

MCKESSON CORP  
Form 10-Q  
January 27, 2009

**SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

*(Mark One)*

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For quarterly period ended December 31, 2008**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number: 1-13252**

**McKESSON CORPORATION**

(Exact name of Registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of incorporation or  
organization)

**94-3207296**

(IRS Employer Identification No.)

**One Post Street, San Francisco, California**

(Address of principal executive offices)

**94104**

(Zip Code)

**(415) 983-8300**

**(Registrant's telephone number, including area code)**

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company as defined in Rule 12b-2 of the Exchange Act. Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| <b>Class</b>                          | <b>Outstanding as of December 31, 2008</b> |
|---------------------------------------|--|
| <b>Common Stock, \$0.01 par value</b> | <b>273,832,171 shares</b>                  |



**McKESSON CORPORATION**  
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**McKESSON CORPORATION**  
**PART I. FINANCIAL INFORMATION**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(In millions, except per share amounts)  
(Unaudited)

|   | <b>December<br/>31,<br/>2008</b> | <b>March<br/>31,<br/>2008</b> |
|---|----------------------------------|-------------------------------|
| <b>ASSETS</b>   |                                  |                               |
| Current Assets  |                                  |                               |
| Cash and cash equivalents   | \$ 1,175                         | \$ 1,362                      |
| Receivables, net  | 7,588                            | 7,213                         |
| Inventories, net  | 9,395                            | 9,000                         |
| Prepaid expenses and other  | 214                              | 211                           |
| <b>Total</b>  | <b>18,372</b>                    | <b>17,786</b>                 |
|   |                                  |                               |
| Property, Plant and Equipment, Net  | 788                              | 775                           |
| Capitalized Software Held for Sale, Net   | 214                              | 199                           |
| Goodwill  | 3,484                            | 3,345                         |
| Intangible Assets, Net  | 678                              | 661                           |
| Other Assets  | 1,766                            | 1,837                         |
| <b>Total Assets</b>   | <b>\$ 25,302</b>                 | <b>\$ 24,603</b>              |
|   |                                  |                               |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>  |                                  |                               |
| Current Liabilities   |                                  |                               |
| Drafts and accounts payable   | \$ 12,326                        | \$ 12,032                     |
| Deferred revenue  | 1,291                            | 1,210                         |
| Other accrued liabilities   | 2,440                            | 2,106                         |
| <b>Total</b>  | <b>16,057</b>                    | <b>15,348</b>                 |
|   |                                  |                               |
| Long-Term Debt  | 1,795                            | 1,795                         |
| Other Noncurrent Liabilities  | 1,286                            | 1,339                         |
|   |                                  |                               |
| Other Commitments and Contingent Liabilities (Note 12)                                    |                                  |                               |
|   |                                  |                               |
| Stockholders Equity   |                                  |                               |
| Preferred stock, \$0.01 par value, 100 shares authorized, no shares issued or outstanding |                                  |                               |
| Common stock, \$0.01 par value  |                                  |                               |
| Shares authorized: December 31, 2008 and March 31, 2008 800                               |                                  |                               |
| Shares issued: December 31, 2008 350 and March 31, 2008 351                               | 4                                | 4                             |
| Additional Paid-in Capital  | 4,370                            | 4,252                         |

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|  |    |         |           |
|--|----|---------|-----------|
| Retained Earnings  |    | 5,857   | 5,586     |
| Accumulated Other Comprehensive Income (Loss)                        |    | (63)    | 152       |
| Other  |    | (8)     | (13)      |
| Treasury Shares, at Cost, December 31, 2008 77 and March 31, 2008 74 |    | (3,996) | (3,860)   |
| Total Stockholders Equity  |    | 6,164   | 6,121     |
| Total Liabilities and Stockholders Equity                            | \$ | 25,302  | \$ 24,603 |

*See Financial Notes*

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**McKESSON CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In millions, except per share amounts)  
(Unaudited)

|  | <b>Quarter Ended</b> |             | <b>Nine Months Ended</b> |             |
|--|----------------------|-------------|--------------------------|-------------|
|  | <b>December 31,</b>  |             | <b>December 31,</b>      |             |
|  | <b>2008</b>          | <b>2007</b> | <b>2008</b>              | <b>2007</b> |
| Revenues   | \$ 27,130            | \$ 26,494   | \$ 80,408                | \$ 75,472   |
| Cost of Sales  | 25,787               | 25,290      | 76,495                   | 71,910      |
| Gross Profit   | 1,343                | 1,204       | 3,913                    | 3,562       |
| Operating Expenses   | 904                  | 922         | 2,722                    | 2,570       |
| Litigation Charge (Credit), Net  | 493                  |             | 493                      | (5)         |
| Total Operating Expenses   | 1,397                | 922         | 3,215                    | 2,565       |
| Operating Income (Loss)  | (54)                 | 282         | 698                      | 997         |
| Other Income, Net  | 17                   | 31          | 71                       | 104         |
| Interest Expense   | (33)                 | (36)        | (102)                    | (108)       |
| Income (Loss) from Continuing Operations<br>Before Income Taxes          | (70)                 | 277         | 667                      | 993         |
| Income Tax Benefit (Expense)   | 50                   | (76)        | (125)                    | (309)       |
| Income (Loss) from Continuing Operations<br>Discontinued Operations, Net | (20)                 | 201         | 542                      | 684<br>(1)  |
| Net Income (Loss)  | \$ (20)              | \$ 201      | \$ 542                   | \$ 683      |
| Earnings (Loss) Per Common Share   |                      |             |                          |             |
| Diluted  | \$ (0.07)            | \$ 0.68     | \$ 1.94                  | \$ 2.28     |
| Basic  | \$ (0.07)            | \$ 0.69     | \$ 1.97                  | \$ 2.33     |
| Dividends Declared Per Common Share                                      | \$ 0.12              | \$ 0.06     | \$ 0.36                  | \$ 0.18     |
| Weighted Average Shares  |                      |             |                          |             |

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|         |                            |     |     |     |
|---------|----------------------------|-----|-----|-----|
| Diluted | 274                        | 297 | 279 | 300 |
| Basic   | 274                        | 290 | 275 | 293 |
|         | <i>See Financial Notes</i> |     |     |     |
|         | 4                          |     |     |     |

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**McKESSON CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In millions)  
(Unaudited)

|  | <b>Nine Months Ended December</b> |                |
|--|-----------------------------------|----------------|
|  | <b>31,</b>                        |                |
|  | <b>2008</b>                       | <b>2007</b>    |
| <b>Operating Activities</b>  |                                   |                |
| Net income   | \$ 542                            | \$ 683         |
| Adjustments to reconcile to net cash provided by (used in) operating activities: |                                   |                |
| Depreciation and amortization  | 330                               | 271            |
| Litigation charge (credit), net  | 493                               | (5)            |
| Deferred taxes (benefits) on litigation charge (credit), net                     | (182)                             | 2              |
| Other deferred taxes   | 76                                | 190            |
| Income tax reserve reversals   | (65)                              |                |
| Share-based compensation expense   | 72                                | 73             |
| Excess tax benefits from share-based payment arrangements                        | (8)                               | (71)           |
| Other non-cash items   | 1                                 | 6              |
| <b>Total</b>   | <b>1,259</b>                      | <b>1,149</b>   |
| Changes in operating assets and liabilities, net of business acquisitions:       |                                   |                |
| Receivables  | (881)                             | (430)          |
| Impact of accounts receivable sales facility                                     | 350                               |                |
| Inventories  | (490)                             | (1,231)        |
| Drafts and accounts payable  | 384                               | 1,061          |
| Deferred revenue   | 88                                | 110            |
| Taxes  | 107                               | 224            |
| Consolidated Securities Litigation Action settlement payments                    |                                   | (962)          |
| Other  | (83)                              | 32             |
| <b>Total</b>   | <b>(525)</b>                      | <b>(1,196)</b> |
| Net cash provided by (used in) operating activities                              | 734                               | (47)           |
| <b>Investing Activities</b>  |                                   |                |
| Property acquisitions  | (151)                             | (129)          |
| Capitalized software expenditures  | (137)                             | (118)          |
| Acquisitions of businesses, less cash and cash equivalents acquired              | (320)                             | (592)          |
| Restricted cash for Consolidated Securities Litigation Action                    |                                   | 962            |
| Other  | 76                                | (9)            |
| Net cash provided by (used in) investing activities                              | (532)                             | 114            |
| <b>Financing Activities</b>  |                                   |                |
| Proceeds from short-term borrowings  | 3,602                             |                |
| Repayments of short-term borrowings  | (3,602)                           |                |



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|   |          |          |
|---|----------|----------|
| Repayment of long-term debt   | (3)      | (9)      |
| Capital stock transactions:   |          |          |
| Issuances   | 77       | 297      |
| Share repurchases, including shares surrendered for tax withholding | (147)    | (926)    |
| Share repurchases, retirements                                      | (204)    |          |
| Excess tax benefits from share-based payment arrangements           | 8        | 71       |
| ESOP notes and guarantees   | 2        | 9        |
| Dividends paid  | (83)     | (53)     |
| Other   | 1        | 12       |
| Net cash used in financing activities                               | (349)    | (599)    |
| Effect of exchange rate changes on cash and cash equivalents        | (40)     | 14       |
| Net decrease in cash and cash equivalents                           | (187)    | (518)    |
| Cash and cash equivalents at beginning of period                    | 1,362    | 1,954    |
| Cash and cash equivalents at end of period                          | \$ 1,175 | \$ 1,436 |

*See Financial Notes*

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**McKESSON CORPORATION**  
**FINANCIAL NOTES**  
**(UNAUDITED)**

**1. Significant Accounting Policies**

*Basis of Presentation:* The condensed consolidated financial statements of McKesson Corporation ( McKesson, the Company, or we and other similar pronouns) include the financial statements of all wholly-owned subsidiaries, majority-owned or controlled companies and certain variable interest entities ( VIEs ) of which we are the primary beneficiary. Significant intercompany transactions and balances have been eliminated. The condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ( GAAP ) for interim financial reporting and the rules and regulations of the U.S. Securities and Exchange Commission ( SEC ). Accordingly, certain information and footnote disclosures normally included in the annual consolidated financial statements prepared in accordance with GAAP have been condensed.

In accordance with the Financial Accounting Standards Board's ( FASB ) Interpretation ( FIN ) No. 46 (revised December 2003), Consolidation of Variable Interest Entities, we evaluate our ownership, contractual and other interests in entities to determine if they are VIEs, if we have a variable interest in those entities and the nature and extent of those interests. These evaluations are highly complex and involve judgment and the use of estimates and assumptions based on available historical information and management s estimates among other factors.

To prepare the financial statements in conformity with GAAP, management must make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of these financial statements and income and expenses during the reporting period. Actual amounts may differ from these estimated amounts. In our opinion, these unaudited condensed consolidated financial statements include all adjustments necessary for a fair presentation of the Company s financial position as of December 31, 2008, the results of operations for the quarters and nine months ended December 31, 2008 and 2007 and cash flows for the nine months ended December 31, 2008 and 2007.

The results of operations for the quarters and nine months ended December 31, 2008 and 2007 are not necessarily indicative of the results that may be expected for the entire year. These interim financial statements should be read in conjunction with the annual audited financial statements, accounting policies and financial notes included in our Annual Report on Form 10-K for the fiscal year ended March 31, 2008 ( 2008 Annual Report ) previously filed with the SEC on May 7, 2008. Certain prior period amounts have been reclassified to conform to the current period presentation.

The Company s fiscal year begins on April 1 and ends on March 31. Unless otherwise noted, all references to a particular year shall mean the Company s fiscal year.

*Recently Adopted Accounting Pronouncements:* Effective March 31, 2007, we adopted Statement of Financial Accounting Standards ( SFAS ) No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans. SFAS No. 158 requires the recognition of an asset or a liability in the condensed consolidated balance sheets reflecting the funded status of pension and other postretirement benefits, with current year changes in the funded status recognized in stockholders equity. SFAS No. 158 did not change the existing criteria for measurement of periodic benefit costs, plan assets or benefit obligations. Additionally, SFAS No. 158 requires that the measurement of defined benefit plan assets and obligations are to be performed as of the Company s fiscal year-end. We will adopt this provision of SFAS No. 158 in the fourth quarter of 2009 and we are currently evaluating the impact on our consolidated financial statements.

**McKESSON CORPORATION**  
**FINANCIAL NOTES (CONTINUED)**  
**(UNAUDITED)**

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements, which provides a consistent definition of fair value that focuses on exit price and prioritizes the use of market-based inputs over entity-specific inputs for measuring fair value. SFAS No. 157 requires expanded disclosures about fair value measurements and establishes a three-level hierarchy for fair value measurements. In February 2008, the FASB issued FASB Staff Position ( FSP ) Financial Accounting Standard ( FAS ) No. 157-1, Application of FASB Statement No. 157 to FASB Statement No. 13 and Other Accounting Pronouncements That Address Fair Value Measurements for Purposes of Lease Classification or Measurement under Statement 13, which removes leasing from the scope of SFAS No. 157. In February 2008, the FASB also issued FSP FAS No. 157-2, Effective Date of FASB Statement No. 157, which permits companies to partially defer the effective date of SFAS No. 157 for one year for nonfinancial assets and nonfinancial liabilities that are recognized or disclosed at fair value in the financial statements on a nonrecurring basis.

