EXCHANGE NATIONAL BANCSHARES INC
Form 10-Q
November 09, 2006

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                    UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
                WASHINGTON, D.C. 20549
                    FORM 10-Q
(Mark One)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR \(15(\mathrm{~d})\) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended September 30, 2006
or
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR \(15(d)\) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from
``` \(\qquad\)
``` to
``` \(\qquad\)
```

Commission File Number: 0-23636
EXCHANGE NATIONAL BANCSHARES, INC.
(Exact name of registrant as specified in its charter)

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\section*{MISSOURI}
(State or other jurisdiction of
incorporation or organization)

43-1626350
(I.R.S. Employer

Identification No.)
```

132 EAST HIGH STREET, JEFFERSON CITY, MISSOURI 65101
(Address of principal executive offices) (Zip Code)
(573) 761-6100
(Registrant's telephone number, including area code)
N/A
(Former name, former address and former fiscal year,
if changed since last report.)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
[X] Yes [ ] No
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule $12 b-2$ of the Exchange Act. (Check one):
Large accelerated filer [ ] Accelerated filer [X] Non-accelerated filer [ ]
Indicate by check mark whether the registrant is a shell company (as defined in rule $12 \mathrm{~b}-2$ of the Exchange Act). [ ] Yes [X] No

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As of November 9, 2006, the registrant had 4,169,847 shares of common stock, par value \(\$ 1.00\) per share, outstanding.

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Index to Exhibits located on page 48

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PART I - FINANCIAL INFORMATION
ITEM 1. FINANCIAL STATEMENTS

EXCHANGE NATIONAL BANCSHARES, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS
(Unaudited)
\begin{tabular}{|c|c|c|c|c|}
\hline & \multicolumn{2}{|r|}{\[
\begin{gathered}
\text { SEPTEMBER } 30 \text {, } \\
2006
\end{gathered}
\]} & & \[
\begin{gathered}
\text { ECEMBER 31, } \\
2005
\end{gathered}
\] \\
\hline \multicolumn{5}{|l|}{ASSETS} \\
\hline Loans: & \$ & 820,550,139 & \$ & 813,534,876 \\
\hline Less allowance for loan losses & & 9,381,333 & & 9,084,774 \\
\hline Loans, net & & 811,168,806 & & 804,450,102 \\
\hline Investments in available for sale debt securities, at fair value & & 179,041,365 & & 173,389,101 \\
\hline Investments in equity securities, at cost & & 6,568,875 & & 6,302,725 \\
\hline Federal funds sold & & 26,535,273 & & 12,447,981 \\
\hline Cash and due from banks & & 30,421,093 & & 35,282,568 \\
\hline Premises and equipment & & 33,455,374 & & 32,890,908 \\
\hline Accrued interest receivable & & 8,388,281 & & 7,772,573 \\
\hline Mortgage servicing rights & & 1,414,954 & & 1,536,331 \\
\hline Goodwill & & 40,323,775 & & 40,323,775 \\
\hline Core deposit intangible & & 4,003,246 & & 4,786,460 \\
\hline Cash surrender value - life insurance & & 1,730,508 & & 1,682,836 \\
\hline Other assets & & 5,464,115 & & 5,605,116 \\
\hline Total assets & \$ & 148,515,665 & & 126,470,476 \\
\hline \multicolumn{5}{|l|}{LIABILITIES AND STOCKHOLDERS' EQUITY} \\
\hline \multicolumn{5}{|l|}{Liabilities:} \\
\hline Demand deposits & \$ & 137,593,549 & \$ & 134,364,788 \\
\hline Time deposits & & 754,142,882 & & 747,090,418 \\
\hline Total deposits & & 891,736,431 & & 881,455,206 \\
\hline Federal funds purchased and securities sold under agreements to repurchase & & 41,544,194 & & 36,995,735 \\
\hline Interest-bearing demand notes to U.S. Treasury & & 1,889,472 & & 1,098,337 \\
\hline Subordinated notes & & 49,486,000 & & 49,486,000 \\
\hline Other borrowed money & & 50,610,683 & & 52,179,661 \\
\hline Accrued interest payable & & 4,352,048 & & 3,139,130 \\
\hline Other liabilities & & 5,889,052 & & 5,383,542 \\
\hline Total liabilities & & 045,507,880 & & ,029,737,611 \\
\hline
\end{tabular}


See accompanying notes to unaudited condensed consolidated financial statements.

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EXCHANGE NATIONAL BANCSHARES, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(Unaudited)
\begin{tabular}{|c|c|c|c|}
\hline & \multicolumn{2}{|l|}{THREE MONTHS ENDED SEPTEMBER 30,} & NINE MONTHS SEPTEMBER \\
\hline & 2006 & 2005 & 2006 \\
\hline \multicolumn{4}{|l|}{Interest income:} \\
\hline Interest and fees on loans & \$16,064,823 & \$13,577,646 & \$46,545,816 \\
\hline Interest on debt securities: & & & \\
\hline Taxable & 1,444,437 & 1,493,402 & 4,220,388 \\
\hline Nontaxable & 481,074 & 412,270 & 1,442,210 \\
\hline Interest on federal funds sold & 221,387 & 314,308 & 528,547 \\
\hline Interest on interest-bearing deposits & 19,492 & 7,952 & 76,492 \\
\hline Dividends on equity securities & 83,252 & 57,105 & 223,699 \\
\hline Total interest income & 18, 314,465 & 15,862,683 & 53,037,152 \\
\hline \multicolumn{4}{|l|}{Interest Expense:} \\
\hline NOW accounts & 322,507 & 559,041 & 1,104,083 \\
\hline Savings & 73,324 & 84,307 & 226,983 \\
\hline Money market accounts & 1,377,511 & 1,017,955 & 3,769,533 \\
\hline Certificates of deposit: & & & \\
\hline \$100,000 and over & 1,420,547 & 920,511 & 3,685,900 \\
\hline Other time deposits & 3,262,639 & 2,396,624 & 8,969,634 \\
\hline Federal funds purchased and securities sold under agreements to repurchase & 461,640 & 434,293 & 1,458,591 \\
\hline Subordinated notes & 912,438 & 772,307 & 2,628,177 \\
\hline Advances from Federal Home Loan Bank & 750,026 & 516,008 & 2,153,965 \\
\hline Other borrowed money & 8,830 & 5,591 & 22,188 \\
\hline Total interest expense & 8,589,462 & 6,706,637 & 24,019,054 \\
\hline Net interest income & 9,725,003 & 9,156,046 & 29,018,098 \\
\hline Provision for loan losses & 300,000 & 260,500 & 928,000 \\
\hline
\end{tabular}
Net interest income after provision for loan losses \(\quad 9,425,003 \quad 8,895,546 \quad 28,090,098\)

Continued on next page
(Unaudited)

Noninterest income:
Service charges on deposit accounts
Trust department income
Loss on sales and calls of debt securities
Mortgage loan servicing fees, net
Gain on sale of mortgage loans Other

Total noninterest income

Noninterest expense:
Salaries and employee benefits
Occupancy expense
Furniture and equipment expense
Advertising and promotion
Postage, printing and supplies
Legal, examination, and professional fees
Amortization of intangible assets
Processing expense Other

Total noninterest expense

Income before income taxes
Income taxes

Net income

Basic earning per share
Diluted earnings per share
Weighed average shares of common stock outstanding Basic Diluted
Dividends per share: Declared \$ Paid

\begin{tabular}{rr}
\(\$ 1,461,703\) & \(\$ 1,251,632\) \\
214,472 & 165,376 \\
-- & -- \\
102,370 & 101,159 \\
126,686 & 200,936 \\
311,342 & 292,084 \\
--------- & --------- \\
\(2,216,573\) & \(2,011,187\) \\
--------- & ---------
\end{tabular}
\begin{tabular}{|c|c|}
\hline 4,254,272 & 3,899,655 \\
\hline 499,840 & 431,801 \\
\hline 591,482 & 545,208 \\
\hline 234,298 & 216,586 \\
\hline 277,290 & 287,863 \\
\hline 333,575 & 400,997 \\
\hline 249,369 & 329,893 \\
\hline 261,202 & 223,671 \\
\hline 780,591 & 733,081 \\
\hline 7,481,919 & 7,068,755 \\
\hline 4,159,657 & 3,837,978 \\
\hline 1,301,172 & 1,186,307 \\
\hline \$2,858,485 & \$2,651,671 \\
\hline \$ 0.69 & \$ 0.64 \\
\hline \$ 0.68 & \$ 0.63 \\
\hline
\end{tabular}

NINE MONTHS SEPTEMBER

2006
\$ 4,339,408
622,551
\((18,351)\)
326,646
328,520
892,890
6,491,664

12,942,420
1,400,006
1,653,967
621,636
861,209
946,664
783, 214
776,222
2,265,640
\(22,250,978\)
-----------1
\(12,330,784\)
3,850,507
-----------
\(===========\)
\(\$ \quad 2.03\)
\$
4,169,847
\begin{tabular}{lll}
\(4,169,847\) & \(4,169,847\) & \(4,169,847\) \\
\(4,202,485\) & \(4,196,929\) & \(4,202,762\)
\end{tabular}
\(\begin{array}{llllll}\$ & 0.21 & \$ & 0.18 & \$ & 0.63\end{array}\)
\(\begin{array}{llllll}\$ & 0.21 & \$ & 0.18 & \$ & 0.63\end{array}\)

See accompanying notes to unaudited condensed consolidated financial statements.

\section*{EXCHANGE NATIONAL BANCSHARES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS \\ (Unaudited)}

Cash flow from operating activities:
Net income
Adjustments to reconcile net income to net cash
cash provided by operating activities:
Provision for loan losses
Depreciation expense
Net amortization of debt securities premiums and discounts
Amortization of intangible assets
Non-cash compensation expense for stock based compensation
Increase in accrued interest receivable
Increase in cash surrender value - life insurance
Increase in other assets
Increase in accrued interest payable
Increase in other liabilities
Loss on sales and calls of debt securities
Origination of mortgage loans for sale
Proceeds from the sale of mortgage loans held for sale
Gain on sale of mortgage loans
Loss on disposition of premises and equipment
Other, net

Net cash provided by operating activities

Cash flow from investing activities:
Net increase in loans
Purchase of available-for-sale debt securities
Proceeds from maturities of available-for-sale debt securities
Proceeds from calls of available-for-sale debt securities
Proceeds from sales of available-for-sale debt securities
Purchase of equity securities
Proceeds from sales of equity securities
Acquisition of subsidiary, net of cash and cash equivalents acquired Purchase of premises and equipment
Proceeds from dispositions of premises and equipment
Proceeds from sales of other real estate owned and repossessions

Net cash used in investing activities

NINE MONTHS ENDED SEPTEMBER 30
\begin{tabular}{|c|}
\hline 2006 \\
\hline
\end{tabular}
\(\$ \quad 8,480,277\)

928, 000
\(1,360,457\)
34,945
783,214
162,741
\((615,708)\)
\((47,672)\)
\((36,151)\)
1, 212,918
505,510
18,351
\((15,247,120)\)
\(15,575,640\)
\((328,520)\)
25,952
--
\(12,812,834\)
--------------
\((8,136,202)\)
\((117,945,571)\)
109,781,262
950,038
\(1,985,020\)
\((1,008,150)\)
742,000
\((2,020,077)\)
69,202
570,624
\((15,011,854)\)
\$

\author{
EXCHANGE NATIONAL BANCSHARES, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED) \\ (Unaudited)
}


See accompanying notes to unaudited condensed consolidated financial statements.

EXCHANGE NATIONAL BANCSHARES, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

Three and Nine Months Ended September 30, 2006 and 2005

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The accompanying unaudited condensed consolidated financial statements include all adjustments that in the opinion of management are necessary in order to make those statements not misleading. Certain amounts in the 2005 condensed consolidated financial statements have been reclassified to conform to the 2006 condensed consolidated presentation. Such reclassifications have no effect on previously reported net income or stockholders' equity. Operating results for the periods ended September 30, 2006 are not necessarily indicative of the results that may be expected for the year ending December 31, 2006 .

It is suggested that these unaudited condensed consolidated interim financial statements be read in conjunction with our Company's audited consolidated financial statements included in its 2005 Annual Report to Shareholders under the caption "Consolidated Financial Statements" and incorporated by reference into its Annual Report on Form 10-K for the year ended December 31, 2005 as Exhibit 13.

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the rules and regulations of the Securities and Exchange Commission. Certain information and note disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed and omitted. Our Company believes that these financial statements contain all adjustments (consisting of normal recurring accruals) necessary to present fairly our Company's consolidated financial position as of September 30, 2006 and December 31, 2005 and the consolidated statements of earnings for the three and nine month periods ended September 30, 2006 and 2005 and cash flows for the nine months ended September 30, 2006 and 2005.

\section*{ACQUISITION}

On May 2, 2005 our Company acquired 100 percent of the outstanding common shares of Bank 10 from Drexel Bancshares, Inc. of Belton, Missouri. Accordingly, the results of operations of Bank 10 have been included in the condensed consolidated financial statements since the date of acquisition. Bank 10 has branches in Belton, Drexel, Independence, Harrisonville, and Raymore, Missouri. As a result of this acquisition our Company expanded our presence in the Kansas City, Missouri metropolitan market.

A summary of unaudited pro forma combined financial information for the nine-month period ended September 30,2005 for our Company and Bank 10 as if the transaction had occurred on January 1, 2005 is as follows:

Nine Months Ended
September 30, 2005

Net interest income
\$26,052,171
Net income
Basic earnings per share
7,478,232

Diluted earnings per share

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The following table reflects, for the three-month and nine-month periods ended September 30, 2006 and 2005, the numerators (net income) and denominators (average shares outstanding) for the basic and diluted net income per share computations:
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{4}{|r|}{THREE MONTHS ENDED SEPTEMBER 30,} & \multicolumn{4}{|c|}{NINE MONTHS ENDED SEPTEMBER 30,} \\
\hline & & & & & & & & \\
\hline Net income, basic and diluted & & , 485 & & , 671 & & , 277 & & , 088 \\
\hline Average shares outstanding & & 847 & & , 847 & & 847 & & , 847 \\
\hline Effect of dilutive stock options & & , 638 & & 7,082 & & , 915 & & , 332 \\
\hline Average shares outstanding including dilutive stock options & & , 485 & & ,929 & & , 762 & & ,179 \\
\hline Basic earning per share & \$ & 0.69 & \$ & 0.64 & \$ & 2.03 & \$ & 1.73 \\
\hline Diluted earnings per share & \$ & 0.68 & \$ & 0.63 & \$ & 2.02 & \$ & 1.72 \\
\hline
\end{tabular}

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\section*{SHARE-BASED COMPENSATION}

Our Company maintains a stock-based incentive program which is discussed in more detail in the "Stock Option Plans" section which follows. Prior to 2006 , our Company applied the intrinsic value-based method, as outlined in Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees," ("APB No. 25") and related interpretations, in accounting for stock options granted under these programs. Under the intrinsic value-based method, no compensation expense was recognized if the exercise price of our Company's employee stock options equaled the market price of the underlying stock on the date of the grant. Accordingly, prior to 2006 , no compensation cost was recognized in the consolidated statements of income for stock options granted to employees, since all options granted under our Company's share incentive programs had an exercise price equal to the fair value of the underlying common stock on the date of the grant.

Effective January 1, 2006, our Company adopted Statement of Financial Accounting Standards No. \(123(R)\) (SFAS No. \(123(R)\) ) Share-Based Payment. This statement replaces SFAS No. 123, Accounting for Stock-Based Compensation and supersedes APB No. 25. SFAS No. \(123(R)\) requires that all stock-based compensation be recognized as an expense in the financial statements and that such cost be measured at the fair value of the award. This statement was adopted using the modified prospective method of application, which requires our company to recognize compensation expense on a prospective basis. Therefore, prior period financial statements have not been restated. Under this method, in addition to reflecting compensation expense for new share-based awards, expense is also recognized to reflect the remaining service period of awards that had been included in pro forma disclosures in prior periods. SFAS No. 123(R) also requires that excess tax benefits related to stock option exercises be reflected as financing cash inflows instead of operating cash inflows. For the nine months ended September 30, 2006, there were no stock options exercised.

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Total stock-based compensation expense for the three-month and nine-month periods ended September 30,2006 was \(\$ 60,000(\$ 40,000\) after tax) and \(\$ 163,000\) (\$107,000 after tax). As of September 30, 2006, the total unrecognized compensation expense related to non-vested stock awards was \(\$ 467,000\) and the related weighted average period over which it is expected to be recognized is approximately 1.8 years.

The following table illustrates the effect on net income and earnings per share if the fair value recognition provisions of SFAS No. 123(R) had been applied in 2005:
\begin{tabular}{|c|c|c|}
\hline & THREE MONTHS ENDED & NINE MONTHS ENDED \\
\hline & SEPTEMBER 30, 2005 & SEPTEMBER 30, 2005 \\
\hline Net income, as reported & \multirow[t]{2}{*}{\$2,651,671} & \$7,234,088 \\
\hline ```
Add: share-based compensation expense
    included in reported net income, net of
    related tax effects
``` & & -- \\
\hline Less: total share-based employee compensation expense associated with stock options determined under fair value method for all option awards, net of related tax effects & \((35,700)\) & (107,099) \\
\hline Pro forma net income & \$2,615,971 & \$7,126,989 \\
\hline \multicolumn{3}{|l|}{Pro forma earnings per common share:} \\
\hline As reported basic & \$ 0.64 & \$ 1.73 \\
\hline Pro forma basic & 0.63 & 1.71 \\
\hline As reported diluted & 0.63 & 1.72 \\
\hline Pro forma diluted & 0.62 & 1.70 \\
\hline
\end{tabular}

