

PLANETOUT INC  
Form 10-Q  
May 12, 2005

**Table of Contents**

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, DC 20549**

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**FORM 10-Q**

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**☐ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934**

For the quarterly period ended: March 31, 2005

or

**○ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

**Commission File Number: 000-50879**

**PLANETOUT INC.**

(Exact Name of Registrant as Specified in Its Charter)

**DELAWARE**

(State or Other Jurisdiction of Incorporation or Organization)

**94-3391368**

(I.R.S. Employer Identification No.)

**1355 SANSOME STREET, SAN FRANCISCO, CALIFORNIA**

(Address of Principal Executive Offices)

**94111**

(Zip Code)

**(415) 834-6500**

(Registrant's Telephone Number, Including Area Code)

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(Former Name, Former Address and Former Fiscal Year, if Changed Since Last Report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. ☐ Yes ○ No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). ○ Yes ☐ No

The number of shares outstanding of the registrant's Common Stock, \$0.001 par value, as of May 6, 2005 was 17,049,688.

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**PlanetOut Inc.**

**INDEX**

**Form 10-Q**

**For the Quarter ended March 31, 2005**

|   | <b>PAGE</b> |
|---|-------------|
| <b><u>PART I FINANCIAL INFORMATION</u></b>  |             |
| <u>Item 1 Unaudited Condensed Consolidated Financial Statements</u>   | 3           |
| <u>Unaudited Condensed Consolidated Balance Sheets as of December 31, 2004 and March 31, 2005</u>                   | 3           |
| <u>Unaudited Condensed Consolidated Statements of Operations for the Three Months Ended March 31, 2004 and 2005</u> | 4           |
| <u>Unaudited Condensed Consolidated Statements of Cash Flows for the Three Months Ended March 31, 2004 and 2005</u> | 5           |
| <u>Notes to Unaudited Condensed Consolidated Financial Statements</u>   | 6           |
| <u>Item 2 Management's Discussion and Analysis on Financial Condition and Results of Operations</u>                 | 12          |
| <u>Item 3 Quantitative and Qualitative Disclosures About Market Risk</u>  | 29          |
| <u>Item 4 Controls and Procedures</u>   | 29          |
| <b><u>PART II OTHER INFORMATION</u></b>   |             |
| <u>Item 1 Legal Proceedings</u>   | 30          |
| <u>Item 2 Unregistered Sales of Equity Securities And Use of Proceeds</u>   | 30          |
| <u>Item 3 Defaults Upon Senior Securities</u>   | 31          |
| <u>Item 4 Submission of Matters to a Vote of Security Holders</u>   | 31          |
| <u>Item 5 Other Information</u>   | 31          |
| <u>Item 6 Exhibits</u>  | 31          |
| <b><u>SIGNATURES</u></b>  |             |
| <b><u>EXHIBIT INDEX</u></b>   |             |
| <u>EXHIBIT 31.1</u>   |             |
| <u>EXHIBIT 31.2</u>   |             |
| <u>EXHIBIT 32.1</u>   |             |
| <u>EXHIBIT 32.2</u>   |             |

**Table of Contents****PART I****FINANCIAL INFORMATION****PlanetOut Inc.****Item 1. Unaudited Condensed Consolidated Financial Statements****UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS**

(in thousands, except per share amount)

|   | <b>December<br/>31,<br/>2004</b> | <b>March 31,<br/>2005</b> |
|---|----------------------------------|---------------------------|
| <b>ASSETS</b>                                   |                                  |                           |
| Current assets:                                 |                                  |                           |
| Cash and cash equivalents                       | \$ 43,128                        | \$ 41,705                 |
| Accounts receivable, net                        | 2,075                            | 1,492                     |
| Prepaid expenses and other current assets       | 2,209                            | 3,259                     |
| Total current assets                            | 47,412                           | 46,456                    |
| Property and equipment, net                     | 7,011                            | 7,404                     |
| Goodwill  | 3,403                            | 3,403                     |
| Investment in unconsolidated affiliate          | 57                               | 48                        |
| Other assets                                    | 1,325                            | 1,171                     |
| Total assets                                    | \$ 59,208                        | \$ 58,482                 |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>      |                                  |                           |
| Current liabilities:                            |                                  |                           |
| Accounts payable                                | \$ 2,040                         | \$ 855                    |
| Accrued liabilities                             | 1,469                            | 1,304                     |
| Deferred revenue                                | 3,506                            | 3,870                     |
| Capital lease obligations, current portion      | 998                              | 741                       |
| Notes payable, current portion                  | 190                              | 189                       |
| Total current liabilities                       | 8,203                            | 6,959                     |
| Capital lease obligations, less current portion | 491                              | 409                       |
| Notes payable, less current portion             | 142                              | 94                        |
| Deferred rent                                   | 1,608                            | 1,826                     |
| Total liabilities                               | 10,444                           | 9,288                     |

Contingencies (Note 5)

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Stockholders' equity:

Common stock: \$0.001 par value, 100,000 shares authorized, 16,943 and 17,040 shares issued and outstanding at December 31, 2004 and March 31, 2005, respectively

|  |           |           |
|--|-----------|-----------|
|  | 17        | 17        |
| Additional paid-in capital                 | 88,387    | 88,202    |
| Note receivable from stockholder           | (603)     | (603)     |
| Unearned stock-based compensation          | (1,619)   | (1,181)   |
| Accumulated other comprehensive loss       | (106)     | (108)     |
| Accumulated deficit                        | (37,312)  | (37,133)  |
| <br>                                       |           |           |
| Total stockholders' equity                 | 48,764    | 49,194    |
| <br>                                       |           |           |
| Total liabilities and stockholders' equity | \$ 59,208 | \$ 58,482 |

See accompanying notes to unaudited condensed consolidated financial statements.

**Table of Contents****PlanetOut Inc.****UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS****(in thousands, except per share amounts)**

|   | <b>Three months ended March</b> |                     |
|---|---------------------------------|---------------------|
|   | <b>2004</b>                     | <b>31,<br/>2005</b> |
| Revenue:  |                                 |                     |
| Subscription fees   | \$ 3,789                        | \$ 4,853            |
| Advertising   | 1,097                           | 1,392               |
| Transaction services  | 554                             | 420                 |
| Total revenue   | 5,440                           | 6,665               |
| Operating costs and expenses:   |                                 |                     |
| Cost of revenue (inclusive of stock-based compensation expense of \$149 and \$12 for the three months ended March 31, 2004 and 2005, respectively)                        | 2,143                           | 2,125               |
| Sales and marketing (inclusive of stock-based compensation expense of \$87 and \$7 for the three months ended March 31, 2004 and 2005, respectively)                      | 1,672                           | 2,456               |
| General and administrative (inclusive of stock-based compensation expense (benefit) of \$243 and \$(43) for the three months ended March 31, 2004 and 2005, respectively) | 1,295                           | 1,248               |
| Depreciation and amortization   | 470                             | 820                 |
| Total costs and expenses  | 5,580                           | 6,649               |
| Income (loss) from operations   | (140)                           | 16                  |
| Equity in net loss of unconsolidated affiliate  | (20)                            | (9)                 |
| Interest expense  | (60)                            | (38)                |
| Other income (expense), net   | 16                              | 239                 |
| Income (loss) before income taxes   | (204)                           | 208                 |
| Provision for income taxes  |                                 | (29)                |
| Net income (loss)   | (204)                           | 179                 |
| Accretion on redeemable convertible preferred stock   | (438)                           |                     |
| Net earnings (loss) attributable to common stockholders   | \$ (642)                        | \$ 179              |
| Net earnings (loss) per share:  |                                 |                     |
| Basic   | \$ (0.37)                       | \$ 0.01             |
| Diluted   | \$ (0.37)                       | \$ 0.01             |
| Weighted-average shares used to compute net earnings per share:   |                                 |                     |
| Basic   | 1,725                           | 16,939              |

Diluted

1,725

18,269

See accompanying notes to unaudited condensed consolidated financial statements.

4

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**Table of Contents****PlanetOut Inc.****UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(in thousands)**

|   | <b>Three months ended March</b> |             |
|---|---------------------------------|-------------|
|   | <b>31,</b>                      |             |
|   | <b>2004</b>                     | <b>2005</b> |
| Cash flows from operating activities:   |                                 |             |
| Net income (loss)   | \$ (204)                        | \$ 179      |
| Adjustments to reconcile net loss to net cash provided by (used in) operating activities: |                                 |             |
| Depreciation and amortization   | 470                             | 820         |
| Amortization of unearned stock-based compensation, net of cancellation                    | 451                             | (24)        |
| Amortization of deferred rent   |                                 | 218         |
| Issuance of stock options and shares in exchange for services                             | 28                              |             |
| Equity in net loss of unconsolidated affiliate  | 20                              | 9           |
| Changes in operating assets and liabilities:  |                                 |             |
| Accounts receivable   | 123                             | 583         |
| Prepaid expenses and other assets   | (154)                           | (896)       |
| Accounts payable  | 348                             | (1,185)     |
| Accrued and other liabilities   | (854)                           | (165)       |
| Deferred revenue  | 135                             | 364         |
| Net cash provided by (used in) operating activities                                       | 363                             | (97)        |
| Cash flows from investing activities:   |                                 |             |
| Purchases of property and equipment   | (257)                           | (1,179)     |
| Net cash used in investing activities   | (257)                           | (1,179)     |
| Cash flows from financing activities:   |                                 |             |
| Proceeds from exercise of common stock and preferred stock options and warrants           | 1                               | 277         |
| Repurchase of redeemable convertible preferred stock                                      | (1)                             |             |
| Principal payments under capital lease obligations and notes payable                      | (258)                           | (422)       |
| Net cash used in financing activities   | (258)                           | (145)       |
| Effect of exchange rate on cash and cash equivalents                                      | (19)                            | (2)         |
| Net decrease in cash and cash equivalents   | (171)                           | (1,423)     |
| Cash and cash equivalents, beginning of period  | 2,282                           | 43,128      |



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|  |          |           |
|--|----------|-----------|
| Cash and cash equivalents, end of period                                     | \$ 2,111 | \$ 41,705 |
| Supplemental disclosure of noncash flow investing and financing activities:  |          |           |
| Property and equipment and related maintenance acquired under capital leases | \$ 646   | \$ 34     |
| Accretion on redeemable convertible preferred stock                          | \$ 438   | \$        |
| Unearned stock-based compensation  | \$ 587   | \$ (238)  |

See accompanying notes to unaudited condensed consolidated financial statements.

**Table of Contents**

**PlanetOut Inc.**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**Note 1 The Company**

Online Partners.com, Inc. ( OLP ) was incorporated in Delaware in October 1997 and PlanetOut Inc. (the Company ) was incorporated in Delaware in December 2000 as a wholly owned subsidiary of OLP for the sole purpose of acquiring all of the capital stock of PlanetOut Corporation ( POC ). The transaction was structured in a manner that resulted in OLP and POC becoming wholly owned subsidiaries of the Company, with the former stockholders of OLP holding a majority of the voting securities of the Company. Accordingly, for accounting purposes, OLP is the accounting acquirer and the historical financial statements of the Company are those of OLP.

The Company is an online media company serving the lesbian, gay, bisexual and transgender, or LGBT, community. Through its Gay.com and PlanetOut.com websites, the Company offers membership based services and features. The Company generates revenue through subscription fees for premium membership services on Gay.com and PlanetOut.com, as well as advertising sales and sales of products and services through its e-commerce site, Kleptomaniac.com.