On April 1, 2008, we adopted SFAS No. 157 for financial assets and financial liabilities and for nonfinancial assets and nonfinancial liabilities that are remeasured at least annually. We have elected to defer adoption of SFAS No. 157 for one year for nonfinancial assets and nonfinancial liabilities that are recognized or disclosed at fair value in the financial statements on a nonrecurring basis. Accordingly, we have not applied the provisions of SFAS No. 157 in the fair value measurement of the nonfinancial assets and nonfinancial liabilities that we recorded in connection with our business acquisitions during the year. The provisions of SFAS No. 157 are applied prospectively. The adoption of SFAS No. 157 on April 1, 2008 did not have a material impact on our condensed consolidated financial statements and no adjustment to retained earnings was required.

On October 10, 2008, we adopted FSP No. FAS 157-3, Determining the Fair Value of a Financial Asset When the Market for That Asset Is Not Active, which applies to financial assets within the scope of accounting pronouncements that require or permit fair value measurements in accordance with SFAS No. 157. This FSP clarifies the application of SFAS No. 157 and defines additional key criteria in determining the fair value of a financial asset when the market for that financial asset is not active. The adoption of this FSP did not have a material impact on our condensed consolidated financial statements.

On April 1, 2008, we adopted SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities, including an amendment of FASB Statement No. 115. SFAS No. 159 permits us to elect fair value as the initial and subsequent measurement attribute for certain financial assets and liabilities that are not otherwise required to be measured at fair value on an instrument-by-instrument basis. If we elect the fair value option, we would be required to recognize subsequent changes in fair value in our earnings. This standard also establishes presentation and disclosure requirements designed to improve comparisons between entities that choose different measurement attributes for similar types of assets and liabilities. While SFAS No. 159 became effective for us in 2009, we did not elect the fair value measurement option for any of our existing assets and liabilities and accordingly SFAS No. 159 did not have any impact on our consolidated financial statements. We could elect this option for new or substantially modified assets and liabilities in the future.

On April 1, 2008, we adopted SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities an amendment of FASB Statement No. 133. This statement requires enhanced disclosures about (a) how and why an entity uses derivative instruments, (b) how derivative instruments and related hedged items are accounted for under SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities and its related interpretations and (c) how derivative instruments and related hedged items affect an entity's financial position, financial performance and cash flows. The adoption of this standard did not have a material impact on our condensed consolidated financial statements.

On October 1, 2008, we adopted FSP No. FAS 133-1 and FIN No. 45-4, Disclosures about Credit Derivatives and Certain Guarantees: An Amendment of FAS No. 133 and FIN No. 45; and Clarification of the Effective Date of FAS No. 161. The adoption of this standard did not have an impact on our consolidated financial statements.

**McKESSON CORPORATION**  
**FINANCIAL NOTES (CONTINUED)**  
**(UNAUDITED)**

On November 15, 2008, we adopted SFAS No. 162, *The Hierarchy of Generally Accepted Accounting Principles*. This statement identifies the sources of accounting principles and the framework for selecting the principles to be used in the preparation of financial statements of nongovernmental entities that are presented in conformity with GAAP. While this statement formalizes the sources and hierarchy of GAAP within the authoritative accounting literature, it does not change the accounting principles that are already in place. SFAS No. 162 did not have an impact on our consolidated financial statements.

On December 31, 2008, we adopted FSP No. FAS 140-4 and FIN No. 46(R)-8, *Disclosures by Public Entities (Enterprises) about Transfers of Financial Assets and Interests in Variable Interest Entities*. This FSP amends SFAS No. 140, *Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities*, and FIN No. 46 (revised December 2003) to require enhanced disclosures by public entities in understanding the extent of a transferor's continuing involvement with transferred financial assets and an enterprise's involvement with VIEs. The adoption of this standard did not have a material impact on our consolidated financial statements. Refer to Financial Note 9, *Financing Activities* for further discussion regarding our accounts receivable sales facility.

*Newly Issued Accounting Pronouncements:* In December 2007, the FASB issued SFAS No. 141(R), *Business Combinations*. SFAS No. 141(R) amends SFAS No. 141 and provides revised guidance for recognizing and measuring identifiable assets and goodwill acquired, liabilities assumed and any noncontrolling interest in the acquiree. It also provides disclosure requirements to enable users of the financial statements to evaluate the nature and financial effects of the business combination. We are currently evaluating the impact of this standard on our consolidated financial statements which will become effective for us on April 1, 2009.

In December 2007, the FASB issued SFAS No. 160, *Noncontrolling Interests in Consolidated Financial Statements* an amendment of ARB No. 51. This statement requires reporting entities to present noncontrolling interests as equity (as opposed to a liability or mezzanine equity) and provides guidance on the accounting for transactions between an entity and noncontrolling interests. We are currently evaluating the impact of this standard on our consolidated financial statements which will become effective for us on April 1, 2009.

In April 2008, the FASB issued FSP No. FAS 142-3, *Determination of the Useful Life of Intangible Assets*. FSP No. FAS 142-3 amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under SFAS No. 142, *Goodwill and Other Intangible Assets*. We are currently evaluating the impact of this standard on our consolidated financial statements which will become effective for us on April 1, 2009.

In June 2008, the FASB issued FSP No. Emerging Issue Task Force (EITF) 03-6-1, *Determining Whether Instruments Granted in Share-Based Payment Transactions Are Participating Securities*. FSP No. EITF 03-6-1 concluded that unvested share-based payment awards that contain nonforfeitable rights to dividends or dividend equivalents (whether paid or unpaid) are participating securities and shall be included in the computation of basic earnings per share pursuant to the two-class method. This FSP becomes effective for us on April 1, 2009. Early adoption of the FSP is not permitted; however, it will apply retrospectively to our earnings per share as previously reported. We do not currently anticipate that this FSP will have a material impact upon adoption.

**McKESSON CORPORATION**  
**FINANCIAL NOTES (CONTINUED)**  
**(UNAUDITED)**

In December 2008, the FASB issued FSP No. FAS 132(R)-1, Employers' Disclosures about Postretirement Benefit Plan Assets. FSP No. FAS 132(R)-1 amends FAS No. 132 (revised 2003), Employers' Disclosures about Pensions and Other Postretirement Benefits, to provide guidance on an employer's disclosures about plan assets of a defined benefit pension or other postretirement plan. This FSP will become effective for us in 2010. The adoption of this standard will not have a material impact on our consolidated financial statements.

**2. Acquisitions and Investments**

In 2009, we made the following acquisition:

- On May 21, 2008, we acquired McQueary Brothers Drug Company ( McQueary Brothers ) of Springfield, Missouri for approximately \$191 million. McQueary Brothers is a regional distributor of pharmaceutical, health, and beauty products to independent and regional chain pharmacies in the Midwestern U.S. This acquisition expanded our existing U.S. pharmaceutical distribution business. The acquisition was funded with cash on hand. Approximately \$125 million of the preliminary purchase price allocation has been assigned to goodwill, which primarily reflects the expected future benefits from synergies to be realized upon integrating the business. Financial results for McQueary Brothers have been included within our Distribution Solutions segment since the date of acquisition.

In 2008, we made the following acquisition:

- On October 29, 2007, we acquired all of the outstanding shares of Oncology Therapeutics Network ( OTN ) of San Francisco, California for approximately \$532 million, including the assumption of debt and net of \$31 million of cash acquired from OTN. OTN is a U.S. distributor of specialty pharmaceuticals. The acquisition of OTN expanded our existing specialty pharmaceutical distribution business. The acquisition was funded with cash on hand. Approximately \$234 million of the purchase price allocation has been assigned to goodwill, which primarily reflects the expected future benefits from synergies to be realized upon integrating the business. Financial results of OTN have been included within our Distribution Solutions segment since the date of acquisition.

During 2009 and 2008, we also completed a number of other smaller acquisitions and investments within both of our operating segments. Financial results for our business acquisitions have been included in our consolidated financial statements since their respective acquisition dates. Purchase prices for our business acquisitions have been allocated based on estimated fair values at the date of acquisition and, for certain recent acquisitions, may be subject to change as we continue to evaluate and implement various restructuring initiatives. Goodwill recognized for our business acquisitions is generally not expected to be deductible for tax purposes. Pro forma results of operations for our business acquisitions have not been presented because the effects were not material to the consolidated financial statements on either an individual or an aggregate basis.

**3. Gain on Sale of Equity Investment**

In July 2008, our Distribution Solutions segment sold its 42% equity interest in Verispan, L.L.C. ( Verispan ), a data analytics company, for a pre-tax gain of approximately \$24 million or \$14 million after income taxes. The pre-tax gain is included in other income on our condensed consolidated statements of operations.

**McKESSON CORPORATION**  
**FINANCIAL NOTES (CONTINUED)**  
**(UNAUDITED)**

**4. Share-Based Payment**

We provide share-based compensation for our employees, officers and non-employee directors, including stock options, an employee stock purchase plan, restricted stock ( RS ), restricted stock units ( RSUs ) and performance-based restricted stock units ( PeRSUs ) (collectively, share-based awards ). PeRSUs are RSUs for which the number of RSUs awarded may be conditional upon the attainment of one or more performance objectives over a specified period. At the end of the performance period, if the goals are attained, the PeRSU award is classified as an RSU and is accounted for on that basis.

Share-based compensation expense is measured based on the grant-date fair value of the share-based awards. We recognize compensation expense on a straight-line basis over the requisite service period for those awards with graded vesting and service conditions. For awards with performance conditions and multiple vest dates, we recognize the expense on an accelerated basis. For awards with performance conditions and a single vest date, we recognize the expense on a straight-line basis. Vesting of PeRSUs ranges from one to three-year periods following the end of the performance period and may follow graded or cliff vesting. Compensation expense is recognized for the portion of the awards that are ultimately expected to vest. We develop an estimate of the number of share-based awards that will ultimately vest primarily based on historical experience. The estimated forfeiture rate is adjusted throughout the requisite service period. As required, forfeiture estimates are adjusted to reflect actual forfeiture and vesting activity as they occur.

Compensation expense recognized for share-based awards has been classified in the condensed consolidated statements of operations or capitalized on the condensed consolidated balance sheets in the same manner as cash compensation paid to our employees. There was no material share-based compensation expense capitalized in the condensed consolidated balance sheets for the quarters and nine months ended December 31, 2008 and 2007.

Most of the Company's share-based awards are granted in the first quarter of each fiscal year. The components of share-based compensation expense and the related tax benefit for the quarters and nine months ended December 31, 2008 and 2007 are shown in the following table:

| <i>(In millions, except per share amounts)</i>              | <b>Quarter Ended</b> |             | <b>Nine Months Ended</b> |             |
|---|----------------------|-------------|--------------------------|-------------|
|   | <b>December 31,</b>  |             | <b>December 31,</b>      |             |
|   | <b>2008</b>          | <b>2007</b> | <b>2008</b>              | <b>2007</b> |
| RSUs and RS <sup>(1)</sup>                                  | \$ 12                | \$ 12       | \$ 46                    | \$ 39       |
| PeRSUs <sup>(2)</sup>                                       | 1                    | 10          | 8                        | 20          |
| Stock options   | 4                    | 2           | 12                       | 8           |
| Employee stock purchase plan                                | 2                    | 2           | 6                        | 6           |
| Share-based compensation expense                            | 19                   | 26          | 72                       | 73          |
| Tax benefit for share-based compensation expense            | (7)                  | (9)         | (25)                     | (26)        |
| Share-based compensation expense, net of tax <sup>(3)</sup> | \$ 12                | \$ 17       | \$ 47                    | \$ 47       |
| Impact of share-based compensation on earnings per share:   |                      |             |                          |             |
| Diluted   | \$0.04               | \$0.06      | \$0.17                   | \$0.16      |
| Basic   | \$0.04               | \$0.06      | \$0.17                   | \$0.16      |

(1)

This expense was primarily the result of PeRSUs awarded in the prior year, which converted to RSUs due to the attainment of goals during the prior year's performance period.

- (2) Represents estimated compensation expense for PeRSUs that are conditional upon attainment of performance goals during the applicable performance period.
- (3) No material share-based compensation expense was included in Discontinued Operations.

**McKESSON CORPORATION**  
**FINANCIAL NOTES (CONTINUED)**  
**(UNAUDITED)**

Share-based compensation expense is affected by our stock price, changes in our vesting methodologies, as well as assumptions regarding a number of complex and subjective variables and the related tax impact. These variables include, but are not limited to, the volatility of our stock price, employee stock option exercise behavior, timing, level and types of our grants of annual share-based awards, the attainment of performance goals and actual forfeiture rates. As a result, the actual future share-based compensation expense may differ from historical levels of expense.