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\section*{STOCK OPTION PLANS}

On December 4, 2000, the Incentive Stock Option Committee of the board of directors (the "Committee") approved our Company's stock option plan, which provides for the grant of options to purchase up to 450,000 shares of our Company's common stock to officers and other key employees of our company and its subsidiaries. Terms and conditions (including price, exercise date, and number of shares to which the option relates) are determined by the Committee. All options granted to date have been granted at an exercise price equal to fair value of the underlying shares at the grant date and vest over periods ranging from one to seven years except for options granted with respect to 4,821 shares in 2002 that vested immediately.

The following table summarizes our Company's stock option activity for the nine-month period ended September 30, 2006:


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The weighted average grant date fair values of stock options granted during 2006 and the weighted average significant assumptions used to determine those fair values, using the Black-Scholes option-pricing model are as follows:
```

Options granted during 2006:
Grant date fair value per share \$6.13
Significant assumptions:
Risk-free interest rate at grant date 4.61%
Expected annual rate of
quarterly dividends 2.80
Expected stock price volatility 20
Expected life to exercise (years) 6.25

```

Compensation expense associated with stock option grants is amortized on a straight-line basis over the vesting period of each option, which is generally four years.

COMPREHENSIVE INCOME

For the three-month and nine-month periods ended September 30, 2006 and 2005, unrealized holding gains and losses on investments in debt and equity securities available-for-sale were our Company's only other comprehensive income component. Comprehensive income for the three-month and nine-month periods ended September 30, 2006 and 2005 is summarized as follows:


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Net unrealized holding gains (losses) on
investments in debt and equity securities available-for-sale, net of taxes
Adjustment for net securities losses realized in net income, net of applicable income taxes

Total other comprehensive income (loss)

Comprehensive income
\begin{tabular}{|c|c|c|}
\hline \(1,339,440\) & \((434,674)\) & 246,978 \\
\hline & -- & 11,928 \\
\hline 1,339,440 & \((434,674)\) & 258,906 \\
\hline \$4,197,925 & \$2,216,997 & \$8,739,183 \\
\hline
\end{tabular}

\section*{12}

\section*{INTANGIBLE ASSETS}

The gross carrying amount and accumulated amortization of our Company's amortizable core deposit intangible assets as of September 30, 2006 and December 31, 2005 is as follows:
\begin{tabular}{|c|c|c|c|c|}
\hline & \multicolumn{2}{|l|}{SEPTEMBER 30, 2006} & \multicolumn{2}{|l|}{DECEMBER 31, 2005} \\
\hline & Gross Carrying Amount & Accumulated Amortization & Gross Carrying Amount & Accumulated Amortization \\
\hline \multicolumn{5}{|l|}{Amortized intangible assets:} \\
\hline Core deposit intangible & \$7,060,224 & \((3,056,978)\) & 7,060,224 & \((2,273,764)\) \\
\hline & \(=========\) & \(=========\) & = = = = = = = = = & ========= \(=\) \\
\hline
\end{tabular}

The aggregate amortization expense of core deposit intangible subject to amortization for the three-month and nine-month period ended September 30, 2006 and 2005 is as follows:
\begin{tabular}{|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{2}{|l|}{THREE MONTHS ENDED SEPTEMBER 30,} & \multicolumn{2}{|l|}{NINE MONTHS ENDED SEPTEMBER 30,} \\
\hline & 2006 & 2005 & 2006 & 2005 \\
\hline Aggregate amortization expense & \$249,369 & 329,893 & \$783,214 & 531,199 \\
\hline & ======== & ======= & ======== & ======= \\
\hline
\end{tabular}

The estimated amortization expense for the next five years is as follows:

Estimated amortization expense:
For the three months ended December 31, 2006 \$249,369
For year ending 2007 922,337
For year ending \(2008 \quad 701,443\)
For year ending \(2009 \quad 626,111\)
For year ending \(2010 \quad 526,477\)

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Our Company's mortgage servicing rights are amortized in proportion to the related estimated net servicing income over the estimated lives of the related mortgages, which is seven years. Changes in mortgage servicing rights, net of amortization, for the periods indicated were as follows:
\begin{tabular}{|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{3}{|c|}{SEPTEMBER 30,} \\
\hline & & 2006 & 2005 \\
\hline Balance, beginning of period & \$ & 1,536,331 & 1,605,930 \\
\hline Originated mortgage servicing rights & & 192,849 & 294,888 \\
\hline Amortization & & \((314,226)\) & \((340,412)\) \\
\hline Balance, end of period & \$ & 1,414,954 & 1,560,406 \\
\hline Mortgage loans serviced & & 9,160,535 & 219,336,200 \\
\hline Mortgage servicing rights as a percentage of loans serviced & & \(0.65 \%\) & \(0.71 \%\) \\
\hline
\end{tabular}

The estimated amortization expense for mortgage servicing rights for the next five years is as follows:
Estimated amortization expense:
\(\quad\) For the three months ended December 31, 2006 \$95,000 \begin{tabular}{l} 
For year ending 2007 \\
For year ending 2008 \\
For year ending 2009 \\
For year ending 2010
\end{tabular}

