

Burlington Stores, Inc.
Form 10-Q
August 30, 2018

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended August 4, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____.

Commission File Number 001-36107

BURLINGTON STORES, INC.

(Exact name of registrant as specified in its charter)

Delaware (State or Other Jurisdiction of Incorporation or Organization)	80-0895227 (I.R.S. Employer Identification No.)
2006 Route 130 North	08016

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Burlington, New Jersey
(Address of Principal Executive Offices) (Zip Code)

Registrant's Telephone Number, Including Area Code: (609) 387-7800

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-Accelerated filer (Do not check if a smaller reporting company) Smaller reporting company
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The registrant had 67,550,710 shares of common stock outstanding as of August 4, 2018.

BURLINGTON STORES, INC.

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Part I. FINANCIAL INFORMATION

Item 1. Financial Statements

BURLINGTON STORES, INC.

CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(Unaudited)

(All amounts in thousands, except per share data)

	Three Months Ended		Six Months Ended	
	August 4, 2018	July 29, 2017	August 4, 2018	July 29, 2017
REVENUES:				
Net sales	\$1,498,633	\$1,363,224	\$3,017,079	\$2,709,769
Other revenue	6,109	5,756	12,371	11,430
Total revenue	1,504,742	1,368,980	3,029,450	2,721,199
COSTS AND EXPENSES:				
Cost of sales	877,474	808,126	1,770,156	1,604,522
Selling, general and administrative expenses	479,077	437,196	947,424	858,052
Costs related to debt amendments	79	—	79	—
Stock option modification expense	—	42	—	105
Depreciation and amortization	56,923	48,700	107,432	96,712
Impairment charges - long-lived assets	—	988	—	988
Other income - net	(4,022)	(3,680)	(5,372)	(5,586)
Loss on extinguishment of debt	1,361	—	1,361	—
Interest expense	14,581	14,544	29,103	28,058
Total costs and expenses	1,425,473	1,305,916	2,850,183	2,582,851
Income before income tax expense	79,269	63,064	179,267	138,348
Income tax expense	8,312	16,162	25,723	39,078
Net income	\$70,957	\$46,902	\$153,544	\$99,270
Net income per common share:				
Common stock - basic	\$1.06	\$0.68	\$2.29	\$1.44
Common stock - diluted	\$1.03	\$0.66	\$2.23	\$1.40
Weighted average number of common shares:				
Common stock - basic	66,890	68,807	66,937	69,070
Common stock - diluted	68,769	70,801	68,870	71,153

See Notes to Condensed Consolidated Financial Statements.

BURLINGTON STORES, INC.

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Unaudited)

(All amounts in thousands)

	Three Months Ended August		Six Months Ended	
	4, 2018	July 29, 2017	August 4, 2018	July 29, 2017
Net income	\$70,957	\$46,902	\$153,544	\$99,270
Other comprehensive income, net of tax:				
Interest rate cap contracts:				
Net unrealized (losses) gains arising during the period	(14)	(642)	972	(1,098)
Reclassification into earnings during the period	360	895	1,017	1,745
Other comprehensive income, net of tax:	346	253	1,989	647
Total comprehensive income	\$71,303	\$47,155	\$155,533	\$99,917

See Notes to Condensed Consolidated Financial Statements.

BURLINGTON STORES, INC.

CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited)

(All amounts in thousands, except share and per share data)

	August 4, 2018	February 3, 2018	July 29, 2017
ASSETS			
Current assets:			
Cash and cash equivalents	\$89,585	\$133,286	\$32,648
Restricted cash and cash equivalents	21,882	27,800	27,800
Accounts receivable—net	71,026	71,649	58,941
Merchandise inventories	843,926	752,562	726,985
Prepaid and other current assets	147,574	115,136	102,089
Total current assets	1,173,993	1,100,433	948,463
Property and equipment—net	1,178,989	1,134,772	1,080,181
Tradenames	238,000	238,000	238,000
Favorable leases—net	178,448	188,947	201,221
Goodwill	47,064	47,064	47,064
Deferred tax assets	6,496	6,952	7,282
Other assets	107,631	96,661	89,557
Total assets	\$2,930,621	\$2,812,829	\$2,611,768
LIABILITIES AND STOCKHOLDERS' EQUITY (DEFICIT)			
Current liabilities:			
Accounts payable	\$761,658	\$736,252	\$603,960
Other current liabilities	355,676	370,215	317,513
Current maturities of long term debt	2,755	13,164	1,823
Total current liabilities	1,120,089	1,119,631	923,296
Long term debt	1,155,671	1,113,808	1,276,443
Other liabilities	320,343	313,130	289,891
Deferred tax liabilities	181,225	179,486	218,038
Commitments and contingencies (Note 11)			
Stockholders' equity (deficit):			
Preferred stock, \$0.0001 par value: authorized: 50,000,000			
shares; no shares issued and outstanding	—	—	—
Common stock, \$0.0001 par value:			
Authorized: 500,000,000 shares;			
Issued: 78,950,536 shares, 78,421,947 shares and 78,225,750 shares,			
respectively;			
Outstanding: 67,550,710 shares, 67,871,725 shares and 68,972,042 shares,			
respectively			
Additional paid-in-capital	1,485,418	1,457,205	1,439,231

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Accumulated deficit	(522,120)	(675,664)	(961,246)
Accumulated other comprehensive income (loss)	102	(1,887)	(6,544)
Treasury stock, at cost	(810,114)	(692,887)	(567,348)
Total stockholders' equity (deficit)	153,293	86,774	(95,900)
Total liabilities and stockholders' equity (deficit)	\$2,930,621	\$2,812,829	\$2,611,768

See Notes to Condensed Consolidated Financial Statements.

BURLINGTON STORES, INC.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

(All amounts in thousands)

	Six Months Ended	
	August 4, 2018	July 29, 2017
OPERATING ACTIVITIES		
Net income	\$ 153,544	\$ 99,270
Adjustments to reconcile net income to net cash provided by operating activities		
Depreciation and amortization	107,432	96,712
Impairment charges—long-lived assets	—	988
Amortization of deferred financing costs	929	1,263
Accretion of long term debt instruments	383	544
Deferred income taxes	1,434	10,365
Non-cash loss on extinguishment of debt	1,361	—
Non-cash stock compensation expense	16,749	12,487
Non-cash rent	(12,663)	(13,667)
Deferred rent incentives	14,477	10,275
Changes in assets and liabilities:		
Accounts receivable	(6,497)	(11,111)
Merchandise inventories	(91,363)	(25,094)
Prepaid and other current assets	(27,374)	(28,701)
Accounts payable	25,180	(35,447)
Other current liabilities	(27,417)	(48,934)
Other long term assets and long term liabilities	7,921	(1,105)
Other operating activities	2,211	4,332
Net cash provided by operating activities	166,307	72,177
INVESTING ACTIVITIES		
Cash paid for property and equipment	(121,966)	(107,800)
Proceeds from insurance recoveries related to property and equipment	2,147	—
Lease acquisition costs	(8,543)	—
Other investing activities	3,178	1,100
Net cash (used in) investing activities	(125,184)	(106,700)
FINANCING ACTIVITIES		
Proceeds from long term debt—ABL Line of Credit	694,100	680,900
Principal payments on long term debt—ABL Line of Credit	(523,800)	(533,500)
Principal payments on long term debt—Term B-5 Loans	(152,808)	—
Purchase of treasury shares	(117,227)	(164,238)
Proceeds from stock option exercises	11,464	5,748
Other financing activities	(2,471)	(3,336)
Net cash (used in) financing activities	(90,742)	(14,426)
(Decrease) in cash, cash equivalents, restricted cash and restricted cash equivalents	(49,619)	(48,949)
Cash, cash equivalents, restricted cash and restricted cash equivalents at beginning of period	161,086	109,397
Cash, cash equivalents, restricted cash and restricted cash equivalents at end of period	\$ 111,467	\$ 60,448
Supplemental disclosure of cash flow information:		
Interest paid	\$ 27,380	\$ 22,425

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Income tax payments - net	\$53,588	\$96,648
Non-cash investing activities:		
Accrued purchases of property and equipment	\$43,159	\$33,306
Acquisition of capital lease	\$13,538	—

See Notes to Condensed Consolidated Financial Statements.

