

CIENA CORP
Form 10-K
January 10, 2007

UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-K
ANNUAL REPORT
PURSUANT TO SECTIONS 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the fiscal year ended October 31, 2006

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number 0-21969

Ciena Corporation

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of
Incorporation or organization)

23-2725311

(I.R.S. Employer
Identification No.)

1201 Winterson Road, Linthicum, MD

(Address of principal executive offices)

21090-2205

(Zip Code)

(410) 865-8500

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class
Common Stock, \$.01 par value

Name of Each Exchange on Which Registered
The NASDAQ Stock Market

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.
YES NO

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the
Act. YES NO

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of
the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was
required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES NO

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained
herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements
incorporated by reference in Part III of this

Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated
filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act) YES
o NO

The aggregate market value of the Registrant's Common Stock held by non-affiliates of the Registrant was \$2,035,851,758, based on the closing price of the Common Stock on the NASDAQ Global Select Market on April 28, 2006.

The number of shares of Registrant's Common Stock outstanding as of December 15, 2006 was 84,939,780.

DOCUMENTS INCORPORATED BY REFERENCE

Part III of the Form 10-K incorporates by reference certain portions of the Registrant's proxy statement for its 2007 Annual Meeting of Shareholders to be filed with the Commission not later than 120 days after the end of the fiscal year covered by this report.

PART I

The information in this annual report contains certain forward-looking statements, including statements related to markets for our products and services and trends in our business that involve risks and uncertainties. Our actual results may differ materially from the results discussed in these forward-looking statements. Factors that might cause such a difference include those discussed in Risk Factors, Management's Discussion and Analysis of Financial Condition and Results of Operations, Business and elsewhere in this annual report.

Item 1. Business

Overview

Ciena Corporation is a supplier of communications networking equipment, software and services that support the delivery and transport of voice, video and data services. Our products are used in communications networks operated by telecommunications service providers, cable operators, governments and enterprises across the globe. We specialize in transitioning legacy communications networks to converged, next-generation architectures, capable of efficiently delivering a broader mix of high-bandwidth services. By improving network productivity, reducing costs and enabling integrated service offerings, our optical, data and broadband access platforms create business and operational value for our customers.

During the past several years, we have taken a number of significant steps to position Ciena to take advantage of market opportunities we see arising from increased demand for a broader mix of high-bandwidth services and new communications applications. Consumer demand for high-speed voice, video and data services and enterprise demand for reliable and secure connectivity are driving network transition to more efficient, simplified network infrastructures, better suited to handle higher bandwidth, multiservice traffic. To pursue these opportunities, we have expanded our product portfolio and enhanced product functionality through internal development, acquisition and partnerships. We have sought to build upon our historical expertise in core optical networking by adding complementary products in the metro and access portions of communications networks. This strategy has enabled us to increase penetration of our historical telecommunications service provider customers with additional products, and allowed us to broaden our addressable markets to include customers in the cable, government and enterprise markets.

Financial Overview Fiscal 2006

We had revenue of \$564.1 million for our fiscal year ended October 31, 2006, an increase of 32.0% from fiscal 2005 revenue of \$427.3 million. We manage our business in one operating segment. The matters discussed in this

Business section should be read in conjunction with the Consolidated Financial Statements found under Item 8 of Part II of this annual report, which includes additional financial information about our total assets, revenue, measures of profits and loss and financial information about geographic areas.

Corporate Information and Access to SEC Reports

Ciena Corporation was incorporated in Delaware in November 1992, and completed its initial public offering on February 7, 1997. Our principal executive offices are located at 1201 Winterson Road, Linthicum, Maryland 21090. Our telephone number is (410) 865-8500, and our web site address is www.ciena.com. We make our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports, available free of charge on the Investor Relations page of our web site as soon as reasonably practicable after we file these reports with the Securities and Exchange Commission. Information contained on our web site is not a part of this annual report.

Industry Background

The markets for communications networking equipment have been subject to dynamic changes in recent years, affecting the revenue and profitability of equipment providers like Ciena. Following a period of expansive growth, the telecommunications market was significantly affected by a tightening of capital markets that began in late 2000. Aggressive network builds by communications service providers in anticipation of rapid traffic growth resulted in overcapacity. In response, communications service providers curtailed network build-outs and dramatically reduced their overall capital spending. As a result, Ciena experienced significant revenue declines from 2001 to 2003.

At the same time, a number of competitive threats emerged dramatically affecting communications service providers. Service providers faced new competitors, new technologies and intense price competition. In North America, the entry of the regional bell operating companies into the long-distance market led to deteriorating business models and uncertain futures for traditional long-distance carriers. At the same time, wireless displacement of traditional voice revenue and increased availability of broadband access from cable operators threatened the business model of the regional bell operating companies. Similar trends were also occurring outside of the United States, with increasing competition among traditional voice, wireless and satellite carriers to provide similar or overlapping services.

As competition among communications service providers increased, the needs of some of their largest customers were changing. Increased reliance on information technology combined with world events, such as natural disasters and security issues, brought concerns of network reliability and business continuity to the forefront. In addition, competition among communications networking equipment providers and reduced demand for their products provided opportunities to purchase communications equipment and services at reduced costs. As a result, many large enterprises and government agencies decided to build their own, secure private networks, some on a global scale.

Industry Trends

While the industry dynamics and market forces described above have had a significant effect on the competitive landscape and business prospects of our customers and our competitors alike, overall traffic on service provider networks has continued to grow. Expanding consumer and enterprise reliance upon voice, video and data communications has increased demand for network bandwidth, absorbing previous excess capacity. In addition, communications service providers have sought to augment or replace traditional revenue by offering a broader mix of new revenue-generating services. As a result of improving conditions in the markets where we sell our communications network equipment and our efforts to restructure our operations in recent years, we were able to improve our financial performance and grow our revenue from \$298.7 million in fiscal 2004, to \$427.3 million in fiscal 2005 and \$564.1 million in fiscal 2006. We believe the current industry trends below are driving growth of our business and demand for our products:

End user demand for a single service provider, capable of delivering multiple voice, video and data services;

Network operators' transition toward simplified, converged network infrastructures capable of more efficiently and cost-effectively supporting a broader mix of high-bandwidth traffic;

Growth in broadband applications and service bundles driving higher capacity requirements and fueling bandwidth demand in legacy and existing network infrastructures; and

Enterprises and governments building and operating their own communication networks.

Consolidation

In addition to the trends highlighted above, our customer base has undergone a period of increased consolidation, particularly among telecommunications service providers. In the United States, SBC acquired AT&T in November 2005. In December 2006, the combined company, known as AT&T, acquired BellSouth. In January 2006, Verizon acquired MCI. We have seen similar trends abroad with increased consolidation activity in recent years involving international carriers. Mergers of large carriers are likely to have a major impact in shaping the future of the telecommunications industry. These mergers also have the effect of further reducing the number of potential communications service provider customers seeking to purchase networking equipment from vendors, thereby concentrating customer purchasing power.

We have also seen consolidation among our competitors. In November 2006, Alcatel completed its acquisition of Lucent. In June 2006, Nokia and Siemens agreed to combine their communications service provider businesses to create a new joint venture, and in January 2006, Ericsson completed its acquisition of certain key assets of Marconi Corporation plc's telecommunications business. These mergers may adversely affect our competitive position by causing our competitors to grow larger, thereby increasing their resources.

Strategy

Growing demand for a broader offering of higher bandwidth services, and the desire among service providers to provide these services through cost-effective and efficient networks are driving the shift from legacy networks that support distinct voice, video or data services, to converged, multiservice communications networks. While the belief that disparate communications networks will converge into simplified, multiservice infrastructures is widely shared, there are differing views regarding how this convergence will be achieved. Some envision that the converged network will be based on a completely new network infrastructure. We believe, however, that the transition to a converged, all-service network will be

an evolutionary process, one in which service providers will seek to maximize the value of their existing network investment.

In response to these market dynamics, we introduced the FlexSelect Architecture, our standards-based, service-oriented network architecture that facilitates our customers' transition to next-generation networks. Our FlexSelect Architecture combines programmable hardware with service-oriented management functionality, automating delivery and management of a broad mix of services including SONET/SDH, Ethernet, storage and video. The products and features we have introduced under our FlexSelect Architecture enable enhanced network flexibility, adaptability and management. This allows the delivery of a broader mix of services and the addition of new services through networks that are more cost-effective to deploy, scale and manage. Our FlexSelect Architecture enables the transition of legacy network infrastructures to an on-demand, service-selectable network that enables cost-effective delivery of services, while preserving the value of customer investment in legacy and existing architectures.

We are pursuing the following strategic initiatives, relationships and investments to implement the network vision behind our FlexSelect Architecture and capitalize on our customers' transition to higher capacity, converged network infrastructures:

Establish technology leadership in the transition from legacy network infrastructures to Ethernet-based infrastructures. Through our research and development investments, we seek to enable our customers to transition their traditional circuit-switched networks to support a broader mix of higher bandwidth services, while maximizing the value of their existing network investment. Through these investments, we seek to provide customers a cost-effective means to support new applications and deliver service bundles over a single network infrastructure. Our current research and development initiatives include:

- o Adding advanced Ethernet capabilities across our product portfolio;
- o Enabling broadband and Ethernet access through various means, including copper and fiber access lines; and
- o Implementing our FlexSelect Architecture by focusing on cross-product integration and driving a common set of features and network management functionality across our portfolio.

Expand our market opportunity. Through expansion of our geographic reach and our addressable markets, we seek to grow and diversify our customer base. Through this expansion we seek to further penetrate customer segments beyond telecommunication service providers; including cable, government, and enterprise. Our current sales and marketing initiatives include:

- o Increasing our use of channel partners to expand our geographic reach and penetrate additional market segments;
- o Increasing market awareness and acceptance of our Ethernet products and technologies;
- o Leveraging our incumbency to sell our expanded product portfolio to current customers; and
- o Pursuing technology partnerships to offer products that complement our existing product portfolio.

In addition to the strategic initiatives above, we are also taking steps to improve the efficiency of our operations:

Improve our cost base and promote operational efficiencies. Through our efforts to consolidate our use of component suppliers and contract manufacturers, and align our resources with market opportunities, we were able to improve gross margin and reduce operating expense during fiscal 2006. We also undertook initiatives to improve our operating efficiency, particularly in research and development. We seek to drive further operational efficiencies and improve our cost base. Our current operational initiatives include:

- o Achieving further product cost reductions by emphasizing global sourcing of components and manufacturing resources;

- o Maximizing effectiveness of our research and development resources through the restructuring of our development resources along technology sets, rather than product or location;
- o Continuing to grow our development facility in India; and
- o Streamlining internal processes and structures to drive increased productivity and cost savings from our existing infrastructure.

Customers and Markets

Our customer base and the markets in which we sell our equipment, software and services have expanded in recent years

as new markets for communications networking equipment have emerged and our product portfolio has grown. The networking equipment needs of our customers vary; often depending upon their size, location, the make up of their end users and the applications that they support. During fiscal 2006, Sprint, Verizon and AT&T, each represented more than 10% of our total revenue and 40.2% in the aggregate. Revenue from customers within the United States was approximately 75.1% of total revenue in fiscal 2006 and 79.8% in fiscal 2005. Information regarding 10% customers over our last three fiscal years can be found in Note 19 to the Consolidated Financial Statements in Item 8 of Part II of this annual report. We sell our products and services through our direct sales force and third party channel partners in the following markets:

Telecommunications Service Providers

Our telecommunications service provider customers include regional, national and international telecommunications carriers, both wireline and wireless. Telecommunications service providers, our historical customer base and largest contributor to revenue, are under increasing competitive pressure, primarily from non-traditional competitors that offer overlapping or similar services. Our products, software and services enable telecommunications service providers to transition their legacy or existing network infrastructures to deliver a broader mix of higher bandwidth consumer and enterprise services. We provide products that enable telecommunications service providers to support consumer demand for video delivery, broadband data and wireless broadband services, while continuing to support legacy voice services. Our products also enable telecommunications carriers to support private line networks and applications for enterprise users, including demand for inter-site connectivity, storage and Ethernet services.

Cable Operators/ Multiservice Operators (MSOs)

Our customers include leading cable and multiservice operators in the U.S. and internationally. Our cable and multiservice operator customers rely upon us for carrier-grade, optical Ethernet transport and switching equipment. Our communications networking platforms allow our cable operator customers to integrate voice, video and data applications over a converged infrastructure. This enables our customers to grow bandwidth capacity and lower the operational expense of supporting disparate networks. By enabling this network convergence, cable operators can expand their end user offerings to include high-value service bundles. Our products support key cable applications including broadcast video, voice over IP, video on demand, broadband data services and services for enterprises.

Enterprise

Our enterprise customers include large, multi-site commercial organizations, including end users in the healthcare, financial and retail industries. We offer equipment, software and services focused on key enterprise applications including data center connectivity, wide area network consolidation, and storage extension for business continuance and disaster recovery. Our products enable inter-site connectivity between data centers, sales offices, manufacturing plants, and research and development centers, using an owned or leased private fiber network, or a carrier-provided service. Our products also enable our enterprise customers to prevent unexpected system downtime and ensure the safety, security and availability of their data.

Government

Our government customers include federal and state agencies in the U.S. and international government bodies. Our customers also include domestic and international research and education institutions. Our products, software and services enable these customers to improve network performance, security, reliability and flexibility. Our products also enable government agencies and research and education institutions to take on the challenge of building their own, secure private networks.

Product Portfolio

Our product portfolio includes a range of communications networking equipment that is located from the core of communications networks to the edge, where end users gain access to voice, video and data communications. Our products include:

Optical Networking Products

Broadband Networking Products

Data Networking Products

Network and Services Management Software

5

Optical Networking Products

Our optical networking product portfolio includes metro transport and switching products, core transport and switching products and multiservice optical access products.

Metro Transport & Switching. Our metro transport and switching products enable service providers to increase the efficiency of their metropolitan communications networks, allowing them to service more customers, more cost effectively. Our products accomplish this by more efficiently using fiber optic networks and enabling communications networks to increase fiber optic capacity. Our metro transport and switching products also enable service providers to transition and converge their metropolitan communications infrastructures to support multiple service traffic types on a cost-effective basis. Our metro transport and switching products include:

CN 4200 FlexSelect Advanced Services Platform Family

ONLINE Metro Multiservice DWDM Platform

CN 3600 Intelligent Optical Multiservice Switch

Core Transport and Switching. New high-bandwidth service bundles at the network edge are creating increased demand on the core networks maintained by telecommunications service providers, cable operators, government agencies and enterprises. Our core transport products scale optical bandwidth and increase capacity to cost-effectively support high-bandwidth applications and traffic. Our core transport and switching products enable our customers to transition and converge their existing network infrastructures and deploy multiservice networks that can support emerging data and video services. By converging disparate service networks to a multiservice network, our core transport and switching products enable service providers to reduce network capital costs and operational costs through equipment reductions, process automation and network simplification. These products include:

CoreStream® Agility Optical Transport System

CoreDirector® Multiservice Switch

Multiservice Optical Access. Our multiservice optical access products support storage extension, interconnection of data centers and aggregation of enterprise data services. These products also enable our customers to transition their networks to provide cost-effective Ethernet services. Our multiservice optical access products enable customers to maximize network efficiency associated with transporting, storing, retrieving and sharing data. These products act as on and off ramps, connecting geographically-dispersed enterprise locations over privately owned or leased networks, as well as networks maintained by service providers. Our multiservice optical access products also address business continuity and disaster recovery needs of enterprises, ensuring the safety, security and availability of their data. These products include:

CN 2000® Storage and LAN Extension Platform

CN 2200 Managed Optical Ethernet Multiplexer

CN 2300 Managed Optical Services Multiplexer

CN 2600 Multiservice Edge Aggregator

Broadband Networking Products

Our broadband networking products allow telecommunications service providers to transition their legacy voice networks to support next-generation services such as Internet-based (IP) telephony, video services and DSL. These products, which enable telecommunications service providers to offer broadband services over existing copper and fiber access lines, facilitate broader service offerings to compete with cable operators. These products enable telecommunications service providers to leverage their investment in existing or legacy voice network equipment to provide the broadband services sought by end users, while maximizing the use of their existing network. Our broadband networking products include:

CNX-5 Broadband DSL System

CNX-5Plus Modular Broadband Loop Carrier

Data Networking Products

Our data networking offering includes our multiservice edge switching and routing products. These products enable

telecommunications service providers and multiservice operators to transition their communications networks from legacy technologies, such as ATM and Frame Relay, to next-generation technologies, such as Ethernet and IP/MPLS. These technologies more cost-effectively support the delivery of multiple service types, including voice, video and data services, from service providers to end users. Our data networking products enhance bandwidth efficiency, provisioning, and scalability, by converging traditional and emerging data services in carrier metropolitan networks. These products include our:

DN 7000[®] Series Multiservice Edge Switching and Aggregation Platform

CN 4350 Ethernet Services Provisioning Switch

Network and Service Management Software

We offer integrated network and service management software products across our product lines. Our ON-Center[®] Network & Service Management Suite is designed to increase network automation and simplify network management and operation. Our network and service management products are also designed to facilitate rapid and simplified provisioning of new or modified service connections and the efficient allocation of bandwidth required to deliver such services. By increasing network automation, minimizing network downtime, and monitoring network performance and service metrics, our network and service management software enables customers to improve the cost effectiveness of their network operations.

Global Network Services

To complement our product portfolio, we offer a broad range of consulting and support services. We provide these services through our own internal Global Network Service resources and through service partners. Our service offering includes:

Network analysis, planning and design;

Operations and network management;

Network optimization and tuning;

Deployment, product installation, testing and commissioning;

Program or project management for complex, end-to-end communications network projects, including the deployment of multi-vendor/multi-technology solutions;

Maintenance and support services, including, managed services for helpdesk and technical assistance, spares and logistics management, software updates, engineering dispatch, advanced technical support, and hardware and software warranty extensions; and

Product training, service partner certification and documentation services.

Product Development

The industry in which we compete is subject to rapid technological developments, evolving standards and protocols and shifts in customer demand. To remain competitive, we must continue to introduce new products and enhance existing products by adding new features and functionality. As the markets in which we sell our products and the technologies that support these products have evolved, our research and development strategy has been to pursue technology and product convergence. This convergence allows us to consolidate multiple technologies and functionalities on a single platform, ultimately creating more robust and cost-effective products. Over the last year, we have reorganized our development efforts along technology skill sets that are applicable across multiple products. Prior to this change, our development resources were structured along specific product lines. We believe that this change will help drive the development of a common set of features across our portfolio and allow us to offer a more integrated product portfolio to our customers.

Our product development investments are driven by market demand and involve close collaboration among our marketing, sales and product development organizations. We also incorporate feedback from customers in our product development process. In some cases, we work with and make strategic investments in technology partners to develop new or modify existing products. In addition, we participate in industry and standards organizations where appropriate and incorporate information from these affiliations throughout the product development process. We continually review our existing products and development projects to determine their fit within our portfolio. We assess the market demand and growth opportunities, as well as the costs and resources necessary to support and enhance our products. During 2006, our

product development initiatives focused on adding advanced Ethernet capabilities across our product portfolio and implementing our FlexSelect Architecture.

Our research and development expense (including stock compensation cost of \$5.1 million, \$4.4 million and \$6.5 million, respectively) were \$111.1 million, \$137.2 million and \$205.4 million for fiscal 2006, 2005 and 2004, respectively. For more information regarding our research and development expenses, see Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations.