**5. Restructuring Activities, Asset Impairments and Other Severance Charges**

The following table summarizes the activity related to our restructuring liabilities:

| <i>(In millions)</i>                | <b>Distribution Solutions</b> |                     | <b>Technology Solutions</b> |                     | <b>Corporate</b> | <b>Total</b> |
|-------------------------------------|-------------------------------|---------------------|-----------------------------|---------------------|------------------|--------------|
|                                     | <b>Severance</b>              | <b>Exit-Related</b> | <b>Severance</b>            | <b>Exit-Related</b> | <b>Severance</b> |              |
| <b>Balance, March 31, 2008</b>      | \$ 7                          | \$ 7                | \$ 6                        | \$ 6                | \$ 2             | \$ 28        |
| Expenses (credits)                  | 1                             | 1                   |                             | (2)                 | (2)              | (2)          |
| Liabilities related to acquisitions | 2                             | 1                   |                             |                     |                  | 3            |
| Cash expenditures                   | (7)                           | (5)                 | (4)                         | (2)                 |                  | (18)         |
| <b>Balance, December 31, 2008</b>   | \$ 3                          | \$ 4                | \$ 2                        | \$ 2                | \$               | \$ 11        |

Our restructuring activities are primarily due to acquisitions. As a result, we have a number of restructuring activities pertaining to the consolidation of business functions and facilities from newly acquired businesses. In connection with our OTN acquisition within our Distribution Solutions segment, to date we recorded \$6 million of employee severance costs and \$4 million of facility exit costs. In connection with our Per-Se Technologies, Inc. acquisition within our Technology Solutions segment, to date we recorded a total of \$19 million of employee severance costs and \$3 million of facility exit and contract termination costs.

As of December 31, 2008, the majority of the \$11 million restructuring accrual is expected to be disbursed through 2010. Accrued restructuring liabilities are included in other accrued and other noncurrent liabilities in the condensed consolidated balance sheets.

Based on our current existing initiatives, we expect to complete the majority of these activities by the end of 2010. Expenses associated with these existing initiatives are not anticipated to be material. We are, however, continuing to evaluate other restructuring initiatives pertaining to our newly acquired businesses, which may have an impact on future net income. Approximately 694 employees, consisting primarily of distribution, general and administrative staff were planned to be terminated as part of our restructuring plans, of which 654 employees had been terminated as of December 31, 2008. Restructuring expenses were recorded as operating expenses in our condensed consolidated statements of operations.

During the third quarter and nine months ended December 31, 2007, we incurred \$24 million of pre-tax charges reflecting the following items:

*Distribution Solutions*

- \$3 million of severance costs associated with the closure of two facilities within our Distribution Solutions segment;



**McKESSON CORPORATION**  
**FINANCIAL NOTES (CONTINUED)**  
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*Technology Solutions*

- \$4 million of severance and exit-related costs and a \$4 million asset impairment charge for the write-off of capitalized software costs associated with the termination of a software project, of which \$3 million was charged to cost of sales in our condensed consolidated statements of operations;
- \$9 million of severance expense associated with the realignment of our workforce. Although such actions do not constitute a restructuring plan, they represent independent actions taken from time to time, as deemed appropriate by management; and
- a \$4 million asset impairment charge associated with the write-down to fair value for a property as assessed by market prices.

**6. Income Taxes**

During the third quarter of 2009, we recorded a total income tax benefit of \$50 million, which included an income tax benefit of \$182 million related to the Average Wholesale Price ( AWP ) litigation charge described in more detail in Financial Note 12, Other Commitments and Contingent Liabilities. The tax benefit could change in the future depending on the resolution of the expected future claims.

During the first nine months of 2009, income tax expense included \$80 million of net income tax benefits for discrete items primarily relating to previously unrecognized tax benefits and related accrued interest. The recognition of these discrete items is primarily due to the lapsing of the statutes of limitations. Of the \$80 million of net tax benefits, \$65 million represents a non-cash benefit to McKesson. In accordance with SFAS No. 109, Accounting for Income Taxes, the net tax benefit is included in our income tax expense from continuing operations.

On October 3, 2008, the Emergency Economic Stabilization Act of 2008 ( Stabilization Act ), which included a retroactive reinstatement of the federal research and development credit, was signed into law. The Stabilization Act extends the federal research and development credit to December 31, 2009. Our income tax provision for the third quarter of 2009 includes the cumulative tax benefit related to the retroactive reinstatement for the first six months of 2009.

As of December 31, 2008, we had \$547 million of unrecognized tax benefits, of which \$328 million would reduce income tax expense and the effective tax rate if recognized. During the next twelve months, it is reasonably possible that audit resolutions and the expiration of statutes of limitations could potentially reduce our unrecognized tax benefits by up to \$49 million. However, this amount may change because we continue to have ongoing negotiations with various taxing authorities throughout the year. In June 2008, the Internal Revenue Service began its examination of fiscal years 2003 through 2006.

We continue to report interest and penalties on tax deficiencies as income tax expense. At December 31, 2008, before any tax benefits, our accrued interest on unrecognized tax benefits amounted to \$119 million. We recognized income tax expense of \$2 million and income tax benefits of \$11 million, before any tax effect, related to interest in our condensed consolidated statements of operations for the quarter and nine months ended December 31, 2008. We have no material amounts accrued for penalties.

**McKESSON CORPORATION**  
**FINANCIAL NOTES (CONTINUED)**  
**(UNAUDITED)**

In the fourth quarter of 2009, we anticipate recognizing \$22 million of previously unrecognized tax benefits and related interest expense as a result of the effective settlement of uncertain tax positions. This benefit will be included in the income tax provision within results from continuing operations on the consolidated statements of operations.

**7. Earnings (Loss) Per Share**

Basic earnings (loss) per share is computed by dividing net income (loss) by the weighted average number of common shares outstanding during the reporting period. Diluted earnings (loss) per share is computed similarly except that it reflects the potential dilution that could occur if dilutive securities or other obligations to issue common stock were exercised or converted into common stock.

The computations for basic and diluted earnings (loss) per share are as follows:

| <i>(In millions, except per share data)</i>      | <b>Quarter Ended<br/>December 31,</b> |             | <b>Nine Months Ended<br/>December 31,</b> |             |
|--|---------------------------------------|-------------|---|-------------|
|  | <b>2008</b>                           | <b>2007</b> | <b>2008</b>                               | <b>2007</b> |
| Income (loss) from continuing operations         | \$ (20)                               | \$ 201      | \$ 542                                    | \$ 684      |
| Discontinued operations, net                     |                                       |             |   | (1)         |
| Net income (loss)                                | \$ (20)                               | \$ 201      | \$ 542                                    | \$ 683      |
| Weighted average common shares outstanding:      |                                       |             |   |             |
| Basic  | 274                                   | 290         | 275                                       | 293         |
| Effect of dilutive securities:                   |                                       |             |   |             |
| Options to purchase common stock                 |                                       | 5           | 3   | 6           |
| Restricted stock units                           |                                       | 2           | 1   | 1           |
| Diluted  | 274                                   | 297         | 279                                       | 300         |
| Earnings (Loss) Per Common Share: <sup>(1)</sup> |                                       |             |   |             |
| Diluted  | \$(0.07)                              | \$0.68      | \$1.94                                    | \$2.28      |
| Basic  | \$(0.07)                              | \$0.69      | \$1.97                                    | \$2.33      |

(1) Certain computations may reflect rounding adjustments.

For the third quarter of 2009, potentially dilutive securities were excluded from the per share computations due to their antidilutive effect. Approximately 10 million stock options were excluded from the computations of diluted net earnings per share for the quarter ended December 31, 2007 as their exercise price was higher than the Company's average stock price for the quarter. For the nine months ended December 31, 2008 and 2007, the number of stock options excluded was approximately 10 million and 12 million.

**McKESSON CORPORATION**  
**FINANCIAL NOTES (CONTINUED)**  
**(UNAUDITED)**

**8. Goodwill and Intangible Assets, Net**

Changes in the carrying amount of goodwill for the nine months ended December 31, 2008 are as follows:

| <i>(In millions)</i>                                   | <b>Distribution<br/>Solutions</b> | <b>Technology<br/>Solutions</b> | <b>Total</b>    |
|--|-----------------------------------|---------------------------------|-----------------|
| <b>Balance, March 31, 2008</b>                         | \$ 1,672                          | \$ 1,673                        | \$ 3,345        |
| Goodwill acquired                                      | 176                               | 29                              | 205             |
| Goodwill written off related to the sale of a business | (24)                              |                                 | (24)            |
| Foreign currency adjustments                           | (8)                               | (34)                            | (42)            |
| <b>Balance, December 31, 2008</b>                      | <b>\$ 1,816</b>                   | <b>\$ 1,668</b>                 | <b>\$ 3,484</b> |

Information regarding intangible assets is as follows:

| <i>(In millions)</i>     | <b>December<br/>31,<br/>2008</b> | <b>March 31,<br/>2008</b> |
|--------------------------|----------------------------------|---------------------------|
| Customer lists           | \$ 810                           | \$ 725                    |
| Technology               | 188                              | 176                       |
| Trademarks and other     | 71                               | 61                        |
| Gross intangibles        | 1,069                            | 962                       |
| Accumulated amortization | (391)                            | (301)                     |
| Intangible assets, net   | <b>\$ 678</b>                    | <b>\$ 661</b>             |

Amortization expense of intangible assets was \$32 million and \$96 million for the quarter and nine months ended December 31, 2008 and \$27 million and \$79 million for the quarter and nine months ended December 31, 2007. The weighted average remaining amortization periods for customer lists, technology, trademarks and other intangible assets at December 31, 2008 were 8 years, 3 years and 7 years. Estimated annual amortization expense of these assets is as follows: \$127 million, \$117 million, \$109 million, \$102 million and \$83 million for 2009 through 2013, and \$236 million thereafter. At March 31, 2008, there were \$4 million of intangible assets not subject to amortization, which included trade names and trademarks. All intangible assets were subject to amortization as of December 31, 2008.

**9. Financing Activities***Accounts Receivable Sales Facility*

In June 2008, we renewed our accounts receivable sales facility under substantially similar terms to those previously in place, except that we increased the committed balance from \$700 million to \$1.0 billion. The renewed facility expires in June 2009. Through this facility, McKesson Corporation sells certain U.S. Distribution Solutions trade accounts receivable on a non-recourse basis to a wholly-owned and consolidated subsidiary which then sells these receivables to a special purpose entity ( SPE ), which is a wholly-owned, bankruptcy-remote subsidiary of McKesson Corporation that is consolidated in our financial statements. This SPE then sells undivided interests in the receivables to third-party purchaser groups, each of which includes commercial paper conduits ( Conduits ), which are special purpose corporations administered by financial institutions.



**McKESSON CORPORATION**  
**FINANCIAL NOTES (CONTINUED)**  
**(UNAUDITED)**

Sales of undivided interests in the receivables by the SPE to the Conduits are accounted for as a sale in accordance with SFAS No. 140 because we have relinquished control of the receivables. Accordingly, accounts receivable sold under these transactions are excluded from receivables, net in the accompanying condensed consolidated balance sheets. Receivables sold and receivables retained by the Company are carried at face value, which due to the short-term nature of our accounts receivable and terms of the facility, approximates fair value. McKesson receives cash in the amount of the face value for the receivables sold. No gain or loss is recorded upon sale as fee charges from the Conduits are based upon a floating yield rate and the period the undivided interests remain outstanding. Fee charges from the Conduits are accrued at the end of each month. Should we default under the accounts receivable sales facility, the Conduits are entitled to receive only collections on receivables owned by the SPE.

Information regarding our outstanding balances related to our interests in accounts receivable sold or retained is as follows:

| <i>(In millions)</i>   | <b>December<br/>31,<br/>2008</b> | <b>March 31,<br/>2008</b> |
|--|----------------------------------|---------------------------|
| Receivables sold outstanding <sup>(1)</sup>                  | \$ 350                           | \$                        |
| Receivables retained, net of allowance for doubtful accounts | \$ 4,392                         | \$4,248                   |

(1) Deducted from receivables, net in the condensed consolidated balance sheets.

The following table summarizes the activity related to our interests in accounts receivable sold for the quarters and nine months ended December 31, 2008 and 2007:

| <i>(In millions)</i>                    | <b>Quarter Ended<br/>December 31,</b> |             | <b>Nine Months Ended<br/>December 31,</b> |             |
|---|---------------------------------------|-------------|---|-------------|
|   | <b>2008</b>                           | <b>2007</b> | <b>2008</b>                               | <b>2007</b> |
| Proceeds from accounts receivable sales | \$633                                 | \$200       | \$5,070                                   | \$200       |
| Fees and charges <sup>(1)</sup>         | \$ 5                                  | \$          | \$ 9                                      | \$          |

(1) Recorded in operating expenses in the condensed consolidated statements of operations.

Fee charges related to the sale of receivables to the Conduits for the quarter and nine months ended December 31, 2007 were not material. The delinquency ratio for the qualifying receivables represented less than 1% of the total

qualifying receivables as of December 31, 2008 and March 31, 2008.

We continue servicing the receivables sold. No servicing asset is recorded at the time of sale because we do not receive any servicing fees from third parties or other income related to servicing the receivables. We do not record any servicing liability at the time of sale as the receivables collection period is relatively short and the costs of servicing the receivables sold over the servicing period are insignificant. Servicing costs are recognized as incurred over the servicing period.

*Revolving Credit Facility*

We have a \$1.3 billion five-year, senior unsecured revolving credit facility which expires in June 2012. Total borrowings under this facility were \$259 million for the nine months ended December 31, 2008. As of December 31, 2008, there were no amounts outstanding under this facility. There were no borrowings for the nine months ended December 31, 2007.