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BURLINGTON STORES, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

August 4, 2018

(Unaudited)

1. Summary of Significant Accounting Policies

Basis of Presentation

As of August 4, 2018, Burlington Stores, Inc., a Delaware corporation (collectively with its subsidiaries, the Company), through its indirect subsidiary Burlington Coat Factory Warehouse Corporation (BCFWC), has expanded its store base to 651 retail stores, inclusive of an internet store.

These unaudited Condensed Consolidated Financial Statements include the accounts of Burlington Stores, Inc. and its subsidiaries. All inter-company accounts and transactions have been eliminated in consolidation. The Condensed Consolidated Financial Statements are unaudited, but in the opinion of management reflect all adjustments (which are of a normal and recurring nature) necessary for the fair presentation of the results of operations for the interim periods presented. Certain information and note disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) have been condensed or omitted. These Condensed Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements and notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended February 3, 2018 (Fiscal 2017 10-K). The balance sheet at February 3, 2018 presented herein has been derived from the audited Consolidated Financial Statements contained in the Fiscal 2017 10-K. Because the Company's business is seasonal in nature, the operating results for the three and six month periods ended August 4, 2018 are not necessarily indicative of results for the fiscal year.

Accounting policies followed by the Company are described in Note 1 to the Fiscal 2017 10-K, "Summary of Significant Accounting Policies."

Fiscal Year

The Company defines its fiscal year as the 52- or 53-week period ending on the Saturday closest to January 31. The current fiscal year ends February 2, 2019 (Fiscal 2018) and is a 52-week fiscal year. The fiscal year ended February 3, 2018 (Fiscal 2017) was a 53-week fiscal year.

Weather-Related Incidents

During the six month period ended August 4, 2018, the Company received \$5.9 million of insurance proceeds related to weather-related incidents that occurred during Fiscal 2017. These proceeds resulted in a gain on insurance recovery of \$1.9 million, which is included in "Other income – net" on the Company's Condensed Consolidated Statements of Income for the three and six month periods ended August 4, 2018. The Company allocated \$2.1 million of these proceeds to property and equipment, which is included in the line item "Proceeds from insurance recoveries related to property and equipment," a component of cash flows from investing activities, on the Company's Condensed Consolidated Statement of Cash Flows for the six month period ended August 4, 2018.

Adopted Accounting Standards

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standard Update (ASU) 2014-09, "Revenue from Contracts with Customers," which converges revenue recognition under GAAP and International Financial Reporting Standards. The new guidance supersedes most preexisting revenue recognition guidance, and provides a five-step analysis of transactions to determine when and how revenue is recognized. The core principle of the guidance is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The Company adopted this standard effective February 4, 2018 on a modified retrospective basis.

Adoption of the standard did not result in any material change in the timing or amount of revenue recognized as it relates to revenue from point of sale at the registers in our stores, which constitutes more than 99% of the Company's revenue. The new standard requires the Company's sales return reserve to be established at the gross sales value with an asset established for the value of the expected merchandise returned. The liability and asset related to the sales return reserve as of August 4, 2018 were \$12.9 million and \$7.7 million, respectively, and were included in the lines "Other current liabilities" and "Prepaid and other current assets," respectively, on the Company's Condensed Consolidated Balance Sheet. Prior period amounts have not been adjusted. As of February 3, 2018 and July 29, 2017, the net sales return reserve was \$3.8 million and \$4.7 million, respectively, and was included in the line "Other current liabilities" on the Company's Condensed Consolidated Balance Sheets.

The Company records revenue at the time of sale and delivery of merchandise, net of allowances for estimated future returns, which is estimated based on historical return rates. The Company presents sales, net of sales taxes, in its Condensed Consolidated Statements of Income. The Company accounts for layaway sales and leased department revenue in compliance with ASC Topic No. 606 "Revenue from Contracts with Customers" (Topic No. 606). Layaway sales are recognized upon delivery of merchandise to the customer. The amount of cash received upon initiation of the layaway is recorded as a deposit liability in the line item "Other current liabilities" in the Company's Condensed Consolidated Balance Sheets. Stored value cards (gift cards and store credits issued for merchandise returns) are recorded as a liability at the time of issuance, and the related sale is recorded upon redemption.

The Company determines an estimated stored value card breakage rate by continuously evaluating historical redemption data. Breakage income is recognized monthly in proportion to the historical redemption patterns for those stored value cards for which the likelihood of redemption is remote.

In August 2016, the FASB issued ASU 2016-15, "Statement of Cash Flows: Classification of Certain Cash Receipts and Cash Payments." The primary purpose of this ASU is to reduce the diversity in practice that has resulted from the lack of consistent principles on this topic. The Company adopted this standard effective February 4, 2018. Adoption of the new guidance did not have a significant impact on the Company's Condensed Consolidated Financial Statements.

In November 2016, the FASB issued ASU 2016-18, "Statement of Cash Flows: Restricted Cash." The primary purpose of this ASU is to reduce the diversity in practice that exists in the classification and presentation of changes in restricted cash on the statement of cash flows. This ASU requires that a statement of cash flows explain the change during the period in the total of cash, cash equivalents, and amounts generally described as restricted cash or restricted cash equivalents. Therefore, amounts generally described as restricted cash and restricted cash equivalents should be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the statement of cash flows. The Company adopted this standard effective February 4, 2018. As a result of adoption, the Company has included \$27.8 million of restricted cash and cash equivalents in both the beginning-of-period and end-of-period cash and cash equivalents balances on its Condensed Consolidated Statement of Cash Flows for the six month period ended July 29, 2017.

In August 2017, the FASB issued ASU 2017-12, "Derivatives and Hedging: Targeted Improvements to Accounting for Hedging Activities." This ASU eliminates the concept of recognizing periodic hedge ineffectiveness for cash flow and net investment hedges. As a result, changes in fair value for hedging instruments designated as a cash flow or net investment hedge will be recognized as a component of other comprehensive income, regardless of whether or not an economic mismatch exists in the hedging relationship. Additionally, the ASU eliminates the benchmark interest rate concept for variable-rate instruments in cash flow hedges. As a result, the contractually specified interest rate can now be designated as the hedged risk. The Company has elected to adopt the ASU as of February 4, 2018, using a modified retrospective transition method. Adoption of this ASU did not have a significant impact on the Company's Condensed Consolidated Financial Statements.

Pending Accounting Standards

In February 2016, the FASB issued ASU 2016-02, "Leases." The standard's core principle is to increase transparency and comparability among organizations by recognizing lease assets and liabilities on the balance sheet and disclosing key information about leasing arrangements. This standard is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. This ASU will be effective for the Company as of the beginning of the fiscal year ending February 1, 2020 (Fiscal 2019). Early adoption is permitted. While the Company is continuing to evaluate the impact of the adoption of this guidance on its consolidated financial statements or notes thereto, it does expect that this new guidance will result in a significant increase to the assets and liabilities presented on its consolidated balance sheets. Refer to Note 13 to the Company's Consolidated Financial Statements included in the Fiscal 2017 10-K (entitled "Lease Commitments") for further detail of the Company's future minimum lease payments. This guidance is not expected, however, to have a material impact on the Company's liquidity.