Sales and Marketing

We sell our communications networking equipment, software and services through our direct sales efforts and channel relationships. In addition to securing new customers, our sales strategy has focused on building long-term relationships with existing customers that allow us to leverage our incumbency by extending existing platforms and selling additional products to support new applications.

We maintain a direct sales presence in locations throughout North America, Europe and Asia. Through these offices we sell and support our product and service offerings into each of our customer markets. In support of our sales efforts, we engage in marketing activities intended to position and promote our brand, and our product, software and service offering.

We also maintain a channel program that works with resellers, systems integrators and service providers to market and sell our products, software and services. Our third party channel sales and other distribution arrangements enable us to leverage our direct sales resources and reach additional geographic regions and customer segments, including government and enterprise customers. Our channel sales strategy also enables us to couple our products with complementary technologies sold by our channel partners. We believe this channel strategy affords us expanded market opportunities and reduces the financial risk of entering new markets and pursuing new customer segments.

Manufacturing

We rely on contract manufacturers to perform the majority of the manufacturing operations for our products and components, and are increasingly utilizing overseas suppliers in lower cost regions such as Asia. We believe that using contract manufacturers allows us to conserve capital, operate without dedicating significant resources to manufacturing and utilize a direct order fulfillment model for certain products. Direct order fulfillment allows us to rely on our contract manufacturers to perform final system integration and test, prior to direct shipment of products from their facilities to our customers. For certain product lines, we continue to perform a significant portion of the module assembly, final system integration and testing. We work closely with our contract manufacturers to manage material, quality, cost and delivery times and we continually evaluate their services to ensure performance on a reliable and cost-effective basis. In recent years we have consolidated our base of suppliers and increasingly utilized a global sourcing strategy in an effort to reduce product costs. We utilize an operations center in Shenzhen, China to address materials sourcing, manufacturing resources and management of our contract manufacturers in Asia.

Our products include some components that are proprietary in nature and only available from a single source, as well as some components that are generally available from a number of suppliers. In some cases, significant time would be required to establish relationships with alternate suppliers or providers of proprietary components. We do not have long-term contracts with any contract manufacturers that guarantee supply of components or their manufacturing services and our contract manufacturers are not obligated to accept our purchase orders for components. If we encounter difficulty continuing our relationship with a supplier, or if a supplier is unable to meet our needs, we may encounter manufacturing delays that could adversely affect our business. In an effort to limit our exposure to such delays and to satisfy customer needs for shorter delivery terms, we rely upon a build-to-forecast model across our product portfolio.

Competition

Competition is intense among providers of communications networking equipment, software and services, particularly for sales to telecommunications service providers, which have undergone a period of consolidation in recent years. The markets for our products, software and services are characterized by rapidly changing and converging technologies. Competition in these markets is based on any one or a combination of the following factors: price, functionality, manufacturing capability, installation, services, existing business and customer relationships, scalability and the ability of products and services to meet customers' immediate and future network requirements.

Competition is dominated by a small number of very large, multi-national, vertically integrated companies. Each of these competitors has substantially greater

financial, technical, operational and marketing resources than Ciena. Merger activity in recent years among some of our larger competitors may intensify their advantages and affect the competitive landscape. Our industry has also experienced increased competition from low-cost producers in Asia, which can give rise to pricing pressure. Our competitors include Alcatel-Lucent, Cisco, Ericsson, Fujitsu, Huawei, Nortel, Siemens, Tellabs, and ZTE.

There are also several smaller, but established, companies that offer one or more products that compete directly or indirectly with our offerings. In addition, there are a variety of earlier-stage companies with products targeted at the communications networking market. These competitors, particularly those that are privately-held, often employ aggressive competitive and business tactics as they seek to gain entry with certain customers or markets. Due to these practices and the narrower focus of their development efforts, which may allow introduction of products more quickly, these competitors may be more attractive to customers.

Patents, Trademarks and Other Intellectual Property Rights

We seek to establish and maintain proprietary rights in our technology, products and software through the use of patents, copyrights, trademarks, and trade secret laws. We have a significant number of trademarks and patents in the United States and foreign countries where we do business. We also rely on contractual rights to establish proprietary rights in our products and protect trade secrets and confidential information. Our practice is to require employees and consultants to execute non-disclosure and proprietary rights agreements upon commencement of employment or consulting arrangements with us. These agreements acknowledge our exclusive ownership of all intellectual property developed by the individual during the course of the employee's work with us. The agreements also require that each person maintain the confidentiality of all proprietary information disclosed to them.

There can be no assurance that our proprietary rights will not be challenged, invalidated or infringed upon. Monitoring unauthorized use of our technology is difficult, and we cannot be certain that the steps that we are taking will detect or prevent unauthorized use, particularly as we expand our operations and product development into countries that may not provide the same level of intellectual property protection as the United States. In recent years, we have filed suit to enforce our intellectual property rights and have been subject to several claims related to patent infringement. In some cases, these claims have required us to pay the patent holders substantial sums or enter into license agreements requiring ongoing royalty payments. We believe that the frequency of patent infringement claims is increasing as patent holders use such claims as a competitive tactic and source of additional revenue. Such actions can be costly and may require us to take patent licenses or to redesign or stop selling products that allegedly infringe patents belonging to others.

Our network and service management software and other products incorporate software and components licensed from third parties. We may be required to license additional technology from third parties in order to develop new products or product enhancements. There can be no assurance that the necessary licenses would be available on acceptable commercial terms. Failure to obtain such licenses or other rights could affect our development efforts and harm our business, financial condition and operating results.

Employees

As of October 31, 2006, we had 1,485 employees. We consider the relationships with our employees to be good. We are not a party to any collective bargaining agreement.

Directors and Executive Officers

The table below sets forth certain information concerning our directors and executive officers:

Name	Age	Position
Patrick H. Nettles, Ph.D. (1)	63	Executive Chairman of the Board of Directors
Gary B. Smith (1)	46	President, Chief Executive Officer and Director
Stephen B. Alexander	47	Senior Vice President, Products & Technology and Chief Technology Officer
Michael G. Aquino	50	Senior Vice President, World Wide Sales
Joseph R. Chinnici	52	Senior Vice President, Finance and Chief Financial Officer
Andrew C. Petrik	43	Vice President, Controller and Treasurer
Arthur D. Smith, Ph.D.	40	Chief Operating Officer
Russell B. Stevenson, Jr.	65	Senior Vice President, General Counsel and Secretary
Stephen P. Bradley, Ph.D. (1)(3)(4)	65	Director
Harvey B. Cash (1)(2)(4)	68	Director
Bruce L. Claflin (1)(3)	55	Director
Lawton W. Fitt (1)(3)	53	Director
Judith M. O'Brien (1)(2)(4)	56	Director
Michael J. Rowny (1)(3)	56	Director
Gerald H. Taylor (1)(2)	65	Director

(1) Ciena's Directors hold staggered terms of office, expiring as follows: Ms. Fitt, Dr. Nettles and Mr. Rowny in 2007; Ms. O'Brien and Messrs. Cash and Smith in 2008; and Messrs. Bradley, Claflin and Taylor in 2009. In accordance with Ciena's Principles of Corporate Governance, ratification of the election of Mr. Claflin to the class above will be considered by shareholders at the 2007 annual meeting.

- (2) Member of the
Compensation
Committee
- (3) Member of the
Audit Committee
- (4) Member of the
Governance and
Nominations
Committee

Patrick H. Nettles, Ph.D. has served as a Director of Ciena since April 1994 and as Executive Chairman of the Board of Directors since May 2001. From October 2000 to May 2001, Dr. Nettles was Chairman of the Board and Chief Executive Officer of Ciena, and he was President and Chief Executive Officer from April 1994 to October 2000. Dr. Nettles serves as a Trustee for the California Institute of Technology and serves on the board of directors of Axcelis Technologies, Inc. and The Progressive Corporation. Dr. Nettles also serves on the board of directors of Carrus Technologies, Inc., a privately held company.

Gary B. Smith has served as President and Chief Executive Officer since May 2001 and has served on Ciena's Board of Directors since October 2000. Mr. Smith serves on the board of directors for CommVault Systems, Inc. and the American Electronics Association. Mr. Smith also serves as a member of the Global Information Infrastructure Commission.

Stephen B. Alexander joined Ciena in 1994 and has served as Chief Technology Officer since September 1998 and as a Senior Vice President of Ciena since January 2000. Mr. Alexander currently serves as Senior Vice President of Products & Technology, a position he has held since October 2005. During 2004 and 2005, Mr. Alexander served as General Manager of Products & Technology and General Manager of Transport and Switching and Data Networking. Mr. Alexander serves on the Federal Communications Commission Technology Advisory Council.

Michael G. Aquino has served as Ciena's Senior Vice President, Worldwide Sales since April 2006. Mr. Aquino joined Ciena in June 2002 and has previously held positions as Ciena's Vice President of Americas, with responsibility for sales activities in the region, and Vice President of Government Solutions, where he focused on supporting Ciena's relationships with the U.S. and Canadian government. Prior to joining Ciena, from August 2001 to May 2002, Mr. Aquino served as Vice President, Eastern Americas Sales for ONI Systems, which was acquired by Ciena in 2002.

Joseph R. Chinnici joined Ciena in 1994 and has served as Ciena's Senior Vice President, Finance and Chief Financial Officer since August 1997. Mr. Chinnici serves on the board of directors for Brix Networks, Inc. and Sourcefire, Inc., both privately held companies.

Andrew C. Petrik joined Ciena in 1996 and has served as Vice President, Controller and Treasurer of Ciena since August 1997.

Arthur D. Smith, Ph.D. joined Ciena in May 1997 and has served as Chief Operating Officer since October 2005. Dr. Smith served as Senior Vice President, Global Operations from September 2003 to October 2005. Previously, Dr. Smith served as Senior Vice President, Worldwide Customer Services and Support from June 2002 to September 2003 and as Senior Vice President, Core Transport Division, from May 2001 through June 2002.

Russell B. Stevenson, Jr. has served as Senior Vice President, General Counsel and Secretary since joining Ciena in August 2001.

Stephen P. Bradley, Ph.D. has served as a Director of Ciena since April 1998. Professor Bradley is the William Ziegler Professor of Business Administration and teaches Competitive and Corporate Strategy in the Advanced Management Program at the Harvard Business School. A member of the Harvard faculty since 1968, Professor Bradley is also Chairman of Harvard's Executive Program in Competition and Strategy: Building and Sustaining Competitive Advantage. Professor Bradley serves on the board of directors of the Risk Management Foundation of the Harvard Medical Institutions and i2 Technologies, Inc.

Harvey B. Cash has served as a Director of Ciena since April 1994. Mr. Cash is a general partner of InterWest Partners, a venture capital firm in Menlo Park, California, that he joined in 1985. Mr. Cash serves on the board of directors of First Acceptance Corp., i2 Technologies, Inc., Silicon Laboratories, Inc., Argonaut Group, Inc. and Staktek Holdings, Inc. Mr. Cash also serves on the board of directors of Voyence Inc., a privately held company.

Bruce L. Claflin has served as a director of Ciena since August 2006. Mr. Claflin served as president and Chief Executive Officer of 3Com Corporation, from January 2001 until his retirement in February 2006. Mr. Claflin joined 3Com as President and Chief Operating Officer in August 1998. Prior to 3Com, Mr. Claflin served as Senior Vice President and General Manager, Sales and Marketing, for Digital Equipment Corporation. Mr. Claflin also worked for 22 years at IBM, where he held various sales, marketing and management positions, including general manager of IBM PC Company's worldwide research and development, product and brand management, as well as president of IBM PC Company Americas. Mr. Claflin also serves on the board of directors of Advanced Micro Devices (AMD).

Lawton W. Fitt has served as a Director of Ciena since November 2000. Since October 2006, Ms. Fitt has served as a senior advisor to GSC Group, Inc., an alternative asset investment management firm. From October 2002 to March 2005, Ms. Fitt served as Director of the Royal Academy of Arts in London. From 1979 to October 2002, Ms. Fitt was an investment banker with Goldman Sachs & Co., where she was a partner from 1994, and a managing director from 1996 to October 2002. Ms. Fitt is a director of Reuters PLC and Citizens Communications Company.

Judith M. O'Brien has served as a Director of Ciena since July 2000. Since November 2006, Ms. O'Brien has served as executive vice president of Obopay, Inc., a provider of a comprehensive U.S. mobile payment service. From February 2001 until October 2006, Ms. O'Brien served as a Managing Director at Incubic Venture Fund, a venture capital firm. From February 1984 until February 2001, Ms. O'Brien was a partner with Wilson Sonsini Goodrich & Rosati, where she specialized in corporate finance, mergers and acquisitions and general corporate matters. Ms. O'Brien serves on the board of directors of Adaptec, Inc. Ms. O'Brien also serves on the board of directors of AviraDx, Inc., GeoVector Corporation, Grandis Inc., Mistletoe Technologies, Inc. and Spectragenics, Inc., all of which are privately held companies.

Michael J. Rowny has served as a Director of Ciena since August 2004. Mr. Rowny has been Chairman of Rowny Capital, a private equity firm, since 1999. From 1994 to 1999, and previously from 1983 to 1986, Mr. Rowny was with MCI Communications in positions including President and Chief Executive Officer of MCI's International Ventures, Alliances and Correspondent group, acting Chief Financial Officer, Senior Vice President of Finance, and Treasurer. Mr. Rowny serves on the board of directors of Neustar, Inc. Mr. Rowny also serves on the board of directors of Llamagraphics, Inc., a privately held company.

Gerald H. Taylor has served as a Director of Ciena since January 2000. Mr. Taylor has served as a Managing Member of mortonsgroup, LLC, a venture partnership specializing in telecommunications and information technology, since January 2000. From 1996 to 1998, Mr. Taylor was Chief Executive Officer of MCI Communications Corporation.

Item 1A. Risk Factors

Investing in our securities involves a high degree of risk. In addition to the other information contained in this report, you should consider the following risk factors before investing in our securities.

We face intense competition that could hurt our sales and our ability to achieve and maintain profitability.

The markets in which we compete for sales of networking equipment, software and services are extremely competitive, particularly the market for sales to telecommunications service providers. Competition in these markets is based on any one or a combination of the following factors: price, functionality, manufacturing capability, installation, services, existing business and customer relationships, scalability and the ability of products and services to meet the immediate and future network requirements of customers. A small number of very large companies have historically dominated the communications networking equipment industry. Many of our competitors have substantially greater financial, technical and marketing resources, greater manufacturing capacity and better established relationships with telecommunications carriers and other potential customers than we. Recent consolidation activity among large networking equipment providers has the effect of causing our competitors to grow even larger and more powerful, magnifying their strategic advantages. On November 30, 2006, Alcatel completed its acquisition of Lucent. In June 2006, Nokia and Siemens agreed to combine their communications service provider businesses to create a new joint venture, and in January 2006, Ericsson completed its acquisition of certain key assets of Marconi Corporation plc's telecommunications business. These mergers may adversely affect our competitive position by causing our competitors to grow larger and increasing their resources. We also compete with low-cost producers that can influence pricing pressure and a number of smaller companies that provide significant competition for a specific product, customer segment or geographic market. These competitors often base their products on the latest available technologies. Due to the narrower focus of their efforts, these competitors may achieve commercial availability of their products more quickly and may be more attractive to customers.

Increased competition in our markets has resulted in aggressive business tactics, including:

intense price competition, particularly from competitors in Asia;

early announcements of competing products and extensive marketing efforts;

one-stop shopping options;

competitors offering to repurchase our equipment from existing customers;

customer financing assistance;

marketing and advertising assistance; and

intellectual property assertions and disputes.

The tactics described above can be particularly effective in an increasingly concentrated base of potential customers such as telecommunications service providers. Our inability to compete successfully in our markets would harm our sales and our ability to maintain profitability.

Our revenue and operating results can fluctuate unpredictably from quarter to quarter.

Our revenue can fluctuate unpredictably from quarter to quarter. Fluctuations in our revenue can lead to even greater fluctuations in our operating results. Our budgeted expense levels depend in part on our expectations of future revenue. Any substantial adjustment to expenses to account for lower levels of revenue is difficult and takes time. Consequently, if our revenue declines, our levels of inventory, operating expense and general overhead would be high relative to revenue, resulting in additional operating losses.

Other factors contribute to fluctuations in our revenue and operating results, including:

the level of demand for our products and the timing and size of customer orders, particularly from telecommunications service provider customers;

satisfaction of contractual customer acceptance criteria and related revenue recognition requirements;

12

delays, changes to or cancellation of orders from customers;

the availability of an adequate supply of components and sufficient manufacturing capacity;

the introduction of new products by us or our competitors;

readiness of customer sites for installation; and

changes in general economic conditions as well as those specific to our market segments.

Many of these factors are beyond our control, particularly in the case of large carrier orders and multi-vendor or multi-technology network builds where the achievement of certain performance thresholds for acceptance is subject to the readiness and performance of the customer or other providers and changes in customer requirements or installation plans. Any one or a combination of the factors above may cause our revenue and operating results to fluctuate from quarter to quarter. As a consequence, our revenue and operating results for a particular quarter may be difficult to predict and our prior results are not necessarily indicative of results likely in future periods.

Our gross margin may fluctuate from quarter to quarter and our product gross margin may be adversely affected by a number of factors, some of which are beyond our control.

Our gross margin fluctuates from period to period and our product gross margin may be adversely affected by numerous factors, including:

increased price competition;

the mix in any period of higher and lower margin products and services;

sales volume during the period;

charges for excess or obsolete inventory;

changes in the price or availability of components for our products;

our ability to continue to reduce product manufacturing costs;

introduction of new products, with initial sales at relatively small volumes with resulting higher production costs; and

increased warranty or repair costs.

The factors discussed above regarding fluctuations in revenue and operating results can also affect gross margin. We expect product gross margin to continue to fluctuate from quarter to quarter. As a consequence, our gross margin for a particular quarter may be difficult to predict and our prior results are not necessarily indicative of results likely in future periods.

A small number of our telecommunication service provider customers accounted for a significant portion of our revenue in fiscal 2006. The loss of one or more of these customers, reductions in spending or changes affecting the market for telecommunications service providers generally, could negatively affect our business, financial condition and results of operations.

During fiscal 2006, Sprint, Verizon and AT&T accounted for 40.2% of our revenue in the aggregate. Our concentration in revenue increased during fiscal 2006 largely due to the effect of mergers among some of our significant customers. The industry has experienced substantial consolidation recently, including the merger of Verizon and MCI, and the combination of SBC, AT&T and BellSouth, all of which have been significant customers during prior periods. These mergers have the effect of further reducing the number of potential communications service provider customers seeking to purchase networking equipment from vendors, thereby concentrating customer

purchasing power. Moreover, these mergers may result in delays in, or the curtailment of, network investments. If consolidation among telecommunications carriers continues to increase, we may be subject to additional concentration of revenue, pricing pressure and quarterly fluctuation in revenue.

While we continue to diversify into new customer markets, a significant majority of our revenue is concentrated in our traditional customer market of telecommunications service providers. Our concentration of revenue in this customer market exposes us to significant risks associated with a market wide change in business prospects, competitive pressures or other conditions affecting telecommunications carriers. The telecommunications industry has undergone significant changes in recent years and service providers have experienced increased competition from within and outside their market. These pressures are likely to continue to cause telecommunications service providers to seek to minimize the costs of the equipment that they buy and may cause static or reduced capital expenditures. These competitive pressures may also result in pricing becoming a more important factor in customer purchasing decisions. Increased focus on pricing may favor low-cost vendors and larger competitors that can spread the effect of price discounts across a broader offering of products and services and across a larger customer base. The loss of one or more large customers, a significant reduction in spending by such customers, or a change negatively affecting the business prospects of the telecommunications industry, could have a material adverse affect on our business, financial condition and results of operations.