Our Company's goodwill associated with the purchase of subsidiaries by reporting segments as of September 30, 2006 and December 31, 2005 is summarized as follows:
\begin{tabular}{cccc} 
& CITIZENS UNION & & \\
THE EXCHANGE & STATE BANK AND & OSAGE VALLEY & \\
NATIONAL BANK OF & TRUST OF & BANK OF & \\
JEFFERSON CITY & CLINTON & WARSAW & BANK 10
\end{tabular}

Goodwill associated with the purchase of subsidiaries

\author{
\(\$ 4,382,098\)
}
\(16,701,762\)
\(4,112,876\)
\(15,127,039\)
ーーーーーーーーー
\(=========\)
\(========\)
ーニーニー

\section*{DEFINED BENEFIT RETIREMENT PLAN}

Our Company provides a noncontributory defined benefit pension plan in which all full－time employees become participants upon the later of the completion of one year of qualified service or the attainment of age 21 ，and in which they continue to participate as long as they continue to be full－time employees，until their retirement，death，or termination of employment prior to normal retirement date．The normal retirement benefits provided under the plan vary depending upon the participant＇s rate of compensation，length of employment，and social security benefits．Monthly retirement benefits are payable for life with payments guaranteed for the first ten years．Plan assets consist of U．S．Treasury and government agency securities，corporate common stocks and bonds，real estate mortgages，and demand deposits．Disclosure information is based on a measurement date of November 1 for the corresponding year．

The following table represents the components of the net periodic pension costs for the three－month and nine－month periods ended September 30， 2006 and 2005，respectively：
\begin{tabular}{|c|c|c|}
\hline & \[
\begin{gathered}
\text { ESTIMATED } \\
2006
\end{gathered}
\] & \[
\begin{gathered}
\text { ACTUAL } \\
2005
\end{gathered}
\] \\
\hline Service cost－benefits earned during the year & \＄615，293 & \＄471，319 \\
\hline Interest cost on projected benefit obligations & 317，852 & 276，245 \\
\hline Expected return on plan assets & \((342,134)\) & \((368,873)\) \\
\hline Net amortization and deferral & －－ & \((26,632)\) \\
\hline Amortization of prior service cost & 78，628 & 39，315 \\
\hline Amortization of net gains & \((2,601)\) & －－ \\
\hline Net periodic pension cost－annual & \＄667，038 & \＄391，374 \\
\hline Net periodic pension cost－three months ended September 30 （actual） & \＄166，760 & \＄97，844 \\
\hline Net periodic pension cost－nine months ended September 30 （actual） & \＄500，279 & \＄293，531 \\
\hline
\end{tabular}

Our Company does not expect to make any contribution to the plan during 2006.

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Through the respective branch network, Exchange National Bank, Citizens Union State Bank, Osage Valley Bank, and Bank 10 provide similar products and services in four defined geographic areas. The products and services offered include a broad range of commercial and personal banking services, including certificates of deposit, individual retirement and other time deposit accounts, checking and other demand deposit accounts, interest checking accounts, savings accounts and money market accounts. Loans include real estate, commercial, installment and other consumer loans. Other financial services include automatic teller machines, trust services, credit related insurance, and safe deposit boxes. The revenues generated by each business segment consist primarily of interest income, generated from the loan and debt and equity security portfolios, and service charges and fees, generated from the deposit products and services. The geographic areas are defined to be communities surrounding Jefferson City, Clinton, Warsaw and Belton, Missouri. The products and services are offered to customers primarily within their respective geographical areas. The business segments results that follow are consistent with our Company's internal reporting system which is consistent, in all material respects, with accounting principles generally accepted in the United States of America and practices prevalent in the banking industry.

\section*{17}

SEPTEMBER 30, 2006


DECEMBER 31, 2005
\begin{tabular}{|c|c|c|c|c|}
\hline \multicolumn{5}{|l|}{THE} \\
\hline EXCHANGE & CITIZENS & & & \\
\hline NATIONAL & UNION & & & \\
\hline BANK OF & STATE BANK & OSAGE VALLEY & & \\
\hline JEFFERSON & AND TRUST & BANK & BANK 10 & CORPOR \\
\hline CITY & OF CLINTON & OF WARSAW & OF BELTON & AND OT \\
\hline
\end{tabular}

Loans, net of allowance
for loan losses
Debt and equity securities
Goodwill
Intangible assets
Total assets
Deposits
Stockholders' equity
\(\$ 374,467,039\)
\(71,830,503\)
\(4,382,098\)
--
\(487,322,716\)
\(391,682,694\)
\(\$ 49,732,241\)
\(============\)
\$374,467,039
\(\$ 238,347,946\)
\(42,305,412\)
\(16,701,762\)
583,020
\(329,366,100\)
\(265,370,183\)
\(\$ 42,602,916\)
\(============\)
53, 132,834
\(34,234,784\)
\(4,112,876\)
--
\(102,071,064\)
\(84,823,313\)
\(\$ \quad 9,415,739\)
\(============\)
\$138,502,283
\$ 29,835,127 1,48 15,127,039 4,203,440
205,092,903 2,61
\(148,430,696 \quad(8,851\)
\(\$ 34,410,079 \quad \$(39,428\)

THREE MONTHS ENDED SEPTEMBER 30, 2006
\begin{tabular}{|c|c|c|c|c|}
\hline THE EXCHANGE & \multicolumn{4}{|l|}{CITIZENS UNION} \\
\hline NATIONAL BANK & STATE BANK AND & OSAGE VALLEY & & CORPO \\
\hline OF JEFFERSON & TRUST OF & BANK OF & & AN \\
\hline CITY & CLINTON & WARSAW & BANK 10 & OTH \\
\hline
\end{tabular}

Statement of earnings:
Total interest income
Total interest expense
Net interest income
Provision for loan losses
Noninterest income
Noninterest expense
Income taxes

Net income (loss)
\(\$ 8,209,775\)
\(3,430,944\)
--------
\(4,778,831\)
225,000
\(1,069,554\)
\(2,824,360\)
903,100
---------
\(\$ 1,895,925\)
\(==========\)

\begin{tabular}{|c|c|}
\hline \$1,344,040 & \$3,695,461 \\
\hline 799,159 & 1,490,285 \\
\hline 544,881 & 2,205,176 \\
\hline -- & -- \\
\hline 171,838 & 522,957 \\
\hline 565,491 & 1,633,168 \\
\hline 26,880 & 364,891 \\
\hline \$ 124,348 & \$ 730,074 \\
\hline
\end{tabular}
\$ 27

(865


THREE MONTHS ENDED SEPTEMBER 30, 2005
\begin{tabular}{|c|c|c|c|c|}
\hline THE EXCHANGE NATIONAL BANK & \begin{tabular}{l}
CITIZENS UNION \\
STATE BANK AND
\end{tabular} & OSAGE VALLEY & & CORPO \\
\hline OF JEFFERSON CITY & TRUST OF CLINTON & BANK OF WARSAW & BANK 10 OF BELTON & \\
\hline \$7,385,816 & \$4,253,749 & \$1,189,612 & \$3,010,549 & \\
\hline 3,038,120 & 1,535,350 & 566,348 & 806,968 & 759 \\
\hline 4,347,696 & 2,718,399 & 623,264 & 2,203,581 & (736 \\
\hline 150,000 & 100,000 & 10,500 & -- & \\
\hline 962,434 & 471,212 & 142,425 & 456,897 & (21 \\
\hline 2,804,965 & 1,980,370 & 468,353 & 1,711,758 & 103 \\
\hline 751,300 & 336,846 & 74,228 & 318,873 & (294 \\
\hline \$1,603,865 & \$ 772,395 & \$ 212,608 & \$ 629,847 & \$ (567 \\
\hline
\end{tabular}

NINE MONTHS ENDED SEPTEMBER 30, 2006
\begin{tabular}{|c|c|c|c|c|}
\hline & THE EXCHANGE NATIONAL BANK OF JEFFERSON CITY & CITIZENS UNION STATE BANK AND TRUST OF CLINTON & OSAGE VALLEY BANK OF WARSAW & BANK 10 \\
\hline \multicolumn{5}{|l|}{Statement of earnings:} \\
\hline Total interest income & \$24,040,166 & \$14,780,543 & \$3,885,715 & \$10,252,155 \\
\hline Total interest expense & 9,805,051 & 5,605,566 & 2,230,915 & 3,808,407 \\
\hline Net interest income & 14,235,115 & 9,174,977 & 1,654,800 & 6,443,748 \\
\hline Provision for loan losses & 675,000 & 225,000 & 21,000 & 7,000 \\
\hline Noninterest income & 3,151,596 & 1,353,083 & 470,521 & 1,574,213 \\
\hline Noninterest expense & 8,583,106 & 6,601,466 & 1,613,003 & 4,931,112 \\
\hline Income taxes & 2,618,700 & 1,115,223 & 98,021 & 1,013,533 \\
\hline Net income (loss) & \$ 5,509,905 & \$ 2,586,371 & \$ 393,297 & \$ 2,066,316 \\
\hline
\end{tabular}

NINE MONTHS ENDED SEPTEMBER 30, 2005
\begin{tabular}{|c|c|c|c|c|}
\hline & THE EXCHANGE NATIONAL BANK OF JEFFERSON CITY & CITIZENS UNION STATE BANK AND TRUST OF CLINTON & OSAGE VALLEY BANK OF WARSAW & \begin{tabular}{l}
BANK 10 \\
OF BELTON
\end{tabular} \\
\hline \multicolumn{5}{|l|}{Statement of earnings:} \\
\hline Total interest income & \$20,939,384 & \$12,054,443 & \$3,507,457 & \$4,719,373 \\
\hline Total interest expense & 8,107,399 & 4,078,417 & 1,570,217 & 1,406,170 \\
\hline Net interest income & 12,831,985 & 7,976,026 & 1,937,240 & 3,313,203 \\
\hline Provision for loan losses & 450,000 & 250,000 & 31,500 & 2,167 \\
\hline Noninterest income & 2,848,791 & 1,233,627 & 363,541 & 754,117 \\
\hline Noninterest expense & 8,207,836 & 5,706,328 & 1,347,651 & 2,712,541 \\
\hline Income taxes & 2,242,100 & 986,869 & 248,423 & 438,109 \\
\hline Net income (loss) & \$ 4,780,840 & \$ 2,266,456 & \$ 673,207 & \$ 914,503 \\
\hline
\end{tabular}

