

PITNEY BOWES INC /DE/
Form 10-Q
November 05, 2018

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
FORM 10-Q
 QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended September 30, 2018
OR
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934
For the transition period from _____ to _____
Commission file number: 1-3579
PITNEY BOWES INC.
(Exact name of registrant as specified in its charter)

Delaware 06-0495050
(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

3001 Summer Street, Stamford, Connecticut 06926
(Address of principal executive offices) (Zip Code)
(203) 356-5000
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer Non-accelerated filer
Smaller reporting company Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of October 30, 2018, 187,621,135 shares of common stock, par value \$1 per share, of the registrant were outstanding.

PITNEY BOWES INC.
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PART I. FINANCIAL INFORMATION

Item 1: Financial Statements

PITNEY BOWES INC.

CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(Unaudited; in thousands, except per share amounts)

| | Three Months Ended | | Nine Months Ended | |
|---|--------------------|------------|-------------------|------------|
| | September 30, | | September 30, | |
| | 2018 | 2017 | 2018 | 2017 |
| Revenue: | | | | |
| Equipment sales | \$ 100,937 | \$ 103,514 | \$ 317,058 | \$ 349,401 |
| Supplies | 50,403 | 53,627 | 165,853 | 173,321 |
| Software | 76,026 | 94,226 | 244,022 | 248,391 |
| Rentals | 91,115 | 95,333 | 277,550 | 290,087 |
| Financing | 76,730 | 81,079 | 233,504 | 250,477 |
| Support services | 74,117 | 75,783 | 219,311 | 223,056 |
| Business services | 363,528 | 229,711 | 1,117,942 | 672,133 |
| Total revenue | 832,856 | 733,273 | 2,575,240 | 2,206,866 |
| Costs and expenses: | | | | |
| Cost of equipment sales | 39,353 | 49,328 | 132,513 | 145,450 |
| Cost of supplies | 13,967 | 15,209 | 46,652 | 48,277 |
| Cost of software | 24,743 | 24,107 | 75,257 | 70,622 |
| Cost of rentals | 21,827 | 20,447 | 66,959 | 61,869 |
| Financing interest expense | 11,954 | 12,629 | 36,525 | 38,446 |
| Cost of support services | 43,259 | 39,468 | 125,995 | 122,889 |
| Cost of business services | 291,650 | 166,984 | 882,529 | 470,890 |
| Selling, general and administrative | 269,387 | 288,093 | 847,281 | 861,738 |
| Research and development | 32,760 | 29,316 | 94,155 | 88,598 |
| Restructuring charges and asset impairments, net | 7,232 | 1,470 | 19,639 | 29,109 |
| Other components of net pension and postretirement cost | (1,852) |) 1,356 | (6,070) |) 4,079 |
| Interest expense, net | 25,483 | 28,601 | 85,959 | 81,877 |
| Other expense | 7,964 | — | 7,964 | — |
| Total costs and expenses | 787,727 | 677,008 | 2,415,358 | 2,023,844 |
| Income from continuing operations before taxes | 45,129 | 56,265 | 159,882 | 183,022 |
| (Benefit) provision for income taxes | (1,976) |) 10,828 | 20,745 | 38,700 |
| Income from continuing operations | 47,105 | 45,437 | 139,137 | 144,322 |
| Income from discontinued operations, net of tax | 29,848 | 11,921 | 39,543 | 27,070 |
| Net income | \$ 76,953 | \$ 57,358 | \$ 178,680 | \$ 171,392 |
| Basic earnings per share ⁽¹⁾ : | | | | |
| Continuing operations | \$ 0.25 | \$ 0.24 | \$ 0.74 | \$ 0.77 |
| Discontinued operations | 0.16 | 0.06 | 0.21 | 0.15 |
| Net income | \$ 0.41 | \$ 0.31 | \$ 0.95 | \$ 0.92 |
| Diluted earnings per share ⁽¹⁾ : | | | | |
| Continuing operations | \$ 0.25 | \$ 0.24 | \$ 0.74 | \$ 0.77 |
| Discontinued operations | 0.16 | 0.06 | 0.21 | 0.14 |
| Net income | \$ 0.41 | \$ 0.31 | \$ 0.95 | \$ 0.92 |
| Dividends declared per share of common stock | \$ 0.1875 | \$ 0.1875 | \$ 0.5625 | \$ 0.5625 |

⁽¹⁾ The sum of earnings per share amounts may not equal the totals due to rounding.

See Notes to Condensed Consolidated Financial Statements

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PITNEY BOWES INC.
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
 (Unaudited; in thousands)

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|--|----------|------------------------------------|-----------|
| | 2018 | 2017 | 2018 | 2017 |
| Net income | \$76,953 | \$57,358 | \$178,680 | \$171,392 |
| Other comprehensive income, net of tax: | | | | |
| Foreign currency translation | (2,472) | 33,517 | (31,545) | 100,223 |
| Net unrealized gain on cash flow hedges, net of tax of \$174, \$122, \$474 and \$361, respectively | 522 | 195 | 773 | 579 |
| Net unrealized (loss) gain on investment securities, net of tax of \$(417), \$220, \$(2,230) and \$1,322, respectively | (1,218) | 375 | (6,514) | 2,251 |
| Adjustments to pension and postretirement plans, net of tax of \$(304) | — | — | — | (1,482) |
| Amortization of pension and postretirement costs, net of tax benefits of \$2,399, \$3,484, \$7,766 and \$10,440, respectively | 8,810 | 6,744 | 24,850 | 20,078 |
| Other comprehensive income (loss), net of tax | 5,642 | 40,831 | (12,436) | 121,649 |
| Comprehensive income | \$82,595 | \$98,189 | \$166,244 | \$293,041 |

See Notes to Condensed Consolidated Financial Statements

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PITNEY BOWES INC.
 CONDENSED CONSOLIDATED BALANCE SHEETS
 (Unaudited; in thousands, except share and per share amounts)

| | September 30, 2018 | December 31, 2017 |
|--|-----------------------|----------------------|
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 759,231 | \$ 1,009,021 |
| Short-term investments | 55,929 | 48,988 |
| Accounts receivable (net of allowance of \$17,108 and \$14,786, respectively) | 378,036 | 427,022 |
| Short-term finance receivables (net of allowance of \$12,570 and \$12,187, respectively) | 787,121 | 828,003 |
| Inventories | 48,199 | 40,769 |
| Current income taxes | 11,395 | 58,439 |
| Other current assets and prepayments | 92,916 | 74,589 |
| Assets of discontinued operations | 18,273 | 334,848 |
| Total current assets | 2,151,100 | 2,821,679 |
| Property, plant and equipment, net | 399,347 | 373,503 |
| Rental property and equipment, net | 179,058 | 183,956 |
| Long-term finance receivables (net of allowance of \$8,070 and \$6,446 respectively) | 600,129 | 652,087 |
| Goodwill | 1,765,083 | 1,774,645 |
| Intangible assets, net | 238,167 | 272,186 |
| Noncurrent income taxes | 54,114 | 59,909 |
| Other assets | 526,937 | 540,750 |
| Total assets | \$ 5,913,935 | \$ 6,678,715 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Current liabilities: | | |
| Accounts payable and accrued liabilities | \$ 1,342,097 | \$ 1,450,149 |
| Current income taxes | 40,018 | 8,823 |
| Current portion of long-term debt | 192,649 | 271,057 |
| Advance billings | 224,141 | 257,766 |
| Liabilities of discontinued operations | 10,446 | 72,808 |
| Total current liabilities | 1,809,351 | 2,060,603 |
| Deferred taxes on income | 230,663 | 234,643 |
| Tax uncertainties and other income tax liabilities | 101,362 | 116,551 |
| Long-term debt | 3,076,968 | 3,559,278 |
| Other noncurrent liabilities | 443,925 | 519,079 |
| Total liabilities | 5,662,269 | 6,490,154 |
| Commitments and contingencies (See Note 14) | | |
| Stockholders' equity: | | |
| Cumulative preferred stock, \$50 par value, 4% convertible | 1 | 1 |
| Cumulative preference stock, no par value, \$2.12 convertible | 403 | 441 |
| Common stock, \$1 par value (480,000,000 shares authorized; 323,337,912 shares issued) | 323,338 | 323,338 |
| Additional paid-in capital | 117,918 | 138,367 |
| Retained earnings | 5,290,761 | 5,229,584 |
| Accumulated other comprehensive loss | (804,609 |) (792,173) |

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| | | |
|--|--------------|--------------|
| Treasury stock, at cost (135,722,534 and 136,734,174 shares, respectively) | (4,676,146) | (4,710,997) |
| Total stockholders' equity | 251,666 | 188,561 |
| Total liabilities and stockholders' equity | \$ 5,913,935 | \$ 6,678,715 |

See Notes to Condensed Consolidated Financial Statements

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PITNEY BOWES INC.
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
 (Unaudited; in thousands)

| | Nine Months Ended September 30, | |
|---|------------------------------------|------------|
| | 2018 | 2017 |
| Cash flows from operating activities: | | |
| Net income | \$ 178,680 | \$ 171,392 |
| Income from discontinued operations, net of tax | (39,543) | (27,070) |
| Restructuring payments | (39,100) | (28,442) |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 152,181 | 129,888 |
| Loss on extinguishment of debt | 7,964 | — |
| Stock-based compensation | 15,771 | 18,312 |
| Restructuring charges and asset impairments, net | 19,639 | 29,109 |
| Gain on sale of technology | — | (6,085) |
| Changes in operating assets and liabilities, net of acquisitions/divestitures: | | |
| Decrease in accounts receivable | 43,905 | 43,715 |
| Decrease in finance receivables | 80,358 | 126,774 |
| Increase in inventories | (6,159) | (8,137) |
| Increase in other current assets and prepayments | (24,436) | (11,800) |
| Decrease in accounts payable and accrued liabilities | (76,848) | (38,789) |
| Increase (decrease) in current and non-current income taxes | 223 | (31,410) |
| Decrease in advance billings | (34,309) | (32,102) |
| Other, net | (31,900) | (22,798) |
| Net cash provided by operating activities - continuing operations | 246,426 | 312,557 |
| Net cash provided by operating activities - discontinued operations | 44,200 | 18,020 |
| Net cash provided by operating activities | 290,626 | 330,577 |
| Cash flows from investing activities: | | |
| Purchases of available-for-sale securities | (74,270) | (108,571) |
| Proceeds from sales/maturities of available-for-sale securities | 67,354 | 89,940 |
| Net activity from short-term and other investments | 8,479 | (8,082) |
| Capital expenditures | (140,533) | (118,351) |
| Proceeds from sale of assets | — | 5,458 |
| Acquisition of businesses, net of cash acquired | (2,407) | (7,889) |
| Change in reserve account deposits | 6,864 | (2,508) |
| Other investing activities | (2,500) | (4,500) |
| Net cash used in investing activities - continuing operations | (137,013) | (154,503) |
| Net cash provided by (used in) investing activities - discontinued operations | 339,198 | (1,212) |
| Net cash provided by (used in) investing activities | 202,185 | (155,715) |
| Cash flows from financing activities: | | |
| Proceeds from the issuance of long-term debt | — | 1,437,659 |
| Principal payments of long-term debt | (565,141) | (614,449) |
| Dividends paid to stockholders | (105,296) | (104,524) |
| Other financing activities | (55,485) | (3,624) |
| Net cash (used in) provided by financing activities | (725,922) | 715,062 |
| Effect of exchange rate changes on cash and cash equivalents | (15,653) | 42,457 |
| (Decrease) increase in cash and cash equivalents | (248,764) | 932,381 |

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| | | |
|---|-----------|-------------|
| Cash and cash equivalents at beginning of period | 1,009,021 | 764,522 |
| Cash and cash equivalents at end of period | 760,257 | 1,696,903 |
| Less: Cash and cash equivalents of discontinued operations | 1,026 | — |
| Cash and cash equivalents of continuing operations at end of period | \$759,231 | \$1,696,903 |
| | | |
| Cash interest paid | \$127,624 | \$131,927 |
| Cash income tax payments, net of refunds | \$17,168 | \$88,021 |
| See Notes to Condensed Consolidated Financial Statements | | |

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PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

1. Description of Business and Basis of Presentation

Pitney Bowes Inc. (we, us, our, or the company), was incorporated in the state of Delaware in 1920. We are a global technology company offering innovative products and solutions that help our clients navigate the complex world of commerce. We provide innovative products and solutions for mailing, shipping and cross border ecommerce that enable the sending of packages globally and products and solutions for customer information management, location intelligence and customer engagement to help our clients market to their customers. Clients around the world rely on our products, solutions and services. For more information about us, our products, services and solutions, visit www.pb.com.

The accompanying unaudited Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) for interim financial information and the instructions to Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In addition, the December 31, 2017 Condensed Consolidated Balance Sheet data was derived from audited financial statements, but does not include all disclosures required by GAAP. In management's opinion, all adjustments, consisting only of normal recurring adjustments, considered necessary to fairly state our financial position, results of operations and cash flows for the periods presented have been included. Operating results for the periods presented are not necessarily indicative of the results that may be expected for any other interim period or for the year ending December 31, 2018. These statements should be read in conjunction with the financial statements and notes thereto included in our Annual Report to Stockholders on Form 10-K for the year ended December 31, 2017 (2017 Annual Report).

During the third quarter of 2018, we completed the sale of our Document Messaging Technologies production mail business and supporting software (collectively, the Production Mail Business). Accordingly, the Production Mail Business is now reported as a discontinued operation in our condensed consolidated financial statements. Prior periods have been recast to conform to the current period presentation. See Note 4 for further details.

Accounting Pronouncements Adopted on January 1, 2018

We adopted Accounting Standard Update (ASU) 2014-09, Revenue from Contracts with Customers (ASC 606), which requires companies to recognize revenue when or as control of a promised good or service is transferred to a client in amounts that reflect consideration the company expects to receive in exchange for those goods and services. See Note 2 for more information on the adoption of ASC 606.

We adopted ASU No. 2016-16, Income Taxes: Intra-entity Transfers of Assets other than Inventory, which requires tax expense to be recognized from the sale of intra-entity assets, other than inventory, when the transfer occurs, even though the effects of the transaction are eliminated in consolidation. Under prior guidance, the tax effects of transfers were deferred until the transferred asset was sold or otherwise recovered through use. We recognized the cumulative effect of initially applying this standard as a net reduction of \$3 million to opening retained earnings.

We adopted ASU 2017-07, Compensation - Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Benefit Cost. The ASU requires that the service cost component of net periodic benefit cost be presented in the same income statement line item as other employee compensation costs, while other components of net periodic benefit cost be presented in a separate line item in the Consolidated Statements of Income. Prior period information has been recast to conform to the current period presentation.

We adopted ASU 2016-01, Financial Instruments - Overall: Recognition and Measurement of Financial Assets and Financial Liabilities. This standard primarily affects the accounting for equity investments, financial liabilities under the fair value option, and the presentation and disclosure requirements for financial instruments. There was no impact on our consolidated financial statements.

We early adopted ASU 2017-12, Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities. The ASU changes the recognition and presentation requirements as well as the cost and complexity of applying hedge accounting by easing the requirements for effectiveness testing and hedge

documentation. There was no impact on our consolidated financial statements.

