

LABORATORY CORP OF AMERICA HOLDINGS  
Form 8-K  
July 22, 2003

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange  
Act of 1934

July 22, 2003

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(Date of earliest event reported)

LABORATORY CORPORATION OF AMERICA HOLDINGS

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(Exact name of registrant as specified in its charter)

DELAWARE	1-11353	13-3757370
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(State or Other Jurisdiction of Incorporation)	(Commission File Number)	(IRS Employer Identification Number)

358 SOUTH MAIN STREET, BURLINGTON, NORTH CAROLINA 27215

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(Address of principal executive offices)

336-229-1127

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(Registrant's telephone number, including area code)

ITEM 9. Regulation FD Disclosure.

Summary information of the Company dated July 22, 2003.

SIGNATURES

Pursuant to the requirements of the Securities and Exchange  
Act of 1934, the registrant has duly caused this report to  
be signed on its behalf by the undersigned hereunto duly  
authorized.

LABORATORY CORPORATION OF AMERICA HOLDINGS

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(Registrant)

By: /s/ BRADFORD T. SMITH

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Bradford T. Smith

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Executive Vice President  
and Secretary

Date: July 22, 2003

This information contains forward-looking statements which are subject to change based on various important factors, including without limitation, competitive actions in the marketplace and adverse actions of governmental and other third-party payors. Actual results could differ materially from those suggested by these forward-looking statements. Further information on potential factors that could affect the Company's financial results is included in the Company's Form 10-K for the year ended December 31, 2002 and subsequent filings.

## LabCorp's Industry-leading Financial Indicators

- EBITDA Percentage of Sales: 24.3% through June 30, 2003
- Strong Balance Sheet
- Investment Grade Credit Ratings

## The Clinical Laboratory Testing Market

US Clinical Laboratory testing market is \$34-\$36 billion

- Represents 3% - 4% of all health care spending
- Grew at a CAGR of 5.5% from 1998-2001
- Influences/directs approximately 80% of health care spending
- Role and importance of testing are increasing
- Rapidly evolving technology, emphasis on preventative medicine and aging of population are all driving growth

## CLINICAL LABORATORY TESTING

Hospitals	49%
Independent Clinical Labs	39%
Physician Offices	12%

## INDEPENDENT CLINICAL LABORATORIES

All others	82%
LabCorp	18%

Source: Company estimates, industry reports & 2002 revenue for LabCorp and Dynacare

## Profile of LabCorp

- Second-largest clinical laboratory company in North America and the leader in the specialty testing market
- Offers more than 4,000 routine and specialty tests and conducts testing on more than 340,000 specimens daily
- Serves more than 200,000 physicians and other health care providers
- Approximately 24,000 employees nationwide

## LabCorp's Strategy

Be a national core laboratory servicing all geographic areas, and the

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leading esoteric, genomic testing laboratory in North America

### Strategic Approach

- 1) CORE TESTING
  - Managed Care
  - Selected Internal Expansion
  - Acquisitions (Dynacare)
- 2) GENOMIC/ESOTERIC
  - Internal Development
  - Licensing
  - Acquisitions (DIANON)

### MAP OF PRIMARY TESTING LOCATIONS & PSC's

#### Demonstrated Genomic Strategy Execution

- Targeted introduction of new tests
- Acquire innovative technology
- License/partner to expand testing menu