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS of OPERATIONS

EXCEPT FOR THE HISTORICAL INFORMATION CONTAINED HEREIN, THE STATEMENTS MADE IN

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THIS REPORT ON FORM 10-Q ARE FORWARD-LOOKING STATEMENTS THAT INVOLVE RISKS AND UNCERTAINTIES. THE WORDS "SHOULD", "EXPECT", "ANTICIPATE", "BELIEVE", "INTEND", "MAY", "HOPE", "FORECAST" AND SIMILAR EXPRESSIONS MAY IDENTIFY FORWARD LOOKING STATEMENTS. IN PARTICULAR, STATEMENTS CONCERNING OUR COMPANY'S ABILITY TO EXPAND ITS PRESENCE IN THE KANSAS CITY, MISSOURI METROPOLITAN MARKET, CONCERNING OUR EXPECTED CONTRIBUTIONS TO ANY OF OUR BANK'S BENEFIT PLANS, CONCERNING OUR AMORTIZATION OF CORE DEPOSIT INTANGIBLES OR OTHER ASSETS, CONCERNING OUR INTENT AND ABILITY TO HOLD SECURITIES UNTIL MATURITY, THAT THE PERIODIC REVIEW OF OUR LOAN PORTFOLIO KEEPS MANAGEMENT INFORMED OF POSSIBLE LOAN PROBLEMS AND THAT THE ALLOWANCE FOR LOAN LOSSES ADEQUATELY COVERS ANY EXPOSURE ON SPECIFIC CREDITS ARE ALL FORWARD-LOOKING STATEMENTS. OUR COMPANY'S ACTUAL RESULTS, FINANCIAL CONDITION, OR BUSINESS COULD DIFFER MATERIALLY FROM ITS HISTORICAL RESULTS, FINANCIAL CONDITION, OR BUSINESS, OR FROM THE RESULTS OF OPERATIONS, FINANCIAL CONDITION, OR BUSINESS CONTEMPLATED BY SUCH FORWARD-LOOKING STATEMENTS. FACTORS THAT MAY CAUSE ACTUAL RESULTS TO DIFFER MATERIALLY FROM THOSE CONTEMPLATED BY THE FORWARD LOOKING STATEMENTS HEREIN INCLUDE MARKET CONDITIONS AS WELL AS CONDITIONS SPECIFICALLY AFFECTING THE BANKING INDUSTRY GENERALLY AND FACTORS HAVING A SPECIFIC IMPACT ON OUR COMPANY INCLUDING, BUT NOT LIMITED TO, FLUCTUATIONS IN INTEREST RATES AND IN THE ECONOMY; THE IMPACT OF LAWS AND REGULATIONS APPLICABLE TO OUR COMPANY AND CHANGES THEREIN; COMPETITIVE CONDITIONS IN THE MARKETS IN WHICH OUR COMPANY CONDUCTS ITS OPERATIONS, INCLUDING COMPETITION FROM BANKING AND NON-BANKING COMPANIES WITH SUBSTANTIALLY GREATER RESOURCES THAN OUR COMPANY, SOME OF WHICH MAY OFFER AND DEVELOP PRODUCTS AND SERVICES NOT OFFERED BY OUR COMPANY; AND THE ABILITY OF OUR COMPANY TO RESPOND TO CHANGES IN TECHNOLOGY. ADDITIONAL FACTORS THAT COULD CAUSE OR CONTRIBUTE TO SUCH DIFFERENCES WERE DISCUSSED UNDER THE CAPTION "FACTORS THAT MAY AFFECT FUTURE RESULTS OF OPERATIONS, FINANCIAL CONDITION, OR BUSINESS," IN OUR COMPANY'S ANNUAL REPORT ON FORM 10-K FOR THE YEAR ENDED DECEMBER 31, 2005, AS WELL AS THOSE DISCUSSED ELSEWHERE IN OUR COMPANY'S REPORTS FILED WITH THE SECURITIES AND EXCHANGE COMMISSION.

\section*{OVERVIEW}

This overview of management's discussion and analysis highlights selected information in this report and may not contain all of the information that is important to you. For a more complete understanding of trends, events, commitments, uncertainties, liquidity, capital resources and critical accounting estimates, you should carefully read this entire report. These have an impact on our Company's financial condition and results of operation.

BUSINESS STRATEGY: In 1865, The Exchange National Bank of Jefferson City opened for business serving the loan and deposit needs of citizens living in Missouri's State Capitol of Jefferson City. Leveraging off of its strong equity position, Exchange National Bank's Board of Directors established Exchange National Bancshares, Inc., a multi-bank holding company on October 23, 1992. On April 7, 1993, Exchange National Bancshares, Inc. acquired The Exchange National Bank of Jefferson City. On November 3, 1997, our Company acquired Union State Bancshares, Inc. and its wholly-owned subsidiary, Union State Bank and Trust of Clinton, Missouri. Following the May 4, 2000 acquisition of Calhoun Bancshares, Inc. by Union State Bank, Calhoun Bancshares' wholly-owned subsidiary, Citizens State Bank of Calhoun, merged into Union State Bank. The surviving bank in this merger is called Citizens Union State Bank \& Trust. On January 3, 2000, our Company acquired Mid Central Bancorp, Inc., and Mid Central's wholly-owned subsidiary, Osage Valley Bank of Warsaw, Missouri. On June 16, 2000, our Company acquired CNS Bancorp, Inc. and its subsidiary, City National Savings Bank, FSB, Jefferson City, Missouri. City National subsequently was merged into Exchange National Bank. On June 26, 2003 our Company purchased the Springfield, Missouri

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branch of Missouri State Bank. Following the purchase, this branch was merged into Citizens Union State Bank and Trust. Finally, on May 2, 2005, our Company acquired Bank 10 of Belton, Missouri.

MATERIAL CHALLENGES AND RISKS: Our Company may experience difficulties managing growth and effectively integrating newly established branches. As part of our general strategy, our Company may continue to acquire banks and establish de novo branches that we believe provide a strategic fit. To the extent that our Company does grow, there can be no assurances that we will be able to adequately and profitably manage such growth. The successes of our Company's growth strategy will depend primarily on the ability of our banking subsidiaries to generate an increasing level of loans and deposits at acceptable risk levels and on acceptable terms without significant increases in non-interest expenses relative to revenues generated. Our Company's financial performance also depends, in part, on our ability to manage various portfolios and to successfully introduce additional financial products and services. Furthermore, the success of our Company's growth strategy will depend on our ability to maintain sufficient regulatory capital levels and on general economic conditions that are beyond our control.

REVENUE SOURCE: Through the respective branch network, Exchange National Bank of Jefferson City, Citizens Union State Bank and Trust of Clinton, Osage Valley Bank of Warsaw, and Bank 10 of Belton provide similar products and services in four defined geographic areas. The products and services offered include a broad range of commercial and personal banking services, including certificates of deposit, individual retirement and other time deposit accounts, checking and other demand deposit accounts, interest checking accounts, savings accounts, and
money market accounts. Loans include real estate, commercial, installment, and other consumer loans. Other financial services include automatic teller machines, trust services, credit related insurance, and safe deposit boxes. The revenues generated by each business segment consist primarily of interest income, generated primarily from the loan and debt and equity security portfolios, and service charges and fees, generated from the deposit products and services. The geographic areas are defined to be communities surrounding Jefferson City, Clinton, Warsaw, and Belton, Missouri. The products and services are offered to customers primarily within their respective geographical areas. The business segment results are consistent with our Company's internal reporting system which is consistent, in all material respects, with generally accepted accounting principles and practices prevalent in the banking industry.

Much of our Company's business is commercial, commercial real estate development, and mortgage lending. Our Company has experienced continued strong loan demand in the communities within which we operate even during economic slowdowns. Our Company's income from mortgage brokerage activities is directly dependent on mortgage rates and the level of home purchases and refinancing.

Our Company's primary source of revenue is net interest income derived primarily from lending and deposit taking activities. A secondary source of revenue is investment income. Our Company also derives income from trust, brokerage, credit card and mortgage banking activities and service charge income.

Our Company has prepared the unaudited condensed consolidated financial statements in this report in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP). In preparing the

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}
consolidated financial statements in accordance with U.S. GAAP, our Company makes estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. There can be no assurances that actual results will not differ from those estimates.

We have identified the accounting policy related to the allowance for loan losses as critical to the understanding of our Company's results of operations, since the application of this policy requires significant management assumptions and estimates that could result in materially different amounts being reported if conditions or underlying circumstances were to change. The impact and any associated risks related to these policies on our business operations are discussed in the "Lending and Credit Management" section below.

\section*{RESULTS OF OPERATIONS}

Net income for the three months ended September 30, 2006 of \(\$ 2,858,000\) increased \(\$ 207,000\) when compared to the second quarter of 2005 . Diluted earnings per common share for the third quarter of 2006 of \(\$ 0.68\) increased 5 cents or \(7.9 \%\) when compared to the third quarter of 2005.

Net income for the nine months ended September 30,2006 of \(\$ 8,480,000\) increased \(\$ 1,246,000\) when compared to the third quarter of 2005 . Diluted earnings per common share for the third quarter of 2006 of \(\$ 2.02\) increased 30 cents or \(17.4 \%\) when compared to the third quarter of 2005.

Net interest income (on a tax equivalent basis) was \(\$ 9,973,000\), or \(3.83 \%\) of average earning assets, for the three months ended September 30, 2006, compared to \(\$ 9,399,000\), or \(3.53 \%\) of average earning assets, for the same period in 2005. The increase in net interest income was primarily the result of an increase in net interest margin.

Net interest income (on a tax equivalent basis) was \(\$ 29,769,000\), or \(3.85 \%\) of average earning assets, for the nine months ended September 30, 2006, compared to \(\$ 24,947,000\), or \(3.41 \%\) of average earning assets, for the same period in 2005. The increase in net interest income was the result of an increase in average interest-earning assets and an increase in net interest margin.

Average interest-earning assets for the three months ended September 30, 2006 were \(\$ 1,032,105,000\), a decrease of \(\$ 22,887,000\) or \(2.2 \%\), compared to average interest-earning assets of \(\$ 1,054,992,000\) for the same period of 2005 . Average loans outstanding increased approximately \(\$ 38,304,000\) while other earning assets decreased \$61,191,000.

The yield on average interest-earning assets increased to 7.1\% for the three month period ended September 30, 2006 compared to \(6.0 \%\) for the same period in 2005. The rate paid on interest-bearing liabilities also increased to \(3.8 \%\) in 2006 compared to \(2.9 \%\) in 2005 . The increase in rates reflects the general increases in market rates as a result of the Federal Reserve Bank's rate activity over the last year.

Average interest-earning assets for the nine months ended September 30, 2006 were \(\$ 1,032,936,000\), an increase of \(\$ 55,453,000\) or \(5.7 \%\), compared to average interest-earning assets of \(\$ 977,483,000\) for the same period of 2005 . Average loans outstanding increased approximately \(\$ 104,279,000\) while other earning assets decreased \(\$ 48,826,000\).

The yield on average interest-earning assets increased to 7.0\% for the nine month period ended September 30,2006 compared to \(5.7 \%\) for the same period in 2005. The rate paid on interest-bearing liabilities also increased to 3.5\% in 2006 compared to \(2.7 \%\) in 2005 . The increase in rates reflects the general increases in market rates as a result of the Federal Reserve Bank's rate activity over the last year.

NET INTEREST INCOME

Fully taxable equivalent net interest income increased \(\$ 574,000\) or \(6.1 \%\) and \(\$ 4,822,000\) or \(19.3 \%\) respectively for the three and nine month periods ended September 30,2006 compared to the same period in 2005 . The increase in net interest income for the periods ended September 30,2006 compared to the periods ended September 30,2005 was the result of both increased earning assets and net interest margin.