We adopted ASU 2017-09, Scope of Modification Accounting. The ASU provides guidance about which changes to terms and conditions of a share-based payment award require an entity to apply modification accounting. There was no impact on our consolidated financial statements.

We adopted ASU 2017-01, Clarifying the Definition of a Business, which clarifies the definition of a business with the objective of adding guidance to assist entities in evaluating whether transactions should be accounted for as an acquisition or disposal of assets or a business. There was no impact on our consolidated financial statements.

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

New Accounting Pronouncements - Not Yet Adopted

In August 2018, the FASB issued ASU 2018-15, Intangibles - Goodwill and Other-Internal-Use Software. The ASU aligns the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software. The standard is effective beginning January 1, 2020, with early adoption permitted. We are currently assessing the impact this standard will have on our consolidated financial statements.

In August 2018, the FASB issued ASU 2018-14, Compensation-Retirement Benefits-Defined Benefit Plans-General (Subtopic 715-20): Disclosure Framework-Changes to the Disclosure Requirements for Defined Benefit Plans. The ASU impacts disclosure requirements only. The standard is effective beginning January 1, 2021, with early adoption permitted. We are currently assessing the impact this standard will have on our consolidated financial statements.

In August 2018, the FASB issued ASU 2018-13, Fair Value Measurement (Topic 820). The ASU modifies certain disclosure requirements of fair value measurements. The standard is effective beginning January 1, 2020, with early adoption permitted. We are currently assessing the impact this standard will have on our consolidated financial statements.

In February 2018, the FASB issued ASU 2018-02, Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income (AOCI). The ASU permits a reclassification of the disproportionate income tax effects of the 2017 Tax Cuts and Jobs Act (the Act) on items within AOCI to retained earnings and requires certain new disclosures. The standard is effective beginning January 1, 2019, with early adoption permitted. We anticipate that the reclassification of the disproportionate income tax effects of the Act from AOCI to retained earnings could be material; however there will be no impact to total Stockholder's equity.

In March 2017, the FASB issued ASU 2017-08, Receivables - Nonrefundable Fees and Other Costs (Subtopic 310-20): Premium Amortization on Purchased Callable Debt Securities. The ASU requires that the premium of certain callable debt securities be amortized to the earliest call date rather than the scheduled maturity date. The standard is effective beginning January 1, 2019 and will be applied on a modified retrospective basis with a cumulative effect adjustment as of the beginning of the period of adoption. Early adoption is permitted. We currently do not believe the adoption of this standard will have a material impact on our consolidated financial statements.

In June 2016, the FASB issued ASU 2016-13, Financial Instruments - Credit Losses. The ASU sets forth a "current expected credit loss" (CECL) model, which requires companies to measure expected credit losses for all financial instruments held at the reporting date based on historical experience, current conditions and reasonably supportable forecasts. This replaces the existing incurred loss model and is applicable to the measurement of credit losses on financial assets measured at amortized cost and applies to some off-balance sheet credit exposures. This standard is effective beginning January 1, 2020. We are currently assessing the impact this standard will have on our consolidated financial statements and disclosures.

In February 2016, the FASB issued ASU 2016-02, Leases. This standard, among other things, requires lessees to recognize almost all leases on their balance sheet as a right-of-use asset and a lease liability. Additionally, the standard requires enhanced qualitative and quantitative disclosures to help readers assess the amount, timing and uncertainty of cash flows arising from leases. From a lessor perspective, the standard simplifies the accounting for lease modifications and aligns accounting of lease contracts with the new revenue recognition guidance. This standard is effective beginning January 1, 2019. We will adopt the standard using a modified retrospective approach and recognize and measure leases in the period of adoption. We plan to utilize a package of optional practical expedients that allows companies to maintain prior accounting conclusions regarding whether a contract contains a lease, lease classification and initial direct costs for any expired or existing leases. Prior periods will not be restated.

With regard to our lessor portfolio, we expect changes in the timing and classification of revenue and associated costs related to contract modifications, as well as conclusions on lease and non-lease components. We are still determining the impact of these changes on our consolidated financial statements; however, the changes could materially impact the timing of revenue and expense recognition over the lease term. We do not expect the economics and overall

profitability of our lease offerings to be materially impacted.

From the lessee perspective, we are reviewing our lease portfolio to evaluate the impact on our consolidated financial statements, accounting policies and internal controls; however, we expect that recognizing a right-of-use asset and liability will materially impact our balance sheet. We are implementing a new lease accounting software solution that will determine the right-of-use asset and lease liability related to our operating lease portfolio as well as meet the disclosure requirements.

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PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

2. Revenue from Contracts with Customers

Adoption of ASC 606

We adopted ASU 2014-09, Revenue from Contracts with Customers (ASC 606) using the modified retrospective approach. Prior period information was not restated and continues to be reported under the accounting standards in effect for those periods. We recognized a cumulative effect adjustment from the adoption of this standard that reduced opening retained earnings by \$9 million. Significant components of the cumulative effect adjustment include:

- The write-off of previously capitalized deferred marketing costs that did not meet the criteria for capitalization under ASC 606.

- The capitalization of certain costs to obtain a contract, primarily sales commissions, that are permitted to be capitalized under ASC 606.

- The establishment of deferred revenue related to the early renewal of software and data license contracts with terms beginning in 2018, as ASC 606 requires revenue recognition at the commencement of the license term.

- The write-off of deferred revenues and related costs for certain software licenses bundled with a lease that are recognized at time of delivery under ASC 606.

- The write-off of advance billings related to certain software data products that are recognized upon delivery under ASC 606.

The impact on our consolidated financial statements as if they were presented under the prior guidance is as follows:

| | Three Months Ended September 30, 2018 | | | Nine Months Ended September 30, 2018 | | |
|--|---------------------------------------|----------------|---------------------|--------------------------------------|----------------|---------------------|
| | As reported | Prior guidance | Increase (decrease) | As reported | Prior guidance | Increase (decrease) |
| Income Statement | | | | | | |
| Total revenue | \$832,856 | \$828,999 | \$ 3,857 | \$2,575,240 | \$2,553,059 | \$ 22,181 |
| Equipment sales | \$100,937 | \$101,632 | \$ (695) | \$317,058 | \$319,165 | \$ (2,107) |
| Software | \$76,026 | \$71,081 | \$ 4,945 | \$244,022 | \$218,410 | \$ 25,612 |
| Business services | \$363,528 | \$363,921 | \$ (393) | \$1,117,942 | \$1,119,266 | \$ (1,324) |
| Total costs and expenses | \$787,727 | \$790,565 | \$ (2,838) | \$2,415,358 | \$2,420,406 | \$ (5,048) |
| Cost of equipment sales | \$39,353 | \$39,409 | \$ (56) | \$132,513 | \$132,628 | \$ (115) |
| Cost of software | \$24,743 | \$23,957 | \$ 786 | \$75,257 | \$72,499 | \$ 2,758 |
| Selling, general and administrative | \$269,387 | \$272,955 | \$ (3,568) | \$847,281 | \$854,972 | \$ (7,691) |
| Income from continuing operations before taxes | \$45,129 | \$38,434 | \$ 6,695 | \$159,882 | \$132,653 | \$ 27,229 |
| (Benefit) provision for income taxes | \$(1,976) | \$(3,768) | \$ 1,792 | \$20,745 | \$13,666 | \$ 7,079 |
| Net income from continuing operations | \$47,105 | \$42,202 | \$ 4,903 | \$139,137 | \$118,987 | \$ 20,150 |
| Basic earnings - continuing operations | \$0.25 | \$0.22 | \$ 0.03 | \$0.74 | \$0.63 | \$ 0.11 |
| Diluted earnings per share - continuing operations | \$0.25 | \$0.22 | \$ 0.03 | \$0.74 | \$0.63 | \$ 0.11 |

The most significant change to the Consolidated Statements of Income under ASC 606 for the three and nine months ended September 30, 2018, was higher software revenue of \$5 million and \$26 million, respectively, and higher net income from continuing operations before taxes of \$4 million and \$23 million for the three and nine months ended September 30, 2018, respectively.

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

| | September 30, 2018 | | |
|--|--------------------|----------------|---------------------|
| | As reported | Prior guidance | Increase (decrease) |
| Balance Sheet | | | |
| Total Assets | \$5,913,935 | \$5,911,188 | \$2,747 |
| Accounts receivable | \$378,036 | \$377,484 | \$552 |
| Current income taxes | \$11,395 | \$11,593 | \$(198) |
| Other current assets and prepayments | \$92,916 | \$92,174 | \$742 |
| Noncurrent income taxes | \$54,114 | \$54,117 | \$(3) |
| Other assets | \$526,937 | \$525,283 | \$1,654 |
| | | | |
| Total Liabilities | \$5,662,269 | \$5,671,251 | \$(8,982) |
| Accounts payable and accrued liabilities | \$1,342,097 | \$1,339,257 | \$2,840 |
| Current income taxes | \$40,018 | \$32,960 | \$7,058 |
| Advance billings | \$224,141 | \$237,546 | \$(13,405) |
| Liabilities of discontinued operations | \$10,446 | \$10,359 | \$87 |
| Deferred taxes on income | \$230,663 | \$234,365 | \$(3,702) |
| Other noncurrent liabilities | \$443,925 | \$445,785 | \$(1,860) |
| | | | |
| Total Stockholders' equity | \$251,666 | \$239,256 | \$12,410 |
| Retained earnings | \$5,290,761 | \$5,278,691 | \$12,070 |
| Accumulated other comprehensive loss | \$(804,609) | \$(804,949) | \$340 |

The most significant change to the Consolidated Balance Sheet at September 30, 2018 was lower advance billings due to the write-off of deferred revenue from software licenses bundled with leases and data products, which are now recognized at time of delivery rather than ratably under previous guidance.

Cash Flow Statement

The adoption of ASC 606 had no impact on our Consolidated Statements of Cash Flows.

Significant Accounting Policies

The most significant impact of ASC 606 on our consolidated financial statements will be in the timing of recognizing certain revenues and costs to obtain a contract related to software and software related products. We will continue to recognize revenue from equipment sales under sales-type leases and related financing income and rental of postage meters and mailing equipment in accordance with ASC 840, Leases.

We applied the following practical expedients and policy elections when adopting ASC 606:

• Costs incurred to obtain a contract with a customer are expensed if the amortization period is one year or less.

• With the exception of certain services contracts, all taxes assessed by government authorities, such as sales and use taxes, value added taxes and excise taxes, are excluded from the transaction price.

• The transaction price is not adjusted for a significant financing component when a performance obligation is satisfied within one year.

• Revenue is recognized based on the amount billable to the customer when that amount corresponds to the value transferred to the customer.

• Shipping and handling activities are accounted for as a fulfillment activity rather than a separate performance obligation.

• We reflected the aggregate effect of all modifications when identifying performance obligations and allocating transaction price.

Significant changes to accounting policies disclosed in our 2017 Annual Report due to the adoption of ASC 606 are discussed below.

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

Software Sales and Integration Services

A majority of our software and data license products are considered "right to use" and are generally distinct from other promised goods and services within a contract. Revenue for right to use software and data licenses is recognized at a point in time when control has transferred to the customer, which is generally upon delivery or acceptance for those licenses requiring significant integration or customization. Revenue from renewals are recognized at the beginning of the license term.

We generally invoice customers upon delivery of our software and data licenses. Data contracts that include both data and data updates are invoiced in one or more equal installments. A contract asset is recognized on data licenses for which consideration will be received in future periods.

We allocate the transaction price based on relative standalone selling prices, which are generally based on observable selling prices in standalone transactions for our data products, maintenance and professional services. We estimate the standalone selling prices for our software licenses using the residual approach, as the selling prices are highly variable and when observable standalone selling prices exist for the other goods and services in the contract.

We often bundle software licenses with lease contracts. Revenue is recognized upon delivery of those software licenses considered distinct and functional in nature.

Costs to Obtain a Contract and Marketing Costs

Certain incremental costs to obtain a contract are capitalized if we expect the benefit of those costs to be realized over a period greater than one year. These costs primarily relate to sales commission on multi-year equipment and software support service contracts. These costs are amortized in a manner consistent with the timing of the related revenue over the contract performance period or longer, if renewals are expected and the renewal commission is not commensurate with the initial commission. Amortization expense for the three and nine months ended September 30, 2018 was \$4 million and \$11 million, respectively, and is included in selling, general and administrative expenses. Unamortized contract costs at September 30, 2018 were \$28 million and are included in other assets.

Certain marketing costs associated with the acquisition of new customers are expensed as incurred since these costs do not meet the criteria of a cost to obtain a contract.

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

Revenue from Contracts with Customers

The following tables disaggregate our revenue by major source:

Three Months Ended September 30, 2018

| | Global Ecommerce | Presort Services | North America Mailing | International Mailing | Software Solutions | Total Revenue from sales and services (ASC 606) | Revenue from leasing transactions and financing | Total Consolidated Revenue |
|---|---------------------|---------------------|-----------------------------|--------------------------|-----------------------|---|--|----------------------------------|
| Equipment sales | \$— | \$— | \$13,615 | \$11,974 | \$— | \$25,589 | \$75,348 | \$100,937 |
| Supplies | — | — | 33,854 | 16,549 | — | 50,403 | — | 50,403 |
| Software | — | — | — | 284 | 75,742 | 76,026 | — | 76,026 |
| Rentals | — | — | 4,357 | 1,971 | — | 6,328 | 84,787 | 91,115 |
| Financing | — | — | 15,478 | 2,636 | — | 18,114 | 58,616 | 76,730 |
| Support services | — | — | 53,987 | 20,130 | — | 74,117 | — | 74,117 |
| Business services | 232,845 | 125,334 | 4,022 | 1,327 | — | 363,528 | — | 363,528 |
| | \$232,845 | \$125,334 | \$125,313 | \$54,871 | \$75,742 | \$614,105 | \$218,751 | \$832,856 |
| Revenue from sales and services (ASC 606) | \$232,845 | \$125,334 | \$125,313 | \$54,871 | \$75,742 | \$614,105 | \$— | \$614,105 |
| Revenue from leasing transactions and financing | — | — | 188,652 | 30,099 | — | — | 218,751 | 218,751 |
| Total revenue | \$232,845 | \$125,334 | \$313,965 | \$84,970 | \$75,742 | \$614,105 | \$218,751 | \$832,856 |
| Timing of revenue recognition (ASC 606) | | | | | | | | |
| Products/services transferred at a point in time | \$— | \$— | \$47,467 | \$28,809 | \$24,262 | \$100,538 | — | — |
| Products/services transferred over time | 232,845 | 125,334 | 77,846 | 26,062 | 51,480 | 513,567 | — | — |
| Total revenue | \$232,845 | \$125,334 | \$125,313 | \$54,871 | \$75,742 | \$614,105 | — | — |

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

Nine Months Ended September 30, 2018

| | Global Ecommerce | Presort Services | North America Mailing | International Mailing | Software Solutions | Total Revenue from sales and services (ASC 606) | Revenue from leasing transactions and financing | Total Consolidated Revenue |
|--|---------------------|---------------------|-----------------------------|--------------------------|-----------------------|--|--|----------------------------------|
| Equipment sales | \$— | \$— | \$46,061 | \$36,992 | \$— | \$83,053 | \$234,005 | \$317,058 |
| Supplies | — | — | 109,077 | 56,776 | — | 165,853 | — | 165,853 |
| Software | — | — | — | 284 | 243,738 | 244,022 | — | 244,022 |
| Rentals | — | — | 15,189 | 6,276 | — | 21,465 | 256,085 | 277,550 |
| Financing | — | — | 47,768 | 8,478 | — | 56,246 | 177,258 | 233,504 |
| Support services | — | — | 155,635 | 63,676 | — | 219,311 | — | 219,311 |
| Business services | 718,535 | 382,522 | 12,278 | 4,607 | — | 1,117,942 | — | 1,117,942 |
| | \$718,535 | \$382,522 | \$386,008 | \$177,089 | \$243,738 | \$1,907,892 | \$667,348 | \$2,575,240 |
| Revenue from sales and services (ASC 606) | \$718,535 | \$382,522 | \$386,008 | \$177,089 | \$243,738 | \$1,907,892 | \$— | \$1,907,892 |
| Revenue from leasing transactions and financing | — | — | 568,072 | 99,276 | — | — | 667,348 | 667,348 |
| Total revenue | \$718,535 | \$382,522 | \$954,080 | \$276,365 | \$243,738 | \$1,907,892 | \$667,348 | \$2,575,240 |
| Timing of revenue recognition (ASC 606) | | | | | | | | |
| Products/services transferred at a point in time | \$— | \$— | \$155,138 | \$94,052 | \$89,282 | \$338,472 | — | — |
| Products/services transferred over time | 718,535 | 382,522 | 230,870 | 83,037 | 154,456 | 1,569,420 | — | — |
| Total revenue | \$718,535 | \$382,522 | \$386,008 | \$177,089 | \$243,738 | \$1,907,892 | — | — |

Our performance obligations are as follows:

Equipment Sales and Supplies: We sell mailing equipment and supplies. We recognize revenue upon delivery for self-install equipment and supplies and upon acceptance or installation for other equipment. We provide a warranty that our equipment is free of defects and meets stated specifications. The warranty is not considered a separate performance obligation.

