Otter Tail Corp Form DEF 14A March 02, 2011

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

#### **SCHEDULE 14A**

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934 (Amendment No. )

Filed by the Registrant þ
Filed by a Party other than the Registrant o

Check the appropriate box:

- o Preliminary Proxy Statement
- o Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- b Definitive Proxy Statement
- o Definitive Additional Materials
- o Soliciting Material Pursuant to §240.14a-12

#### **Otter Tail Corporation**

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant) Payment of Filing Fee (Check the appropriate box):

- b No fee required.
- o Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
  - 1) Title of each class of securities to which transaction applies:
  - 2) Aggregate number of securities to which transaction applies:
- 3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
  - 4) Proposed maximum aggregate value of transaction:
  - 5) Total fee paid:
  - o Fee paid previously with preliminary materials.

o Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement

number, or the Form or Schedule and the date of its filing.

1) Amo	ount Previously Paid:				
2) Form	n, Schedule or Registrati	on Statement No.			
	ii, senedate of Registrati		•		
3) Filing	g Party:				
4) Date	Filed:				

2011 Proxy Statement and Annual Meeting Notice

# Otter Tail Corporation Annual Meeting of Shareholders

Monday, April 11, 2011

10:00 a.m., CT

## **Bigwood Event Center**

921 Western Avenue (Highway 210 West and Interstate 94) Fergus Falls, Minnesota

Coffee will be served at 9:15 a.m., and lunch will follow the meeting. No reservation is necessary.

Please present your admission ticket, which is attached to your proxy.

# **Contact Shareholder Services for Information**

E-mail <u>sharesvc@ottertail.com</u>

Internet <u>www.ottertail.com</u>

Fax 218-998-3165

Phone 800-664-1259 or 218-739-8479

Mail Otter Tail Corporation

PO Box 496

Fergus Falls, Minnesota 56538-0496

March 4, 2011

To the Holders of Common Shares of Otter Tail Corporation:

You are cordially invited to attend the Annual Meeting of Shareholders of Otter Tail Corporation, which will be held at the Bigwood Event Center, Best Western Motel, Highway 210 West and Interstate 94, Fergus Falls, Minnesota, at 10:00 a.m. on Monday, April 11, 2011.

Enclosed are a formal Notice of Annual Meeting and the Proxy Statement, which describe the business to be conducted at the meeting. The Board of Directors proposes that shareholders elect Mr. John D. Erickson, Mr. Nathan I. Partain, and Mr. James B. Stake for three-year terms on the Board of Directors.

Shareholders will be asked to ratify the appointment of Deloitte & Touche LLP as our independent registered public accounting firm for 2011.

Shareholders will also be asked to approve, in a non-binding advisory vote, the compensation provided to the Named Executive Officers as described in this Proxy Statement and to determine, in a non-binding advisory vote, whether future shareholder votes on the compensation of the Named Executive Officers should occur every one, two, or three years.

Your vote is important. Whether or not you attend the meeting, we encourage you to vote your shares. You may vote your shares on the Internet or by using a toll-free telephone number. Instructions for using these convenient services are provided with your proxy card. Of course, you may vote your shares by marking your votes on the proxy card, signing and dating it, and mailing it in the envelope provided. If your shares are held of record in a brokerage account, please follow the instructions that you receive from your broker. Your broker will submit a proxy card to Otter Tail Corporation reflecting the votes it receives. ESOP participants should follow the instructions provided by Wells Fargo Bank, N.A.

For those shareholders who have not consented to electronic delivery of proxy materials, I have enclosed a copy of Otter Tail Corporation s 2010 Annual Report.

Sincerely,

John C. MacFarlane Chairman of the Board

## **Notice of Annual Meeting**

Notice is hereby given to the holders of common shares of Otter Tail Corporation that the Annual Meeting of Shareholders of Otter Tail Corporation will be held at the Bigwood Event Center, Best Western Motel, Highway 210 West and Interstate 94, Fergus Falls, Minnesota, on Monday, April 11, 2011, at 10:00 a.m. to consider and act upon the following matters:

- 1. To elect three Directors to Otter Tail Corporation s Board of Directors to serve terms of three years.
- 2. To ratify the appointment of Deloitte & Touche LLP as our independent registered public accounting firm for the year 2011.
- 3. To approve, in a non-binding advisory vote, the compensation provided to the Named Executive Officers as described in this Proxy Statement.
- 4. To determine, in a non-binding advisory vote, whether future shareholder votes on the compensation of the Named Executive Officers should occur every year, every two years or every three years.
- 5. To transact such other business as may properly be brought before the meeting.

March 4, 2011

GEORGE A. KOECK

Corporate Secretary and General Counsel

## **Your Vote is Important**

Please vote your proxy by telephone or the Internet as described in the instructions on the enclosed proxy card. Or sign, date, and return the proxy card in the enclosed envelope, which does not require postage if mailed in the United States. If your shares are held of record in a brokerage account, please follow the instructions that you receive from your broker. Your broker will submit a proxy card to Otter Tail Corporation reflecting the votes it receives. Employee Stock Ownership Plan (ESOP) participants should follow the instructions provided by Wells Fargo Bank, N.A.

Shareholders who are currently receiving a paper copy of the Proxy Statement and Annual Report can elect to receive future reports over the Internet. If you are interested in this option, please contact Shareholder Services by calling our toll free number 800-664-1259, or by e-mail at <a href="mailto:sharesvc@ottertail.com">sharesvc@ottertail.com</a>. To obtain directions to attend the Annual Meeting and vote in person contact Shareholder Services at our toll free number 800-664-1259.

Important Notice Regarding the Availability of Proxy Materials for the Shareholder Meeting to be held on April 11, 2011

The Proxy Statement, form of Proxy and Annual Report, including Otter Tail Corporation s Annual Report on Form 10-K are available online at http://www.ottertail.com/investors/annual.cfm.

Proxy Statement Questions and Answers	1
Outstanding Voting Shares	2
Election of Directors	2
Meetings and Committees of the Board of Directors	5
Contact with the Board of Directors	7
Director Compensation	8
Security Ownership of Directors and Officers	9
Compensation Discussion and Analysis	10
Report of Compensation Committee	16
Executive Compensation	16
Advisory Vote on Executive Compensation	24
Advisory Vote on the Frequency of the Advisory Vote on Executive Compensation	24
Report of Audit Committee	25
Ratification of Independent Registered Public Accounting Firm	26
Policy and Procedures Regarding Transactions with Related Persons	27
Shareholder Proposals for 2012 Annual Meeting	28
Other Business	28

## **Proxy Statement Questions and Answers**

- 1. Q: Why am I receiving these materials?
  - A: The Board of Directors of Otter Tail Corporation is soliciting proxies and provides these materials in connection with its solicitation of proxies for use at the Annual Meeting of Shareholders to be held on April 11, 2011. As a shareholder you are invited to attend the Annual Meeting and are entitled to vote on the proposals described in this Proxy Statement. These materials were first sent to shareholders on or about March 4, 2011.
- 2. Q: Who is entitled to vote at the Annual Meeting?
  - A: Only common shareholders of record at the close of business on February 15, 2011 are entitled to vote at the Annual Meeting. As of the record date, 36,002,739 common shares of Otter Tail Corporation were issued and outstanding. Each shareholder is entitled to one vote per share.
- 3. Q: What issues may I vote on at the Annual Meeting?
  - A: You may vote on (1) the election of three nominees to serve on the Board of Directors; (2) the ratification of the appointment of Deloitte & Touche LLP as our independent registered public accounting firm for 2011; (3) the non-binding advisory vote on compensation of the Named Executive Officers; (4) the non-binding advisory vote on the frequency for voting on compensation of the Named Executive Officers; and (5) on any other business that is properly brought before the meeting.
- 4. Q: How do I vote my shares?
  - A: You may vote either in person at the Annual Meeting or by granting a proxy. If you desire to grant a proxy, then you have three voting options:
    - by telephone
    - by Internet
    - by proxy card

If you intend to vote by proxy, please refer to the instructions included on your proxy card. Voting by proxy will not affect your right to vote your shares if you attend the Annual Meeting and desire to vote in person.

- 5. Q: May I change my vote?
  - A: You have the right to revoke your proxy any time before the Annual Meeting by:

providing written notice to an officer of Otter Tail Corporation and voting in person at the Annual Meeting;

submitting another proper proxy by telephone or the Internet; or

submitting a new written proxy bearing a later date at any time before the proxy is voted at the meeting.

- 6. Q: How are the votes counted?
  - A: In the election of Directors, you may vote FOR all of the nominees or your vote may be WITHHELD with respect to one or more nominees. If you return your signed proxy card, but do not mark the boxes showing how you wish to vote, your shares will be voted FOR all nominees; FOR the ratification of the appointment of Deloitte & Touche LLP as our independent registered public accounting firm; FOR the resolution approving the compensation of the Named Executive Officers; and FOR a three year interval for holding the non-binding advisory vote on executive compensation.