**McKESSON CORPORATION**  
**FINANCIAL NOTES (CONTINUED)**  
**(UNAUDITED)**

*Commercial Paper*

We issued and repaid approximately \$3.3 billion in commercial paper during the nine months ended December 31, 2008. There were no commercial paper issuances outstanding at December 31, 2008. There were no issuances of commercial paper during the nine months ended December 31, 2007.

**10. Pension and Other Postretirement Benefit Plans**

Net periodic expense for the Company's defined pension and other postretirement benefit plans was \$2 million and \$7 million for the third quarter and first nine months of 2009 compared to \$7 million and \$23 million for the comparable prior year periods. The decline in net periodic expense in 2009 compared to 2008 was due primarily to favorable claims experience and higher assumed discount rates. Cash contributions to these plans for the nine months ended December 31, 2008 were \$20 million.

As required by the measurement provisions of SFAS No. 158, our defined benefit plan assets and obligations will be measured as of the Company's fiscal year-end in the fourth quarter of 2009. Should the financial markets continue to deteriorate through March 31, 2009, the decline in fair value of the plan assets may result in increased total pension costs in the future and may also result in additional future cash contributions in accordance with the U.S. Pension Protection Act of 2006 or other international retirement plan funding requirements. We currently do not expect additional cash contributions to be material. As it relates to benefit plans, we are currently evaluating the impact of the continuing decline in the financial markets on our consolidated financial statements. Based on currently available information, we expect an increase in pension expense for 2010, although we do not anticipate that the increase will be material.

**11. Financial Guarantees and Warranties**

*Financial Guarantees*

We have agreements with certain of our customers' financial institutions under which we have guaranteed the repurchase of inventory (primarily for our Canadian business) at a discount in the event these customers are unable to meet certain obligations to those financial institutions. Among other requirements, these inventories must be in resalable condition. Customer guarantees range from one to seven years and were primarily provided to facilitate financing for certain strategic customers. We also have an agreement with one software customer that, under limited circumstances, might require us to secure standby financing. Because the amount of the standby financing is not explicitly stated, the overall amount of these guarantees cannot reasonably be estimated. At December 31, 2008, the maximum amounts of inventory repurchase guarantees and other customer guarantees were approximately \$105 million and \$13 million none of which has been accrued.

In addition, our banks and insurance companies have issued \$105 million of standby letters of credit and surety bonds on our behalf in order to meet the security requirements for statutory licenses and permits, court and fiduciary obligations and our workers' compensation and automotive liability programs.

Our software license agreements generally include certain provisions for indemnifying customers against liabilities if our software products infringe a third party's intellectual property rights. To date, we have not incurred any material costs as a result of such indemnification agreements and have not accrued any liabilities related to such obligations.

**McKESSON CORPORATION**  
**FINANCIAL NOTES (CONTINUED)**  
**(UNAUDITED)**

In conjunction with certain transactions, primarily divestitures, we may provide routine indemnification agreements (such as retention of previously existing environmental, tax and employee liabilities) whose terms vary in duration and often are not explicitly defined. Where appropriate, obligations for such indemnifications are recorded as liabilities. Because the amounts of these indemnification obligations often are not explicitly stated, the overall maximum amount of these commitments cannot be reasonably estimated. Other than obligations recorded as liabilities at the time of divestiture, we have historically not made significant payments as a result of these indemnification provisions.

*Warranties*

In the normal course of business, we provide certain warranties and indemnification protection for our products and services. For example, we provide warranties that the pharmaceutical and medical-surgical products we distribute are in compliance with the Food, Drug and Cosmetic Act and other applicable laws and regulations. We have received similar warranties from our suppliers, who customarily are the manufacturers of the products. In addition, we have indemnity obligations to our customers for these products, which have also been provided to us from our suppliers, either through express agreement or by operation of law.

We also provide warranties regarding the performance of software and automation products we sell. Our liability under these warranties is to bring the product into compliance with previously agreed upon specifications. For software products, this may result in additional project costs which are reflected in our estimates used for the percentage-of-completion method of accounting for software installation services within these contracts. In addition, most of our customers who purchase our software and automation products also purchase annual maintenance agreements. Revenue from these maintenance agreements is recognized on a straight-line basis over the contract period and the cost of servicing product warranties is charged to expense when claims become estimable. Accrued warranty costs were not material to the condensed consolidated balance sheets.

**12. Other Commitments and Contingent Liabilities**

In addition to commitments and obligations in the ordinary course of business, we are subject to various claims, other pending and potential legal actions for damages, investigations relating to governmental laws and regulations and other matters arising out of the normal conduct of our business. In accordance with SFAS No. 5, Accounting for Contingencies, we record a provision for a liability when management believes that it is both probable that a liability has been incurred and the amount of the loss can be reasonably estimated. We believe we have adequate provisions for any such matters. Management reviews these provisions at least quarterly and adjusts these provisions to reflect the impact of negotiations, settlements, rulings, advice of legal counsel and other information and events pertaining to a particular case. Because litigation outcomes are inherently unpredictable, these decisions often involve a series of complex assessments by management about future events that can rely heavily on estimates and assumptions and it is possible that the ultimate cost of these matters could impact our earnings, either negatively or positively, in the quarter of their resolution.

Based on our experience, we believe that any damage amounts claimed in the specific matters referenced in our 2008 Annual Report, Quarterly Reports on Form 10-Q for the quarterly periods ended June 30, 2008 ( First Quarter 2009 Form 10-Q ) and September 30, 2008 ( Second Quarter 2009 Form 10-Q ) and those matters discussed below are not meaningful indicators of our potential liability. We believe that we have valid defenses to these legal proceedings and are defending the matters vigorously. Nevertheless, the outcome of any litigation is inherently uncertain. We are currently unable to estimate the remaining possible losses in these unresolved legal proceedings. Should any one or a combination of more than one of these proceedings against us be successful, or should we determine to settle any or a combination of these matters on unfavorable terms, we may be required to pay substantial sums, become subject to the entry of an injunction, or be forced to change the manner in which we operate our business, which could have a material adverse impact on our financial position or results of operations.



**McKESSON CORPORATION**  
**FINANCIAL NOTES (CONTINUED)**  
**(UNAUDITED)**

As more fully described in our previous public reports filed with the SEC, we are involved in numerous legal proceedings. For a discussion of these proceedings, please refer to the financial statement footnote entitled "Other Commitments and Contingent Liabilities" included in our 2008 Annual Report, First Quarter 2009 Form 10-Q and Second Quarter 2009 Form 10-Q. Significant developments in previously reported proceedings and in other litigation and claims since the referenced filings are set out below.

*I. Average Wholesale Price Litigation*

On November 21, 2008, we announced in a filing on Form 8-K that an agreement had been entered into to settle all private party claims relating to First DataBank Inc.'s published drug reimbursement benchmarks, commonly referred to as Average Wholesale Price. The settled private party claims include the action filed against the Company in the United States District Court, District of Massachusetts captioned, *New England Carpenters Health Benefits Fund et al. v. First DataBank, Inc. and McKesson Corporation*, (Civil Action No. 1:05-CV-11148-PBS) (*New England Carpenters I*), including the class of uninsured consumers who paid usual and customary prices for prescription drugs (U&C class) which the trial court declined to certify in her order of August 7, 2008, and also include the action filed against the Company in the same court by the same plaintiffs named in the *New England Carpenters I* civil action brought under the federal and state antitrust laws captioned, *New England Carpenters Health Benefits Fund et al. v. McKesson Corporation*, (Civil Action No. 1:07-CV-12277-PBS) (*New England Carpenters II*). That settlement, which is subject to preliminary and final approval by the U.S. District Court, provides for a release by all class members of the Company as to all matters alleged, or which could have been alleged, in these private party actions. The consideration for the settlement is \$350 million, payable into a settlement escrow in installments following preliminary and final approvals of the settlement. As a result, during the third quarter of 2009, we recorded a \$350 million pre-tax charge for the Company's AWP-related private party actions. On January 23, 2009, the court granted preliminary approval of the proposed settlement but has not yet set a hearing date regarding final approval of the settlement.

The separate AWP-related actions brought on behalf of federal, state and local governmental entities are not resolved by the settlement, including five actions previously reported as the *San Francisco, Connecticut, Kansas, Florida* and *Oklahoma* actions, (*San Francisco Health Plan, et al. v. McKesson Corporation*, (Civil Action No. 08-CV-10843-PBS); *State of Connecticut v. McKesson Corporation*, (Civil Action No. 1:08-CV-10900-PBS); *Board of County Commissioners of Douglas County, Kansas v. McKesson Corporation, et al.*, (Civil Action No. 1:08-CV-11349-PBS); *City of Panama City, Florida v. McKesson Corporation, et al.*, (Civil Action No. 1:08-CV-11423-PBS); *State of Oklahoma v. McKesson Corporation, et al.*, (Civil Action No. 1:08-CV-11745-PBS)), (AWP-related actions brought on behalf of federal, state and local government entities are collectively referred to as *Public Entity Actions*).

**McKESSON CORPORATION**  
**FINANCIAL NOTES (CONTINUED)**  
**(UNAUDITED)**

Since the Company's Second Quarter 2009 Form 10-Q, four additional *Public Entity Actions* have been filed in the United States District Court, District of Massachusetts on behalf of Anoka County, Minnesota, Baltimore, Maryland, Columbia, South Carolina and Goldsboro, North Carolina, *County of Anoka, Minnesota v. McKesson Corporation, et al.*, (Civil Action No. 1:08-CV-11844-PBS) ( *Minnesota action* ); *City of Baltimore, Maryland v. McKesson Corporation, et al.*, (Civil Action No. 1:08-CV-11869-PBS) ( *Maryland action* ); *City of Columbia, South Carolina v. McKesson Corporation, et al.*, (Civil Action No. 1:08-CV-12068-PBS) ( *South Carolina action* ); *City of Goldsboro, North Carolina v. McKesson Corporation, et al.*, (Civil Action No. 1:08-CV-12077-PBS) ( *North Carolina action* ). Those actions allege violations by the Company and co-defendant First DataBank, Inc. of the federal civil Racketeering Influenced and Corrupt Organizations statute and various state law claims, and seek damages, treble damages, civil penalties, injunctive relief, interest, attorneys' fees and costs of suit, all in unspecified amounts and are all based on factual allegations substantially identical to those previously reported in connection with *New England Carpenters I* and the other *Public Entity Actions*. On December 24, 2008, an amended and consolidated class action complaint was filed in the *Kansas* action. The amended complaint added the named plaintiffs from the *Florida, Oklahoma, Minnesota, Maryland, South Carolina and North Carolina actions*. On January 9, 2009, the *Florida, Oklahoma, Minnesota, Maryland, South Carolina and North Carolina actions* were voluntarily dismissed without prejudice. The Company has not yet answered any of the *Public Entity Actions*.

There has also been no significant activity to date in the previously reported AWP-related federal *qui tam* action brought by an unknown relator on behalf of the United States and twelve states (California, Delaware, Florida, Hawaii, Illinois, Louisiana, Massachusetts, Nevada, New Mexico, Tennessee, Virginia and Texas) and the District of Columbia against the Company and seven other defendants unaffiliated with the Company.

During the third quarter of 2009, we established a reserve of \$143 million for our estimate of probable losses related to pending and expected *Public Entity Actions*. However, in view of the number of outstanding cases and expected future claims, the uncertainties of the timing and outcome of this type of litigation and the substantial amounts involved, it is possible that the ultimate costs of these matters may exceed or be less than the reserve. The range of possible resolutions of these matters could include judgments against the Company or settlements that could require payments by the Company, which could have a material adverse impact on McKesson's results of operations.

#### *II. Other Litigation and Claims*

As previously reported, on October 3, 2008, the United States filed a Complaint in Intervention in the United States District Court for the Northern District of Mississippi, naming as defendants, among others, the Company and its former indirect subsidiary, Medical-Surgical MediNet Inc., now merged into and doing business as McKesson Medical-Surgical MediMart Inc., *United States v. McKesson Corporation, et al.*, (Civil Action No. 2:08-CV-00214-SA-SAA). On December 3, 2008, the Company filed motions to dismiss the complaint on grounds that its allegations lack the particularity required by the Federal Rules of Procedure and on grounds that the complaint fails to state a claim under the False Claims Act, 31 U.S.C. Sections 3729-33. Briefing of the Company's motion is expected to be completed as of February 6, 2009, at which time the court is expected to set a date for oral argument.

As previously reported, in the *Green and Hall Family Investments, L.P.* securities litigation Georgia state court actions, *Holcombe T. Green and HTG Corp. v. McKesson Corporation, et al.* (Georgia State Court, Fulton County, Case No. 06-VS-096767-D) and *Hall Family Investments, L.P. v. McKesson Corporation, et al.* (Georgia State Court, Fulton County, Case No. 06-VS-096763-F), on January 29, 2008, the Georgia Court of Appeals accepted an interlocutory appeal from the trial court rulings denying the Company's motions for summary judgment and to disqualify the plaintiffs' damages expert. Those appeals have been fully briefed and the court has scheduled oral argument in those matters for February 12, 2009.