Software: We sell software licenses, maintenance, data products and professional services. Revenue for licenses is generally recognized upon delivery or over time for those licenses that require critical updates over the term of the contract.

Rentals: We charge our customers fees associated with postage refills for meters.

Financing: We provide services under our equipment replacement program. The fees received for this program are recognized ratably over the contract term.

Support Services: We provide maintenance and professional services for our North America and International mailing equipment. Contract terms range from one year to five years, depending on the term of the lease contract for the related equipment. Maintenance revenue is recognized ratably over the contract period and revenue for professional services is recognized when services are provided.

Business Services: We provide mail processing services and ecommerce solutions. Revenue is recognized over time as the services are provided. The contract terms for these services vary, with the initial contracts ranging from one to five years followed by annual renewal periods.

Revenue from leasing transactions and financing include revenue from sales-type leases, operating leases, finance income and late fees that are not accounted for under ASC 606.

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

Contract Assets and Advance Billings from Contracts with Customers

| | September 30, 2018 | January 1, 2018 (1) | Increase (decrease) |
|------------------------------|-----------------------|---------------------------|------------------------|
| Contracts assets, current | \$ 8,472 | \$ 5,075 | \$ 3,397 |
| Contracts assets, noncurrent | \$ 7,520 | \$ 648 | \$ 6,872 |
| Advance billings, current | \$ 171,682 | \$ 209,098 | \$ (37,416) |
| Advance billings, noncurrent | \$ 14,891 | \$ 17,765 | \$ (2,874) |

(1) Balances adjusted for the cumulative effect of accounting change

Contract assets are recorded in other current assets and prepayments and other assets, respectively. Advance billings are recorded in advance billings and other noncurrent liabilities.

Contract Assets

We record contract assets when performance obligations are satisfied in advance of invoicing the customer when the right to consideration is conditional on the satisfaction of another performance obligation within a contract. The net increase is driven by revenue recognized on data contracts during the third quarter, for which consideration will be invoiced in future periods.

Advance Billings from Contracts with Customers

Advance billings are recorded when cash payments are due in advance of our performance. Items in advance billings primarily relate to support services on equipment and software licenses, subscription services and certain software data products. Revenue is recognized ratably over the contract term.

The net decrease in advance billings at September 30, 2018 is primarily driven by revenues recognized during the period, which includes \$162 million of advance billings at the beginning of the period, partially offset by advance billings in the quarter.

Future Performance Obligations

The transaction prices allocated to future performance obligations will be recognized as follows:

| | Remainder of 2018 | 2019 | 2020-2025 | Total |
|--------------------------------------|----------------------|------------|------------|------------|
| North America Mailing ⁽¹⁾ | \$ 39,160 | \$ 136,602 | \$ 209,758 | \$ 385,520 |
| International Mailing ⁽¹⁾ | 12,174 | 35,227 | 48,822 | 96,223 |
| Software Solutions ⁽²⁾ | 22,780 | 39,503 | 32,645 | 94,928 |
| Total | \$ 74,114 | \$ 211,332 | \$ 291,225 | \$ 576,671 |

(1) Revenue streams bundled with our leasing contracts, primarily maintenance and other services

(2) Multiple-year software maintenance contracts, certain software and data licenses and data updates

The table above does not include revenue related to performance obligations for contracts with terms less than 12 months and expected consideration for those performance obligations where revenue is recognized based on the amount billable to the customer.

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

3. Segment Information

In January 2018, we revised our business reporting groups to reflect how we manage these groups and clients served in each market. The Commerce Services group was formed and includes our Global Ecommerce and Presort Services segments. Additionally, the operating results of the Production Mail Business have been classified as discontinued operations and segment operating results for the prior year have been recast to conform to the current year presentation. The principal products and services of each of our reportable segments are as follows:

Commerce Services:

Global Ecommerce: Includes the worldwide revenue and related expenses from cross-border ecommerce transactions and domestic retail and ecommerce shipping solutions, including fulfillment and returns.

Presort Services: Includes revenue and related expenses from sortation services that allow clients to qualify large volumes of First Class Mail, Marketing Mail and Bound and Packet Mail (Standard Flats and Bound Printed Matter) for postal worksharing discounts.

Small & Medium Business Solutions:

North America Mailing: Includes the revenue and related expenses from mailing and shipping solutions, financing services and supplies for small and medium businesses to efficiently create physical and digital mail, evidence postage and simplify and save on the sending, tracking and receiving of letters, parcels and flats in the U.S. and Canada.

International Mailing: Includes the revenue and related expenses from mailing and shipping solutions, financing services and supplies for small and medium businesses to efficiently create physical and digital mail, evidence postage and simplify and save on the sending, tracking and receiving of letters, parcels and flats in areas outside the U.S. and Canada.

Software Solutions:

Includes the worldwide revenue and related expenses from the licensing of customer engagement, customer information, and location intelligence software, data solutions and related support services.

Management uses segment earnings before interest and taxes (EBIT) to measure profitability and performance at the segment level and believes that it provides a useful measure of operating performance and underlying trends of the business. We determine segment EBIT by deducting from segment revenue the related costs and expenses attributable to the segment. Segment EBIT excludes interest, taxes, general corporate expenses, restructuring charges and other items not allocated to a particular business segment. Segment EBIT may not be indicative of our overall consolidated performance and therefore, should be read in conjunction with our consolidated results of operations. The following tables provide information about our reportable segments and reconciliation of segment EBIT to net income.

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

Revenue and EBIT by business segment is presented below:

| | Revenue | | | |
|---|-----------------|-----------|-------------------|-------------|
| | Three Months | | Nine Months Ended | |
| | Ended September | 30, | September 30, | 30, |
| | 2018 | 2017 | 2018 | 2017 |
| Global Ecommerce | \$232,845 | \$106,181 | \$718,535 | \$288,839 |
| Presort Services | 125,334 | 119,074 | 382,522 | 370,203 |
| Commerce Services | 358,179 | 225,255 | 1,101,057 | 659,042 |
| North America Mailing | 313,965 | 320,091 | 954,080 | 1,016,993 |
| International Mailing | 84,970 | 93,858 | 276,365 | 282,482 |
| Small & Medium Business Solutions | 398,935 | 413,949 | 1,230,445 | 1,299,475 |
| Software Solutions | 75,742 | 94,069 | 243,738 | 248,349 |
| Total revenue | \$832,856 | \$733,273 | \$2,575,240 | \$2,206,866 |
| | | | EBIT | |
| | | | Three Months | |
| | | | Ended September | |
| | | | 30, | |
| | | | 2018 | |
| | | | 2017 | |
| | | | 2018 | |
| | | | 2017 | |
| Global Ecommerce | | | \$(14,330) | \$(9,594) |
| Presort Services | | | 17,435 | 19,474 |
| Commerce Services | | | 3,105 | 9,880 |
| North America Mailing | | | 118,070 | 107,963 |
| International Mailing | | | 12,794 | 8,809 |
| Small & Medium Business Solutions | | | 130,864 | 116,772 |
| Software Solutions | | | 3,525 | 18,531 |
| Total segment EBIT | | | 137,494 | 145,183 |
| Reconciling items: | | | | |
| Unallocated corporate expenses | | | (39,696) | (41,322) |
| Interest, net | | | (37,437) | (41,230) |
| Restructuring charges and asset impairments, net | | | (7,232) | (1,470) |
| Gain from the sale of technology | | | — | — |
| Transaction costs | | | (36) | (4,896) |
| Other expense | | | (7,964) | — |
| Income from continuing operations before income taxes | | | 45,129 | 56,265 |
| (Benefit) provision for income taxes | | | (1,976) | 10,828 |
| Income from discontinued operations, net of tax | | | 29,848 | 11,921 |
| Net income | | | \$76,953 | \$57,358 |

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

4. Discontinued Operations

On July 2, 2018, we completed the sale of the Production Mail Business, other than in certain non-U.S. jurisdictions, to an affiliate of Platinum Equity, LLC, a leading global private equity firm. Subsequently during the third quarter, we closed on the sale of additional non-U.S. jurisdictions, and expect to close on the sale of the majority of the remaining non-U.S. jurisdictions in the fourth quarter, subject to local regulatory requirements. Cash proceeds received in the third quarter were \$340 million. Net proceeds from the sale after the payment of closing costs, transaction fees and taxes are estimated to be approximately \$270 million.

In connection with the sale of the Production Mail Business, we entered into Transition Services Agreements (TSAs) with the purchaser whereby we will perform certain support functions for periods of a year or less. None of these TSAs will have a material effect on our financial performance.

Selected financial information of the Production Mail Business included in discontinued operations is as follows:

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|--|-----------|------------------------------------|-----------|
| | 2018 | 2017 | 2018 | 2017 |
| Revenue | \$19,557 | \$109,547 | \$211,000 | \$293,965 |
| (Loss) earnings from discontinued operations | \$(1,316) | \$18,700 | \$20,304 | \$42,345 |
| Gain on sale, including transaction costs | 86,640 | — | 77,863 | — |
| Income from discontinued operations before taxes | 85,324 | 18,700 | 98,167 | 42,345 |
| Tax provision | 55,476 | 6,779 | 58,624 | 15,275 |
| Income from discontinued operations, net of tax | \$29,848 | \$11,921 | \$39,543 | \$27,070 |

The major categories of assets and liabilities of the Production Mail Business included in assets of discontinued operations and liabilities of discontinued operations are as follows:

| | September 30, 2018 | December 31, 2017 |
|--|-----------------------|----------------------|
| Cash and cash equivalents | \$ 1,026 | \$— |
| Accounts receivable, net | 2,900 | 97,402 |
| Inventories | 4,360 | 48,910 |
| Other current assets and prepayments | 188 | 3,365 |
| Property, plant and equipment, net | 578 | 5,541 |
| Rental property and equipment, net | 386 | 1,786 |
| Goodwill | 8,787 | 177,799 |
| Other assets | 48 | 45 |
| Assets of discontinued operations | \$ 18,273 | \$ 334,848 |
| Accounts payable and accrued liabilities | \$ 2,261 | \$ 36,592 |
| Advance billings | 2,534 | 30,607 |
| Other noncurrent liabilities | 5,651 | 5,609 |
| Liabilities of discontinued operations | \$ 10,446 | \$ 72,808 |

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

5. Earnings per Share

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|--|----------|------------------------------------|-----------|
| | 2018 | 2017 | 2018 | 2017 |
| Numerator: | | | | |
| Net income from continuing operations | \$47,105 | \$45,437 | \$139,137 | \$144,322 |
| Income from discontinued operations, net of tax | 29,848 | 11,921 | 39,543 | 27,070 |
| Net income (numerator for diluted EPS) | 76,953 | 57,358 | 178,680 | 171,392 |
| Less: Preference stock dividend | 8 | 9 | 24 | 28 |
| Income attributable to common stockholders (numerator for basic EPS) | \$76,945 | \$57,349 | \$178,656 | \$171,364 |
| Denominator: | | | | |
| Weighted-average shares used in basic EPS | 187,470 | 186,497 | 187,167 | 186,257 |
| Effect of dilutive shares | 945 | 1,260 | 1,023 | 943 |
| Weighted-average shares used in diluted EPS | 188,415 | 187,757 | 188,190 | 187,200 |
| Basic earnings per share ⁽¹⁾ : | | | | |
| Continuing operations | \$0.25 | \$0.24 | \$0.74 | \$0.77 |
| Discontinued operations | 0.16 | 0.06 | 0.21 | 0.15 |
| Net income | \$0.41 | \$0.31 | \$0.95 | \$0.92 |
| Diluted earnings per share ⁽¹⁾ : | | | | |
| Continuing operations | \$0.25 | \$0.24 | \$0.74 | \$0.77 |
| Discontinued operations | 0.16 | 0.06 | 0.21 | 0.14 |
| Net income | \$0.41 | \$0.31 | \$0.95 | \$0.92 |
| Anti-dilutive shares not used in calculating diluted weighted-average shares | 12,195 | 9,927 | 12,097 | 10,211 |

⁽¹⁾The sum of earnings per share amounts may not equal the totals due to rounding.

6. Inventories

Inventories are stated at the lower of cost or net realizable value. Cost is determined on the last-in, first-out (LIFO) basis for most U.S. inventories and the first-in, first-out (FIFO) basis for most non-U.S. inventories. Inventories at September 30, 2018 and December 31, 2017 consisted of the following:

| | September 30, 2018 | December 31, 2017 |
|------------------------------------|-----------------------|----------------------|
| Raw materials | \$ 11,998 | \$ 11,767 |
| Supplies and service parts | 22,213 | 21,475 |
| Finished products | 16,993 | 13,261 |
| Inventory at FIFO cost | 51,204 | 46,503 |
| Excess of FIFO cost over LIFO cost | (3,005 |) (5,734 |
| Total inventory, net | \$ 48,199 | \$ 40,769 |

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

7. Finance Assets

Finance Receivables

Finance receivables are comprised of sales-type lease receivables and unsecured revolving loan receivables.

Sales-type lease receivables are generally due in monthly, quarterly or semi-annual installments over periods ranging from three to five years. Loan receivables arise primarily from financing services offered to our clients for postage and supplies. Loan receivables are generally due each month; however, clients may rollover outstanding balances. Interest is recognized on loan receivables using the effective interest method and related annual fees are initially deferred and recognized ratably over the annual period covered. Client acquisition costs are expensed as incurred.