Shares voted as abstentions on any matter (or as withhold authority as to Directors) will be counted as shares that are present and entitled to vote for purposes of determining the presence of a quorum at the meeting and as unvoted, although present and entitled to vote, for purposes of determining the approval of each matter as to which the shareholder has abstained.

If your shares are held in the name of a brokerage firm and you do not provide voting instructions to your broker, your shares will not be voted on any proposal for which your broker does not have discretionary authority to vote. If a broker submits a proxy that indicates that the broker does not have discretionary authority as to certain shares to vote on one or more proposals, those shares will be counted as shares that are present and entitled to vote for purposes of determining the presence of a quorum at the meeting, but will not be considered as present and entitled to vote with respect to such proposals. Brokers have discretionary authority to vote on the ratification of the appointment of Deloitte & Touche LLP as our independent registered public accounting firm.

1

#### **Table of Contents**

- 7. Q: Where and when will I be able to find the results of the voting?
  - A: Preliminary results will be announced at the Annual Meeting of Shareholders. Otter Tail Corporation will publish the final results in a current report on Form 8-K to be filed with the Securities and Exchange Commission (SEC) within four business days following the Annual Meeting. You may also find the results on our website www.ottertail.com.
- 8. Q: Who bears the cost of soliciting votes for the Annual Meeting?
  - A: Otter Tail Corporation will pay the cost of preparing, assembling, printing, mailing, and distributing these proxy materials. In addition to soliciting proxies by mail, employees of Otter Tail Corporation may solicit them by telephone or in person. Employees receive no additional compensation for these solicitation activities.

## **Outstanding Voting Shares**

The total outstanding voting shares of Otter Tail Corporation stock as of February 15, 2011 is 36,002,739. Only common shareholders of record as of February 15, 2011 are entitled to vote at the Annual Meeting of Shareholders. The only persons known to Otter Tail Corporation to own beneficially (as defined by the SEC for proxy statement purposes) more than 5% of the outstanding common shares of Otter Tail Corporation as of February 15, 2011, are as follows:

Name and Address of Beneficial Owner	Amount and Nature of Beneficial Ownership	Percent of Class
Cascade Investment, L.L.C.		
2365 Carillon Point	3,456,499 shs. <sup>1</sup>	9.6 %
Kirkland, WA 98033		
BlackRock, Inc.		
40 East 52nd Street	1,973,620 shs. <sup>2</sup>	5.5 %
New York, NY 10022		

- (1) Based on information in an Amendment No. 6 to Schedule 13D jointly filed by Cascade Investment, L.L.C. (Cascade) and William H. Gates, III with the SEC on August 3, 2010 with respect to their holdings as of July 29, 2010. According to the filing, the common shares owned by Cascade may be deemed to be beneficially owned by Mr. Gates, as the sole member of Cascade. Michael Larson, the Business Manager of Cascade, has voting and investment power with respect to the common shares beneficially owned by Cascade. Mr. Larson disclaims beneficial ownership of the common shares beneficially owned by Cascade and Mr. Gates.
- (2) Based on information in an Amendment No. 1 to Schedule 13G filed by BlackRock, Inc. (BlackRock) with the SEC on February 2, 2011 for its holdings as of December 31, 2010. BlackRock reported that it has sole voting and investment power with respect to all 1,973,620 shares.

#### **Election of Directors**

The Board of Directors of Otter Tail Corporation is comprised of nine Directors divided into three classes. The members of each class are elected to serve three-year terms with the term of office of each class ending in successive years. The terms of Mr. John D. Erickson, Mr. Nathan I. Partain, and Mr. James B. Stake expire at the time of the 2011 Annual Meeting of Shareholders. The Board of Directors, upon recommendation of the Corporate Governance Committee, nominates Mr. Erickson, Mr. Partain, and Mr. Stake for election to serve a three-year term ending at the time of the Annual Meeting of Shareholders in 2014.

Under Minnesota law, the affirmative vote of a plurality of the common shares present and entitled to vote with respect to the election of Directors is required for the election of the nominees to the Board of Directors. Proxies, unless otherwise directed thereon, will be voted in favor of all nominees. The proxies solicited may be voted for a substitute nominee or nominees in the event that any of the nominees is unable to serve, or for good reason will not serve, which is a contingency not now anticipated.

2

Biographies of the Director nominees and of the continuing Directors are found below. These biographies include the age of each Director (as of the 2011 Annual Meeting of Shareholders), an outline of his or her business experiences and the reasons for his or her selection for the Board. Each Director and Director nominee has held the same position or another executive position with the same employer for the past five years.

The Board of Directors has determined that, with the exception of Mr. John D. Erickson and Mr. John C. MacFarlane, all of the Directors and Director nominees are independent (as defined by the NASDAQ Listing Standards). Mr. Charles S. MacFarlane, President, Otter Tail Power Company, is the son of Mr. J. MacFarlane.

The Board of Directors recommends a vote FOR the election of all nominees to the Board of Directors.

Name Nominees for election for three-year terms	Background, Basis for Selection, Board Committees	Age	Director Since
expiring in April 2014:			
John D. Erickson	Fergus Falls, Minnesota President & CEO Otter Tail Corporation As Chief Executive Officer since 2002, Mr. Erickson provides the Board his leadership experience, his financial expertise and his knowledge of Otter Tail Corporation and the utility industry developed over his years of service with Otter Tail Corporation. Mr. Erickson serves on no Committees.	52	2007
Nathan I. Partain	Chicago, Illinois President and Chief Investment Officer Duff & Phelps Investment Management Co. President, Chief Executive Officer and Chief Investment Officer DNP Select Income Fund, Inc. (closed-end utility income fund) Director, DNP Select Income Fund Inc.; DTF Tax-Free Income Inc.; Duff & Phelps Utility and Corporate Bond Trust Inc. (These three closed end investment fund companies share a common board, of which, Mr. Partain is one of ten directors. These entities constitute a single fund complex under SEC rules). The Board benefits from the financial expertise Mr. Partain provides, as well as from the knowledge he has acquired regarding the utility industry from twenty-four years of providing electric utility investment research and management services to institutional clients of Duff & Phelps. Mr. Partain serves on the Audit and Compensation Committees.	54	1993

3

# **Table of Contents**

Name	Background, Basis for Selection, Board Committees	Age	Director Since
James B. Stake	Edina, Minnesota Retired Executive Vice President Enterprise Services 3M Company (diversified manufacturing) Director, C. H. Robinson Worldwide, Inc. Mr. Stake provides the Board with his business expertise with diversified companies developed during his career at 3M Company, which is particularly relevant to the non-utility operating companies of Otter Tail Corporation. Mr. Stake serves on the Audit and Compensation Committees.	58	2008
Directors with terms expiring in April 2013:			
Arvid R. Liebe	Milbank, South Dakota Retired President Liebe Drug, Inc. (retail business) Owner Liebe Farms, Inc. Mr. Liebe provides the Board with the benefit of his small business expertise relevant to the non-utility operating companies of Otter Tail Corporation. The Board also benefits from Mr. Liebe s familiarity with the South Dakota service territory of Otter Tail Power Company. Mr. Liebe serves on the Compensation and Corporate Governance Committees.	69	1995
John C. MacFarlane	Fergus Falls, Minnesota Chairman of the Board Retired Chief Executive Officer and President Otter Tail Corporation The Board benefits from the leadership skills and extensive knowledge of Otter Tail Corporation and the utility industry acquired by Mr. MacFarlane over his years of service as Chairman of the Board, and as Otter Tail Corporation s former Chief Executive Officer. Mr. MacFarlane serves on no Committees.	71	1983
Gary J. Spies	Fergus Falls, Minnesota Chairman Service Food, Inc. (retail business) Vice President	69	2001

Fergus Falls Development Company,
Midwest Regional Development Company, LLC
(land and housing development)
Mr. Spies provides the Board with the benefit of his small business expertise relevant to the non-utility operating companies of Otter Tail Corporation. The Board also benefits from Mr. Spies familiarity with the Minnesota service territory of Otter Tail Power Company.
Mr. Spies serves on the Audit and Corporate Governance Committees.