**Note 2 Basis of Presentation and Summary of Significant Accounting Policies**

***Unaudited Interim Financial Information***

The accompanying unaudited condensed consolidated financial statements have been prepared and reflect all adjustments, consisting only of normal recurring adjustments, which in the opinion of management are necessary to state fairly the financial position and the results of operations for the interim periods. The balance sheet at December 31, 2004 has been derived from audited financial statements at that date. The unaudited condensed consolidated financial statements have been prepared in accordance with the regulations of the Securities and Exchange Commission, but omit certain information and footnote disclosure necessary to present the statements in accordance with generally accepted accounting principles. Results of interim periods are not necessarily indicative of results for the entire year. These unaudited condensed consolidated financial statements should be read in conjunction with the Company s Annual Report on Form 10-K for the fiscal year ended December 31, 2004.

As of March 31, 2005, the Company had \$41.7 million of cash and cash equivalents. The Company believes that this cash, coupled with anticipated cash flows generated from operations, will be sufficient to meet the Company s capital expenditure, working capital and corporate overhead requirements within the Company s current identified business objectives.

***Use of Estimates***

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting periods. Significant estimates and assumptions made by management include the assessment of collectibility of accounts receivable, the determination of the allowance of doubtful accounts, the determination of the fair market value of its preferred and common stock prior to the Company s initial public offering, the valuation and useful life of its capitalized software and long-lived assets and the valuation of deferred tax asset balances. Actual results could differ from those estimates.

***Property and Equipment***

Property and equipment are stated at cost less accumulated depreciation and amortization. Depreciation is calculated using the straight line method over the estimated useful lives of the related assets ranging from three to five years. Leasehold improvements are amortized over the shorter of their economic lives or lease term, generally ranging from two to seven years. Maintenance and repairs are charged to expense as incurred. When assets are retired or otherwise disposed of, the cost and accumulated depreciation and amortization are removed from the accounts and any resulting gain or loss is reflected in the consolidated statement of operations in the period realized.

Leasehold improvements made by the Company and reimbursable by the landlord as tenant incentives are recorded by the Company as leasehold improvement assets and amortized over a term consistent with the above guidance. The incentives from the landlord are recorded as deferred rent and amortized as reductions to rent expense over the lease term. For the three months ended March 31, 2004 and 2005, leasehold improvement allowances totaled zero and \$1,360,000, respectively, of which zero and \$45,000 were amortized to

**Table of Contents**

the accompanying unaudited condensed consolidated statement of operations as a reduction of rent expense, respectively. At December 31, 2004 and March 31, 2005, the deferred rent balance attributable to these incentives totaled \$1,218,000 and \$1,278,000, respectively. Future amortization of the balance of these tenant incentives is estimated to be \$139,000 for the nine months ended December 31, 2005, \$188,000 each year for 2006 to 2011, and \$11,000 in 2012. At December 31, 2004 and March 31, 2005, the Company had receivable balances for tenant incentives of \$1,255,000 and \$1,360,000, respectively, recorded under prepaid expenses and other current assets and other assets in the accompanying unaudited condensed consolidated balance sheets.

***Internal Use Software and Website Development Costs***

The Company capitalizes internally developed software costs in accordance with the Statement of Position 98-1, Accounting for Costs of Computer Software Developed or Obtained for Internal Use ( SOP 98-1 ) and Emerging Issues Task Force Abstract No. 00-02, Accounting for Web Site Development Costs ( EITF 00-02 ). Capitalized costs are amortized on a straight-line basis over the estimated useful life of the software, generally three years, once it is available for its intended use. During the three months ended March 31, 2004 and 2005, the Company capitalized costs of \$205,000 and \$617,000, respectively, and recorded \$92,000 and \$174,000 of related amortization expense, respectively. The capitalized costs for the three months ended March 31, 2004 and 2005 included \$5,000 and \$399,000, respectively, paid to external consultants.

***Stock-based Compensation***

The Company accounts for stock-based employee compensation arrangements in accordance with provisions of Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees, ( APB No. 25 ), and related interpretations. The Company follows the disclosure provisions of Statement of Financial Accounting Standards No. 123, Accounting for Stock-Based Compensation ( SFAS No. 123 ), and related interpretations. Under APB No. 25, compensation expense is based on the difference, if any, on the date of the grant, between the fair value of the Company's stock and the exercise price. Employee stock-based compensation determined under APB No. 25 is recognized using the multiple option method prescribed by the Financial Accounting Standards Board Interpretation No. 28, Accounting for Stock Appreciation Rights and Other Variable Stock Option or Awards Plans ( FIN No. 28 ), over the option's vesting period, which is generally two to four years.

The Company accounts for equity instruments issued to non-employees in accordance with SFAS No. 123, Emerging Task Force Issue No. 96-18, Accounting for Equity Instruments that are Issued to Other than Employees for Acquiring, or in Conjunction with Selling, Goods or Services ( EITF 96-18 ) and FIN No. 28. Accordingly, as these equity instruments vest, the Company will be required to remeasure the fair value of the equity instruments at each reporting period prior to vesting and then finally at the vesting date of the equity instruments.

For the purposes of pro forma disclosures, the estimated fair value of the options granted under the Company's stock option plans is amortized to expense over the vesting period of the respective options, which is generally two to four years.

The pro forma disclosures of the difference between compensation cost included in the net loss and the related cost measured by the fair value method as required by SFAS 123, as amended, are presented as follows (in thousands, except per share amounts):

| <b>Three months ended March</b> |             |
|---------------------------------|-------------|
| <b>31,</b>                      |             |
| <b>2004</b>                     | <b>2005</b> |

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|   | <b>(unaudited)</b> |         |
|---|--------------------|---------|
| Net income (loss) attributable to common stockholders, as reported:   | \$ (642)           | \$ 179  |
| Add: Employee stock-based compensation expense (benefit) included in reported net income (loss), net of tax | 451                | (23)    |
| Less: Total employee stock-based compensation expense determined under fair value, net of tax               | (461)              | (85)    |
| Pro forma net (income) loss attributable to common stockholders   | \$ (652)           | \$ 71   |
| Net income (loss) per share attributable to common stockholders:  |                    |         |
| As reported basic   | \$ (0.37)          | \$ 0.01 |
| As reported diluted   | \$ (0.37)          | \$ 0.01 |
| Pro forma basic   | \$ (0.37)          | \$ 0.00 |
| Pro forma diluted   | \$ (0.37)          | \$ 0.00 |

**Table of Contents**

Prior to the Company's IPO, the fair value of each option grant was determined using the minimum value method prescribed by SFAS No. 123. Subsequent to the offering, the fair value was determined using the Black-Scholes model stipulated by SFAS No. 123. The following weighted average assumptions were included in the estimated grant date fair value calculations for the Company's stock option awards:

|                                 | <b>Three months ended<br/>March 31,</b> |              |
|---------------------------------|---|--------------|
|                                 | <b>2004</b>                             | <b>2005</b>  |
| <b>Preferred stock options:</b> |   |              |
| Expected lives (in years)       | 2.5                                     |              |
| Risk free interest rates        | 2.77 - 3.23%                            |              |
| Dividend yield                  | 10%                                     |              |
| Volatility                      | 0%                                      |              |
| <b>Common stock options:</b>    |   |              |
| Expected lives (in years)       | 5                                       | 5            |
| Risk free interest rates        | 2.77 - 3.23%                            | 3.59 - 4.01% |
| Dividend yield                  | 0%                                      | 0%           |
| Volatility                      | 0%                                      | 85%          |

***Net Income (Loss) Per Share***

Basic income (loss) per share ( Basic EPS ) is computed by dividing net income (loss) available to common shareholders by the sum of the weighted average number of common shares outstanding during the period, net of shares subject to repurchase, using the two-class method. The two-class method is an earnings allocation formula that determines earnings per share for each class of common stock and participating security according to dividends declared (or accumulated) and participation rights in undistributed earnings. Under the two-class method, income from continuing operations (or net income) is reduced by the amount of dividends declared in the current period for each class of stock and by the contractual amount of dividends (or interest on participating income bonds) that must be paid for the current period. The remaining earnings are then allocated to common stock and participating securities to the extent that each security may share in earnings as if all of the earnings for the period had been distributed. The total earnings allocated to each security are determined by adding together the amount allocated for dividends and the amount allocated for a participation feature. The total earnings allocated to each security are then divided by the number of outstanding shares of the security to which the earnings are allocated to determine the earnings per share for the security.

Diluted earnings per share ( Diluted EPS ) gives effect to all dilutive potential common shares outstanding during the period. The computation of Diluted EPS does not assume conversion, exercise or contingent exercise of securities that would have an anti-dilutive effect on earnings. The dilutive effect of outstanding stock options and warrants is computed using the treasury stock method.

The following table sets forth the computation of basic and diluted net loss attributable to common stockholders (in thousands, except per share amounts):

| <b>Three months ended March<br/>31,</b> |             |
|---|-------------|
| <b>2004</b>                             | <b>2005</b> |
| <b>(unaudited)</b>                      |             |

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|   |           |         |
|---|-----------|---------|
| Numerator:  |           |         |
| Net earnings (loss) attributable to common stockholders | \$ (642)  | \$ 179  |
| Denominator:  |           |         |
| Weighted-average shares used to compute basic EPS       | 1,725     | 16,939  |
| Effect of dilutive securities:                          |           |         |
| Dilutive common stock equivalents                       |           | 1,330   |
| Dilutive potential common shares                        |           | 1,330   |
| Weighted-average shares used to compute diluted EPS     | 1,725     | 18,269  |
| Net earnings per share:                                 |           |         |
| Basic   | \$ (0.37) | \$ 0.01 |
| Diluted   | \$ (0.37) | \$ 0.01 |

**Table of Contents**

The potential shares, which are excluded from the determination of basic and diluted net loss per share for the three months ended March 31, 2004 and 2005 as their effect is anti-dilutive, are as follows (in thousands):

|   | <b>Three months ended March<br/>31,</b> |             |
|---|---|-------------|
|   | <b>2004</b>                             | <b>2005</b> |
|   | <b>(unaudited)</b>                      |             |
| Redeemable convertible preferred stock                      | 9,292                                   |             |
| Redeemable convertible preferred stock options and warrants | 322                                     |             |
| Common stock options and warrants                           | 1,755                                   | 846         |
| Common stock subject to repurchase                          | 2                                       | 2           |
|   | 11,372                                  | 848         |

***Recent Accounting Pronouncements***

In October 2004, the American Jobs Creation Act of 2004 ( Jobs Act ) was enacted. In December 2004, the FASB issued FSP FAS 109-2 to provide guidance with respect to the Jobs Act. Among other provisions, the Jobs Act provides for a deduction for income from qualified domestic production activities phased in from 2005 to 2010, and a temporary incentive for U.S. corporations to repatriate accumulated income earned abroad. We do not plan to repatriate foreign earnings under the Jobs Act and have not yet determined the impact of the deduction for domestic production activities. Such deduction will first be available to the Company in fiscal year 2006. At this time, the Company does not expect that the deduction will have a material impact on its reported income tax rate in accordance with FSP No. FAS 109-2.

In April 2005, the SEC amended the compliance dates for SFAS No. 123R, Shared-Based Payment. The new rule allows public companies to implement SFAS No. 123R at the beginning of their next fiscal year that begins after June 15, 2005. The Company will be required to adopt SFAS No. 123R in the first quarter of 2006 and begin to recognize stock-based compensation related to employee equity awards in our condensed consolidated statements of operations using a fair value based method on a prospective basis. Since the Company currently accounts for equity awards granted to our employees using the intrinsic value method under APB No. 25, we expect the adoption of SFAS No. 123R will have a significant adverse impact on our financial position and results of operations. The Company is currently in the process of evaluating the extent of such impact.

