

NBT BANCORP INC
Form 10-K
March 03, 2014

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549
FORM 10-K
x ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934
FOR THE FISCAL YEAR ENDED DECEMBER 31, 2013
COMMISSION FILE NUMBER: 0-14703

NBT BANCORP INC.
(Exact name of registrant as specified in its charter)

Delaware 16-1268674
(State or other jurisdiction of incorporation or organization) (IRS Employer Identification No.)

52 SOUTH BROAD STREET
NORWICH, NEW YORK 13815
(Address of principal executive office) (Zip Code)
(607) 337-2265 (Registrant's telephone number, including area code)

Securities registered pursuant to section 12(b) of the Act:

Title of each class:	Name of each exchange on which registered:
Common Stock, par value \$0.01 per share	The NASDAQ Stock Market LLC
Stock Purchase Rights Pursuant to Stockholders Rights Plan	

Securities registered pursuant to section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.
Yes x No o

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15 (d) of the Act. Yes o No x

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (Section 229.405 of this chapter) is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to

this Form 10-K. ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of “large accelerated filer,” “accelerated filer,” and “smaller reporting company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☒ Accelerated filer ☐ Non-accelerated filer ☐ Smaller reporting company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). ☐ Yes ☒ No

Based on the closing price of the registrant’s common stock as of June 30, 2013, the aggregate market value of the voting stock, common stock, par value, \$0.01 per share, held by non-affiliates of the registrant is \$887,440,734.

The number of shares of common stock outstanding as of February 14, 2014, was 43,867,910.

DOCUMENTS INCORPORATED BY REFERENCE

Portions of the registrant's definitive Proxy Statement for its Annual Meeting of Stockholders to be held on May 6, 2014 are incorporated by reference into Part III, Items 10, 11, 12, 13 and 14 of this Form 10-K.

2

NBT BANCORP INC.
FORM 10-K – Year Ended December 31, 2013

TABLE OF CONTENTS

PART I

ITEM 1	<u>BUSINESS</u>	5
ITEM 1A	<u>RISK FACTORS</u>	18
ITEM 1B	<u>UNRESOLVED STAFF COMMENTS</u>	26
ITEM 2	<u>PROPERTIES</u>	27
ITEM 3	<u>LEGAL PROCEEDINGS</u>	28
ITEM 4	<u>MINE SAFETY DISCLOSURES</u>	28

PART II

ITEM 5	<u>MARKET FOR REGISTRANT’S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES</u>	28
ITEM 6	<u>SELECTED FINANCIAL DATA</u>	31
ITEM 7	<u>MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS</u>	33
ITEM 7A	<u>QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK</u>	57
ITEM 8	<u>FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA</u>	59
	<u>Report of Independent Registered Public Accounting Firm</u>	59
	<u>Consolidated Balance Sheets at December 31, 2013 and 2012</u>	60
	<u>Consolidated Statements of Income for each of the years in the three-year period ended December 31, 2013</u>	61
	<u>Consolidated Statements of Comprehensive Income for each of the years in the three-year period ended December 31, 2013</u>	62
	<u>Consolidated Statements of Changes in Stockholders’ Equity for each of the years in the three-year period ended December 31, 2013</u>	63
	<u>Consolidated Statements of Cash Flows for each of the years in the three-year period ended December 31, 2013</u>	64
	<u>Notes to Consolidated Financial Statements</u>	66
ITEM 9	<u>CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE</u>	125

Table of Contents

ITEM 9A	<u>CONTROLS AND PROCEDURES</u>	125
ITEM 9B	<u>OTHER INFORMATION</u>	127
PART III		
ITEM 10	<u>DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE</u>	127
ITEM 11	<u>EXECUTIVE COMPENSATION</u>	127
ITEM 12	<u>SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS</u>	127
ITEM 13	<u>CERTAIN RELATIONSHIPS, RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE</u>	127
ITEM 14	<u>PRINCIPAL ACCOUNTANT FEES AND SERVICES</u>	128
PART IV		
ITEM 15	<u>EXHIBITS AND FINANCIAL STATEMENT SCHEDULES</u>	128
	<u>SIGNATURES</u>	131

Table of Contents

PART I

ITEM 1. Business

NBT Bancorp Inc. (the “Registrant” or the “Company”) is a registered financial holding company incorporated in the state of Delaware in 1986, with its principal headquarters located in Norwich, New York. The Company, on a consolidated basis, at December 31, 2013 had assets of \$7.7 billion and stockholders’ equity of \$816.6 million. Return on average assets and return on average equity were 0.85% and 8.09%, respectively, for the year ending December 31, 2013. The Company had net income of \$61.7 million or \$1.46 per diluted share for 2013 and the fully taxable equivalent (“FTE”) net interest margin was 3.66% for the same year.

The principal assets of the Registrant consist of all of the outstanding shares of common stock of its subsidiaries, including: NBT Bank, National Association (the “Bank”), NBT Financial Services, Inc. (“NBT Financial”), NBT Holdings, Inc. (“NBT Holdings”), Hathaway Agency, Inc., and CNBF Capital Trust I, NBT Statutory Trust I and NBT Statutory Trust II (collectively, the “Trusts”). The Company’s principal sources of revenue are the management fees and dividends it receives from the Bank, NBT Financial and NBT Holdings.

The Company’s business, primarily conducted through the Bank but also through its other subsidiaries, consists of providing commercial banking and financial services to customers in its market area, which includes central and upstate New York, northeastern Pennsylvania, southern New Hampshire, western Massachusetts and the greater Burlington, Vermont area. The Company has been, and intends to continue to be, a community-oriented financial institution offering a variety of financial services. The Company’s business philosophy is to operate as a community bank with local decision-making, principally in non-metropolitan markets, providing a broad array of banking and financial services to retail, commercial, and municipal customers. The financial condition and operating results of the Company are dependent on its net interest income which is the difference between the interest and dividend income earned on its earning assets, primarily loans and investments, and the interest expense paid on its interest bearing liabilities, primarily consisting of deposits and borrowings. Among other factors, net income is also affected by provisions for loan losses and noninterest income, such as service charges on deposit accounts, insurance and other financial services fees, trust revenue, and gains/losses on securities sales, bank owned life insurance income, ATM and debit card fees, and retirement plan administration fees as well as noninterest expense, such as salaries and employee benefits, occupancy, equipment, data processing and communications, professional fees and outside services, office supplies and postage, amortization, loan collection and other real estate owned expenses, advertising, FDIC expenses, and other expenses.