**McKESSON CORPORATION**  
**FINANCIAL NOTES (CONTINUED)**  
**(UNAUDITED)**

**13. Stockholders' Equity**

Comprehensive income (loss) is as follows:

| <i>(In millions)</i>                               | <b>Quarter Ended</b> |             | <b>Nine Months Ended</b> |             |
|--|----------------------|-------------|--------------------------|-------------|
|  | <b>December 31,</b>  |             | <b>December 31,</b>      |             |
|  | <b>2008</b>          | <b>2007</b> | <b>2008</b>              | <b>2007</b> |
| Net income (loss)                                  | \$ (20)              | \$201       | \$ 542                   | \$683       |
| Foreign currency translation adjustments and other | (166)                | (7)         | (215)                    | 112         |
| Comprehensive income (loss)                        | \$(186)              | \$194       | \$ 327                   | \$795       |

In April and September 2007, the Company's Board of Directors (the Board) approved two plans to repurchase up to \$2.0 billion of the Company's common stock (\$1.0 billion per plan). In 2008, we repurchased a total of 28 million shares for \$1,686 million, fully utilizing the April 2007 plan and leaving \$314 million remaining on the September 2007 plan. In April 2008, the Board approved a new plan to repurchase an additional \$1.0 billion of the Company's common stock. In the second quarter of 2009, repurchases fully utilized the September 2007 plan. During the third quarter of 2009, we did not repurchase shares. During the first nine months of 2009, we repurchased 6 million shares for \$334 million leaving \$980 million remaining on the April 2008 plan for future repurchases as of December 31, 2008. Stock repurchases may be made from time to time in open market or private transactions.

In July 2008, the Board authorized the retirement of shares of the Company's common stock that may be repurchased from time to time pursuant to its stock repurchase program. During the second quarter of 2009, all of the 4 million repurchased shares, which we purchased for \$204 million, were formally retired by the Company. The retired shares constitute authorized but unissued shares. We elected to allocate any excess of share repurchase price over par value between additional paid-in capital and retained earnings. At December 31, 2008, \$165 million was recorded as a decrease to retained earnings. Shares repurchased prior to the second quarter of 2009 were designated as treasury shares.

In April 2008, the Board approved a change in the Company's dividend policy by increasing the amount of the Company's quarterly dividend from six cents to twelve cents per share which will apply to ensuing quarterly dividend declarations until further action by the Board. However, the payment and amount of future dividends remain within the discretion of the Board and will depend upon the Company's future earnings, financial condition, capital requirements and other factors.

**McKESSON CORPORATION**  
**FINANCIAL NOTES (CONCLUDED)**  
**(UNAUDITED)**

**14. Segment Information**

We report our operations in two operating segments: McKesson Distribution Solutions and McKesson Technology Solutions. We evaluate the performance of our operating segments based on operating profit (loss) before interest expense, income taxes and results from discontinued operations. Financial information relating to our reportable operating segments and reconciliations to the condensed consolidated totals is as follows:

| <i>(In millions)</i>   | <b>Quarter Ended<br/>December 31,</b> |             | <b>Nine Months Ended<br/>December 31,</b> |             |
|--|---------------------------------------|-------------|---|-------------|
|  | <b>2008</b>                           | <b>2007</b> | <b>2008</b>                               | <b>2007</b> |
| <b>Revenues</b>  |                                       |             |   |             |
| Distribution Solutions <sup>(1)</sup>                        |                                       |             |   |             |
| U.S. pharmaceutical direct distribution & services           | \$ 17,037                             | \$ 15,703   | \$ 50,076                                 | \$ 44,273   |
| U.S. pharmaceutical sales to customers warehouses            | 6,695                                 | 7,183       | 19,678                                    | 21,251      |
| Subtotal   | 23,732                                | 22,886      | 69,754                                    | 65,524      |
| Canada pharmaceutical distribution & services                | 1,967                                 | 2,224       | 6,390                                     | 5,886       |
| Medical-Surgical distribution & services                     | 680                                   | 648         | 2,007                                     | 1,884       |
| Total Distribution Solutions                                 | 26,379                                | 25,758      | 78,151                                    | 73,294      |
| Technology Solutions   |                                       |             |   |             |
| Services <sup>(2)</sup>                                      | 576                                   | 553         | 1,722                                     | 1,644       |
| Software & software systems                                  | 141                                   | 150         | 419                                       | 427         |
| Hardware   | 34                                    | 33          | 116                                       | 107         |
| Total Technology Solutions                                   | 751                                   | 736         | 2,257                                     | 2,178       |
| Total  | \$ 27,130                             | \$ 26,494   | \$ 80,408                                 | \$ 75,472   |
| <b>Operating profit (loss)</b>                               |                                       |             |   |             |
| Distribution Solutions <sup>(3) (4) (5) (6)</sup>            | \$ (54)                               | \$ 312      | \$ 736                                    | \$ 1,018    |
| Technology Solutions <sup>(2) (4)</sup>                      | 91                                    | 49          | 228                                       | 215         |
| Total  | 37                                    | 361         | 964                                       | 1,233       |
| Corporate  | (74)                                  | (48)        | (195)                                     | (137)       |
| Securities Litigation credit, net                            |                                       |             |   | 5           |
| Interest expense   | (33)                                  | (36)        | (102)                                     | (108)       |
| Income (loss) from continuing operations before income taxes | \$ (70)                               | \$ 277      | \$ 667                                    | \$ 993      |

(1)

Revenues derived from services represent less than 1% of this segment's total revenues for the quarters and nine months ended December 31, 2008 and 2007.

- (2) Revenues and operating profit for the first nine months of 2008 reflect the recognition of \$21 million of disease management deferred revenues for which expenses associated with these revenues were previously recognized as incurred.
- (3) Operating profit includes net earnings of \$5 million and \$10 million from equity investments for the third quarter and first nine months of 2009 and \$7 million and \$19 million of net earnings for the comparable prior year periods. Results for the first nine months of 2009 also include a

\$24 million  
pre-tax gain on  
the sale of our  
42% equity  
interest in  
Verispan.

(4) Operating profit  
for 2008 for our  
Distribution  
Solutions and  
Technology  
Solutions  
segments  
includes  
\$16 million and  
\$25 million of  
pre-tax charges  
for increases in  
our legal  
reserves,  
settlement of a  
legal matter,  
severance  
expenses, asset  
impairments and  
restructuring  
activities.

(5) Operating profit  
for the first nine  
months of 2008  
for our  
Distribution  
Solutions  
segment  
includes  
\$14 million  
representing our  
share of  
antitrust class  
action lawsuit  
settlements  
brought against  
certain drug  
manufacturers.  
These  
settlements were  
recorded as  
reductions to  
cost of sales

within our  
condensed  
consolidated  
statements of  
operations.

- (6) Operating profit for 2009 for our Distribution Solutions segment includes the AWP litigation pre-tax charge of \$493 million, which is recorded in current liabilities in the condensed consolidated balance sheets.

**McKESSON CORPORATION**  
**FINANCIAL REVIEW**  
**(UNAUDITED)**

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**  
**Financial Overview**

| <i>(In millions, except per share data)</i>                  | <b>Quarter Ended<br/>December 31,</b> |             |               | <b>Nine Months Ended<br/>December 31,</b> |             |               |
|--|---------------------------------------|-------------|---------------|---|-------------|---------------|
|  | <b>2008</b>                           | <b>2007</b> | <b>Change</b> | <b>2008</b>                               | <b>2007</b> | <b>Change</b> |
| Revenues   | \$27,130                              | \$26,494    | 2%            | \$80,408                                  | \$75,472    | 7%            |
| Litigation Charge (Credit), Net                              | \$ 493                                |             | NM            | \$ 493                                    | \$ (5)      | NM            |
| Income (Loss) from Continuing Operations Before Income Taxes | \$ (70)                               | \$ 277      | NM            | \$ 667                                    | \$ 993      | (33)          |
| Income Tax Benefit (Expense)                                 | 50                                    | (76)        | NM            | (125)                                     | (309)       | (60)          |
| Discontinued Operations, Net                                 |                                       |             |               |   | (1)         | NM            |
| Net Income (Loss)  | \$ (20)                               | \$ 201      | NM            | \$ 542                                    | \$ 683      | (21)          |
| Diluted Earnings (Loss) Per Share <sup>(1)</sup>             | \$ (0.07)                             | \$ 0.68     | NM            | \$ 1.94                                   | \$ 2.28     | (15)%         |
| Weighted Average Diluted Shares                              | 274                                   | 297         | (8)           | 279                                       | 300         | (7)           |

NM not meaningful

(1) For the quarter ended December 31, 2008, potentially dilutive securities have been excluded from the per share computations due to their antidilutive effect.

Revenues for the quarter ended December 31, 2008 increased by 2% to \$27.1 billion compared to the same period a year ago. We recorded a net loss of \$20 million in the quarter ended December 31, 2008 compared to net income of \$201 million in the comparable prior year period. Diluted loss per basic share was \$0.07 in the third quarter of 2009 compared to diluted earnings per share of \$0.68 in the same period a year ago. The net loss and diluted loss per basic share for the quarter ended December 31, 2008 included a pre-tax charge of \$493 million (\$311 million after-tax) for the Average Wholesale Price ( AWP ) litigation as discussed in further detail under the caption Operating Expenses and Other Income, Net in this financial review. In the third quarter of 2008, net income and diluted earnings per share reflected \$41 million of pre-tax charges (\$32 million after-tax) relating to increases in our legal reserves, settlement of a legal matter, severance expenses associated with a reduction in workforce, asset impairments and restructuring activities. These charges are discussed in further detail under the caption Operating Expenses and Other Income, Net.

For the nine months ended December 31, 2008, revenues increased 7% to \$80.4 billion, net income decreased 21% to \$542 million and diluted earnings per share decreased 15% to \$1.94 compared to the same period a year ago. Decreases in net income and diluted earnings per share primarily reflect the pre-tax charge of \$493 million for the AWP litigation in our Distribution Solutions segment. This charge was partially offset by the recognition of \$76 million of previously unrecognized tax benefits and related interest expense during the second quarter of 2009 as a result of the effective settlement of uncertain tax positions and improvement in our Distribution Solutions segment's results, partially due to a \$24 million pre-tax gain on the sale of our 42% equity interest in Verispan, L.L.C. ( Verispan ). Diluted earnings per share also benefited from the impact of share repurchases made in 2008 and the first nine months of 2009.



**McKESSON CORPORATION**  
**FINANCIAL REVIEW (CONTINUED)**  
**(UNAUDITED)**

**Results of Operations***Revenues:*

| <i>(In millions)</i>                               | <b>Quarter Ended<br/>December 31,</b> |             |               | <b>Nine Months Ended<br/>December 31,</b> |             |               |
|--|---------------------------------------|-------------|---------------|---|-------------|---------------|
|  | <b>2008</b>                           | <b>2007</b> | <b>Change</b> | <b>2008</b>                               | <b>2007</b> | <b>Change</b> |
| Distribution Solutions                             |                                       |             |               |   |             |               |
| U.S. pharmaceutical direct distribution & services | \$17,037                              | \$15,703    | 8%            | \$50,076                                  | \$44,273    | 13%           |
| U.S. pharmaceutical sales to customers warehouses  | 6,695                                 | 7,183       | (7)           | 19,678                                    | 21,251      | (7)           |
| Subtotal   | 23,732                                | 22,886      | 4             | 69,754                                    | 65,524      | 6             |
| Canada pharmaceutical distribution & services      | 1,967                                 | 2,224       | (12)          | 6,390                                     | 5,886       | 9             |
| Medical-Surgical distribution & services           | 680                                   | 648         | 5             | 2,007                                     | 1,884       | 7             |
| Total Distribution Solutions                       | 26,379                                | 25,758      | 2             | 78,151                                    | 73,294      | 7             |
| Technology Solutions                               |                                       |             |               |   |             |               |
| Services   | 576                                   | 553         | 4             | 1,722                                     | 1,644       | 5             |
| Software & software systems                        | 141                                   | 150         | (6)           | 419                                       | 427         | (2)           |
| Hardware   | 34                                    | 33          | 3             | 116                                       | 107         | 8             |
| Total Technology Solutions                         | 751                                   | 736         | 2             | 2,257                                     | 2,178       | 4             |
| Total Revenues                                     | \$27,130                              | \$26,494    | 2             | \$80,408                                  | \$75,472    | 7             |

Revenues increased by 2% to \$27.1 billion and increased by 7% to \$80.4 billion during the quarter and nine months ended December 31, 2008 compared to the same periods a year ago. The increase for the quarter and nine months ended December 31, 2008 primarily reflects growth in our Distribution Solutions segment, which accounted for 97% of consolidated revenues.

U.S. pharmaceutical direct distribution and services revenues increased during the quarter and nine months ended December 31, 2008 primarily reflecting market growth rates (which include growing drug utilization and price increases, offset in part by the increased use of lower priced generics), expanded business with existing customers and our acquisitions of Oncology Therapeutics Network ( OTN ) in October 2007 and McQueary Brothers Drug Company ( McQueary Brothers ) in May 2008. For the first nine months of 2009, revenues also benefited from a shift of revenues from sales to customers warehouses to direct store delivery.

U.S. pharmaceutical sales to customers warehouses decreased primarily reflecting a decrease in volume from a large customer, the loss of a large customer and reduced revenues associated with the consolidation of certain customers. For the first nine months of 2009, revenues were also impacted by a shift of revenues to direct store

delivery. These decreases were partially offset by expanded business with existing customers. In addition, these revenues benefited from one additional day of sales in the first nine months of 2009 compared to the same period a year ago.

