally-focused businesses, we pledged a second US\$100m fund to UAE SME customers engaged in cross-border business during the period, and the amount has been fully utilised.

In GB&M, we won a number of awards, including Best Overall Primary Debt Provider and Best for Middle East Currencies from *Euromoney* and Best Middle East House in the *EuroWeek* Bond Market Awards.

*Net interest income* rose marginally, driven by higher trade balances in CMB as we saw increased opportunities to support global and intra-regional trade flows. This was partly offset by lower average lending balances and narrower spreads in RBWM as unsecured lending portfolios continued to be managed down and new lending was directed to higher quality but lower yielding lending.

Net fee income decreased by 8% despite higher trade volumes in CMB as institutional equity activity receded in the challenging political and economic environment. In addition, card fee income decreased due to a decline in the number of credit cards in

issue in RBWM as certain portfolios were managed down.

*Trading income* benefited from higher local currency Rates trading due to a combination of new customer trades along with valuation gains on trading positions in relation to Middle East currency derivatives.

Loan impairment charges and other credit risk provisions declined to their lowest levels since the first half of 2008, driven by an overall improvement in credit conditions. Repositioning of the loan book towards higher quality lending, and strengthened collection practices contributed to a significant improvement in delinquency rates in RBWM. In CMB, loan impairment charges and other credit risk provisions remained broadly in line with the first half of 2010 and included specific impairments in relation to a few corporate customers reflecting economic uncertainty in the region. Loan impairment charges and other credit risk provisions in GB&M reduced markedly as loan impairment charges which followed restructuring activity for a

HSBC HOLDINGS PLC

#### **Interim Management Report** (continued)

small number of large UAE corporate customers in the first half of 2010 did not recur.

Operating expenses increased by 11%, mainly as a result of higher staff costs driven by a rise in staff numbers, as the branch network was expanded, and wage inflation. The increase included restructuring costs of US\$16m across the region as initiatives taken as a result of the strategic review of costs to drive future revenue growth were implemented. Marketing and advertising costs also

rose as we increased investment in the promotion of the HSBC brand, including at the Abu Dhabi International and Dubai International airports. Excluding restructuring costs, expenses were broadly in line with the second half of 2010.

*Profit from associates and joint ventures* increased by 60%, mainly from the Saudi British Bank, driven by strong revenues, good cost control and a decline in loan impairment charges as operating conditions improved.

64

HSBC HOLDINGS PLC

# Interim Management Report (continued)

Profit/(loss) before tax and balance sheet data Middle East and North Africa

	Half-year to 30 June 2011						
	Retail		Global Banking	Global		Inter-	
	Retain			<b>D</b>			
1	Banking Commercial	Commercial	and	Private		segment	
	Wealth	Banking	Markets	Banking	Other el	imination <sup>52</sup>	Total
lylane	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m	US\$m
Profit/(loss) before tax							
Net interest income	253	243	174	1	3	(1)	673
Net fee income/(expense)	90	135	96	8	(2)		327
Trading income/(expense) excluding net interest	20	40	120		(4)		207
income Net interest income on trading activities	30 1	48 7	129 22		(1)	1	206 31
Net trading income/(expense) <sup>45</sup>	31	55	151		(1)	1	237
Net expense from financial instruments designated at fair value					(6)		(6)
Gains less losses from financial investments		_	(6)	-			(6)
Dividend income Other operating income	10	7	3		1 43	(54)	9
Total operating income	384	440	419	9	38	(54)	1,236
Net insurance claims <sup>53</sup>							
Net operating income <sup>41</sup>	384	440	419	9	38	(54)	1,236
Loan impairment (charges)/recoveries and other credit risk provisions	(58)	(48)	6		1		(99)
Net operating income	326	392	425	9	39	(54)	1,137
Operating expenses	(263)	(155)	(148)	(12)	(50)	54	(574)
Operating profit/(loss)	63	237	277	(3)	(11)		563
Share of profit in associates and joint ventures	38	59	62	2	23		184
Profit/(loss) before tax	101	296	339	(1)	12		747

Share of HSBC s profit before tax Cost efficiency ratio

Balance sheet data<sup>39</sup>