Network equipment sales to large communications service providers often involve lengthy sales cycles and protracted contract negotiations and may require us to assume terms or conditions that negatively affect our pricing, payment and timing of revenue recognition.

In recent years we have sought to add large communication service providers as customers for our products, software and services. Our future success will depend on our ability to maintain and expand our sales to existing customers and add new customers. Many of our competitors have long-standing relationships with communications service providers, which can pose significant obstacles to our sales efforts. Sales to large communications service providers typically involve lengthy sales cycles, protracted or difficult contract negotiations, and extensive product testing and network certification. We are sometimes required to assume terms or conditions that negatively affect pricing, payment and the timing of revenue recognition in order to consummate a sale. This may negatively affect the timing of revenue recognition, which would, in turn, negatively affect our results of operations. Communications service providers may ultimately insist upon terms and conditions that we deem too onerous or not in our best interest. Moreover, our customers are typically not contractually obligated to purchase a certain amount of products or services from us and often have the right to reduce, delay or even cancel previous orders. As a result, we may incur substantial expenses and devote time and resources to potential relationships that never materialize or result in lower than anticipated sales.

We may invest development resources in products or technologies for which market demand is lower than anticipated.

The market for communications networking equipment is characterized by rapidly evolving technologies and changes in market demand. To succeed in this market, we must continue to invest in research and development to enhance our existing products and create new ones. There is often a significant time between beginning a new development initiative and bringing the new or revised product to market, and during this time technology or the market may move in directions we did not anticipate. There is a significant probability, therefore, that at least some of our development decisions will not turn out as anticipated, and that our investment in a project will be unprofitable. Changes in the market may also cause us to discontinue previously planned investments in products, which can have a disruptive effect on relationships with customers that were anticipating the availability of a new product or feature. Product development investment decisions are difficult and there is no assurance that we will be successful. If we fail to make prudent research and development investments, our competitive position may suffer and the growth of our business and revenues could be harmed.

Product performance problems could damage our business reputation and negatively affect our results of operations.

The development and production of new products, and enhancements to existing products, are complicated and often involve problems with software, components and manufacturing methods. Due to the complexity of these products, some of them can be fully tested only when deployed in communications networks or with other equipment. We have introduced new or upgraded products in recent quarters and expect to continue to enhance and extend our product portfolio. Product performance problems are often more acute for initial deployments of new products and

product enhancements. Modifying our products to enable customers to integrate them into a new type of network architecture entails similar risks. If significant reliability, quality, or network monitoring problems develop as a result of our product development, manufacturing or integration, a number of negative effects on our business could result, including:

- increased costs associated with addressing software or hardware defects, including service and warranty expenses;

payment of liquidated damages for performance failures or delays;

high inventory obsolescence expense;

delays in collecting accounts receivable;

cancellation or reduction in orders from customers; and

damage to our reputation or legal actions by customers or end users.

Because we outsource manufacturing to contract manufacturers and use a direct order fulfillment model for certain of our products, we may be subject to product performance problems resulting from the acts or omissions of these third parties. These product performance problems could damage our business reputation and negatively affect our results of operations.

We may be required to write off significant amounts of inventory.

In recent years, we have placed the majority of our orders to manufacture components or complete assemblies for many of our products only when we have firm orders from our customers. Because this practice can result in delays in the delivery of products to customers and place us at a competitive disadvantage, we now order equipment and components from our contract manufacturers and suppliers based on forecasts of customer demand across all of our products. We believe this change is necessary in response to increased customer insistence upon shortened delivery terms. This change in our inventory purchases exposes us to the risk that our customers will not order those products for which we have forecasted sales, or will purchase fewer than the number of products we have forecasted. Our purchase agreements generally do not require that a customer guarantee any minimum purchase level and customers often may modify, reduce or cancel purchase quantities. As a result we may purchase inventory based on forecasted sales and in anticipation of purchases that never come to fruition. In such cases, we may be required to write off inventory. We may also be required to write off inventory as a result of the effect of environmental regulations such as the Restriction of the Use of Certain Hazardous Substances (RoHS), adopted by the European Union. As a result of previous component purchases that we based on forecasted sales, we currently hold inventory that includes non-compliant components. If we are unable to locate alternate demand for these non-compliant components outside of the European Union, we may be required to write off or write down this inventory. If we are required to write off, or write down inventory, it may result in an accounting charge that could materially affect our results of operations for the quarter in which such charge occurs.

Continued shortages in component supply or manufacturing capacity could increase our costs, adversely affect our results of operations and constrain our ability to grow our business.

As we have expanded our product portfolio, increased our use of contract manufacturers and increased our product sales in recent years manufacturing capacity and supply constraints related to components and subsystems have become increasingly significant issues for us. We have encountered and continue to experience component shortages that have affected our operations and ability to deliver products to customers in a timely manner. Growth in customer demand for the communications networking products supplied by us, our competitors and other third parties, has resulted in supply constraints among providers of some components used in our products. In addition, environmental regulations, such as the Restriction of the Use of Certain Hazardous Substances (RoHS) adopted by the European Union, have resulted in increased demand for compliant components from suppliers. As a result, we may experience delays or difficulty obtaining compliant components from suppliers. Component shortages and manufacturing capacity constraints may also arise, or be exacerbated by difficulties with our suppliers or contract manufacturers, or our failure to adequately forecast our component or manufacturing needs. If shortages or delays persist or worsen, the price of required components may increase, or the components may not be available at all. If we are unable to secure the components or subsystems that we require at reasonable prices, or are unable to secure manufacturing capacity adequate to meet our needs, we may experience delivery delays and may be unable to satisfy our contractual obligations to customers. These delays may cause us to incur liquidated damages to customers and negatively affect our revenue and gross margin. Shortages in component supply or manufacturing capacity could also limit our

opportunities to pursue additional growth or revenue opportunities and could harm our business reputation and customer relationships.

We may not be successful in selling our products into new markets and developing and managing new sales channels.

We continue to take steps to sell our expanded product portfolio into new geographic markets and to a broader customer base, including enterprises, cable operators, and federal, state and local governments. We have less experience in these

markets and believe, in order to succeed in these markets, we must develop and manage new sales channels and distribution arrangements. We expect these relationships to be an increasingly important part of the growth of our business and our efforts to increase revenue. Because we have only limited experience in developing and managing such channels, we may not be successful in reaching additional customer segments, expanding into new geographic regions, or reducing the financial risks of entering new markets and pursuing new customer segments. We may expend time, money and other resources on channel relationships that are ultimately unsuccessful. In addition, sales to federal, state and local governments require compliance with complex procurement regulations with which we have little experience. We may be unable to increase our sales to government contractors if we determine that we cannot comply with applicable regulations. Our failure to comply with regulations for existing contracts could result in civil, criminal or administrative proceedings involving fines and suspension or debarment from federal government contracts. Failure to manage additional sales channels effectively would limit our ability to succeed in these new markets and could adversely affect our ability to grow our customer base and revenue.

We may experience delays in the development and enhancement of our products that may negatively affect our competitive position and business.

Because our products are based on complex technology, we can experience unanticipated delays in developing, improving, manufacturing or deploying them. Each step in the development life cycle of our products presents serious risks of failure, rework or delay, any one of which could decrease the timing and cost-effective development of such product and could affect customer acceptance of the product. Unexpected intellectual property disputes, failure of critical design elements, and a host of other execution risks may delay or even prevent the introduction of these products. Our development efforts may also be affected, particularly in the near term, by our decision to restructure development functions around technology sets rather than product lines or location-specific development. In addition, we expect to increase hiring of personnel for our development facility in India and expand research and development activity. Modification of research and development strategies and changes in allocation of resources could be disruptive to our development efforts. If we do not develop and successfully introduce products in a timely manner, our competitive position may suffer and our business, financial condition and results of operations would be harmed.

We must manage our relationships with contract manufacturers to ensure that our product requirements are met timely and effectively.

We rely on contract manufacturers to perform the majority of the manufacturing operations for our products and components and we are increasingly utilizing overseas suppliers, particularly in Asia. The qualification of our contract manufacturers is a costly and time-consuming process, and these manufacturers build product for other companies, including our competitors. We are constantly reviewing our manufacturing capability, including the work of our contract manufacturers to ensure that our production requirements are met in terms of cost, capacity, quality and reliability. From time to time, we may decide to transfer the manufacturing of a product from one contract manufacturer to another, to better meet our production needs. Efforts to transfer to a new contract manufacturer or consolidate our use of suppliers may result in temporary increases in inventory volumes purchased in order to ensure continued supply. It is possible that we may not effectively manage these contract manufacturer transitions. Moreover, new contract manufacturers may not perform as well as expected. As a result, we experience risks associated with lead times, on time delivery and quality assurance that could harm our business. In addition, we do not have contracts in place with some of these providers and do not have guaranteed supply of components or manufacturing capacity. Our inability to effectively manage our relationships with our contract manufacturers, particularly overseas, could negatively affect our business and results of operations.

We depend on a limited number of suppliers, and for some items we do not have a substitute supplier.

We depend on a limited number of suppliers for our product components and subsystems, as well as for equipment used to manufacture and test our products. Our products include several components for which reliable, high-volume suppliers are particularly limited. Some key optical and electronic components we use in our products are currently available only from sole or limited sources, and in some cases, that source also is a competitor. As a result of this concentration in our supply chain, particularly for optical components, our business and operations would be negatively affected if our suppliers were to experience any significant disruption affecting the price, quality, availability or timely delivery of components. The loss of a source of key components could require us to re-engineer

products that use those components, which would increase our costs and negatively affect our product gross margin. The partial or complete loss of a sole or limited source supplier could result in lost revenue, added costs and deployment delays that could harm our business and customer relationships.

Our failure to manage our relationships with service delivery partners effectively could adversely impact our financial results and relationship with customers.

We rely on a number of service delivery partners, both domestic and international, to complement our global service and support resources. We expect to increasingly rely upon third party service delivery partners for the installation of our equipment in larger network builds, which often include more onerous installation, testing and acceptance terms. In order to ensure that we timely install our products and satisfy obligations to our customers, we must identify, train and certify additional appropriate partners. The certification of these partners can be costly and time-consuming, and these partners service products for other companies, including our competitors. We may not be able to effectively manage our relationships with our partners and we cannot be certain that they will be able to deliver our services in the manner or time required. If our service partners are unsuccessful in delivering services:

we may suffer delays in recognizing revenue in cases where revenue recognition is dependent upon product installation, testing and acceptance;

our services revenue may be adversely affected; and

our relationship with customers could suffer.

We may incur significant costs and our competitive position may suffer as a result of our efforts to protect and enforce our intellectual property rights or respond to claims of infringement from others.

Despite efforts to protect our proprietary rights, unauthorized parties may attempt to copy or otherwise obtain and use our products or technology. This is likely to become an increasingly important issue as we expand our product development into India and the manufacture of products and components to contract manufacturers in Asia. These and other international operations could expose us to a lower level of intellectual property protection than in the United States. Monitoring unauthorized use of our products is difficult, and we cannot be certain that the steps that we are taking will prevent unauthorized use of our technology. If competitors are able to use our technology, our ability to compete effectively could be harmed.

In recent years, we have filed suit to enforce our intellectual property rights. From time to time we have also been subject to litigation and other third party intellectual property claims, including as a result of our indemnification obligations to customers or resellers that purchase our products. The frequency of these assertions is increasing as patent holders, including entities that are not in our industry and that purchase patents as an investment or to monetize such rights by obtaining royalties, use infringement assertions as a competitive tactic and a source of additional revenue. Intellectual property claims can significantly divert the time and attention of our personnel and result in costly litigation. Intellectual property infringement claims can also require us to pay substantial royalties, enter into license agreements and/or develop non-infringing technology. Accordingly, the costs associated with third party intellectual property claims could adversely affect our business, results of operations and financial condition.

Our international operations could expose us to additional risks and result in increased operating expense.

We market, sell and service our products globally. We have established offices around the world, including in North America, Europe, Latin America and the Asia Pacific region. We have also established a development operation in India to pursue offshore development resources and are increasingly relying upon overseas suppliers, particularly in Asia, for materials sourcing of components and contract manufacturing of our products. We expect that our international activities will be dynamic during fiscal 2007, and we may enter new markets and withdraw from or reduce operations in others. These changes to our international operations will require significant management attention and financial resources. In some countries, our success will depend in part on our ability to form relationships with local partners. Our inability to identify appropriate partners or reach mutually satisfactory arrangements for international sales of our products could impact our ability to maintain or increase international market demand for our products.

International operations are subject to inherent risks, and our future results could be adversely affected by a number of factors, including:

greater difficulty in collecting accounts receivable and longer collection periods;

difficulties and costs of staffing and managing foreign operations;

the impact of recessions in economies outside the United States;

reduced protection for intellectual property rights in some countries;

adverse tax consequences;

social, political and economic instability;

trade protection measures, export compliance, qualification to transact business and other regulatory requirements;

effects of changes in currency exchange rates; and

natural disasters and epidemics.

Our efforts to offshore certain development resources and operations to India may not be successful and may expose us to unanticipated costs or liabilities.

We have established a development operation in India and expect to increase hiring of personnel for this facility during fiscal 2007. We have limited experience in offshoring our business functions, particularly development operations, and there is no assurance that our plan will enable us to achieve meaningful cost reductions or greater resource efficiency. Further, offshoring to India involves significant risks, including:

difficulty hiring and retaining appropriate engineering resources due to increased competition for such resources;

the knowledge transfer related to our technology and exposure to misappropriation of intellectual property or confidential information, including information that is proprietary to us, our customers and other third parties;

heightened exposure to changes in the economic, security and political conditions of India;

currency exchange and tax risks associated with offshore operations; and

development efforts that do not meet our requirements because of language, cultural or other differences associated with international operations, resulting in errors or delays.

Difficulties resulting from the factors above and other risks associated with offshoring could expose us to increased expense, impair our development efforts, harm our competitive position and damage our reputation. Our efforts to offshore certain development resources to India could be disruptive to our business and may cause us to incur substantial unanticipated costs or expose us to unforeseen liabilities.

Our exposure to the credit risks of our customers and resellers may make it difficult to collect receivables and could adversely affect our operating results and financial condition.

Industry and economic conditions have weakened the financial position of some of our customers. To sell to some of these customers, we may be required to take risks of uncollectible accounts. We may be exposed to similar risks relating to third party resellers and other sales channel partners, as we intend to increasingly utilize such parties as we enter into new geographies, particularly in Europe. While we monitor these situations carefully and attempt to take appropriate measures to protect ourselves, it is possible that we may have to write down or write off doubtful accounts. Such write-downs or write-offs would negatively affect our operating results for the period in which they occur, and, if large, could have a material adverse effect on our operating results and financial condition.

Efforts to restructure our operations and align our resources with market opportunities could disrupt our business and affect our results of operations.

We have taken several steps, including reductions in force, office closures, and internal reorganizations to reduce the size and cost of our operations and to better match our resources with our market opportunities. We continue to make changes to our operations and allocation of resources in order to improve efficiency and match our resources with market opportunities. These changes could be disruptive to our business. In addition, our efforts in prior periods to reduce cost and improve efficiency have resulted in the recording of accounting charges. These include inventory and technology-related write-offs, workforce reduction costs and charges relating to consolidation of excess facilities.

If we are required to take a substantial charge related to restructuring efforts, our results of operations would be adversely affected in such period.

If we are unable to attract and retain qualified personnel, we may be unable to manage our business effectively.

Competition to attract and retain highly skilled technical and other personnel with experience in our industry is increasing in intensity and our employees have been the subject of targeted hiring by our competitors. We may experience difficulty retaining and motivating existing employees and attracting qualified personnel to fill key positions. It may be difficult to replace members of our management team or other key personnel, and the loss of such individuals could be disruptive to our business. Because we generally do not have employment contracts with our employees, we must rely upon providing competitive compensation packages and a high-quality work environment in order to retain and motivate employees. We have informed employees that we will not be issuing equity awards as broadly or at the same level as historical stock option grants. If we are unable to attract and retain qualified personnel, we may be unable to manage our business effectively.

We may be required to assume warranty, service, development and other unexpected obligations in connection with our resale of complementary products of other companies.

We have entered into agreements with strategic partners that permit us to distribute the products of other companies. As part of our strategy to diversify our product portfolio and customer base, we may enter into additional resale and original equipment manufacturer agreements in the future. To the extent we succeed in reselling the products of these companies, we may be required by customers to assume certain warranty, service and development obligations. While our suppliers often agree to support us with respect to these obligations, we may be required to extend greater protection in order to effect a sale. Moreover, some of the companies whose products we resell are relatively small companies with limited financial resources. If they are unable to satisfy these obligations, we may have to expend our own resources to do so. This risk is amplified because the equipment that we are selling has been designed and manufactured by other third parties and may be subject to warranty claims, the magnitude of which we are unable to evaluate fully. We may be required to assume warranty, service, development and other unexpected obligations in connection with our resale of complementary products of other companies.

Strategic acquisitions and investments may expose us to increased costs and unexpected liabilities.

We may acquire or make strategic investments in other companies to add or expand the markets we address and diversify our customer base. We may also engage in these transactions to acquire or accelerate the development of products incorporating new technologies sought after by our customers. To do so, we may use cash, issue equity that would dilute our current shareholders' ownership, incur debt or assume indebtedness. Strategic investments and acquisitions involve numerous risks, including:

- difficulties in integrating the operations, technologies and products of the acquired companies;

- diversion of management's attention;

- potential difficulties in completing projects of the acquired company and costs related to in-process projects;

- the potential loss of key employees of the acquired company;

- subsequent amortization expenses related to intangible assets and charges associated with impairment of goodwill;

- ineffective internal controls over financial reporting for purposes of Section 404 of the Sarbanes-Oxley Act;

- dependence on unfamiliar supply partners; and

- exposure to unanticipated liabilities, including intellectual property infringement claims.

As a result of these and other risks, any acquisitions or strategic investments may not reap the intended benefits and may ultimately have a negative impact on our business, results of operation and financial condition.

We may be required to take further write-downs of goodwill and other intangible assets.

As of October 31, 2006, we had \$232.0 million of goodwill on our balance sheet. This amount primarily represents the remaining excess of the total purchase price of our acquisitions over the fair value of the net assets acquired. At

October 31, 2006, we had \$91.3 million of other intangible assets on our balance sheet. The amount primarily reflects purchased technology from our acquisitions. At October 31, 2006, goodwill and other intangible assets represented approximately 17.6% of our total assets. During the fourth quarter of 2005, we incurred a goodwill impairment charge of approximately \$176.6 million and an impairment of other intangibles of \$45.7 million. If we are required to record additional impairment

charges related to goodwill and other intangible assets, such charges would have the effect of decreasing our earnings or increasing our losses in such period. If we are required to take a substantial impairment charge, our earnings per share or net loss per share could be materially adversely affected in such period.

We may be adversely affected by fluctuations in currency exchange rates.