The following table presents average balance sheets, net interest income, average yields of earning assets, and average costs of interest bearing liabilities on a fully taxable equivalent basis for the three month periods ended September 30, 2006 and 2005.
(DOLLARS EXPRESSED IN THOUSANDS)

THREE MONTHS ENDED
SEPTEMBER 30, 2006
THREE MON SEPTEMBER
AVERAGE
BALANCE
_-_-_-_-_-_

ASSETS
Loans:/2/

Other
Federal funds sold
Interest-bearing deposits

Total interest earning assets
All other assets
Allowance for loan losses
\(\$ \quad 828,848\)
\(\$ 16,101 \quad 7.71 \%\)
\(\$ \quad 790,544\)
\$13
Investment securities:/3/

> U.S Treasury and U.S. Gov't Agencies
> State and municipal
\begin{tabular}{rrr}
125,463 & 1,420 & 4.49 \\
52,924 & 718 & 5.38 \\
6,650 & 83 & 4.95 \\
16,613 & 221 & 5.28 \\
1,607 & 19 & 4.69 \\
-------- & ------ & \\
\(1,032,105\) & 18,562 & 7.14 \\
124,628 & &
\end{tabular}
\begin{tabular}{cc} 
INTEREST & RATE \\
INCOME/ & EARNED/ \\
EXPENSE/1/ & PAID/1/
\end{tabular}


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NOW accounts
Savings
Money market
Deposits of \$100 and over
Other time deposits
Total time deposits
Federal funds purchased and securities sold under agreements to repurchase
Interest-bearing demand notes to US Treasury
Subordinated notes
Advances from Federal Home Loan Bank

Total interest-bearing liabilities
Demand deposits
Other liabilities
Total liabilities
Stockholders' equity
Total liabilities and stockholders' equity

Net interest income

Net interest margin/4/
\begin{tabular}{|c|c|c|c|}
\hline \$ 102,521 & \$ 323 & 1.25\% & \$ 134,709 \\
\hline 50,779 & 73 & 0.57 & 58,658 \\
\hline 158,797 & 1,378 & 3.44 & 154,386 \\
\hline 126,220 & 1,420 & 4.46 & 114,478 \\
\hline 317,542 & 3,262 & 4.08 & 313,517 \\
\hline 755,859 & 6,456 & 3.39 & 775,748 \\
\hline 40,304 & 462 & 4.55 & 54,525 \\
\hline 763 & 9 & 4.68 & 677 \\
\hline 49,486 & 912 & 7.31 & 49,486 \\
\hline 55,468 & 750 & 5.36 & 52,396 \\
\hline 901,880 & 8,589 & 3.78 & 932,832 \\
\hline 134,539 & & & 129,622 \\
\hline 9,656 & & & 7,184 \\
\hline 1,046,075 & & & 1,069,638 \\
\hline 101,337 & & & 95,969 \\
\hline \$1,147,412 & & & \$1,165,607 \\
\hline
\end{tabular}
\$ 9,973
\(======\)
3.83\%
\(===\)
/1/ Interest income and yields are presented on a fully taxable equivalent basis using the Federal statutory income tax rate. Such adjustments were \(\$ 248,000\) in 2006 and \(\$ 243,000\) in 2005.
/2/ Non-accruing loans are included in the average amounts outstanding.
/3/ Average balances based on amortized cost.
/4/ Net interest income divided by average total interest earning assets.
\[
26
\]

The following table presents average balance sheets, net interest income, average yields of earning assets, and average costs of interest bearing liabilities on a fully taxable equivalent basis for the nine month periods ended September 30, 2006 and 2005.
(DOLLARS EXPRESSED IN THOUSANDS)
\begin{tabular}{|c|c|c|c|}
\hline & INTEREST & RATE & \\
\hline AVERAGE & INCOME/ & EARNED/ & AVERAGE \\
\hline BALANCE & EXPENSE/1/ & PAID/1/ & BALANCE \\
\hline
\end{tabular}

Loans:/2/
Investment securities:/3/
U.S Treasury and
U.S. Gov't Agencies

State and municipal
Other
Federal funds sold
Interest-bearing deposits
Total interest earning assets
All other assets
Allowance for loan losses

Total assets

LIABILITIES AND STOCKHOLDERS' EQUITY
NOW accounts
Savings
Money market
Deposits of \(\$ 100\) and over
Other time deposits

Total time deposits
Federal funds purchased and
securities sold under
agreements to repurchase
Interest-bearing demand notes to US Treasury
Subordinated notes
Advances from Federal Home Loan Bank

Total interest-bearing liabilities
Demand deposits
Other liabilities

Total liabilities
Stockholders' equity
Total liabilities and stockholders' equity
\$ 826,644
\(\$ 46,654\)
\(7.55 \%\)

129,766
53, 042
6,968
14,204
2,312
----------
123,901
\((9,285)\)
-----------
\$1,147,552
\(=========\)
\$
\(\$\)
5
156,7
119,487
313,533
----------
751,868

45,885
655
49,486
59,270
----------
907,164
131,872
8,823
---------
\(1,047,859\)
99,693
----------
\(\$ 1,147,552\)
=========
\$ 1, 104
227
3,770
3,686
8,969
17,756

1,459
\begin{tabular}{|c|c|c|}
\hline 22 & 4.49 & 700 \\
\hline 2,628 & 7.10 & 42,972 \\
\hline 2,154 & 4.86 & 46,626 \\
\hline 24,019 & 3.54 & 856,960 \\
\hline & & 112,934 \\
\hline & & 6,178 \\
\hline & & 976,072 \\
\hline & & 94,002 \\
\hline & & 070,074 \\
\hline
\end{tabular}
\$29,769
=======
\(3.85 \%\)
====
/1/ Interest income and yields are presented on a fully taxable equivalent basis using the Federal statutory income tax rate. Such adjustments were \(\$ 751,000\) in 2006 and \(\$ 628,000\) in 2005.
/2/ Non-accruing loans are included in the average amounts outstanding.
/3/ Average balances based on amortized cost.
/4/ Net interest income divided by average total interest earning assets.

The following table presents, on a fully taxable equivalent basis, an analysis of changes in net interest income resulting from changes in average volumes of earning assets and interest bearing liabilities and average rates earned and paid. The change in interest due to the combined rate/volume variance has been allocated to rate and volume changes in proportion to the absolute dollar amounts of change in each.
(DOLLARS EXPRESSED IN THOUSANDS)


The following table presents, on a fully taxable equivalent basis, an analysis of changes in net interest income resulting from changes in average volumes of earning assets and interest bearing liabilities and average rates earned and paid. The change in interest due to the combined rate/volume variance has been allocated to rate and volume changes in proportion to the absolute dollar amounts of change in each.
(DOLLARS EXPRESSED IN THOUSANDS)

INTEREST INCOME ON A FULLY TAXABLE EQUIVALENT BASIS:
\begin{tabular}{|c|c|c|c|}
\hline Loans:/1/ & \$11,425 & 5,468 & 5,957 \\
\hline \multicolumn{4}{|l|}{Investment securities:/3/} \\
\hline \multicolumn{4}{|l|}{U.S Treasury and} \\
\hline U.S. Gov't Agencies & 253 & \((1,026)\) & 1,279 \\
\hline State and municipal /2/ & 385 & 423 & (38) \\
\hline Other & 43 & 10 & 33 \\
\hline Federal funds sold & (271) & (630) & 359 \\
\hline Interest-bearing deposits & 48 & 17 & 31 \\
\hline Total interest income & 11,883 & 4,262 & 7,621 \\
\hline \multicolumn{4}{|l|}{INTEREST EXPENSE:} \\
\hline NOW accounts & \$ (240) & (220) & (20) \\
\hline Savings & (9) & (9) & -- \\
\hline Money market & 1,281 & 311 & 970 \\
\hline Deposits of \$100 and over & 1,334 & 406 & 928 \\
\hline Other time deposits & 2,802 & 631 & 2,171 \\
\hline Federal funds purchased and securities sold under agreements to repurchase & 441 & (98) & 539 \\
\hline Interest-bearing demand notes of U.S. Treasury & 8 & (1) & 9 \\
\hline Subordinated debentures & 706 & 316 & 390 \\
\hline Other borrowed money & 738 & 428 & 310 \\
\hline Total interest expense & 7,061 & 1,764 & 5,297 \\
\hline Net interest income on a fully taxable equivalent basis & \$ 4,822 & 2,498 & 2,324 \\
\hline
\end{tabular}