4

Name Directors with terms	Background, Basis for Selection, Board Committees	Age	Director Since
expiring			
in April 2012:			
Karen M. Bohn	Edina, Minnesota President Galeo Group, LLC (management consulting firm) Director, Ameriprise Certificate Company Former Director, Gander Mountain Company (Resigned, January 14, 2010) Ms. Bohn provides the Board with her business and financial expertise developed over the course of her career in the financial services sector, as well as her insight gained from providing consulting services in the areas of governance, management effectiveness, and strategy to a variety of large and small companies. Ms. Bohn serves on the Audit and Corporate Governance Committees.	57	2003
Edward J. McIntyre	White Salmon, Washington Retired Vice President and Chief Financial Officer Xcel Energy, Inc. (energy company) Mr. McIntyre provides the Board with the benefit of his business and financial expertise developed over the course of his career, as well as his experience in the utility industry acquired during his years of service with Xcel Energy, Inc. Mr. McIntyre serves on the Audit and Compensation Committees.	60	2006
Joyce Nelson Schuette	Walker, Minnesota Retired Managing Director and Investment Banker Piper Jaffray & Co. (financial services) Ms. Schuette provides the Board with the benefit of the business and financial expertise she has developed over the course of her career, particularly in the area of investment banking. Ms. Schuette serves on the Compensation and Corporate Governance Committees.	60	2006

# **Meetings and Committees of the Board of Directors**

The full Board of Directors of Otter Tail Corporation considers all major decisions of Otter Tail Corporation. The Board of Directors has established a standing Audit Committee, Compensation Committee, and Corporate Governance Committee so that certain important matters can be addressed in more depth than may be possible in a full Board of Directors meeting. Each committee operates under a charter that is reviewed annually by that committee and the Board of Directors.

Pursuant to Otter Tail Corporation s bylaws and governance guidelines, the Board of Directors determines the best board leadership structure for Otter Tail Corporation from time to time. Otter Tail Corporation recognizes that different board leadership structures may be appropriate for companies in different situations. Since 2002 Otter Tail Corporation has had a separate Chairman of the Board and Chief Executive Officer. The Chairman and Chief Executive Officer are elected annually by the Board. Mr. J. MacFarlane, Chairman of the Board, has not held management responsibilities since 2002, when Mr. Erickson was first elected as Chief Executive Officer.

#### **Table of Contents**

Otter Tail Corporation believes that its current leadership structure, with Mr. Erickson serving as Chief Executive Officer and Mr. J. MacFarlane serving as Chairman of the Board, is the optimal structure for Otter Tail Corporation at this time. The Chief Executive Officer and the Chairman of the Board have an excellent working relationship. That leadership structure also provides the significant benefits that come from Mr. J. MacFarlane s long tenure as Chairman of the Board and his prior experience as Chief Executive Officer of Otter Tail Corporation.

The Board of Directors retains responsibility for risk oversight for Otter Tail Corporation. The Board of Directors is routinely called upon in the exercise of its business judgment to assess the risk involved in matters brought to it for consideration. As a part of the strategic planning process the Directors assess the risk involved in the strategic plan of Otter Tail Corporation. The Board of Directors also engages in a risk assessment process at least annually.

The full Board of Directors held a total of ten regularly scheduled and special meetings in 2010. In addition to these meetings, the Board of Directors also held a planning retreat with senior management in 2010. During 2010, the Board of Directors met in executive session without Mr. Erickson and management at each meeting. It also met in executive session without Chairman Mr. J. MacFarlane present at certain meetings. Each Director attended at least 75% of the total meetings of the Board of Directors and the meetings of the committees on which he or she served. Each Director attended the Annual Meeting of Shareholders in 2010. It is expected that the Directors and executive officers of Otter Tail Corporation will attend the Annual Meeting of Shareholders in 2011.

#### Audit Committee

The Audit Committee reviews the financial results of Otter Tail Corporation, reviews accounting, audit and control procedures, and retains and supervises the independent registered public accounting firm. The Audit Committee has oversight responsibility for Otter Tail Corporation s Code of Conduct. This committee is composed of five members of the Board of Directors who, for 2010, were Ms. Bohn, Mr. McIntyre, Mr. Partain (Chair), Mr. Spies and Mr. Stake. All committee members are independent Directors (as defined by the NASDAQ Listing Standards). The Board of Directors has determined that Mr. McIntyre and Mr. Partain meet the SEC definition of an audit committee financial expert and all members of the committee are financially literate. The Audit Committee routinely meets in executive session with internal audit and the independent registered public accounting firm without management present. During the course of 2010 the committee received training on new financial issues affecting Otter Tail Corporation. The Audit Committee held five meetings in 2010. For further information on the actions of the Audit Committee, please refer to the Report of the Audit Committee on page 25. The Audit Committee Charter may be reviewed at www.ottertail.com.

#### Compensation Committee

The Compensation Committee reviews, recommends, and reports to the Board of Directors on all compensation programs, plans and policies involving Otter Tail Corporation s Board of Directors and certain executive officers and it develops, evaluates, and recommends for approval all equity based compensation plans of Otter Tail Corporation. The Compensation Committee oversees the administration of the 1999 Employee Stock Purchase Plan, the 1999 Stock Incentive Plan, and the Executive Annual Incentive Plan. Historically, the Compensation Committee has retained an outside consultant to advise it in its decision making process. That consultant has not been used by management to an extent that would require disclosure under SEC rules. Subject to approval by the Board of Directors, this committee sets compensation for the Directors, the Chief Executive Officer, the Chief Financial Officer, and certain other executive officers. This committee is composed of five members of the Board of Directors who, for 2010, were Mr. Liebe (Chair), Mr. McIntyre, Mr. Partain, Ms. Schuette and Mr. Stake, all of whom are independent Directors (as defined by the NASDAQ Listing Standards). The Compensation Committee held four meetings in 2010. For further information on the actions of the Compensation Committee, please refer to the Compensation Discussion and Analysis (CD&A) on page 10 and the Report of the Compensation Committee on page 16. The Compensation Committee Charter may be reviewed at <a href="https://www.ottertail.com">www.ottertail.com</a>. 15,300 34,500

Proceeds from Federal Home Loan Bank	advances
10,000	
Repayments of Federal Home Loan Bank	advances
(15,000) (11,000)	
Purchase of treasury stock	
(435) (5,880)	
Exercise of stock options	
189 41	
Tax benefits from exercise of stock option	ns
29 3	
Tax benefit from RRP shares vesting	
190 118	
Dividends paid on common stock	
(1,909) (1,652)	
Net cash provided by financing activities	
53,256 56,187	
Net change in cash and cash equivalents	
1,026 144	
Cash and cash equivalents at beginning o	f period
13,873 12,315	
Cash and cash equivalents at end of perio	d
\$14,899 \$12,459	
	See accompanying notes to consolidated financial statements.

5

First PacTrust Bancorp, Inc.

**Consolidated Statements of Equity** 

(In thousands of dollars)

(Unaudited)

Accumulated

			Additional Paid-in	Retained	Treasury	Unearned	Unearned Stock	Other Comprehensive	
	Cor	nmon	raiu-iii	Retailleu	11easury	Officarfied	Stock	Income	
		tock	Capital	Earnings	Stock	ESOP	Awards	(Loss)	Total
Balance at January 1, 2005	\$	54	\$ 65,281	\$ 37,385	\$ (17,180)	\$ (3,555)	\$ (2,594)	\$	\$ 79,391
Comprehensive income:									
Net income				4,807					4,807
Change in net unrealized gain on securities									
available-for-sale, net of reclassification and									
tax effects								(168)	(168)
Total comprehensive income									4,639
Forfeiture and retirement of stock			103						103
Options exercised					88				88
Stock awards earned							728		728
Purchase of 239,238 shares of treasury stock					(6,201)				(6,201)
Employee stock ownership plan shares									
earned			622			508			1,130
Tax Benefits of RRP Shares Vesting			121						121
Dividends declared (\$.53 per share)				(2,230)					(2,230)
Balance at December 31, 2005	\$	54	\$ 66,127	\$ 39,962	\$ (23,293)	\$ (3,047)	\$ (1,866)	\$ (168)	\$77,769
Comprehensive income:									
Net income				3,489					3,489
Change in net unrealized gain on securities				3,107					3,107
available-for-sale, net of reclassification and									
tax effects								(16)	(16)
								()	()
Total comprehensive income									3,473
Options exercised			9		180				189
Stock option comp expense			94						94
Stock awards earned			441						441
Issuance of Stock Awards			(23)		23				
Purchase of 14,721 shares of treasury stock			, i		(435)				(435)
Employee stock ownership plan shares									
earned			528			381			909
Tax Benefits of RRP Shares Vesting			190						190
Dividends declared (\$.46 per share)				(1,909)					(1,909)
Transferred to APIC (stock awards)			(1,866)				1,866		
Balance at September 30, 2006	\$	54	\$ 65,500	\$ 41,542	\$ (23,525)	\$ (2,666)	\$	\$ (184)	\$ 80,721

See accompanying notes to consolidated financial statements.

6

#### FIRST PACTRUST BANCORP, INC.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

September 30, 2006

(table amounts in thousands of dollars)

#### Note 1 Basis of Presentation

The accompanying unaudited consolidated financial statements include the accounts of First PacTrust Bancorp, Inc. (the Company) as of September 30, 2006 and December 31, 2005 and for the three and nine month periods ended September 30, 2006 and September 30, 2005. Significant intercompany accounts and transactions have been eliminated in consolidation.