Finance receivables at September 30, 2018 and December 31, 2017 consisted of the following:

| | September 30, 2018 | | | December 31, 2017 | | |
|--|--------------------|---------------|-------------|-------------------|---------------|-------------|
| | North America | International | Total | North America | International | Total |
| Sales-type lease receivables | | | | | | |
| Gross finance receivables | \$1,000,825 | \$268,733 | \$1,269,558 | \$1,023,549 | \$292,059 | \$1,315,608 |
| Unguaranteed residual values | 58,565 | 13,163 | 71,728 | 74,093 | 14,202 | 88,295 |
| Unearned income | (210,001) | (56,613) | (266,614) | (216,720) | (62,325) | (279,045) |
| Allowance for credit losses | (10,779) | (2,264) | (13,043) | (7,721) | (2,794) | (10,515) |
| Net investment in sales-type lease receivables | 838,610 | 223,019 | 1,061,629 | 873,201 | 241,142 | 1,114,343 |
| Loan receivables | | | | | | |
| Loan receivables | 301,575 | 31,643 | 333,218 | 339,373 | 34,492 | 373,865 |
| Allowance for credit losses | (6,712) | (885) | (7,597) | (7,098) | (1,020) | (8,118) |
| Net investment in loan receivables | 294,863 | 30,758 | 325,621 | 332,275 | 33,472 | 365,747 |
| Net investment in finance receivables | \$1,133,473 | \$253,777 | \$1,387,250 | \$1,205,476 | \$274,614 | \$1,480,090 |

Allowance for Credit Losses

We provide an allowance for probable credit losses based on historical loss experience, the nature and volume of our portfolios, adverse situations that may affect a client's ability to pay, prevailing economic conditions and our ability to manage the collateral. We continually evaluate the adequacy of the allowance for credit losses and make adjustments as necessary. The assumptions used in determining an estimate of credit losses are inherently subjective and actual results may differ significantly from estimated reserves.

We establish credit approval limits based on the credit quality of the client and the type of equipment financed. Our policy is to discontinue revenue recognition for lease receivables that are more than 120 days past due and for loan receivables that are more than 90 days past due. We resume revenue recognition when the client's payments reduce the account aging to less than 60 days past due. Finance receivables deemed uncollectible are written off against the allowance after all collection efforts have been exhausted and management deems the account to be uncollectible. We believe that our finance receivable credit risk is low because of the geographic and industry diversification of our clients and small account balances for most of our clients.

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

Activity in the allowance for credit losses for the nine months ended September 30, 2018 and 2017 was as follows:

| | Sales-type Lease Receivables | | Loan Receivables | | |
|-------------------------------|---------------------------------|---------------|------------------|---------------|-----------|
| | North America | International | North America | International | Total |
| Balance at January 1, 2018 | \$7,721 | \$ 2,794 | \$7,098 | \$ 1,020 | \$18,633 |
| Amounts charged to expense | 7,037 | 829 | 4,896 | 331 | 13,093 |
| Write-offs and other | (3,979) | (1,359) | (5,282) | (466) | (11,086) |
| Balance at September 30, 2018 | \$10,779 | \$ 2,264 | \$6,712 | \$ 885 | \$20,640 |

| | Sales-type Lease Receivables | | Loan Receivables | | |
|-------------------------------|---------------------------------|---------------|------------------|---------------|-----------|
| | North America | International | North America | International | Total |
| Balance at January 1, 2017 | \$8,247 | \$ 2,647 | \$8,517 | \$ 1,089 | \$20,500 |
| Amounts charged to expense | 7,807 | 895 | 3,892 | 438 | 13,032 |
| Write-offs and other | (8,951) | (774) | (5,449) | (438) | (15,612) |
| Balance at September 30, 2017 | \$7,103 | \$ 2,768 | \$6,960 | \$ 1,089 | \$17,920 |

Aging of Receivables

The aging of gross finance receivables at September 30, 2018 and December 31, 2017 was as follows:

| | September 30, 2018 | | September 30, 2018 | | |
|----------------------------|---------------------------------|---------------|--------------------|---------------|-------------|
| | Sales-type Lease Receivables | | Loan Receivables | | |
| | North America | International | North America | International | Total |
| 1 - 90 days | \$959,594 | \$ 262,464 | \$294,349 | \$ 31,430 | \$1,547,837 |
| > 90 days | 41,231 | 6,269 | 7,226 | 213 | 54,939 |
| Total | \$1,000,825 | \$ 268,733 | \$301,575 | \$ 31,643 | \$1,602,776 |
| Past due amounts > 90 days | | | | | |
| Still accruing interest | \$6,350 | \$ 1,718 | \$— | \$ — | \$8,068 |
| Not accruing interest | 34,881 | 4,551 | 7,226 | 213 | 46,871 |
| Total | \$41,231 | \$ 6,269 | \$7,226 | \$ 213 | \$54,939 |
| | December 31, 2017 | | December 31, 2017 | | |
| | Sales-type Lease Receivables | | Loan Receivables | | |
| | North America | International | North America | International | Total |
| 1 - 90 days | \$971,002 | \$ 286,170 | \$330,503 | \$ 34,239 | \$1,621,914 |
| > 90 days | 52,547 | 5,889 | 8,870 | 253 | 67,559 |
| Total | \$1,023,549 | \$ 292,059 | \$339,373 | \$ 34,492 | \$1,689,473 |
| Past due amounts > 90 days | | | | | |
| Still accruing interest | \$10,807 | \$ 1,738 | \$— | \$ — | \$12,545 |
| Not accruing interest | 41,740 | 4,151 | 8,870 | 253 | 55,014 |
| Total | \$52,547 | \$ 5,889 | \$8,870 | \$ 253 | \$67,559 |

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

Credit Quality

The extension of credit and management of credit lines to new and existing clients uses a combination of an automated credit score, where available, and a detailed manual review of the client's financial condition and, when applicable, payment history. Once credit is granted, the payment performance of the client is managed through automated collections processes and is supplemented with direct follow up should an account become delinquent. We have robust automated collections and extensive portfolio management processes. The portfolio management processes ensure that our global strategy is executed, collection resources are allocated appropriately and enhanced tools and processes are implemented as needed.

We use a third party to score the majority of the North America portfolio on a quarterly basis using a commercial credit score. We do not use a third party to score our International portfolio because the cost to do so is prohibitive, given that it is a localized process and there is no single credit score model that covers all countries.

The table below shows the North America portfolio at September 30, 2018 and December 31, 2017 by relative risk class based on the relative scores of the accounts within each class. The relative scores are determined based on a number of factors, including the company type, ownership structure, payment history and financial information. A fourth class is shown for accounts that are not scored. Absence of a score is not indicative of the credit quality of the account. The degree of risk (low, medium, high), as defined by the third party, refers to the relative risk that an account may become delinquent in the next 12 months.

• Low risk accounts are companies with very good credit scores and are considered to approximate the top 30% of all commercial borrowers.

• Medium risk accounts are companies with average to good credit scores and are considered to approximate the middle 40% of all commercial borrowers.

• High risk accounts are companies with poor credit scores, are delinquent or are at risk of becoming delinquent and are considered to approximate the bottom 30% of all commercial borrowers.

| | September 30, 2018 | December 31, 2017 |
|------------------------------|-----------------------|----------------------|
| Sales-type lease receivables | | |
| Low | \$ 817,006 | \$ 819,776 |
| Medium | 130,269 | 148,000 |
| High | 20,793 | 21,728 |
| Not Scored | 32,757 | 34,045 |
| Total | \$ 1,000,825 | \$ 1,023,549 |
| Loan receivables | | |
| Low | \$ 234,085 | \$ 262,646 |
| Medium | 48,947 | 56,744 |
| High | 5,847 | 6,791 |
| Not Scored | 12,696 | 13,192 |
| Total | \$ 301,575 | \$ 339,373 |

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

8. Acquisitions, Intangible Assets and Goodwill

Acquisitions

In October 2017, we acquired Newgistics for \$471 million, net of cash acquired. The results of Newgistics are included in our consolidated operating results from the date of acquisition. Our consolidated revenue for the three and nine months ended September 30, 2018 includes \$126 million and \$384 million, respectively, from Newgistics. On a supplemental pro forma basis, had we acquired Newgistics on January 1, 2017, our revenues would have been \$106 million and \$340 million higher for the three and nine months ended September 30, 2017, respectively. The impact on our earnings would not have been material.

Intangible Assets

Intangible assets at September 30, 2018 and December 31, 2017 consisted of the following:

| | September 30, 2018 | | | December 31, 2017 | | |
|-------------------------|-----------------------|--------------------------|---------------------|-----------------------|--------------------------|---------------------|
| | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount |
| Customer relationships | \$481,422 | \$(273,388) | \$208,034 | \$504,716 | \$(271,066) | \$233,650 |
| Software & technology | 165,692 | (142,747) | 22,945 | 167,122 | (138,724) | 28,398 |
| Trademarks & other | 40,312 | (33,124) | 7,188 | 40,649 | (30,511) | 10,138 |
| Total intangible assets | \$687,426 | \$(449,259) | \$238,167 | \$712,487 | \$(440,301) | \$272,186 |

Amortization expense was \$11 million and \$8 million for the three months ended September 30, 2018 and 2017, respectively and \$33 million and \$24 million for the nine months ended September 30, 2018 and 2017, respectively.

Future amortization expense as of September 30, 2018 was as follows:

| | |
|---|-----------|
| Remaining for year ending December 31, 2018 | \$15,092 |
| Year ending December 31, 2019 | 38,021 |
| Year ending December 31, 2020 | 33,721 |
| Year ending December 31, 2021 | 29,989 |
| Year ending December 31, 2022 | 29,012 |
| Thereafter | 92,332 |
| Total | \$238,167 |

Actual amortization expense may differ from the amounts above due to, among other things, fluctuations in foreign currency exchange rates, impairments, acquisitions and accelerated amortization.

Goodwill

Changes in the carrying value of goodwill, by reporting segment, for the nine months ended September 30, 2018 are shown in the table below.

| | December 31, 2017 | Acquisitions | Other ⁽¹⁾ | September 30, 2018 |
|-----------------------------------|-------------------|--------------|----------------------|--------------------|
| Global Ecommerce | \$ 602,461 | \$ — | \$(653) | \$ 601,808 |
| Presort Services | 204,781 | 2,684 | — | 207,465 |
| Commerce Services | 807,242 | 2,684 | (653) | 809,273 |
| North America Mailing | 368,905 | — | (219) | 368,686 |
| International Mailing | 158,203 | — | (7,456) | 150,747 |
| Small & Medium Business Solutions | 527,108 | — | (7,675) | 519,433 |
| Software Solutions | 440,295 | — | (3,918) | 436,377 |
| Total goodwill | \$ 1,774,645 | \$ 2,684 | \$(12,246) | \$ 1,765,083 |

⁽¹⁾ Primarily represents foreign currency translation adjustments.

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

9. Fair Value Measurements and Derivative Instruments

We measure certain financial assets and liabilities at fair value on a recurring basis. Fair value is a market-based measure considered from the perspective of a market participant rather than an entity-specific measure. An entity is required to classify certain assets and liabilities measured at fair value based on the following fair value hierarchy that prioritizes the inputs used to measure fair value:

Level 1 – Unadjusted quoted prices in active markets for identical assets and liabilities.

Level 2 – Quoted prices for identical assets and liabilities in markets that are not active, quoted prices for similar assets and liabilities in active markets or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 – Unobservable inputs that are supported by little or no market activity, may be derived from internally developed methodologies based on management's best estimate of fair value and that are significant to the fair value of the asset or liability.

Financial assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. Our assessment of the significance of a particular input to the fair value measurement requires judgment and may affect its placement within the fair value hierarchy. The following tables show, by level within the fair value hierarchy, our financial assets and liabilities that are accounted for at fair value on a recurring basis at September 30, 2018 and December 31, 2017.

| | September 30, 2018 | | | |
|---|--------------------|-----------|---------|-------------|
| | Level 1 | Level 2 | Level 3 | Total |
| Assets: | | | | |
| Investment securities | | | | |
| Money market funds / commercial paper | \$102,777 | \$432,125 | \$ | -\$534,902 |
| Equity securities | — | 25,621 | — | 25,621 |
| Commingled fixed income securities | 1,546 | 20,726 | — | 22,272 |
| Government and related securities | 118,914 | 17,405 | — | 136,319 |
| Corporate debt securities | — | 69,924 | — | 69,924 |
| Mortgage-backed / asset-backed securities | — | 158,540 | — | 158,540 |
| Derivatives | | | | |
| Foreign exchange contracts | — | 2,507 | — | 2,507 |
| Total assets | \$223,237 | \$726,848 | \$ | -\$950,085 |
| Liabilities: | | | | |
| Derivatives | | | | |
| Foreign exchange contracts | \$— | \$(3,888) | \$ | -\$ (3,888) |
| Total liabilities | \$— | \$(3,888) | \$ | -\$ (3,888) |

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

| | December 31, 2017 | | | Total |
|---|-------------------|-------------------|-------------|----------------------|
| | Level 1 | Level 2 | Level 3 | |
| Assets: | | | | |
| Investment securities | | | | |
| Money market funds / commercial paper | \$ 143,349 | \$ 542,568 | \$ — | -\$ 685,917 |
| Equity securities | — | 40,717 | — | 40,717 |
| Commingled fixed income securities | 1,569 | 4,516 | — | 6,085 |
| Government and related securities | 116,041 | 18,587 | — | 134,628 |
| Corporate debt securities | — | 75,109 | — | 75,109 |
| Mortgage-backed / asset-backed securities | — | 158,202 | — | 158,202 |
| Derivatives | | | | |
| Interest rate swap | — | 1,776 | — | 1,776 |
| Foreign exchange contracts | — | 122 | — | 122 |
| Total assets | \$ 260,959 | \$ 841,597 | \$ — | -\$ 1,102,556 |
| Liabilities: | | | | |
| Derivatives | | | | |
| Foreign exchange contracts | \$ — | \$(335) | \$ — | -\$ (335) |
| Total liabilities | \$ — | \$(335) | \$ — | -\$ (335) |

Investment Securities

The valuation of investment securities is based on the market approach using inputs that are observable, or can be corroborated by observable data, in an active marketplace. The following information relates to our classification into the fair value hierarchy:

Money Market Funds / Commercial Paper: Money market funds typically invest in government securities, certificates of deposit, commercial paper and other highly liquid, low risk securities. Money market funds are principally used for overnight deposits and are classified as Level 1 when unadjusted quoted prices in active markets are available and as Level 2 when they are not actively traded on an exchange. Direct investments in commercial paper are not listed on an exchange in an active market and are classified as Level 2.

Equity Securities: Comprised of mutual funds investing in U.S. and foreign stocks. These mutual funds are classified as Level 2.

Commingled Fixed Income Securities: Comprised of mutual funds that invest in a variety of fixed income securities including securities of the U.S. government and its agencies, corporate debt, mortgage-backed securities and asset-backed securities. Fair value is based on the value of the underlying investments owned by each fund, minus its liabilities, divided by the number of shares outstanding, as reported by the fund manager. These mutual funds are classified as Level 2.