Historically, our primary exposure to currency exchange rates has been related to non-U.S. dollar denominated operating expenses in Europe, Asia and Canada where we sell primarily in U.S. dollars. As we increase our international sales and utilization of international suppliers, we expect to transact additional business in currencies other than the U.S. dollar. As a result, we will be subject to the possibility of greater effects of foreign exchange translation on our financial statements. For those countries outside the United States where we have significant sales, a devaluation in the local currency would result in reduced revenue and operating profit and reduce the value of our local inventory presented in our financial statements. In addition, fluctuations in foreign currency exchange rates may make our products more expensive for customers to purchase or increase our operating costs, thereby adversely affecting our competitiveness. To date, we have not significantly hedged against foreign currency fluctuations; however, we may pursue hedging alternatives in the future. Although exposure to currency fluctuations to date has not had an adverse effect on our business, there can be no assurance that exchange rate fluctuations in the future will not have a material adverse effect on our revenue from international sales and, consequently, our business, operating results and financial condition.

Failure to maintain effective internal controls over financial reporting could have a material adverse effect on our business, operating results and stock price.

Section 404 of the Sarbanes-Oxley Act of 2002 requires that we include in our annual report, a report containing management's assessment of the effectiveness of our internal controls over financial reporting as of the end of our fiscal year and a statement as to whether or not such internal controls are effective. Such report must also contain a statement that our independent registered public accounting firm has issued an attestation report on management's assessment of such internal controls.

We initially became subject to these requirements for our fiscal year ended October 31, 2005. Compliance with these requirements has resulted in, and is likely to continue to result in, significant costs and the commitment of time and operational resources. Growth of our business, including our broader product portfolio and increased transaction volume, will necessitate ongoing changes to our internal control systems, processes and infrastructure, including our information systems. Our increasingly global operations, including our development facility in India and offices abroad, will pose additional challenges to our internal control systems as their operations become more significant. We cannot be certain that our current design for internal control over financial reporting, and any modifications necessary to reflect changes in our business, will be sufficient to enable management or our independent registered public accounting firm to determine that our internal controls are effective for any period, or on an ongoing basis. If we are unable to assert that our internal controls over financial reporting are effective (or if our independent registered public accounting firm is unable to attest that our management's report is fairly stated or they are unable to express an opinion on our management's assessment of the effectiveness of internal controls over financial reporting), our business may be harmed. Market perception of our financial condition and the trading price of our stock may be adversely affected and customer perception of our business may suffer.

Our business is dependent upon the proper functioning of our information systems and upgrading these systems may result in disruption to our operating processes and internal controls.

The efficient operation of our business is dependent on the successful operation of our information systems. In particular, we rely on our information systems to process financial information, manage inventory and administer our sales transactions. In an effort to improve the efficiency of our operations, achieve greater automation and support the growth of our business, we are in the process of upgrading certain information systems and expect to implement a new version of our Oracle management information system during fiscal 2007. As a result of these changes, we anticipate that we will have to modify a number of our operational processes and internal control procedures to conform to the work-flows of new or upgraded information systems. We will also have to undergo a process of validating the data in any new system to ensure its integrity and will need to train our personnel. We cannot assure you that these changes to our information systems will occur without some level of disruption of our operating processes and controls. Any

material disruption, malfunction or similar problems with our information systems could negatively impact our business operations.

Obligations associated with our outstanding indebtedness on our convertible notes may adversely affect our business.

At October 31, 2006, indebtedness on our outstanding 3.75% Convertible Notes, due February 1, 2008 and 0.25%
20

Convertible Senior Notes due May 1, 2013 totaled \$842.3 million in aggregate principal. Our indebtedness and repayment obligations could have important negative consequences, including:

increasing our vulnerability to general adverse economic and industry conditions;

limiting our ability to obtain additional financing;

reducing the availability of cash resources available for other purposes, including capital expenditures;

limiting our flexibility in planning for, or reacting to, changes in our business and the industry in which we compete; and

placing us at a possible competitive disadvantage to competitors that have better access to capital resources.

We may also add additional indebtedness such as equipment loans, working capital lines of credit and other long term debt. Our repayment obligations associated with our convertible notes may adversely affect our business.

Our stock price is volatile.

Our common stock price has experienced substantial volatility in the past, and may remain volatile in the future. Volatility can arise as a result of a number of the factors discussed in this Risk Factors section, as well as divergence between our actual or anticipated financial results and published expectations of analysts, and announcements that we, our competitors, or our customers may make. Volatility in our common stock price and liquidity in our common stock may also be negatively affected by the one-for-seven reverse stock split of our common stock completed on September 22, 2006.

Item 1B. Unresolved Staff Comments

Not applicable.

Item 2. Properties

As of October 31, 2006, all of our properties are leased. Our principal executive offices are located in Linthicum, Maryland. We lease twenty-four facilities related to our ongoing operations. These include four buildings located at various sites near Linthicum, Maryland, including an engineering facility, two manufacturing facilities, and one administrative and sales facility. We also have engineering and/or service facilities located in Alpharetta, Georgia; Acton, Massachusetts; and Kanata, Canada. During fiscal 2006, we commenced operations of our development facility in Gurgaon, India and a manufacturing support office in Shenzhen, Peoples Republic of China. We also lease various small offices in the United States and abroad to support our sales and services. We believe the facilities we are now using are adequate and suitable for our business requirements.

We lease a number of properties that we no longer occupy. As part of our restructuring costs, we provide for the estimated cost of the net lease expense for these facilities. The cost is based on the fair value of future minimum lease payments under contractual obligations offset by the fair value of the estimated future sublease payments that we may receive. As of October 31, 2006, our accrued restructuring liability related to these properties was \$35.6 million. If actual market conditions relating to the use of these facilities are less favorable than those projected by management, additional restructuring costs associated with these facilities may be required. For additional information regarding our lease obligations, See Item 8. Financial Statements and Supplementary Data.

Item 3. Legal Proceedings

On October 3, 2000, Stanford University and Litton Systems filed a complaint in the United States District Court for the Central District of California against Ciena and several other defendants, alleging that optical fiber amplifiers incorporated into certain of those parties' products infringe U.S. Patent No. 4,859,016 (the '016 Patent'). The complaint seeks injunctive relief, royalties and damages. On October 10, 2003, the court stayed the case pending final resolution of matters before the U.S. Patent and Trademark Office (the PTO), including a request for and disposition of a reexamination of the '016 Patent. On October 16, 2003 and November 2, 2004, the PTO granted reexaminations of the '016 Patent, resulting in a continuation of the stay of the case. On September 11, 2006, the PTO issued a Notice of Intent to Issue a Reexamination Certificate and Statement of Reasons for Patentability/Confirmation, stating its intent to confirm certain claims of the '016 Patent.

Thereafter, on September 19, 2006, Litton Systems filed a status report in which it requested that the district court lift the stay of the case, which request was denied by the district court on October 13, 2006. We believe that we have valid defenses to the lawsuit and intend to defend it vigorously in the event the stay of the case is lifted.

As a result of our merger with ONI Systems Corp. in June 2002, we became a defendant in a securities class action lawsuit. Beginning in August 2001, a number of substantially identical class action complaints alleging violations of the federal securities laws were filed in the United States District Court for the Southern District of New York. These complaints name ONI, Hugh C. Martin, ONI's former chairman, president and chief executive officer; Chris A. Davis, ONI's former executive vice president, chief financial officer and administrative officer; and certain underwriters of ONI's initial public offering as defendants. The complaints were consolidated into a single action, and a consolidated amended complaint was filed on April 24, 2002. The amended complaint alleges, among other things, that the underwriter defendants violated the securities laws by failing to disclose alleged compensation arrangements (such as undisclosed commissions or stock stabilization practices) in the initial public offering's registration statement and by engaging in manipulative practices to artificially inflate the price of ONI's common stock after the initial public offering. The amended complaint also alleges that ONI and the named former officers violated the securities laws on the basis of an alleged failure to disclose the underwriters' alleged compensation arrangements and manipulative practices. No specific amount of damages has been claimed. Similar complaints have been filed against more than 300 other issuers that have had initial public offerings since 1998, and all of these actions have been included in a single coordinated proceeding. Mr. Martin and Ms. Davis have been dismissed from the action without prejudice pursuant to a tolling agreement. In July 2004, following mediated settlement negotiations, the plaintiffs, the issuer defendants (including Ciena), and their insurers entered into a settlement agreement, whereby, if approved, the plaintiffs' cases against the issuers would be dismissed, the insurers would agree to guarantee a recovery by the plaintiffs from the underwriter defendants of at least \$1 billion, and the issuer defendants would agree to assign or surrender to the plaintiffs certain claims the issuers may have against the underwriters. The settlement agreement does not require Ciena to pay any amount toward the settlement or to make any other payments. In October 2004, the district court certified a class with respect to the Section 10(b) claims in six focus cases selected out of all of the consolidated cases, which cases did not include Ciena, and which decision was appealed by the underwriter defendants to the U.S. Court of Appeals for the Second Circuit. On February 15, 2005, the district court granted the motion filed by the plaintiffs and issuer defendants for preliminary approval of the settlement agreement, subject to certain modifications to the proposed bar order, and directed the parties to submit a revised settlement agreement reflecting its opinion. On August 31, 2005, the district court issued a preliminary order approving the revised stipulated settlement agreement, and approving and setting dates for notice of the settlement to all class members. A fairness hearing was held on April 24, 2006, at which time the court took the matter under advisement. If the court determines that the settlement is fair to the class members, the settlement will be approved. On December 5, 2006, the U.S. Court of Appeals for the Second Circuit vacated the district court's grant of class certification in the six focus cases. Because the settlement agreement involves certification of a settlement class as part of the approval process, the impact of the Second Circuit's decision on the settlement remains unclear.

In addition to the matters described above, we are subject to various legal proceedings, claims and litigation arising in the ordinary course of business. While the outcome of these matters is currently not determinable, we do not expect that the ultimate costs to resolve these matters will have a material effect on our results of operations, financial position or cash flows.

Item 4. Submission of Matters to a Vote of Security Holders

No matters were submitted to a vote of security holders in the fourth quarter of fiscal 2006.

PART II

Item 5. Market for Registrant's Common Stock and Related Stockholder Matters

(a) Ciena's common stock is traded on the NASDAQ Global Select Market under the symbol CIEN. The following table sets forth the high and low sales prices of Ciena common stock, as reported on the NASDAQ Global Select Market, for the fiscal periods indicated. The sales prices below have been adjusted to reflect the one-for-seven reverse stock split of Ciena's authorized and outstanding common stock effected on September 22, 2006.

	Price Range of Common Stock	
	High	Low
Fiscal Year 2005		
First Quarter ended January 31	\$ 24.50	\$ 15.40
Second Quarter ended April 30	\$ 20.65	\$ 11.48
Third Quarter ended July 31	\$ 18.55	\$ 14.35
Fourth Quarter ended October 31	\$ 20.30	\$ 14.28
Fiscal Year 2006		
First Quarter ended January 31	\$ 28.77	\$ 16.31
Second Quarter ended April 30	\$ 39.34	\$ 26.04
Third Quarter ended July 31	\$ 33.67	\$ 23.38
Fourth Quarter ended October 31	\$ 30.87	\$ 23.08

As of December 15, 2006, there were approximately 1,958 holders of record of Ciena's common stock and 84,939,780 shares of common stock outstanding.

Ciena has never paid cash dividends on its capital stock. We intend to retain earnings for use in our business and we do not anticipate paying any cash dividends in the foreseeable future.

In connection with the reverse stock split of its common shares described above, through its transfer agent, Ciena sold 1,011 shares of its common stock on October 9, 2006. The sale resulted in proceeds of approximately \$27,500, which were used to fund the payment to shareholders of record of cash in lieu of fractional shares resulting from the reverse stock split. The sale of these shares was exempt from registration pursuant to Rule 236 of the Securities Act of 1933, as amended.

(b) Not applicable.

(c) Not applicable.

Item 6. Selected Consolidated Financial Data

The following selected consolidated financial data should be read in conjunction with Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations and the consolidated financial statements and the notes thereto included in Item 8, Financial Statements and Supplementary Data. Ciena has a 52 or 53 week fiscal year, which ends on the Saturday nearest to the last day of October in each year. For purposes of financial statement presentation, each fiscal year is described as having ended on October 31. Each fiscal year in the tables below comprised 52 weeks.

On September 22, 2006, we effected a one-for-seven reverse stock split of our authorized and outstanding common stock. Pursuant to the reverse stock split, each seven shares of authorized and outstanding common stock was reclassified and combined into one share of new common stock. All references to share and per-share data for all periods presented have been adjusted to give effect to the reverse stock split.

Balance Sheet Data:

	As of October 31, (in thousands)				
	2002	2003	2004	2005	2006
Cash, cash equivalents, short- and long-term investments	\$2,069,812	\$1,611,467	\$1,268,823	\$1,093,487	\$1,199,964
Total assets	2,751,022	2,378,165	2,137,054	1,675,229	1,839,713
Long-term obligations, excluding current portion	999,935	861,149	824,053	761,398	924,484
Stockholders' equity	\$1,527,269	\$1,330,817	\$1,154,422	\$ 735,367	\$ 753,626

Statement of Operations Data:

	Year Ended October 31,				
	(in thousands, except per share data)				
	2002	2003	2004	2005	2006
Revenue	\$ 361,155	\$ 283,136	\$ 298,707	\$ 427,257	\$ 564,056
Cost of goods sold	596,034	210,091	226,954	291,067	306,275
Gross profit (loss)	(234,879)	73,045	71,753	136,190	257,781
Operating expenses:					
Research and development	255,291	212,523	205,364	137,245	111,069
Selling and marketing	133,836	105,921	112,310	115,022	104,434
General and administrative	53,704	39,703	28,592	33,715	47,476
Amortization of intangible assets	8,972	17,870	30,839	38,782	25,181
In-process research and development		2,800	30,200		
Restructuring costs	98,093	13,575	57,107	18,018	15,671
Goodwill impairment	557,286		371,712	176,600	
Long-lived asset impairment	127,336	47,176	15,926	45,862	
Gain on lease settlement					(11,648)
Recovery of sale, export, use tax liabilities and payments			(5,388)		
Provision (benefit) for doubtful accounts	14,813		(2,794)	2,602	(3,031)
Total operating expenses	1,249,331	439,568	843,868	567,846	289,152
Loss from operations	(1,484,210)	(366,523)	(772,115)	(431,656)	(31,371)
Interest and other income, net	64,173	45,987	25,936	31,294	50,245
Interest expense	(48,367)	(39,359)	(29,841)	(28,413)	(24,165)
Loss on equity investments, net	(15,677)	(4,760)	(4,107)	(9,486)	215
Gain (loss) on extinguishment of debt	(2,683)	(20,606)	(8,216)	3,882	7,052
Gain (loss) before income taxes	(1,486,764)	(385,261)	(788,343)	(434,379)	1,976
Provision for income taxes	110,735	1,256	1,121	1,320	1,381
Net income (loss)	\$ (1,597,499)	\$ (386,517)	\$ (789,464)	\$ (435,699)	\$ 595
Basic net income (loss) per common share	\$ (30.62)	\$ (6.06)	\$ (10.60)	\$ (5.30)	\$ 0.01
Diluted net income (loss) per dilutive potential common share	\$ (30.62)	\$ (6.06)	\$ (10.60)	\$ (5.30)	\$ 0.01
Weighted average basic common shares	52,172	63,814	74,493	82,170	83,840
	52,172	63,814	74,493	82,170	85,011

Weighted average dilutive potential
common shares

24

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

This Management's Discussion and Analysis of Financial Condition and Results of Operations contains statements that discuss future events or expectations, contain projections of results of operations or financial condition, changes in the markets for our products and services, or state other forward-looking information. Ciena's forward-looking information is based on various factors and was derived using numerous assumptions. In some cases, you can identify these forward-looking statements by words like may, will, should, expects, plans, anticipates, believes, estimates, predicts, potential or continue or the negative of those words and other comparable words. You should be aware that these statements only reflect our current predictions and beliefs. These statements are subject to known and unknown risks, uncertainties and other factors, and actual events or results may differ materially. Important factors that could cause our actual results to be materially different from the forward-looking statements are disclosed throughout this report, particularly under the heading Risk Factors in Item 1A of Part I of this annual report. You should review these risk factors for a more complete understanding of the risks associated with an investment in Ciena's securities. Ciena undertakes no obligation to revise or update any forward-looking statements. The following discussion and analysis should be read in conjunction with Selected Consolidated Financial Data and Ciena's consolidated financial statements and notes thereto included elsewhere in this annual report.

Overview

Ciena Corporation is a supplier of communications networking equipment, software and services that support the delivery and transport of voice, video and data services. Our products are used in communications networks operated by telecommunications service providers, cable operators, governments and enterprises across the globe. We specialize in transitioning legacy communications networks to converged, next-generation architectures, capable of efficiently delivering a broader mix of high-bandwidth services. By improving network productivity, reducing costs and enabling integrated services offerings, our optical, data and broadband access platforms create business and operational value for our customers.

Over the past fiscal year, Ciena generated significant revenue growth. We also improved our gross margin and reduced our operating costs over the prior fiscal year. Our steady progress along these fronts has resulted in an important milestone for our business and financial results. For the fourth quarter of fiscal 2006, Ciena had net income of \$13.1 million, or \$0.14 per diluted share, representing the achievement of quarterly profitability on a GAAP basis for the first time since the third quarter of 2001. These quarterly results enabled us to achieve net income of \$0.6 million, or \$0.01 per diluted share for fiscal 2006.

Revenue was \$160.0 million for the fourth quarter of fiscal 2006, representing our eleventh consecutive sequential quarterly increase. Revenue increased 32.0% from \$427.3 million in fiscal 2005 to \$564.1 million in fiscal 2006. Revenue growth continues to be driven, in substantial part, by customers transitioning legacy networks to next-generation networks better able to address a broader mix of traffic types and services. In addition, increased broadband usage by end users continues to fuel demand for our products as service providers address network capacity requirements. We expect that current market conditions will enable further growth of our business, including opportunities for sales of our metro transport and switching products, particularly for Ethernet-driven applications. Our percentage of international revenue increased from \$86.5 million, or 20.2% of total revenue in fiscal 2005, to \$140.4 million, or 24.9% of total revenue in fiscal 2006. As a result of our participation in BT network builds, including their 21st Century Network project, or 21CN, and other international network projects, we expect our international sales to continue to increase in fiscal 2007 and be a significant contributor to our growth. While we believe that current market conditions will enable us to continue to grow our revenue during fiscal 2007, our business remains susceptible to fluctuation from quarter to quarter due to the timing and size of equipment orders, our ability to deliver products to fulfill those orders, and the timing of product acceptance for revenue recognition.

Sprint, Verizon and AT&T each accounted for greater than 10% of our fiscal 2006 revenue, and 40.2% in the aggregate. BellSouth, Verizon and SAIC each accounted for greater than 10% of our fiscal 2005 revenue, and 31.3% in the aggregate. Our concentration in revenue increased during fiscal 2006 largely due to the effect of mergers involving some of our largest customers. The telecommunications industry has experienced substantial consolidation, including the mergers of Verizon and MCI, and SBC and AT&T during our fiscal 2006. Each of these companies has

been a significant customer during prior periods. In addition, AT&T completed its acquisition of BellSouth in December 2006. As a result, AT&T is likely to represent a greater percentage of our revenue in fiscal 2007.