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On January 26, 2017, the FASB issued ASU 2017-04, “Intangibles—Goodwill and Other: Simplifying the Test for Goodwill Impairment,” which aims to simplify the subsequent measurement of goodwill by eliminating Step 2 from the goodwill impairment test. Under the new guidance, goodwill impairment will be measured as the amount by which the carrying value exceeds the fair value. The loss recognized should not exceed the total amount of goodwill allocated to the reporting unit. The new guidance will be effective for annual reporting periods beginning after December 15, 2019, including interim periods. This ASU will be effective for the Company as of the beginning of Fiscal 2020. Early adoption is permitted for annual or interim goodwill impairment tests performed on testing dates after January 1, 2017. The Company does not anticipate that the new guidance will have a significant impact on its consolidated financial statements.

There were no other new accounting standards that had a material impact on the Company’s Condensed Consolidated Financial Statements during the three and six month periods ended August 4, 2018, and there were no other new accounting standards or pronouncements that were issued but not yet effective as of August 4, 2018 that the Company expects to have a material impact on its financial position or results of operations upon becoming effective.

2. Long Term Debt

Long term debt consists of:

	(in thousands)		
	August 4, 2018	February 3, 2018	July 29, 2017
\$1,200,000 senior secured term loan facility (Term B-5 Loans), LIBOR (with a floor of 0.75%) plus 2.50%, matures on November 17, 2024	\$957,179	\$1,108,913	—
\$1,200,000 senior secured term loan facility (Term B-4 Loans), LIBOR (with a floor of 0.75%) plus 2.75%, redeemed in full on November 17, 2017	—	—	\$1,112,588
\$600,000 ABL senior secured revolving facility, LIBOR plus spread based on average outstanding balance, matures on June 29, 2023	170,300	—	147,400
Capital lease obligations	34,058	21,931	22,912
Unamortized deferred financing costs	(3,111)	(3,872)	(4,634)
Total debt	1,158,426	1,126,972	1,278,266
Less: current maturities	(2,755)	(13,164)	(1,823)
Long term debt, net of current maturities	\$1,155,671	\$1,113,808	\$1,276,443

Term Loan Facility

At August 4, 2018 and July 29, 2017, the Company’s borrowing rate related to its senior secured term loan facility (the Term Loan Facility) was 4.6% and 4.0%, respectively.

During June 2018, the Company prepaid \$150.0 million on the Term Loan Facility. In accordance with ASC Topic No. 470-50, “Debt Modifications and Extinguishments” (Topic No. 470), the Company recognized a non-cash loss on the extinguishment of debt of \$1.2 million, representing the write-off of \$0.7 million and \$0.5 million in unamortized original issue discount and deferred financing costs, respectively, which was recorded in the line item “Loss on extinguishment of debt” in the Company’s Condensed Consolidated Statements of Income for the three and six month periods ended August 4, 2018.

ABL Line of Credit

On June 29, 2018, BCFWC entered into a Second Amendment (the Second Amendment) to the Second Amended and Restated Credit Agreement, dated September 2, 2011 (the ABL Credit Agreement). The Second Amendment, among

other things, extended the maturity date from August 13, 2019 to June 29, 2023 and adjusted the pricing grid such that the lower interest rate of 1.25% in the case of LIBOR loans and 0.25% in the case of prime rate loans is applicable so long as the Company maintains at least 40% average daily availability (as opposed to 50%). In connection with its entry into the Second Amendment, and in accordance with Topic No. 470, the Company recognized a non-cash loss on the extinguishment of debt of \$0.2 million, representing the write-off of deferred financing costs, which was recorded in the line item "Loss on extinguishment of debt" in the Company's Condensed Consolidated Statements of Income for the three and six month periods ended August 4, 2018.

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At August 4, 2018, the Company had \$367.9 million available under the ABL Credit Agreement, governing BCFWC's existing senior secured asset-based revolving credit facility (the ABL Line of Credit). The maximum borrowings under the facility during the three and six month periods ended August 4, 2018 amounted to \$255.0 million for both periods. Average borrowings during the three and six month periods ended August 4, 2018 amounted to \$115.0 million and \$71.8 million, respectively, at average interest rates of 3.3% in both periods.

At July 29, 2017, the Company had \$363.1 million available under the ABL Line of Credit. The maximum borrowings under the facility during the three and six month periods ended July 29, 2017 amounted to \$180.3 million for both periods. Average borrowings during the three and six month periods ended July 29, 2017 amounted to \$79.0 million and \$55.5 million, respectively, at average interest rates of 2.8% and 2.7%, respectively.

3. Derivative Instruments and Hedging Activities

The Company accounts for derivatives and hedging activities in accordance with ASC Topic No. 815, "Derivatives and Hedging" (Topic No. 815). As required by Topic No. 815, the Company records all derivatives on the balance sheet at fair value and adjusts to market on a quarterly basis. In addition, to comply with the provisions of ASC Topic No. 820, "Fair Value Measurements" (Topic No. 820), credit valuation adjustments, which consider the impact of any credit enhancements to the contracts, are incorporated in the fair values to account for potential nonperformance risk. In adjusting the fair value of its derivative contracts for the effect of nonperformance risk, the Company has considered any applicable credit enhancements such as collateral postings, thresholds, mutual puts, and guarantees. In accordance with Topic No. 820, the Company made an accounting policy election to measure the credit risk of its derivative financial instruments that are subject to master netting agreements on a net basis by counterparty portfolio. There is no impact of netting because the Company's only derivatives are interest rate cap contracts that are with separate counterparties and are under separate master netting agreements.

Although the Company has determined that the majority of the inputs used to value its derivatives fall within Level 2 of the fair value hierarchy, the credit valuation adjustments associated with its derivatives utilize Level 3 inputs, such as estimates of current credit spreads to evaluate the likelihood of default by the Company and its counterparties. However, as of August 4, 2018, the Company has assessed the significance of the impact of the credit valuation adjustments on the overall valuation of its derivative positions and has determined that the credit valuation adjustment is not significant to the overall valuation of its derivative portfolios. As a result, the Company classifies its derivative valuations in Level 2 of the fair value hierarchy.

Cash Flow Hedges of Interest Rate Risk

The Company's objectives in using interest rate derivatives are to add stability to interest expense and to manage its exposure to interest rate movements. To accomplish these objectives, the Company primarily uses interest rate caps as part of its interest rate risk management strategy. Interest rate caps designated as cash flow hedges involve the receipt of variable amounts from a counterparty if interest rates rise above the strike rate on the contract.

As of August 4, 2018, the Company had the following outstanding interest rate derivatives that were designated as cash flow hedges of interest rate risk:

Interest Rate Derivative	Number of Instruments	Notional Aggregate Principal Amount	Interest Cap Rate	Maturity Date
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Interest rate cap contracts	Two	\$ 800.0 million	1.0%	May 31, 2019
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Tabular Disclosure

The table below presents the fair value of the Company's derivative financial instruments on a gross basis as well as their classification on the Company's Condensed Consolidated Balance Sheets:

(in thousands)						
Fair Values of Derivative Instruments						
August 4, 2018			February 3, 2018		July 29, 2017	
Balance			Balance		Balance	
Derivatives Designated as Hedging Instruments	Sheet	Fair	Sheet	Fair	Sheet	Fair
	Location	Value	Location	Value	Location	Value
Interest rate cap contracts	Prepaid and other current assets	\$5,065	Other assets	\$4,543	Other liabilities	\$2,409

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The following table presents the unrealized gains and losses deferred to accumulated other comprehensive income (loss) resulting from the Company's derivative instruments for each of the reporting periods.

	(in thousands)			
	Three Months		Six Months	
	Ended		Ended	
	August		August	
	4,	July 29,	4,	July 29,
	2018	2017	2018	2017
Interest Rate Cap Contracts:				
Unrealized (losses) gains, before taxes	\$(20)	\$(1,070)	\$1,344	\$(1,826)
Income tax benefit (expense)	6	428	(372)	728
Unrealized (losses) gains, net of taxes	\$(14)	\$(642)	\$972	\$(1,098)

The following table presents information about the reclassification of gains and losses from accumulated other comprehensive income (loss) into earnings related to the Company's derivative instruments for each of the reporting periods.