Government and Related Securities: Debt securities are classified as Level 1 where active, high volume trades for identical securities exist. Valuation adjustments are not applied to these securities. Debt securities are classified as Level 2 where fair value is determined using quoted market prices for similar securities or benchmarking model derived prices to quoted market prices and trade data for identical or comparable securities.

Corporate Debt Securities: Corporate debt securities are valued using recently executed comparable transactions, market price quotations or bond spreads for the same maturity as the security. These securities are classified as Level 2.

Mortgage-Backed Securities / Asset-Backed Securities: These securities are valued based on external pricing indices or external price/spread data. These securities are classified as Level 2.

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

Available-For-Sale Securities

Certain investment securities are classified as available-for-sale and recorded at fair value. Unrealized holding gains and losses, net of tax are recorded in AOCI. Available-for-sale investment securities are predominantly held at the Pitney Bowes Bank, whose primary business is to provide financing solutions to clients that rent postage meters and purchase supplies.

Available-for-sale securities at September 30, 2018 and December 31, 2017 consisted of the following:

| | September 30, 2018 | | | |
|---|--------------------|------------------------------|-------------------------------|-------------------------|
| | Amortized cost | Gross unrealized gains | Gross unrealized losses | Estimated fair value |
| Government and related securities | \$136,967 | \$ 980 | \$ (2,879) | \$135,068 |
| Corporate debt securities | 71,261 | 218 | (1,555) | 69,924 |
| Commingled fixed income securities | 1,628 | — | (82) | 1,546 |
| Mortgage-backed / asset-backed securities | 161,972 | 569 | (4,001) | 158,540 |
| Total | \$371,828 | \$ 1,767 | \$ (8,517) | \$365,078 |
| | December 31, 2017 | | | |
| | Amortized cost | Gross unrealized gains | Gross unrealized losses | Estimated fair value |
| Government and related securities | \$131,872 | \$ 1,984 | \$ (1,090) | \$132,766 |
| Corporate debt securities | 73,612 | 1,724 | (227) | 75,109 |
| Commingled fixed income securities | 1,796 | — | (40) | 1,756 |
| Mortgage-backed / asset-backed securities | 158,496 | 1,348 | (1,642) | 158,202 |
| Total | \$365,776 | \$ 5,056 | \$ (2,999) | \$367,833 |

The aggregate unrealized holding losses of investment securities in a loss position at September 30, 2018 and December 31, 2017 were as follows:

| | September 30, 2018 | | December 31, 2017 | |
|-----------------------------------|--------------------|-------------------------------|-------------------|-------------------------------|
| | Fair Value | Gross unrealized losses | Fair Value | Gross unrealized losses |
| Greater than 12 continuous months | \$171,927 | \$ 3,193 | \$90,838 | \$ 709 |
| Less than 12 continuous months | 150,120 | 5,324 | 115,815 | 2,290 |
| Total | \$322,047 | \$ 8,517 | \$206,653 | \$ 2,999 |

We have not recognized an other-than-temporary impairment on any of the investment securities in an unrealized loss position because we have the ability and intent to hold these securities until recovery of the unrealized losses and expect to receive the stated principal and interest at maturity.

Scheduled maturities of available-for-sale securities at September 30, 2018 were as follows:

| | Amortized cost | Estimated fair value |
|--------------------------------|-------------------|-------------------------|
| Within 1 year | \$54,573 | \$54,230 |
| After 1 year through 5 years | 111,948 | 110,591 |
| After 5 years through 10 years | 59,377 | 57,862 |
| After 10 years | 145,930 | 142,395 |
| Total | \$371,828 | \$365,078 |

The scheduled maturities of mortgage-backed and asset-backed securities may not coincide with the actual payment as borrowers have the right to prepay obligations.

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PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

We have not experienced any significant write-offs in our investment portfolio. The majority of our mortgage-backed securities are either guaranteed or supported by the U.S. Government. We have no investments in inactive markets that would warrant a possible change in our pricing methods or classification within the fair value hierarchy.

Derivative Instruments

In the normal course of business, we are exposed to the impact of changes in foreign currency exchange rates and interest rates. We mitigate these exposures by following established risk management policies and procedures, including the use of derivatives. We use derivative instruments to limit the effects of exchange rate fluctuations on financial results and manage the cost of debt. We do not use derivatives for trading or speculative purposes. We record derivative instruments at fair value and the accounting for changes in the fair value depends on the intended use of the derivative, the resulting designation and the effectiveness of the instrument in offsetting the risk exposure it is designed to hedge.

Foreign Exchange Contracts

We enter into foreign exchange contracts to mitigate the currency risk associated with the anticipated purchase of inventory between affiliates and from third parties. These contracts are designated as cash flow hedges. The effective portion of the gain or loss on cash flow hedges is included in AOCI in the period that the change in fair value occurs and is reclassified to earnings in the period that the hedged item is recorded in earnings. At both September 30, 2018 and December 31, 2017, we had outstanding contracts associated with these anticipated transactions with notional amounts of \$10 million.

The valuation of foreign exchange derivatives is based on the market approach using observable market inputs, such as foreign currency spot and forward rates and yield curves. We have not seen a material change in the creditworthiness of those banks acting as derivative counterparties.

Interest Rate Swap

We had an interest rate swap with a notional amount of \$300 million to mitigate the interest rate risk associated with \$300 million of variable-rate term loans. This swap matured in September 2018. While outstanding, the swap was designated as a cash flow hedge and the effective portion of the gain or loss on the cash flow hedge was included in AOCI in the period that the change in fair value occurred and reclassified to earnings in the period that the hedged item was recorded in earnings.

The fair value of derivative instruments at September 30, 2018 and December 31, 2017 was as follows:

| Designation of Derivatives | Balance Sheet Location | September 30, 2018 | December 31, 2017 |
|---|--|--------------------|-------------------|
| Derivatives designated as hedging instruments | | | |
| Foreign exchange contracts | Other current assets and prepayments | \$ 80 | \$ 57 |
| | Accounts payable and accrued liabilities | (60 |) (144 |
| Interest rate swap | Other assets | — | 1,776 |
| Derivatives not designated as hedging instruments | | | |
| Foreign exchange contracts | Other current assets and prepayments | 2,427 | 65 |
| | Accounts payable and accrued liabilities | (3,828 |) (191 |
| | Total derivative assets | \$ 2,507 | \$ 1,898 |
| | Total derivative liabilities | (3,888 |) (335 |
| | Total net derivative (liability) asset | \$ (1,381 |) \$ 1,563 |

The majority of the amounts included in AOCI at September 30, 2018 will be recognized in earnings within the next 12 months. No amount of ineffectiveness was recorded in earnings for these designated cash flow hedges.

PITNEY BOWES INC.

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(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

The following represents the results of cash flow hedging relationships for the three and nine months ended September 30, 2018 and 2017:

| Derivative Instrument | Three Months Ended September 30, | | Location of Gain (Loss) (Effective Portion) | Gain (Loss) Reclassified from AOCI to Earnings (Effective Portion) | |
|----------------------------|----------------------------------|----------|--|---|---------|
| | 2018 | 2017 | | 2018 | 2017 |
| Foreign exchange contracts | \$(42) | \$(152) | Revenue | \$(38) | \$(139) |
| | | | Cost of sales | 52 | (59) |
| Interest rate swap | (824) | (229) | Interest Expense | — | — |
| | \$(866) | \$(381) | | \$14 | \$(198) |

| Derivative Instrument | Nine Months Ended September 30, | | Location of Gain (Loss) (Effective Portion) | Gain (Loss) Reclassified from AOCL to Earnings (Effective Portion) | |
|----------------------------|---------------------------------|---------|--|---|---------|
| | 2018 | 2017 | | 2018 | 2017 |
| Foreign exchange contracts | \$111 | \$(701) | Revenue | \$38 | \$(133) |
| | | | Cost of sales | (33) | 89 |
| Interest rate swap | (1,776) | 92 | Interest Expense | — | — |
| | \$(1,665) | \$(609) | | \$5 | \$(44) |

We enter into foreign exchange contracts to minimize the impact of exchange rate fluctuations on short-term intercompany loans and related interest that are denominated in a foreign currency. The revaluation of intercompany loans and interest and the corresponding mark-to-market adjustment on derivatives are recorded in earnings. The table below represents the mark-to-market adjustments of non-designated derivative instruments for the three and nine months ended September 30, 2018 and 2017. All outstanding contracts at September 30, 2018 mature within 12 months.

| Derivatives Instrument | Location of Derivative Gain (Loss) | Three Months Ended September 30, Derivative Gain (Loss) Recognized in Earnings | |
|----------------------------|---|---|----------|
| | | 2018 | 2017 |
| Foreign exchange contracts | Selling, general and administrative expense | \$(1,948) | \$(655) |

Nine Months Ended
September 30,
Derivative Gain
(Loss) Recognized

| Derivatives Instrument | Location of Derivative Gain (Loss) | in Earnings | |
|----------------------------|---|-------------|-----------|
| | | 2018 | 2017 |
| Foreign exchange contracts | Selling, general and administrative expense | \$(20,344) | \$(1,716) |

Credit-Risk-Related Contingent Features

Certain derivative instruments contain credit-risk-related contingent features that require us to post collateral based on a combination of our long-term senior unsecured debt ratings and the net fair value of our derivatives. At September 30, 2018, we had no cash collateral posted with certain counterparties.

Fair Value of Financial Instruments

Our financial instruments include cash and cash equivalents, investment securities, accounts receivable, loan receivables, derivative instruments, accounts payable and debt. The carrying value for cash and cash equivalents, accounts receivable, loans receivable, and accounts payable approximate fair value because of the short maturity of these instruments.

The carrying value and estimated fair value of our debt at September 30, 2018 and December 31, 2017 were as follows:

| | September 30, December 31, | |
|----------------|----------------------------|--------------|
| | 2018 | 2017 |
| Carrying value | \$ 3,269,617 | \$ 3,830,335 |
| Fair value | \$ 3,092,977 | \$ 3,718,986 |

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

10. Restructuring Charges and Asset Impairment

Restructuring Charges

Activity in our restructuring reserves for the nine months ended September 30, 2018 and 2017 was as follows:

| | Severance and benefits costs | Other exit costs | Total |
|-------------------------------|---------------------------------------|------------------------|-----------|
| Balance at January 1, 2018 | \$42,151 | \$1,569 | \$43,720 |
| Expenses, net | 13,655 | 6,274 | 19,929 |
| Cash payments | (37,511) | (1,589) | (39,100) |
| Balance at September 30, 2018 | \$18,295 | \$6,254 | \$24,549 |
| Balance at January 1, 2017 | \$28,234 | \$281 | \$28,515 |
| Expenses, net | 23,832 | 1,712 | 25,544 |
| Cash payments | (27,724) | (718) | (28,442) |
| Balance at September 30, 2017 | \$24,342 | \$1,275 | \$25,617 |

The majority of the remaining restructuring reserves are expected to be paid over the next 12 to 24 months; however, due to certain international labor laws and long-term lease agreements, some payments will extend beyond 24 months. We expect to fund these payments from cash flows from operations.

Asset Impairment

During the nine months ended September 30, 2017, we recorded asset impairment charges of \$4 million.

11. Debt

Total debt at September 30, 2018 and December 31, 2017 consisted of the following:

| | Interest rate | September 30, 2018 | December 31, 2017 |
|--------------------------------------|---------------|-----------------------|----------------------|
| Notes due March 2018 | 5.60% | \$ — | \$ 250,000 |
| Notes due March 2019 | 6.25% | — | 300,000 |
| Notes due September 2020 | 3.875% | 300,000 | 300,000 |
| Notes due October 2021 | 3.625% | 600,000 | 600,000 |
| Notes due May 2022 | 4.375% | 400,000 | 400,000 |
| Notes due April 2023 | 4.7% | 400,000 | 400,000 |
| Notes due March 2024 | 4.625% | 500,000 | 500,000 |
| Notes due January 2037 | 5.25% | 35,841 | 35,841 |
| Notes due March 2043 | 6.7% | 425,000 | 425,000 |
| Term loans | Variable | 635,000 | 650,000 |
| Other debt | | 5,336 | 5,476 |
| Principal amount | | 3,301,177 | 3,866,317 |
| Less: unamortized costs, net | | 31,560 | 35,982 |
| Total debt | | 3,269,617 | 3,830,335 |
| Less: current portion long-term debt | | 192,649 | 271,057 |
| Long-term debt | | \$ 3,076,968 | \$ 3,559,278 |

The interest rate on certain notes and term loans are subject to adjustment based on changes in our credit ratings. In the second quarter, Standard & Poor's lowered our corporate credit rating from BBB- to BB+. As a result, the interest rate on the May 2022 notes, September 2020 notes and term loans increased 0.25% and the interest rate on the October 2021 notes and the April 2023 notes will increase 0.25% effective after the next interest payment date.

PITNEY BOWES INC.

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(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

On August 2, 2018, we redeemed the \$300 million 6.25% notes due March 2019 and recorded an \$8 million loss on the extinguishment of debt. We also repaid the \$250 million of 5.6% notes that matured in March 2018 and \$15 million of principal on our term loans.

Pursuant to an extension option, the maturity of our \$150 million term loan was extended to August 2019.

12. Pensions and Other Benefit Programs

The components of net periodic benefit cost (income) were as follows:

| | Defined Benefit Pension Plans | | | | Nonpension Postretirement Benefit Plans | |
|---|-------------------------------|--------------------|--------------------|--------------------|---|---------|
| | United States | | Foreign | | Three Months Ended | |
| | Three Months Ended | Three Months Ended | Three Months Ended | Three Months Ended | September 30, | |
| | September 30, 2018 | September 30, 2017 | September 30, 2018 | September 30, 2017 | 2018 | 2017 |
| Service cost | \$23 | \$34 | \$567 | \$587 | \$298 | \$438 |
| Interest cost | 15,363 | 17,122 | 4,434 | 4,809 | 1,676 | 1,780 |
| Expected return on plan assets | (25,281) | (24,369) | (8,730) | (8,214) | — | — |
| Amortization of transition credit | — | — | (2) | (2) | — | — |
| Amortization of prior service (credit) cost | (15) | (15) | (18) | (18) | 112 | 74 |
| Amortization of net actuarial loss | 7,851 | 7,229 | 1,807 | 2,055 | 338 | 905 |
| Settlement/Curtailment | 796 | — | — | — | 339 | — |
| Net periodic benefit (income) cost | \$(1,263) | \$1 | \$(1,942) | \$(783) | \$2,763 | \$3,197 |
| Contributions to benefit plans | \$2,479 | \$1,792 | \$661 | \$1,000 | \$4,442 | \$4,009 |

| | Defined Benefit Pension Plans | | | | Nonpension Postretirement Benefit Plans | |
|---|-------------------------------|--------------------|--------------------|--------------------|---|----------|
| | United States | | Foreign | | Nine Months Ended | |
| | Nine Months Ended | Nine Months Ended | Nine Months Ended | Nine Months Ended | September 30, | |
| | September 30, 2018 | September 30, 2017 | September 30, 2018 | September 30, 2017 | 2018 | 2017 |
| Service cost | \$69 | \$98 | \$1,731 | \$1,688 | \$1,109 | \$1,290 |
| Interest cost | 46,087 | 51,488 | 13,721 | 13,993 | 4,888 | 5,321 |
| Expected return on plan assets | (75,815) | (73,287) | (27,045) | (23,956) | — | — |
| Amortization of transition credit | — | — | (5) | (6) | — | — |
| Amortization of prior service (credit) cost | (45) | (45) | (54) | (53) | 287 | 223 |
| Amortization of net actuarial loss | 23,555 | 21,725 | 5,590 | 5,981 | 2,153 | 2,693 |
| Settlement/Curtailment | 796 | — | — | — | 339 | — |
| Net periodic benefit (income) cost | \$(5,353) | \$(21) | \$(6,062) | \$(2,353) | \$8,776 | \$9,527 |
| Contributions to benefit plans | \$5,674 | \$4,691 | \$10,640 | \$11,391 | \$13,552 | \$13,027 |

13. Income Taxes

The effective tax rate for the three months ended September 30, 2018 and 2017 was (4.4)% and 19.2%, respectively, and the effective tax rate for the nine months ended September 30, 2018 and 2017 was 13.0% and 21.1%, respectively. The effective tax rate for the three and nine months ended September 30, 2018 includes a \$7 million and

\$13 million benefit, respectively, from the resolution of certain tax examinations. The effective tax rate for the three and nine months ended September 30, 2017 includes a \$6 million and \$20 million benefit, respectively, from the resolution of certain tax examinations. The effective tax rate for the nine months ended September 30, 2018 and 2017 includes a \$2 million and \$4 million charge, respectively, from the write-off of deferred tax assets associated with the expiration of out-of-the-money vested stock options and the vesting of restricted stock.