Canadian pharmaceutical distribution and services revenues for the quarter ended December 31, 2008 decreased primarily due to an unfavorable exchange rate, partially offset by new and expanded business and market growth rates. For the first nine months of 2009, revenues increased primarily reflecting new and expanded business, partially offset by an unfavorable exchange rate. Canadian revenues were impacted in the quarter and the nine months ended December 31, 2008 by a 21% and a 5% unfavorable foreign exchange rate change compared to the same periods a year ago. In addition, these revenues benefited from three more days of sales during the first nine months of 2009 compared to the same period a year ago.

**McKESSON CORPORATION**  
**FINANCIAL REVIEW (CONTINUED)**  
**(UNAUDITED)**

Medical-Surgical distribution and services revenues increased for the quarter primarily reflecting market growth rates.

Technology Solutions segment revenues for the third quarter and the first nine months of 2009 increased primarily due to increased services revenues reflecting the segment's expanded customer base and higher disease management and outsourcing revenues, partially offset by unfavorable foreign exchange rates and a decrease in software revenues particularly in the hospital and physician office customer segments. For the nine months ended December 31, 2007, these revenues also benefited from the recognition of \$21 million of disease management deferred revenues for which expenses associated with these revenues were previously recognized as incurred.

**Gross Profit:**

| <i>(Dollars in millions)</i> | <b>Quarter Ended<br/>December 31,</b> |                |               | <b>Nine Months Ended<br/>December 31,</b> |                |               |
|------------------------------|---------------------------------------|----------------|---------------|---|----------------|---------------|
|                              | <b>2008</b>                           | <b>2007</b>    | <b>Change</b> | <b>2008</b>                               | <b>2007</b>    | <b>Change</b> |
| <b>Gross Profit</b>          |                                       |                |               |   |                |               |
| Distribution Solutions       | \$ 988                                | \$ 859         | 15%           | \$2,873                                   | \$2,529        | 14%           |
| Technology Solutions         | 355                                   | 345            | 3             | 1,040                                     | 1,033          | 1             |
| <b>Total</b>                 | <b>\$1,343</b>                        | <b>\$1,204</b> | <b>12</b>     | <b>\$3,913</b>                            | <b>\$3,562</b> | <b>10</b>     |
| <b>Gross Profit Margin</b>   |                                       |                |               |   |                |               |
| Distribution Solutions       | 3.75%                                 | 3.33%          | 42bp          | 3.68%                                     | 3.45%          | 23bp          |
| Technology Solutions         | 47.27                                 | 46.88          | 39            | 46.08                                     | 47.43          | (135)         |
| <b>Total</b>                 | <b>4.95</b>                           | <b>4.54</b>    | <b>41</b>     | <b>4.87</b>                               | <b>4.72</b>    | <b>15</b>     |

Gross profit increased 12% and 10% in the third quarter and first nine months of 2009 compared to the same periods a year ago. As a percentage of revenues, gross profit margin for the third quarter of 2009 increased reflecting an increase in both of our segments' gross profit margins. For the first nine months of 2009, gross profit margin benefited from improvements in our Distribution Solutions segment, partially offset by a decline in our Technology Solutions segment reflecting a change in product mix and the recognition of \$21 million of disease management deferred revenues in 2008 for which expenses associated with these revenues were previously recognized as incurred.

Distribution Solutions segment's gross profit margin increased by 42 basis points to 3.75% in the third quarter of 2009 and by 23 basis points to 3.68% in the first nine months of 2009 compared to the same periods a year ago. In the third quarter and the first nine months of 2009, gross profit margin was impacted by the benefit of increased sales of generic drugs with higher margins, a benefit associated with a lower proportion of revenues within the segment attributed to sales to customers' warehouses, which have lower gross profit margins relative to other revenues within the segment and higher buy side margin primarily reflecting the volume and timing of compensation from branded pharmaceuticals. For the third quarter of 2008, gross profit margin was increased by \$10 million of last-in, first-out (LIFO) inventory credits. LIFO inventory credits reflected a number of generic product launches partially offset by a higher level of branded pharmaceutical price increases. For the first nine months of 2009, the increase in gross profit margin was partially offset by \$14 million in antitrust settlements received during the first nine months of 2008 not recurring in 2009.

**McKESSON CORPORATION**  
**FINANCIAL REVIEW (CONTINUED)**  
**(UNAUDITED)**

Technology Solutions segment's gross profit margin increased during the third quarter of 2009 compared to the same period a year ago primarily reflecting a change in product mix. Gross profit margin for the third quarter of 2008 was also impacted by \$3 million of restructuring and related asset impairment charges as discussed under the caption Operating Expenses and Other Income, Net. Technology Solutions segment's gross profit margin decreased during the nine months ended December 31, 2008 compared to the same period a year ago primarily reflecting a change in product mix and the recognition in 2008 of \$21 million of disease management deferred revenues for which expenses associated with these revenues were previously recognized as incurred.

***Operating Expenses and Other Income, Net:***

| <i>(Dollars in millions)</i>                      | <b>Quarter Ended<br/>December 31,</b> |               |               | <b>Nine Months Ended<br/>December 31,</b> |                |               |
|---|---------------------------------------|---------------|---------------|---|----------------|---------------|
|   | <b>2008</b>                           | <b>2007</b>   | <b>Change</b> | <b>2008</b>                               | <b>2007</b>    | <b>Change</b> |
| Operating Expenses                                |                                       |               |               |   |                |               |
| Distribution Solutions <sup>(1)</sup>             | \$1,048                               | \$ 554        | 89%           | \$2,180                                   | \$1,541        | 41%           |
| Technology Solutions                              | 265                                   | 300           | (12)          | 817                                       | 827            | (1)           |
| Corporate   | 84                                    | 68            | 24            | 218                                       | 202            | 8             |
| Securities Litigation credit,<br>net              |                                       |               |               |   | (5)            | NM            |
| <b>Total</b>                                      | <b>\$1,397</b>                        | <b>\$ 922</b> | <b>52</b>     | <b>\$3,215</b>                            | <b>\$2,565</b> | <b>25</b>     |
| Operating Expenses as a<br>Percentage of Revenues |                                       |               |               |   |                |               |
| Distribution Solutions                            | 3.97%                                 | 2.15%         | 182bp         | 2.79%                                     | 2.10%          | 69bp          |
| Technology Solutions                              | 35.29                                 | 40.76         | (547)         | 36.20                                     | 37.97          | (177)         |
| <b>Total</b>                                      | <b>5.15</b>                           | <b>3.48</b>   | <b>167</b>    | <b>4.00</b>                               | <b>3.40</b>    | <b>60</b>     |
| Other Income, Net                                 |                                       |               |               |   |                |               |
| Distribution Solutions                            | \$ 6                                  | \$ 7          | (14)%         | \$ 43                                     | \$ 30          | 43%           |
| Technology Solutions                              | 1                                     | 4             | (75)          | 5   | 9              | (44)          |
| Corporate   | 10                                    | 20            | (50)          | 23  | 65             | (65)          |
| <b>Total</b>                                      | <b>\$ 17</b>                          | <b>\$ 31</b>  | <b>(45)</b>   | <b>\$ 71</b>                              | <b>\$ 104</b>  | <b>(32)</b>   |

(1) Operating expenses for the third quarter and first nine months of 2009 include the AWP litigation charge of \$493 million in our Distribution

Solutions  
segment.

Operating expenses for the third quarter and first nine months of 2009 increased 52% to \$1.4 billion and 25% to \$3.2 billion. As a percentage of revenues, operating expenses for the third quarter and first nine months of 2009 increased 167 and 60 basis points to 5.15% and 4.00%. Operating expense dollars increased primarily due to the AWP litigation charge, business acquisitions and additional costs incurred to support our sales volume growth, partially offset by a decrease due to \$38 million of pre-tax charges recorded during the third quarter of 2008. Both the AWP litigation charge and the prior year's pre-tax charges are further described below.

Distribution Solutions segment's operating expenses for the third quarter and first nine months of 2009 increased primarily due to the AWP litigation charge, business acquisitions and additional costs incurred to support our sales volume growth. Operating expenses as a percentage of revenues increased primarily due to the AWP litigation charge and business acquisitions, partially offset by the recognition of \$16 million of pre-tax charges during the third quarter of 2008.

**McKESSON CORPORATION**  
**FINANCIAL REVIEW (CONTINUED)**  
**(UNAUDITED)**

As discussed in Financial Note 12, Other Commitments and Contingent Liabilities, to the accompanying condensed consolidated financial statements, in the third quarter of 2009 we reached an agreement to settle all private party claims relating to First DataBank Inc.'s published drug reimbursement benchmarks for \$350 million. The settlement terms, which are subject to final court approval, include an express denial of liability of any kind. We also recorded in the third quarter of 2009 a reserve for pending and expected AWP-related claims by public entities, which is currently estimated to be \$143 million.

The combination of the AWP settlement for all private party claims and the decision by us to establish an estimated reserve for pending and expected AWP-related claims by public entities resulted in a pre-tax, non-cash charge in our third quarter ended December 31, 2008 of \$493 million (\$311 million after-tax) or approximately a \$1.14 loss per basic share. We do not currently expect to have difficulties financing the settlement payments associated with the private party claims and any settlement or other resolution of public entity claims.

Technology Solutions segment's operating expenses decreased during the third quarter and first nine months of 2009 reflecting the positive impact of \$22 million of pre-tax charges recorded during the third quarter of 2008, cost controls and a decrease in bad debt expense in 2009. These decreases were partially offset by additional costs incurred to streamline staffing and for business acquisitions. For the first nine months of 2009, operating expenses were also impacted by an increase in net research and development expenses. Operating expenses as a percentage of revenues decreased in the third quarter and first nine months of 2009 primarily reflecting the positive impact of pre-tax charges recorded during the third quarter of 2008 and a more favorable business mix. Partially offsetting this decrease, operating expenses as a percentage of revenues for the first nine months of 2009 increased due to the recognition of \$21 million of disease management deferred revenues in 2008 for which expenses associated with these revenues were previously recognized as incurred.

**McKESSON CORPORATION**  
**FINANCIAL REVIEW (CONTINUED)**  
**(UNAUDITED)**

During the third quarter of 2008, we incurred \$41 million of pre-tax charges as follows:

*Distribution Solutions*

- \$13 million of legal reserves due to the settlement of claims arising out of an inquiry from a governmental agency. This reserve was not tax deductible;
- \$3 million of severance costs associated with the closure of two facilities within our Distribution Solutions segment;

*Technology Solutions*

- \$4 million of legal reserves;
- \$4 million of severance and exit-related costs and a \$4 million asset impairment charge for the write-off of capitalized software costs associated with the termination of a software project, of which \$3 million was charged to cost of sales in our condensed consolidated statements of operations;
- \$9 million of severance expense associated with the realignment of our workforce. Although such actions do not constitute a restructuring plan, they represent independent actions taken from time to time, as deemed appropriate by management; and
- a \$4 million asset impairment charge associated with the write-down to fair value for a property as assessed by market prices.

Corporate expenses increased by \$16 million to \$84 million for the third quarter of 2009 primarily due to the increase of the accounts receivable sales facility fees. For the nine months ended December 31, 2008, Corporate expenses remained relatively unchanged compared to the prior year period.

Other income, net decreased during the third quarter and first nine months of 2009 primarily reflecting a decrease in interest income due to lower cash balances and lower interest rates and a net decrease in earnings from our equity investments. These decreases for the first nine months of 2009 were partially offset by a \$24 million pre-tax gain from the sale of our 42% equity interest in Verispan. Interest income is primarily recorded at Corporate and financial results for Verispan are recorded within our Distribution Solutions segment.

**McKESSON CORPORATION**  
**FINANCIAL REVIEW (CONTINUED)**  
**(UNAUDITED)**

*Segment Operating Profit and Corporate Expenses:*

| <i>(Dollars in millions)</i>  | <b>Quarter Ended<br/>December 31,</b> |             |               | <b>Nine Months Ended<br/>December 31,</b> |             |               |
|---|---------------------------------------|-------------|---------------|---|-------------|---------------|
|   | <b>2008</b>                           | <b>2007</b> | <b>Change</b> | <b>2008</b>                               | <b>2007</b> | <b>Change</b> |
| Segment Operating Profit<br>(Loss) <sup>(1)</sup>                   |                                       |             |               |   |             |               |
| Distribution Solutions <sup>(2)</sup>                               | \$ (54)                               | \$ 312      | NM            | \$ 736                                    | \$ 1,018    | (28)%         |
| Technology Solutions  | 91                                    | 49          | 86%           | 228                                       | 215         | 6             |
| Subtotal  | 37                                    | 361         | (90)          | 964                                       | 1,233       | (22)          |
| Corporate Expenses, net   | (74)                                  | (48)        | 54            | (195)                                     | (137)       | 42            |
| Securities Litigation credit,<br>net                                |                                       |             |               |   | 5           | NM            |
| Interest Expense  | (33)                                  | (36)        | (8)           | (102)                                     | (108)       | (6)           |
| Income (Loss) from<br>Continuing Operations,<br>Before Income Taxes | \$ (70)                               | \$ 277      | NM            | \$ 667                                    | \$ 993      | (33)          |
| Segment Operating Profit<br>(Loss) Margin                           |                                       |             |               |   |             |               |
| Distribution Solutions  | (0.20)%                               | 1.21%       | (141)bp       | 0.94%                                     | 1.39%       | (45)bp        |
| Technology Solutions  | 12.12                                 | 6.66        | 546           | 10.10                                     | 9.87        | 23            |

(1) Segment operating profit includes gross profit, net of operating expenses, plus other income for our two operating segments.