The accompanying unaudited interim consolidated financial statements have been prepared pursuant to the rules and regulations for reporting on Form 10-Q. Accordingly, certain disclosures required by U.S. generally accepted accounting principles are not included herein. These interim statements should be read in conjunction with the consolidated financial statements and notes included in the Annual Report on Form 10-K filed by the Company with the Securities and Exchange Commission. The December 31, 2005 balance sheet presented herein has been derived from the audited financial statements included in the Annual Report on Form 10-K filed with the Securities and Exchange Commission, but does not include all of the disclosures required by U.S. generally accepted accounting principles.

Interim statements are subject to possible adjustment in connection with the annual audit of the Company for the year ending December 31, 2006. In the opinion of management of the Company, the accompanying unaudited interim consolidated financial statements reflect all of the adjustments (consisting of normal recurring adjustments) necessary for a fair presentation of the consolidated financial position and consolidated results of operations for the periods presented.

The results of operations for the three and nine months ended September 30, 2006 are not necessarily indicative of the results to be expected for the full year.

#### Note 2 Summary of Significant Accounting Policies

Nature of Operations: The only business of the Company is the ownership of Pacific Trust Bank ( the Bank ). The Bank is a federally chartered stock savings bank and a member of the Federal Home Loan Bank (FHLB) system, and maintains insurance on deposit accounts with the Deposit Insurance Fund (DIF) of the Federal Deposit Insurance Corporation. The Bank is engaged in the business of retail banking, with operations conducted through its main office and eight branches located in San Diego and Riverside counties.

The accounting and reporting polices of the Company are based upon U.S. generally accepted accounting principles and conform to predominant practices within the banking industry.

<u>Use of Estimates in the Preparation of Financial Statements</u>: The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of income and expenses during the reporting period. Actual results could differ from those estimates. The collectibility of loans, fair value of financial instruments, and status of contingencies are particularly subject to change.

New Accounting Pronouncements: Effect of Newly Issued But Not Yet Effective Accounting Interpretation: In June 2006, the FASB issued Interpretation No. 48 Accounting for Uncertainty in Income Taxes an interpretation of FASB No. 109 (FIN 48). FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. The Interpretation is effective for fiscal years beginning after December 31, 2006. The Company is currently evaluating the impact of the adoption of FIN 48, with respect to its results of operations, financial position and liquidity.

<u>Under EITF 06-5</u>: Accounting for Purchases of Life Insurance - Determining the Amount that Could be Realized in Accordance with FASB Technical Bulletin No. 85-4, Accounting for Purchases of Life Insurance, the Task Force reached a consensus that a policyholder should consider any additional amounts included in the contractual terms of the policy in determining the amount that could be realized under the insurance contract. The task forces agreed that contractual limitations should be considered when determining the realizable amounts. Those

amounts that are recoverable by the policyholder at the discretion of the insurance company should be excluded from the amount that could be realized. The task force also agreed that fixed amounts that are recoverable by the policyholder in future periods in excess of one year from the surrender of the policy should be recognized at their present value. The task force also reached a consensus that a policyholder should determine the amount that could be realized under the life insurance contract assuming the surrender of an individual - life by individual life policy. The task force also noted that any amount that is ultimately realized by the policyholder upon the assumed surrender of the final policy shall be included in the amount that could be realized under the insurance contract. The issue should be effective for fiscal years beginning after December 15, 2006, but early adoption is permitted. The Company is currently evaluation the impact of this interpretation on its financial condition and results of operations.

#### Note 3 Employee Stock Ownership Plan

In connection with its conversion from a federally chartered mutual savings bank to a federally chartered stock savings bank in 2002, the Bank established an Employee Stock Ownership Plan ( ESOP ) for the benefit of its employees. The Company issued 423,200 shares of common stock to the ESOP in exchange for a ten-year note in the amount of approximately \$5.1 million. The \$5.1 million for the ESOP purchase was borrowed from the Company.

Shares issued to the ESOP are allocated to ESOP participants based on principal repayments made by the ESOP on the loan from the Company. The loan is secured by shares purchased with the loan proceeds and will be repaid by the ESOP with funds from the Bank s contributions to the ESOP and earnings on ESOP assets. Principal payments are scheduled to occur over a ten-year period. Dividends on allocated and/or unearned shares first reduce accrued interest and secondly principal.

7

Note 4 Employee Stock Compensation

#### **Stock Options**

SOP Plan: A Stock Option Plan (SOP) provides for issue of options to directors, officers, and employees. The Company adopted the SOP in April of 2003 under the terms of which up to 529,000 shares of the Company s common stock may be awarded. The options become exercisable in equal installments over a five-year period beginning on their one year anniversary after the date of grant. The options expire ten years from the date of grant. As of September 30, 2006 the Company had 499,500 options outstanding, after 8,000 options were exercised during the nine months ended September 30, 2006. There were 10,000 options granted and 7,000 options forfeited during the nine months ended September 30, 2006.

The Black-Scholes option pricing valuation model was used in estimating the fair value of traded options that have no vesting restrictions and are fully transferable. In addition, option valuation models require the input of highly subjective assumptions including the expected stock price volatility. Because changes in the subjective input assumptions can materially affect the fair value estimate, in management s opinion, the existing models do not necessarily provide a reliable single measure of the fair value of its stock options. The following assumptions were used for those options that were granted during 2006:

Date of grant (2006)	Sep	otember 12
Options granted	_	10,000
Estimated fair value of options granted	\$	4.94
Assumptions used:		
Risk-free interest rate		4.71%
Expected option life		5 years
Expected stock price volatility		14.98%
Expected dividend yield		2.18%

Effective January 1, 2006, the Company adopted Statement of Financial Accounting Standards (SFAS) No. 123(R), Share-Based Payment, utilizing the modified prospective approach. Prior to the adoption of SFAS 123(R) the Company accounted for stock option grants in accordance with APB Opinion No. 25, Accounting for Stock Issued to Employees (the intrinsic value method), and accordingly, recognized no compensation expense for stock grants.

Under the modified prospective approach unvested awards, awards that were granted, modified, or settled on or after January 1, 2006 are measured and accounted for in accordance with SFAS 123(R). Compensation cost recognized in the first nine months of 2006 includes compensation cost for all share based payments granted prior to, but not yet vested as of January 1, 2006, based on the grant-date fair value estimated in accordance with the original provisions of SFAS 123(R), and compensation cost for all share-based payments granted subsequent to January 1, 2006, based on the grant-date fair value estimated in accordance with the provisions of SFAS 123(R). Prior periods were not restated to reflect the impact of adopting the new standard. For those options currently awarded that will vest after January 1, 2006, (the effective date of SFAS 123(R) the Company expects to incur compensation expense in the amount of approximately \$32,000 for the remainder of 2006 and \$148,000, \$80,000, \$24,000 and \$6,000 for the years ended 2007, 2008, 2009 and 2010, respectively.

SFAS 123(R) requires the recognition of stock based compensation for the number of awards that are ultimately expected to vest. As a result, recognized stock option compensation expense was reduced for estimated forfeitures prior to vesting primarily based on historical annual forfeiture rates of approximately 9%. Estimated forfeitures will be reassessed in subsequent periods and may change based on new facts and circumstances. Prior to January 1, 2006, actual forfeitures were accounted for as they occurred for purposes of required pro forma stock compensation disclosures.

As a result of adopting SFAS 123(R) on January 1, 2006, the Company s diluted earnings per share was \$0.01 lower than if the Company had continued to account for stock-based compensation under APB opinion No. 25 for stock option grants. For the nine months ended September 30, 2006 there was no change in the Company s diluted earnings per share. The Company receives a tax deduction for certain stock option exercises during the period the options are exercised, generally for the excess of the price at which the options are sold over the exercise prices of the options. Prior to adoption of SFAS 123(R), the Company reported all tax benefits resulting from the exercise of stock options as operating cash flows in our condensed consolidated statements of cash flows. In accordance with SFAS 123(R), for the nine months ended September 30, 2006, the Company revised the condensed consolidated statements of cash flows presentation to report the tax benefits from the exercise of stock options as financing cash flows. For the nine months ended September 30, 2006 and 2005, \$29,000 and \$3,000 of tax benefits were reported as financing cash flows rather than operating cash flows. Net cash proceeds from the exercise of stock options were \$98,000 and \$189,000 for the

three and nine month periods ended September 30, 2006, respectively.

8

The following table illustrates the effect on operating results and per share information had the Company accounted for stock-based compensation in accordance with SFAS 123(R) for the three and nine months ended September 30, 2005 (in thousands, except per share amounts):

	September 30, 2005	September 30, 2005
	Three Months Endo	ed Nine months Ended
Net income as reported	\$ 1,354	\$ 3,574
Pro forma net income	1,330	3,504
Earnings per share as reported		
Basic	.33	.86
Diluted	.32	.84
Pro forma earnings per share		
Basic	.32	.84
Diluted	.31	.80

At September 30, 2006, there was approximately \$290,000 of unrecognized compensation cost related to stock option awards which is expected to be recognized over a weighted-average period of 2.4 years.