Substantially all of the Company’s business activities are with customers located in the United States. Percentage of revenue and loan composition by state is summarized below:

	Interest and Fee Income		Noninterest Income		Total Revenue	
New York	58	%	25	%	83	%
Pennsylvania	7	%	3	%	10	%
New Hampshire	3	%	0	%	3	%
Vermont	3	%	0	%	3	%
Massachusetts	1	%	0	%	1	%
	72	%	28	%	100	%

Table of Contents

	Commercial		Consumer		Residential Real Estate	Total Loan Portfolio		
New York	33	%	29	%	15	%	77	%
Pennsylvania	4	%	4	%	3	%	11	%
New Hampshire	4	%	0	%	1	%	5	%
Vermont	3	%	2	%	1	%	6	%
Massachusetts	0	%	1	%	0	%	1	%
	44	%	36	%	20	%	100	%

Percentage of total loan portfolio secured by real estate is summarized below:

	Secured By Real Estate		Not Secured By Real Estate	
New York	56	%	44	%
Pennsylvania	68	%	32	%
New Hampshire	94	%	6	%
Vermont	57	%	43	%
Massachusetts	74	%	26	%

Like the rest of the nation, the market areas that the Company serves are still experiencing economic challenges. A variety of factors (e.g., any substantial rise in inflation or rise in unemployment rates, decrease in consumer confidence, adverse international economic conditions, natural disasters, war, or political instability) may affect both the Company's markets and the national market. The Company will continue to emphasize managing its funding costs and lending and investment rates to effectively maintain profitability. In addition, the Company will continue to seek and maintain relationships that can generate noninterest income. We anticipate that this approach should help mitigate profit fluctuations that are caused by movements in interest rates, business and consumer loan cycles, and local economic factors.

On March 8, 2013, the Company acquired Alliance Financial Corporation ("Alliance"), the parent company of Alliance Bank, N.A., for total consideration of \$226 million. As part of the acquisition, Alliance was merged with and into the Company and Alliance Bank, with 26 branch locations in the central New York counties of Onondaga, Cortland, Madison, Oneida and Oswego, was merged with and into the Bank. The merger with Alliance enabled the Company to expand its footprint into demographically attractive and contiguous markets located in the aforementioned New York counties. The results of Alliance's operations are included in the Consolidated Statements of Income from the date of acquisition.

NBT Bank, N.A.

The Bank is a full service commercial bank formed in 1856, which provides a broad range of financial products to individuals, corporations and municipalities throughout the central and upstate New York, northeastern Pennsylvania, western Massachusetts, southern New Hampshire and greater Burlington, Vermont market areas.

Through its network of branch locations, the Bank offers a wide range of products and services tailored to individuals, businesses, and municipalities. Deposit products offered by the Bank include demand deposit accounts, savings accounts, negotiable order of withdrawal ("NOW") accounts, money market deposit accounts ("MMDA"), and certificate of deposit ("CD") accounts. The Bank offers various types of each deposit account to accommodate the needs of its

customers with varying rates, terms, and features. Loan products offered by the Bank include consumer loans, home equity loans, mortgages, small business loans and commercial loans, with varying rates, terms and features to accommodate the needs of its customers. The Bank also offers various other products and services through its branch network such as trust and investment services and financial planning and life insurance services. In addition to its branch network, the Bank also offers access to certain products and services electronically enabling customers to check balances, transfer funds, pay bills, view statements, apply for loans and access various other product and service information. The Bank provides 24-hour access to an automated telephone line whereby customers can check balances, obtain account information, transfer funds, request statements, and perform various other activities.

6

Table of Contents

The Bank conducts business through two geographic divisions, NBT Bank and Pennstar Bank. At year end 2013, the NBT Bank division had 125 divisional offices and 145 automated teller machines (ATMs). At December 31, 2013, the NBT Bank division had total loans of approximately \$4.8 billion, or 89% of total loans, and total deposits of \$5.0 billion, or 84% of total deposits. Revenue for the NBT Bank division totaled \$335 million for the year ended December 31, 2013. At year end 2013, the Pennstar Bank division had 32 divisional offices and 42 ATMs, located primarily in northeastern Pennsylvania. At December 31, 2013, the Pennstar Bank division had total loans of \$577 million, or 11% of total loans, and total deposits of \$932 million, or 16% of total deposits. Revenue for the Pennstar Bank division totaled \$37 million for the year ended December 31, 2013. In the first quarter of 2014, Pennstar Bank will begin doing business as NBT Bank as part of the Bank's rebranding initiative.

NBT Financial Services, Inc.

Through NBT Financial Services, the Company operates EPIC Advisors, Inc. ("EPIC"), a retirement plan administrator. Through EPIC, the Company offers services including retirement plan consulting and recordkeeping services. EPIC's headquarters are located in Rochester, New York.

NBT Holdings, Inc.

Through NBT Holdings, the Company operates Mang Insurance Agency, LLC ("Mang"), a full-service insurance agency acquired by the Company on September 1, 2008. Mang's headquarters are in Norwich, New York. Through Mang, the Company offers a full array of insurance products, including personal property and casualty, business liability and commercial insurance, tailored to serve the specific insurance needs of individuals as well as businesses in a range of industries operating in the markets served by the Company.

The Trusts

The Trusts were organized to raise additional regulatory capital and to provide funding for certain acquisitions. CNBF Capital Trust I ("Trust I") and NBT Statutory Trust I are Delaware statutory business trusts formed in 1999 and 2005, respectively, for the purpose of issuing trust preferred securities and lending the proceeds to the Company. In connection with the acquisition of CNB Bancorp, Inc., the Company formed NBT Statutory Trust II ("Trust II") in February 2006 to fund the cash portion of the acquisition as well as to provide regulatory capital. The Company raised \$51.5 million through Trust II in February 2006. The Company guarantees, on a limited basis, payments of distributions on the trust preferred securities and payments on redemption of the trust preferred securities. The Trusts are variable interest entities (VIEs) for which the Company is not the primary beneficiary, as defined by Financial Accounting Standards Board Accounting Standards Codification ("FASB ASC"). In accordance with FASB ASC, the accounts of the Trusts are not included in the Company's consolidated financial statements.