(2) Operating expenses for the third quarter and first nine months of 2009 include the AWP litigation charge of



\$493 million in our Distribution Solutions segment.

During the third quarter and first nine months of 2009, operating profit as a percentage of revenues in our Distribution Solutions segment decreased primarily due to the AWP litigation charge, partially offset by higher gross profit margin. For the first nine months of 2009, the decrease in operating profit as a percentage of revenues was also partially offset by the benefit from the gain on the sale of our equity interest in Verispan.

Operating profit as a percentage of revenues in our Technology Solutions segment increased during the third quarter of 2009 compared to the same period a year ago reflecting favorable operating expenses as a percentage of revenues and an increase in gross profit margin. Operating profit as a percentage of revenues increased during the first nine months of 2009 reflecting a decrease in operating expenses as a percentage of revenues partially offset by a lower gross profit margin primarily reflecting the recognition of \$21 million of deferred revenue during the first nine months of 2008 for which expenses had been recognized in prior periods.

Corporate expenses, net of other income increased primarily due to lower interest income.

*Securities Litigation:* During the nine months ended December 31, 2008, we recorded a net credit of \$5 million relating to various settlements for our Securities Litigation.

*Interest Expense:* Interest expense decreased primarily reflecting the repayment of \$150 million of term debt during the fourth quarter of 2008.

*Income Taxes:* The Company's reported income tax rates for the quarters ended December 31, 2008 and 2007 were 71.4% and 27.4%, and 18.7% and 31.1% for the first nine months of 2009 and 2008. In addition to the items noted below, fluctuations in our reported tax rate are primarily due to changes within state and foreign tax rates resulting from our business mix, including varying proportions of income attributable to foreign countries that have lower income tax rates.

**McKESSON CORPORATION**  
**FINANCIAL REVIEW (CONTINUED)**  
**(UNAUDITED)**

During the third quarter of 2009, we recorded a total income tax benefit of \$50 million, which included an income tax benefit of \$182 million for the AWP litigation described in more detail in Financial Note 12 Other Commitments and Contingent Liabilities. The tax benefit could change in the future depending on the resolution of the expected future claims.

During the first nine months of 2009, income tax expense included \$80 million of net income tax benefits for discrete items primarily relating to previously unrecognized tax benefits and related accrued interest. The recognition of these discrete items is primarily due to the lapsing of the statutes of limitations. Of the \$80 million of net tax benefits, \$65 million represents a non-cash benefit to McKesson. In accordance with SFAS 109, Accounting for Income Taxes, the net tax benefit is included in our income tax expense from continuing operations.

On October 3, 2008, the Emergency Economic Stabilization Act of 2008 ( Stabilization Act ), which included a retroactive reinstatement of the federal research and development credit, was signed into law. The Stabilization Act extends the federal research and development credit to December 31, 2009. Our income tax provision for the third quarter of 2009 includes the cumulative tax benefit related to the retroactive reinstatement for the first six months of 2009.

In the fourth quarter of 2009, we anticipate recognizing \$22 million of previously unrecognized tax benefits and related interest expense as a result of the effective settlement of uncertain tax positions. This benefit will be included in the income tax provision within results from continuing operations in our consolidated statements of operations.

*Net Income (Loss):* We recorded a net loss of \$20 million in the quarter ended December 31, 2008, compared to net income of \$201 million in the comparable prior year period. Diluted loss per basic share was \$0.07 in the third quarter of 2009, compared to diluted earnings per share of \$0.68 in the same period a year ago. Net income was \$542 million and \$683 million for the first nine months of 2009 and 2008, or \$1.94 and \$2.28 per diluted share. The net loss and diluted loss per basic share for the quarter ended December 31, 2008 included a pre-tax charge of \$493 million (\$311 million after-tax) for the AWP litigation as discussed in further detail under the caption Operating Expenses and Other Income, Net in this financial review.

*Weighted Average Diluted Shares Outstanding:* Diluted earnings (loss) per share was calculated based on a weighted average number of diluted shares outstanding of 274 million and 297 million for the third quarters of 2009 and 2008 and 279 million and 300 million for the nine months ended December 31, 2008 and 2007. The decrease in the number of weighted average diluted shares outstanding primarily reflects a decrease in the number of common shares outstanding as a result of repurchased stock, partially offset by exercised stock options. For the third quarter of 2009, potentially dilutive securities were excluded from the per share computations due to their antidilutive effect.

*Goodwill:* Goodwill is tested for impairment on an annual basis or more frequently if indicators for potential impairment exist. Indicators that are considered include, but are not limited to, significant changes in performance relative to expected operating results, significant changes in the use of the assets, significant negative industry or economic trends or a significant decline in the Company's stock price and/or market capitalization for a sustained period of time.

During and subsequent to the third quarter of 2009, the Company experienced a significant decline in its stock price. The Company believes that this decline was principally driven by the illiquidity of credit markets as well as an extraordinary decline in the stock market as a whole rather than any material underlying adverse changes in its business prospects as of the end of the third quarter. Our market capitalization as of December 31, 2008 exceeds our book value by approximately \$4.4 billion. We do not currently believe that events or circumstances have occurred that would more likely than not reduce the fair value of any of our reporting units below their carrying values as of December 31, 2008.

**McKESSON CORPORATION**  
**FINANCIAL REVIEW (CONTINUED)**  
**(UNAUDITED)**

However, when estimating the fair value of our reporting units for our annual impairment tests during the fourth quarter, it is possible that the estimated fair value of goodwill may be less than its carrying amounts. If so, the Company would be required to record a non-cash impairment charge during the fourth quarter.

**Business Acquisitions**

In 2009, we made the following acquisition:

- On May 21, 2008, we acquired McQueary Brothers of Springfield, Missouri for approximately \$191 million. McQueary Brothers is a regional distributor of pharmaceutical, health, and beauty products to independent and regional chain pharmacies in the Midwestern U.S. This acquisition expanded our existing U.S. pharmaceutical distribution business. The acquisition was funded with cash on hand. Approximately \$125 million of the preliminary purchase price allocation has been assigned to goodwill, which primarily reflects the expected future benefits from synergies to be realized upon integrating the business. Financial results for McQueary Brothers have been included within our Distribution Solutions segment since the date of acquisition.

In 2008, we made the following acquisition:

- On October 29, 2007, we acquired all of the outstanding shares of OTN of San Francisco, California for approximately \$532 million, including the assumption of debt and net of \$31 million of cash acquired from OTN. OTN is a U.S. distributor of specialty pharmaceuticals. The acquisition of OTN expanded our existing specialty pharmaceutical distribution business. The acquisition was funded with cash on hand. Approximately \$234 million of the purchase price allocation has been assigned to goodwill, which primarily reflects the expected future benefits from synergies to be realized upon integrating the business. Financial results of OTN have been included within our Distribution Solutions segment since the date of acquisition.

During 2009 and 2008, we also completed a number of other smaller acquisitions and investments within both of our operating segments. Financial results for our business acquisitions have been included in our consolidated financial statements since their respective acquisition dates. Purchase prices for our business acquisitions have been allocated based on estimated fair values at the date of acquisition and, for certain recent acquisitions, may be subject to change as we continue to evaluate and implement various restructuring initiatives. Goodwill recognized for our business acquisitions is generally not expected to be deductible for tax purposes. Pro forma results of operations for our business acquisitions have not been presented because the effects were not material to the consolidated financial statements on either an individual or an aggregate basis.

**McKESSON CORPORATION**  
**FINANCIAL REVIEW (CONTINUED)**  
**(UNAUDITED)**

**New Accounting Developments**

New accounting pronouncements that we have recently adopted as well as those that have been recently issued but not yet adopted by us are included in Financial Note 1, Significant Accounting Policies to the accompanying condensed consolidated financial statements.

**Financial Condition, Liquidity and Capital Resources**

We expect our available cash generated from operations, together with our existing sources of liquidity from our accounts receivable sales facility and short-term borrowings under the revolving credit facility and commercial paper, will be sufficient to fund our long-term and short-term capital expenditures, working capital and other cash requirements. In addition, from time to time, we may access the long-term debt capital markets to discharge our other liabilities.

Operating activities provided cash of \$734 million and utilized cash of \$47 million during the first nine months of 2009 and 2008. Operating activities for 2009 include a non-cash charge of \$493 million for the AWP litigation. Operating activities for 2009 benefited from the accelerated receipt of \$350 million of our accounts receivable through our accounts receivable sales facility. Operating activities for 2009 reflect an increase in receivables primarily associated with our revenue growth as well as an increase in our net financial inventory (inventory, net of accounts payable) primarily associated with the timing of inventory purchases and to support our revenue growth. Operating activities for 2008 reflect the \$962 million settlement payment for our Consolidated Securities Litigation Action and an increase in receivables, inventories and drafts and accounts payable primarily associated with our revenue growth. Operating activities for 2008 were also favorably impacted by the receipt of a tax refund. Cash flows from operations can be significantly impacted by factors such as the timing and terms of receipts from customers and payments to vendors.

Investing activities utilized cash of \$532 million and provided cash of \$114 million during the first nine months of 2009 and 2008. Investing activities include \$320 million and \$592 million in 2009 and 2008 of payments for business acquisitions. The acquisition activity for the first nine months of 2009 and 2008 includes the McQueary Brothers acquisition for approximately \$191 million and the OTN acquisition for approximately \$532 million. Investing activities for 2009 and 2008 include \$151 million and \$129 million of property acquisitions. Investing activities for 2008 benefited from the \$962 million release of restricted cash for our Consolidated Securities Litigation Action.

Financing activities utilized cash of \$349 million and \$599 million in the first nine months of 2009 and 2008. Financing activities for 2009 were favorably impacted by a \$575 million reduction in the use of cash for share repurchases partially offset by a \$220 million decrease in cash receipts from employees exercises of stock options compared to the first nine months of 2008.

**McKESSON CORPORATION**  
**FINANCIAL REVIEW (CONTINUED)**  
**(UNAUDITED)**

In April and September 2007, the Company's Board of Directors (the Board) approved two plans to repurchase up to \$2.0 billion of the Company's common stock (\$1.0 billion per plan). In 2008, we repurchased a total of 28 million shares for \$1,686 million, fully utilizing the April 2007 plan and leaving \$314 million remaining on the September 2007 plan. In April 2008, the Board approved a new plan to repurchase an additional \$1.0 billion of the Company's common stock. In the second quarter of 2009, repurchases fully utilized the September 2007 plan. During the third quarter of 2009, we did not repurchase shares. During the first nine months of 2009, we repurchased 6 million shares for \$334 million leaving \$980 million remaining on the April 2008 plan for future repurchases as of December 31, 2008. Stock repurchases may be made from time to time in open market or private transactions.

In July 2008, the Board authorized the retirement of shares of the Company's common stock that may be repurchased from time to time pursuant to its stock repurchase program. During the second quarter of 2009, all of the 4 million repurchased shares, which we purchased for \$204 million, were formally retired by the Company. The retired shares constitute authorized but unissued shares. We elected to allocate any excess of share repurchase price over par value between additional paid-in capital and retained earnings. At December 31, 2008, \$165 million was recorded as a decrease to retained earnings. Shares repurchased prior to the second quarter of 2009 were designated as treasury shares.

In April 2008, the Board approved a change in the Company's dividend policy by increasing the amount of the Company's quarterly dividend from six cents to twelve cents per share which will apply to ensuing quarterly dividend declarations until further action by the Board. However, the payment and amount of future dividends remain within the discretion of the Board and will depend upon the Company's future earnings, financial condition, capital requirements and other factors.

*Selected Measures of Liquidity and Capital Resources*

| <i>(Dollars in millions)</i>                    | <b>December<br/>31,<br/>2008</b> | <b>March 31,<br/>2008</b> |
|---|----------------------------------|---------------------------|
| Cash and cash equivalents                       | \$ 1,175                         | \$ 1,362                  |
| Working capital                                 | 2,315                            | 2,438                     |
| Debt, net of cash and cash equivalents          | 623                              | 435                       |
| Debt to capital ratio <sup>(1)</sup>            | 22.6%                            | 22.7%                     |
| Net debt to net capital employed <sup>(2)</sup> | 9.2                              | 6.6                       |
| Return on stockholders' equity <sup>(3)</sup>   | 13.5                             | 15.6                      |

(1) Ratio is computed as total debt divided by total debt and stockholders equity.

(2) Ratio is computed as total debt, net of cash and cash

equivalents ( net debt ), divided by net debt and stockholders equity ( net capital employed ).

- (3) Ratio is computed as net income for the last four quarters, divided by a five-quarter average of stockholders equity.

Working capital primarily includes cash and cash equivalents, receivables, inventories, drafts and accounts payable, deferred revenue and other current liabilities. Our Distribution Solutions segment requires a substantial investment in working capital that is susceptible to large variations during the year as a result of inventory purchase patterns and seasonal demands. Inventory purchase activity is a function of sales activity and new customer build-up requirements. Consolidated working capital decreased primarily due to a decrease in cash and cash equivalents.