In March 2005, the SEC issued Staff Accounting Bulletin No. 107 (SAB No. 107). SAB No. 107 covers key topics related to the implementation of SFAS No. 123R which include the valuation models, expected volatility, expected option term, income tax effects of SFAS No. 123R, classification of stock-based compensation cost, capitalization of compensation costs, and disclosure requirements. The Company expects the adoption of SAB No. 107 will have a significant adverse impact on our financial position and results of operations upon our adoption of SFAS No. 123R in the first quarter of 2006. The Company is currently in the process of evaluating the extent of such impact.



**Table of Contents****Note 3 Other Balance Sheet Components**

|  | <b>December<br/>31,<br/>2004</b> | <b>March 31,<br/>2005<br/>(unaudited)</b> |
|--|----------------------------------|---|
| <b>Property and equipment (in thousands):</b>      |                                  |   |
| Computer and network equipment                     | \$ 7,130                         | \$ 7,319                                  |
| Furniture and fixtures                             | 918                              | 1,053                                     |
| Computer software                                  | 1,683                            | 1,808                                     |
| Leasehold improvements                             | 1,191                            | 1,339                                     |
| Capitalized software and website development costs | 2,919                            | 3,535                                     |
|  | 13,841                           | 15,054                                    |
| Less: Accumulated depreciation and amortization    | (6,830)                          | (7,650)                                   |
|  | \$ 7,011                         | \$ 7,404                                  |

For the three months ended March 31, 2004 and 2005, depreciation and amortization expense of property and equipment was \$453,000 and \$820,000, respectively.

|   | <b>December<br/>31,<br/>2004</b> | <b>March 31,<br/>2005<br/>(unaudited)</b> |
|---|----------------------------------|---|
| <b>Prepaid expenses and other current assets (in thousands):</b>                    |                                  |   |
| Prepaid expenses and other current assets   | \$ 1,262                         | \$ 1,899                                  |
| Receivable from landlord for tenant improvement allowance, current portion (Note 2) | 947                              | 1,360                                     |
|   | \$ 2,209                         | \$ 3,259                                  |

|  | <b>December<br/>31,<br/>2004</b> | <b>March 31,<br/>2005<br/>(unaudited)</b> |
|--|----------------------------------|---|
| <b>Other assets (in thousands):</b>  |                                  |   |
| Other assets   | \$ 838                           | \$ 979                                    |
| Receivable from landlord for tenant improvement allowance, less current portion (Note 2) | 308                              |   |
| Interest on note receivable from stockholder   | 179                              | 192                                       |
|  | \$ 1,325                         | \$ 1,171                                  |

|  | <b>December<br/>31,<br/>2004</b> | <b>March 31,<br/>2005<br/>(unaudited)</b> |
|--|----------------------------------|---|
| <b>Accrued liabilities (in thousands):</b> |                                  |   |
| Accrued payroll and related liabilities    | \$ 493                           | \$ 500                                    |
| Other accrued liabilities                  | 976                              | 804                                       |
|  | <b>\$ 1,469</b>                  | <b>\$ 1,304</b>                           |

#### **Note 4 Related Party Transactions**

##### *Note Receivable*

In May 2001, the Company issued a promissory note to an executive of the Company for \$603,000 to fund the purchase of Series D redeemable convertible preferred stock. The principal and interest are due and payable in May 2006. Interest accrues at a rate of 8.5% per annum or the maximum rate permissible by law, whichever is less and is full recourse. The note is full recourse with respect to \$24,000 in principal payment and the remainder of the principal is non-recourse. The note is collateralized by the shares of preferred stock, common stock, warrants and options owned by the executive. Interest income of \$13,000 was recognized in each of the three months ended March 31, 2004 and 2005, respectively.

**Table of Contents**

***Advertising Agreement***

In November 2001, the Company entered into an advertising agreement with Gay.it S.p.A., an unconsolidated affiliate of which the Company owns 45%. Pursuant to this agreement, the Company received \$39,000 and \$52,000 of subscription revenue for the three months ended March 31, 2004 and 2005, respectively and paid Gay.it S.p.A. a referral fee of \$16,000 and \$22,000 in 2004 and 2005, respectively.

**Table of Contents****Note 5 Contingencies*****Contingencies***

In November 2000, a former employee of ours filed a lawsuit against Online Partners.com, Inc., and a number of our current and former employees, including our current President, Mark Elderkin, and his partner, Jeffery Bennett. The complaint alleged breach of contract, fraud and numerous other business torts. The plaintiff, Mr. Elderkin and Mr. Bennett were the sole holders of membership interests in Pridecom LLC, whose assets were assumed by Pridecom Inc. prior to its acquisition by Online Partners.com, Inc. in 1999. The plaintiff claimed that the membership interest he negotiated in Pridecom LLC did not accurately represent the value of his contribution to Pridecom LLC or its successor entities. The plaintiff sought an unspecified amount of fully vested stock, along with unspecified compensatory and exemplary damages. On January 31, 2005, this matter was settled to the mutual satisfaction of all parties. The amount of the settlement was not material to our financial condition and results of operations and was recorded as an accrued expense at December 31, 2004.

In April 2002, the Company was notified that DIALINK, a French company, had filed a lawsuit in France against it and its French subsidiary, alleging that the Company had improperly used the domain names Gay.net, Gay.com and fr.gay.com in France, as DIALINK alleges that it has exclusive rights to use the word gay as a domain name and trademark in France. DIALINK seeks an injunction against our use of the word gay as a domain name and monetary damages of 300,000 (US \$387,000 at March 31, 2005). The Company estimates that its range of possible loss is from no loss and no injunction to the full amount of the plaintiff's petition for relief. The Company has not recorded this contingency because of uncertainty as to the amount that would be required to be paid, if any. The Company intends to defend itself vigorously in this matter and expects a trial decision by June 2005.

The Company is not currently subject to any additional significant legal proceedings. The Company may from time to time, however, become a party to various legal proceedings, arising in the ordinary course of business. The Company may also be indirectly affected by administrative or court proceedings or actions in which the Company is not involved but which have general applicability to the Internet industry. The Company does not believe, based on current knowledge, that any legal proceedings or claims is likely to have a material adverse effect on its financial position, results of operations or cash flows.

**Item 2. Management's Discussion and Analysis on Financial Condition and Results of Operations**

*The following discussion should be read in conjunction with the financial statements and related notes which appear elsewhere in this document. This discussion contains forward-looking statements that involve risks and uncertainties. In some cases, you can identify forward-looking statements by terminology including would, could, may, will, should, expect, intend, plan, anticipate, believe, estimate, predict, potential or continue, the negative of these terms or other comparable terminology. These statements are only predictions. Forward-looking statements include statements about our business strategy, future operating performance and prospects. You should not place undue reliance on these forward-looking statements. Our actual results could differ materially from those anticipated in these forward-looking statements as a result of various factors, including those discussed below and elsewhere in this document and in our Form 10-K filed March 31, 2005.*

**Overview**

We are a leading global online media company serving the LGBT community. Our network of websites, including our flagship websites Gay.com and PlanetOut.com, allows our members to connect with other members of the LGBT community around the world.

Although we had positive net income in the three months ended March 31, 2005, we have incurred significant losses since our inception. As of March 31, 2005, we had an accumulated deficit of \$37.1 million. We expect to incur significant marketing, engineering and technology, general and administrative and stock-based compensation expenses for the foreseeable future. As a result, we will need to continue to grow revenue and increase our operating margins to maintain and expand our profitability.

***Results of Operations***

The following table sets forth the percentage of total revenue represented by items in our consolidated statements of operations for the periods presented:

**Table of Contents**

|   | <b>Three months ended<br/>March 31,</b>                  |             |
|---|--|-------------|
|   | <b>2004</b>  | <b>2005</b> |
|   | <b>(As a percentage of total<br/>revenue; unaudited)</b> |             |
| <b>Consolidated statement of operations data:</b> |  |             |
| Revenue:  |  |             |
| Subscription services                             | 69.7%  | 72.8%       |
| Advertising services                              | 20.2   | 20.9        |
| Transaction services                              | 10.1   | 6.3         |
| <br>Total revenue                                 | <br>100.0  | <br>100.0   |
| Operating costs and expenses:                     |  |             |
| Cost of revenue                                   | 39.4   | 31.9        |
| Sales and marketing                               | 30.7   | 36.8        |
| General and administrative                        | 23.8   | 18.8        |
| Depreciation and amortization                     | 8.7  | 12.3        |
| <br>Total costs and expenses                      | <br>102.6  | <br>99.8    |
| <br>Income (loss) from operations                 | <br>(2.6)  | <br>0.2     |
| Other income (expense), net                       | (1.2)  | 2.9         |
| <br>Income (loss) before income taxes             | <br>(3.8)  | <br>3.1     |
| Provision for income taxes                        | 0.0  | (0.4)       |
| <br>Net income (loss)                             | <br>(3.8)  | <br>2.7     |

The following provides some explanatory information with respect to our consolidated statements of operations data:

We derive our revenue from three main sources: subscription, advertising and transaction services. For the foreseeable future, we expect subscription and advertising services to remain our largest sources of revenue and to be more of a focus for our internal operations than transaction services.

*Subscription Services.* We charge for subscriptions to our premium membership services on Gay.com and PlanetOut.com. On both of these websites, the set of services for which we offer paid premium memberships includes viewing, searching and replying to profiles, chat, instant messaging and email. The Gay.com paid premium memberships also include premium chat features, video chat and premium content. We currently offer Gay.com membership services in six languages to members who identify themselves as residing in more than 100 countries through Gay.com and localized versions of Gay.com.

During 2003, 2004 and 2005, we have priced our premium membership services as follows, excluding promotional discounts:

***Gay.com Premium Membership Services***

|   | <b>Yearly</b> | <b>Quarterly</b> | <b>Monthly</b> | <b>Trials</b>  |
|---|---------------|------------------|----------------|--|
| January 2003 to March 2003                          | \$ 89.95      | \$ 39.95         | \$ 16.95       | \$7.95 7-day trial   |
| March 2003 to May 2004                              | \$ 79.95      | \$ 39.95         | \$ 16.95       | \$6.95 7-day trial March 2003 to April 2004<br>\$9.95 7-day trial April 2004 to May 2004 |
| May 2004 to October 2004                            | \$ 79.95      | \$ 39.95         | \$ 17.95       | \$9.95 7-day trial   |
| October 2004 to present                             | \$ 89.95      | \$ 42.95         | \$ 19.95       | \$9.95 7-day trial   |
|   | <b>Yearly</b> | <b>Quarterly</b> | <b>Monthly</b> | <b>Trials</b>  |
| <b><i>PlanetOut Premium Membership Services</i></b> | \$ 69.95      | \$ 29.95         | \$ 12.95       | \$4.95 3-day trial December 2002 to present  |

**Table of Contents**

In managing our premium membership services, we track a number of operating metrics, including the following:

**Premium Membership Service Operating Metrics**

(excluding free trial promotions)

|                    | 1Q     | 2Q     | 2003<br>3Q | 4Q     | FY      | 1Q      | 2Q      | 2004<br>3Q | 4Q      | FY    |
|--------------------|--------|--------|------------|--------|---------|---------|---------|------------|---------|-------|
| Total Subscribers  | 88,776 | 88,103 | 91,886     | 98,445 | 98,445  | 105,179 | 110,598 | 118,392    | 127,527 | 127,5 |
| Gross Additions    | 39,053 | 34,305 | 37,167     | 40,721 | 151,246 | 42,635  | 37,582  | 41,082     | 44,219  | 165,5 |
| Free Promotions)   | 30,641 | 34,978 | 33,384     | 34,162 | 133,165 | 35,901  | 32,163  | 33,288     | 35,084  | 136,4 |
| Churn %            | 12.1%  | 13.2%  | 12.4%      | 12.0%  | 12.4%   | 11.8%   | 9.9%    | 9.7%       | 9.5%    | 10    |
| Net Additions      | 8,412  | -673   | 3,783      | 6,559  | 18,081  | 6,734   | 5,419   | 7,794      | 9,135   | 29,0  |
| Age Lifetime (mos) | 8.3    | 7.6    | 8.1        | 8.4    | 8.1     | 8.5     | 10.1    | 10.3       | 10.5    | 9     |

We have calculated these metrics using the following definitions:

*Total Paid Subscribers:* members with an active, paid subscription plan, excluding paid trial subscribers, at the end of the period.