The provisional amounts recorded to reflect the impact of tax legislation in 2017 have been adjusted for both the three and nine month periods ended September 30, 2018 and include a benefit of \$8 million and \$17 million, respectively, related to the re-measurement of deferred tax assets and liabilities and revisions of the U.S. tax on unremitted earnings of our foreign subsidiaries. The amounts recorded

PITNEY BOWES INC.

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(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

as of December 31, 2017 and adjusted September 30, 2018 remain provisional and further adjustments are expected to be made during the measurement period.

As is the case with other large corporations, our tax returns are examined by tax authorities in the U.S. and other global taxing jurisdictions in which we have operations. As a result, it is reasonably possible that the amount of unrecognized tax benefits will decrease in the next 12 months, and this decrease could be up to 20% of our unrecognized tax benefits.

The IRS examinations of our consolidated U.S. income tax returns for tax years prior to 2015 are closed to audit; however, various post-2011 U.S. state and local tax returns are still subject to examination. In Canada, the examination of our tax filings prior to 2014 are closed to audit, except for the pending application of legal principles to specific issues arising in earlier years. Other significant jurisdictions include France, which is closed to audit through the end of 2014, Germany, which is closed to audit through the end of 2012 and the UK, which, except for an item under appeal, is closed to audit through the end of 2015. We also have other less significant tax filings currently subject to examination.

14. Commitments and Contingencies

In the ordinary course of business, we are routinely defendants in, or party to a number of pending and threatened legal actions. These may involve litigation by or against us relating to, among other things, contractual rights under vendor, insurance or other contracts; intellectual property or patent rights; equipment, service, payment or other disputes with clients; or disputes with employees. Some of these actions may be brought as a purported class action on behalf of a purported class of employees, customers or others. In management's opinion, the potential liability, if any, that may result from these actions, either individually or collectively, is not reasonably expected to have a material effect on our financial position, results of operations or cash flows. However, as litigation is inherently unpredictable, there can be no assurances in this regard.

In August 2018, the Company, certain of its directors, officers and several banks who served as underwriters, were named as defendants in City of Livonia Retiree Health and Disability Benefits Plan v. Pitney Bowes Inc. et al., a putative class action lawsuit filed in Connecticut state court. The complaint asserts claims under the Securities Act of 1933, as amended, on behalf of those who purchased notes issued by the Company in connection with a September 13, 2017 offering, alleging, among other things, that the Company failed to make certain disclosures relating to components of its third quarter 2017 performance at the time of the notes offering. The complaint seeks compensatory damages and other relief. Although litigation outcomes are inherently unpredictable, we believe this case is without merit and intend to defend it vigorously.

15. Stockholders' Equity

Changes in stockholders' equity for the nine months ended September 30, 2018 and 2017 were as follows:

| | Preferred stock | Preferred stock | Common stock | Additional paid-in capital | Retained earnings | Accumulated other comprehensive loss | Treasury stock | Total equity |
|---|-----------------|-----------------|--------------|----------------------------|-------------------|--------------------------------------|----------------|--------------|
| Balance at December 31, 2017 | \$ 1 | \$ 441 | \$323,338 | \$138,367 | \$5,229,584 | \$(792,173) | \$(4,710,997) | \$188,561 |
| Cumulative effect of accounting changes | — | — | — | — | (12,207) | — | — | (12,207) |
| Net income | — | — | — | — | 178,680 | — | — | 178,680 |
| Other comprehensive loss | — | — | — | — | — | (12,436) | — | (12,436) |
| Dividends paid | — | — | — | — | (105,296) | — | — | (105,296) |
| Issuance of common stock | — | — | — | (35,457) | — | — | 34,050 | (1,407) |

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| | | | | | | | | |
|----------------------------------|------|--------|-----------|-----------|-------------|---------------|---------------|-----------|
| Conversion to common stock | — | (38) | — | (763) | — | — | 801 | — |
| Stock-based compensation expense | — | — | — | 15,771 | — | — | — | 15,771 |
| Balance at September 30, 2018 | \$ 1 | \$ 403 | \$323,338 | \$117,918 | \$5,290,761 | \$ (804,609) | \$(4,676,146) | \$251,666 |

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PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

| | Preferred stock | Reference stock | Common stock | Additional paid-in capital | Retained earnings | Accumulated other comprehensive loss | Treasury stock | Total (deficit) equity |
|----------------------------------|-----------------|-----------------|--------------|----------------------------|-------------------|--------------------------------------|----------------|------------------------|
| Balance at December 31, 2016 | \$ 1 | \$ 483 | \$ 323,338 | \$ 148,125 | \$ 5,107,734 | \$ (940,133) | \$ (4,743,208) | \$ (103,660) |
| Net income | — | — | — | — | 171,392 | — | — | 171,392 |
| Other comprehensive income | — | — | — | — | — | 121,649 | — | 121,649 |
| Dividends paid | — | — | — | — | (104,524) | — | — | (104,524) |
| Issuance of common stock | — | — | — | (32,538) | — | — | 30,202 | (2,336) |
| Conversion to common stock | — | (26) | — | (505) | — | — | 531 | — |
| Stock-based compensation expense | — | — | — | 18,312 | — | — | — | 18,312 |
| Balance at September 30, 2017 | \$ 1 | \$ 457 | \$ 323,338 | \$ 133,394 | \$ 5,174,602 | \$ (818,484) | \$ (4,712,475) | \$ 100,833 |

16. Accumulated Other Comprehensive Income

Reclassifications out of AOCI for the three and nine months ended September 30, 2018 and 2017 were as follows:

| | Amount Reclassified from AOCI ^(a) | | | |
|---|--|-----------|--------------------------------------|-----------|
| | Three Months Ended September 30, 2018 | | Nine Months Ended September 30, 2017 | |
| Gains (losses) on cash flow hedges | | | | |
| Revenue | \$ (38) | \$ (139) | \$ 38 | \$ (133) |
| Cost of sales | 52 | (59) | (33) | 89 |
| Interest expense, net | (825) | (507) | (1,839) | (1,521) |
| Total before tax | (811) | (705) | (1,834) | (1,565) |
| Benefit from income taxes | 206 | 274 | 468 | 610 |
| Net of tax | \$ (605) | \$ (431) | \$ (1,366) | \$ (955) |
| Gains (losses) on available for sale securities | | | | |
| Interest expense, net | \$ (40) | \$ (298) | \$ 150 | \$ (524) |
| Benefit (provision) from income taxes | 10 | 110 | (38) | 194 |
| Net of tax | \$ (30) | \$ (188) | \$ 112 | \$ (330) |
| Pension and Postretirement Benefit Plans | | | | |
| Transition credit ^(b) | \$ 2 | \$ 2 | \$ 5 | \$ 6 |
| Prior service costs ^(b) | (79) | (41) | (188) | (125) |
| Actuarial losses ^(b) | (9,996) | (10,189) | (31,298) | (30,399) |
| Settlements ^(b) | (1,135) | — | (1,135) | — |
| Total before tax | (11,208) | (10,228) | (32,616) | (30,518) |
| Benefit from income taxes | 2,399 | 3,484 | 7,766 | 10,440 |

Net of tax \$(8,809) \$(6,744) \$(24,850) \$(20,078)

(a) Amounts in parentheses indicate reductions to income and increases to other comprehensive income.

(b) Reclassified from accumulated other comprehensive loss into other components of net pension and postretirement cost (see Note 12 for additional details).

PITNEY BOWES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited; table amounts in thousands unless otherwise noted, except per share amounts)

Changes in AOCI for the nine months ended September 30, 2018 and 2017 were as follows:

| | Cash flow hedges | Available for sale securities | Pension and postretirement benefit plans | Foreign currency adjustments | Total |
|---|------------------------|-------------------------------------|--|------------------------------------|---------------|
| Balance at January 1, 2018 | \$ (406) | \$ 1,597 | \$ (748,800) | \$ (44,564) | \$ (792,173) |
| Other comprehensive loss before reclassifications (a) | (593) | (6,402) | — | (31,545) | (38,540) |
| Reclassifications into earnings (a), (b) | 1,366 | (112) | 24,850 | — | 26,104 |
| Net other comprehensive income (loss) | 773 | (6,514) | 24,850 | (31,545) | (12,436) |
| Balance at September 30, 2018 | \$ 367 | \$ (4,917) | \$ (723,950) | \$ (76,109) | \$ (804,609) |

| | Cash flow hedges | Available for sale securities | Pension and postretirement benefit plans | Foreign currency adjustments | Total |
|--|------------------------|-------------------------------------|--|------------------------------------|---------------|
| Balance at January 1, 2017 | \$ (1,485) | \$ 120 | \$ (787,813) | \$ (150,955) | \$ (940,133) |
| Other comprehensive (loss) income before reclassifications (a) | (376) | 1,921 | (1,482) | 100,223 | 100,286 |
| Reclassifications into earnings (a), (b) | 955 | 330 | 20,078 | — | 21,363 |
| Net other comprehensive income | 579 | 2,251 | 18,596 | 100,223 | 121,649 |
| Balance at September 30, 2017 | \$ (906) | \$ 2,371 | \$ (769,217) | \$ (50,732) | \$ (818,484) |

(a) Amounts are net of tax. Amounts in parentheses indicate debits to AOCI.

(b) See table above for additional details of these reclassifications.

Item 2: Management's Discussion and Analysis of Financial Condition and Results of Operations
Forward-Looking Statements

This Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A) contains statements that are forward-looking. We want to caution readers that any forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934 may change based on various factors. These forward-looking statements are based on current expectations and assumptions that are subject to risks and uncertainties and actual results could differ materially. Words such as "estimate," "target," "project," "plan," "believe," "expect," "anticipate," "intend" and similar expressions may identify such forward-looking statements. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Factors which could cause future financial performance to differ materially from the expectations as expressed in any forward-looking statement made by or on our behalf include, without limitation:

- declining physical mail volumes
- competitive factors, including pricing pressures; technological developments and the introduction of new products and services by competitors
- our success in developing new products and services, including digital-based products and services and obtaining regulatory approval if required
- the market's acceptance of new products and services
- changes in postal or banking regulations
- changes in, or loss of, our contractual relationships with the U.S. Postal Service or posts in our other major markets
- changes in labor conditions and transportation costs
- macroeconomic factors, including global and regional business conditions that adversely impact customer demand, foreign currency exchange rates and interest rates
- economic tensions between governments and changes in international trade policies, including tariffs
- the continued availability and security of key information technology systems and the cost to comply with information security requirements and privacy laws
- a breach of security, including a cyberattack or other comparable event
- third-party suppliers' ability to provide products and services required by our clients
- our success at managing the relationships with our outsource providers, including the costs of outsourcing functions and operations not central to our business
- integrating newly acquired businesses, including operations and product and service offerings
- the loss of some of our larger clients in the Global Ecommerce segment
- intellectual property infringement claims
- our success at managing customer credit risk
- capital market disruptions or credit rating downgrades that adversely impact our ability to access capital markets at reasonable costs
- our ability to fully utilize the enterprise business platform in North America and successfully deploy it in major international markets without significant disruption to existing operations
 - significant changes in pension, health care and retiree medical costs
- income tax adjustments or other regulatory levies from tax audits and changes in tax laws, rulings or regulations, including the impact of the Tax Cuts and Jobs Act of 2017
- potential impacts to our business due to changes in global political conditions, including the use of the postal system for transmitting harmful biological agents or other terrorist attacks
- acts of nature

Overview

Our strategy is focused around three core principles: to invest in offerings that reduce the complexity of mailing and shipping for our clients; to continue to focus on operational excellence initiatives to reduce costs; and to focus on integrating and leveraging technologies across the enterprise.

Year-to-date, total revenue increased 17% over the prior year, but total earnings before interest and taxes (EBIT) has declined. The decline in EBIT is largely due to continued investments in opportunities to reduce the complexity in mailing and shipping and the overall portfolio shift to higher growth digital and shipping solutions.

Over the last five years, we have developed a simpler and more digital operating model and have reduced our cost structure. Last year we announced our intentions to reduce costs by an additional \$200 million over a 24-month period. Our attainment to date leaves us well positioned to achieve or exceed our savings objectives.

In connection with our shift to higher growth markets that align with our strategic focus on shipping, we sold our Document Messaging Technology production mail business and supporting software (the Production Mail Business). The sale of the U.S. based operations was completed on July 2, 2018 while the sale of the majority of certain non-U.S. jurisdictions closed later in the third quarter or are expected to close in the fourth quarter, subject to local regulatory requirements. Proceeds from the sale were \$340 million, the majority of which was used to repay debt.

Financial Results Summary - Three Months Ended September 30:

| | 2018 | 2017 | Change |
|--|-----------|-----------|--------|
| Revenue | \$832,856 | \$733,273 | 14% |
| Net income from continuing operations | \$47,105 | \$45,437 | 4% |
| Diluted earnings per share - continuing operations | \$0.25 | \$0.24 | 4% |

Revenue

Revenue increased 14% as reported and at constant currency.

The increase reflects growth in business services revenue, partially offset by declines in equipment sales, software revenue and stream revenues (financing, rentals, supplies and support services).

Commerce Services grew 59% primarily due to the acquisition of Newgistics. Excluding Newgistics, Commerce Services revenue grew 3% as Presort Services grew 5% due to higher mail processing volumes. Global Ecommerce revenue was flat.

Small and Medium Business Solutions (SMB) revenue declined 4% as reported and 3% at constant currency. North America Mailing revenue declined 2% and International Mailing revenue declined 9% as reported and 7% at constant currency due to lower equipment sales and stream revenues.

Software Solutions revenue decreased 19% as reported and at constant currency due to lower licensing revenue in the current year as well as a large Location Intelligence deal in third quarter of 2017.