	(in thousands)			
	Three Months		Six Months	
	Ended		Ended	
	August		August	
	4,	July	4,	July 29,
	2018	2017	2018	2017
Component of Earnings:				
Interest expense	\$498	\$1,491	\$1,406	\$2,902
Income tax expense	(138)	(596)	(389)	(1,157)
Net income	\$360	\$895	\$1,017	\$1,745

The Company estimates that approximately \$0.2 million will be reclassified from accumulated other comprehensive income (loss) into interest expense during the next twelve months.

4. Accumulated Other Comprehensive Income (Loss)

Amounts included in accumulated other comprehensive income (loss) are recorded net of the related income tax effects. The following table details the changes in accumulated other comprehensive income (loss):

(in
thousands)
Derivative

	Instruments
Balance at February 3, 2018	\$ (1,887)
Unrealized gains, net of related taxes of \$0.4 million	972
Amount reclassified into earnings, net of related taxes of \$0.4 million	1,017
Balance at August 4, 2018	\$ 102

5. Fair Value Measurements

The Company accounts for fair value measurements in accordance with Topic No. 820, which defines fair value, establishes a framework for measurement and expands disclosure about fair value measurements. Topic No. 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (exit price), and classifies the inputs used to measure fair value into the following hierarchy:

Level 1: Quoted prices for identical assets or liabilities in active markets.

Level 2: Quoted market prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.

Level 3: Pricing inputs that are unobservable for the assets and liabilities and include situations where there is little, if any, market activity for the assets and liabilities.

The inputs into the determination of fair value require significant management judgment or estimation.

The carrying amounts of cash equivalents, accounts receivable and accounts payable approximate fair value due to the short-term nature of these instruments.

Refer to Note 3, "Derivative Instruments and Hedging Activities," for further discussion regarding the fair value of the Company's interest rate cap contracts.

Financial Assets

The fair values of the Company's financial assets and the hierarchy of the level of inputs as of August 4, 2018, February 3, 2018 and July 29, 2017 are summarized below:

	(in thousands)		
	Fair Value Measurements at		
	August	February	July 29,
	4,	3,	2017
	2018	2018	2017
Level 1			
Cash equivalents (including restricted cash)	\$22,437	\$28,283	\$28,211

Financial Liabilities

The fair values of the Company's financial liabilities are summarized below:

	(in thousands)					
	August 4, 2018		February 3, 2018		July 29, 2017	
	Carrying	Fair	Carrying	Fair	Carrying	Fair
	Amount	Value	Amount	Value	Amount	Value
Term B-5 Loans	\$957,179	\$958,974	\$1,108,913	\$1,108,913	\$—	\$—
Term B-4 Loans	—	—	—	\$—	1,112,588	1,119,078
ABL senior secured revolving facility	170,300	170,300	—	—	147,400	147,400
Total debt	\$1,127,479	\$1,129,274	\$1,108,913	\$1,108,913	\$1,259,988	\$1,266,478

Capital lease obligations are excluded from the table above. To the extent the Company has any outstanding borrowings under the ABL Line of Credit, the fair value would approximate its reported value, because the interest rate is variable and reflects current market rates due to its short term nature. Borrowings are typically done in 30-day increments.

The fair values presented herein are based on pertinent information available to management as of the respective period end dates. The estimated fair values of the Company's debt are classified as Level 2 in the fair value hierarchy.

6. Income Taxes

Net deferred taxes are as follows:

	(in thousands)		
	August 4,	February	July 29,
	2018	2018	2017
Deferred tax asset	\$6,496	\$6,952	\$7,282
Deferred tax liability	181,225	179,486	218,038
Net deferred tax liability	\$174,729	\$172,534	\$210,756

Deferred tax assets relate to Puerto Rico deferred balances that have a future net benefit for tax purposes. Deferred tax liabilities primarily relate to intangible assets and depreciation expense where the Company has a future obligation for tax purposes.

As of August 4, 2018, February 3, 2018 and July 29, 2017, valuation allowances amounted to \$8.4 million, \$8.4 million and \$7.0 million, respectively, related to state tax net operating losses and state tax credit carry-forwards. The Company believes that it is more likely than not that this portion of the benefit of these state tax net operating losses and state tax credit carry-forwards will not be realized.

As of August 4, 2018, the Company has a deferred tax asset related to net operating losses of \$11.2 million, inclusive of \$9.7 million of state net operating losses, which will expire at various dates between 2018 and 2038, as well as \$1.5 million of deferred tax assets recorded for Puerto Rico net operating loss carry-forwards that will begin to expire in 2025.

As of August 4, 2018, the Company has a deferred tax asset related to tax credit carry-forwards of \$4.9 million, inclusive of \$3.3 million of state tax credit carry-forwards, which will begin to expire in 2021, as well as \$1.6 million of deferred tax assets recorded for Puerto Rico alternative minimum tax (AMT) credits that have an indefinite life.

The U.S. Tax Cuts and Jobs Act of 2017 (the Tax Act) was signed into law on December 22, 2017. The Tax Act, among other things, lowered the federal statutory rate from 35% to 21%. The Company has analyzed the Tax Act and made reasonable estimates of the effects on its Condensed Consolidated Financial Statements and tax disclosures. As the Company completes its analysis of the Tax Act, collects and prepares necessary data, and interprets any additional guidance issued by the U.S. Treasury Department, the IRS, and other standard-setting bodies, the Company may make adjustments to the provisional amounts as allowed by Staff Accounting Bulletin No. 118. The accounting is expected to be completed during Fiscal 2018.

7. Capital Stock

Treasury Stock

The Company accounts for treasury stock under the cost method.

During the six month period ended August 4, 2018, the Company acquired 49,800 shares of common stock from employees for approximately \$6.8 million to satisfy their minimum statutory tax withholdings related to the vesting of restricted stock awards, which was recorded in the line item “Treasury stock” on the Company’s Condensed Consolidated Balance Sheets, and the line item “Purchase of treasury shares” on the Company’s Condensed Consolidated Statements of Cash Flows.

Share Repurchase Programs

During the six month period ended August 4, 2018, the Company repurchased 799,264 shares of its common stock for \$110.4 million, inclusive of commissions, under its share repurchase program, which was recorded in the line item “Treasury stock” on the Company’s Condensed Consolidated Balance Sheets, and the line item “Purchase of treasury shares” on the Company’s Condensed Consolidated Statements of Cash Flows. This repurchase program, which was approved by the Company’s Board of Directors in August 2017, is authorized to be executed through August 2019 and is funded using the Company’s available cash and borrowings under the ABL Line of Credit. As of August 4, 2018, the Company had \$106.7 million remaining under this share repurchase authorization.

On August 15, 2018, the Company’s Board of Directors authorized the repurchase of up to an additional \$300 million of common stock. This new repurchase program, which is in addition to the share repurchase program approved by the Company’s Board of Directors in August 2017, is authorized to be executed through August 2020.

8. Net Income Per Share

Basic net income per share is calculated by dividing net income by the weighted-average number of common shares outstanding. Dilutive net income per share is calculated by dividing net income by the weighted-average number of common shares and potentially dilutive securities outstanding during the period using the treasury stock method. The following table presents the computation of basic and diluted net income per share:

(in thousands, except per share data)		
Three Months	Six Months Ended	
Ended	July 29,	August 4, July 29,

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	August 4,			
	2018	2017	2018	2017
Basic net income per share				
Net income	\$70,957	\$46,902	\$153,544	\$99,270
Weighted average number of common shares – basic	66,890	68,807	66,937	69,070
Net income per common share – basic	\$1.06	\$0.68	\$2.29	\$1.44
Diluted net income per share				
Net income	\$70,957	\$46,902	\$153,544	\$99,270
Shares for basic and diluted net income per share:				
Weighted average number of common shares – basic	66,890	68,807	66,937	69,070
Assumed exercise of stock options and vesting of restricted stock	1,879	1,994	1,933	2,083
Weighted average number of common shares – diluted	68,769	70,801	68,870	71,153
Net income per common share – diluted	\$1.03	\$0.66	\$2.23	\$1.40

Approximately 500,000 and 360,000 shares were excluded from diluted net income per share for the three and six month periods ended August 4, 2018, respectively, since their effect was anti-dilutive.