*Gross Additions:* members who initiate a subscription during the period, excluding paid trial subscriptions. Gross Additions during a period equals Net Additions plus Total Churn during that period.

*Total Churn:* total subscription cancellations during the period, including cancellations of paid promotional subscriptions, but excluding cancellations of paid 3- and 7-day trial subscriptions and free promotional subscriptions. Subscription cancellations include subscriptions cancelled due to failed credit cards.

*Churn Rate:* Total Churn divided by the average of the Total Paid Subscribers measured at the beginning and end of the period, divided by the number of months in the period.

*Net Additions:* Total Paid Subscribers at the end of the period minus the Total Paid Subscribers at the beginning of the period.

Because their terms are generally shorter than the periods that we measure, we exclude paid trial subscriptions (currently, 3- and 7-day paid trials) from these operating metrics.

We regularly test different promotional offers, including some free trial promotions. Members who sign up for any of these promotional offers, discounted or free, provide us with payment information and authorize us to bill them at our regular premium membership service rates, unless they cancel their subscriptions prior to the end of their promotional terms. When these promotional offers are for paid subscriptions to our annual, monthly, or quarterly plans we include these cancellations in our churn calculations.

However, because free subscribers do not count toward our definition of Total Paid Subscribers, we exclude them from our definition of Total Churn.





**Table of Contents**

Currently, we expect to provide quarter-to-quarter information about these operating metrics through the end of 2005.

In addition to revenue from premium membership services, historically we derived revenue from subscriptions for print and online versions of our Out&About newsletter. We published the newsletter ten times a year. December 2004 was the date of the final printed issue and going forward, we do not expect to produce new print or online editions of the newsletter. Instead, we intend to offer general travel content on our Gay.com and PlanetOut.com websites and to offer premium travel content as part of our premium membership services. Revenue from our Out&About newsletter subscriptions was less than 2% of our total revenue in the three months ended March 31, 2004 and zero revenue for Out&About subscriptions for the three months ended March 31, 2005.

As part of our plan to discontinue publication of the Out&About newsletter, we offered those subscribers who were still active as of December 31, 2004 the option to receive a Gay.com premium subscription instead. We provided those subscribers who did not opt to switch to other of our subscription services a refund of the remaining value of their subscriptions to Out&About. Such refunds totaled \$38,000 through December 31, 2004 and were paid against a reduction of deferred revenue, and did not reduce already recognized revenue.

For both premium membership and in the past, Out&About subscriptions, we are paid up-front. We recognize subscription revenue ratably over the subscription period. As of March 31, 2005, deferred revenue related to premium membership subscriptions totaled approximately \$3.6 million. As of March 31, 2005, there was no remaining deferred revenue from our Out&About subscriptions. Our subscription revenue is not subject to sales or use tax in the United States, but is subject to Value Added Tax, or VAT, in the European Union. Currently, we do not require our subscribers to reimburse us for VAT and we offset this liability against revenue.

*Advertising Services.* We derive advertising revenue principally from advertising contracts in which we typically undertake to deliver a minimum number of impressions to users over a specified time period for a fixed fee. Advertising rates, measured on a number of bases, including on a cost per thousand impressions, or CPM, basis, depend on whether the impressions are for general rotation throughout our network or for targeted audiences through our email newsletters or on our websites.

We recognize advertising revenue ratably in the period in which the advertisement is displayed, provided that we have no significant obligation remaining and the collection of the resulting receivable is reasonably assured, at the lesser of the ratio of impressions delivered over the total number of contracted impressions or the straight-line basis over the term of the contract. To the extent that we do not provide the contracted number of impressions during a specific time period, we defer recognition of the corresponding revenue until the thresholds are achieved.

Throughout 2004 and the first three months of 2005, our primary goals for advertising services included attracting additional advertisers, diversifying our client base and increasing average account size. We have succeeded in these efforts and expect to continue to pursue Fortune 500 companies and other clients and to provide increasingly customized and targeted advertising campaigns.

In addition to revenue from advertisers who place general online advertisements on our websites, we derive advertising revenue from the sale of online classified listings, primarily for travel-related businesses, and, historically, print advertising, as part of or accompanying our Out&About newsletter. We expect to expand the scope of our online classifieds listings to include more non-travel-related businesses.

**Table of Contents**

*Transaction Services.* Our principal source of transaction services revenue is from sales through Kleptomaniac.com, our e-commerce website and, to a lesser extent, through our other websites. Through Kleptomaniac.com, we offer hundreds of products, including DVDs, music CDs and fashion items, some of which we own and some of which are owned by third-parties. Revenue from Kleptomaniac.com accounted for approximately 73% of our transaction services revenue and approximately 7% of our overall revenue in 2004 and approximately 54% of our transaction services revenue and approximately 3% of our overall revenue for the first three months of 2005. For those items that we own, we recognize revenue when the product is shipped, net of estimated returns. We recognize commissions for facilitating the sale of third-party products and services when earned, based on reports provided by the vendors or upon cash receipt if no reports are provided.

*Cost of Revenue.* Cost of revenue primarily consists of payroll and related benefits associated with supporting our subscription-based services and producing and maintaining content for our various websites and newsletters. Other expenses directly related to generating revenue included in cost of revenue include transaction processing fees, computer maintenance, allocated occupancy costs, co-location and Internet connectivity fees, purchased content and cost of goods sold.

We research and test potential improvements to our hardware and software systems in an effort to improve our productivity and enhance our members' experience. We expect to continue to invest in technology and improvements in our websites. We believe costs associated with certain projects have ongoing benefit. If we believe that capitalization criteria in accordance with SOP 98-1 and EITF 00-02 have been met, we capitalize the development costs related to these projects which are amortized on a straight-line basis over the estimated three year useful life of the software. The amortization of capitalized software is included in depreciation and amortization. We expense the costs associated with these projects only when we believe capitalization criteria have not been met.

*Sales and Marketing.* Sales and marketing expense consists of expenses related to selling, marketing and promoting our products and services. Major expense items include:

payroll and related benefits for employees involved in sales, client service, customer service, corporate marketing and other support functions;

product and service marketing and promotions;

general corporate marketing and promotions; and

allocated occupancy costs.

*General and Administrative.* General and administrative expense consists primarily of payroll and related benefits for executive, finance and administrative personnel, allocated occupancy costs, professional fees, insurance and other general corporate expenses.

*Occupancy Costs.* Each of our cost of revenue, sales and marketing and general and administrative expense categories include occupancy costs. The amount of charges from occupancy costs allocated to each of these categories is based on the headcount associated with each of these categories. In addition, we allocate to the general and administrative expense category the costs of any one-time charges associated with lease terminations.

*Stock-based Compensation and Related Charges.* Each of our cost of revenue, sales and marketing and general and administrative expense categories include stock-based compensation charges for equity instruments issued to employees and in some cases consultants for services. These charges represent the intrinsic value, if any, between the respective exercise price of stock options or stock grants and the fair market value of the underlying stock on the date of grant, or on the reporting date if the option is subject to variable plan accounting.

At March 31, 2005, we had options to acquire 44,318 shares of our capital stock subject to variable plan accounting which requires us to measure the intrinsic value at each reporting date until these options expire, or are exercised or forfeited. In any period, variable plan accounting may result in increases or decreases in stock-based compensation, depending on the estimated fair market value of our capital stock. We amortize deferred stock-based compensation over the vesting periods of the individual options, using the multiple option method. Changes in fair market value will result in stock-based compensation expense or benefit in each period. We recognized total stock-based compensation expense of \$480,000 in the first three months of 2004 and a benefit of \$24,000 in the first three months of 2005.

At March 31, 2005, we had unearned stock-based compensation of \$1.2 million, of which \$580,000 will be amortized in 2005, \$425,000 will be amortized in 2006, \$164,000 will be amortized in 2007 and \$11,000 will be amortized in 2008. We may recognize

**Table of Contents**

additional stock-based compensation expense (benefit) in the future if we grant additional options with an exercise price below the fair market value of our stock.

**Table of Contents**

**Comparison of the Three Months Ended March 31, 2005 and March 31, 2004**

***Revenue***

Total revenue increased approximately 23%, from \$5.4 million in the three months ended March 31, 2004 to \$6.7 million in the three months ended March 31, 2005.

*Subscription Services.* From March 31, 2004 to March 31, 2005, the number of our subscribers grew by approximately 31% from approximately 105,200 to approximately 137,500. As a result of this increase, our subscription revenue for the three months ended March 31, 2004 and 2005 increased approximately 28%, from \$3.8 million to \$4.9 million, respectively. Other factors that contributed to this change in revenue included:

an expansion in the number of customer support representatives and their hours of coverage;

new features including the offer of subscriptions to popular magazines with premium memberships beginning in May 2004, and the expansion and launch of online features such as expanded messenger services, expanded ad searchable who's online features, and the addition of Hot and Buddy lists, among others;

the launch of new transaction processing capabilities such as Paypal and automated credit card updating;

a price increase for our Gay.com membership services in October 2004;

the migration of approximately 1,400 of our Out&About newsletter subscribers to our premium membership services in December 2004;

an increase in marketing and promotional activities including the Mr. Gay.com contest and the Play for Keeps and Come Together campaigns, which received widespread press coverage;

the effect of periods during the fourth quarter of 2004 and the first quarter of 2005, during which our transaction processing system were not available or did not perform as expected, in part as a result of adding new transaction processing capabilities, subsequent to which we have implemented technology upgrades to help address these issues; and

a reduction in subscribers and revenue from our PlanetOut.com premium membership service, as we have concentrated more of our marketing activities on our Gay.com premium membership service.

Revenue from our premium membership services made up 99% of subscription revenue in the three months ended March 31, 2004 and 2005. Revenue from our premium membership services made up all of our subscription revenue in the three months ended March 31, 2005. For the foreseeable future, we expect subscription services to grow and to continue to remain our largest revenue area.

*Advertising Services.* Our advertising services revenue increased approximately 27%, from \$1.1 million in the three months ended March 31, 2004 to \$1.4 million in the three months ended March 31, 2005. The majority of this increase came from increases in online advertising revenue on our flagship websites, Gay.com and PlanetOut.com. While the number of accounts decreased for the three months ended March 31, 2005 compared to the three months ended March 31, 2004, the average account size increased, reflecting efforts to concentrate on large corporate accounts. Other factors that affected our advertising revenue for the three months ended March 31, 2005 as compared to the three months ended March 31, 2004 included:

the improvement in the advertising market generally and in the online advertising market specifically;

the increasing interest of advertisers in targeting the LGBT community;

the launch in key U.S. markets of major new marketing campaigns, headlined "Play for Keeps" and "Come Together," which generated increased traffic and heightened visibility for the Gay.com brand; and

the expansion of the company's Gay.com Metro local service listings, with 37 percent growth in active featured listings during the first quarter of 2005.

## **Table of Contents**

For the foreseeable future, we expect online advertising to grow and remain the largest portion of our overall advertising services revenue.