Operating Subsidiaries of the Bank

The Bank has five operating subsidiaries, NBT Capital Corp., Pennstar Bank Services Company, Broad Street Property Associates, Inc., NBT Services, Inc., and CNB Realty Trust. NBT Capital Corp., formed in 1998, is a venture capital corporation formed to assist young businesses to develop and grow primarily in the markets they serve. Pennstar Bank Services Company, formed in 2002, provides administrative and support services to the Pennstar Bank division of the Bank. Broad Street Property Associates, Inc., formed in 2004, is a property management company. NBT Services, Inc., formed in 2004, has a 44% ownership interest in Land Record Services, LLC. Land Record Services, LLC, a title insurance agency, offers mortgagee and owner's title insurance coverage to both retail and commercial customers. CNB Realty Trust, formed in 1998, is a real estate investment trust.

Table of Contents

Competition

The financial services industry, including commercial banking, is highly competitive, and we encounter strong competition for deposits, loans and other financial products and services in our market area. The increasingly competitive environment is the result of the continued low rate environment, changes in regulation, changes in technology and product delivery systems, additional financial service providers, and the accelerating pace of consolidation among financial services providers. The Company competes for loans, deposits, and customers with other commercial banks, savings and loan associations, securities and brokerage companies, mortgage companies, insurance companies, finance companies, money market funds, credit unions, and other nonbank financial service providers.

The financial services industry could become even more competitive as a result of legislative, regulatory and technological changes and continued consolidation. Banks, securities firms and insurance companies can merge under the umbrella of a financial holding company, which can offer virtually any type of financial service, including banking, securities underwriting, insurance (both agency and underwriting) and merchant banking. Also, technology has lowered barriers to entry and made it possible for non-banks to offer products and services traditionally provided by banks, such as automatic transfer and automatic payment systems.

Some of the Company's nonbanking competitors have fewer regulatory constraints and may have lower cost structures. In addition, some of the Company's competitors have assets, capital and lending limits greater than that of the Company, have greater access to capital markets and offer a broader range of products and services than the Company. These institutions may have the ability to finance wide-ranging advertising campaigns and may also be able to offer lower rates on loans and higher rates on deposits than the Company can offer. Some of these institutions offer services, such as credit cards and international banking, which the Company does not directly offer.

Various in-state market competitors and out-of-state banks continue to enter or have announced plans to enter or expand their presence in the market areas in which the Company currently operates. With the addition of new banking presences within our market, the Company expects increased competition for loans, deposits, and other financial products and services.

In order to compete with other financial services providers, the Company stresses the community nature of its banking operations and principally relies upon local promotional activities, personal relationships established by officers, directors, and employees with their customers, and specialized services tailored to meet the needs of the communities served. We also offer certain customer services, such as agricultural lending, that many of our larger competitors do not offer. While the Company's position varies by market, the Company's management believes that it can compete effectively as a result of local market knowledge, local decision making, and awareness of customer needs.

Table of Contents

The table below summarizes the Bank's deposits and market share by the twenty-eight counties of New York, Pennsylvania, New Hampshire, Vermont, and Massachusetts in which it had customer facilities as of June 30, 2013. Market share is based on deposits of all commercial banks, credit unions, savings and loans associations, and savings banks.

County	State	Deposits (in thousands)	Market Share	Market Rank	Number of Branches*	Number of ATMs*
Chenango	NY	\$571,113	85.38 %	1	11	13
Fulton	NY	391,437	58.07 %	1	6	6
Schoharie	NY	207,935	50.44 %	1	4	4
Hamilton	NY	36,766	49.14 %	2	1	1
Cortland	NY	255,419	39.43 %	1	5	6
Montgomery	NY	227,978	35.44 %	2	5	4
Delaware	NY	304,853	31.81 %	1	5	5
Otsego	NY	317,187	31.73 %	2	9	12
Essex	NY	138,346	24.33 %	2	3	5
Madison	NY	231,480	22.78 %	2	4	6
Susquehanna	PA	151,227	20.63 %	2	5	7
Wayne	PA	158,107	12.41 %	4	3	4
Broome	NY	271,802	11.93 %	3	8	11
Oneida	NY	322,084	11.72 %	4	7	12
Oswego	NY	139,950	11.53 %	5	4	6
Saint Lawrence	NY	121,393	10.60 %	4	5	6
Pike	PA	56,423	9.52 %	5	2	2
Tioga	NY	32,499	8.14 %	6	1	1
Lackawanna	PA	385,841	7.84 %	7	14	18
Clinton	NY	90,801	7.55 %	5	3	2
Herkimer	NY	41,617	7.08 %	5	2	1
Franklin	NY	27,332	6.18 %	5	1	1
Schenectady	NY	114,815	4.71 %	6	3	2
Onondaga	NY	398,144	4.56 %	8	12	13
Greene	NY	38,972	3.64 %	7	3	3
Berkshire	MA	111,313	3.62 %	7	5	5
Monroe	PA	85,303	3.48 %	8	4	5
Saratoga	NY	122,803	3.34 %	10	3	4
Warren	NY	45,482	3.08 %	7	2	3
Cheshire	NH	25,234	2.03 %	7	1	-
Luzerne	PA	113,294	1.96 %	14	4	6
Chittenden	VT	48,975	1.25 %	7	3	3
Albany	NY	160,616	1.14 %	10	4	5
Hillsborough	NH	85,404	0.82 %	9	2	2
Rensselaer	NY	13,198	0.72 %	12	1	1
Rockingham	NH	20,907	0.38 %	17	2	2
		\$5,866,050			157	187

Deposit market share data is based on the most recent data available (as of June 30, 2013). Source: SNL Financial LLC

* Branch and ATM data is as of December 31, 2013.