Improving gross margin was a significant focus for us during fiscal 2006. Gross margin for fiscal 2006 was 45.7%, up from 31.9% in fiscal 2005. Increased gross margin during fiscal 2006 reflects favorable product mix, product cost reductions

and improved manufacturing efficiencies. To the extent we encounter increased pricing pressure during fiscal 2007, achieving further product cost improvements will be important for us to maintain the gross margin levels attained during fiscal 2006. To continue to drive these product cost reductions, we are emphasizing a global approach to sourcing components and manufacturing our products, and are increasingly utilizing overseas suppliers in lower cost regions, particularly in Asia. While we experienced improved gross margin stability during fiscal 2006, gross margin may be susceptible to fluctuation in fiscal 2007 due to product and customer mix, our ability to drive further product cost reductions and pricing pressure.

Operating expense decreased from \$301.8 million in the fourth quarter of fiscal 2005 to \$68.9 million in the fourth quarter of fiscal 2006. Operating expense decreased from \$567.8 million in fiscal 2005 to \$289.2 million in fiscal 2006. During the fourth quarter of fiscal 2005, we incurred aggregate charges of \$222.3 million associated with impairment of goodwill and long-lived assets. Exclusive of these impairment charges, the steps we have taken to improve operational efficiencies enabled us to reduce our operating expense during fiscal 2006. We expect quarterly operating expense to increase from the fourth quarter of fiscal 2006 during fiscal 2007 as we fund the growth of our business through research and development initiatives, increased hiring and the expansion of our development operations in India. While we expect operating expense to increase, reducing these expenses as a percentage of revenue will be critical if we are to maintain and build upon the profitable operating results achieved in fiscal 2006.

During fiscal 2006, we completed a public offering of 0.25% Convertible Senior Notes due May 1, 2013, in aggregate principal amount of \$300.0 million. This offering resulted in proceeds of \$263.6 million, net of offering expenses, underwriting discounts and the \$28.5 million cost of a call spread option purchased by Ciena. During fiscal 2006, we also repurchased \$106.5 million of our outstanding 3.75% convertible notes, due February 1, 2008, in open market transactions for \$98.4 million. We recorded a gain on the extinguishment of debt in the amount of \$7.1 million, which consists of the \$8.1 million gain from the repurchase of the notes less a write-off of \$1.0 million of associated debt issuance costs. At October 31, 2006, the remaining principal balance on our outstanding 3.75% convertible notes was \$542.3 million. Additional information regarding our outstanding convertible notes can be found in Note 12 to the Consolidated Financial Statements under Item 8 of Part II of this annual report.

During fiscal 2006, we eliminated our former business units and discontinued reporting our results of operations on a historical operating segment basis. Ciena's financial results for fiscal 2006 are reported in this annual report as a single business segment. Financial results for fiscal 2006 also represent our first full fiscal year reflecting the effect of our adoption of Statement of Financial Accounting Standards (SFAS) No. 123(R), Share-Based Payment. SFAS 123(R) requires that we recognize compensation expense on our consolidated statement of operations for all share-based awards made to employees and directors based on estimated fair values. We adopted SFAS 123(R) using the modified prospective application transition method, and accordingly have not restated financial statements for prior periods to include the impact of SFAS 123(R). Share-based compensation was \$14.0 million during fiscal 2006, of which \$0.3 million was capitalized as part of inventory. Additional information regarding our adoption of SFAS 123(R) is set forth in the Note 16 to the Consolidated Financial Statements under Item 8 of Part II of this annual report and in Critical Accounting Policies and Estimates below.

Results of Operations

Fiscal 2005 compared to Fiscal 2006

Revenue, cost of goods sold and gross profit

Cost of goods sold consists of component costs, direct compensation costs, warranty and other contractual obligations, royalties, license fees, direct technical support costs, cost of excess and obsolete inventory and overhead related to manufacturing, technical support and engineering, furnishing and installation (EF&I) operations.

The table below (in thousands, except percentage data) sets forth the changes in revenue, cost of goods sold and gross profit from fiscal 2005 to fiscal 2006.

Edgar Filing: CIENA CORP - Form 10-K

	Fiscal Year				Increase (decrease)	%**
	2005	%*	2006	%*		
Revenue:						
Products	\$ 374,275	87.6	\$ 502,427	89.1	\$ 128,152	34.2
Services	52,982	12.4	61,629	10.9	8,647	16.3
Total revenue	\$ 427,257	100.0	\$ 564,056	100.0	136,799	32.0
Costs:						
Products	248,931	58.2	263,667	46.7	14,736	5.9
Services	42,136	9.9	42,608	7.6	472	1.1
Total cost of goods sold	291,067	68.1	306,275	54.3	15,208	5.2
Gross profit	\$ 136,190	31.9	\$ 257,781	45.7	\$ 121,591	89.3

* Denotes % of total revenue

** Denotes % change from 2005 to 2006

The table below (in thousands, except percentage data) sets forth the changes in product revenue, product cost of goods sold and product gross profit from fiscal 2005 to fiscal 2006.

	Fiscal Year				Increase (decrease)	%**
	2005	%*	2006	%*		
Product revenue	\$ 374,275	100.0	\$ 502,427	100.0	\$ 128,152	34.2
Product cost of goods sold	248,931	66.5	263,667	52.5	14,736	5.9
Product gross profit	\$ 125,344	33.5	\$ 238,760	47.5	\$ 113,416	90.5

* Denotes % of product revenue

** Denotes % change from 2005 to 2006

The table below (in thousands, except percentage data) sets forth the changes in service revenue, service cost of goods sold and service gross profit from fiscal 2005 to fiscal 2006.

	Fiscal Year				Increase (decrease)	%**
	2005	%*	2006	%*		

Edgar Filing: CIENA CORP - Form 10-K

Service revenue	\$ 52,982	100.0	\$ 61,629	100.0	\$ 8,647	16.3
Service cost of goods sold	42,136	79.5	42,608	69.1	472	1.1
Service gross profit	\$ 10,846	20.5	\$ 19,021	30.9	\$ 8,175	75.4

* Denotes % of service revenue

** Denotes % change from 2005 to 2006

Revenue from sales to customers outside of the United States is reflected as International in the geographic distribution of revenue below. The table below (in thousands, except percentage data) sets forth the changes in geographic distribution of revenue from fiscal 2005 to fiscal 2006.

	Fiscal Year				Increase (decrease)	%**
	2005	%*	2006	%*		
United States	\$ 340,774	79.8	\$ 423,687	75.1	\$ 82,913	24.3
International	86,483	20.2	140,369	24.9	53,886	62.3
Total	\$ 427,257	100.0	\$ 564,056	100.0	\$ 136,799	32.0

* Denotes % of total revenue

** Denotes % change from 2005 to 2006

During fiscal 2005 and fiscal 2006, certain customers accounted for 10% or more of our revenue during the respective periods as follows (in thousands, except percentage data):

	Fiscal Year			
	2005	%*	2006	%*
Verizon	\$ 43,673	10.2	\$ 70,225	12.4
BellSouth	43,946	10.3	N/A	
SAIC	46,058	10.8	N/A	
Sprint	N/A		89,793	15.9
AT&T	N/A		66,926	11.9
Total	\$ 133,677	31.3	\$ 226,944	40.2

N/A Denotes revenue representing less than 10% of total revenue for the period

* Denotes % of total revenue

Revenue

Product revenue increased from fiscal 2005 to fiscal 2006, primarily due to a \$48.3 million increase in sales from our CN 4200 FlexSelect Advanced Services Platform introduced in the third quarter of fiscal 2005, a \$43.7 million increase in sales from our core transport products and a \$35.0 million increase in sales from our CoreDirector® Multiservice Switch.

Service revenue increased from fiscal 2005 to fiscal 2006, primarily due to a \$ 4.6 million increase in sales of maintenance and support services, a \$2.2 million increase in sales of deployment services, and a \$1.2 million increase in sales of product training services.

United States revenue increased from fiscal 2005 to fiscal 2006, primarily due to a \$38.1 million increase in sales from our core transport products, a \$30.7 million increase in sales from our CoreDirector® Multiservice Switch, and a \$15.9 million increase from sales our CN 4200 FlexSelect Advanced Services Platform.

International revenue increased from fiscal 2005 to fiscal 2006, primarily due to a \$32.4 million increase in sales from our CN 4200 FlexSelect Advanced Services Platform and a \$10.9 million increase in sales from our multiservice optical access products.

Gross profit

Gross profit as a percentage of revenue increased from fiscal 2005 to fiscal 2006 largely due to increased sales volume, sales of higher margin products and cost improvements resulting from our efforts to employ a global approach to sourcing components and manufacturing our products.

Gross profit on products as a percentage of product revenue increased from fiscal 2005 to the fiscal 2006, primarily due to cost reductions and higher margin product mix.

Gross profit on services as a percentage of services revenue increased from fiscal 2005 to fiscal 2006, primarily due to service rate stability in connection with our deployment services and reduced service overhead and deployment costs.

Operating expenses

The table below (in thousands, except percentage data) sets forth the changes in operating expenses from fiscal 2005 to fiscal 2006.

	Fiscal Year				Increase (decrease)	%**
	2005	%*	2006	%*		
Research and development	\$ 137,245	32.1	\$ 111,069	19.7	\$ (26,176)	(19.1)
Selling and marketing	115,022	26.9	104,434	18.5	(10,588)	(9.2)
General and administrative	33,715	7.9	47,476	8.4	13,761	40.8
Amortization of intangible assets	38,782	9.1	25,181	4.5	(13,601)	(35.1)
Restructuring costs	18,018	4.2	15,671	2.8	(2,347)	(13.0)
Goodwill impairment	176,600	41.3			(176,600)	(100.0)
Long-lived asset impairment	45,862	10.7			(45,862)	(100.0)
Provision for (recovery of) doubtful accounts, net	2,602	0.6	(3,031)	(0.5)	(5,633)	(216.5)
Gain on lease settlement			(11,648)	(2.1)	(11,648)	N/A
Total operating expenses	\$ 567,846	132.8	\$ 289,152	51.3	\$ (278,694)	(49.1)

* Denotes % of total revenue

** Denotes % change from 2005 to 2006

Research and development expense decreased from fiscal 2005 to fiscal 2006, primarily due to reductions of \$12.3 million in employee compensation, \$6.9 million in prototype expense and \$6.3 million in depreciation expense. The reduction in employee compensation was driven by headcount reductions. We expect research and development expense to increase during fiscal 2007 as a result of increased development activity, offset to some extent by cost efficiencies from our India development operations.

Selling and marketing expense decreased from fiscal 2005 to fiscal 2006 due to reductions of \$7.3 million in depreciation costs, \$2.2 million in product introduction and marketing activities, \$2.0 million in facility and information systems expense, \$1.7 million in temporary import costs and \$0.8 million in travel. These reductions were slightly offset by increases of \$2.3 million in employee compensation. Salaries, bonuses and commissions increased by \$3.3 million during fiscal 2006, offset by a reduction of \$1.1 million in share-based compensation expense. We also expect sales and marketing expense to increase during fiscal 2007 as we continue to grow our revenue.

General and administrative expense increased from fiscal 2005 to fiscal 2006 due to an increase of \$6.5 million in legal expense, primarily related to our patent litigation with Nortel Networks, \$5.9 million in employee compensation and \$1.5 million in audit fees partially offset by a decrease of \$0.5 million in directors and officers insurance expense. Included in the legal expenses were \$5.7 million in contingent fees paid to outside counsel and advisors connected with the settlement of the Nortel litigation. The increase in employee compensation included an increase of

\$2.7 million in share-based compensation expense.

Amortization of intangible assets costs decreased from fiscal 2005 to fiscal 2006 due to the write-off of intangible assets recorded in the fourth quarter of fiscal 2005.

Restructuring costs incurred during fiscal 2006 were primarily related to a \$10.0 million charge associated with previously restructured unused facilities located in San Jose, CA, and \$6.3 million in charges related to workforce reductions of approximately 155 employees and costs associated with the closure of facilities located in Kanata, Canada; Shrewsbury, NJ and Beijing, China.

Provision for (recovery of) doubtful accounts, net for fiscal 2006 was related to the receipt of amounts due from customers from whom payment was previously deemed doubtful due to the customers' financial condition.

Gain on lease settlement for fiscal 2006 was related to the termination of our obligations under the leases for our former Fremont, CA and Cupertino, CA facilities.

Other items

The table below (in thousands, except percentage data) sets forth the changes in other items from fiscal 2005 to fiscal 2006.

	Fiscal Year				Increase (decrease)	%**
	2005	%*	2006	%*		
Interest and other income, net	\$31,294	7.3	\$50,245	8.9	\$18,951	60.6
Interest expense	\$28,413	6.7	\$24,165	4.3	\$ (4,248)	(15.0)
Gain (loss) on equity investments, net	\$ (9,486)	(2.2)	\$ 215		\$ 9,701	(102.3)
Gain on extinguishment of debt	\$ 3,882	0.9	\$ 7,052	1.3	\$ 3,170	81.7
Provision for income taxes	\$ 1,320	0.3	\$ 1,381	0.2	\$ 61	4.6

* Denotes % of total revenue

** Denotes % change from 2005 to 2006

Interest and other income, net increased from fiscal 2005 to fiscal 2006 primarily due to higher interest rates.

Interest expense decreased from fiscal 2005 to fiscal 2006 due to the repurchase of a portion of our outstanding 3.75% convertible notes during fiscal 2005 and fiscal 2006.

Gain (loss) on equity investments, net in fiscal 2005 was due to a decline in the value of our investments in privately held technology companies that was determined to be other than temporary.

Gain on extinguishment of debt for fiscal 2006 resulted from our repurchase of \$106.5 million of our outstanding 3.75% convertible notes in open market transactions for \$98.4 million. We recorded a gain on the extinguishment of debt in the amount of \$7.1 million, which consists of the \$8.1 million gain from the repurchase of the notes, less a write-off of \$1.0 million of associated debt issuance costs.

Provision for income taxes for fiscal 2005 and fiscal 2006 was primarily attributable to foreign tax related to Ciena's foreign operations. We did not record a tax benefit for domestic losses during fiscal 2005 or fiscal 2006. We will continue to maintain a valuation allowance against certain deferred tax assets until sufficient evidence exists to support its reversal.

Fiscal 2004 compared to Fiscal 2005

Revenue, cost of goods sold and gross profit

The table below (in thousands, except percentage data) sets forth the changes in revenue, cost of goods sold and gross profit from fiscal 2004 to fiscal 2005.

	Fiscal Year				Increase (decrease)	%**
	2004	%*	2005	%*		
Revenue:						
Products	\$ 250,210	83.8	\$ 374,275	87.6	\$ 124,065	49.6
Services	48,497	16.2	52,982	12.4	4,485	9.2
Total revenue	298,707	100.0	427,257	100.0	128,550	43.0

Edgar Filing: CIENA CORP - Form 10-K

Costs:						
Products	186,461	62.4	248,931	58.2	62,470	33.5
Services	40,493	13.6	42,136	9.9	1,643	4.1
Total cost of goods sold	226,954	76.0	291,067	68.1	64,113	28.2
Gross profit	\$ 71,753	24.0	\$ 136,190	31.9	\$ 64,437	89.8

* Denotes % of total revenue

** Denotes % change from fiscal 2004 to fiscal 2005

The table below (in thousands, except percentage data) sets forth the changes in product revenue, product cost of goods sold and product gross profit from fiscal 2004 to fiscal 2005

	Fiscal Year				Increase (decrease)	%**
	2004	%*	2005	%*		
Product revenue	\$ 250,210	100.0	\$ 374,275	100.0	\$ 124,065	49.6
Product cost of goods sold	186,461	74.5	248,931	66.5	62,470	33.5
Product gross profit	\$ 63,749	25.5	\$ 125,344	33.5	\$ 61,595	96.6

* Denotes % of product revenue

** Denotes % change from fiscal 2004 to fiscal 2005

The table below (in thousands, except percentage data) sets forth the changes in service revenue, service cost of goods sold and service gross profit (loss) from fiscal 2004 to fiscal 2005.

	Fiscal Year				Increase (decrease)	%**
	2004	%*	2005	%*		
Service revenue	\$ 48,497	100.0	\$ 52,982	100.0	\$ 4,485	9.2
Service cost of goods sold	40,493	83.5	42,136	79.5	1,643	4.1
Service gross profit	\$ 8,004	16.5	\$ 10,846	20.5	\$ 2,842	35.5

* Denotes % of service revenue

** Denotes % change from fiscal 2004 to fiscal 2005

Revenue from sales to customers outside of the United States is reflected as International in the geographic distribution of revenue below. The table below (in thousands, except percentage data) sets forth the changes in geographic distribution of revenue from fiscal 2004 to fiscal 2005.

	Fiscal Year				Increase (decrease)	%**
	2004	%*	2005	%*		
United States	\$ 221,456	74.1	\$ 340,774	79.8	\$ 119,318	53.9
International	77,251	25.9	86,483	20.2	9,232	12.0
Total	\$ 298,707	100.0	\$ 427,257	100.0	\$ 128,550	43.0

* Denotes % of total revenue

** Denotes % change from fiscal 2004 to fiscal 2005

During fiscal 2004 and fiscal 2005, certain customers each accounted for at least 10% of our revenue during the respective periods as follows (in thousands, except percentage data):

	Fiscal Year			
	2004	%*	2005	%*
Verizon	\$ N/A		\$ 43,673	10.2
BellSouth	N/A		43,946	10.3
SAIC	46,557	15.6	46,058	10.8
Total	\$ 46,557	15.6	\$ 133,677	31.3

N/A Denotes revenues recognized less than 10% for the period

* Denotes % of total revenue

Revenue

Product revenue increased from fiscal 2004 to fiscal 2005 due to a \$51.4 million increase in sales of broadband access systems obtained from our May 2004 acquisition of Catena Networks, a \$36.5 million increase in sales from our core transport products, a \$12.0 million increase in sales of our metro transport and switching products, an

\$11.1 million increase in sales of our data networking products, and a \$9.6 million increase in sales of our CoreDirector® Multiservice Switch. As a result of the timing of our acquisitions of Catena and IPI, product revenue for fiscal 2004 reflects only two quarters of revenue from these acquired products.

Service revenue increased from fiscal 2004 to fiscal 2005 due to a \$2.4 million increase in deployment services and a \$1.6 million increase from sales of training in fiscal 2005.

United States revenue increased from fiscal 2004 to fiscal 2005 due to a \$51.2 million increase in sales of broadband access systems, a \$19.0 million increase in sales of our CoreDirector® Multiservice Switch, a \$17.6 million increase in sales from our core transport products, an \$11.4 million increase in sales of our data networking products, a \$9.4 million increase in sales of our metro transport and switching products, and a \$7.2 million increase in sales of deployment services, maintenance and support, and training.

International revenue increased from fiscal 2004 to fiscal 2005 due an \$18.9 million increase in sales from our core transport products, and a \$ 2.6 million increase in sales of our metro transport and switching products, partially offset by a \$9.4 million decrease in sales of our CoreDirector® Multiservice Switch and a \$ 2.7 million decrease in sales of deployment services, maintenance and support, and training.

Gross profit

Gross profit as a percentage of revenue increased from fiscal 2004 to fiscal 2005 primarily due to improvements in product gross profit and to a lesser extent, improvements in service margins.

Product gross profit as a percentage of product revenue increased from fiscal 2004 to fiscal 2005 largely due to favorable product mix, including a full year of sales of broadband access products in fiscal 2005, and product cost reductions and improved manufacturing efficiencies.

Service gross profit as a percentage of services revenue increased from fiscal 2004 to fiscal 2005 primarily due to increased sales of training and reduced service overhead costs in fiscal 2005.

Operating expenses

The table below (in thousands, except percentage data) sets forth the changes in operating expenses from fiscal 2004 to fiscal 2005.