Approximately 170,000 and less than 100,000 shares were excluded from diluted net income per share for the three and six month periods ended July 29, 2017, respectively, since their effect was anti-dilutive.

9. Stock-Based Compensation

As of August 4, 2018, there were 4,198,590 shares of common stock available for issuance under the Company's 2013 Omnibus Incentive Plan (the 2013 Plan).

Non-cash stock compensation expense is as follows:

Type of Non-Cash Stock Compensation	(in thousands)			
	Three Months Ended		Six Months Ended	
	August 4, 2018	July 29, 2017	August 4, 2018	July 29, 2017
Restricted stock grants (a)	\$5,090	\$4,276	\$9,074	\$7,434
Stock option grants (a)	4,636	3,089	7,675	4,955
Stock option modification (b)	—	40	—	98
Total (c)	\$9,726	\$7,405	\$16,749	\$12,487

(a) Included in the line item "Selling, general and administrative expenses" in the Company's Condensed Consolidated Statements of Income.

(b) Represents non-cash compensation related to the May 2013 stock option modification, which became fully vested during Fiscal 2017. Amounts are included in the line item "Stock option modification expense" in the Company's Condensed Consolidated Statements of Income. The Company does not expect to recognize any additional compensation expense related to the modification.

(c) The amounts presented in the table above exclude taxes. For the three and six month periods ended August 4, 2018, the tax benefit related to the Company's non-cash stock compensation was approximately \$2.4 million and \$4.1 million, respectively. For the three and six month periods ended July 29, 2017, the tax benefit related to the Company's non-cash stock compensation was approximately \$1.9 million and \$3.5 million, respectively.

Stock Options

Stock option transactions during the six month period ended August 4, 2018 are summarized as follows:

Number of	Weighted
Shares	Average
	Exercise
	Price Per

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		Share
Options outstanding, February 3, 2018	2,579,831	\$ 39.79
Options granted	500,821	135.30
Options exercised (a)	(396,356)	28.92
Options forfeited	(18,535)	49.01
Options outstanding, August 4, 2018	2,665,761	\$ 59.29

(a) Options exercised during the six month period ended August 4, 2018 had a total intrinsic value of \$45.0 million. The following table summarizes information about the stock options vested and expected to vest during the contractual term of such options as of August 4, 2018:

	Options	Weighted Average Remaining Contractual Life (Years)	Weighted Average Exercise Price	Aggregate Intrinsic Value (in millions)
Vested and expected to vest	2,665,761	7.1	\$ 59.29	\$ 252.8

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The fair value of each stock option granted during the six month period ended August 4, 2018 was estimated using the Black Scholes option pricing model using the following assumptions:

	Six Months Ended August 4, 2018
Risk-free interest rate	2.13% - 3.00%
Expected volatility	32% - 34%
Expected life (years)	5.92 - 6.25
Contractual life (years)	10.0
Expected dividend yield	0.0%
Weighted average grant date fair value of options issued	\$ 50.64

The expected dividend yield was based on the Company's expectation of not paying dividends in the near term. Since the Company completed its initial public offering in October 2013, it does not have sufficient history as a publicly traded company to evaluate its volatility factor. As such, the expected stock price volatility is based upon the historical volatility of the stock price over the expected life of the options of peer companies that are publicly traded. The risk free interest rate was based on the U.S. Treasury rates for U.S. Treasury zero-coupon bonds with maturities similar to those of the expected term of the awards being valued. For grants issued during the six month period ended August 4, 2018, the expected life of the options was calculated using the simplified method. The simplified method defines the life as the average of the contractual term of the options and the weighted average vesting period for all option tranches. This methodology was utilized due to the relatively short length of time the Company's common stock has been publicly traded.

Restricted Stock Awards

Restricted stock transactions during the six month period ended August 4, 2018 are summarized as follows:

	Number of Shares	Weighted Average Grant Date Fair Value Per Awards
Non-vested awards outstanding, February 3, 2018	748,894	\$ 66.99
Awards granted	141,130	135.65
Awards vested (a)	(155,157)	62.43
Awards forfeited	(8,897)	84.08

Non-vested awards outstanding, August 4, 2018	725,970	81.10
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(a) Restricted stock awards vested during the six month period ended August 4, 2018 had a total intrinsic value of \$21.2 million.

The fair value of each share of restricted stock granted during Fiscal 2018 was based upon the closing price of the Company's common stock on the grant date.

10. Other Liabilities

Other liabilities primarily consist of deferred lease incentives, the long term portion of self-insurance reserves, the excess of straight-line rent expense over actual rental payments and tax liabilities associated with the uncertain tax positions recognized by the Company in accordance with ASC Topic No. 740, "Income Taxes."

Deferred lease incentives are funds received or receivable from landlords used primarily to offset costs incurred for leasehold improvements and fixturing of new and remodeled stores. These deferred lease incentives are amortized over the expected lease term including rent holiday periods and option periods, where the exercise of the option can be reasonably assured. Amortization of deferred lease incentives is included in the line item "Selling, general and administrative expenses" on the Company's Condensed Consolidated Statements of Income. At August 4, 2018, February 3, 2018 and July 29, 2017, deferred lease incentives were \$199.1 million, \$206.0 million and \$179.6 million, respectively, and are recorded in the line item "Other liabilities" on the Company's Condensed Consolidated Balance Sheets.

11. Commitments and Contingencies

Legal

The Company establishes accruals relating to legal claims in connection with litigation to which the Company is party from time to time in the ordinary course of business. Like many retailers, the Company has been named in class or collective actions on behalf of various groups alleging violations of federal and state wage and hour and other labor statutes, and alleged violation of state consumer and/or privacy protection statutes. In the normal course of business, we are also party to various other lawsuits and regulatory proceedings including, among others, commercial, product, product safety, employee, customer, intellectual property and other claims. Actions against us are in various procedural stages. Many of these proceedings raise factual and legal issues and are subject to uncertainties. To determine the likelihood of a loss and/or the measurement of any loss can be complex. Consequently, we are unable to estimate the range of reasonably possible loss in excess of amounts accrued. The Company's assessments are based on estimates and assumptions that have been deemed reasonable by management, but the assessment process relies heavily on estimates and assumptions that may prove to be incomplete or inaccurate, and unanticipated events and circumstances may occur that might cause us to change those estimates and assumptions. While no assurance can be given as to the ultimate outcome of these matters, the Company believes that the final resolution of these actions will not have a material adverse effect on the Company's results of operations, financial position, liquidity or capital resources.

Lease Agreements

The Company enters into lease agreements during the ordinary course of business in order to secure favorable store locations. The Company's minimum lease payments for all operating leases are expected to be \$180.3 million for the remainder of Fiscal 2018 and \$384.8 million, \$372.0 million, \$351.9 million, \$331.6 million and \$1,560.4 million for the fiscal years ended February 1, 2020, January 30, 2021, January 29, 2022, January 28, 2023 and all subsequent years thereafter, respectively. Total future minimum lease payments include \$267.4 million related to options to extend lease terms that are reasonably assured of being exercised and \$546.8 million of minimum lease payments for 75 stores that the Company has committed to open or relocate in the current or future years.