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```

/1/ Interest income and yields are presented on a fully taxable equivalent
basis using the Federal statutory income tax rate. Such adjustments were
\$751,000 in 2006 and \$628,000 in 2005.
/2/ Non-accruing loans are included in the average amounts outstanding.
/3/ Change in volume multiplied by yield/rate of prior period.
/4/ Change in yield/rate multiplied by volume of prior period.

```
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THREE MONTHS ENDED SEPTEMBER 30, 2006 COMPARED TO THREE MONTHS ENDED SEPTEMBER 30, 2005

Our Company's primary source of earnings is net interest income, which is the difference between the interest earned on interest earning assets and the interest paid on interest bearing liabilities. Net interest income on a fully taxable equivalent basis increased \(\$ 574,000\) or \(6.1 \%\) to \(\$ 9,973,000\) or \(3.8 \%\) of average earning assets for the third quarter of 2006 compared to \(\$ 9,399,000\) or \(3.5 \%\) of average earning assets for the same period of 2005 . The provision for loan losses was \(\$ 300,000\) and \(\$ 260,000\) for the three months ended September 30 , 2006 and 2005 respectively. Net charge-offs were \(\$ 253,000\) for the third quarter of 2006 compared to \(\$ 804,000\) for the third quarter of 2005 . Even though charge-offs were less for third quarter of 2006 compared to third quarter 2005 , management felt it prudent to increase the provision for loan losses as a result of continued growth in the loan portfolio as well as concern about general economic conditions as they relate to borrowers' abilities to service existing debt. See Lending and Credit Management in this report for further discussion of third quarter 2006 charge-offs.

Noninterest income and noninterest expense for the three-month periods ended September 30, 2006 and 2005 were as follows:
(DOLLARS EXPRESSED IN THOUSANDS)
\begin{tabular}{|c|c|c|c|c|}
\hline & \multicolumn{2}{|l|}{\begin{tabular}{l}
THREE MONTHS ENDED \\
SEPTEMBER 30,
\end{tabular}} & \multicolumn{2}{|l|}{\begin{tabular}{l}
INCREASE \\
(DECREASE)
\end{tabular}} \\
\hline & 2006 & 2005 & AMOUNT & \% \\
\hline NONINTEREST INCOME & & & & \\
\hline Service charges on deposit accounts & \$1,462 & \$1,252 & \$210 & 16.8\% \\
\hline Trust department income & 215 & 165 & 50 & 30.3 \\
\hline Mortgage loan servicing fees, net & 102 & 101 & 1 & 1.0 \\
\hline Gain on sale of mortgage loans & 127 & 201 & (74) & (36.8) \\
\hline Other & 311 & 292 & 19 & 6.5 \\
\hline & \$2,217 & \$2,011 & \$206 & 10.2\% \\
\hline
\end{tabular}

\author{
NONINTEREST EXPENSE \\ Salaries and employee benefits \\ Occupancy expense \\ Furniture and equipment expense \\ Advertising and promotion \\ Postage, printing and supplies \\ Legal, examination, and professional fees
}
\begin{tabular}{rrrr}
\(\$ 4,254\) & \(\$ 3,900\) & \(\$ 354\) & \(9.1 \%\) \\
500 & 432 & 68 & 15.7 \\
592 & 545 & 47 & 8.6 \\
234 & 216 & 18 & 8.3 \\
277 & 288 & \((11)\) & \((3.8)\) \\
334 & 401 & \((67)\) & \((16.7)\) \\
249 & 330 & \((81)\) & \((24.5)\) \\
261 & 224 & 37 & 16.5 \\
781 & 733 & 48 & 6.5 \\
------ & ------ & ---- & ----- \\
\(\$ 7,482\) & \(\$ 7,069\) & \(\$ 413\) & \(5.8 \%\) \\
\(======\) & \(======\) & \(====\) & \(=====\)
\end{tabular}

Noninterest income increased \(\$ 206,000\) or \(10.2 \%\) to \(\$ 2,217,000\) for the third quarter of 2006 compared to \(\$ 2,011,000\) for the same period of 2005 . Service charges on deposit accounts increased \(\$ 210,000\) or \(16.8 \%\) as a result of increased overdraft and insufficient check fee income, ATM fee income, debit card fee income. Trust department income increased due to the collection of additional trust distribution fees. Gain on sale of mortgage loans decreased \(\$ 74,000\) or \(36.8 \%\) due to a decrease in volume of loans originated and sold to the secondary market from approximately \(\$ 11,000,000\) in the third quarter of 2005 to approximately \(\$ 4,415,000\) for the third quarter of 2006 .

Noninterest expense increased \(\$ 413,000\) or \(5.8 \%\) to \(\$ 7,482,000\) for the third quarter of 2006 compared to \(\$ 7,069,000\) for the third quarter of 2005 . Salaries and benefits increased \(\$ 354,000\) or \(9.1 \%\), occupancy expense increased \(\$ 68,000\) or \(15.7 \%\), advertising and promotion expense increased \(\$ 18,000\) or \(8.3 \%\), and processing expense increased \(\$ 48,000\) or \(6.5 \%\). In addition to the increase in salaries and employees benefits represented by normal salary increases and additional hires, \(\$ 60,000\) of the increase reflects share-based compensation expense recorded as a result of the adoption of SFAS No. 123R, \(\$ 76,000\) reflects increased pension expense, and \(\$ 12,000\) represents increased profit sharing expense. The \(\$ 68,000\) of the increase in occupancy expense reflects additional costs associated with three new branch facilities. The \(\$ 18,000\) increase in advertising and promotion expense reflects additional advertising and promotion in new market areas. The \(\$ 48,000\) increase in processing expense reflects higher costs associated with the various data processing systems utilized by our Company.

Income taxes as a percentage of earnings before income taxes as reported in the condensed consolidated financial statements were \(31.3 \%\) for the third quarter of 2006 compared to \(30.9 \%\) for the third quarter of 2005 .

NINE MONTHS ENDED SEPTEMBER 30, 2006 COMPARED TO NINE MONTHS ENDED SEPTEMBER 30, 2005

Net interest income on a fully taxable equivalent basis increased \(\$ 4,822,000\) or \(19.3 \%\) to \(\$ 29,769,000\) or \(3.9 \%\) of average earning assets for the first nine months of 2006 compared to \(\$ 24,947,000\) or \(3.4 \%\) of average earning assets for the same period of 2005 . The provision for loan losses was \(\$ 928,000\) and \(\$ 734,000\) for the nine months ended September 30, 2006 and 2005 respectively. Net charge-offs were \(\$ 631,000\) for the first nine months of 2006 compared to \(\$ 854,000\) for the same period in 2005. Even though charge-offs were less for the nine-month period of 2006 compared to the same period in 2005 , management felt

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it prudent to increase the provision for loan losses as a result of continued growth in the loan portfolio as well as concern about general economic conditions as they relate to borrowers' abilities to service existing debt. See Lending and Credit Management in this report for further discussion of 2006 charge-offs.

Noninterest income and noninterest expense for the nine-month periods ended September 30, 2006 and 2005 were as follows:
(DOLLARS EXPRESSED IN THOUSANDS)

\section*{NONINTEREST INCOME}
Service charges on deposit accounts
Trust department income
Net loss on sales of calls of debt securities
Mortgage loan servicing fees, net
Gain on sale of mortgage loans
Other
\begin{tabular}{rrrr}
\(\$ 4,339\) & \(\$ 2,951\) & \(\$ 1,388\) & \(47.0 \%\) \\
623 & 595 & 28 & 4.7 \\
\((18)\) & -- & \((18)\) & NM \\
327 & 318 & 9 & 2.8 \\
328 & 508 & \((180)\) & \((35.4)\) \\
893 & 768 & 125 & 16.3 \\
------ & \(--=----\) & ------ & ----- \\
\(\$ 6,492\) & \(\$ 5,140\) & \(\$ 1,352\) & \(26.3 \%\) \\
\(=======\) & \(=======\) & \(======\) & \(=====\)
\end{tabular}

\section*{NONINTEREST EXPENSE}
Salaries and employee benefits
Occupancy expense
Furniture and equipment expense
Advertising and promotion
Postage, printing and supplies
Legal, examination, and professional fees
Amortization - CDI
Processing expense
Other
\begin{tabular}{rrrc}
\(\$ 12,942\) & \(\$ 10,220\) & \(\$ 2,722\) & \(26.6 \%\) \\
1,400 & 1,108 & 292 & 26.4 \\
1,654 & 1,592 & 62 & 3.9 \\
622 & 574 & 48 & 8.4 \\
861 & 707 & 154 & 21.8 \\
947 & 985 & \((38)\) & \((3.9)\) \\
783 & 531 & 252 & 47.5 \\
776 & 508 & 268 & 52.8 \\
2,266 & 2,080 & 186 & 8.9 \\
------- & ------- & ------ & ----- \\
\(\$ 22,251\) & \(\$ 18,305\) & \(\$ 3,946\) & \(21.6 \%\) \\
\(=======\) & \(=======\) & \(======\) & \(=====\)
\end{tabular}

Noninterest income increased \(\$ 1,352,000\) or \(26.3 \%\) to \(\$ 6,492,000\) for the first nine months of 2006 compared to \(\$ 5,140,000\) for the same period of 2005 . The acquisition of Bank 10 contributed an additional \(\$ 666,000\) of noninterest income. Bank 10 contributed nine months of noninterest income during the first three quarters of 2006 versus five months during the same period in 2005. Excluding the additional noninterest income contributed by Bank 10, service charges on deposit accounts increased \(\$ 789,000\) or \(26.7 \%\) as a result of increased overdraft and insufficient check fee income, ATM fee income, debit card fee income. Gain on sale of mortgage loans decreased \(\$ 180,000\) or \(35.4 \%\) due to a decrease in volume of loans originated and sold to the secondary market from approximately \(\$ 30,244,000\) in the first nine months of 2005 to approximately \(\$ 15,247,000\) for the first nine months of 2006.

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Noninterest expense increased \(\$ 3,946,000\) or \(21.6 \%\) to \(\$ 22,251,000\) for the first nine months of 2006 compared to \(\$ 18,305,000\) for the same period in 2005. The acquisition of Bank 10 contributed an additional \(\$ 2,218,000\) to noninterest expense. Bank 10 contributed nine months of noninterest expense during the first three quarters of 2006 versus five months during the same period in 2005. Excluding the impact of the Bank 10 acquisition, salaries and benefits increased \(\$ 1,460,000\) or \(14.3 \%\), occupancy expense increased \(\$ 155,000\) or \(14.0 \%\), postage, printing, and supplies increased \(\$ 61,000\) or \(8.6 \%\), legal, examination and professional fees decreased \(\$ 94,000\) or \(9.5 \%\), and processing expense increased \(\$ 141,000\) or \(27.8 \%\). In addition to the increase in salaries and employees benefits represented by normal salary increases and additional hires, \$162,000 of the increase reflects share-based compensation expense recorded as a result of the adoption of SFAS No. 123R, \(\$ 252,000\) reflects increased pension expense, and \(\$ 185,000\) represents increased profit sharing expense. The \(\$ 155,000\) increase in occupancy expense reflects additional costs associated with three new branch facilities. The \(\$ 61,000\) increase in postage, printing, and supplies reflects both higher postage rates and additional mail volume. The \(\$ 94,000\) decrease in legal, examination, and professional fees reflects lower costs associated with Sarbanes-Oxley compliance and outsourced internal audits projects. The \(\$ 141,000\) increase in processing expense reflects higher costs associated with the various data processing systems utilized by our Company.

Income taxes as a percentage of earnings before income taxes as reported in the condensed consolidated financial statements were \(31.2 \%\) for the first nine months of 2006 compared to \(30.6 \%\) for the same period in 2005 . The increase in the effective tax rate is due to a higher level of state taxable income as a result of the Bank 10 acquisition.

\section*{LENDING AND CREDIT MANAGEMENT}

Interest earned on the loan portfolio is a primary source of interest income for our Company. Net loans represented \(70.6 \%\) of total assets as of September 30, 2006 compared to \(71.4 \%\) as of December 31, 2005 and \(66.8 \%\) as of September 30, 2005.

Lending activities are conducted pursuant to written loan policies approved by our Banks' Boards of Directors. Larger credits are reviewed by our Banks' Discount Committees. These committees are comprised of members of senior management.

Our Company generally does not retain long-term fixed rate residential mortgage loans in its portfolio. Fixed rate loans conforming to standards required by the secondary market are offered to qualified borrowers, but are not funded until our Company has a non-recourse purchase commitment from the secondary market at a predetermined price. At September 30, 2006, our Company was servicing approximately \(\$ 219,160,000\) of loans sold to the secondary market.

Mortgage loans retained in our Company's portfolio generally include provisions for rate adjustments at one to three year intervals. Commercial loans and real estate construction loans generally have maturities of less than one year. Installment loans to individuals are primarily fixed rate loans with

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maturities from one to five years.

The provision for loan losses is based on management's evaluation of the loan portfolio in light of national and local economic conditions, changes in the composition and volume of the loan portfolio, changes in the volume of past due and nonaccrual loans, value of underlying collateral and other relevant factors. The allowance for loan losses which is reported as a deduction from loans is available for loan charge-offs. This allowance is increased by the provision charged to expense and is reduced by loan charge-offs net of loan recoveries. Management formally reviews all loans in excess of certain dollar amounts (periodically established) at least annually. In addition, on a monthly basis, management reviews past due, "classified", and "watch list" loans in order to classify or reclassify loans as "loans requiring attention," "substandard," "doubtful," or "loss". During that review, management also determines which loans should be considered to be "impaired". Management follows the guidance provided in Statement of Financial Accounting Standards No. 114, Accounting by Creditors for Impairment of a Loan, (SFAS 114) in identifying and measuring loan impairment. If management determines that it is probable that all amounts due on a loan will not be collected under the original terms of the loan agreement, the loan is considered to be impaired. Once a loan has been identified as impaired management generally measures impairment based upon the fair value of the underlying collateral. Management believes, but there can be no assurance, that these procedures keep management informed of possible problem loans. Based upon these procedures, both the allowance and provision for loan losses are adjusted to maintain the allowance at a level considered adequate by management for probable losses inherent in the loan portfolio.

The allowance for loan losses was decreased by net loan charge-offs of \(\$ 17,000\) and \(\$ 361,000\), and \(\$ 253,000\) respectively for the first, second and third quarters of 2006 compared to \(\$ 2,000, \$ 48,000\), and \(\$ 804,000\) respectively for the first, second and third quarters of 2005 . The allowance for loan losses was increased by a provision charged to expense of \(\$ 318,000\) for the first quarter of 2006, \(\$ 310,000\) for the second quarter, and \(\$ 300,000\) for the third quarter of 2006. That compares to a provision of \(\$ 236,000\) for the first quarter of 2005 , \(\$ 237,000\) for the second quarter of 2005 and \(\$ 261,000\) for the third quarter of 2006.