	Fiscal Year				Increase (decrease)	%**
	2004	%*	2005	%*		
Research and development	\$ 205,364	68.8	\$ 137,245	32.1	\$ (68,119)	(33.2)
Selling and marketing	112,310	37.6	115,022	26.9	2,712	2.4
General and administrative	28,592	9.6	33,715	7.9	5,123	17.9
Amortization of intangible assets	30,839	10.3	38,782	9.1	7,943	25.8
In-process research and development	30,200	10.1		0.0	(30,200)	(100.0)
Restructuring costs	57,107	19.1	18,018	4.2	(39,089)	(68.4)
Goodwill impairment	371,712	124.4	176,600	41.3	(195,112)	(52.5)
Long-lived asset impairment	15,926	5.3	45,862	10.7	29,936	188.0
Recovery of sale, export, use tax liabilities and payments	(5,388)	(1.8)		0.0	5,388	(100.0)
(Recovery of) provision for doubtful accounts, net	(2,794)	(0.9)	2,602	0.6	5,396	(193.1)
Total operating expenses	\$ 843,868	282.5	\$ 567,846	132.9	\$ (276,022)	(32.7)

* Denotes % of total revenue

** Denotes % change from fiscal 2004 to fiscal 2005

Research and development expense decreased from fiscal 2004 to fiscal 2005 primarily due to \$22.5 million of accelerated leasehold amortization recorded in fiscal 2004 with no comparable expense in fiscal 2005. This reduction of expense also included a reduction of \$15.6 million in employee-related costs, \$9.9 million in depreciation expense, \$8.3 million in facility related costs, \$7.2 million in consulting costs, and \$3.4 million in information systems costs during fiscal 2005. Ciena's accelerated leasehold amortization expense during fiscal 2004 was due to the closing of our San Jose, CA facility in September 2004. Employee-related expense reductions in 2005 reflect lower headcount from the closing of our San Jose, CA facility and our further headcount reductions in fiscal 2005.

Selling and marketing expense increased from fiscal 2004 to fiscal 2005 due to an increase of \$3.0 million related to customer demonstration systems, \$1.1 million in tradeshow and marketing activities, \$1.4 million employee-related cost, and \$0.6 million consulting, partially offset by reductions in depreciation expense of \$1.7 million and reductions of information system expenses of \$1.3 million.

General and administrative expense increased from fiscal 2004 to fiscal 2005 primarily due to an increase of \$2.6 million related to legal services, \$1.7 million for outside services related to Sarbanes-Oxley compliance, \$1.2 million related to the outsourcing of certain accounting services for our international operations, and \$1.3 million information systems. This was partially offset by a reduction of \$1.9 million in employee-related costs.

Amortization of intangible assets costs increased from fiscal 2004 to fiscal 2005 due to higher amounts of purchased intangible assets, such as developed technology and customer relationships, resulting from our acquisitions of Catena Networks and Internet Photonics in May 2004. As a result of the timing of these acquisitions, amortization of intangible assets in fiscal 2004 reflects only two fiscal quarters associated with these additional purchased intangible assets.

In-process research and development (IPR&D) represents the estimated value of purchased in-process technology that had not reached technological feasibility and had no alternative future use at the time of acquisition. In the third quarter of fiscal 2004 we recorded \$25.0 million and \$5.2 million of IPR&D from our Catena and Internet Photonics acquisitions, respectively. We had no acquisitions in fiscal 2005.

Restructuring costs decreased from fiscal 2004 to fiscal 2005. In 2005, restructuring costs include an adjustment of \$11.4 million related to previously restructured facilities, due to lower expected sublease payments from the continued excess supply of commercial property in certain markets where our unused facilities are located. Restructuring costs for fiscal 2005 also include \$6.6 million primarily related to workforce reductions of approximately 177 employees. In 2004, restructuring costs included \$27.8 million, primarily related to the closure of our San Jose, CA facility. Restructuring costs in 2004 also included \$21.8 million related to workforce reductions of approximately 560 employees and adjustments of \$7.5 million, related to previously restructured facilities, associated with lower expected sublease payments and increased estimated operating expenses. These workforce reductions were taken as part of our plan to reduce our costs and align resources with market opportunities.

Goodwill impairment decreased from fiscal 2004 to fiscal 2005. We incurred a goodwill impairment of \$176.6 million related to one of our former business units in fiscal 2005. This impairment was related to our decision to suspend research and development for our CN 1000 Next-Generation Broadband Access platform. We recorded a goodwill impairment of \$371.7 million related to three of our former business units in fiscal 2004. This impairment was related to the decline in the forecasted demand for our products, along with the reduction in valuations of comparable businesses.

Long-lived assets impairment charges for fiscal 2005 were \$45.9 million, and were largely attributable to our decision to suspend research and development of our CN 1000 Next-Generation Broadband Access platform and market conditions affecting our broadband access products. The impairment of long-lived assets in fiscal 2005 included \$45.7 million of intangible assets and \$0.2 million of impaired research and development equipment, which was classified as held for sale. During fiscal 2004, we recorded \$15.9 million long-lived assets impairment, largely attributable to the closure of our San Jose, CA facility. The impairment of long-lived assets in fiscal 2004 included \$15.9 million of impaired research and development equipment, which was classified as held for sale.

Recovery of sales, export, use tax liabilities and payments during the fiscal 2004 was due to the resolution of a use tax audit related to assets acquired from ONI.

(Recovery of) provision for doubtful accounts, net during fiscal 2005 was \$2.6 million and was related to one customer from which payment was deemed doubtful due to the customer's financial condition. During fiscal 2004, we recorded a recovery of doubtful accounts of \$2.8 million, related primarily to the receipt of payment from a customer from which payment was previously deemed doubtful. We maintain an allowance for potential losses on a specific identification basis.

Other items

The table below (in thousands, except percentage data) sets forth the changes in other items from fiscal 2004 to fiscal 2005.

	Fiscal Year				Increase (decrease)	%**
	2004	%*	2005	%*		
Interest and other income, net	\$25,936	8.7	\$31,294	7.3	\$ 5,358	20.7
Interest expense	\$29,841	10.0	\$28,413	6.7	\$ (1,428)	(4.8)
Loss on equity investments, net	\$ 4,107	1.4	\$ 9,486	2.2	\$ 5,379	131.0
Gain (loss) on extinguishment of debt	\$ (8,216)	(2.8)	\$ 3,882	0.9	\$12,098	(147.2)
Provision for income taxes	\$ 1,121	0.4	\$ 1,320	0.3	\$ 199	17.8

* Denotes % of total revenue

** Denotes % change from fiscal 2004 to fiscal 2005

Interest and other income, net increased from fiscal 2004 to fiscal 2005 because of higher rates of return on our investments.

Interest expense decreased from fiscal 2004 to fiscal 2005 due to the decrease in our outstanding debt obligations in fiscal 2005, resulting from our repurchase of all of the remaining outstanding ONI 5.0% convertible subordinated notes during fiscal 2004 and the repurchase of \$41.2 million in principal amount of our 3.75% convertible notes during the third quarter of fiscal 2005.

Loss on equity investments, net increased from fiscal 2004 to fiscal 2005 due to a further decline in the value of our investments in privately held technology companies that was determined to be other than temporary.

Gain (loss) on extinguishment of debt during fiscal 2005 resulted from our repurchase of \$41.2 million of our outstanding 3.75% convertible notes, due February 1, 2008, in open market transactions for \$36.9 million. We recorded a gain on the extinguishment of debt in the amount of \$3.9 million, which consists of the \$4.3 million gain from the repurchase of the notes less a write-off of \$0.4 million of associated debt issuance costs. During fiscal 2004, we recorded an \$8.2 million loss on the extinguishment of debt related to our repurchase of all of the remaining ONI 5.0% convertible subordinated notes outstanding.

Provision for income taxes for 2004 and 2005 was primarily attributable to foreign tax related to Ciena's foreign operations. We did not record a tax benefit for our domestic losses during either period. We will continue to maintain a valuation allowance against certain deferred tax assets until sufficient evidence exists to support its reversal.

Liquidity and Capital Resources

At October 31, 2006, our principal source of liquidity was cash and cash equivalents, short-term investments and long-term investments. The following table summarizes our cash and cash equivalents, short-term investments and long-term investments (in thousands):

	October 31, 2005	October 31, 2006	Increase (decrease)
Cash and cash equivalents	\$ 358,012	\$ 220,164	\$ (137,848)

Edgar Filing: CIENA CORP - Form 10-K

Short-term investments	579,531	628,393	48,862
Long-term investments	155,944	351,407	195,463
Total cash, cash equivalents, short-term and long-term investment	\$ 1,093,487	\$ 1,199,964	\$ 106,477

The increase in total cash, cash equivalents and short-term and long-term investments during fiscal 2006 was primarily related to our issuance on April 10, 2006 of \$300.0 million in aggregate principal amount of 0.25% Convertible Senior Notes due May 1, 2013, resulting in proceeds of \$263.6 million, net of offering expenses, underwriting discounts and the \$28.5 million cost of a call spread option purchased by Ciena. This increase was partially offset by \$98.4 million of cash used to repurchase a portion of our outstanding 3.75% convertible notes. Cash, cash equivalents and short-term and long-term investments at October 31, 2006 also reflect \$79.4 million of cash consumed in operating activities during fiscal 2006. Based on past performance and current expectations, we believe that our cash and cash equivalents, short-term investments, and cash generated from operations will satisfy our working capital needs, capital expenditures and other liquidity requirements associated with our existing operations through at least the next 12 months.

The following sections review the significant activities that had an impact on our cash during fiscal 2006.

Operating Activities

The following tables set forth (in thousands) significant components of our \$79.4 million of cash used in operating activities for fiscal 2006.

Net income

	Year Ended October 31, 2006
Net income	\$ 595

Our net income for fiscal 2006 included the significant non-cash items summarized in the following table (in thousands):

Gain on early extinguishment of debt	\$ (7,052)
Amortization of intangibles	29,050
Share-based compensation costs	14,042
Depreciation and amortization of leasehold improvements	16,401
Provision for inventory excess and obsolescence	9,012
Provision for warranty	14,522
Total significant non-cash charges	\$ 75,975

Accounts Receivable, Net

Cash consumed by accounts receivable, net increased from fiscal 2005 to fiscal 2006, due to increased sales volume, contractual acceptance terms affecting the timing of our invoicing, recognition of revenue and longer payment terms associated with our increased international revenue. The increase in our accounts receivable caused our days sales outstanding (DSO) to increase from 61 days for fiscal 2005 to 68 days for fiscal 2006. We expect that our accounts receivable, net may fluctuate from quarter to quarter, but generally will increase during fiscal 2007, due to expected increased sales volume, and longer payment terms particularly related to our international customers.

The following table sets forth (in thousands) changes to our accounts receivable, net of allowance for doubtful accounts, balance from the end of fiscal 2005 to the end of fiscal 2006.

	October 31, 2005	October 31, 2006	Increase (decrease)
Accounts receivable, net	\$ 72,786	\$ 107,172	\$ 34,386

Inventory, Net

Cash consumed by inventory, net increased from the end of fiscal 2005 to the end of fiscal 2006, due to a combination of inventory purchased based on customer forecasts in advance of orders, finished goods inventory located at customer facilities awaiting contractual acceptance and contract manufacturer transitions to consolidate our supply chain and reduce product costs. As a result, Ciena's inventory turns declined from 5.0 turns per year for the period ending October 31, 2005 to 2.5 turns per year for the period ending October 31, 2006. Our cash consumed by inventory has increased in recent quarters. We expect our inventory turns will increase during fiscal 2007.

The following table sets forth (in thousands) changes to the components of our inventory from the end of fiscal 2005 through the end of fiscal 2006.

	October 31, 2005	October 31, 2006	Increase (decrease)
Raw materials	\$ 21,177	\$ 29,627	\$ 8,450
Work-in-process	3,136	9,156	6,020
Finished goods	47,615	89,628	42,013
Gross inventory	71,928	128,411	56,483
Reserve for excess and obsolescence	(22,595)	(22,326)	269
Net inventory	\$ 49,333	\$ 106,085	\$ 56,752

Restructuring and unfavorable lease commitments

During fiscal 2006, we paid \$23.6 million in connection with a termination of our obligations under leases for our former Fremont, CA and Cupertino, CA facilities. We paid an additional \$9.5 million on leases related to restructured facilities and \$9.3 million on leases associated with unfavorable lease commitments. The following table reflects (in thousands) the balance of liabilities for our restructured facilities and unfavorable lease commitments and the change in these balances from the end of fiscal 2005 through the end of fiscal 2006.

	October 31, 2005	October 31, 2006	Increase (decrease)
Restructuring liabilities	\$ 15,492	\$ 8,914	\$ (6,578)
Unfavorable lease commitments	9,011	8,512	(499)
Long-term restructuring liabilities	54,285	26,720	(27,565)
Long-term unfavorable lease commitments	41,364	32,785	(8,579)
Total restructuring liabilities and unfavorable lease commitments	\$ 120,152	\$ 76,931	\$ (43,221)

Interest Payable on Ciena's Convertible Notes

Interest on Ciena's outstanding 3.75% convertible notes, due February 1, 2008, is payable on February 1st and August 1st of each year. During fiscal 2006, Ciena paid \$21.7 million in interest on the 3.75% convertible notes.

Interest on Ciena's outstanding 0.25% convertible senior notes, due May 1, 2013, is payable on May 1st and November 1st of each year, commencing on November 1, 2006.

The following table reflects (in thousands) the balance of interest payable and the change in this balance from the end of fiscal 2005 through the end of fiscal 2006.

	October 31, 2005	October 31, 2006	Increase (decrease)
Accrued interest payable	\$ 6,082	\$ 5,502	\$ (580)

Financing Activities

Cash provided by financing activities during fiscal 2006 was primarily related to a public offering of 0.25% Convertible Senior Notes due May 1, 2013, in aggregate principal amount of \$300.0 million that was completed during the second quarter of fiscal 2006. Associated with the offering, we purchased a call spread option on our common stock for \$28.5 million and paid debt issuance costs of \$7.9 million. During fiscal 2006, we also repurchased \$106.5 million of our outstanding 3.75% convertible notes, due February 1, 2008, in open market transactions for \$98.4 million. We also received \$28.0 million from the exercise of employee stock options and employee participation in Ciena's employee stock purchase plan.

Contractual Obligations

The following is a summary of our future minimum payments under contractual obligations as of October 31, 2006 (in thousands):

36

	Total	Less than one year	One to three years	Three to five years	Thereafter
Convertible notes (1)	\$ 878,057	\$ 21,128	\$ 553,929	\$ 1,500	\$ 301,500
Operating leases	126,882	26,141	46,628	35,143	18,970
Purchase obligations (2)	97,326	97,326			
Total	\$ 1,102,265	\$ 144,595	\$ 600,557	\$ 36,643	\$ 320,470

(1) Our outstanding 3.75% convertible notes, due February 1, 2008, have an aggregate principal amount of \$542.3 million. Interest is payable on February 1st and August 1st of each year. Our outstanding 0.25% convertible senior notes, due May 1, 2013, have an aggregate principal amount of \$300.0 million. Interest on these notes is payable on November 1st and May 1st of each year, beginning on November 1, 2006.

(2) Purchase commitments relate to amounts we are

obligated to pay
to our contract
manufacturers
and component
suppliers for
inventory.

Some of our commercial commitments, including some of the future minimum payments set forth above, are secured by standby letters of credit. The following is a summary of our commercial commitments secured by standby letters of credit by commitment expiration date as of October 31, 2006 (in thousands):

	Total	Less than one year	One to three years	Three to five years	Thereafter
Standby letters of credit	\$ 8,415	\$ 8,315	\$ 100	\$	\$

Off-Balance Sheet Arrangements

Ciena does not engage in any off-balance sheet financing arrangements. In particular, we do not have any interest in so-called limited purpose entities, which include special purpose entities (SPEs) and structured finance entities.

Critical Accounting Policies and Estimates

The preparation of consolidated financial statements requires Ciena to make estimates and judgments that affect the reported amounts of assets, liabilities, revenue and expenses, and related disclosure of contingent assets and liabilities. On an ongoing basis, we reevaluate our estimates, including those related to bad debts, inventories, investments, intangible assets, goodwill, income taxes, warranty obligations, restructuring, and contingencies and litigation. Ciena bases its estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances. Among other things, these estimates form the basis for judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

Revenue Recognition

Some of our communications networking equipment is integrated with software that is essential to the functionality of the equipment. We provide unspecified software upgrades and enhancements related to the equipment through our maintenance contracts for these products. Accordingly, we account for revenue in accordance with Statement of Position No. 97-2, Software Revenue Recognition, and all related interpretations. Revenue is recognized when persuasive evidence of an arrangement exists, delivery has occurred, the fee is fixed or determinable, and collectibility is reasonably assured. In instances where final acceptance of the product is specified by the customer, revenue is deferred until all acceptance criteria have been met. Customer purchase agreements and customer purchase orders are generally used to determine the existence of an arrangement. Shipping documents and customer acceptance, when applicable, are used to verify delivery. We assess whether the fee is fixed or determinable based on the payment terms associated with the transaction and whether the sales price is subject to refund or adjustment. We assess collectibility based primarily on the creditworthiness of the customer as determined by credit checks and analysis, as well as the customer's payment history. When a sale involves multiple elements, such as sales of products that include services, the entire fee from the arrangement is allocated to each respective element based on its relative fair value and recognized when revenue recognition criteria for each element are met. The amount of product and service revenue recognized is affected by our judgments as to whether an arrangement includes multiple elements and, if so, whether vendor-specific objective evidence of fair value exists. Changes to the elements in an

arrangement and our ability to establish vendor-specific objective evidence for those elements could affect the timing of revenue recognition. Our total deferred revenue for products was \$14.5 million and \$4.3 million as of October 31, 2005 and October 31, 2006, respectively. Our service revenue is deferred and recognized ratably over the period during which the services are to be performed. Our total deferred revenue for services was \$29.0 million and \$36.4 million as of October 31, 2005 and October 31, 2006, respectively.

Share-Based Compensation

On November 1, 2005, Ciena adopted SFAS 123(R), *Share-Based Payment*, which requires the measurement and recognition of compensation expense, based on estimated fair values, for all share-based awards, made to employees and directors, including stock options, restricted stock, restricted stock units and participation in Ciena's employee stock purchase plan. Share-based compensation expense recognized in Ciena's consolidated statement of operations for fiscal 2006 includes compensation expense for share-based awards granted (i) prior to, but not yet vested as of October 31, 2005, based on the grant date fair value estimated in accordance with the provisions of SFAS 123, and (ii) subsequent to October 31, 2005, based on the grant date fair value estimated in accordance with the provisions of SFAS 123(R).

We estimate the fair value of stock options granted using the Black-Scholes option-pricing model. This option pricing model requires the input of highly subjective assumptions, including the option's expected life and the price volatility of the underlying stock. The expected life of employee stock options represents the weighted-average period the stock options are expected to remain outstanding. Because Ciena considers its options to be "plain vanilla" we calculate the expected term using the simplified method as prescribed in Staff Accounting Bulletin (SAB) 107. Under SAB 107, options are considered to be "plain vanilla" if they have the following basic characteristics: granted "at-the-money"; exercisability is conditioned upon service through the vesting date; termination of service prior to vesting results in forfeiture; limited exercise period following termination of service; options are non-transferable and non-hedgeable. The expected stock price volatility was determined using a combination of historical and implied volatility of Ciena's common stock. The fair value is then amortized on a straight-line basis over the requisite service periods of the awards, which is generally the vesting period. Because share-based compensation expense is based on awards that are ultimately expected to vest, it has been reduced to account for estimated forfeitures. SFAS 123(R) requires forfeitures to be estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates. In Ciena's pro forma information required under SFAS 123 for the periods prior to fiscal 2006, Ciena accounted for forfeitures as they occurred. Changes in these inputs and assumptions can materially affect the measure of estimated fair value of our share-based compensation.