Table of Contents

Supervision and Regulation

As a bank holding company, the Company is subject to extensive regulation, supervision, and examination by the Board of Governors of the Federal Reserve System (the “Federal Reserve Board” or “FRB”) as its primary federal regulator. The Company also has qualified for and elected to be registered with the FRB as a financial holding company. The Bank, as a nationally chartered bank, is subject to extensive regulation, supervision and examination by the Office of the Comptroller of the Currency (“OCC”) as its primary federal regulator and to a limited extent by the Federal Deposit Insurance Corporation (“FDIC”) as its deposit insurer. The Bank also is subject to certain regulations promulgated by the FRB and the Bureau of Consumer Financial Protection (“CFPB”).

The Company is also under the jurisdiction of the Securities and Exchange Commission (“SEC”) and is subject to the disclosure and regulatory requirements of the Securities Act of 1933, as amended, and the Securities Exchange Act of 1934, as amended, as administered by the SEC. A summary of material information regarding the laws and regulations applicable to the Company are below. This summary is not complete and the reader should refer to these laws and regulations for more information. Failure to comply with applicable laws and regulations could result in a range of sanctions and enforcement actions, including the imposition of civil money penalties, formal agreements and cease and desist orders. Applicable laws and regulations may change in the future and any such change could have a material adverse impact on the Company.

Federal Bank Holding Company Regulation

Transactions between the Bank and any of its affiliates, including the Company, are governed by sections 23A and 23B of the Federal Reserve Act (“FRA”) and the FRB’s implementing Regulation W. An “affiliate” of a bank includes any company or entity that controls, is controlled by, or is under common control with the bank. A subsidiary of a bank that is not also a depository institution is not treated as an affiliate of the bank for purposes of sections 23A and 23B, unless the subsidiary is also controlled through a non-bank chain of ownership by affiliates or controlling shareholders of the bank, the subsidiary is a financial subsidiary that operates under the expanded authority granted to national banks under the Financial Modernization Act of 1999, also known as the Gramm-Leach-Bliley Act (“GLB Act”), or the subsidiary engages in other activities that are not permissible for a bank to engage in directly (except insurance agency subsidiaries). Generally, sections 23A and 23B are intended to protect insured depository institutions from suffering losses arising from transactions with non-insured affiliates, by placing quantitative and qualitative limitations on covered transactions between a bank and with any one affiliate as well as all affiliates of the bank in the aggregate, and requiring that such transactions be on terms that are consistent with safe and sound banking practices.

Under the GLB Act, a financial holding company may engage in certain financial activities that a bank holding company may not otherwise engage in under the Bank Holding Company Act (“BHC Act”). In addition to engaging in banking and activities closely related to banking as determined by the FRB by regulation or order prior to November 11, 1999, a financial holding company may engage in activities that are financial in nature or incidental to financial activities, or activities that are complementary to a financial activity and do not pose a substantial risk to the safety and soundness of depository institutions or the financial system generally.

The GLB Act and the rules promulgated thereunder require all financial institutions, including the Company and the Bank, to adopt privacy policies, restrict the sharing of nonpublic customer data with nonaffiliated parties at the customer’s request, and establish procedures and practices to protect customer data from unauthorized access. In addition, the Fair Credit Reporting Act (“FCRA”), as amended by the Fair and Accurate Credit Transactions Act of 2003 (“FACT Act”), includes many provisions affecting the Company, Bank, and/or their affiliates, including provisions concerning obtaining consumer reports, furnishing information to consumer reporting agencies, maintaining a program to prevent identity theft, sharing of certain information among affiliated companies, and other provisions. The FACT Act requires persons subject to FCRA to notify their customers if they report negative information about them to a credit bureau or if they are granted credit on terms less favorable than those generally available. The CFPB

and the Federal Trade Commission (“FTC”) have extensive rulemaking authority under the FACT Act, and the Company and the Bank are subject to the rules that have been promulgated under the FACT Act, including rules regarding limitations on affiliate marketing and implementation of programs to identify, detect and mitigate certain identity theft red flags. The Company has developed policies and procedures for itself and its subsidiaries, including the Bank, and believes it is in compliance with all privacy, information sharing, and notification provisions of the GLB Act and the FACT Act. The Bank is also subject to data security standards and data breach notice requirements, chiefly those issued by the OCC.

Table of Contents

Federal Reserve System Regulation

The Company is subject to capital adequacy guidelines of the FRB. The guidelines apply on a consolidated basis and require bank holding companies to maintain a minimum ratio of Tier 1 capital to total average assets (or “leverage ratio”) of 4%. For the most highly rated bank holding companies, the minimum ratio is 3%. The FRB capital adequacy guidelines also require bank holding companies to maintain a minimum ratio of Tier 1 capital to risk-weighted assets of 4% and a minimum ratio of qualifying total capital to risk-weighted assets of 8%. As of December 31, 2013, the Company’s leverage ratio was 8.93%, its ratio of Tier 1 capital to risk-weighted assets was 11.74%, and its ratio of qualifying total capital to risk-weighted assets was 12.99%. The FRB may set higher minimum capital requirements for bank holding companies whose circumstances warrant it, such as companies anticipating significant growth or facing unusual risks. The FRB has not advised the Company of any special capital requirement applicable to it.

Any holding company whose capital does not meet the minimum capital adequacy guidelines is considered to be undercapitalized and is required to submit an acceptable plan to the FRB for achieving capital adequacy. Such a company’s ability to pay dividends to its shareholders and expand its lines of business through the acquisition of new banking or nonbanking subsidiaries also could be restricted.

Pursuant to Federal Reserve Board regulations and supervisory policies that were largely codified in the Dodd-Frank Wall Street Reform and Consumer Protection Act (the “Dodd-Frank Act”), bank holding companies also are expected to serve as a source of financial and managerial strength to their subsidiary depository institutions. Therefore, to the extent the Bank is in need of capital, the Company could be expected to provide additional capital to the Bank, including, potentially, raising new capital for that purpose.

Office of Comptroller of the Currency Regulation

The Bank is supervised and regularly examined by the OCC. The various laws and regulations administered by the OCC affect corporate practices such as payment of dividends, incurring debt, and acquisition of financial institutions and other companies. It also affects business practices, such as payment of interest on deposits, the charging of interest on loans, types of business conducted and location of offices. The OCC generally prohibits a depository institution from making any capital distributions (including payment of a dividend) or paying any management fee to its parent holding company if the depository institution would thereafter be undercapitalized. Undercapitalized institutions are subject to growth limitations and are required to submit a capital restoration plan to the OCC. If a depository institution fails to submit an acceptable capital restoration plan, it is treated as if it is “significantly undercapitalized.” Significantly undercapitalized depository institutions may be subject to a number of requirements and restrictions, including orders to sell sufficient voting stock to become “adequately capitalized,” requirements to reduce total assets, and cessation of receipt of deposits from correspondent banks. “Critically undercapitalized” institutions are subject to the appointment of a receiver or conservator.