Letters of Credit

The Company had letter of credit arrangements with various banks in the aggregate amount of \$60.0 million, \$60.0 million and \$53.0 million as of August 4, 2018, February 3, 2018 and July 29, 2017, respectively. Among these arrangements, as of August 4, 2018, February 3, 2018 and July 29, 2017, the Company had letters of credit in the amount of \$44.4 million, \$51.9 million and \$43.6 million, respectively, guaranteeing performance under various insurance contracts and utility agreements. In addition, the Company had outstanding letters of credit agreements in the amounts of \$15.6 million, \$8.1 million and \$9.4 million at August 4, 2018, February 3, 2018 and July 29, 2017, respectively, related to certain merchandising agreements. Based on the terms of the agreement governing the ABL Line of Credit, the Company had the ability to enter into letters of credit up to \$367.9 million, \$455.8 million and \$363.1 million as of August 4, 2018, February 3, 2018 and July 29, 2017, respectively.

Purchase Commitments

The Company had \$1,101.5 million of purchase commitments related to goods that were not received as of August 4, 2018.

Death Benefits

In November 2005, the Company entered into agreements with three of the Company's former executives whereby upon each of their deaths the Company will pay \$1.0 million to each respective designated beneficiary.

12. Related Parties

The brother-in-law of one of the Company's Executive Vice Presidents is an independent sales representative of one of the Company's suppliers of merchandise inventory. This relationship predated the commencement of the Executive Vice President's employment with the Company. The Company has determined that the dollar amount of purchases through such supplier represents an insignificant amount of its inventory purchases.

BURLINGTON STORES, INC.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion summarizes the significant factors affecting our consolidated operating results, financial condition, liquidity and cash flows as of and for the periods presented below. The following discussion and analysis should be read in conjunction with the Condensed Consolidated Financial Statements and notes thereto included elsewhere in this report and in our Annual Report on Form 10-K for the fiscal year ended February 3, 2018.

In addition to historical information, this discussion and analysis contains forward-looking statements based on current expectations that involve risks, uncertainties and assumptions, such as our plans, objectives, expectations, and intentions. Our actual results and the timing of events may differ materially from those anticipated in these forward-looking statements due to various factors, including those discussed under the section of this Item 2 entitled "Safe Harbor Statement."

Executive Summary

Introduction and Overview of Operating Results

We are a nationally recognized off-price retailer of high-quality, branded apparel at everyday low prices. We opened our first store in Burlington, New Jersey in 1972, selling primarily coats and outerwear. Since then, we have expanded our store base to 651 stores as of August 4, 2018, inclusive of an internet store, in 45 states and Puerto Rico, and diversified our product categories by offering an extensive selection of in-season, fashion-focused merchandise, including women's ready-to-wear apparel, accessories, footwear, menswear, youth apparel, baby, home, coats, beauty and gifts. We sell a broad selection of desirable, first-quality, current-brand, labeled merchandise acquired directly from nationally-recognized manufacturers and other suppliers.

Highlights from the three month period ended August 4, 2018 compared with the three month period ended July 29, 2017 include the following:

- We generated total revenues of \$1,504.7 million compared with \$1,369.0 million.
- Net sales improved \$135.4 million to \$1,498.6 million. Comparable sales increased 2.9% on a shifted basis, as further discussed below.
- Gross margin as a percentage of net sales improved to 41.4% compared with 40.7%. Product sourcing costs, which are included in selling, general and administrative expenses, increased approximately 10 basis points as a percentage of net sales.
- Selling, general and administrative expenses as a percentage of net sales improved to 32.0% compared with 32.1%.
- We earned net income of \$71.0 million compared with net income of \$46.9 million.
- Adjusted Net Income (as defined in the section below entitled "Key Performance Measures") improved \$27.6 million to \$78.9 million.
- Adjusted EBITDA (as defined in the section below entitled "Key Performance Measures") improved \$24.8 million to \$152.1 million.
- Adjusted EBIT (as defined in the section below entitled "Key Performance Measures") improved \$20.2 million to \$104.7 million.

Highlights from the six month period ended August 4, 2018 compared with the six month period ended July 29, 2017 include the following:

- We generated total revenues of \$3,029.5 million compared with \$2,721.2 million.
- Net sales improved \$307.3 million to \$3,017.1 million. Comparable sales increased 3.8% on a shifted basis, as further discussed below.

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Gross margin as a percentage of net sales improved to 41.3% compared with 40.8%. Product sourcing costs, which are included in selling, general and administrative expenses, increased approximately 5 basis points as a percentage of net sales.

Selling, general and administrative expenses as a percentage of net sales improved to 31.4% compared with 31.7%.

We earned net income of \$153.5 million compared with net income of \$99.3 million.

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• Adjusted Net Income (as defined in the section below entitled “Key Performance Measures”) improved \$58.4 million to \$165.9 million.

• Adjusted EBITDA (as defined in the section below entitled “Key Performance Measures”) improved \$52.9 million to \$317.1 million.

• Adjusted EBIT (as defined in the section below entitled “Key Performance Measures”) improved \$45.1 million to \$224.5 million.

Fiscal Year

Fiscal 2018 is defined as the 52-week year ending February 2, 2019. Fiscal 2017 is defined as the 53-week year ended February 3, 2018.

To account for the calendar shift from the 53rd week in Fiscal 2017, we compared the 13 and 26 week periods ended August 4, 2018 to the 13 and 26 week periods ended August 5, 2017, respectively, for the purpose of determining our comparable store sales. On this shifted basis, comparable store sales for the three and six months ended August 4, 2018 increased 2.9% and 3.8%, respectively.

Store Openings, Closings, and Relocations

During the six month period ended August 4, 2018, we opened 29 new stores, inclusive of 6 relocations, and closed one store, exclusive of the aforementioned relocations, bringing our store count as of August 4, 2018 to 651 stores, inclusive of an internet store.

Ongoing Initiatives for Fiscal 2018

We continue to focus on a number of ongoing initiatives aimed at increasing our overall profitability by improving our comparable store sales trends, increasing total sales growth and reducing expenses. These initiatives include, but are not limited to:

• Driving Comparable Store Sales Growth.

We intend to continue to increase comparable store sales through the following initiatives:

• **Continuing to Enhance Execution of the Off-Price Model.** We plan to drive comparable store sales by focusing on product freshness to ensure that we consistently deliver newness to the selling floors. We plan to continue to reduce comparable store inventories, which we believe will result in faster inventory turnover. We maintain our ability to leverage our pack-and-hold program, which is designed to take advantage of terrific buys of either highly desirable branded product or key seasonal merchandise for the next year. While the amount of goods we purchase on pack-and-hold is purely based on the right opportunities in the marketplace, this continues to be a great avenue to source product. We also intend to use our business intelligence systems to identify sell-through rates by product, capitalize on strong performing categories, identify and buy into new fashion trends and opportunistically acquire products in the marketplace.

- **Sharpening Focus on Our Core Female Customer.** We have focused on better serving our core female customer, a brand-conscious fashion enthusiast, aged 25-49, with an average annual household income of \$25,000-\$100,000, by improving our product offering, store merchandising and marketing focus on women’s ready-to-wear apparel and accessories to capture incremental sales from our core female customer and become a destination for her across all categories. We believe that these efforts will increase the frequency of her visits and her average spend, further improving the comparable store sales performance in women’s categories.

• **Continuing to Improve Our Customer Experience.** We have significantly enhanced the store experience and ease of shopping at all of our stores by implementing a comprehensive program focused on offering more brands and styles and simplifying store navigation. We have accomplished this by utilizing clear way-finding signs and distinct product signage, highlighting key brands and new arrivals, improving organization of the floor space, reducing rack density,

facilitating quicker checkouts and delivering better customer service. We have made particular improvements in product size visibility, queuing and fitting rooms. To ensure consistent execution of our customer experience priorities, we have improved our store associate training and reorganized and strengthened our field management organization. Our much improved store experience continues to resonate with our customers. We continue to refine our online customer survey to provide more actionable customer feedback to stores. Stores develop action plans to address clearly identified areas of focus. Store managers have the ability to review immediate feedback from their customers, and react accordingly.