The following table represents stock option activity for the nine months ended September 30, 2006 and September 30, 2005:

	2006 Weighted			2	2005 Weighted	
		A	verage		A	verage
	Shares	Exer	cise Price	Shares	Exer	cise Price
Outstanding at beginning of period	504,500	\$	18.36	488,500	\$	17.99
Granted	10,000		28.50	24,000		26.45
Exercised	(8,000)		20.05	(2,000)		18.74
Forfeited or expired	(7,000)		23.81	(4,000)		20.29
Outstanding at end of period	499,500	\$	18.46	506,500	\$	18.37
Options exercisable at end of period	262,490			171,190		
Weighted-average fair value of options granted during period	\$ 3.17			\$ 2.47		

The intrinsic value for stock options is calculated based on the exercise price of the underlying awards and the market price of our common stock as of the reporting date. The intrinsic value of options exercised during the three month periods ended September 30, 2006 and 2005 was \$26,000 and \$6,000 respectively. The intrinsic value of options exercised during the nine month periods ended September 30, 2006 and 2005 was \$67,000 and \$14,000, respectively. At September 30, 2006 the intrinsic value of options that were exercisable and outstanding were \$2.8 million and \$5.0 million, respectively. The Company recorded \$94,000 in stock compensation expense as salary and employee benefits expense during the nine months ended September 30, 2006.

Options outstanding at September 30, 2006 were as follows:

		Outstanding		Exer	cisable
Range of Exercise Prices	Number	Weighted	Weighted	Number	Weighted
		Average	Average		Average

Edgar Filing: Otter Tail Corp - Form DEF 14A

		Remaining	Exercise		Exercise
		Contractual	Price		Price
		Life			
\$17 - \$22	469,500	6.79	17.91	257,690	17.68
\$22 - \$27	20,000	8.33	26.45	4,800	26.45
\$28.50	10,000	10.00	28.50		
Outstanding at year end	499,500			262,490	

## Restricted Stock

RRP Plan: A Recognition and Retention Plan ( RRP ) provides for the issuance of shares to directors, officers, and employees. Pursuant to its 2003 stock-based incentive plan, the Company awarded 214,800 shares of restricted stock during

2003, 2004, 2005 and 2006, of which 12,000 shares were forfeited in 2004. No shares have been forfeited in 2005 or 2006. For the nine months ended September 30, 2006, 1,000 shares were granted. These shares vest over a five year period. Compensation expense for restricted stock awards totaled approximately \$441,000 for the nine months ended September 30, 2006 and \$543,000 for the nine months ended September 30, 2005.

As described in Note 13 of our consolidated financial statements in our Annual Report on Form 10-K for the fiscal year ended December 31, 2005, the plan allows for the issuance of restricted stock awards that may not be sold or otherwise transferred until the restrictions have lapsed. The unearned stock-based compensation related to these awards is being amortized to compensation expense over the period the restrictions lapse (generally one to five years). The share based expense for these awards was determined based on the market price of our stock at the date of grant applied to the total numbers of shares that were anticipated to fully vest and then amortized over the vesting period.

SFAS 123(R) requires the recognition of stock based compensation for the number of awards that are ultimately expected to vest. As a result, recognized stock compensation expense was reduced for estimated forfeitures prior to vesting primarily based on historical annual forfeiture rates of approximately 6%. Estimated forfeitures will be reassessed in subsequent periods and may change based on new facts and circumstances. Prior to January 1, 2006, actual forfeitures were accounted for as they occurred for purposes of required pro forma stock compensation disclosures.

#### Note 5 Earnings Per Share

Basic earnings per share were computed by dividing net income by the weighted average number of shares outstanding. Diluted earnings per share were computed by dividing net income by the weighted average number of shares outstanding, adjusted for the dilutive effect of the outstanding stock options and restricted stock awards. Computations for basic and diluted earnings per share are provided below.

	Three Months		Three Months  Ended		Nine months		Nine months	
	September 30, 2006		September 30, 2005		September 30, 2006		September 30, 2005	
Net income as reported (in thousands)	\$	1,255	\$	1,354	\$	3,489	\$	3,574
Weighted average common shares outstanding	4	,092,481	4	,112,679	4	,076,772		4,162,399
Basic earnings per share	\$	.31	\$	.33	\$	.86	\$	.86
Earnings per share assuming dilution								
Net income available to common shareholders	\$	1,255	\$	1,354	\$	3,489	\$	3,574
Weighted average common shares outstanding	4,092,481		4,112,679		4,076,772		4,162,399	
Dilutive effect of stock options		94,530		90,820		96,196		88,421
Dilutive effect of restricted stock awards		16,470		21,714		18,892		22,898
Average common shares and dilutive potential common shares	4	,203,481	4	,225,213	4	,191,860		4,273,718
Diluted earnings per share	\$	.30	\$	.32	\$	.83	\$	.84

#### ITEM 2 - MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion compares the financial condition of First PacTrust Bancorp, Inc. (the Company), at September 30, 2006 to its financial condition at December 31, 2005 and the results of operations for the three month and nine month periods ended September 30, 2006 to the same periods in 2005. This discussion should be read in conjunction with the interim financial statements and footnotes included herein.

The Company is a community-oriented financial institution deriving substantially all of its revenue from providing banking services to individuals within its market area, primarily San Diego County and portions of Riverside County, CA. The Company s assets consist primarily of

loans and investment securities, which are funded by deposits, borrowings and capital. The primary source of revenue is net interest income, the difference between interest income on loans and investments, and interest expense on deposits and borrowed funds. The Company s basic strategy is to maintain and grow net interest income by the retention of its existing customer base and the expansion of its core businesses and branch offices within its current market and surrounding areas. The Company s primary market risk exposure is interest rate risk. Interest rate risk is the exposure of net interest income to changes in interest rates.

10

#### Comparison of Financial Condition at September 30, 2006 and December 31, 2005

The Company s total assets increased by \$58.3 million, or 7.7%, to \$813.5 million at September 30, 2006 from \$755.2 million at December 31, 2005. The increase primarily reflected the growth in the balance of loans receivable in the amount of \$55.5 million.

Net loans receivable increased by \$55.5 million, or 8.1%, to \$744.0 million at September 30, 2006 from \$688.5 million at December 31, 2005. The increase in loans resulted primarily from loan originations exceeding repayments during the period. The loan growth was primarily attributable to the Company s new Green account loan product increasing \$45.4 million, land loans increasing \$12.5 million, commercial real estate loans increasing \$10.3 million and construction loans increasing \$8.6 million. The Green account is America s first fully-transactional flexible mortgage account, and growth in this product is expected to continue. Additionally, real estate mortgage loans decreased \$13.2 million, multi-family loans decreased \$6.4 million, home equity loans decreased \$1.5 million and consumer loans decreased \$200,000 during the nine months ended September 30, 2006.

Securities classified as available-for-sale of \$14.0 million at September 30, 2006 was consistent with that at September 30, 2005.

Total deposits increased by \$44.9 million, or 8.8%, to \$553.0 million at September 30, 2006 from \$508.2 million at December 31, 2005. Deposits increased as a result of continued competitive pricing and marketing efforts and primarily reflected growth in money market accounts and certificate of deposit accounts. Money market accounts increased \$43.3 million, or 35.1%, to \$166.9 million, primarily in the Company s indexed money market account due to competitive rate terms. Certificate of deposit accounts increased \$28.6 million, or 11.6%, to \$275.4 million. NOW accounts decreased \$15.3 million or 23.8% and savings accounts decreased \$10.0 million or 17.5% due to customers shifting their funds into higher yielding products of the Company.

Federal Home Loan Bank advances increased \$10.3 million or 6.3%, to \$174.5 million at September 30, 2006 from \$164.2 million at December 31, 2005. This was primarily due to increased FHLB overnight borrowings used to fund loan growth during the period. The Company interchanges the use of deposits and borrowings to fund assets depending on various factors including liquidity and asset/liability management strategies.

Equity increased \$2.9 million to \$80.7 million at September 30, 2006 from \$77.8 million at December 31, 2005. The net increase resulted primarily from net income of \$3.5 million, ESOP shares earned of \$909,000, stock awards earned of \$441,000, the exercise of stock options of \$189,000 and the tax benefit of vested stock awards of \$190,000. Equity was decreased primarily by the payment of dividends of \$1.9 million and the purchase of treasury stock of \$435,000.

#### Comparison of Operating Results for the Nine Months Ended September 30, 2006 and 2005

**General.** Net income for the nine months ended September 30, 2006 was \$3.5 million, reflecting a \$85,000, or 2.4% decrease over last year s period. The decrease in net income resulted from the fluctuations described below.

**Interest income**. Interest income increased by \$7.6 million, or 29.1%, to \$33.6 million for the nine months ended September 30, 2006 from \$26.0 million for the nine months ended September 30, 2005. The primary factor for the increase in interest income was an increase in the average balance of loans receivable of \$79.3 million, or 12.2%, from \$647.4 million for the nine months ended September 30, 2005 to \$726.6 million for the nine months ended September 30, 2006. The increase was primarily the result of loan originations exceeding repayments during the period. In addition, the average yield on loans receivable increased 80 basis points from 5.19% for the nine months ended September 30, 2006 to 5.99% for the nine months ended September 30, 2006 reflecting the overall increase in interest rates during the period.