*Transaction Services.* Our transaction services revenue declined from \$554,000 in the three months ended March 31, 2004 to \$420,000 in the three months ended March 31, 2005. The decline was largely due to the ongoing shift of internal promotional space on our websites away from Kleptomaniac.com toward our premium membership services and advertising services. This decline also reflects the fact that sales on Kleptomaniac.com were high in the first quarter of 2004 due to the popularity of certain DVD compilations that were released in that quarter, while sales of the same DVD compilations in 2005 occurred later, splitting between the first and second quarters. Revenue from Kleptomaniac.com accounted for approximately 73% and 54% of transaction services revenue in the three months ended March 31, 2004 and 2005, respectively. Transaction revenue from sources other than Kleptomaniac.com, while relatively small in total dollar amounts, increased for the first three months of 2005 as compared to the first three months of 2004.

### ***Operating Costs and Expenses***

Total operating expenses grew approximately 19%, from \$5.6 million in the three months ended March 31, 2004 to \$6.6 million in the three months ended March 31, 2005. These numbers include stock-based compensation expenses of \$480,000 in the three months ended March 31, 2004, and a stock-based compensation benefit of \$24,000 in the three months ended March 31, 2005.

*Cost of Revenue.* Our cost of revenue was flat at \$2.1 million in the three months ended March 31, 2004 and the three months ended March 31, 2005. This was primarily the result of a decrease of \$137,000 in stock-based compensation expenses offset by an increase in corporate occupancy expenses of \$94,000, reflecting the move to our new corporate headquarters. Cost of revenue included a credit to labor expense for capitalized development costs of \$200,000 in the first three months of 2004 and \$218,000 in the first three months of 2005. While we did not see significant increases in cost of revenue for the three months ended March 31, 2005 compared to the three months ended March 31, 2004, for the foreseeable future, we expect cost of revenue, exclusive of stock-based compensation, to increase in absolute dollars as our investment in headcount and other expenses grows along with our revenue.

*Sales and Marketing.* Our sales and marketing expenses increased approximately 47%, from \$1.7 million in the three months ended March 31, 2004 to \$2.4 million in the three months ended March 31, 2005. This change was attributable primarily to expanded investment in promotional activities in the amount of \$425,000, an increase in occupancy costs of \$150,000 and an increase in labor-related expenses of \$177,000, associated with increases in headcount and compensation, including a decrease in stock-based compensation expense of \$80,000. For the foreseeable future, we expect sales and marketing expenses, exclusive of stock-based compensation, to increase in absolute dollars as we expand our investment in marketing activities.

*General and Administrative.* Our general and administrative expenses decreased approximately 4% from \$1.3 million in the three months ended March 31, 2004 to \$1.2 million in the three months ended March 31, 2005. This change was primarily the result of a decrease in stock-based compensation expense of \$286,000, reflecting, in part, a \$43,000 benefit to stock-based compensation due to credits for terminations and stock price related variable accounting credits in the three months ended March 31, 2005, offset by an increase in occupancy expenses of \$190,000, reflecting the move to new corporate headquarters in October 2004. The change also includes a \$100,000 credit for reimbursement of legal fees related to the settlement of a dispute, offset by a \$77,000 increase in accounting expenses, reflecting the increased costs of being a public company. For the foreseeable future, we expect general and administrative expenses, exclusive of stock-based compensation, to grow in absolute dollars.

*Depreciation and Amortization.* Our depreciation and amortization expenses grew by approximately 75%, from \$470,000 to \$820,000 in the three months ended March 31, 2004 and March 31, 2005, respectively, primarily



reflecting increased investment in our product development and technology infrastructure. For the foreseeable future, we expect depreciation and amortization costs to increase in absolute dollars with the growth of our investment in hardware, software and capitalized development costs.

*Other income and expense.* Our other income and expense line grew from an expense of \$64,000 to income of \$192,000 in the three months ended March 31, 2004 and 2005, respectively. This year-over-year change reflects the interest income of \$239,000 in the three months ended March 31, 2005 based on interest earned on the proceeds from our October 2004 initial public offering.

*Provisions for income taxes.* Our provision for income taxes was \$29,000 for the three months ended March 31, 2005. There was no provision for income taxes for the three months ended March 31, 2004. This provision is made on a quarterly basis, and reflects the expectation of a net profit for 2005 as a whole, compared to a net loss for 2004 as a whole.

**Table of Contents**

***Liquidity and Capital Resources***

We have historically financed our operations primarily through private sales of equity and capitalized leases. During the three months ended March 31, 2004, net cash provided by operating activities was \$363,000, and was primarily attributable to the growth of our premium subscription services, offset by \$781,000 in payments to settle a lease dispute related to our former San Francisco headquarters facility. During the three months ended March 31, 2005, net cash used by operating activities was \$97,000, and was primarily attributable to cash provided by the growth of our premium subscription services, offset by a shift from almost entirely leasing purchased equipment in the three months ended March 31, 2004 to paying cash for some major purchases in the three months ended March 31, 2005, as well as the presence of one-time expenses in three months ended March 31, 2005 related to registration fees and other requirements of our first quarter as a publicly listed company.

Net cash used in investing activities was \$257,000 for the three months ended March 31, 2004, and was primarily attributable to purchases of property and equipment. Net cash used in investing activities was \$1.1 million for the three months ended March 31, 2005, and was primarily attributable to purchases of hardware, software, property and equipment, including \$218,000 for capitalization of internally developed software and \$399,000 for capitalization of external product development. While we expect to continue to invest in development and infrastructure in 2005, we also expect to be able to realize tenant improvement allowances associated with the move of our corporate headquarters in the third quarter of 2004.

Net cash used by financing activities in the three months ended March 31, 2004 was \$258,000 and was primarily attributable to payments of capitalized lease obligations. Net cash used by financing activities in the three months ended March 31, 2005 was \$145,000 and was primarily attributable to payments of capital lease obligations. As of March 31, 2005, we had cash and cash equivalents of approximately \$41.7 million.

We have not allocated a specific portion of our net proceeds from our initial public offering to any particular purpose, other than the repayment of indebtedness under our senior subordinated promissory note that occurred in October 2004. The amount and timing of our actual expenditures will depend on numerous factors, such as the progress of our development and marketing efforts and the amount of cash used by our other operations. Thus, we retain broad discretion over the use of the net proceeds from our initial public offering.

Our capital requirements depend on many factors, including growth of our revenue, the resources we devote to developing, marketing and selling our services, the timing and extent of our introduction of new features and services, the extent and timing of potential investments or acquisitions and other factors. In particular, our premium membership services consist of prepaid subscriptions that provide cash flows in advance of the actual provision of services. We expect to devote substantial capital resources to expand our product development and marketing efforts, to expand internationally and for other general corporate activities. In the three months ended March 31, 2005, we devoted approximately \$218,000 to capitalized labor and \$399,000 to capitalized external product development as well as \$425,000 to marketing of our products and services both domestically and internationally.

Based on our current operations and planned growth, we expect that our available funds and anticipated cash flows from operations, together with the proceeds from our initial public offering, will be sufficient to meet our expected needs for working capital and capital expenditures for the next twelve months. Thereafter, if we do not have sufficient cash available to finance our operations, we may be required to obtain additional public or private debt or equity financing. We cannot be certain that additional financing will be available to us on favorable terms when required or at all. If we are unable to raise sufficient funds, we may need to reduce our planned operations and expansion activities.

***Off-balance Sheet Liabilities***

We did not have any off-balance sheet liabilities as of March 31, 2005.

**Table of Contents*****Other Contractual Commitments***

The following table summarizes our contractual obligations as of March 31, 2005:

|                                 | Total     | Payments Due by Period |                |           | 2010 & After |
|---------------------------------|-----------|------------------------|----------------|-----------|--------------|
|                                 |           | Remainder of 2005      | 2006-2007      | 2008-2009 |              |
|                                 |           |                        |                |           |              |
|                                 |           |                        | (In thousands) |           |              |
| <b>Contractual obligations:</b> |           |                        |                |           |              |
| Capital lease obligations       | \$ 1,293  | \$ 697                 | \$ 479         | \$ 116    | \$ 1         |
| Operating leases                | 10,461    | 1,025                  | 3,118          | 3,198     | 3,120        |
| Purchase obligations            | 637       | 495                    | 142            |           |              |
| Total contractual obligations:  | \$ 12,391 | \$ 2,217               | \$ 3,739       | \$ 3,314  | \$ 3,121     |

*Capital Lease Obligations.* We hold property and equipment under noncancelable capital leases with varying maturities.

*Operating Leases.* We lease or sublease office space and equipment under cancelable and noncancelable operating leases with various expiration dates through January 20, 2012. In 2002, we terminated our headquarters lease which resulted in a decrease in our rent expense in 2003 compared to 2002. In July 2004, we entered into a new lease for our executive headquarters expiring in January 2012. The new lease is for a larger facility at a higher average cost per square foot and has resulted in an increase in our current occupancy cost. The future minimum lease payments are \$1.0 million in 2005; \$1.3 million in 2006; \$1.3 million in 2007; \$1.4 million in 2008 and \$1.4 million in 2009. The lease is cancelable after 2009, with proper notice and payment of a termination fee of \$851,000.

*Purchase Obligations.* In January 2002, we entered into a co-location facility agreement with a third-party service provider. In exchange for providing space for our network servers and committed levels of telecommunications bandwidth, we pay a minimum monthly fee of \$39,000. In the event that bandwidth exceeds an allowed variance from committed levels, we pay for additional bandwidth at a set monthly rate. Future total minimum payments under the co-location facility agreement are \$353,000 for 2005.

In addition, in November 2004, we entered into a software maintenance agreement under which we financed \$332,000 with a vendor. This amount is payable in seven quarterly installments beginning in January 2005. Future total minimum payments under this agreement are \$142,000 for the remainder of 2005 and \$142,000 for 2006.

***Critical Accounting Policies***

Our discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amount of assets, liabilities, revenue and expenses and related disclosure of contingent assets and liabilities.

We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis on which we make judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Because this can vary in each situation, actual results may differ from the estimates under different assumptions and conditions.

We believe the following critical accounting policies require more significant judgments and estimates in the preparation of our consolidated financial statements:

*Capitalized Website Development Costs.* We capitalize the costs of enhancing and developing features for our websites when we believe that the capitalization criteria for these activities have been met in accordance with SOP 98-1 and EITF 00-2 and amortize these costs on a straight-line basis over the estimated useful life of the capitalized application, generally three years. For the three months ended March 31, 2004 and 2005, we capitalized \$205,000 and \$617,000, respectively. We expense the cost of enhancing and developing features for our websites in cost of revenue only when we believe that capitalization criteria have not been met. We exercise judgment in determining when to begin capitalizing costs and the period over which we amortize the capitalized costs. If different judgments were made, it would have an impact on our results of operations.

There have been no significant changes in the Company's critical accounting policies from those listed in the Company's Form 10-K for the fiscal year ended December 31, 2004.

## **Table of Contents**

### ***Seasonality and Inflation***

We anticipate that our business may be affected by the seasonality of certain revenue lines. For example, print and online advertising buys are usually higher approaching year-end and lower at the beginning of a new year than at other points during the year, and sales on Kleptomaniac.com are affected by the holiday season and by the timing of the release of compilations of new seasons of popular television series.

Inflation has not had a significant effect on our revenue or expenses historically and we do not expect it to be a significant factor in the short-term. However, inflation may affect our business in the medium- to long-term. In particular, our operating expenses may be affected by a tightening of the job market, resulting in increased pressure for salary adjustments for existing employees and higher cost of replacement for employees that are terminated or resign.

### ***Recent Accounting Pronouncements***

In October 2004, the American Jobs Creation Act of 2004 ( Jobs Act ) was enacted. In December 2004, the FASB issued FSP FAS 109-2 to provide guidance with respect to the Jobs Act. Among other provisions, the Jobs Act provides for a deduction for income from qualified domestic production activities phased in from 2005 to 2010, and a temporary incentive for U.S. corporations to repatriate accumulated income earned abroad. We do not plan to repatriate foreign earnings under the Jobs Act and have not yet determined the impact of the deduction for domestic production activities. Such deduction will first be available to the Company in fiscal year 2006. At this time, the Company does not expect that the deduction will have a material impact on its reported income tax rate in accordance with FSP No. FAS 109-2.