The balance of the allowance for loan losses was \(\$ 9,381,000\) at September 30,2006 compared to \(\$ 9,085,000\) at December 31, 2005 and \(\$ 8,793,000\) at September 30, 2005. The allowance for loan losses as a percent of outstanding loans was \(1.14 \%\) at September 30,2006 compared to \(1.12 \%\) at December 31,2005 and \(1.10 \%\) at September 30, 2005. In light of current economic conditions which are impacting borrowers' abilities to service debt and as a result of growth in the loan portfolio management believes it is necessary to increase the level of the provision for loan losses.

Nonperforming loans, defined as loans on nonaccrual status, loans 90 days or more past due and still accruing, and restructured loans totaled \(\$ 6,626,000\) or \(0.81 \%\) of total loans at September 30,2006 compared to \(\$ 9,050,000\) or \(1.11 \%\) of total loans at December 31, 2005. Detail of those balances plus other real estate and repossessions is as follows:

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The allowance for loan losses was \(141.6 \%\) of nonperforming loans at September 30, 2006 compared to \(100.4 \%\) of nonperforming loans at December 31, 2005. The decrease in nonaccrual loans is primarily represented by the payoff of two large commercial credits. The decrease in commercial nonaccrual loans is partially offset by a \(\$ 1,334,000\) increase in nonaccrual mortgage loans since year-end.

It is our Company's policy to discontinue the accrual of interest income on loans when the full collection of interest or principal is in doubt, or when the payment of interest or principal has become contractually 90 days past due unless the obligation is both well secured and in the process of collection. A loan remains on nonaccrual status until the loan is current as to payment of both principal and interest andor the borrower demonstrates the ability to pay and remain current. Interest on loans on nonaccrual status which would have been recorded under the original terms of those loans was approximately \(\$ 764,000\) and \(\$ 489,000\) for the nine months ended September 30, 2006 and 2005 , respectively. Approximately \(\$ 35,000\) and \(\$ 43,000\) was recorded as interest income on such loans for the nine months ended September 30,2006 and 2005 , respectively.

A loan is considered impaired when it is probable a creditor will be unable to collect all amounts due - both principal and interest - according to the contractual terms of the loan

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agreement. In addition to nonaccrual loans included in the table above, which were considered impaired, management has identified approximately \(\$ 2,382,000\) of additional loans as being impaired at September 30, 2006. The average balance of nonaccrual and other impaired loans for the first nine months of 2006 was approximately \(\$ 11,005,000\). At September 30,2006 the portion of the allowance for loan losses allocated (both asset-specific and percentage) to impaired loans was \(\$ 2,012,000\) compared to \(\$ 2,392,000\) at December 31, 2005. The balance of impaired loans with no specific loan loss allocations was approximately \(\$ 1,418,000\) at September 30,2006 compared to approximately \(\$ 1,217,000\) at December 31, 2005.

As of September 30, 2006 and December 31, 2005 approximately \(\$ 11,518,000\) and \(\$ 16,387,000\) of loans not included in the nonaccrual table above or identified by management as being impaired were classified by management as having more than normal risk which raised doubts as to the ability of the borrower to comply with present loan repayment terms. The decrease in loans having more than normal risk is primarily represented by one large commercial real estate credit which has paid down approximately \(\$ 4,885,000\) since the 2005 year-end. In addition to the classified list, our Company also maintains an internal watch list of loans, which for various reasons, not all related to credit quality, management is monitoring more closely than the average loan in the portfolio. Loans may be added to this list for reasons that are temporary and correctable, such as the absence of current financial statements of the borrower, or a deficiency in loan documentation. Other loans are added as soon as any problem is detected which might affect the borrower's ability to meet the terms of the loan. This could be initiated by the delinquency of a scheduled loan payment, a deterioration in the borrower's financial condition identified in a review of periodic financial statements, a decrease in the value of the collateral securing the loan, or a change in the economic environment within which the borrower operates. Once the loan is placed on our Company's watch list, its condition is monitored closely. Any further deterioration in the condition of the loan is evaluated to determine if the loan should be assigned to a higher risk category.

The allowance for loan losses is available to absorb probable loan losses regardless of the category of loan to be charged off. The allowance for loan losses consists of three components: asset-specific reserves, reserves based on expected loss estimates, and unallocated reserves. The asset-specific component applies to loans evaluated individually for impairment and is based on management's best estimate of discounted cash repayments and proceeds from liquidating collateral. The actual timing and amount of repayments and the ultimate realizable value of the collateral may differ from management's estimate.

The expected loss component is generally determined by applying percentages to pools of loans by asset type. These pre-established percentages are based upon standard bank regulatory classification percentages as well as average historical loss percentages. These expected loss estimates are sensitive to changes in delinquency status, realizable value of collateral, and other risk factors.

The unallocated portion of the allowance is based on management's evaluation of conditions that are not directly reflected in the determination of the asset-specific component and the expected loss component discussed above. The evaluation of inherent loss with respect to these conditions is subject to a higher degree of uncertainty because they may not be identified

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with specific problem credits or portfolio segments. Conditions evaluated in connection with the unallocated portion of the allowance include general economic and business conditions affecting our key lending areas, credit quality trends (including trends in substandard loans expected to result from existing conditions), collateral values, specific industry conditions within portfolio segments, bank regulatory examination results, and findings of our internal loan review department.

The underlying assumptions, estimates and assessments used by management to determine these components are continually evaluated and updated to reflect management's current view of overall economic conditions and relevant factors impacting credit quality and inherent losses. Changes in such estimates could significantly impact the allowance and provision for credit losses. Our Company could experience credit losses that are different from the current estimates made by management.

At September 30, 2006, management allocated \(\$ 7,431,000\) of the \(\$ 9,335,000\) total allowance for loan losses to specific loans and loan categories and \(\$ 1,950,000\) was unallocated. At December 31, 2005, management allocated \(\$ 8,062,000\) of the \(\$ 9,085,000\) total allowance for loan losses to specific loans and loan categories and \(\$ 1,023,000\) was unallocated. Due to continued growth in the loan portfolio and current economic conditions that may impact our borrowers' ability to service their loans, management believes the increase in the unallocated portion of the allowance for loan losses is appropriate. Considering the size of several of our Company's lending relationships and the loan portfolio in total, management believes that the September 30,2006 overall allowance for loan losses is adequate. Our Company does not lend funds for the type of transactions defined as "highly leveraged" by bank regulatory authorities or for foreign loans. Our Company does not have any interest-earning assets which would have been included in nonaccrual, past due, or restructured loans if such assets were loans.

FINANCIAL CONDITION

Total assets increased \(\$ 22,045,000\) or \(2.0 \%\) to \(\$ 1,148,516,000\) at September 30, 2006 compared to \(\$ 1,126,470,000\) at December 31, 2005. Total liabilities increased \(\$ 15,770,000\) or \(1.5 \%\) to \(\$ 1,045,508,000\) compared to \(\$ 1,029,738,000\) at December 31, 2005. Stockholders' equity increased \(\$ 6,275,000\) or \(6.5 \%\) to \(\$ 103,008,000\) compared to \(\$ 96,733,000\) at December 31, 2005. The increase in assets reflects growth in both the loan portfolio and the investment portfolio. The increase in liabilities reflects increases in securities sold under agreements to repurchase and other borrowed funds.

Loans increased \(\$ 7,015,000\) to \(\$ 820,550,000\) at September 30, 2006 compared to \(\$ 813,535,000\) at December 31, 2005. Commercial loans decreased \(\$ 7,977,000\); real estate construction loans increased \(\$ 529,000\); real estate mortgage loans increased \(\$ 18,379,000\); and consumer loans decreased \(\$ 3,916,000\). The decrease in commercial loans primarily reflects the repayments of several large commercial credits in the Jefferson City market. The increase in real estate mortgage loans reflects strong loan demand in the Kansas City market. The decrease in consumer loans reflects the low rates that existed in the consumer auto market that was fueled by manufacturers' financing programs which generally tend to offer more favorable financing rates

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than our Company. Our Company chose to not aggressively pursue consumer auto loans during the periods presented and as such this portion of the loan portfolio declined.

Investment in debt securities classified as available-for-sale increased \(\$ 5,652,000\) or \(3.3 \%\) to \(\$ 179,041,000\) at September 30,2006 compared to \(\$ 173,389,000\) at December 31, 2005. Investments classified as available-for-sale are carried at fair value. During 2006 the market valuation account decreased \(\$ 476,000\) to ( \(\$ 1,163,000\) ) to reflect the fair value of available-for-sale investments at September 30,2006 and the net after tax decrease resulting from the change in the market valuation adjustment of \(\$ 259,000\) increased the stockholders' equity component to (\$813,000) at September 30, 2006.

Investment in equity securities increased \(\$ 266,000\) or \(4.2 \%\) to \(\$ 6,569,000\) at September 30, 2006 compared to \(\$ 6,303,000\) at December 31, 2005. The increase reflects additional purchases of Federal Home Loan Bank stock due to additional Federal Home Loan Bank borrowings.

At December 31, 2005 the market valuation account for the available-for-sale investments of ( \(\$ 1,639,000\) ) decreased the amortized cost of those investments to their fair value on that date and the net after tax increase resulting from the market valuation adjustment of ( \(\$ 1,072,000\) ) was reflected as a separate component of stockholders' equity.

Although all securities are classified as available-for-sale and have on occasion been sold prior to maturity to meet liquidity needs or to improve portfolio yields, management has the ability and intent to hold securities until maturity and expects that the securities will be redeemed at par. Therefore management does not consider any of the securities to be other than temporarily impaired.

Cash and cash equivalents, which consist of cash due from banks and Federal funds sold, increased \(\$ 9,226,000\) or \(19.3 \%\) to \(\$ 56,956,000\) at September 30,2006 compared to \(\$ 47,730,000\) at December 31, 2005. Further discussion of this increase may be found in the section of this report titled "Sources and Uses of Funds".

Premises and equipment increased \(\$ 564,000\) or \(1.7 \%\) to \(\$ 33,455,000\) at September 30, 2006 compared to \(\$ 32,891,000\) at December 31, 2005. The increase reflects purchases of premises and equipment of \(\$ 2,020,000\) offset by depreciation expense of \(\$ 1,360,000\).

Total deposits increased \(\$ 10,281,000\) or \(1.2 \%\) to \(\$ 891,736,000\) at September 30,2006 compared to \(\$ 881,455,000\) at December 31, 2005. This increase in deposits primarily reflects growth in our banks in the Kansas City market.

Federal funds purchased and securities sold under agreements to repurchase increased \(\$ 4,548,000\) or \(12.3 \%\) to \(\$ 41,544,000\) at September 30,2006 compared to \(\$ 36,996,000\) at December 31, 2005. The increase primarily reflects additional public funds placed with our Company during the period.

Other borrowed money decreased \(\$ 1,569,000\) or \(3.0 \%\) to \(\$ 50,611,000\) at September 30, 2006 compared to \(\$ 52,179,000\) at December 31, 2005. The decrease reflects net repayment of Federal Home Loan Bank advances.

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The increase in stockholders' equity reflects net income of \(\$ 8,480,000\) less dividends declared of \(\$ 2,627,000\), a \(\$ 259,000\) change in unrealized holding losses, net of taxes, on investment in debt and equity securities available-for-sale, and a \(\$ 163,000\) increase, net of taxes, related to stock option compensation expense.

No material changes in our Company's liquidity or capital resources have occurred since December 31, 2005.

\section*{LIQUIDITY}

The role of liquidity management is to ensure funds are available to meet depositors' withdrawal and borrowers' credit demands while at the same time maximizing profitability. This is accomplished by balancing changes in demand for funds with changes in the supply of those funds. Liquidity to meet the demands is provided by maturing assets, short-term liquid assets that can be converted to cash and the ability to attract funds from external sources, principally depositors. Due to the nature of services offered by our Company, management prefers to focus on transaction accounts and full service relationships with customers. Management believes it has the ability to increase deposits at any time by offering rates slightly higher than the market rate.