Increasing Our Sales Through e-Commerce. We have been selling to our customers online for more than a decade. We plan to leverage this heritage and continue to utilize e-commerce strategies offering merchandise to our customers while driving incremental traffic to our stores.

Enhancing Existing Categories and Introducing New Categories. We have opportunities to expand the depth and breadth of certain existing categories such as ladies' apparel, children's products, bath and cosmetic merchandise, housewares, décor for the home and beauty as we continue to de-weather our business, and maintain the flexibility to introduce new categories.

Expanding and Enhancing Our Retail Store Base.

We intend to expand and enhance our retail store base through the following initiatives:

Adhering to a Market Focused and Financially Disciplined Real Estate Strategy. We have grown our store base consistently since our founding in 1972, developing more than 99% of our stores organically. We believe there is significant opportunity to expand our retail store base in the United States. We expect to open 43 net new stores during Fiscal 2018. We have identified numerous market opportunities that we believe will allow us to reach 1,000 stores over the long-term.

Maintaining Focus on Unit Economics and Returns. We have adopted a market focused approach to new store openings with a specific focus on maximizing sales while achieving attractive unit economics and returns. By focusing on opening stores with attractive unit economics, we are able to achieve attractive returns on capital and continue to grow our margins. We believe that as we continue to reduce our comparable store inventory, we will be able to reduce the square footage of our stores while continuing to maintain our broad assortment.

Enhancing the Store Experience Through Store Remodels. We continue to invest in store remodels on a store-by-store basis where appropriate, taking into consideration the age, sales and profitability of a store, as well as the potential impact to the customer shopping experience. In our remodeled stores, we have typically incorporated new flooring, painting, lighting and graphics, relocated our fitting rooms to maximize productive selling space, added new departments such as home and accessories and made various other improvements as appropriate by location.

Enhancing Operating Margins.

We intend to increase our operating margins through the following initiatives:

Optimize Markdowns. We believe that our markdown system allows us to maximize sales and gross margin dollars based on forward-looking sales forecasts, sell-through targets, and exit dates. This allows us to optimize markdowns at the style and color level by store cluster.

Enhance Purchasing Power. We believe that our increasing size and West Coast buying office provide us with the opportunity to capture incremental buying opportunities and realize economies of scale in our merchandising and non-merchandising purchasing activities.

Drive Operating Leverage. We believe that we will be able to leverage our growing sales over the fixed costs of our business. In addition, we are focused on continuing to improve the efficiency of our corporate and in-store operations.

Uncertainties and Challenges

As we strive to increase profitability through achieving positive comparable store sales and leveraging productivity initiatives focused on improving the in-store experience, more efficient movement of products from the vendors to the selling floors, and modifying our marketing plans to increase our core customer base and increase our share of our current customers' spending, there are uncertainties and challenges that we face as an off-price retailer of apparel and accessories for men, women and children and home furnishings that could have a material impact on our revenues or income.

Seasonality of Sales and Weather Conditions. Our sales, like most other retailers, are subject to seasonal influences, with the majority of our sales and net income derived during the second half of the year, which includes the back-to-school and holiday seasons.

Weather continues to be a contributing factor to the sale of our clothing. Generally, our sales are higher if the weather is cold during the Fall and warm during the early Spring. Sales of cold weather clothing are increased by early cold weather during the Fall, while sales of warm weather clothing are improved by early warm weather conditions in the Spring. Although we have diversified our product offerings, we believe traffic to our stores is still driven, in part, by weather patterns.

General Economic Conditions. Consumer spending habits, including spending for the merchandise that we sell, are affected by, among other things, prevailing global economic conditions, inflation, levels of employment, salaries and wage rates, prevailing interest rates, housing costs, energy costs, commodities pricing, income tax rates and policies, consumer confidence and consumer perception of economic conditions. In addition, consumer purchasing patterns may be influenced by consumers' disposable income, credit availability and debt levels.

A slowdown in the U.S. economy, an uncertain global economic outlook or a credit crisis could adversely affect consumer spending habits resulting in lower net sales and profits than expected on a quarterly or annual basis. Consumer confidence is also affected by the domestic and international political situation. Our financial condition and operations could be impacted by changes in government regulations in areas including, but not limited to, taxes and healthcare. The outbreak or escalation of war, or the occurrence of terrorist acts or other hostilities in or affecting the U.S., could lead to a decrease in spending by consumers. In addition, natural disasters, industrial accidents and acts of war in various parts of the world could have the effect of disrupting supplies and raising prices globally which, in turn, may have adverse effects on the world and U.S. economies and lead to a downturn in consumer confidence and spending.

Changes to import and export laws could have a direct impact on our income and an indirect impact on consumer prices. We cannot predict any future changes in such laws.

We closely monitor our net sales, gross margin and expenses. We have performed scenario planning such that if our net sales decline, we have identified variable costs that could be reduced to partially mitigate the impact of these declines. If we were to experience adverse economic trends and/or if our efforts to counteract the impacts of these trends are not sufficiently effective, there could be a negative impact on our financial performance and position in future fiscal periods.

Competition and Margin Pressure. We believe that in order to remain competitive, we must continue to offer brand-name merchandise at a discount to prices offered by other retailers as well as an assortment of merchandise that is appealing to our customers.

The U.S. retail apparel and home furnishings markets are highly fragmented and competitive. We compete for business with department stores, off-price retailers, internet retailers, specialty stores, discount stores, wholesale clubs, and outlet stores as well as with certain traditional, full-price retail chains that have developed off-price concepts. At various times throughout the year, traditional full-price department store chains and specialty shops offer brand-name merchandise at substantial markdowns, which can result in prices approximating those offered by us at our Burlington stores. We anticipate that competition will increase in the future. Therefore, we will continue to look for ways to differentiate our stores from those of our competitors.

The U.S. retail industry continues to face increased pressure on margins as overall challenging retail conditions have led consumers to be more value conscious. Our "open to buy" paradigm, under which we purchase both pre-season and in-season merchandise, allows us the flexibility to purchase less pre-season with the balance purchased in-season and opportunistically. It also provides us with the flexibility to shift purchases between suppliers and categories. This enables us to obtain better terms with our suppliers, which we expect to help offset any rising costs of goods.

Key Performance Measures

We consider numerous factors in assessing our performance. Key performance measures used by management include net income, Adjusted Net Income, Adjusted EBITDA, Adjusted EBIT (or Adjusted Operating Margin), comparable store sales, gross margin, inventory, store payroll as a percentage of net sales and liquidity.

Net income. We earned net income of \$71.0 million during the three month period ended August 4, 2018 compared with net income of \$46.9 million during the three month period ended July 29, 2017. We earned net income of \$153.5

million during the six month period ended August 4, 2018 compared with net income of \$99.3 million during the six month period ended July 29, 2017. These improvements were primarily driven by our improved gross margin and decreased income tax expense as a result of changes in federal and state tax laws. These improvements were partially offset by increases in our selling, general and administrative expenses, as well as depreciation and amortization expense; refer to the section below entitled “Results of Operations” for further explanation.

Adjusted Net Income, Adjusted EBITDA and Adjusted EBIT: Adjusted Net Income, Adjusted EBITDA and Adjusted EBIT are non-GAAP financial measures of our performance.

We define Adjusted Net Income as net income, exclusive of the following items, if applicable: (i) net favorable lease amortization; (ii) costs related to debt amendments; (iii) stock option modification expense; (iv) loss on extinguishment of debt; (v) impairment charges; and (vi) other unusual, non-recurring or extraordinary expenses, losses, charges or gains, all of which are tax effected to arrive at Adjusted Net Income.