In April 2005, the SEC amended the compliance dates for SFAS No. 123R, Shared-Based Payment. The new rule allows public companies to implement SFAS No. 123R at the beginning of their next fiscal year that begins after June 15, 2005. The Company will be required to adopt SFAS No. 123R in the first quarter of 2006 and begin to recognize stock-based compensation related to employee equity awards in our condensed consolidated statements of operations using a fair value based method on a prospective basis. Since the Company currently accounts for equity awards granted to our employees using the intrinsic value method under APB No. 25, we expect the adoption of SFAS No. 123R will have a significant adverse impact on our financial position and results of operations. The Company is currently in the process of evaluating the extent of such impact.

In March 2005, the SEC issued Staff Accounting Bulletin No. 107 (SAB No. 107). SAB No. 107 covers key topics related to the implementation of SFAS No. 123R which include the valuation models, expected volatility, expected option term, income tax effects of SFAS No. 123R, classification of stock-based compensation cost, capitalization of compensation costs, and disclosure requirements. The Company expects the adoption of SAB No. 107 will have a significant adverse impact on our financial position and results of operations upon our adoption of SFAS No. 123R in the first quarter of 2006. The Company is currently in the process of evaluating the extent of such impact.

### ***Risk Factors***

***We have a history of significant losses. If we do not sustain profitability, our financial condition and stock price could suffer.***

We have experienced significant net losses and we may continue to incur losses in the future given our anticipated increase in sales and marketing expenditures. As of March 31, 2005, our accumulated deficit was approximately \$37.1 million. Although we had positive net income in the three months ended March 31, 2005, our operating expenses are higher than we expect, and we may not be able to sustain or increase profitability in the near future,

causing our financial condition to suffer and our stock price to decline.

***If our efforts to attract and retain subscribers are not successful, our revenue will decrease.***

Because most of our revenue is derived from our premium membership services, we must continue to attract and retain subscribers. Many of our new subscribers originate from word-of-mouth referrals from existing subscribers within the LGBT community. If our subscribers do not perceive our service offerings to be of high quality or sufficient breadth, if we introduce new services that are not favorably received or if we fail to introduce compelling new features or enhance our existing offerings, we may not be able to attract new subscribers or retain our current subscribers. As a result, our revenue would decrease. Our base of likely potential subscribers is also limited to members of the LGBT community, who collectively comprise a small portion of the general adult population.

While seeking to add new subscribers, we must also minimize the loss of existing subscribers. We lose our existing subscribers primarily as a result of cancellations and credit card failures due to expirations or exceeded credit limits. In the three months ended March 31, 2005, our churn rates on our premium membership services, which include subscription cancellations and credit card failures, averaged 8.6% per month excluding cancellations from free trials, or 9.6% including cancellations from free trials. We

**Table of Contents**

calculate our average monthly churn over a particular period by dividing the sum of the number of cancellations and credit card failures for that period by the average number of subscribers in that period. We calculate the average number of subscribers in a given period by adding the number of subscribers at the beginning and the end of the period and dividing by two. Subscribers cancel their subscription to our service for many reasons, including a perception, among some subscribers, that they do not use the service sufficiently, that the service is a poor value and that customer service issues are not satisfactorily resolved. Members may decline to subscribe or existing subscribers may cancel their subscriptions if our websites experience a disruption or degradation of services, including slow response times or excessive down time due to scheduled or unscheduled hardware or software maintenance or denial of service attacks. We must continually add new subscribers both to replace subscribers who cancel or whose subscriptions are not renewed due to credit card failures and to continue to grow our business beyond our current subscriber base. If excessive numbers of subscribers cancel our service, we may be required to incur significantly higher marketing expenditures than we currently anticipate to replace these subscribers with new subscribers, which will harm our financial condition.

***If we do not continue to attract and retain qualified personnel, we may not be able to expand our business.***

Our success depends on the collective experience of our senior executive team and on our ability to hire, train, retain and manage other highly skilled employees. Disruptions in our senior executive team could harm our business and financial results or limit our ability to grow and expand our business. We cannot provide assurance that we will be able to attract and retain a sufficient number of qualified employees or that we will successfully train and manage the employees that we do hire.

***Our success depends, in part, upon the growth of Internet advertising and upon our ability to accurately predict the cost of customized campaigns.***

We compete with traditional media including television, radio and print, in addition to high-traffic websites, such as those operated by Yahoo!, Google, AOL and MSN, for a share of advertisers' total online advertising expenditures. We face the risk that advertisers might find the Internet to be less effective than traditional media in promoting their products or services, and as a result they may reduce or eliminate their expenditures on Internet advertising. Many potential advertisers and advertising agencies have only limited experience advertising on the Internet and historically have not devoted a significant portion of their advertising expenditures to Internet advertising. Additionally, filter software programs that limit or prevent advertisements from being displayed on or delivered to a user's computer are becoming increasingly available. If this type of software becomes widely accepted, it would negatively affect Internet advertising. Our business could be harmed if the market for Internet advertising does not grow.

Currently, we offer advertisers a number of alternatives to advertise their products or services on our websites and to our members, including banner advertisements, rich media advertisements, email campaigns, text links and sponsorships of our channels, topic sections, directories and other online databases and content. Frequently, advertisers request advertising campaigns consisting of a combination of these offerings, including some that may require custom development. If we are unable to accurately predict the cost of developing these custom campaigns for our advertisers, our expenses will increase and our margins will be reduced.

***If advertisers do not find the LGBT market to be economically profitable, our business will be harmed.***

We focus our services exclusively on the LGBT community. Advertisers and advertising agencies may not consider the LGBT community to be a broad enough or profitable enough market for their advertising budgets, and they may prefer to direct their online advertising expenditures to larger higher-traffic websites that focus on broader markets. If we are unable to attract new advertisers, if our advertising campaigns are unsuccessful with the LGBT community or if our existing advertisers do not renew their contracts with us, our revenue will decrease and operating



results will suffer.

***Our limited operating history makes it difficult to evaluate our business.***

As a result of our recent growth and limited operating history, it is difficult to forecast our revenue, gross profit, operating expenses, number of subscribers and other financial and operating data. Our inability, or the inability of the financial community at large, to accurately forecast our operating results could cause our subscriber numbers to grow slower or our net losses to be greater than expected, which could cause a decline in the trading price of our common stock.

***We expect our operating results to fluctuate, which may lead to volatility in our stock price.***

Our operating results have fluctuated in the past and may fluctuate significantly in the future due to a variety of factors, many of which are outside of our control. As a result, we believe that period-over-period comparisons of our operating results are not necessarily meaningful and that you should not rely on the results of one period as an indication of our future or long-term performance. Our operating results in future quarters may be below the expectations of public market analysts and investors, which may result in a decline in our stock price.

**Table of Contents**

***Any significant disruption in service on our websites or in our computer and communications hardware and software systems could harm our business.***

Our ability to attract new visitors, members, subscribers, advertisers and other customers to our websites is critical to our success and largely depends upon the efficient and uninterrupted operation of our computer and communications hardware and software systems. Our systems and operations are vulnerable to damage or interruption from power outages, computer and telecommunications failures, computer viruses, security breaches, catastrophic events and errors in usage by our employees and customers, which could lead to interruption in our service and operations, and loss, misuse or theft of data. For example, during the fourth quarter of 2004 and the first quarter of 2005, our websites experienced unexpected periods of degraded performance and periods during which our transaction processing systems were not available or did not perform as expected, in part as a result of rapid growth and the introduction of new features and transaction processing capabilities. Our websites could also be targeted by direct attacks intended to cause a disruption in service or to siphon off customers to other Internet services. Among other risks, our chat rooms may be vulnerable to infestation by software programs or scripts that we refer to as adbots. An adbot is a software program that creates a registration profile, enters a chat room and displays third-party advertisements. Any successful attempt by hackers to disrupt our websites services or our internal systems could harm our business, be expensive to remedy and damage our reputation, resulting in a loss of visitors, members, subscribers, advertisers and other customers.

***The risks of transmitting confidential information online, including credit card information, may discourage customers from subscribing to our services or purchasing goods from us.***

In order for the online marketplace to be successful, we and other market participants must be able to transmit confidential information, including credit card information, securely over public networks. Third parties may have the technology or know-how to breach the security of our customer transaction data. Any breach could cause consumers to lose confidence in the security of our websites and choose not to subscribe to our services or purchase goods from us. We cannot guarantee that our security measures will effectively prohibit others from obtaining improper access to our information or that of our users. If a person is able to circumvent our security measures, he or she could destroy or steal valuable information or disrupt our operations. Any security breach could expose us to risks of data loss, litigation and liability and may significantly disrupt our operations and harm our reputation, operating results or financial condition.

***If we are unable to provide satisfactory customer service, we could lose subscribers.***

Our ability to provide satisfactory customer service depends, to a large degree, on the efficient and uninterrupted operation of our customer service center. Any significant disruption or slowdown in our ability to process customer calls resulting from telephone or Internet failures, power or service outages, natural disasters or other events could make it difficult or impossible to provide adequate customer service and support. Further, we may be unable to attract and retain adequate numbers of competent customer service representatives, which is essential in creating a favorable interactive customer experience. If we are unable to continually provide adequate staffing for our customer service operations, our reputation could be harmed and we may lose existing and potential subscribers. In addition, we cannot assure you that email and telephone call volumes will not exceed our present system capacities. If this occurs, we could experience delays in responding to customer inquiries and addressing customer concerns.

***If we are unable to compete effectively, we may lose market share and our revenue may decline.***

Our markets are intensely competitive and subject to rapid change. We compete with a number of large and small companies, such as vertically integrated Internet portals and specialty focused media that provide online and offline products and services to the LGBT community. In our subscription business, we compete with other online services,

such as those offered by Match.com and Yahoo! Personals, as well as a number of other smaller online companies focused specifically on the LGBT community. In our online advertising business, we compete with a broad variety of content providers. We also compete with offline LGBT media companies, including local newspapers, national and regional magazines, satellite radio and television shows. If we are unable to successfully compete with current and new competitors, we may not be able to achieve or maintain adequate market share, increase our revenue or achieve and maintain profitability.

Some of these competitors have longer operating histories, larger customer bases, greater brand recognition and significantly greater financial, marketing and other resources than we do. Some of our competitors have adopted, and may continue to adopt, aggressive pricing policies and devote substantially more resources to marketing and technology development than we do. The rapid growth of our online subscription business since our inception may attract direct competition from larger companies with significantly greater financial resources and national brand recognition, such as InterActiveCorp, Microsoft, Time Warner, Viacom or Yahoo! which may choose to increase their focus on the LGBT market. Increased competition may result in reduced operating margins, loss of market share and reduced revenue.

**Table of Contents**

***We may be the target of negative publicity campaigns or other actions by advocacy groups that could disrupt our operations because we serve the LGBT community.***

Advocacy groups may target our business through negative publicity campaigns, lawsuits and boycotts seeking to limit access to our services or otherwise disrupt our operations because we serve the LGBT community. These actions could impair our ability to attract and retain customers, especially in our advertising business, resulting in decreased revenue, and cause additional financial harm by requiring that we incur significant expenditures to defend our business and by diverting management's attention. Further, some investors, investment banking entities, market makers, lenders and others in the investment community may decide not to invest in our securities or provide financing to us because we serve the LGBT community, which, in turn, may hurt the value of our stock.