Our Banks' Asset/Liability Committees (ALCO), primarily made up of senior management, have direct oversight responsibility for our Company's liquidity position and profile. A combination of daily, weekly and monthly reports provided to management detail the following: internal liquidity metrics, composition and level of the liquid asset portfolio, timing differences in short-term cash flow obligations, available pricing and market access to the financial markets for capital and exposure to contingent draws on our Company's liquidity.

Our Company has a number of sources of funds to meet liquidity needs on a daily basis. The deposit base, consisting of consumer and commercial deposits and large dollar denomination (\$100,000 and over) certificates of deposit, is a source of funds.

Other sources of funds available to meet daily needs include the sales of securities under agreements to repurchase and funds made available under a treasury tax and loan note agreement with the federal government. Also, the Banks are members of the Federal Home Loan Bank of Des Moines (FHLB). As members of the FHLB, the Banks have access to credit products of the FHLB. At September 30, 2006, the amounts of available credit from the FHLB totaled \(\$ 79,967,000\). As of September 30, 2006, the Banks had \(\$ 50,611,000\) in outstanding borrowings with the FHLB. The Banks have federal funds purchased lines with correspondent banks totaling \(\$ 44,000,000\). Finally, our Company has a \(\$ 20,000,000\) line of credit with a correspondent bank. This line of credit had no balance in use as of September 30, 2006.

\section*{SOURCES AND USES OF FUNDS}

For the nine months ended September 30,2006 and 2005 , net cash provided by operating activities was \(\$ 12,813,000\) and \(\$ 10,849,000\), respectively. \(\$ 1,246,000\) of the increase in net cash provided by operating activities reflects a higher level of net income.

Net cash used in investing activities was \(\$ 15,012,000\) in 2006 versus \(\$ 74,597,000\) in 2005. The primary decrease in cash used in investing activities

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reflects lower purchases of debt securities during the first nine months of 2006 versus the same period in 2005 as well as cash used for the purchase of Bank 10 in 2005.

Net cash provided by financing activities was \(\$ 11,425,000\) in 2006 versus \(\$ 83,322,000\) in 2005. The decrease in cash proved by financing activities in 2006 compared to 2005 is primarily represented by a \(\$ 23,712,000\) issuance of subordinated notes in the first quarter of 2005 to partially fund the purchase of Bank 10. In addition, an increase in interest-bearing transaction accounts provided approximately \(\$ 12,401,000\) of cash during the first nine months of 2005 compared to a decrease in interest-bearing accounts of approximately \(\$ 19,314,000\) during the same period in 2006. Approximately \(\$ 28,692,000\) of cash was provided by an increase in federal funds purchased and securities sold under agreements to repurchase in 2005 compared to \(\$ 4,548,000\) of cash provided by an increase in such items for 2006. Our Company experienced a \(\$ 26,367,000\) increase in time deposits in 2006 compared to an \(\$ 8,413,000\) increase during the same period of 2005.

\section*{IMPACT OF NEW ACCOUNTING PRONOUNCEMENTS}

In March 2006, the FASB issued SFAS No. 156, Accounting for Servicing of Financial Assets an amendment of FASB Statement No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities (SFAS No. 156). SFAS No. 156 requires all separately recognized servicing assets and liabilities to be initially measured at fair value. In addition, entities are permitted to choose to either subsequently measure servicing rights at fair value and report changes in fair value in earnings, or amortize servicing rights in proportion to and over the estimated net servicing income or loss and assess the rights for impairment. Beginning with fiscal year in which an entity adopts SFAS No. 156, it may elect to subsequently measure a class of servicing assets and liabilities at fair value. Post adoption, an entity may make this election as of the beginning of any fiscal year. An entity that elects to subsequently measure a class of servicing assets and liabilities at fair value should apply that election to all new and existing recognized servicing assets and liabilities within that class. The effect of remeasuring an existing class of servicing assets and liabilities at fair value is to be reported as a cumulative-effect adjustment to retained earnings as of the beginning of the period of adoption. SFAS No. 156 is effective as of the beginning of an entity's first fiscal year that begins after September 15, 2006. The statement also requires additional disclosures. Our Company is currently evaluating the impact of the adoption of SFAS No. 156; however, it is not expected to have a material impact on our Company's financial position or results of operations.

In June 2006, the Financial Accounting Standards Board (FASB) issued Interpretation 48, "Accounting for Uncertainty in Income Taxes", an Interpretation of FAS No. 109, Accounting for Income Taxes. The Interpretation defines the threshold for recognizing the financial impact of uncertain tax provisions in accordance with FAS 109. An enterprise would be required to recognize, in its financial statements, the best estimate of the impact of a tax position only if that position is "more-likely-than-not" of being sustained on audit based solely on the technical merits of the position on the reporting date. In evaluating whether the probable recognition threshold has been met, the Interpretation would require the presumption that the tax position will be evaluated during an audit by taxing authorities. The term "more-likely-than-not" is defined as a likelihood of more than 50 percent. Individual tax positions that fail to meet the recognition threshold will generally result in either (a) a reduction in the deferred tax asset or an increase in a deferred tax liability

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or (b) an increase in a liability for income taxes payable or the reduction of an income tax refund receivable. The impact may also include both (a) and (b). This Interpretation also provides guidance on disclosure, accrual of interest and penalties, accounting in interim periods, and transition. The Interpretation is effective for reporting periods after December 15, 2006. Our Company is evaluating the Interpretation and is presently unable to determine its overall impact on our consolidated financial statements or results of operations.

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements (SFAS No. 157). SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles (GAAP), and expands disclosures about fair value measurements. This statement does not require any new fair value measurements, but rather, it provides enhanced guidance to other pronouncements that require or permit assets or liabilities to be measured at fair value. The changes to current practice resulting from the application of this statement relates to the definition of fair value, the methods used to estimate fair value, and the requirements for expanded disclosures about estimates of fair value. SFAS No. 157 is effective as of the beginning of an entity's first fiscal year that begins after November 15, 2007. Our Company is currently evaluating the impact of the adoption of SFAS No. 157; however, it is not expected to have a material impact on our Company's financial position or results of operations.

In September 2006, the FASB issued SFAS No. 158, Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans - an amendment of FASB Statements No. 87, 88, 106, and \(132(R)\) (SFAS No. 158). SFAS No. 158 requires an employer to recognize the overfunded or underfunded status of a defined benefit postretirement plan (other than a multiemployer plan) as an asset or liability in its statement of financial position and to recognize changes in the funded status in the year in which the changes occur through comprehensive income of a business entity or changes in unrestricted net assets of a not-for-profit organization. This statement also improves financial reporting by requiring an employer to measure the funded status of a plan as of the date of its year-end statement of financial position, with limited exceptions. SFAS No. 158 will be effective for our Company for the current fiscal year ending December 31, 2006. Based upon the December 31, 2005 actuarial information, we would record a pretax charge to other comprehensive income of approximately \(\$ 600,000\) in the fourth quarter of 2006 . By the time of adoption, plan performance and actuarial assumptions could have a significant impact on the actual amounts recorded.

In September, 2006, the Securities and Exchange Commission issued Staff Accounting Bulletin No. 108, Considering the Effects of Prior year Misstatements when Quantifying Misstatements in Current Year Financial Statements (SAB No. 108). SAB No. 108 requires an entity to consider the effects of prior year misstatements when quantifying misstatements in current year financial statements for purposes of determining materiality. SAB No. 108 is effective for an entity's first interim period of the first fiscal year ending after November 15, 2006. Application of SAB No. 108 is not expected to have a material impact on our Company's financial position or results of operations.

In September 2006, the Emerging Issues Task Force Issue 06-4, Accounting for Deferred Compensation and Postretirement Benefit Aspects of Endorsement Split-Dollar Life Insurance Arrangements, was ratified. This EITF Issue addresses accounting for separate agreements which split life insurance policy benefits between an employer and employee. The Issue requires the employer to recognize a liability for future benefits payable to the employee under these agreements. The effects of applying this Issue must be recognized through either

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a change in accounting principle through an adjustment to equity or through the retrospective application to all prior periods. For calendar year companies, the Issue is effective beginning January 1, 2008. Early adoption is permitted as of January 1, 2007. Our Company does not expect the adoption of the Issue to have a material effect on our Company's consolidated financial statements.

\section*{ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK}

Our Company's exposure to market risk is reviewed on a regular basis by our Banks' Asset/Liability Committees and Boards of Directors. Interest rate risk is the potential of economic losses due to future interest rate changes. These economic losses can be reflected as a loss of future net interest income and/or a loss of current fair market values. The objective is to measure the effect on net interest income and to adjust the balance sheet to minimize the inherent risk while at the same time maximizing income. Management realizes certain risks are inherent and that the goal is to identify and minimize those risks. Tools used by our Banks' management include the standard GAP report subject to different rate shock scenarios. At September 30, 2006 , the rate shock scenario models indicated that annual net interest income could decrease or increase by as much as \(1.7 \%\) should interest rates rise or fall, respectively, within 200 basis points from their current level over a one year period compared to 8. 3\% at December 31, 2005. However there are no assurances that the change will not be more or less than this estimate. Management further believes this is an acceptable level of risk.

ITEM 4. CONTROLS AND PROCEDURES

Our Company's management has evaluated, with the participation of our principal executive and principal financial officers, the effectiveness of our disclosure controls and procedures as of September 30, 2006. Based upon and as of the date of that evaluation, our principal executive and principal financial officers concluded that our disclosure controls and procedures were effective to ensure that information required to be disclosed in the reports we file and submit under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported as and when required. It should be noted that any system of disclosure controls and procedures, however well designed and operated, can provide only reasonable, and not absolute,
assurance that the objectives of the system are met. In addition, the design of any system of disclosure controls and procedures is based in part upon assumptions about the likelihood of future events. Because of these and other inherent limitations of any such system, there can be no assurance that any design will always succeed in achieving its stated goals under all potential future conditions, regardless of how remote.

There has been no change in our Company's internal control over financial reporting that occurred during the fiscal quarter ended September 30, 2006 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.
\begin{tabular}{|c|c|c|}
\hline Item 1. & Legal Proceedings & None \\
\hline Item 1A. & Risk Factors & None \\
\hline Item 2. & Unregistered Sales of Equity Securities and Use of Proceeds & None \\
\hline Item 3. & Defaults Upon Senior Securities & None \\
\hline Item 4. & Submission of Matters to a Vote of Security Holders & None \\
\hline Item 5. & Other Information & None \\
\hline Item 6. & Exhibits & \\
\hline Exhibit No. & Description & \\
\hline 3.1 & Articles of Incorporation of our Company (filed as Exhibit our Company's Registration Statement on Form S-4 (Regist 33-54166) and incorporated herein by reference). & 3 (a) to ion No. \\
\hline 3.2 & Bylaws of our Company (filed as Exhibit 3.2 to our Compa Annual Report on Form \(10-\mathrm{K}\) for the fiscal year ended December 31, 2002 (Commission file number 0-23636) and incorporated herein by reference). & \\
\hline 4 & Specimen certificate representing shares of our Company' par value common stock (filed as Exhibit 4 to our Company Report on Form 10-K for the fiscal year ended December 31, (Commission file number 0 -23636) and incorporated herein reference). & \[
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& 1999
\end{aligned}
\] \\
\hline 31.1 & Certificate of the Chief Executive Officer of our Company to Section 302 of the Sarbanes-Oxley Act of 2002 & pursuant \\
\hline 31.2 & Certificate of the Chief Financial Officer of our Company to Section 302 of the Sarbanes-Oxley Act of 2002 & pursuant \\
\hline 32.1 & Certificate of the Chief Executive Officer of our Company to Section 906 of the Sarbanes-Oxley Act of 2002 & pursuant \\
\hline 32.2 & Certificate of the Chief Financial Officer of our Company to Section 906 of the Sarbanes-Oxley Act of 2002 & pursuant \\
\hline
\end{tabular}

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.


\footnotetext{
** Incorporated by reference.
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