Table of Contents

The Bank is subject to leverage and risk-based capital requirements and minimum capital guidelines of the OCC that are similar to those applicable to the Company. As of December 31, 2013, the Bank was in compliance with all minimum capital requirements and met the requirements to be considered well-capitalized. As of that date, the Bank's leverage ratio was 8.47%, its ratio of Tier 1 capital to risk-weighted assets was 11.16%, and its ratio of qualifying total capital to risk-weighted assets was 12.41%.

Insurance of Deposit Accounts

The Bank is a member of the Deposit Insurance Fund ("DIF") and deposit accounts at the Bank are insured by the FDIC, generally up to the maximum amount permitted by law. The Dodd-Frank Act permanently increased the maximum amount of deposit insurance for banks, savings institutions and credit unions to \$250,000 per depositor per insured institution, retroactive to January 1, 2008.

The deposits of the Bank are insured up to regulatory limits by the FDIC. The Federal Deposit Insurance Reform Act of 2005 gave the FDIC increased flexibility in assessing premiums on banks and savings associations, including the Bank, to pay for deposit insurance and in managing its deposit insurance reserves. The FDIC currently maintains a risk-based assessment system under which assessment rates vary based on the level of risk posed by institutions to the DIF. In February 2011, the FDIC issued new rules that took effect April 1, 2011, to change the way the FDIC differentiates risk and sets appropriate assessment rates.

Those rules also redefined the deposit insurance assessment base, as required by the Dodd-Frank Act, from an institution's domestic deposits to an institution's average consolidated total assets minus average tangible equity. The Bank's FDIC assessment expenses increased to approximately \$4.6 million in 2013 as compared with \$3.5 million in 2012 primarily due to the increase in asset size.

In addition to the FDIC deposit insurance, the Federal Deposit Insurance Act provides for additional assessments to be imposed on insured depository institutions to pay for the cost of Financing Corporation ("FICO") funding. The FICO assessments are adjusted quarterly to reflect changes in the assessment base of the DIF and do not vary depending upon a depository institution's capitalization or supervisory evaluation. The Company incurred approximately \$0.4 million in FICO expenses in 2013 and \$0.3 million in 2012.

Under FDIC regulations, no FDIC-insured bank can accept brokered deposits unless it is well capitalized, or is adequately capitalized and receives a waiver from the FDIC. In addition, these regulations prohibit any bank that is not well capitalized from paying an interest rate on brokered deposits in excess of three-quarters of one percentage point over certain prevailing market rates. As of December 31, 2013, the Bank's total brokered deposits were \$59.1 million.

Federal Home Loan Bank

The Bank is also a member of the Federal Home Loan Bank ("FHLB") of New York, which provides a central credit facility primarily for member institutions for home mortgage and neighborhood lending. The Bank is subject to the rules and requirements of the FHLB, including the requirement to acquire and hold shares of capital stock in the FHLB in an amount at least equal to the sum of 0.35% of the aggregate principal amount of its unpaid residential mortgage loans and similar obligations at the beginning of each year. The Bank was in compliance with the rules and requirements of the FHLB at December 31, 2013.

Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010

On July 21, 2010, President Obama signed into law the Dodd-Frank Act. This law significantly changed the bank regulatory landscape and impacted and will continue to impact the lending, deposit, investment, trading and operating

activities of financial institutions and their holding companies. The Dodd-Frank Act requires various federal agencies to adopt a broad range of new rules and regulations, and to prepare various studies and reports for Congress. Certain of these rules have not yet been finalized and many remain unwritten.

Table of Contents

The Collins Amendment to the Dodd-Frank Act requires bank holding companies with assets greater than \$500 million to be subject to the same capital requirements as insured depository institutions, meaning, for instance, that such bank holding companies will not be able to count trust preferred securities issued after May 19, 2010 as Tier 1 capital. The Company has not issued any trust preferred securities after May 19, 2010. The Collins Amendment also directs the appropriate federal banking supervisors, subject to recommendations by the Financial Stability Oversight Council, to develop capital requirements for all insured depository institutions, depository institution holding companies and systemically important non-bank financial companies to address systemically risky activities.

The Dodd-Frank Act requires publicly traded companies to give stockholders a non-binding vote on executive compensation and so-called “golden parachute” payments. The legislation also authorizes the SEC to promulgate rules that would allow stockholders to nominate their own candidates using the company’s proxy materials. Additionally, the Dodd-Frank Act directs the federal banking regulators to promulgate rules requiring the reporting of incentive-based compensation and prohibiting excessive incentive-based compensation paid to executives of depository institutions and their holding companies with assets in excess of \$1.0 billion, regardless of whether the company is publicly traded or not. In April 2011, the FRB, along with other federal banking supervisors, issued a joint notice of proposed rulemaking implementing those requirements. This rule has not yet been finalized.

The Dodd-Frank Act created the CFPB with wide-ranging powers to supervise and enforce consumer protection laws. The CFPB has broad rule-making authority for a wide range of consumer protection laws that apply to all banks and savings institutions, including the authority to prohibit “unfair, deceptive or abusive” acts and practices. The CFPB has examination and enforcement authority over all banks and savings institutions with more than \$10 billion in assets. As the Company is below this threshold, the OCC continues to exercise primary examination authority over the Bank with regard to compliance with federal consumer protection laws and regulations. The Dodd-Frank Act also weakened the federal preemption rules that have been applicable to national banks and federal savings associations, and gave state attorneys general certain powers to enforce rules issued by the CFPB. Further, pursuant to Federal Reserve regulations mandated by the Dodd-Frank Act, effective October 1, 2011, interchange fees on debit cards are limited to a maximum of 21 cents per transaction plus 5 basis points of the transaction amount. A debit card issuer may recover an additional one cent per transaction for fraud prevention purposes if the issuer complies with certain fraud-related requirements prescribed by the Federal Reserve. Issuers that, together with their affiliates, have less than \$10 billion in assets, such as the Company, are exempt from the debit card interchange fee standards. The FRB also adopted requirements in the final rule that issuers include two unaffiliated networks for routing debit transactions that are applicable to the Company and the Bank.