The Company has originated negatively amortizing loans since 2000 and currently has a balance of \$85.7 million at September 30, 2006. Capitalized interest recognized in earnings that resulted from negative amortization within the portfolio totaled \$1.2 million or 3.8% of loan interest income for the nine month period ended September 30, 2006 and \$289,000 or 1.2% of loan interest income for the nine month period ended September 30, 2005. The Company has mitigated the risks associated with the negatively amortizing loans by using conservative underwriting standards as evidenced by experiencing no losses related to these loans.

Interest income on other interest-earning assets increased \$126,000 to \$497,000 for the nine months ended September 30, 2006 from \$371,000 for the nine months ended September 30, 2005 primarily due to increased FHLB stock dividends resulting from an increase in Federal Home Loan Bank stock and higher dividend rates paid in 2006.

11

Interest income on securities of \$470,000 for the nine months ended September 30, 2006 remains consistent with the same period from the prior year. The average yield on the securities portfolio was 4.38% for the nine months ended September 30, 2006 compared to 4.48% for the same period in 2005.

**Interest Expense.** Interest expense increased \$7.6 million or 64.9%, to \$19.4 million for the nine months ended September 30, 2006. Interest expense on deposits increased \$5.4 million, or 63.4%, to \$13.9 million for the nine months ended September 30, 2006 from \$8.5 million for the same period in 2005. This resulted from a 115 basis point increase in the Company s cost of funds due to an increase in short term interest rates as well as a \$57.6 million increase in the average balance of deposits from \$456.5 million for the nine months ended September 30, 2005 to \$514.1 million for the nine months ended September 30, 2006. The average balance of deposits increased as a result of continued competitive pricing and marketing efforts. Interest expense on Federal Home Loan Bank advances increased \$2.3 million, or 68.9%, to \$5.6 million for the nine months ended September 30, 2006 from \$3.3 million for the nine months ended September 30, 2005 partially due to a \$28.8 million increase in the average balance of FHLB advances, which were used to fund loan demand, as well as an increase in the rates paid on the advances. During the period ended September 30, 2006 the average rate paid on FHLB advances increased 121 basis points from the same period ended September 30, 2005.

**Net Interest Income.** As a result of the factors mentioned above, net interest income before provision for loan losses decreased \$80,000, or 0.6%, to \$14.2 million for the nine months ended September 30, 2006 from \$14.3 million for the nine months ended September 30, 2005. Due to the continued flattening of the yield curve, the Company s margins have significantly tightened with the net interest spread decreasing 36 basis points to 2.19%, and the net interest margin decreasing 31 basis points to 2.49%.

**Provision for Loan Losses.** Provisions of \$100,000 and \$208,000 were made for the nine months ended September 30, 2006 and 2005 respectively. Although loans increased during the first nine months of 2006 compared to the first nine months of the prior year, the provision decreased by \$108,000 due to continued low levels of charge-offs, adjustments made for current peer ratios and changes in other economic factors affecting the loan loss analysis. The allowance for loan losses as a percentage of loans outstanding was .64% at September 30, 2006 compared to .69% at September 30, 2005.

Provisions for loan losses were charged to operations at a level required to reflect probable incurred credit losses in the loan portfolio. In evaluating the level of the allowance for loan losses, management considers historical loss experience, the types of loans and the amount of loans in the loan portfolio, adverse situations that may affect the borrower s ability to repay, estimated value of any underlying collateral, peer group information, and prevailing economic conditions. Large groups of smaller balance homogenous loans, such as residential real estate, small commercial real estate, and home equity and consumer loans, are evaluated in the aggregate using historical loss factors and peer group data adjusted for current economic conditions. Large balance and/or more complex loans, such as multi-family and commercial real estate loans, and classified loans, are evaluated individually for impairment.

This evaluation is inherently subjective as it requires estimates that are susceptible to significant revision as more information becomes available or as future events change. The Company used the same methodology and generally similar assumptions in assessing the allowance for both periods. The level of the allowance is based on estimates and the ultimate losses may vary from the estimates.

Management assesses the allowance for loan losses quarterly. While management uses available information to recognize losses on loans future loan loss provisions may be necessary based on changes in economic conditions. In addition, regulatory agencies, as an integral part of their examination process, periodically review the allowance for loan losses and may require the Bank to recognize additional provisions based on their judgment of information available to them at the time of their examination. The allowance for loan losses as of September 30, 2006 was maintained at a level that represented management s best estimate of incurred losses in the loan portfolio to the extent they were both probable and reasonably estimable.

**Noninterest Income.** Noninterest income increased \$29,000, or 1.8% to \$1.6 million for the nine months ended September 30, 2006 primarily due to increased customer service fees of \$92,000. During the third quarter of 2006, the Company adjusted various customer service fees resulting in increased income. Additionally, BOLI income decreased \$53,000 to \$455,000 for the nine months ended September 30, 2006 from \$508,000 for the same period ended September 30, 2005 due to market conditions related to the interest rate environment.

**Noninterest Expense.** Noninterest expense increased \$182,000, or 1.8%, to \$10.4 million for the nine months ended September 30, 2006. This increase was primarily the result of a \$275,000 increase in other general and administrative expenses and a \$50,000 increase in salaries and employee benefit expenses. Additionally, occupancy expenses decreased \$98,000 and professional fees decreased \$49,000.

12

Total other general and administrative expenses increased \$275,000, or 33.6%, to \$1.1 million for the nine months ended September 30, 2006 from \$818,000 for the nine months ended September 30, 2005 primarily due to increased debit card servicing fees of \$173,000 and debit card fraud losses of \$58,000 resulting from international debit card fraud during the prior quarter. The Company does not expect these fees to continue and has implemented a new debit card fraud monitoring program that has already significantly reduced these costs effective in August, 2006.

Salaries and employee benefits expenses increased \$50,000, or 0.9% to \$5.7 million for the nine months ended September 30, 2006 primarily due to increased ESOP compensation expense resulting from an increase in the market value of the Company s stock price during the period. Total salaries and benefit expenses represented 54.8% and 55.3% of total noninterest expense for the nine months ended September 30, 2006 and September 30, 2005, respectively.

Occupancy expenses decreased \$98,000, or 6.9% to \$1.3 million for the nine months ended September 30, 2006 from \$1.4 million for the nine months ended September 30, 2005 primarily due to various building improvements and repairs completed in 2005.

Professional fees decreased \$49,000, or 13.3%, to \$319,000 for the nine months ended September 30, 2006 from \$368,000 for the nine months ended September 30, 2005 primarily due to increased legal fees incurred in 2005 associated with the development of the Green Account loan product.

**Income Tax Expense.** Income tax expense decreased \$40,000 to \$1.9 million for the nine months ended September 30, 2006. This decrease was primarily the result of lower pre-tax income. The effective tax rate was 34.9% and 34.8% for periods ending September 30, 2006 and 2005, respectively.

#### Comparison of Operating Results for the Three Months Ended September 30, 2006 and 2005

**General.** Net income for the three months ended September 30, 2006 was \$1.3 million, reflecting a \$99,000, or 7.3% decrease from last year s income for the three month period. The decrease in net income resulted from the fluctuations described below.

**Interest income**. Interest income increased by \$2.8 million, or 30.9%, to \$12.0 million for the three months ended September 30, 2006 from \$9.2 million for the three months ended September 30, 2005. The primary factor for the increase in interest income was an increase in the average balance of loans receivable of \$83.5 million, or 12.5%, from \$666.1 million for the three months ended September 30, 2005 to \$749.6 million for the quarter ended September 30, 2006. The increase was primarily the result of loan originations exceeding repayments during the period. In addition, the average yield on loans receivable increased 94 basis points from 5.29% for the three months ended September 30, 2005 to 6.23% for the three months ended September 30, 2006.

The Company has originated negatively amortizing loans since 2000 and currently has a balance of \$85.7 million at September 30, 2006. Capitalized interest recognized in earnings that resulted from negative amortization within the portfolio totaled \$478,000 or 4.1% of loan interest income for the three month period ended September 30, 2006 and \$162,000 or 1.9% of loan interest income for the three month period ended September 30, 2005. The Company has mitigated the risks associated with the negatively amortizing loans by using conservative underwriting standards as evidenced by experiencing no losses related to these loans.

Interest income on other interest-earning assets decreased \$28,000 to \$184,000 for the three months ended September 30, 2006 from \$212,000 for the three months ended September 30, 2005 primarily due to the timing of the receipt of the FHLB dividends in 2005.

Interest income on securities for the three months ended September 30, 2006 of \$156,000 was consistent with the three months ended September 30, 2005. The average yield on the securities portfolio was 4.36% for the three months ended September 30, 2006 compared to 4.38% for the same period in 2005.