***If we are unable to protect our domain names, our reputation and brand could be harmed if third parties gain rights to, or use, these domain names in a manner that would confuse or impair our ability to attract and retain customers.***

We have registered various domain names relating to our brand, including Gay.com, PlanetOut.com, Kleptomaniac.com and OutandAbout.com. If we fail to maintain these registrations, a third party may be able to gain rights to these domain names, which will make it more difficult for users to find our websites and our service. The acquisition and maintenance of domain names are generally regulated by governmental agencies and their designees. The regulation of domain names in the United States may change in the near future. Governing bodies may designate additional top-level domains, such as .eu, in addition to currently available domains such as .biz, .net or .tv, for example, appoint additional domain name registrars or modify the requirements for holding domain names. As a result, we may be unable to acquire or maintain relevant domain names. If a third party acquires domain names similar to ours and engages in a business that may be harmful to our reputation or confusing to our subscribers and other customers, our revenue may decline, and we may incur additional expenses in maintaining our brand and defending our reputation. Furthermore, the relationship between regulations governing domain names and laws protecting trademarks and similar proprietary rights is unclear. We may be unable to prevent third parties from acquiring domain names that are similar to, infringe upon or otherwise decrease the value of our trademarks and other proprietary rights.

***If we fail to adequately protect our trademarks and other proprietary rights, or if we get involved in intellectual property litigation, our revenue may decline and our expenses may increase.***

We rely on a combination of confidentiality and license agreements with our employees, consultants and third parties with whom we have relationships, as well as trademark, copyright and trade secret protection laws, to protect our proprietary rights. If the protection of our proprietary rights is inadequate to prevent use or appropriation by third parties, the value of our brand and other intangible assets may be diminished, competitors may be able to more effectively mimic our service and methods of operations, the perception of our business and service to subscribers and potential subscribers may become confused in the marketplace and our ability to attract subscribers and other customers may suffer, resulting in loss of revenue.

The Internet content delivery market is characterized by frequent litigation regarding patent and other intellectual property rights. As a publisher of online content, we face potential liability for negligence, copyright, patent or trademark infringement or other claims based on the nature and content of materials that we publish or distribute. For example, we have received, and may receive in the future, notices or offers from third parties claiming to have intellectual property rights in technologies that we use in our businesses and inviting us to license those rights. Litigation may be necessary in the future to enforce our intellectual property rights, to protect our trade secrets, to determine the validity and scope of the proprietary rights of others or to defend against claims of infringement or invalidity, and we may not prevail in any future litigation. Adverse determinations in litigation could result in the loss of our proprietary rights, subject us to significant liabilities, require us to seek licenses from third parties or prevent us

from licensing our technology or selling our products, any of which could seriously harm our business. An adverse determination could also result in the issuance of a cease and desist order, which may force us to discontinue operations through our website or websites. Intellectual property litigation, whether or not determined in our favor or settled, could be costly, could harm our reputation and could divert the efforts and attention of our management and technical personnel from normal business operations.

***If we fail to manage our growth, including through acquisitions and our planned international expansion, our business will suffer.***

We have significantly expanded our operations and anticipate that further expansion, including the possible acquisition of third-party assets, technologies or businesses, will be required to address potential growth in our customer base and market opportunities. This expansion has placed, and is expected to continue to place, a significant strain on our management, operational and financial resources. If we make future acquisitions or continue to expand our marketing efforts, we may issue shares of stock that dilute the interests of our other stockholders, expend cash, incur debt, assume contingent liabilities, create additional expenses or face

**Table of Contents**

difficulties in integrating acquired assets or businesses into our operations, any of which might harm our financial condition or results of operations.

In addition, we offer services and products to the LGBT community outside the United States, and we intend to continue to expand our international presence, which may be more difficult or take longer than anticipated especially due to international challenges, such as language barriers, currency exchange issues and the fact that Internet infrastructure in foreign countries may be less advanced than Internet infrastructure in the United States. Expansion into international markets requires significant resources that we may fail to recover by generating additional revenue.

If we are unable to successfully expand our international operations, manage growth effectively or successfully integrate any assets, technologies or businesses that we may acquire, our revenue may decline and our profit margins will be reduced.

***Existing or future government regulation in the United States and other countries could limit our growth and result in loss of revenue.***

We are subject to federal, state, local and international laws affecting companies conducting business on the Internet, including user privacy laws, regulations prohibiting unfair and deceptive trade practices and laws addressing issues such as freedom of expression, pricing and access charges, quality of products and services, taxation, advertising, intellectual property rights and information security. In particular, we are currently required, or may in the future be required, to:

conduct background checks on our members prior to allowing them to interact with other members on our websites or, alternatively, provide notice on our websites that we have not conducted background checks on our members, which may result in our members canceling their membership or failing to subscribe or renew their subscription, resulting in reduced revenue;

provide advance notice of any changes to our privacy policies or to our policies on sharing non-public information with third parties, and if our members or subscribers disagree with these policies or changes, they may cancel their membership or subscription, which will reduce our revenue;

with limited exceptions, give consumers the right to prevent sharing of their non-public personal information with unaffiliated third parties, and if a significant portion of our members choose to request that we don't share their information, our advertising revenue that we receive from renting our mailing list to unaffiliated third parties may decline;

provide notice to residents in some states if their personal information was, or is reasonably believed to have been, obtained by an unauthorized person such as a computer hacker, which may result in our members or subscribers deciding to cancel their membership or subscription, reducing our membership base and subscription revenue;

comply with current or future anti-spam legislation by limiting or modifying some of our marketing and advertising efforts, such as email campaigns, which may result in a reduction in our advertising revenue;

comply with the European Union privacy directive and other international regulatory requirements by modifying the ways in which we collect and share our users' personal information; if these modifications render our services less attractive to our members or subscribers, for example by limiting the amount or type of personal information our members or subscribers could post to their profiles, they may cancel their memberships or subscriptions, resulting in reduced revenue;

qualify to do business in various states and countries, in addition to jurisdictions where we are currently qualified, because our websites are accessible over the Internet in multiple states and countries, which if we fail to so qualify, may prevent us from enforcing our contracts in these states or countries and may limit our ability to grow our business;

limit our domestic or international expansion because some jurisdictions may limit or prevent access to our services as a result of the availability of some content intended for mature viewing on some of our websites, which may render our services less attractive to our members or subscribers and result in a decline in our revenue; and

limit or prevent access, from some jurisdictions, to some or all of the member-generated content available through our websites, which may render our services less attractive to our members or subscribers and result in a decline in our revenue.

The restrictions imposed by, and costs of complying with, current and possible future laws and regulations related to our business could limit our growth and reduce our membership base and revenue.

**Table of Contents**

***If one or more states or countries successfully assert that we should collect sales or other taxes on the use of the Internet or the online sales of goods and services, our expenses will increase, resulting in lower margins.***

In the United States, federal and state tax authorities are currently exploring the appropriate tax treatment of companies engaged in online commerce, and new state tax regulations may subject us to additional state sales and income taxes, which could increase our expenses and decrease our profit margins.

In 2003, the European Union implemented new rules regarding the collection and payment of value added tax, or VAT. These rules require VAT to be charged on products and services delivered over electronic networks, including software and computer services, as well as information and cultural, artistic, sporting, scientific, educational, entertainment and similar services. These services are now being taxed in the country where the purchaser resides rather than where the supplier is located. Historically, suppliers of digital products and services that existed outside the European Union were not required to collect or remit VAT on digital orders made to purchasers in the European Union. With the implementation of these rules, we are required to collect and remit VAT on digital orders received from purchasers in the European Union, effectively reducing our revenue by the VAT amount because we currently do not pass this cost on to our customers.

We also do not currently collect sales, use or other similar taxes for sales of our subscription services or for physical shipments of goods into states other than California. In the future, one or more local, state or foreign jurisdictions may seek to impose sales, use or other tax collection obligations on us. If these obligations are successfully imposed upon us by a state or other jurisdiction, we may suffer decreased sales into that state or jurisdiction as the effective cost of purchasing goods or services from us will increase for those residing in these states or jurisdictions.

***We may need additional capital and may not be able to raise additional funds on favorable terms or at all, which could increase our costs, limit our ability to grow and dilute the ownership interests of existing stockholders.***

We anticipate that we may need to raise additional capital in the future to facilitate long-term expansion, to respond to competitive pressures or to respond to unanticipated financial requirements. We cannot be certain that we will be able to obtain additional financing on commercially reasonable terms or at all. If we raise additional funds through the issuance of equity, equity-related or debt securities, these securities may have rights, preferences or privileges senior to those of the rights of our common stock, and our stockholders will experience dilution of their ownership interests. A failure to obtain additional financing or an inability to obtain financing on acceptable terms could require us to incur indebtedness that has high rates of interest or substantial restrictive covenants, issue equity securities that will dilute the ownership interests of existing stockholders, or scale back, or fail to address opportunities for expansion or enhancement of, our operations. We cannot assure you that we will not require additional capital in the near future.

***Our executive offices and our data center are located in the San Francisco Bay area. In the event of an earthquake, other natural or man-made disaster, or power loss, our operations could be interrupted, resulting in lower revenue.***

Our executive offices and our data center are located in the San Francisco Bay area. Our business and operations could be disrupted in the event of electrical blackouts, fires, floods, earthquakes, power losses, telecommunications failures, break-ins or similar events. Because the San Francisco Bay area is located in an earthquake-sensitive area, we are particularly susceptible to the risk of damage to, or total destruction of, our systems and infrastructure. We are not insured against any losses or expenses that arise from a disruption to our business due to earthquakes. Further, the State of California has experienced deficiencies in its power supply over the last few years, resulting in occasional rolling blackouts. If rolling blackouts or other disruptions in power occur, our business and operations could be disrupted, and we will lose revenue.



***Recent and proposed regulations related to equity compensation could adversely affect our ability to attract and retain key personnel.***

We have used stock options and other long-term incentives as a fundamental component of our employee compensation packages. We believe that stock options and other long-term equity incentives directly motivate our employees to maximize long-term stockholder value and, through the use of vesting, encourage employees to remain with our company. Several regulatory agencies and entities are considering regulatory changes that could make it more difficult or expensive for us to grant stock options to employees. For example, the Financial Accounting Standards Board has adopted changes to the U.S. generally accepted accounting principles that will require us to record a charge to earnings for employee stock option grants. In addition, regulations implemented by the Nasdaq National Market generally requiring stockholder approval for all stock option plans could make it more difficult for us to grant options to employees in the future. To the extent that new regulations make it more difficult or expensive to grant stock options to employees, we may incur increased compensation costs, change our equity compensation strategy or find it difficult to attract, retain and motivate employees, each of which could materially and adversely affect our business.

**Table of Contents**

***In the event we are unable to satisfy regulatory requirements relating to internal control over financial reporting, or if these internal controls are not effective, our business and our stock price could suffer.***

Section 404 of the Sarbanes-Oxley Act of 2002 requires companies to do a comprehensive and costly evaluation of their internal controls. As a result, our management will be required to perform an evaluation of our internal control over financial reporting and have our independent registered public accounting firm attest to such evaluations. We have prepared an internal plan of action for compliance, which includes a timeline and scheduled activities with respect to preparation of such evaluation. Our efforts to comply with Section 404 and related regulations regarding our management's required assessment of internal control over financial reporting and our independent registered public accounting firm's attestation of that assessment has required, and continues to require, the commitment of significant financial and managerial resources. If we fail to timely complete this evaluation, or if our independent registered public accounting firm cannot timely attest to our evaluation, we could be subject to regulatory scrutiny and a loss of public confidence in our internal controls, which could have an adverse effect on our business and our stock price.