Net Income from Continuing Operations

Net income from continuing operations was \$47 million compared to \$45 million in the prior year. The increase was driven by lower selling, general and administrative expenses and a lower effective tax rate, partially offset by lower gross margins and the loss from the extinguishment of debt.

Financial Results Summary - Nine Months Ended September 30:

| | 2018 | 2017 | Change |
|---|-------------|-------------|--------|
| Revenue | \$2,575,240 | \$2,206,866 | 17% |
| Net income from continuing operations | \$139,137 | \$144,322 | (4)% |
| Diluted earnings per share - continuing operations | \$0.74 | \$0.77 | (4)% |
| Net cash provided by operating activities - continuing operations | \$246,426 | \$312,557 | (21)% |

Revenue

Revenue increased 17% as reported and 16% at constant currency.

The increase reflects growth in business services revenue, partially offset by declines in equipment sales, software revenues and stream revenues.

Commerce Services grew 67%. Revenue for Global Ecommerce more than doubled over the prior year, and excluding revenue from Newgistics, grew 15% due to higher shipping and marketplace revenue. Presort Services revenue grew 3% due to higher mail processing volumes.

SMB revenue declined 5% as reported and 6% at constant currency. North America Mailing revenue declined 6% primarily due to a decline in equipment sales and stream revenues. International Mailing revenue decreased 2% as reported and 7% at constant currency due to lower equipment sales, supplies and support services revenue.

Software Solutions revenue decreased 2% as reported and 3% at constant currency due to lower licensing revenue.

Net Income from Continuing Operations

Net income from continuing operations was \$139 million compared to \$144 million in the prior year. The decrease was driven by lower overall margins as our portfolio continues to shift to higher growth, but lower margin businesses, continued investments in Global Ecommerce and higher amortization expense from the acquisition of Newgistics, partially offset by lower selling, general and administrative, restructuring and pension costs and a lower effective tax rate.

Cash Flows from Continuing Operations

Net cash provided by operating activities from continuing operations was \$246 million compared to \$313 million in the prior year. We also received \$340 million from the sale of the Production Mail Business. During the first nine months of 2018, we used cash to:

- repay \$565 million of debt;
- pay dividends of \$105 million to our stockholders; and
- invest \$141 million in capital expenditures.

Outlook

We expect continued revenue growth as we move our portfolio into high growth, albeit lower margin, areas. We expect continued progress in our efforts to improve productivity and reduce spend. We are addressing challenges such as higher transportation and labor costs, and are on target to deliver cost savings this year.

We are integrating and leveraging the Newgistics network into our Commerce Services businesses. Shipping solutions will become a larger contributor to revenue and Shipping APIs, cross-border volume expansion and carrier services offerings will continue to contribute to revenue growth in Global Ecommerce. Presort Services revenue is expected to continue to perform around the market ranges.

Within our mailing business, we expect that the introduction of new services and products, including the SendPro products and expanded finance offerings, will contribute to improvements in equipment sales and stream revenue trends in North America over the long-term.

In Software Solutions, we continue to build our indirect channel to drive improvements and expect to expand our customer base.

RESULTS OF OPERATIONS

Revenue by source and the related cost of revenue are shown in the following tables:

| | Three Months Ended September 30, | | | | Nine Months Ended September 30, | | | |
|-------------------|----------------------------------|------------|-----------------------|----------------------------------|---------------------------------|--------------|-----------------------|----------------------------------|
| | 2018 | 2017 | Actual % change | Constant Currency % change | 2018 | 2017 | Actual % change | Constant Currency % change |
| Equipment sales | \$ 100,937 | \$ 103,514 | (2)% | (2)% | \$ 317,058 | \$ 349,401 | (9)% | (10)% |
| Supplies | 50,403 | 53,627 | (6)% | (5)% | 165,853 | 173,321 | (4)% | (6)% |
| Software | 76,026 | 94,226 | (19)% | (19)% | 244,022 | 248,391 | (2)% | (3)% |
| Rentals | 91,115 | 95,333 | (4)% | (4)% | 277,550 | 290,087 | (4)% | (5)% |
| Financing | 76,730 | 81,079 | (5)% | (5)% | 233,504 | 250,477 | (7)% | (8)% |
| Support services | 74,117 | 75,783 | (2)% | (2)% | 219,311 | 223,056 | (2)% | (3)% |
| Business services | 363,528 | 229,711 | 58 % | 58 % | 1,117,942 | 672,133 | 66 % | 66 % |
| Total revenue | \$ 832,856 | \$ 733,273 | 14 % | 14 % | \$ 2,575,240 | \$ 2,206,866 | 17 % | 16 % |

| | Three Months Ended September 30, | | | | Nine Months Ended September 30, | | | |
|----------------------------|----------------------------------|------------|--------------------------|--------|---------------------------------|------------|--------------------------|--------|
| | 2018 | 2017 | Percentage of Revenue | | 2018 | 2017 | Percentage of Revenue | |
| Cost of equipment sales | \$ 39,353 | \$ 49,328 | 39.0 % | 47.7 % | \$ 132,513 | \$ 145,450 | 41.8 % | 41.6 % |
| Cost of supplies | 13,967 | 15,209 | 27.7 % | 28.4 % | 46,652 | 48,277 | 28.1 % | 27.9 % |
| Cost of software | 24,743 | 24,107 | 32.5 % | 25.6 % | 75,257 | 70,622 | 30.8 % | 28.4 % |
| Cost of rentals | 21,827 | 20,447 | 24.0 % | 21.4 % | 66,959 | 61,869 | 24.1 % | 21.3 % |
| Financing interest expense | 11,954 | 12,629 | 15.6 % | 15.6 % | 36,525 | 38,446 | 15.6 % | 15.3 % |
| Cost of support services | 43,259 | 39,468 | 58.4 % | 52.1 % | 125,995 | 122,889 | 57.5 % | 55.1 % |
| Cost of business services | 291,650 | 166,984 | 80.2 % | 72.7 % | 882,529 | 470,890 | 78.9 % | 70.1 % |
| Total cost of revenue | \$ 446,753 | \$ 328,172 | 53.6 % | 44.8 % | \$ 1,366,430 | \$ 958,443 | 53.1 % | 43.4 % |

We discuss changes in revenue at constant currency to exclude the effect of changing exchange rates on our reported revenues. We believe that the use of a constant currency revenue measure provides a better understanding of underlying revenue performance. Constant currency is calculated by converting our current period reported revenue at the prior year's exchange rates.

Revenue and Cost of Revenues - 2018 compared to 2017

Equipment sales

Equipment sales revenue decreased 2% in the quarter, primarily due to

3% from lower equipment sales in International Mailing, primarily driven by declines in the U.K. and France partially offset by growth in Australia and Japan; offset partially by

4% from higher equipment sales in North American Mailing.

Cost of equipment sales as a percentage of equipment sales decreased to 39.0% in the quarter primarily due to lower costs and product mix.

Equipment sales revenue decreased 9% in the first nine months of 2018. At constant currency, equipment sales decreased 10% primarily due to:

- 8% from lower equipment sales in North America Mailing reflecting a change in product mix;
- and

2% from lower equipment sales in International Mailing, particularly the U.K. and Italy, partially offset by higher sales in Germany.

Cost of equipment sales as a percentage of equipment sales of 41.8% in the first nine months of 2018 was relatively flat compared to the prior year.

Supplies

Supplies revenue decreased 6% in the quarter. At constant currency, supplies revenue decreased 5% primarily due to:

3% from lower supplies revenue in International Mailing; and

2% from lower supplies revenue in North America Mailing.

Cost of supplies as a percentage of supplies revenue decreased to 27.7% in the quarter.

Supplies revenue decreased 4% in the first nine months of 2018. At constant currency, supplies revenue decreased 6% primarily due to:

4% from lower supplies revenue in North America Mailing; and

2% from lower supplies revenue in International Mailing.

Cost of supplies as a percentage of supplies revenue of 28.1% was relatively flat in the first nine months of 2018 as compared to the prior year.

Software

Software revenue decreased 19% in the third quarter primarily due to lower licensing revenue and a large Location Intelligence deal in the third quarter of 2017.

Software revenue decreased 2% in the first nine months of 2018. Software revenue decreased 3% at constant currency primarily due to lower licensing revenue.

Cost of software as a percentage of software revenue increased to 32.5% in the quarter and 30.8% in the first nine months of 2018 due to a decline in higher margin licensing revenue.

Rentals

Rentals revenue declined 4% in the quarter and 4% as reported and 5% at constant currency for the first nine months of 2018, primarily due to a declining meter population. Cost of rentals as a percentage of rentals revenue increased to 24.0% for the quarter and 24.1% for the first nine months of 2018 primarily due to higher residual losses.

Financing

Financing revenue decreased 5% in the quarter and 7% as reported and 8% at constant currency for the first nine months of 2018 primarily due to a declining portfolio and lower fees.

We allocate a portion of our total cost of borrowing to financing interest expense. In computing financing interest expense, we assume an 8:1 debt to equity leverage ratio and apply our overall effective interest rate to the average outstanding finance receivables. Financing interest expense as a percentage of financing revenue was flat at 15.6% for the quarter and increased slightly to 15.6% for the first nine months of 2018 primarily due to lower average outstanding finance receivables and lower fees revenue.

Support Services

Support services revenue decreased 2% in the quarter and 2% as reported and 3% at constant currency for the first nine months of 2018 primarily due to a worldwide decline in installed mailing equipment.

Cost of support services as a percentage of support services revenue increased to 58.4% in the quarter and 57.5% in the first nine months of 2018 primarily due to higher costs.

Business Services

Business services revenue increased 58% in the quarter primarily due to:

55% from Global Ecommerce due to the acquisition of Newgistics; and

2% from Presort Services due to higher volumes of mail processed.

Business services revenue increased 66% in the first nine months of 2018 primarily due to:

57% from the acquisition of Newgistics;

7% from growth in shipping and cross-border revenue; and

2% from higher volumes of mail processed in Presort Services.

Cost of business services as a percentage of business services revenue increased to 80.2% in the quarter and 78.9% in the first nine months of 2018 primarily due to continued investment in Global Ecommerce and higher labor and transportation costs in Commerce Services.

Selling, general and administrative (SG&A)

SG&A expense decreased 6% to \$269 million in the third quarter despite additional expenses from Newgistics of \$16 million, primarily due to cost savings initiatives, including lower salaries and benefits of \$10 million and lower professional services of \$9 million.

SG&A expense decreased 2% to \$847 million in the first nine months of 2018 despite additional expenses from Newgistics of \$51 million, primarily due to cost savings initiatives, including lower salaries and benefits of \$9 million and lower advertising expenses of \$22 million. Partially offsetting these costs savings were higher depreciation and amortization expense of \$6 million and higher professional services of \$5 million.

Research and development (R&D)

R&D expense increased 12% to \$33 million in the quarter, and 6% to \$94 million in the first nine months of 2018, primarily due to continued investments in SMB and Global Ecommerce.

Income taxes

See Note 13 to the Condensed Consolidated Financial Statements.

Income from Discontinued Operations

See Note 4 to the Condensed Consolidated Financial Statements.

Pension and Postretirement Costs

In connection with the disposition of the Production Mail Business and certain other actions, we will incur non-cash pension settlement charges in the fourth quarter of 2018 of \$40 to \$60 million. The actual settlement charge will depend on the lump-sum elections made by participants.

Business segment results - 2018 compared to 2017

In January 2018, we revised our business reporting groups to reflect how we manage these groups and clients served in each market. The Commerce Services group was formed and includes our Global Ecommerce and Presort Services segments. The operating results of the Production Mail Business are classified as discontinued operations and prior year results have been recast to conform to the current year presentation. The principal products and services of each of our reportable segments are as follows:

Commerce Services:

Global Ecommerce: Includes the worldwide revenue and related expenses from cross-border ecommerce transactions and domestic retail and ecommerce shipping solutions, including fulfillment and returns.

Presort Services: Includes revenue and related expenses from sortation services that allow clients to qualify large volumes of First Class Mail, Marketing Mail and Bound and Packet Mail (Standard Flats and Bound Printed Matter) for postal worksharing discounts.

Small & Medium Business Solutions:

North America Mailing: Includes the revenue and related expenses from mailing and shipping solutions, financing services and supplies for small and medium businesses to efficiently create physical and digital mail, evidence postage and simplify and save on the sending, tracking and receiving of letters, parcels and flats in the U.S. and Canada.

International Mailing: Includes the revenue and related expenses from mailing and shipping solutions, financing services and supplies for small and medium businesses to efficiently create physical and digital mail, evidence postage and simplify and save on the sending, tracking and receiving of letters, parcels and flats in areas outside the U.S. and Canada.

Software Solutions:

Includes the worldwide revenue and related expenses from the licensing of customer engagement, customer information, and location intelligence software, data solutions and related support services.

Management uses segment earnings before interest and taxes (EBIT) to measure profitability and performance at the segment level and believes that it provides a useful measure of operating performance and underlying trends of the businesses. We determine segment EBIT by deducting from segment revenue the related costs and expenses attributable to the segment. Segment EBIT excludes interest, taxes, general corporate expenses, restructuring charges and other items not allocated to a particular business segment. Segment EBIT may not be indicative of our overall consolidated performance and should be read in conjunction with our consolidated results of operations. Due to acquisition activity in Commerce Services, we are also providing segment earnings before interest, taxes, depreciation and amortization (EBITDA) as a supplemental non-GAAP measure of profit and operational performance for each segment. See Note 3 to the Condensed Consolidated Financial Statements for a reconciliation of segment EBIT to net income.