INTERNAL -----	ACQUISITION -----	LICENSE/PARTNER -----
CMBP <ul style="list-style-type: none"><li>- Cancer</li><li>- Genetics (Cystic Fibrosis)</li><li>- Infectious Disease (GENOSURE)</li></ul>	NGI <ul style="list-style-type: none"><li>- Infectious Disease: Hepatitis C</li></ul>	MYRIAD GENETICS Predictive Tests: <ul style="list-style-type: none"><li>- Breast/Ovarian and Colon Cancer</li><li>- Melanoma</li><li>- Hypertension</li></ul>
CLINICAL TRIALS <ul style="list-style-type: none"><li>- Drug Metabolism</li></ul>	VIROMED <ul style="list-style-type: none"><li>- Infectious Disease: HIV, Hepatitis West Nile</li><li>- Real-time PCR</li></ul>	CORRELOGIC SYSTEMS <ul style="list-style-type: none"><li>- Ovarian Cancer</li></ul>
	PATH LABS <ul style="list-style-type: none"><li>- Hospital Esoteric</li></ul>	CELERA DIAGNOSTICS <ul style="list-style-type: none"><li>- Breast and Prostate Cancer</li><li>- Alzheimer's Disease</li></ul>
	DIANON <ul style="list-style-type: none"><li>- Cancer/Anatomic Pathology</li></ul>	EXACT SCIENCES <ul style="list-style-type: none"><li>- Colorectal Cancer</li></ul>
		ALPHA THERAPEUTICS <ul style="list-style-type: none"><li>- PCR Plasma</li></ul>
		VIROLOGICS <ul style="list-style-type: none"><li>- HIV Phenotyping</li></ul>

#### Genomic/Cancer Strategy

- LabCorp has identified cancer testing as its most important growth opportunity over the next 3-5 years
- Diagnostic testing for cancer is expected to increase substantially- DIANON complements LabCorp's capabilities in anatomic and gene-based testing
- DIANON's broad testing menu (anatomic and esoteric) is supported by its strong scientific expertise and its innovative, proprietary reporting

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- format, CarePath-trademark-
- LabCorp's genomic and esoteric testing can be offered through DIANON, expanding access to these tests

### Second Quarter Operating Results (\$ in millions)

	6/30/02	6/30/03
	-----	-----
Revenue	612.4	743.7
Operating Expense	478.3	600.8
	-----	-----
Operating Income	134.1	142.9
	-----	-----
Margin	21.9%	19.2%
EBITDA*	156.4	187.4
	-----	-----
Margin	25.5%	25.2%
Bad Debt % to revenue	8.8%	7.5%
DSO	58	54

\* For definition of EBITDA and a reconciliation to the most comparable measure under Generally Accepted Accounting Principles, see Company's 2nd Quarter 2003 earnings release furnished on Form 8-K on July 22, 2003.

### 2003 Second Quarter Financial Achievements

- Increased revenues 21.5% (volume approximately 16.0%; price approximately 5.5%)
- EBITDA margins of 25.2
- Diluted EPS of \$0.60
- Operating cash flow of \$123.2 million
- Repurchased approximately \$53 million of LabCorp stock
- Paid down \$50 million in debt

### Six-Month Operating Results (\$ in millions)

	YTD 6/30/02	YTD 6/30/03
	-----	-----
Revenue	1,202.4	1,455.9
Operating Expense	951.9	1,188.3
	-----	-----
Operating Income	250.5	267.6
	-----	-----
Margin	20.8%	18.4%
EBITDA*	294.0	353.1
	-----	-----
Margin	24.4%	24.3%
Bad Debt % to revenue	8.8%	7.7%
DSO	58	54

\* For definition of EBITDA and a reconciliation to the most comparable measure under Generally Accepted Accounting

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Principles, see Company's 2nd Quarter 2003 earnings release furnished on Form 8-K on July 22, 2003.

### 2003 Six-Month Financial Achievements

- Increased revenues 21.1% (volume approximately 15%; price approximately 6%)
- EBITDA margin of 24.3%
- Diluted EPS of \$1.10
- Operating cash flow of \$258.2 million
- Repurchased approximately \$87 million of LabCorp stock
- Paid down \$165 million in debt

### Financial Performance

#### Price & Volumes: Trends by Payor Type

	2001		2002		YTD JUN 2003	
	PPA	Accessions	PPA	Accessions	PPA	Accessions
	\$	millions	\$	millions	\$	millions
Client (Physicians)	24.46	27.9	26.27	29.6	27.20	15.9
Patient	111.28	2.5	119.93	2.3	115.87	1.3
Third Party (MC/MD/Insurance)	31.59	12.2	31.87	14.8	34.80	8.8
Managed Care						
- Capitated	8.90	11.9	9.28	13.1	9.80	6.5
- Fee for service	43.45	17.2	44.79	19.3	45.74	11.0
Total	29.27	29.1	30.45	32.4	32.40	17.5
LabCorp Total	\$30.69	71.7	\$31.71	79.1	\$33.44	43.5