**Interest Expense.** Interest expense increased \$2.9 million or 65.1%, to \$7.4 million for the three months ended September 30, 2006. Interest expense on deposits increased \$2.1 million, or 64.8%, to \$5.3 million for the three months ended September 30, 2006 from \$3.2 million for the same period in 2005. This resulted from a 128 basis point increase in the Company s cost of funds due to an increase in short term interest rates as well as a \$62.8 million increase in the average balance of deposits from \$468.7 million for the three months ended September 30, 2005 to \$531.4 million for the three months ended September 30, 2006. The average balance of deposits increased as a result of continued competitive pricing and marketing efforts. Interest expense on Federal Home Loan Bank advances increased \$817,000, or 65.8%, to \$2.1 million for the three months ended September 30, 2006 from \$1.2 million for the three months ended September 30, 2005. This was partially due to a \$25.1 million increase in the average balance of FHLB advances which were used to fund loan demand, as

well as an increase in the rates paid on the advances. During the period ended September 30, 2006 the average rate paid on FHLB advances increased 134 basis points to 4.41% from 3.07% from the same period ended September 30, 2005.

**Net Interest Income.** As a result of the factors mentioned above, net interest income before provision for loan losses decreased \$69,000, or 1.5%, to \$4.6 million for the three months ended September 30, 2006 from \$4.7 million for the three months ended September 30, 2005. Due to the continued flattening of the yield curve, the Company s margins have significantly tightened with the net interest spread decreasing 36 basis points to 2.04%, and the net interest margin decreasing 32 basis points to 2.38%.

**Provision for Loan Losses.** An \$83,000 and a \$44,000 provision reduction were made for the three months ended September 30, 2006 and 2005, respectively. Although loans increased during the third quarter of 2006 compared to the third quarter of the prior year, the provision for loan losses was reduced by \$39,000 due to loan balances declining during the third quarter of the current year, continued low levels of charge-offs, a decrease in watch list loans, and adjustments made for current peer ratios as well as changes in other economic factors affecting the loan loss calculation.

**Noninterest Income.** Noninterest income increased \$7,000, or 1.3% to \$559,000 for the three months ended September 30, 2006 from \$552,000 for the three months ended September 30, 2005 primarily due to increase in customer service fees. During the third quarter of 2006, the Company adjusted various customer service fees resulting in increased income. Additionally, BOLI income decreased \$53,000 to \$139,000 for the three months ended September 30, 2006 from \$192,000 for the same period ended September 30, 2005 due to market conditions related to the interest rate environment.

**Noninterest Expense.** Noninterest expense increased \$97,000, or 2.9%, to \$3.4 million for the three months ended September 30, 2006. This increase was primarily the result of a \$109,000 increase in other general and administrative expenses and a \$30,000 increase in salaries and employee benefits. Additionally, occupancy and equipment expenses decreased \$34,000.

Total other general and administrative expenses increased \$109,000, or 44.5%, to \$354,000 for the three months ended September 30, 2006 from \$245,000 for the three months ended September 30, 2005 primarily due to increased debit card billing of \$30,000 and fraud losses of \$13,000 resulting from international debit card fraud and increases in various general and administrative expenses. The Company does not expect these fees to continue and implemented a new debit card fraud monitoring program that has significantly reduced these costs beginning in August, 2006.

Total salaries and employee benefits increased \$30,000, or 1.6%, to \$1.9 million for the three months ended September 30, 2006 from \$1.8 million for the three months ended September 30, 2005. The increase was primarily due to an increase in stock option plan expenses by \$31,000 resulting from the adoption of FAS 123(R) in 2006. Salaries and employee benefits represented 55.0% and 55.7% of total noninterest expense for the three months ended September 30, 2006 and September 30, 2005, respectively.

Occupancy expenses decreased \$34,000, or 7.1% to \$444,000 primarily due to various building improvements and repairs completed in 2005.

**Income Tax Expense.** Income tax expense decreased \$21,000 to \$640,000 for the three months ended September 30, 2006, from \$661,000 for the three months ended September 30, 2005. This decrease was primarily the result of lower pre-tax income. The effective tax rate was 33.8% and 32.8% for periods ending September 30, 2006 and 2005, respectively.

# **Liquidity and Commitments**

The Bank is required to have enough investments that qualify as liquid assets in order to maintain sufficient liquidity to ensure a safe and sound operation. Liquidity may increase or decrease depending upon availability of funds and comparative yields on investments in relation to the return on loans. Historically, the Bank has maintained liquid assets above levels believed to be adequate to meet the requirements of normal operations, including potential deposit outflows. Cash flow projections are regularly reviewed and updated to ensure that adequate liquidity is maintained.

The Bank s liquidity, represented by cash and cash equivalents, is a product of its operating, investing, and financing activities. The Bank s primary sources of funds are deposits, payments and maturities of outstanding loans and investment securities; and other short-term investments and funds provided from operations. While scheduled payments from the amortization of loans and mortgage-backed securities and maturing securities and short-term investments are relatively predictable sources of funds, deposit flows and loan prepayments are greatly influenced by general interest rates, economic conditions, and competition. In addition, the Bank invests excess funds in short-term interest-earning assets, which provide

liquidity to meet lending requirements. The Bank also generates cash through borrowings. The Bank utilizes Federal Home Loan Bank advances to leverage its capital base and provide funds for its lending activities and to enhance its interest rate risk management.

Liquidity management is both a daily and long-term function of business management. Any excess liquidity would be invested in federal funds or authorized investments such as mortgage-backed or U.S. Agency securities. On a longer-term basis, the Bank maintains a strategy of investing in various lending products. The Bank uses its sources of funds primarily to meet its ongoing commitments, to pay maturing certificates of deposit and savings withdrawals, to fund loan commitments, and to maintain its portfolio of mortgage-backed securities and investment securities. At September 30, 2006, the total approved loan origination commitments outstanding amounted to \$11.7 million. At the same date, unused lines of credit were \$45.5 million and outstanding letters of credit totaled \$73,000. There were no securities scheduled to mature in one year or less at September 30, 2006. Certificates of deposit scheduled to mature in one year or less at September 30, 2006, totaled \$220.9 million. Although the average cost of deposits has increased throughout 2006, management s policy is to maintain deposit rates at levels that are competitive with other local financial institutions. Based on the competitive rates and on historical experience, management believes that a significant portion of maturing deposits will remain with the Bank. In addition, the Bank had the ability at September 30, 2006 to borrow an additional \$113.2 million from the Federal Home Loan Bank of San Francisco as well as \$1.0 million from Pacific Coast Bankers Bank as a funding source to meet commitments and for liquidity purposes. The Bank has Federal Home Loan Bank advances of \$144.5 million maturing within the next 12 months.

# Capital

Consistent with its goals to operate a sound and profitable financial organization, the Bank actively seeks to maintain a well capitalized institution in accordance with regulatory standards. Total equity was \$76.6 million at September 30, 2006, or 9.4% of total assets on that date. As of September 30, 2006, the Bank exceeded all capital requirements of the Office of Thrift Supervision. The Bank s regulatory capital ratios at September 30, 2006 were as follows: core capital 9.44%; Tier 1 risk-based capital, 13.68%; and total risk-based capital, 14.53%. The regulatory capital requirements to be considered well capitalized are 5.0%, 6.0%, and 10.0%, respectively.

### **Impact of Inflation**

The unaudited consolidated financial statements presented herein have been prepared in accordance with U. S. generally accepted accounting principles. These principles require the measurement of financial position and operating results in terms of historical dollars, without considering changes in the relative purchasing power of money over time due to inflation.

The Company s primary assets and liabilities are monetary in nature. As a result, interest rates have a more significant impact on the Company s performance than the effects of general levels of inflation. Interest rates, however, do not necessarily move in the same direction or with the same magnitude as the price of goods and services, since such prices are affected by inflation. In a period of rapidly rising interest rates, the liquidity and maturities structures of the Company s assets and liabilities are critical to the maintenance of acceptable performance levels.

The principal effect of inflation, as distinct from levels of interest rates, on earnings is in the area of noninterest expense. Such expense items as employee compensation, employee benefits, and occupancy and equipment costs may be subject to increases as a result of inflation. An additional effect of inflation is the possible increase in the dollar value of the collateral securing loans that the Company has made. The Company is unable to determine the extent, if any, to which properties securing our loans have appreciated in dollar value due to inflation.