The scope and impact of many of the Dodd-Frank Act’s provisions will be determined over time as regulations are issued and become effective. As a result, we cannot predict the ultimate impact of the Act on the Company or the Bank at this time, including the extent to which it could increase costs or limit our ability to pursue business opportunities in an efficient manner, or otherwise adversely affect our business, financial condition and results of operations. Nor can we predict the impact or substance of other future legislation or regulation. However, it is expected that, at a minimum, they will increase our operating and compliance costs. As continued rules and regulations are issued, the Company may need to dedicate additional resources to ensure compliance, which may increase its costs of operations and adversely impact its earnings.

Table of Contents

Changes to Capital Adequacy Requirements and Prompt Corrective Action

The current U.S. federal bank regulatory agencies' risk-based capital guidelines are based upon the 1988 capital accord ("Basel I") of the Basel Committee on Banking Supervision ("Basel Committee"). The Basel Committee is a committee of central banks and bank supervisors/regulators from the major industrialized countries that meet under the auspices of the Bank for International Settlements in Basel, Switzerland to develop broad policy guidelines for use by each country's supervisors in determining the supervisory policies they apply.

In July 2013, the FRB, the OCC and the FDIC approved final rules (the "New Capital Rules") establishing a new comprehensive capital framework for U.S. banking organizations. The New Capital Rules generally implement the Basel Committee's December 2010 final capital framework referred to as "Basel III" for strengthening international capital standards. The New Capital Rules substantially revise the risk-based capital requirements applicable to bank holding companies and their depository institution subsidiaries, including the Company and the Bank, as compared to the current U.S. general risk-based capital rules. The New Capital Rules revise the definitions and the components of regulatory capital, as well as address other issues affecting the numerator in banking institutions' regulatory capital ratios. The New Capital Rules also address asset risk weights and other matters affecting the denominator in banking institutions' regulatory capital ratios and replace the existing general risk-weighting approach, which was derived from Basel I, with a more risk-sensitive approach based, in part, on the "standardized approach" in the Basel Committee's 2004 "Basel II" capital accords. In addition, the New Capital Rules implement certain provisions of the Dodd-Frank Act, including the requirements of Section 939A to remove references to credit ratings from the federal banking agencies' rules. The New Capital Rules are effective for the Company on January 1, 2015, subject to phase-in periods for certain components and other provisions.

The New Capital Rules: (i) introduce a new capital measure called "Common Equity Tier 1" ("CET1") and related regulatory capital ratio of CET1 to risk-weighted assets; (ii) specify that Tier 1 capital consists of CET1 and "Additional Tier 1 capital" instruments meeting certain revised requirements; (iii) mandate that most deductions/adjustments to regulatory capital measures be made to CET1 and not to the other components of capital; and (iv) expand the scope of the deductions from and adjustments to capital as compared to existing regulations. Under the New Capital Rules, for most banking organizations, the most common form of Additional Tier 1 capital is non-cumulative perpetual preferred stock and the most common forms of Tier 2 capital are subordinated notes and a portion of the allocation for loan and lease losses, in each case, subject to the New Capital Rules' specific requirements.

Pursuant to the New Capital Rules, the minimum capital ratios as of January 1, 2015 will be as follows:

- 4.5% CET1 to risk-weighted assets;

- 6.0% Tier 1 capital (that is, CET1 plus Additional Tier 1 capital) to risk-weighted assets;

- 8.0% Total capital (that is, Tier 1 capital plus Tier 2 capital) to risk-weighted assets; and

- 4.0% Tier 1 capital to average consolidated assets as reported on consolidated financial statements (known as the "leverage ratio").

The New Capital Rules also introduce a new "capital conservation buffer," composed entirely of CET1, on top of these minimum risk-weighted asset ratios. The capital conservation buffer is designed to absorb losses during periods of economic stress. Banking institutions with a ratio of CET1 to risk-weighted assets above the minimum but below the capital conservation buffer will face constraints on dividends, equity and other capital instrument repurchases and compensation based on the amount of the shortfall. Thus, when fully phased-in on January 1, 2019, the capital

standards applicable to the Company will include an additional capital conservation buffer of 2.5% of CET1, effectively resulting in minimum ratios inclusive of the capital conservation buffer of (i) CET1 to risk-weighted assets of at least 7%, (ii) Tier 1 capital to risk-weighted assets of at least 8.5%, and (iii) Total capital to risk-weighted assets of at least 10.5%.

14

Table of Contents

The New Capital Rules provide for a number of deductions from and adjustments to CET1. These include, for example, the requirement that mortgage servicing rights, deferred tax assets arising from temporary differences that could not be realized through net operating loss carrybacks and significant investments in non-consolidated financial entities be deducted from CET1 to the extent that any one such category exceeds 10% of CET1 or all such items, in the aggregate, exceed 15% of CET1.

In addition, under the current general risk-based capital rules, the effects of accumulated other comprehensive income or loss (“AOCI”) items included in shareholders’ equity (for example, marks-to-market of securities held in the available-for-sale portfolio) under U.S. GAAP are reversed for the purposes of determining regulatory capital ratios. Pursuant to the New Capital Rules, the effects of certain AOCI items are not excluded; however, banking organizations not using the advanced approaches, including the Company, may make a one-time permanent election to continue to exclude these items. This election must be made concurrently with the first filing of certain of the Company's periodic regulatory reports in the beginning of 2015. The New Capital Rules also preclude certain hybrid securities, such as trust preferred securities issued after May 19, 2010, from inclusion in bank holding companies’ Tier 1 capital.

Implementation of the deductions and other adjustments to CET1 will begin on January 1, 2015 and will be phased-in over a 4-year period (beginning at 40% on January 1, 2015 and an additional 20% per year thereafter). The implementation of the capital conservation buffer will begin on January 1, 2016 at the 0.625% level and increase by 0.625% on each subsequent January 1, until it reaches 2.5% on January 1, 2019.