See Note 16 to the Consolidated Financial Statements under Item 8 of Part II of this annual report for information regarding Ciena's treatment of share-based compensation, including information regarding treatment prior to Ciena's adoption of SFAS 123(R).

Reserve for Inventory Obsolescence

Ciena writes down inventory that has become obsolete or unmarketable by an amount equal to the difference between the cost of inventory and the estimated market value based on assumptions about future demand and market conditions. During fiscal 2006, we recorded a charge of \$9.0 million primarily related to excess inventory due to a change in forecasted sales for certain products. In an effort to limit our exposure to delivery delays and to satisfy customer needs for shorter delivery terms, we have transitioned our manufacturing operations from the build-to-order model we have used in recent years, to a build-to-forecast model across our product lines. This change in our inventory purchases exposes us to the risk that our customers will not order those products for which we have forecasted sales, or will purchase less than we have forecasted. If actual market conditions differ from those we have assumed, we may be required to take additional inventory write-downs or benefits.

Restructuring

As part of its restructuring costs, Ciena provides for the estimated cost of the net lease expense for facilities that are no longer being used. The provision is equal to the fair value of the minimum future lease payments under our contracted lease obligations, offset by the fair value of the estimated sublease payments that we may receive. As of October 31, 2006, Ciena's accrued restructuring liability related to net lease expense and other related charges was \$35.6 million. The total minimum lease payments for these restructured facilities are \$44.5 million. These lease

payments will be made over the remaining lives of our leases, which range from one month to thirteen years. If actual market conditions are different than those we have projected, we are required to recognize additional restructuring costs or benefits associated with these facilities. During fiscal 2006, we have recognized net adjustments resulting in restructuring costs of \$9.2 million, which includes a \$10.0 million adjustment during the third quarter of fiscal 2006 relating to our unused San Jose, CA facilities.

Allowance for Doubtful Accounts

Ciena's allowance for doubtful accounts is based on our assessment, on a specific identification basis, of the collectibility of customer accounts. Ciena performs ongoing credit evaluations of its customers and generally has not required collateral or other forms of security from its customers. In determining the appropriate balance for Ciena's allowance for doubtful accounts, management considers each individual customer account receivable in order to determine collectibility. In doing so, management considers creditworthiness, payment history, account activity and communication with such customer. If a customer's financial condition changes, Ciena may be required to take a charge for an allowance for doubtful accounts. During fiscal 2006, Ciena recorded the recovery of a doubtful account in the amount of \$3.0 million as a result of the receipt of amounts due from customers from whom payment was previously deemed doubtful due to the customer's financial condition.

Goodwill

At October 31, 2006, Ciena's consolidated balance sheet included \$232.0 million in goodwill. In accordance with SFAS 142, Ciena tests its goodwill for impairment on an annual basis, which Ciena has determined to be the last business day of fiscal September each year, and between annual tests if an event occurs or circumstances change that would, more likely than not, reduce the fair value of the reporting unit below its carrying value. If actual market conditions differ or forecasts change at the time of our annual assessment in fiscal 2007 or in periods prior to our annual assessment, we may be required to record additional goodwill impairment charges.

As described in the Overview above, we have eliminated our former operating segments and have discontinued reporting our results of operations on a segment basis. In accordance with SFAS 142, goodwill is allocated and assessed at a reporting unit level. SFAS 142 delineates a reporting unit as an operating segment or one level below an operating segment (referred to as a component). A component of an operating segment is a reporting unit if the component constitutes a business for which discrete financial information is available and segment management reviews the operating results of that component. Our former operating segments had no component operations below the operating segment level. Our operating segments were considered the reporting units for purposes of goodwill allocation and assessment. As of the third quarter of fiscal 2006, we no longer managed our business, allocated resources or evaluated operating performances on the basis of discrete financial information about our former operating segments and consequently our goodwill allocations and assessments were made on a single reporting unit basis.

Intangible Assets

As of October 31, 2006, Ciena's consolidated balance sheet included \$91.3 million in other intangible assets, net. We account for the impairment or disposal of long-lived assets such as equipment, furniture, fixtures, and other intangible assets in accordance with the provisions of SFAS 144. In accordance with SFAS 144, Ciena tests each intangible asset for impairment whenever events or changes in circumstances indicate that the asset's carrying amount may not be recoverable. If actual market conditions differ or forecasts change, we may be required to record additional impairment charges in future periods.

Investments

As of October 31, 2006 Ciena's marketable debt investments had unrealized losses of \$1.2 million. The gross unrealized losses, related to marketable debt investments, were primarily due to changes in interest rates. Ciena's management has determined that the gross unrealized losses on its marketable debt investments at October 31, 2006 are temporary in nature because Ciena has the ability and intent to hold these investments until a recovery of fair value, which may be maturity.

As of October 31, 2006, Ciena's minority investments in privately held technology companies were \$6.5 million. These investments are generally carried at cost because Ciena owns less than 20% of the voting equity and does not have the ability to exercise significant influence over any of these companies. These investments are inherently high risk as the market for technologies or products manufactured by these companies are usually early stage at the time of the investment by Ciena and such markets may never materialize or become significant. Ciena could lose its entire investment in some or all of these companies. Ciena monitors these investments for impairment and makes appropriate reductions in carrying values when necessary. If market conditions, expected financial performance or the competitive position of the companies in which we invest deteriorate, Ciena may be required to record an additional

charge in future periods.

Deferred Tax Valuation Allowance

As of October 31, 2006, Ciena has recorded a valuation allowance of \$1.2 billion against our net deferred tax assets of \$1.2 billion. We calculated the valuation allowance in accordance with the provisions of SFAS 109, Accounting for Income Taxes, which requires an assessment of both positive and negative evidence when measuring the need for a valuation allowance. Evidence such as operating results during the most recent three-year period is given more weight than forecasted results, due to our current lack of visibility and the degree of uncertainty that we will achieve the level of future profitability needed to record the deferred assets. Our cumulative loss in the most recent three-year period represents sufficient negative evidence to require a valuation allowance under the provisions of SFAS 109. We intend to maintain a valuation allowance until sufficient positive evidence exists to support its reversal.

Warranty

The liability for product warranties, included in other accrued liabilities, was \$31.8 million as of October 31, 2006, compared to \$27.0 million as of October 31, 2005. Our products are generally covered by a warranty for periods ranging from one to five years. Ciena accrues for warranty costs as part of our cost of sales based on associated material costs, technical support labor costs, and associated overhead. Material cost is estimated based primarily upon historical trends in the volume of product returns within the warranty period and the cost to repair or replace the equipment. Technical support labor cost is estimated based primarily upon historical trends and the cost to support the customer cases within the warranty period.

Effects of Recent Accounting Pronouncements

In September 2006, the Securities and Exchange Commission issued SAB No. 108, Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements. SAB 108 provides interpretative guidance on the process of quantifying financial statement misstatements and is effective for fiscal years ending after November 15, 2006. Ciena does not believe that the adoption of this statement will have a material impact on its financial condition, results of operations or cash flows.

In September 2006, the Financial Accounting Standards Board (FASB) issued SFAS 157, Fair Value Measurements. SFAS 157 defines fair value, establishes a framework for measuring fair value under generally accepted accounting principles, and expands disclosures about fair value measurements. SFAS 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. Ciena is currently evaluating the impact the adoption of this statement could have on its financial condition, results of operations and cash flows.

In July 2006, the FASB issued FASB Interpretation (FIN) No. 48, Accounting for Uncertainty in Income Taxes, an interpretation of Statement of Financial Accounting Standards No. 109, Accounting for Income Taxes. FIN 48 clarifies the accounting for income taxes by prescribing the minimum recognition threshold a tax position is required to meet before being recognized in the financial statements. FIN 48 also provides guidance on derecognition, measurement, classification, interest and penalties, accounting in interim periods, disclosure and transition. The interpretation applies to all tax positions related to income taxes subject to SFAS 109. FIN 48 is effective for fiscal years beginning after December 15, 2006. Differences between the amounts recognized in the statements of financial position prior to the adoption of FIN 48 and the amounts reported after adoption should be accounted for as a cumulative-effect adjustment recorded to the beginning balance of retained earnings. Ciena is currently evaluating the impact the adoption of this statement could have on its financial condition, results of operations and cash flows.

In February 2006, the FASB issued SFAS 155, Accounting for Certain Hybrid Financial Instruments which amends SFAS 133, Accounting for Derivative Instruments and Hedging Activities and SFAS 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities. SFAS 155 simplifies the accounting for certain derivatives embedded in other financial instruments by allowing them to be accounted for as a whole if the holder elects to account for the whole instrument on a fair value basis. SFAS 155 also clarifies and amends certain other provisions of SFAS 133 and SFAS 140. SFAS 155 is effective for all financial instruments acquired, issued or subject to a remeasurement event occurring in fiscal years beginning after September 15, 2006. Ciena does not believe the adoption of this statement will have a material impact on its financial condition, results of operations or cash flows.

In May 2005, the FASB issued SFAS 154, Accounting Changes and Error Corrections which supersedes APB Opinion No. 20, Accounting Changes and SFAS 3, Reporting Accounting Changes in Interim Financial Statements. SFAS 154 changes the requirements for the accounting for and reporting of a change in accounting principle. SFAS 154 also

carries forward without change the guidance contained in APB 20 for reporting the correction of an error in previously issued financial statements and a change in accounting estimate. SFAS 154 requires retrospective application to prior periods financial statements of changes in accounting principle, unless it is impracticable to determine either the period-specific effects or the cumulative effect of the change. The correction of an error in previously issued financial statements is not a change in accounting principle. However, the reporting of an error correction involves adjustments to previously issued financial statements similar to those generally applicable to reporting an accounting change retroactively. Therefore, the reporting of a correction of an error by restating previously issued financial statements is also addressed by SFAS 154. SFAS 154 is effective for accounting changes and corrections of errors made in fiscal years beginning after December 15, 2005. Ciena does not believe that the adoption of this statement will have a material impact on its financial condition, results of operations or cash flows.

Quarterly Results of Operations

The tables below (in thousands, except per share data) set forth the operating results represented by certain items in Ciena's statements of operations for each of the eight quarters in the period ended October 31, 2006. This information is unaudited, but in our opinion reflects all adjustments (consisting only of normal recurring adjustments) that we consider necessary for a fair statement of such information in accordance with generally accepted accounting principles. The results for any quarter are not necessarily indicative of results for any future period.

	Jan. 31, 2005	Apr. 30, 2005	Jul. 31, 2005	Oct. 31, 2005	Jan. 31, 2006	Apr. 30, 2006	Jul. 31, 2006	Oct. 31, 2006
Revenue:								
Products	\$ 82,300	\$ 91,618	\$ 97,448	\$ 102,909	\$ 105,941	\$ 117,208	\$ 137,809	\$ 141,469
Services	12,448	12,228	13,032	15,274	14,489	13,967	14,690	18,483
Total Revenue	94,748	103,846	110,480	118,183	120,430	131,175	152,499	159,952
Costs:								
Products	60,848	65,843	62,756	59,484	60,399	58,957	70,356	73,955
Services	9,669	10,837	10,095	11,535	9,576	9,312	10,479	13,241
Total cost of goods sold	70,517	76,680	72,851	71,019	69,975	68,269	80,835	87,196
Gross profit	24,231	27,166	37,629	47,164	50,455	62,906	71,664	72,756
Operating expenses:								
Research and development	34,662	35,608	34,814	32,161	29,462	28,856	26,190	26,561
Selling and marketing	26,840	29,648	30,209	28,325	26,572	26,657	24,903	26,302
General and administrative	7,656	8,894	9,493	7,672	9,896	11,246	16,217	10,117
Amortization of intangible assets	10,411	10,204	9,653	8,514	6,295	6,295	6,295	6,296
Restructuring costs	1,125	9,765	4,355	2,773	2,015	3,014	11,008	(366)
Goodwill impairment				176,600				
Long lived asset impairment	184	(25)	(25)	45,728	(3)	(3)		6
Gain on lease settlement					(6,020)	(5,628)		
Recovery of (provision for) doubtful accounts, net			2,604	(2)	(2,604)	(247)	(139)	(41)
Total operating expenses	80,878	94,094	91,103	301,771	65,613	70,190	84,474	68,875

Edgar Filing: CIENA CORP - Form 10-K

Income (loss) from operations	(56,647)	(66,928)	(53,474)	(254,607)	(15,158)	(7,284)	(12,810)	3,881
Interest and other income, net	7,433	7,103	7,522	9,236	9,262	11,197	14,045	15,741
Interest expense	(7,226)	(7,230)	(7,163)	(6,794)	(6,053)	(5,815)	(6,148)	(6,149)
Gain (loss) on equity investments, net	22	(7,300)	(1,708)	(500)	(733)		948	
Gain on extinguishment of debt			3,882		6,690	362		
Income (loss) before income taxes	(56,418)	(74,355)	(50,941)	(252,665)	(5,992)	(1,540)	(3,965)	13,473
Provision for income tax	577	452	86	205	299	370	320	392
Net income (loss)	\$ (56,995)	\$ (74,807)	\$ (51,027)	\$ (252,870)	\$ (6,291)	\$ (1,910)	\$ (4,285)	\$ 13,081
Basic net income (loss) per common share	\$ (0.70)	\$ (0.91)	\$ (0.62)	\$ (3.06)	\$ (0.08)	\$ (0.02)	\$ (0.05)	\$ 0.15
Diluted net income (loss) per dilutive potential common share	\$ (0.70)	\$ (0.91)	\$ (0.62)	\$ (3.06)	\$ (0.08)	\$ (0.02)	\$ (0.05)	\$ 0.14
Weighted average basic common shares	81,653	81,938	82,333	82,689	82,967	83,518	84,197	84,657
Weighted average dilutive potential common shares	81,653	81,938	82,333	82,689	82,967	83,518	84,197	93,146

Item 7A. Quantitative and Qualitative Disclosures About Market Risk

The following discussion about Ciena's market risk disclosures involves forward-looking statements. Actual results could differ materially from those projected in the forward-looking statements. Ciena is exposed to market risk related to changes in interest rates and foreign currency exchange rates. Ciena does not use derivative financial instruments for speculative or trading purposes.

Interest Rate Sensitivity. Ciena maintains a short-term and long-term investment portfolio. These available-for-sale securities are subject to interest rate risk and will fall in value if market interest rates increase. If market interest rates were to increase immediately and uniformly by 10% from levels at October 31, 2006, the fair value of the portfolio would decline by approximately \$62.1 million.

Foreign Currency Exchange Risk. As a global concern, Ciena faces exposure to adverse movements in foreign currency exchange rates. These exposures may change over time as business practices evolve and if our exposure increases, adverse movement in foreign currency exchange rates could have a material adverse impact on Ciena's financial results. Historically, Ciena's primary exposures have been related to non-dollar denominated operating expenses in Europe and Asia where Ciena sells primarily in U.S. dollars. Ciena is prepared to hedge against fluctuations in foreign currency if this exposure becomes material. As of October 31, 2006, the assets and liabilities of Ciena related to non-dollar denominated currencies were not material. Therefore, we do not expect an increase or decrease of 10% in the foreign exchange rate would have a material impact on Ciena's financial position.

Item 8. Financial Statements and Supplementary Data

The following is an index to the consolidated financial statements:

	Page Number
Report of Independent Registered Public Accounting Firm	44
Consolidated Balance Sheets	45
Consolidated Statements of Operations	46
Consolidated Statements of Changes in Stockholders' Equity	47
Consolidated Statements of Cash Flows	48
Notes to Consolidated Financial Statements	49

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of Ciena Corporation:

We have completed integrated audits of Ciena Corporation's 2006 and 2005 consolidated financial statements and of its internal control over financial reporting as of October 31, 2006, and an audit of its 2004 consolidated financial statements in accordance with the standards of the Public Company Accounting Oversight Board (United States). Our opinions, based on our audits, are presented below.

Consolidated financial statements

In our opinion, the consolidated financial statements listed in the accompanying index present fairly, in all material respects, the financial position of Ciena Corporation and its subsidiaries at October 31, 2006 and 2005, and the results of their operations and their cash flows for each of the three years in the period ended October 31, 2006 in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit of financial statements includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

As discussed in Note 1 to the consolidated financial statements, the Company changed the manner in which it accounts for share-based compensation in fiscal year 2006.

Internal control over financial reporting

Also, in our opinion, management's assessment, included in Report of Management on Internal Control Over Financial Reporting appearing under Item 9A, that the Company maintained effective internal control over financial reporting as of October 31, 2006 based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), is fairly stated, in all material respects, based on those criteria. Furthermore, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of October 31, 2006, based on criteria established in Internal Control - Integrated Framework issued by the COSO. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express opinions on management's assessment and on the effectiveness of the Company's internal control over financial reporting based on our audit. We conducted our audit of internal control over financial reporting in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. An audit of internal control over financial reporting includes obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we consider necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ PricewaterhouseCoopers LLP

McLean, Virginia

January 10, 2007

CIENA CORPORATION
CONSOLIDATED BALANCE SHEETS
(in thousands, except share data)

	October 31,	
	2005	2006
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 358,012	\$ 220,164
Short-term investments	579,531	628,393
Accounts receivable, net	72,786	107,172
Inventories, net	49,333	106,085
Prepaid expenses and other	37,867	36,372
Total current assets	1,097,529	1,098,186
Long-term investments	155,944	351,407
Equipment, furniture and fixtures, net	28,090	29,427
Goodwill	232,015	232,015
Other intangible assets, net	120,324	91,274
Other long-term assets	41,327	37,404
Total assets	\$ 1,675,229	\$ 1,839,713
 LIABILITIES AND STOCKHOLDERS EQUITY		
Current liabilities:		
Accounts payable	\$ 43,868	\$ 39,277
Accrued liabilities	76,491	79,282
Restructuring liabilities	15,492	8,914
Unfavorable lease commitments	9,011	8,512
Income taxes payable	5,785	5,981
Deferred revenue	27,817	19,637
Total current liabilities	178,464	161,603
Long-term deferred revenue	15,701	21,039
Long-term restructuring liabilities	54,285	26,720
Long-term unfavorable lease commitments	41,364	32,785
Other long-term obligations	1,296	1,678
Convertible notes payable	648,752	842,262
Total liabilities	939,862	1,086,087
Commitments and contingencies		
Stockholders' equity:		
Preferred stock - par value \$0.01; 20,000,000 shares authorized; zero shares issued and outstanding		
Common stock - par value \$0.01; 140,000,000 shares authorized; 82,905,849 and 84,891,656 shares issued and outstanding	829	849

Edgar Filing: CIENA CORP - Form 10-K

Additional paid-in capital	5,494,587	5,505,853
Deferred stock compensation	(2,286)	
Changes in unrealized gains on investments, net	(4,673)	(496)
Translation adjustment	(495)	(580)
Accumulated deficit	(4,752,595)	(4,752,000)
Total stockholders' equity	735,367	753,626
Total liabilities and stockholders' equity	\$ 1,675,229	\$ 1,839,713

The accompanying notes are an integral part of these consolidated financial statements.