# ITEM 3 - QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Bank's interest rate sensitivity is monitored by management through the use of a model that estimates the change in net portfolio value (NPV) over a range of interest rate scenarios. NPV is the present value of expected cash flows from assets, liabilities, and off-balance-sheet contracts. An NPV Ratio, in any interest rate scenario, is defined as the NPV in that scenario divided by the market value of assets in the same scenario. The Sensitivity Measure is the decline in the NPV Ratio, in basis points, caused by a 2% increase or decrease in rates, whichever produces a larger decline. The higher an institution's Sensitivity Measure is, the greater its exposure to interest rate risk is considered to be. The Office of Thrift Supervision (OTS) has incorporated an interest rate risk component into its regulatory capital rule. Under the rule, an institution whose Sensitivity Measure exceeds 200 basis points may be required to deduct an interest rate risk component in calculating its total capital for purposes of the risk-based capital requirement. Increases in interest rates would be expected to have a negative impact on the Bank's operating results. As of June 30, 2006, the latest date for which information is available, the Bank's Sensitivity Measure, as measured by the OTS, resulting from a 2% increase in interest rates was a decrease of 229 basis

15

points and would result in a \$21.4 million decrease in the NPV of the Bank. The Sensitivity Measure is less than the threshold at which the Bank could be required to hold additional risk-based capital under OTS regulations.

The OTS uses certain assumptions in assessing the interest rate risk of savings associations. These assumptions relate to interest rates, loan prepayment rates, deposit decay rates, and the market values of certain assets under differing interest rate scenarios, among others.

As with any method of measuring interest rate risk, certain shortcomings are inherent in the method of analysis used in the forthcoming table. For example, although certain assets and liabilities may have similar maturities or periods to repricing, they may react in different degrees to changes in market interest rates. Also, the interest rates on certain types of assets and liabilities may fluctuate in advance of changes in market interest rates, while interest rates on other types may lag behind changes in market rates. Additionally, certain assets, such as adjustable rate mortgage loans, have features which restrict changes in interest rates on a short-term basis and over the life of the asset. Further, if interest rates change, expected rates of prepayments on loans and early withdrawals from certificates could deviate significantly from those assumed in calculating the table.

The following table shows the NPV and projected change in the NPV of the Bank at June 30, 2006, the latest date for which information is available, assuming an instantaneous and sustained change in market rates of interest of 100, 200, and 300 basis points. The net portfolio value analysis was unable to produce results for the minus 300 basis point scenario for the quarter ended June 30, 2006.

# **Interest Rate Sensitivity of Net Portfolio Value (NPV)**

NPV as a % of

	N	Net Portfolio Value		PV of Assets	
Change in Rates	\$ Amount	\$ Change	% Change	NPV Ratio	Change
+ 300 bp	\$ 57,117	(34,975)	(38)%	7.20%	(383)bp
+ 200 bp	70,724	(21,368)	(23)%	8.74%	(229)bp
+ 100 bp	82,077	(10,015)	(11)%	9.98%	(105)bp
0 bp	92,092			11.03%	0bp
- 100 bp	99,640	7,548	8%	11.79%	76bp
- 200 bp	104,291	12,199	13%	12.24%	121bp

The Bank does not maintain any securities for trading purposes. The Bank does not currently engage in trading activities or use derivative instruments in a material amount to control interest rate risk. In addition, interest rate risk is the most significant market risk affecting the Bank. Other types of market risk, such as foreign currency exchange risk and commodity price risk, do not arise in the normal course of the Bank s business activities and operations.

# ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures: An evaluation of the Company s disclosure controls and procedures (as defined in Section 13(a)-15(e) of the Securities Exchange Act of 1934 (the Act )) as of September 30, 2006 was carried out under the supervision and with the participation of the Company s Chief Executive Officer, Principal Financial Officer and other members of the Company s senior management as of the end of the period preceding the filing of this quarterly report. The Company s Chief Executive Officer and Principal Financial Officer concluded that the Company s disclosure controls and procedures as currently in effect are effective in ensuring that the information required to be disclosed by the Company in the reports it files or submits under the Act is (i) accumulated and communicated to the Company s management (including the Chief Executive Officer and Principal Financial Officer) in a timely manner, and (ii) recorded, processed, summarized and reported within the time periods specified in the SEC s rules and forms.

There have been no changes in internal controls over financial reporting (as defined in Rule 13a-15(f) under the Activities) that occurred during the quarter ended September 30, 2006 that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

The Company does not expect that its disclosure controls and procedures and internal control over financial reporting will prevent all errors and fraud. A control procedure, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control procedure is met. Because of the inherent limitations in all control procedures, no evaluation of controls can provide absolute

# Edgar Filing: Otter Tail Corp - Form DEF 14A

assurance that all control issues and instances of fraud, if any, within the Company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the

16

control. The design of any control procedure also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions; over time, controls may become inadequate because of changes in conditions, or the degree of compliance with the policies or procedures may deteriorate. Because of the inherent limitations in a cost-effective control procedure, misstatements due to error or fraud may occur and not be detected.

The Company intends to continually review and evaluate the design and effectiveness of it s disclosure controls and procedures and to improve controls and procedures over time and to correct any deficiencies that may be discovered in the future. The goal is to ensure that senior management has timely access to all material financial and non-financial information concerning the Company s business. While the Company believes that the present design of it s disclosure controls and procedures is effective to achieve this goal, future events affecting the Company s business may cause modifications of disclosure controls and procedures.

## PART II OTHER INFORMATION

### ITEM 1. Legal Proceedings

None

#### ITEM 1A. Risk Factors

There are no material changes to the risk factors disclosed in the Company s Form 10-K for the year ended December 31, 2005.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

(c) The following table sets forth information for the three months ended September 30, 2006 with respect to the repurchase of outstanding common stock.

# **ISSUER PURCHASES OF EQUITY SECURITIES**

			Total # of shares	
			purchased as	Maximum # of
			pur chasea as	shares that may
		Average price paid	part of a publicly	siures tiiut iiiuj
	Total # of shares			yet be
Period	Purchased	per share	announced program	purchased
07/1/06-07/30/06				0
08/1/06-08/31/06				0
09/1/06-09/30/06				0

As of 5/25/06, the buyback plan totaling 225,000 shares that was authorized by the Company s board of directors on May 24, 2005 expired. A total of 152,559 shares were purchased under this authorized buyback plan. As of 9/30/06, a new buyback plan has not been approved by the Company s board of directors.

# ITEM 3. DEFAULTS UPON SENIOR SECURITIES.

None

# Edgar Filing: Otter Tail Corp - Form DEF 14A

# ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.

(a) None

(b) None

# ITEM 5. OTHER INFORMATION.

None

17

## ITEM 6. EXHIBITS

Reference to

Regulation Prior Filing

S-K Exhibit Or Exhibit Number

Number	Document	Attached Hereto
2.0	Plan of acquisition, reorganization, arrangement, liquidation or succession	None
3.1	Charter for First PacTrust Bancorp, Inc.	*
3.2	Bylaws of First PacTrust Bancorp, Inc.	*
4.0	Form of Stock Certificate of First PacTrust Bancorp, Inc.	*
9.0	Voting Trust Agreement	None
10.1	Severance Agreement with Hans Ganz	***
10.2	Severance Agreement with Melanie Stewart	***
10.3	Severance Agreement with James P. Sheehy	***
10.4	401(k) Employee Stock Ownership Plan	*
10.5	Registrant s Stock Option and Incentive Plan	**
10.6	Registrant s Recognition and Retention Plan	**
10.7	Named Executive Officers Salary and Bonus Arrangements for 2005 and Director Fee Arrangements for 2005.	****
11.0	Statement regarding computation of ratios	None
14.0	Code of Ethics	***
16.0	Letter regarding change in certifying accountant	None
18.0	Letter regarding change in accounting principles	None
21.0	Subsidiaries of the Registrant	*
22.0	Published Report regarding matters submitted to vote of security holders	None
23.0	Consent of Crowe Chizek and Company LLP	****
24.0	Power of Attorney, included in signature pages	****
31.1	Rule 13(a)-14(a) Certification (Chief Executive Officer)	31.1
31.2	Rule 13(a)-14(a) Certification (Chief Financial Officer)	31.2
32.0	Section 1350 Certification Chief Executive Officer and Chief Financial Officer	32

<sup>\*</sup> Filed in First PacTrust s Registration Statement on Form S-1. Filed on March 28, 2002. Such information is hereby incorporated by reference.

<sup>\*\*</sup> Filed as an appendix to the Registrant s definitive proxy statement filed on March 21, 2003. Such previously filed document is incorporated herein by reference in accordance with Item 601 of Regulation S-K.

<sup>\*\*\*</sup> Filed as an Exhibit to the Company s annual report on Form 10-K for the year ended December 31, 2003.

# Edgar Filing: Otter Tail Corp - Form DEF 14A

- (b) Exhibits Included, see list in (a)(3).
- (c) Financial Statement Schedules None

\*\*\*\* Filed as an Exhibit to the Company s annual report on Form 10-K for the year ended December 31, 2005.

- (a) Exhibits Included, see list in (a)(3).
- (b) Financial Statement Schedules None

18

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

FIRST PACTRUST BANCORP, INC.

Date: November 7, 2006 /s/ Hans R. Ganz

Hans R. Ganz

President and Chief Executive Officer

Date: November 7, 2006 /s/ Regan Lauer

Regan Lauer

Senior Vice President/ Controller

(Principal Financial and Accounting Officer)

19