With respect to the Bank, the New Capital Rules revise the “prompt corrective action” (“PCA”) regulations adopted pursuant to Section 38 of the Federal Deposit Insurance Act (“FDIA”), by: (i) introducing a CET1 ratio requirement at each PCA category (other than critically undercapitalized), with the required CET1 ratio being 6.5% for well-capitalized status; (ii) increasing the minimum Tier 1 capital ratio requirement for each category, with the minimum Tier 1 capital ratio for well-capitalized status being 8% (as compared to the current 6%); and (iii) eliminating the current provision that provides that a bank with a composite supervisory rating of 1 may have a 3% leverage ratio and still be adequately capitalized. The New Capital Rules do not change the total risk-based capital requirement for any PCA category.

The New Capital Rules prescribe a new standardized approach for risk weightings that expand the risk-weighting categories from the current four Basel I-derived categories (0%, 20%, 50% and 100%) to a larger and more risk-sensitive number of categories, depending on the nature of the assets, generally ranging from 0% for U.S. government and agency securities, to 600% for certain equity exposures, and resulting in higher risk weights for a variety of asset classes.

We believe that the Company will be able to comply with the targeted capital ratios upon implementation of the revised requirements, as finalized.

Volcker Rule

In December, 2013, the federal banking agencies jointly adopted final rules implementing Section 619 of the Dodd-Frank Act, commonly known as the Volcker Rule. The Volcker Rule restricts the ability of banking entities, such as the Company, to engage in proprietary trading or to own, sponsor or have certain relationships with hedge funds or private equity funds—so-called “Covered Funds.” The final rule definition of Covered Fund includes investments such as certain collateralized loan obligation (“CLO”) and collateralized debt obligation (“CDO”) securities. The Company does not believe the implementation of the Volcker Rule will have a significant effect on its financial statements.

Table of Contents

Consumer Protection Laws

Financial institutions are prohibited from charging consumers fees for paying overdrafts on ATM and one-time debit card transactions, unless a consumer consents, or opts in, to the overdraft service for those types of transactions. Overdrafts on the payment of checks and regular electronic bill payments are not covered by this new rule.

Home mortgage lenders, including banks, are required under the Home Mortgage Disclosure Act to make available to the public expanded information regarding the pricing of home mortgage loans, including the “rate spread” between the annual percentage rate and the average prime offer rate for mortgage loans of a comparable type. The availability of this information has led to increased scrutiny of higher-priced loans at all financial institutions to detect illegal discriminatory practices and to the initiation of a limited number of investigations by federal banking agencies and the U.S. Department of Justice. The Company has no information that it or its affiliates is the subject of any HMDA investigation.

In addition, the Company is also subject to federal consumer protection statutes and regulations promulgated under these laws, including, but not limited to:

- Truth-In-Lending Act, governing disclosures of credit terms to consumer borrowers;
- Fair Credit Reporting Act, governing the provision of consumer information to credit reporting agencies and the use of consumer information; and
- Fair Debt Collection Act, governing the manner in which consumer debts may be collected by collection agencies.

On January 10, 2013, the CFPB issued a final rule implementing the ability-to-repay and qualified mortgage (QM) provisions of the Truth in Lending Act, as amended by the Dodd-Frank Act (the “QM Rule”). The ability-to-repay provision requires creditors to make reasonable, good faith determinations that borrowers are able to repay their mortgages before extending the credit based on a number of factors and consideration of financial information about the borrower from reasonably reliable third-party documents. Under the Dodd-Frank Act and the QM Rule, loans meeting the definition of “qualified mortgage” are entitled to a presumption that the lender satisfied the ability-to-repay requirements. The presumption is a conclusive presumption/safe harbor for prime loans meeting the QM requirements, and a rebuttable presumption for higher-priced/subprime loans meeting the QM requirements. The definition of a “qualified mortgage” incorporates the statutory requirements, such as not allowing negative amortization or terms longer than 30 years. The QM Rule also adds an explicit maximum 43% debt-to-income ratio for borrowers if the loan is to meet the QM definition, though some mortgages that meet GSE, FHA and VA underwriting guidelines may, for a period not to exceed seven years, meet the QM definition without being subject to the 43% debt-to-income limits. The QM Rule became effective January 10, 2014.

USA PATRIOT Act

The Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 (“USA PATRIOT Act”) imposes obligations on U.S. financial institutions, including banks and broker-dealer subsidiaries, to implement policies, procedures and controls which are reasonably designed to detect and report instances of money laundering and the financing of terrorism. Under Title III of the USA PATRIOT Act all financial institutions, including the Company and the Bank, are required in general to identify their customers, adopt formal and comprehensive anti-money laundering programs, scrutinize or prohibit altogether certain transactions of special concern, and be prepared to respond to inquiries from U.S. law enforcement agencies concerning their customers and their transactions. The USA PATRIOT Act also encourages information-sharing among financial institutions, regulators, and law enforcement authorities by providing an exemption from the privacy provisions of the GLB Act for financial institutions that comply with this provision. The effectiveness of a financial institution in combating money laundering activities is a factor to be considered in any application submitted by the financial

institution under the Bank Merger Act, which applies to the Bank, or the BHC Act, which applies to the Company. Failure of a financial institution to maintain and implement adequate programs to combat money laundering and terrorist financing, or to comply with all of the relevant laws or regulations, could have serious legal, financial and reputational consequences for the institution. As of December 31, 2013, the Company and the Bank believe they are in compliance with the USA PATRIOT Act and regulations thereunder.

Table of Contents

Community Reinvestment Act of 1977

The Bank has a responsibility under the Community Reinvestment Act of 1977 (“CRA”) to help meet the credit needs of its communities, including low- and moderate-income neighborhoods. The CRA does not establish specific lending requirements or programs for financial institutions nor does it limit an institution’s discretion to develop the types of products and services that it believes are best suited to its particular community, consistent with the CRA. Regulators assess the Bank’s record of compliance with the CRA. In addition, the Equal Credit Opportunity Act and the Fair Housing Act prohibit discrimination in lending practices on the basis of characteristics specified in those statutes. The Bank’s failure to comply with the provisions of the CRA could, at a minimum, result in regulatory restrictions on its activities and the activities of the Company. The Bank’s failure to comply with the Equal Credit Opportunity Act and the Fair Housing Act could result in enforcement actions against it by its regulators as well as other federal regulatory agencies and the Department of Justice. The Bank’s latest CRA rating was “Satisfactory”.