We define Adjusted EBITDA as net income, exclusive of the following items, if applicable: (i) interest expense; (ii) interest income; (iii) loss on extinguishment of debt; (iv) income tax expense; (v) depreciation and amortization; (vi) impairment charges; (vii) stock option modification expense; (viii) costs related to debt amendments; and (ix) other unusual, non-recurring or extraordinary expenses, losses, charges or gains.

We define Adjusted EBIT as net income, exclusive of the following items, if applicable: (i) interest expense; (ii) interest income; (iii) loss on extinguishment of debt; (iv) income tax expense; (v) impairment charges; (vi) stock option modification expense; (vii) net favorable lease amortization; (viii) costs related to debt amendments; and (ix) other unusual, non-recurring or extraordinary expenses, losses, charges or gains.

We present Adjusted Net Income, Adjusted EBITDA and Adjusted Operating Margin, because we believe they are useful supplemental measures in evaluating the performance of our business and provide greater transparency into our results of operations. In particular, we believe that excluding certain items that may vary substantially in frequency and magnitude from operating income are useful supplemental measures that assist in evaluating our ability to generate earnings and leverage sales, and to more readily compare these metrics between past and future periods.

Adjusted Net Income has limitations as an analytical tool, and should not be considered either in isolation or as a substitute for net income or other data prepared in accordance with GAAP. Among other limitations, Adjusted Net Income does not reflect the following items, net of their tax effect:

- the amortization of net favorable leases, which are amortized over the life of the lease;
- costs related to debt amendments;
- expenses related to our May 2013 stock option modification;
- losses on extinguishment of debt;
- impairment charges on long-lived assets; and
- other unusual, non-recurring or extraordinary expenses, losses, charges or gains.

During the three and six months ended August 4, 2018, Adjusted Net Income improved \$27.6 million to \$78.9 million and \$58.4 million to \$165.9 million, respectively. These improvements were primarily driven by our improved gross margin and decreased income tax expense as a result of changes in federal and state tax laws. These improvements were partially offset by increases in our selling, general and administrative expenses, as well as depreciation and amortization expense. Refer to the section below entitled “Results of Operations” for further explanation.

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The following table shows our reconciliation of net income to Adjusted Net Income for the three and six months ended August 4, 2018 compared with the three and six months ended July 29, 2017:

	(unaudited) (in thousands)			
	Three Months Ended		Six Months Ended	
	4, 2018	July 29, 2017	August 4, 2018	July 29, 2017
Reconciliation of net income to Adjusted Net Income:				
Net income	\$70,957	\$46,902	\$153,544	\$99,270
Net favorable lease amortization (a)	9,551	5,912	14,876	11,921
Costs related to debt amendments (b)	79	—	79	—
Stock option modification expense (c)	—	42	—	105
Loss on extinguishment of debt (d)	1,361	—	1,361	—
Impairment charges (e)	—	988	—	988
Tax effect (f)	(3,078)	(2,569)	(3,998)	(4,815)
Adjusted Net Income	\$78,870	\$51,275	\$165,862	\$107,469

- (a) Net favorable lease amortization represents the non-cash amortization expense associated with favorable and unfavorable leases that were recorded as a result of purchase accounting related to the April 13, 2006 Bain Capital acquisition of Burlington Coat Factory Warehouse Corporation (the “Merger Transaction”), and are recorded in the line item “Depreciation and amortization” in our Condensed Consolidated Statements of Income.
- (b) Represents costs incurred in connection with review of refinancing opportunities.
- (c) Represents expenses incurred as a result of our May 2013 stock option modification.
- (d) Amounts relate to a \$150.0 million prepayment on our senior secured term loan facility (the Term Loan Facility), as well as an amendment to our Second Amended and Restated Credit Agreement, dated September 2, 2011 (the ABL Credit Agreement).
- (e) Represents impairment charges on long-lived assets.
- (f) Tax effect is calculated based on the effective tax rates (before discrete items) for the respective periods, adjusted for the tax effect for the impact of items (a) through (e).

Adjusted EBITDA has limitations as an analytical tool, and should not be considered either in isolation or as a substitute for net income or other data prepared in accordance with GAAP. Among other limitations, Adjusted EBITDA does not reflect:

- interest expense on our debt;
- losses on the extinguishment of debt;
- costs related to debt amendments;
- expenses related to our May 2013 stock option modification;
- cash requirements for replacement of assets. Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will likely have to be replaced in the future;
- impairment charges on long-lived assets;
- our income tax expense; and
- other unusual, non-recurring or extraordinary expenses, losses, charges or gains.

During the three and six months ended August 4, 2018, Adjusted EBITDA improved \$24.8 million to \$152.1 million and \$52.9 million to \$317.1 million, respectively. These improvements were primarily driven by our improved gross margin, partially offset by increases in our selling, general and administrative expenses; refer to the section below entitled “Results of Operations” for further explanation.

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The following table shows our reconciliation of net income to Adjusted EBITDA for the three and six months ended August 4, 2018 compared with the three and six months ended July 29, 2017:

	(unaudited)			
	(in thousands)			
	Three Months Ended		Six Months Ended	
	August 4, 2018	July 29, 2017	August 4, 2018	July 29, 2017
Reconciliation of net income to Adjusted EBITDA:				
Net income	\$70,957	\$46,902	\$153,544	\$99,270
Interest expense	14,581	14,544	29,103	28,058
Interest income	(110)	(35)	(189)	(70)
Loss on extinguishment of debt (a)	1,361	—	1,361	—
Costs related to debt amendments (b)	79	—	79	—
Stock option modification expense (c)	—	42	—	105
Depreciation and amortization	56,923	48,700	107,432	96,712
Impairment charges (d)	—	988	—	988
Income tax expense	8,312	16,162	25,723	39,078
Adjusted EBITDA	\$152,103	\$127,303	\$317,053	\$264,141

(a) Amounts relate to a \$150.0 million prepayment on our Term Loan Facility, as well as an amendment to our ABL Credit Agreement.

(b) Represents costs incurred in connection with review of refinancing opportunities.

(c) Represents expenses incurred as a result of our May 2013 stock option modification.

(d) Represents impairment charges on long-lived assets.

Adjusted EBIT has limitations as an analytical tool, and should not be considered either in isolation or as a substitute for net income or other data prepared in accordance with GAAP. Among other limitations, Adjusted EBIT does not reflect:

• interest expense on our debt;

• losses on the extinguishment of debt;

• costs related to debt amendments;

• expenses related to our May 2013 stock option modification;

• the amortization of net favorable leases, which are amortized over the life of the lease;

• impairment charges on long-lived assets;

• our income tax expense; and

• other unusual, non-recurring or extraordinary expenses, losses, charges or gains.

During the three and six months ended August 4, 2018, Adjusted EBIT improved \$20.2 million to \$104.7 million and \$45.1 million to \$224.5 million. These improvements were primarily driven by our improved gross margin, partially offset by increases in our selling, general and administrative expenses and depreciation and amortization expense; refer to the section below entitled “Results of Operations” for further explanation.

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The following table shows our reconciliation of net income to Adjusted EBIT for the three and six months ended August 4, 2018 compared with the three and six months ended July 29, 2017:

	(unaudited) (in thousands)			
	Three Months Ended		Six Months Ended	
	4, 2018	July 29, 2017	August 4, 2018	July 29, 2017
Reconciliation of net income to Adjusted EBIT:				
Net income	\$70,957	\$46,902	\$153,544	\$99,270
Interest expense	14,581	14,544	29,103	28,058
Interest income	(110)	(35)	(189)	(70)
Loss on extinguishment of debt (a)	1,361	—	1,361	—
Costs related to debt amendments (b)	79	—	79	—
Stock option modification expense (c)	—	42	—	105
Net favorable lease amortization (d)	9,551	5,912	14,876	11,921
Impairment charges (e)	—	988	—	988
Income tax expense				