**McKESSON CORPORATION**  
**FINANCIAL REVIEW (CONTINUED)**  
**(UNAUDITED)**

Our ratio of net debt to net capital employed increased in 2009 primarily due to a decrease in cash and cash equivalents balance.

As previously discussed in Financial Note 12, *Other Commitments and Contingent Liabilities*, to the accompanying condensed consolidated financial statements, we recorded a pre-tax charge of \$493 million (\$311 million after-tax) for the AWP litigation in the third quarter of 2009. We do not currently expect to have difficulties financing the settlement payments associated with the private party claims and any settlement or other resolution of public entity claims.

As required by the measurement provisions of SFAS No. 158, our defined benefit plan assets and obligations will be measured as of the Company's fiscal year-end in the fourth quarter of 2009. Should the financial markets continue to deteriorate through March 31, 2009, the decline in fair value of the plan assets may result in increased total pension costs in the future and may also result in additional future cash contributions in accordance with the U.S. Pension Protection Act of 2006 or other international retirement plan funding requirements. We currently do not expect additional cash contributions to be material. As it relates to benefit plans, we are currently evaluating the impact of the continuing decline in the financial markets on our consolidated financial statements. Based on currently available information, we expect an increase in pension expense for 2010, although we do not anticipate that the increase will be material.

**Credit Resources**

We fund our working capital requirements primarily with cash and cash equivalents, our accounts receivable sales facility and short-term borrowings under the revolving credit facility and commercial paper.

*Accounts Receivable Sales Facility*

In June 2008, we renewed our accounts receivable sales facility under substantially similar terms to those previously in place, except that we increased the committed balance from \$700 million to \$1.0 billion. The renewed facility expires in June 2009. Through this facility, McKesson Corporation sells certain U.S. Distribution Solutions trade accounts receivable on a non-recourse basis to a wholly-owned and consolidated subsidiary which then sells these receivables to a special purpose entity ( *SPE* ), which is a wholly-owned, bankruptcy-remote subsidiary of McKesson Corporation that is consolidated in our financial statements. This *SPE* then sells undivided interests in the receivables to third-party purchaser groups, each of which includes commercial paper conduits ( *Conduits* ), which are special purpose corporations administered by financial institutions.

Sales of undivided interests in the receivables by the *SPE* to the *Conduits* are accounted for as a sale in accordance with SFAS No. 140, *Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities*, because we have relinquished control of the receivables. Accordingly, accounts receivable sold under these transactions are excluded from receivables, net in the accompanying condensed consolidated balance sheets. Receivables sold and receivables retained by the Company are carried at face value, which due to the short-term nature of our accounts receivable and terms of the facility, approximates fair value. McKesson receives cash in the amount of the face value for the receivables sold. No gain or loss is recorded upon sale as fee charges from the *Conduits* are based upon a floating yield rate and the period the undivided interests remain outstanding. Fee charges from the *Conduits* are accrued at the end of each month. Should we default under the accounts receivable sales facility, the *Conduits* are entitled to receive only collections on receivables owned by the *SPE*.

**McKESSON CORPORATION**  
**FINANCIAL REVIEW (CONTINUED)**  
**(UNAUDITED)**

Information regarding our outstanding balances related to our interests in accounts receivable sold or retained is as follows:

| <i>(In millions)</i>   | <b>December<br/>31,<br/>2008</b> | <b>March 31,<br/>2008</b> |
|--|----------------------------------|---------------------------|
| Receivables sold outstanding <sup>(1)</sup>                  | \$ 350                           | \$                        |
| Receivables retained, net of allowance for doubtful accounts | \$ 4,392                         | \$4,248                   |

(1) Deducted from receivables, net in the condensed consolidated balance sheets.

The following table summarizes the activity related to our interests in accounts receivable sold for the quarters and nine months ended December 31, 2008 and 2007:

| <i>(In millions)</i>                    | <b>Quarter Ended<br/>December 31,</b> |             | <b>Nine Months Ended<br/>December 31,</b> |             |
|---|---------------------------------------|-------------|---|-------------|
|   | <b>2008</b>                           | <b>2007</b> | <b>2008</b>                               | <b>2007</b> |
| Proceeds from accounts receivable sales | \$633                                 | \$200       | \$5,070                                   | \$200       |
| Fees and charges <sup>(1)</sup>         | \$ 5                                  | \$          | \$ 9                                      | \$          |

(1) Recorded in operating expenses in the condensed consolidated statements of operations.

Fee charges related to the sale of receivables to the Conduits for the quarter and nine months ended December 31, 2007 were not material. The delinquency ratio for the qualifying receivables represented less than 1% of the total qualifying receivables as of December 31, 2008 and March 31, 2008.

We continue servicing the receivables sold. No servicing asset is recorded at the time of sale because we do not receive any servicing fees from third parties or other income related to servicing the receivables. We do not record any servicing liability at the time of sale as the receivables collection period is relatively short and the costs of servicing the receivables sold over the servicing period are insignificant. Servicing costs are recognized as incurred over the servicing period.

*Revolving Credit Facility*

We have a \$1.3 billion five-year, senior unsecured revolving credit facility which expires in June 2012. Total borrowings under this facility were \$259 million for the nine months ended December 31, 2008. As of December 31,



2008, there were no amounts outstanding under this facility. There were no borrowings for the nine months ended December 31, 2007.

*Commercial Paper*

We issued and repaid approximately \$3.3 billion in commercial paper during the nine months ended December 31, 2008. There were no commercial paper issuances outstanding at December 31, 2008. There were no issuances of commercial paper during the nine months ended December 31, 2007.

Funds necessary for future debt maturities and our other cash requirements are expected to be met by existing cash balances, cash flows from operations, existing credit sources and other capital market transactions.

**McKESSON CORPORATION**  
**FINANCIAL REVIEW (CONCLUDED)**  
**(UNAUDITED)**

**FACTORS AFFECTING FORWARD-LOOKING STATEMENTS**

This Quarterly Report on Form 10-Q, including Management's Discussion and Analysis of Financial Condition and Results of Operations in Item 2 of Part I of this report, contains forward-looking statements within the meaning of section 27A of the Securities Act of 1933, as amended and section 21E of the Securities Exchange Act of 1934, as amended. Some of the forward-looking statements can be identified by use of forward-looking words such as believes, expects, anticipates, may, will, should, seeks, approximates, intends, plans, or estimates, or the ne words, or other comparable terminology. The discussion of financial trends, strategy, plans or intentions may also include forward-looking statements. Forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from those projected, anticipated or implied. Although it is not possible to predict or identify all such risks and uncertainties, they may include, but are not limited to, the following factors. The reader should not consider this list to be a complete statement of all potential risks and uncertainties:

- § material adverse resolution of pending legal proceedings;
- § changes in the U.S. healthcare industry and regulatory environment;
- § competition;
- § the frequency or rate of branded drug price inflation and generic drug price deflation;
- § substantial defaults or material reduction in purchases by large customers;
- § implementation delay, malfunction or failure of internal information systems;
- § the adequacy of insurance to cover property loss or liability claims;
- § the Company's failure to attract and retain customers for its software products and solutions due to integration and implementation challenges, or due to an inability to keep pace with technological advances;
- § loss of third party licenses for technology incorporated into the Company's products and solutions;
- § the Company's proprietary products and services may not be adequately protected, and its products and solutions may infringe on the rights of others;
- § failure of our technology products and solutions to conform to specifications;
- § disaster or other event causing interruption of customer access to the data residing in our service centers;
- § increased costs or product delays required to comply with existing and changing regulations applicable to our businesses and products;
- § changes in government regulations relating to patient confidentiality and to format and data content standards;
- § the delay or extension of our sales or implementation cycles for external software products;
- § changes in circumstances that could impair our goodwill or intangible assets;

- § foreign currency fluctuations or disruptions to our foreign operations;
- § new or revised tax legislation or challenges to our tax positions;
- § the Company's ability to successfully identify, consummate and integrate strategic acquisitions;
- § changes in accounting principles generally accepted in the United States of America; and
- § general economic conditions, including changes in the financial markets that may affect the availability and cost of credit to the Company, its customers or suppliers.

These and other risks and uncertainties are described herein or in our Forms 10-K, 10-Q, 8-K and other public documents filed with the Securities and Exchange Commission. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this report. We undertake no obligation to publicly release the result of any revisions to these forward-looking statements to reflect events or circumstances after the date of this report or to reflect the occurrence of unanticipated events.

**McKESSON CORPORATION**

**Item 3. Quantitative and Qualitative Disclosures about Market Risk**

We believe there has been no material change in our exposure to risks associated with fluctuations in interest and foreign currency exchange rates discussed in our 2008 Annual Report on Form 10-K.

**Item 4. Controls and Procedures**

Our Chief Executive Officer and our Chief Financial Officer, with the participation of other members of the Company's management, have evaluated the effectiveness of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) or 15d-15(e) under the Securities and Exchange Act of 1934, as amended (Exchange Act)) as of the end of the period covered by this quarterly report, and our Chief Executive Officer and our Chief Financial Officer have concluded that our disclosure controls and procedures are effective based on their evaluation of these controls and procedures required by paragraph (b) of Exchange Act Rules 13a-15 or 15d-15.

There were no changes in our internal control over financial reporting identified in connection with the evaluation required by paragraph (d) of Exchange Act Rules 13a-15 or 15d-15 that occurred during our last fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings**

See Financial Note 12, Other Commitments and Contingent Liabilities, of our unaudited condensed consolidated financial statements contained in Part I of this Quarterly Report on Form 10-Q.

**Item 1A. Risk Factors**

There have been no material changes from the risk factors disclosed in Part 1, Item 1A, of our 2008 Annual Report on Form 10-K, except as follows:

**Continued volatility and disruption to the global capital and credit markets may adversely affect our ability to access credit, our cost of credit and the financial soundness of our customers and suppliers.**

Recent volatility and disruption in the global capital and credit markets, including the bankruptcy or restructuring of certain financial institutions, reduced lending activity by other financial institutions, decreased liquidity and increased costs in the commercial paper market and the reduced market for securitizations, may adversely affect the availability and cost of credit already arranged and the availability, terms and cost of credit in the future, including any arrangements to renew or replace our current credit or financing arrangements. Although we believe that our operating cash flow, financial assets, current access to capital and credit markets, including our existing credit and sales facilities, will give us the ability to meet our financing needs for the foreseeable future, there can be no assurance that continued or increased volatility and disruption in the global capital and credit markets will not impair our liquidity or increase our costs of borrowing.

Our business could also be negatively impacted if our customers or suppliers experience disruptions resulting from tighter capital and credit markets, or a slowdown in the general economy. As a result, customers may modify, delay or cancel plans to purchase our products or services, and suppliers may increase their prices, reduce their output or change their terms of sale. Additionally, if customers' or suppliers' operating and financial performance deteriorates, or if they are unable to make scheduled payments or obtain credit, customers may not be able to pay, or may delay payment of, accounts receivable owed to us and suppliers may restrict credit or impose different payment terms. Any inability of customers to pay us for our products and services, or any demands by suppliers for different payment terms, may adversely affect the Company's earnings and cash flow.

**McKESSON CORPORATION**

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

The following table provides information on the Company's share repurchases during the third quarter of 2009.

|  |                   | <b>Share Repurchases</b>  |   | <b>Approximate<br/>Dollar Value<br/>of<br/>Shares that<br/>May<br/>Yet Be<br/>Purchased</b> |
|--|-------------------|---|---|---|
|  |                   | <b>Total<br/>Number of<br/>Shares<br/>Purchased<br/>As Part of<br/>Publicly</b> | <b>Total<br/>Number of<br/>Shares<br/>Purchased<br/>As Part of<br/>Publicly</b> | <b>Under the</b>  |
|  |                   | <b>Total<br/>Number<br/>of<br/>Purchased<br/>Shares</b>                         | <b>Average<br/>Price Paid<br/>Per Share</b>                                     | <b>Announced<br/>Program</b>  |
|  |                   | <b>Per Share</b>  | <b>Program</b>  | <b>Programs<sup>(1)</sup></b>   |
| <i>(In millions, except price per share)</i> |                   |   |   |   |
| October 1, 2008                              | October 31, 2008  |   | \$  | \$ 980  |
| November 1, 2008                             | November 30, 2008 |   |   | 980   |
| December 1, 2008                             | December 31, 2008 |   |   | 980   |
| Total  |                   |   |   | 980   |

(1) In April 2008, the Board approved a plan to repurchase \$1.0 billion of the Company's common stock of which \$980 million remains available at December 31, 2008.

**Item 3. Defaults Upon Senior Securities**

None

**Item 4. Submission of Matters to a Vote of Security Holders**

None

**Item 5. Other Information**

None

**Item 6. Exhibits**

**Exhibit  
Number**

**Description**

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- 31.1 Certification of the Chief Executive Officer Pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of the Chief Financial Officer Pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32 Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

**McKESSON CORPORATION**  
**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

McKesson Corporation

Dated: January 27, 2009

/s/ Jeffrey C. Campbell

**Jeffrey C. Campbell**

Executive Vice President and Chief Financial  
Officer

/s/ Nigel A. Rees

**Nigel A. Rees**

Vice President and Controller