***Our stock price may be volatile and you may lose all or a part of your investment.***

Since our initial public offering in October 2004, our stock price has been and may continue to be subject to wide fluctuations. From October 14, 2004 through March 31, 2005, the closing sale prices of our common stock on the Nasdaq ranged from \$8.10 to \$14.26 per share and the closing sale price on May 6, 2005 was \$7.25. Our stock price may fluctuate in response to a number of events and factors, such as quarterly variations in our operating results, changes in financial estimates and recommendations by securities analysts and the operating and stock price performance of other companies that investors or analysts deem comparable to us.

In addition, the stock markets have experienced significant price and trading volume fluctuations, and the market prices of Internet-related and e-commerce companies in particular have been extremely volatile and have recently experienced sharp share price and trading volume changes. These broad market fluctuations may impact the trading price of our common stock. In the past, following periods of volatility in the market price of a public company's securities, securities class action litigation has often been instituted against that company. This type of litigation could result in substantial costs to us and a likely diversion of our management's attention.

## **Table of Contents**

### ***Provisions in our charter documents and under Delaware law could discourage a takeover that stockholders may consider favorable.***

Our charter documents may discourage, delay or prevent a merger or acquisition that a stockholder may consider favorable because they will:

authorize our board of directors, without stockholder approval, to issue up to 5,000,000 shares of undesignated preferred stock;

provide for a classified board of directors;

prohibit our stockholders from acting by written consent;

establish advance notice requirements for proposing matters to be approved by stockholders at stockholder meetings; and

prohibit stockholders from calling a special meeting of stockholders.

As a Delaware corporation, we are also subject to Delaware law anti-takeover provisions. Under Delaware law, a corporation may not engage in a business combination with any holder of 15% or more of its capital stock unless the holder has held the stock for three years or, among other things, the board of directors has approved the transaction. Our board of directors could rely on Delaware law to prevent or delay an acquisition of us.

### **Item 3. Qualitative and Quantitative Disclosures About Market Risk**

The primary objective of our investment activities is to preserve principal while at the same time maximizing yields without significantly increasing risk. To achieve this objective, we maintain our portfolio in primarily money market funds.

We do not use derivative financial instruments in our investment portfolio and have no foreign exchange contracts. Our financial instruments consist of cash and cash equivalents, trade accounts receivable, accounts payable and long-term obligations. We consider investments in highly-liquid instruments purchased with a remaining maturity of 90 days or less at the date of purchase to be cash equivalents. Our exposure to market risk for changes in interest rates relates primarily to our short-term investments and short-term obligations; thus, fluctuations in interest rates may have a material impact on the fair value of these securities. A hypothetical 1% increase or decrease in interest rates would increase (decrease) our earnings or loss by approximately \$105,000 per quarter.

Our operations have been conducted primarily in United States currency and as such have not been subject to material foreign currency exchange rate risk. However, the growth in our international operations is increasing our exposure to foreign currency fluctuations as well as other risks typical of international operations, including, but not limited to differing economic conditions, changes in political climate, differing tax structures and other regulations and restrictions. Accordingly, our future results could be materially adversely impacted by changes in these or other factors. We translate income statement amounts that are denominated in foreign currency into U.S. dollars at the average exchange rates in each applicable period. To the extent the U.S. dollar weakens against foreign currencies, the translation of these foreign currency denominated transactions results in increased net revenue operating expenses and net income. Conversely, our net revenue operating expenses and net income will decrease when the U.S. dollar strengthens against foreign currencies. The effect of foreign exchange rate fluctuations for 2004 was not material.

### **Item 4. Controls and Procedures**

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

As of March 31, 2005, the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and our Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures. Based on the foregoing, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective at the reasonable-assurance level.

There has been no change in our internal control over financial reporting during our most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**Table of Contents****PART II OTHER INFORMATION****Item 1. Legal Proceedings**

In November 2000, a former employee of ours filed a lawsuit against Online Partners.com, Inc., and a number of our current and former employees, including our current President, Mark Elderkin, and his partner, Jeffery Bennett. The complaint alleged breach of contract, fraud and numerous other business torts. The plaintiff, Mr. Elderkin and Mr. Bennett were the sole holders of membership interests in Pridecom LLC, whose assets were assumed by Pridecom Inc. prior to its acquisition by Online Partners.com, Inc. in 1999. The plaintiff claimed that the membership interest he negotiated in Pridecom LLC did not accurately represent the value of his contribution to Pridecom LLC or its successor entities. The plaintiff sought an unspecified amount of fully vested stock, along with unspecified compensatory and exemplary damages. On January 31, 2005, this matter was settled to the mutual satisfaction of all parties. The amount of the settlement was not material to our financial condition and results of operations and was recorded as an accrued expense at December 31, 2004.

In April 2002, the Company was notified that DIALINK, a French company, had filed a lawsuit in France against it and its French subsidiary, alleging that the Company had improperly used the domain names Gay.net, Gay.com and fr.gay.com in France, as DIALINK alleges that it has exclusive rights to use the word *gay* as a domain name and trademark in France. DIALINK seeks an injunction against our use of the word *gay* as a domain name and monetary damages of 300,000 (US \$387,000 at March 31, 2005). The Company estimates that its range of possible loss is from no loss and no injunction to the full amount of the plaintiff's petition for relief. The Company has not recorded this contingency because of uncertainty as to the amount that would be required to be paid, if any. The Company intends to defend itself vigorously in this matter and expects a trial decision by June 2005.

The Company is not currently subject to any additional significant legal proceedings. The Company may from time to time, however, become a party to various legal proceedings, arising in the ordinary course of business. The Company may also be indirectly affected by administrative or court proceedings or actions in which the Company is not involved but which have general applicability to the Internet industry. The Company does not believe, based on current knowledge, that any legal proceedings or claims is likely to have a material adverse effect on its financial position, results of operations or cash flows.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**

During the period January 1 through March 31, 2005, we granted options to purchase an aggregate of 48,489 shares of capital stock, at exercise prices ranging from \$9.71 to \$13.60 per share, under our 2004 equity incentive plan. During the same period, a total of 30,644 shares of capital stock were issued upon exercise of outstanding options, at exercise prices ranging from \$0.44 to \$9.02 per share, under our equity incentive plans, and 69,599 shares of capital stock were issued upon exercise of two outstanding warrants at an exercise price of \$4.07 per share. One warrant was net exercised without the payment of additional consideration, and the second warrant was exercised for cash in the amount of \$257,496.69. There were no underwriters employed in connection with any of these issuances. These issuances were deemed exempt from registration under the Securities Act in reliance on Section 4(2) thereof, as transactions by an issuer not involving any public offering, or Rule 701 promulgated thereunder as transactions pursuant to compensatory benefit plans and contracts relating to compensation. The recipients in each such issuance represented their intention to acquire the securities for investment only and not with a view to or for sale in connection with any distribution thereof and appropriate legends were affixed to the share certificates and other instruments issued in such transactions. All recipients either received adequate information about PlanetOut or had access, through employment or other relationships, to such information.

On October 13, 2004, a registration statement on Form S-1 (No. 333-114988) was declared effective by the Securities and Exchange Commission, pursuant to which 5,347,500 shares of common stock were offered and sold by us at a price of \$9.00 per share, generating total proceeds, net of underwriting discounts and commissions and issuance costs of approximately \$42.9 million. In connection with the offering, we incurred approximately \$2.9 million in underwriting discounts and commissions and approximately \$1.9 million in other related expenses. The managing underwriters were SG Cowen & Co., LLC, RBC Capital Markets Corporation and WR Hambrecht + Co, LLC. We have used the net proceeds from our initial public offering to invest in short-term, investment grade interest-bearing securities, to pay off the principal and interest under our senior subordinated promissory note and for working capital needs. We may use a portion of the net proceeds to acquire or invest in products and technologies that are complementary to our own, although no portion of the net proceeds has been allocated for any specific acquisition. None of the net proceeds of the initial public offering were paid directly or indirectly to any director, officer, general partner of PlanetOut or their associates, persons owning 10% or more of any class of our or our affiliates' equity securities.

From the time of receipt through December 31, 2004, the proceeds were applied toward repayment of the principal and interest of the senior subordinated note in the amount of \$5,031,000. The remaining proceeds of \$37,869,000 are being used as working capital and are included within cash and cash equivalents. We expect that the use of the remaining proceeds will conform to the intended use of proceeds as described in our initial public offering prospectus filed on October 14, 2004.

**Table of Contents****Issuer Purchases of Equity Securities.**

| <b>Period</b>                        | <b>(a) Total<br/>Number<br/>of<br/>Shares<br/>Purchased<br/>(1)</b> | <b>(b)<br/>Average<br/>Price Paid<br/>per<br/>Share</b> | <b>(c) Total<br/>Number of<br/>Shares<br/>Purchased as<br/>Part of<br/>Publicly<br/>Announced<br/>Plans or<br/>Programs</b> | <b>(d) Maximum<br/>Number<br/>or Approximate<br/>Dollar<br/>Value) of Shares<br/>that May<br/>Yet Be Purchased<br/>Under the<br/>Plans or<br/>Programs</b> |
|--------------------------------------|---|---|---|--|
| January 1, 2005 - January 31, 2005   | 518   | \$ 0.43   |   |  |
| February 1, 2005 - February 28, 2005 | 26  | \$ 0.43   |   |  |
| March 1, 2005 - March 31, 2005       | 207   | \$ 0.43   |   |  |
| <b>Total</b>                         | <b>751</b>  | <b>\$ 0.43</b>  |   |  |

(1) All of the repurchases were pursuant to contractual rights of PlanetOut to repurchase shares of its capital stock from employees in connection with the termination of employment. PlanetOut does not have any publicly announced plans or programs to repurchase shares of its common stock.

**Item 3. Defaults Upon Senior Securities.**

Not Applicable.

**Item 4. Submission of Matters to a Vote of Security Holders.**

No matters were submitted to a vote of security holders during the first quarter of 2005.

**Item 5. Other Information.**

Not Applicable.

**Item 6. Exhibits****(a) Exhibits**

| <b>Exhibit<br/>Number</b> | <b>Description of Documents</b>   |
|---------------------------|---|
| 3.1                       | Amended and Restated Certificate of Incorporation, as currently in effect (filed as Exhibit 3.3 to our Registration Statement on Form S-1, File No. 333-114988, initially filed on April 29, 2004, declared effective on October 13, 2004, and incorporated herein by reference). |
| 3.2                       | Amended and Restated Bylaws, as currently in effect (filed as Exhibit 3.4 to our Registration Statement on Form S-1, File No. 333-114988, initially filed on April 29, 2004, declared effective on  |

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October 13, 2004, and incorporated herein by reference).

- 4.1 Specimen of Common Stock Certificate (filed as Exhibit 4.1 to our Registration Statement on Form S-1, File No. 333-114988, initially filed on April 29, 2004, declared effective on October 13, 2004, and incorporated herein by reference).
- 10.24 Employment Agreement dated as of January 31, 2005 by and between Donna L. Gibbs and PlanetOut Inc. (filed as Exhibit 99.1 to our Current Report on Form 8-K, File No. 000-50879, filed on February 4, 2005, and incorporated herein by reference).
- 31.1 Certificate of Chief Executive Officer pursuant to the Securities Exchange Act Rules 13a-14(a) and 15d-14(a) as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certificate of Chief Financial Officer pursuant to the Securities Exchange Act Rules 13a-14(a) and 15d-14(a) as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certificate of Chief Executive Officer pursuant to Section 18 U.S.C section 1350.
- 32.2 Certificate of Chief Financial Officer pursuant to Section 18 U.S.C. section 1350.



**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: May 12, 2005

**PLANETOUT INC.**

By: /s/ Jeffrey T. Soukup

Jeffrey T. Soukup  
*Chief Financial Officer*  
*(Principal Financial and Accounting Officer)*

32

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**Table of Contents**

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