### Financial Performance

#### Revenue Analysis by Business Area

	YTD JUN 2002			
	Revenue \$Million	Accns 000	%Accns to total	PPA \$
Genomic	96.4	850.2	2.2%	113.38
Identity/Gene Probes	62.6	1,564.7	4.2%	39.99
All Genomic	159.0	2,414.9	6.4%	65.82
Other Esoteric	119.4	2,899.6	7.6%	41.20
Histology	47.9	739.1	2.0%	64.79
All Genomic/ Esoteric	326.3	6,053.6	16.0%	53.90
Core	876.1	31,890.5	84.0%	27.47

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Total:                    1,202.4            37,944.1            100.0%            31.69

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	YTD JUN 2003				03 vs 02
	Revenue \$Million	Accns 000	%Accns to total	PPA \$	PPA Incr/ (Decr)
	-----	-----	-----	-----	-----
Genomic	140.3	1,144.5	2.6%	122.58	8.1%
Identity/Gene Probes	76.3	1,742.8	4.0%	43.78	9.5%
-----	-----	-----	-----	-----	-----
All Genomic	216.6	2,887.3	6.6%	75.01	14.0%
Other Esoteric	122.6	3,008.1	7.0%	40.87	(0.8)%
Histology	97.9	1,065.2	2.4%	91.94	41.9%
-----	-----	-----	-----	-----	-----
All Genomic/ Esoteric	437.4	6,960.6	16.0%	62.85	16.6%
Core	1,018.5	36,571.5	84.0%	27.85	1.4%
-----	-----	-----	-----	-----	-----
Total:	1,455.9	43,532.1	100.0%	33.44	5.5%
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### Key Second Quarter Highlights

- Genomic testing revenues increased approx. 45% period-over-period, driven primarily by strong volume growth
- Overall pricing continues to increase, driven by both increased PPA in core and esoteric areas and by continuing mix shift to higher-priced esoteric tests

### Expectations of Strategy

- Ensure long-term growth
- Shift toward higher priced tests and services
- Improve profitability

### Financial Guidance for 2003

- Revenue growth of approximately 18 to 19% compared to 2002
- Adjusted EBITDA margins of approximately 24% of sales
- EPS in the range of \$2.20 to \$2.25
- Free cash flow of approximately \$380 to \$400 million (net of Cap Ex of approximately \$90 million)
- Bad debt rate of 7.0% for the second half of 2003
- Net interest expense of approximately \$35 million

### Opportunity for Investors

- Long-term industry trends appear favorable

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- Visible growth drivers
- Low P/E relative to market valuations
- Significant free cash flow - multiple opportunities to increase shareholder value
- Strong balance sheet - Investment Grade ratings (S&P, Moody's)
- Solid growth potential driven by genomic strategy

### Other Financial Information

June 30, 2003

(\$ in millions)

	Q1 03	Q2 03	YTD Jun-03
	-----	-----	-----
Depreciation	\$ 21.9	\$ 22.8	\$ 44.7
Amortization	\$ 8.5	\$ 9.5	\$ 18.0
Capital expenditures	\$ 16.2	\$ 21.3	\$ 37.4
Cash flows from operations	\$135.0	\$123.2	\$258.2
Bad debt as a percentage of sales	8.00%	7.50%	7.75%
Effective interest rate on debt:			
Zero coupon-subordinated notes	2.00%	2.00%	2.00%
5 1/2% Senior Notes (including effect of interest rate swap)	3.98%	4.07%	4.07%
Revolving credit facility	2.14%	1.86%	1.86%
Days sales outstanding	55	54	54