Segment information for the three and nine months ended September 30, 2018 and 2017 is presented below:

| | Revenue | | | | Revenue | | | |
|--------------------------------------|----------------------------------|-----------|--------------------|----------------------|---------------------------------|-----------|--------------------|----------------------|
| | Three Months Ended September 30, | | Constant | | Nine Months Ended September 30, | | Constant | |
| | 2018 | 2017 | Actual % change | Currency % change | 2018 | 2017 | Actual % change | Currency % change |
| Global Ecommerce | \$232,845 | \$106,181 | > 100% | > 100% | \$718,535 | \$288,839 | > 100% | > 100% |
| Presort Services | 125,334 | 119,074 | 5 | % 5 | 382,522 | 370,203 | 3 | % 3 |
| Commerce Services | 358,179 | 225,255 | 59 | % 59 | 1,101,057 | 659,042 | 67 | % 67 |
| North America Mailing | 313,965 | 320,091 | (2) |)% (2) | 954,080 | 1,016,993 | (6) |)% (6) |
| International Mailing | 84,970 | 93,858 | (9) |)% (7) | 276,365 | 282,482 | (2) |)% (7) |
| Small & Medium Business Solutions | 398,935 | 413,949 | (4) |)% (3) | 1,230,445 | 1,299,475 | (5) |)% (6) |

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|--------------------|-----------|-----------|-----|----|-----|----|-------------|-------------|----|----|----|----|
| Software Solutions | 75,742 | 94,069 | (19 |)% | (19 |)% | 243,738 | 248,349 | (2 |)% | (3 |)% |
| Total | \$832,856 | \$733,273 | 14 | % | 14 | % | \$2,575,240 | \$2,206,866 | 17 | % | 16 | % |

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| | EBIT | | | EBITDA | | |
|--|----------------------------------|------------|----------|----------------------------------|------------|----------|
| | Three Months Ended | | | Three Months Ended | | |
| | September 30, | | | September 30, | | |
| | 2018 | 2017 | % change | 2018 | 2017 | % change |
| Global Ecommerce | \$(14,330) | \$(9,594) | (49)% | \$17,013 | \$4,240 | >100% |
| Presort Services | 17,435 | 19,474 | (10)% | 76,678 | 89,889 | (15)% |
| Commerce Services | 3,105 | 9,880 | (69)% | 93,691 | 94,129 | — % |
| North America Mailing | 118,070 | 107,963 | 9 % | 404,328 | 418,943 | (3)% |
| International Mailing | 12,794 | 8,809 | 45 % | 54,225 | 49,847 | 9 % |
| Small & Medium Business Solutions | 130,864 | 116,772 | 12 % | 458,553 | 468,790 | (2)% |
| Software Solutions | 3,525 | 18,531 | (81)% | 31,774 | 31,529 | 1 % |
| Total Segment EBIT | \$137,494 | \$145,183 | (5)% | \$448,315 | \$482,738 | (7)% |
| | EBITDA | | | EBITDA | | |
| | Three Months Ended September 30, | | | Three Months Ended September 30, | | |
| | 2018 | 2017 | % change | 2018 | 2017 | % change |
| Global Ecommerce | \$820 | \$(1,970) | >100% | \$17,013 | \$4,240 | >100% |
| Presort Services | 24,302 | 25,778 | (6)% | 76,678 | 89,889 | (15)% |
| Commerce Services | 25,122 | 23,808 | 6 % | 93,691 | 94,129 | — % |
| North America Mailing | 135,332 | 124,516 | 9 % | 404,328 | 418,943 | (3)% |
| International Mailing | 16,204 | 13,372 | 21 % | 54,225 | 49,847 | 9 % |
| Small & Medium Business Solutions | 151,536 | 137,888 | 10 % | 458,553 | 468,790 | (2)% |
| Software Solutions | 6,042 | 20,754 | (71)% | 31,774 | 31,529 | 1 % |
| Total Segment EBITDA | 182,700 | 182,450 | — % | 584,018 | 594,448 | (2)% |
| Less: Segment depreciation and amortization ⁽¹⁾ | (45,206) | (37,267) | 21 % | (135,703) | (111,710) | 21 % |
| Total Segment EBIT | \$137,494 | \$145,183 | (5)% | \$448,315 | \$482,738 | (7)% |

⁽¹⁾ Excludes corporate depreciation and amortization expense.

Global Ecommerce

Global Ecommerce revenue increased 119% in the quarter primarily due to the \$126 million of additional revenue from Newgistics.

EBIT for the quarter was a loss of \$14 million compared to a loss of \$10 million in the prior year. The higher loss was primarily due to \$8 million of acquisition-related depreciation and amortization expense, investments in market growth opportunities and higher transportation and labor costs, partially offset by higher revenue. EBITDA in the quarter improved to \$0.8 million from a loss of \$2 million in the prior year due to the increase in revenue.

Global Ecommerce revenue increased 149% in the first nine months of 2018. At constant currency, revenue increased 148% primarily due to:

- 133%, or \$383 million, from the additional revenue from Newgistics;
- and
- 15% from higher shipping revenues due to increased volumes.

EBIT for the first nine months of 2018 was a loss of \$28 million compared to a loss of \$18 million in the prior year. The higher loss was primarily due to \$23 million of acquisition-related depreciation and amortization expense, investments in market growth opportunities and higher transportation and labor costs, partially offset by higher revenue. The increase in EBITDA in the first nine months of 2018 compared to the prior year was due to the increase in revenue.

Presort Services

Presort Services revenue increased 5% in the quarter and 3% in the first nine months of 2018 due to higher volumes of mail processed. EBIT decreased 10% in the quarter and 18% in the first nine months of 2018 primarily due to lower margins driven by higher labor and transportation costs and a decline in revenue per piece due in part to higher volumes of mail processed for larger clients.

North America Mailing

North America Mailing revenue decreased 2% in the quarter primarily due to:

- 1% from a decline in rentals revenue due to a decline in installed mailing equipment and lower postage volumes; and
- 1% from lower financing revenue primarily due to a declining lease portfolio and lower fees.

EBIT increased 9% in the quarter primarily due to lower expenses.

North America Mailing revenue decreased 6% in the first nine months of 2018 primarily due to:

- 3% from lower equipment sales due to lower revenue from client lease extensions;
- 2% from lower financing revenue primarily due to a declining lease portfolio and lower fees; and
- 1% from declines in rentals and support services revenue due to a decline in installed mailing equipment and lower postage volumes.

EBIT decreased 5% in the first nine months of 2018 primarily due to lower revenue partially offset by lower expenses.

International Mailing

International Mailing revenue decreased 9% in the quarter. At constant currency, revenue decreased 7% primarily due to:

- 4% from lower stream revenues resulting from a lower installed meter base, declining postages volumes and a declining lease portfolio; and
- 4% from lower equipment sales, primarily in the U.K. and France.

International Mailing revenue decreased 2% in the first nine months of 2018. At constant currency, revenue decreased 7% primarily due to:

- 4% from lower stream revenues resulting from a lower installed meter base, declining postages volumes and a declining lease portfolio; and
- 3% from lower equipment sales, primarily in the U.K.

EBIT increased 45% in the quarter and 16% in the first nine months of 2018 primarily due to lower expenses.

Software Solutions

Software revenue decreased 19% in the quarter primarily due to lower license revenue and a large Location Intelligence deal in the third quarter of 2017.

Software revenue decreased 2% as reported and 3% at constant currency in the first nine months of 2018 primarily due to lower licensing revenue.

EBIT declined 81% in the quarter and 2% in the first nine months of 2018 primarily due to lower high-margin licensing revenue. The implementation of ASC 606 had a favorable impact of \$4 million and \$23 million in the quarter and first nine months of 2018, respectively.

LIQUIDITY AND CAPITAL RESOURCES

We believe that existing cash and investments, cash generated from operations and borrowing capacity through the capital markets will be sufficient to support our current cash needs, including discretionary uses such as capital investments, dividends, strategic acquisitions and share repurchases. Cash and cash equivalents and short-term investments were \$815 million at September 30, 2018 and \$1,058 million at December 31, 2017. We continuously review our credit profile through published credit ratings and the credit default swap market. We also monitor the creditworthiness of those banks acting as derivative counterparties, depository banks or credit providers.

Cash and cash equivalents held by our foreign subsidiaries were \$157 million at September 30, 2018 compared to \$608 million at December 31, 2017. Through September 30, 2018, we repatriated \$523 million of cash to the U.S. from our foreign subsidiaries. Cash and cash equivalents held by our foreign subsidiaries are generally used to support the liquidity needs of these subsidiaries.

Cash Flow Summary

Changes in cash and cash equivalents for the nine months ended September 30, 2018 and 2017 were as follows:

| | 2018 | 2017 | Change |
|--|-------------|------------|---------------|
| Net cash provided by operating activities | \$290,626 | \$330,577 | \$(39,951) |
| Net cash provided by (used in) investing activities | 202,185 | (155,715) | 357,900 |
| Net cash (used in) provided by financing activities | (725,922) | 715,062 | (1,440,984) |
| Effect of exchange rate changes on cash and cash equivalents | (15,653) | 42,457 | (58,110) |
| Change in cash and cash equivalents | \$(248,764) | \$932,381 | \$(1,181,145) |

Cash flows from operating activities decreased \$40 million, primarily due to:

- Working capital changes including lower cash from finance receivables of \$46 million and the timing of accounts payable payments of \$38 million;

- Higher restructuring payments of \$11 million; partially offset by

- Higher cash from discontinued operations of \$26 million.

Cash flows from investing activities improved \$358 million, primarily due to:

- Proceeds of \$340 million from the sale of the Production Mail Business;

- Higher cash flows from investment activities of \$28 million due to the investment of residual proceeds from the issuance of debt in the prior year; partially offset by

- Higher capital expenditures of \$22 million.

Cash flows from financing activities decreased \$1,441 million, primarily due to:

- The repayment of debt of \$565 million in 2018 compared to the net issuance of debt of \$823 million in the prior year; and

- The settlement of \$46 million related to a timing difference between our investing excess cash at the subsidiary level and our funding of an intercompany cash transfer at year end.

Financings and Capitalization

We are a "Well-Known Seasoned Issuer" within the meaning of Rule 405 under the Securities Act, which allows us to issue debt securities, preferred stock, preference stock, common stock, purchase contracts, depository shares, warrants and units in an expedited fashion. We have a committed credit facility of \$1 billion that expires in January 2021. As of September 30, 2018, we have not drawn upon the credit facility.

There were no outstanding commercial paper borrowings at September 30, 2018 and December 31, 2017, and we did not issue any commercial paper during the third quarter of 2018.

During the quarter, we redeemed the \$300 million 6.25% notes due March 2019. As a result of this early redemption, we recognized an \$8 million loss. Additionally during the year, we repaid the \$250 million 5.6% Notes due March 2018 and \$15 million of term loan principal.

The interest rate on certain notes and term loans are subject to adjustment based on changes in our credit ratings. In the second quarter, Standard & Poor's lowered our corporate credit rating from BBB- to BB+. As a result, the interest

rate on the May 2022 notes, September 2020 notes and term loans increased 0.25% and the interest rate on the October 2021 notes and the April 2023 notes will increase 0.25% effective after the next interest payment date. Pursuant to an extension option, the maturity of our \$150 million term loan was extended to August 2019.

Dividends and Share Repurchases

During the nine months ended September 30, 2018, we paid dividends of \$105 million. Each quarter, our Board of Directors considers our recent and projected earnings and other capital needs and priorities in deciding whether to approve the payment, as well as the amount, of a dividend. There are no material restrictions on our ability to declare dividends.

We did not repurchase any of our common shares during the quarter and have remaining authorization to repurchase up to \$21 million of our common shares.

Off-Balance Sheet Arrangements

At September 30, 2018, we had no off-balance sheet arrangements that have, or are reasonably likely to have, a material effect on our financial condition, results of operations or liquidity.

Regulatory Matters

There have been no significant changes to the regulatory matters disclosed in our 2017 Annual Report.

Item 3: Quantitative and Qualitative Disclosures about Market Risk

There were no material changes to the disclosures made in our 2017 Annual Report.

Item 4: Controls and Procedures

Disclosure controls and procedures are designed to ensure that information required to be disclosed in reports filed or submitted under the Securities Exchange Act of 1934, as amended (Exchange Act) is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures are also designed to reasonably ensure that such information is accumulated and communicated to management, including our Chief Executive Officer (CEO) and Chief Financial Officer (CFO), to allow timely decisions regarding disclosures.

Under the direction of our CEO and CFO, management evaluated our disclosure controls and procedures (as defined in Rule 13a-15(e) and Rule 15d-15(e) under the Exchange Act) and internal controls over financial reporting. Our CEO and CFO concluded that, as of the end of the period covered by this report, such disclosure controls and procedures were effective to ensure that information required to be disclosed in reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the required time periods. In addition, no changes in internal control over financial reporting occurred during the quarter covered by this report that materially affected, or are reasonably likely to materially affect, such internal control over financial reporting. It should be noted that any system of controls is based in part upon certain assumptions designed to obtain reasonable (and not absolute) assurance as to its effectiveness, and there can be no assurance that any design will succeed in achieving its stated goals. Notwithstanding this caution, the CEO and CFO have reasonable assurance that the disclosure controls and procedures were effective as of September 30, 2018.

We acquired Newgistics in a purchase business combination in October 2017. We are in the process of reviewing and evaluating the internal controls of Newgistics and are implementing our internal control structure over this acquired business.

PART II. OTHER INFORMATION

Item 1: Legal Proceedings

See Note 14 to the Condensed Consolidated Financial Statements.

Item 1A: Risk Factors

There were no material changes to the risk factors identified in our 2017 Annual Report.

Item 2: Unregistered Sales of Equity Securities and Use of Proceeds

Repurchases of Equity Securities

We periodically repurchase shares of our common stock in the open market to manage the dilution created by shares issued under employee stock plans and for other purposes. The following table provides information about purchases of our common stock during the three months ended September 30, 2018:

| | Total number of shares purchased | Average price paid per share | Total number of shares purchased as part of publicly announced plans or programs | Approximate dollar value of shares that may yet be purchased under the plans or programs (in thousands) |
|--|---|---------------------------------------|--|--|
| Beginning balance | | | | \$21,022 |
| July 1, 2018 - July 31, 2018 | — | — | — | \$21,022 |
| August 1, 2018 - August 31, 2018 | — | — | — | \$21,022 |
| September 1, 2018 - September 30, 2018 | — | — | — | \$21,022 |
| | — | — | — | |

Item 6: Exhibits

| Exhibit Number | Description | Exhibit Number in this Form 10-Q |
|----------------|---|----------------------------------|
| 3(a) | <u>Restated Certificate of Incorporation of Pitney Bowes Inc. (incorporated by reference to Exhibit 3(c) to Form 8-K filed with the Commission on May 12, 2012)</u> | 3(a) |
| 3(b) | <u>Pitney Bowes Inc. Amended and Restated By-laws effective May 13, 2013 (incorporated by reference to Exhibit 3(d) to Form 8-K filed with the Commission on May 15, 2013)</u> | 3(b) |
| 10 | <u>Asset Purchase agreement between Pitney Bowes Inc. and Stark Acquisition Corporation dated April 27, 2018 (incorporated by reference to Exhibit 2.1 to Form 8-K filed with Commission on May 1, 2018)</u> | 10 |
| 10a | <u>Amendment and supplement asset purchase agreement between Pitney Bowes, Inc. and Stark Acquisition Corporation dated July 1, 2018 (incorporated by reference to Exhibit to 10a to Form 10-Q filed with the Commission on August 2, 2018)</u> | 10a |
| 12 | <u>Computation of ratio of earnings to fixed charges</u> | 12 |
| 31.1 | <u>Certification of Chief Executive Officer Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as amended</u> | 31.1 |
| 31.2 | <u>Certification of Chief Financial Officer Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as amended</u> | 31.2 |
| 32.1 | <u>Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350</u> | 32.1 |
| 32.2 | <u>Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350</u> | 32.2 |

101.INS XBRL Report Instance Document

101.SCH XBRL Taxonomy Extension Schema Document

101.CAL XBRL Taxonomy Calculation Linkbase Document

101.DEF XBRL Taxonomy Definition Linkbase Document

101.LAB XBRL Taxonomy Label Linkbase Document

101.PRE XBRL Taxonomy Presentation Linkbase Document

* Pursuant to Item 601(b)(2) of Regulation S-K, certain exhibits and schedules have been omitted. The registrant hereby agrees to furnish

supplementally a copy of any omitted attachment to the SEC upon request.

Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PITNEY BOWES INC.

Date: November 5, 2018

/s/ Stanley J. Sutula III

Stanley J. Sutula III
Executive Vice President and Chief Financial Officer (Principal Financial Officer)

/s/ Joseph R. Catapano

Joseph R. Catapano
Vice President, Chief Accounting Officer
(Principal Accounting Officer)