CIENA CORPORATION
CONSOLIDATED STATEMENTS OF OPERATIONS
(in thousands, except per share data)

	Year Ended October 31,		
	2004	2005	2006
Revenue:			
Products	\$ 250,210	\$ 374,275	\$ 502,427
Services	48,497	52,982	61,629
 Total revenue	 298,707	 427,257	 564,056
Costs:			
Products	186,461	248,931	263,667
Services	40,493	42,136	42,608
 Total cost of goods sold	 226,954	 291,067	 306,275
 Gross profit	 71,753	 136,190	 257,781
Operating expenses:			
Research and development	205,364	137,245	111,069
Selling and marketing	112,310	115,022	104,434
General and administrative	28,592	33,715	47,476
Amortization of intangible assets	30,839	38,782	25,181
In-process research and development	30,200		
Restructuring costs	57,107	18,018	15,671
Goodwill impairment	371,712	176,600	
Long-lived asset impairment	15,926	45,862	
Gain on lease settlement			(11,648)
Recovery of sale, export, use tax liabilities and payments	(5,388)		
Provision for (recovery of) doubtful accounts	(2,794)	2,602	(3,031)
 Total operating expenses	 843,868	 567,846	 289,152
 Loss from operations	 (772,115)	 (431,656)	 (31,371)
Interest and other income (expense), net	25,936	31,294	50,245
Interest expense	(29,841)	(28,413)	(24,165)
Gain (loss) on equity investments, net	(4,107)	(9,486)	215
Gain (loss) on extinguishment of debt	(8,216)	3,882	7,052
 Income (loss) before income taxes	 (788,343)	 (434,379)	 1,976
Provision for income taxes	1,121	1,320	1,381
 Net income (loss)	 \$ (789,464)	 \$ (435,699)	 \$ 595
 Basic net income (loss) per common share	 \$ (10.60)	 \$ (5.30)	 \$ 0.01
 Diluted net income (loss) per dilutive potential common share	 \$ (10.60)	 \$ (5.30)	 \$ 0.01

Weighted average basic common shares	74,493	82,170	83,840
Weighted average dilutive potential common shares	74,493	82,170	85,011

The accompanying notes are an integral part of these consolidated financial statements.

CIENA CORPORATION
CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS EQUITY
(in thousands, except share data)

	Common Stock Shares	Amount	Additional Paid- in-Capital	Deferred Stock Compensation	Receivable Notes From Stockholders	Accumulated Other Comprehensive Income	Accumulated Deficit	Total Stockholders Equity
Balance at October 31, 2003	67,602,122	\$ 676	\$ 4,865,238	\$ (9,664)	\$ (448)	\$ 2,447	\$ (3,527,432)	\$ 1,330,817
Net loss							(789,464)	(789,464)
Changes in unrealized gains on investments, net						(5,280)		(5,280)
Translation adjustment						68		68
Comprehensive loss								(794,676)
Exercise of warrant	7,020	1	(1)					
Exercise of stock options, net	1,142,272	11	16,769					16,780
Unearned stock compensation			955	(18,178)				(17,223)
Deferred stock compensation costs				11,883				11,883
Forfeiture of unearned stock compensation			(2,198)	2,198				
Issuance of common stock for acquisitions, net of issuance costs	12,913,823	129	606,312					606,441
Reduction of receivables from stockholders					400			400
Balance at October 31, 2004	81,665,237	817	5,487,075	(13,761)	(48)	(2,765)	(4,316,896)	1,154,422
Net loss							(435,699)	(435,699)

Edgar Filing: CIENA CORP - Form 10-K

Changes in unrealized gains on investments, net					(2,185)		(2,185)
Translation adjustment					(218)		(218)
Comprehensive loss							(438,102)
Exercise of stock options, net	1,240,612	12	9,546				9,558
Unearned stock compensation			10	(10)			
Deferred stock compensation costs					9,441		9,441
Forfeiture of unearned stock compensation			(2,044)	2,044			
Reduction of receivables from stockholders					48		48
Balance at October 31, 2005	82,905,849	829	5,494,587	(2,286)	(5,168)	(4,752,595)	735,367
Net income						595	595
Changes in unrealized gains on investments, net					4,177		4,177
Translation adjustment					(85)		(85)
Comprehensive income							4,687
Exercise of stock options, net	1,985,807	20	27,967				27,987
Stock compensation expense			14,042				14,042
Removal of opening deferred stock compensation balance upon adoption of SFAS 123(R)			(2,286)	2,286			
Purchase of call spread option			(28,457)				(28,457)

Edgar Filing: CIENA CORP - Form 10-K

Balance at
October 31, 2006 84,891,656 \$ 849 \$ 5,505,853 \$ \$ (1,076) \$ (4,752,000) \$ 753,626

The accompanying notes are an integral part of these consolidated financial statements.

47

CIENA CORPORATION
CONSOLIDATED STATEMENTS OF CASH FLOWS
(in thousands)

	Year Ended October 31,		
	2004	2005	2006
Cash flows from operating activities:			
Net income (loss)	\$ (789,464)	\$ (435,699)	\$ 595
Adjustments to reconcile net income (loss) to net cash used in operating activities:			
Early extinguishment of debt	8,216	(3,882)	(7,052)
Amortization of premium (discount) on marketable securities	26,924	13,636	(823)
Non-cash loss from equity investments	4,107	9,486	733
Non-cash impairment of long-lived assets	15,926	45,862	
Accretion of convertible notes payable	599		
In-process research and development	30,200		
Depreciation and amortization of leasehold improvements	72,213	33,377	16,401
Goodwill impairment	371,712	176,600	
Stock compensation	11,883	9,441	14,042
Amortization of intangibles	34,708	42,651	29,050
Provision for doubtful accounts	284	2,602	
Provision for inventory excess and obsolescence	4,172	5,232	9,012
Provision for warranty and other contractual obligations	8,351	9,738	14,522
Other	3,449	3,218	2,028
Changes in assets and liabilities:			
Accounts receivable	(2,562)	(29,510)	(34,386)
Inventories	962	(6,951)	(65,764)
Prepaid expenses and other	15,253	7,420	4,056
Accounts payable and accruals	(67,671)	(19,633)	(59,161)
Income taxes payable	(1,286)	2,431	196
Deferred revenue and other obligations	6,589	5,942	(2,842)
Net cash used in operating activities	(245,435)	(128,039)	(79,393)
Cash flows from investing activities:			
Additions to equipment, furniture, fixtures and intellectual property	(32,999)	(11,315)	(17,760)
Proceeds from sale of equipment, furniture and fixtures	1,857	278	
Restricted cash	(2,004)	1,986	4,552
Purchase of available for sale securities	(696,344)	(578,846)	(1,090,409)
Maturities of available for sale securities	897,738	910,505	851,084
Acquisition of business, net of cash acquired	4,864		
Minority equity investments, net	(4,407)	4,882	948
Net cash provided by (used in) investing activities	168,705	327,490	(251,585)
Cash flows from financing activities:			
Proceeds from issuance of 0.25% convertible senior notes payable			300,000
Repurchase of 3.75% convertible notes payable		(36,913)	(98,410)

Edgar Filing: CIENA CORP - Form 10-K

Repurchase of ONI 5.00% convertible subordinated notes payable	(49,243)		
Net proceeds from other obligations	100		
Debt issuance costs			(7,990)
Purchase of call spread option			(28,457)
Proceeds from issuance of common stock and warrants	16,780	9,558	27,987
Repayment of notes receivable from stockholders	47	48	
Net cash provided by (used in) financing activities	(32,316)	(27,307)	193,130
Net (decrease) increase in cash and cash equivalents	(109,046)	172,144	(137,848)
Cash and cash equivalents at beginning of period	294,914	185,868	358,012
Cash and cash equivalents at end of period	\$ 185,868	\$ 358,012	\$ 220,164
Supplemental disclosure of cash flow information			
Cash paid during the period for:			
Interest	\$ 26,927	\$ 25,817	\$ 21,685
Income taxes	\$ 2,363	\$ 977	\$ 969

The accompanying notes are an integral part of these consolidated financial statements.

CIENA CORPORATION

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(1) CIENA CORPORATION AND SIGNIFICANT ACCOUNTING POLICIES AND ESTIMATES

Description of Business

Ciena Corporation is a supplier of communications networking equipment, software and services that support the delivery and transport of voice, video and data services. Our products are used in communications networks operated by telecommunications service providers, cable operators, governments and enterprises across the globe. We specialize in transitioning legacy communications networks to converged, next-generation architectures, capable of efficiently delivering a broader mix of high-bandwidth services. By improving network productivity, reducing costs and enabling integrated services offerings, our optical, data and broadband access platforms create business and operational value for our customers.

Ciena was incorporated in Delaware in November 1992, and completed its initial public offering on February 7, 1997. Ciena's principal executive offices are located at 1201 Winterson Road, Linthicum, Maryland 21090.

Principles of Consolidation

Ciena has 14 wholly owned U.S. and international subsidiaries, which have been consolidated in the accompanying financial statements. On May 3, 2004, Ciena acquired by merger Catena Networks Inc. (Catena), a Delaware company based in Kanata, Canada, and Internet Photonics, Inc. (Internet Photonics), a Delaware company based in Shrewsbury, New Jersey. The Catena and Internet Photonics transactions were both accomplished as tax-free reorganizations, and were recorded using the purchase accounting method.

The accompanying consolidated financial statements include the accounts of Ciena and its wholly owned subsidiaries. All material inter-company accounts and transactions have been eliminated in consolidation.

Fiscal Year

Ciena has a 52 or 53 week fiscal year, which ends on the Saturday nearest to the last day of October in each year (October 28, 2006, October 29, 2005, and October 30, 2004). For purposes of financial statement presentation, each fiscal year is described as having ended on October 31. Fiscal 2006, fiscal 2005 and fiscal 2004 were each comprised of 52 weeks.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires Ciena to make estimates, judgments and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses, together with amounts disclosed in the related notes to the financial statements. Actual results could differ from the recorded estimates.

Cash and Cash Equivalents

Ciena considers all highly liquid investments purchased with original maturities of three months or less to be cash equivalents. Restricted cash collateralizing letters of credits are included in other current assets and other long-term assets depending upon the duration of the restriction.

Investments

Ciena's short-term and long-term investments are classified as available-for-sale and are reported at fair value, with unrealized gains and losses, net of tax, recorded in accumulated other comprehensive income. Realized gains or losses and declines in value determined to be other than temporary, if any, on available-for-sale securities, are reported in other income or expense as incurred.

Ciena also has certain other minority equity investments in privately held technology companies. These investments are carried at cost because Ciena owns less than 20% of the voting equity and does not have the ability to exercise significant influence over these companies. These investments are inherently high risk as the markets for technologies or products manufactured by these companies are usually early stage at the time of the investment by Ciena and such markets may never

be significant. Ciena could lose its entire investment in some or all of these companies. Ciena monitors these investments for impairment and makes appropriate reductions in carrying values when necessary.

Inventories

Inventories are stated at the lower of cost or market, with cost determined on the first-in, first-out basis. Ciena records a provision for excess and obsolete inventory whenever an impairment has been identified.

Equipment, Furniture and Fixtures

Equipment, furniture and fixtures are recorded at cost. Depreciation and amortization are computed using the straight-line method over useful lives of two years to five years for equipment, furniture and fixtures and nine months to ten years for leasehold improvements. Impairments of equipment, furniture and fixtures are determined in accordance with Statement of Financial Accounting Standards (SFAS) No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets.

Internal use software and web site development costs are capitalized in accordance with Statement of Position (SOP) No. 98-1, Accounting for the Costs of Computer Software Developed or Obtained for Internal Use, and Emerging Issues Task Force (EITF) Issue No. 00-2, Accounting for Web Site Development Costs. Qualifying costs incurred during the application development stage, which consist primarily of outside services and purchased software license costs, are capitalized and amortized over the estimated useful life of the asset.

Goodwill and Other Intangible Assets

Ciena has recorded goodwill and purchased intangible assets as a result of several acquisitions. Ciena accounts for goodwill in accordance with SFAS 142 Goodwill and Other Intangible Assets, which requires Ciena to test each reporting unit's goodwill for impairment on an annual basis, which Ciena has determined to be the last business day of fiscal September each year. Testing is required between annual tests if events occur or circumstances change that would, more likely than not, reduce the fair value of the reporting unit below its carrying value.

Purchased intangible assets are carried at cost less accumulated amortization. Amortization is computed using the straight-line method over the economic lives of the respective assets, generally three to seven years. Impairments of other intangibles assets are determined in accordance SFAS 144. For additional information see Note 4.

Concentrations

Substantially all of Ciena's cash and cash equivalents, short-term and long-term investments, are maintained at two major U.S. financial institutions. The majority of Ciena's cash equivalents consist of money market funds and overnight repurchase agreements. Deposits held with banks may exceed the amount of insurance provided on such deposits. Generally, these deposits may be redeemed upon demand and, therefore, bear minimal risk.

During fiscal 2006, Sprint, Verizon and AT&T each accounted for at least 10% of Ciena's revenue. During fiscal 2005, Verizon, BellSouth, and Science Applications International Corporation (SAIC) each accounted for at least 10% of Ciena's revenue. During fiscal 2004, only SAIC accounted for at least 10% of Ciena's revenue. The substantial reduction in orders by, or loss of, any significant customer, could materially adversely affect Ciena's financial condition or operating results. For additional information see Note 19.

Additionally, Ciena's access to certain raw materials is dependent upon single and sole source suppliers. The inability of any supplier to fulfill Ciena's supply requirements could affect future results. Ciena relies on a small number of contract manufacturers to perform the majority of the manufacturing operations for its products. If Ciena cannot effectively manage these manufacturers and forecast future demand, or if they fail to deliver products or components on time, Ciena's business may suffer.

Revenue Recognition

Ciena recognizes revenue in accordance with Staff Accounting Bulletin (SAB) No. 104, Revenue Recognition, which states that revenue is realized or realizable and earned when all of the following criteria are met: persuasive evidence of an arrangement exists; delivery has occurred or services have been rendered; the price to the buyer is fixed or determinable; and collectibility is reasonably assured. In instances where final acceptance of the product, system, or solution is specified by the

customer, revenue is deferred until all acceptance criteria have been met. Revenue for maintenance services is generally deferred and recognized ratably over the period during which the services are to be performed.

Some of Ciena's communications networking equipment is integrated with software that is essential to the functionality of the equipment. In some cases, Ciena provides unspecified software upgrades and enhancements related to the equipment through maintenance contracts for these products. For transactions involving the sale of software, revenue is recognized in accordance with SOP 97-2, Software Revenue Recognition, including deferral of revenue recognition in instances where vendor specific objective evidence for undelivered elements is not determinable.

For arrangements that involve the delivery or performance of multiple products, services and/or rights to use assets, except as otherwise covered by SOP 97-2, the determination as to how the arrangement consideration should be measured and allocated to the separate deliverables of the arrangement is determined in accordance with EITF 00-21,

Revenue Arrangements with Multiple Deliverables. When a sale involves multiple elements, such as sales of products that include services, the entire fee from the arrangement is allocated to each respective element based on its relative fair value and recognized when revenue recognition criteria for each element are met. Fair value for each element is established based on the sales price charged when the same element is sold separately.

Revenue Related Accruals

Ciena provides for the estimated costs to fulfill customer warranty and other contractual obligations upon the recognition of the related revenue. Such reserves are determined based upon actual warranty cost experience, estimates of component failure rates, and management's industry experience. Ciena's sales contracts do not permit the right of return of product by the customer after the product has been accepted.

Accounts Receivable Trade, Net

Ciena's allowance for doubtful accounts is based on its assessment, on a specific identification basis, of the collectibility of customer accounts. Ciena performs ongoing credit evaluations of its customers and generally has not required collateral or other forms of security from its customers. In determining the appropriate balance for Ciena's allowance for doubtful accounts, management considers each individual customer account receivable in order to determine collectibility. In doing so, management considers creditworthiness, payment history, account activity and communication with such customer. If a customer's financial condition changes, Ciena may be required to take a charge for an allowance for doubtful accounts.

Research and Development

Ciena charges all research and development costs to expense as incurred. Types of expense incurred in research and development include employee compensation, prototype, consulting, depreciation, facility costs and information technologies.

Advertising Costs

Ciena expenses all advertising costs as incurred.

Share-Based Compensation Expense

On November 1, 2005, Ciena adopted SFAS 123(R), Share-Based Payment, which requires the measurement and recognition of compensation expense, based on estimated fair values, for all share-based awards, made to employees and directors, including stock options, restricted stock, restricted stock units and participation in Ciena's employee stock purchase plan. In March 2005, the Securities and Exchange Commission issued SAB 107 relating to SFAS 123(R). Ciena has applied the provisions of SAB 107 in its adoption of SFAS 123(R).

Ciena adopted SFAS 123(R) using the modified prospective application transition method, which requires the application of the accounting standard as of November 1, 2005, the first day of Ciena's fiscal year 2006. Ciena's consolidated financial statements for fiscal 2006 reflect the impact of SFAS 123(R). In accordance with the modified prospective application transition method, Ciena's consolidated financial statements for prior periods have not been restated to reflect, and do not include, the impact of SFAS 123(R). Share-based compensation cost recognized under SFAS 123(R) for fiscal 2006 was \$14.0 million, of which \$0.3 million was capitalized as part of inventory.

Prior to the adoption of SFAS 123(R), Ciena accounted for share-based awards to employees and directors using the intrinsic value method in accordance with Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock Issued to Employees, as interpreted by FASB Interpretation (FIN) No. 44, Accounting for Certain Transactions Involving Stock Compensation, an Interpretation of APB Opinion No. 25, as allowed under SFAS 123, Accounting for Stock-Based Compensation. Share-based compensation expense of \$9.4 million and \$11.9 million for fiscal 2005 and fiscal 2004, respectively, was solely related to share-based awards assumed through acquisitions and restricted stock unit awards that Ciena had been recognizing in its consolidated statement of operations in accordance with the provisions set forth above. Because the exercise price of Ciena's stock options granted to employees and directors equaled the fair market value of the underlying stock at the grant date, under the intrinsic value method, no share-based compensation expense was otherwise recognized in Ciena's consolidated statement of operations.

SFAS 123(R) requires companies to estimate the fair value of share-based awards on the date of grant using an option-pricing model. The value of the portion of the award that is ultimately expected to vest is recognized as expense in Ciena's consolidated statement of operations over the requisite service periods. Share-based compensation expense recognized in Ciena's consolidated statement of operations for fiscal 2006 includes compensation expense for share-based awards granted (i) prior to, but not yet vested as of October 31, 2005, based on the grant date fair value estimated in accordance with the provisions of SFAS 123, and (ii) subsequent to October 31, 2005, based on the grant date fair value estimated in accordance with the provisions of SFAS 123(R). Upon adoption of SFAS 123(R), Ciena changed its method of attributing the value of share-based compensation expense from the accelerated multiple-option approach to the straight-line single-option method. Compensation expense for all share-based awards granted on or prior to October 31, 2005 will continue to be recognized using the accelerated multiple-option approach. Compensation expense for all share-based awards subsequent to October 31, 2005 is recognized using the straight-line single-option method. Because share-based compensation expense is based on awards that are ultimately expected to vest, share-based compensation expense has been reduced to account for estimated forfeitures. SFAS 123(R) requires forfeitures to be estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates. In Ciena's pro forma information required under SFAS 123 for periods prior to fiscal 2006, Ciena acco