Employees

At December 31, 2013, the Company had 1,742 full-time equivalent employees. The Company’s employees are not presently represented by any collective bargaining group.

Available Information

The Company’s website is <http://www.nbtbancorp.com>. The Company makes available free of charge through its website its annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and any amendments to those reports as soon as reasonably practicable after such material is electronically filed or furnished with the SEC pursuant to Section 13(a) or 15(d) of the Exchange Act. We also make available through our website other reports filed with or furnished to the SEC under the Exchange Act, including our proxy statements and reports filed by officers and directors under Section 16(a) of that Act, as well as our Code of Business Conduct and Ethics and other codes/committee charters. The references to our website do not constitute incorporation by reference of the information contained in the website and such information should not be considered part of this document.

Any materials we file with the SEC may be read and copied at the SEC’s Public Reference Room at 100 F Street, N.E., Washington, DC, 20549. Information on the operation of the Public Reference Room may be obtained by calling the SEC at 1-800-SEC-0330. The SEC maintains an Internet site (<http://www.sec.gov>) that contains reports, proxy and information statements, and other information regarding issuers that file electronically with the SEC.

Table of Contents

ITEM 1A. Risk Factors

There are risks inherent to the Company's business. The material risks and uncertainties that management believes affect the Company are described below. Any of the following risks could affect the Company's financial condition and results of operations and could be material and/or adverse in nature.

Deterioration in local economic conditions may negatively impact our financial performance.

The Company's success depends primarily on the general economic conditions of central and upstate New York, northeastern Pennsylvania, southern New Hampshire, western Massachusetts and Burlington, Vermont and the specific local markets in which the Company operates. Unlike larger national or other regional banks that are more geographically diversified, the Company provides banking and financial services to customers primarily in the upstate New York areas of Norwich, Oneonta, Amsterdam-Gloversville, Albany, Binghamton, Utica-Rome, Plattsburg, Glens Falls, and Ogdensburg-Massena, the northeastern Pennsylvania areas of Scranton, Wilkes-Barre and East Stroudsburg, Berkshire County, Massachusetts, southern New Hampshire and the greater Burlington, Vermont area. The local economic conditions in these areas have a significant impact on the demand for the Company's products and services as well as the ability of the Company's customers to repay loans, the value of the collateral securing loans and the stability of the Company's deposit funding sources.

As a lender with the majority of our loans secured by real estate or made to businesses in New York, Pennsylvania, Massachusetts, New Hampshire and Vermont, a downturn in these local economies could cause significant increases in nonperforming loans, which could negatively impact our earnings. Declines in real estate values in our market areas could cause any of our loans to become inadequately collateralized, which would expose us to greater risk of loss. Additionally, a decline in real estate values could adversely impact our portfolio of residential and commercial real estate loans and could result in the decline of originations of such loans, as most of our loans, and the collateral securing our loans, are located in those areas.

Variations in interest rates may negatively affect our financial performance.

The Company's earnings and financial condition are largely dependent upon net interest income, which is the difference between interest earned from loans and investments and interest paid on deposits and borrowings. The narrowing of interest rate spreads could adversely affect the Company's earnings and financial condition. The Company cannot predict with certainty, or control, changes in interest rates. Regional and local economic conditions and the policies of regulatory authorities, including monetary policies of the FRB, affect interest income and interest expense. High interest rates could also affect the amount of loans that the Company can originate because higher rates could cause customers to apply for fewer mortgages or cause depositors to shift funds from accounts that have a comparatively lower cost to accounts with a higher cost. The Company may also experience customer attrition due to competitor pricing. With short-term interest rates at historic lows and the current Federal Funds target rate at 25 bps, the Company's interest-bearing deposit accounts, particularly core deposits, are repricing at historic lows as well. With the current outlook of the FRB to maintain the Fed Funds target rate at 25 bps for another 24 to 28 months, the Company's challenge will be managing the magnitude and scope of the repricing. If the cost of interest-bearing deposits increases at a rate greater than the yields on interest-earning assets increase, net interest income will be negatively affected. Changes in the asset and liability mix may also affect net interest income. Similarly, lower interest rates cause higher yielding assets to prepay and floating or adjustable rate assets to reset to lower rates. If the Company is not able to reduce its funding costs sufficiently, due to either competitive factors or the maturity schedule of existing liabilities, then the Company's net interest margin will decline.

Table of Contents

Although management believes it has implemented effective asset and liability management strategies to reduce the potential effects of changes in interest rates on the Company's results of operations, any substantial or unexpected change in, or prolonged change in market interest rates could have a material adverse effect on the Company's financial condition and results of operations. See the section captioned "Net Interest Income" in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and Item 7A. Quantitative and Qualitative Disclosure About Market Risk located elsewhere in this report for further discussion related to the Company's management of interest rate risk.

Changes in the equity markets could materially affect the level of assets under management and the demand for other fee-based services.

Economic downturns could affect the volume of income from and demand for fee-based services. Revenues from the trust and benefit plan administration businesses depend in large part on the level of assets under management and administration. Market volatility that leads customers to liquidate investments, as well as lower asset values, can reduce our level of assets under management and administration and thereby decrease our investment management and administration revenues.

Our lending, and particularly our emphasis on commercial lending, exposes us to the risk of losses upon borrower default.

There are inherent risks associated with the Company's lending activities. These risks include, among other things, the impact of changes in interest rates and changes in the economic conditions in the markets where the Company operates as well as those across the states of New York, Pennsylvania, Massachusetts, New Hampshire and Vermont, and the entire United States. Increases in interest rates and/or weakening economic conditions could adversely impact the ability of borrowers to repay outstanding loans or the value of the collateral securing these loans. The Company is also subject to various laws and regulations that affect its lending activities. Failure to comply with applicable laws and regulations could subject the Company to regulatory enforcement action that could result in the assessment of significant civil money penalties against the Company.

As of December 31, 2013, approximately 44% of the Company's loan portfolio consisted of commercial and industrial, agricultural, commercial construction and commercial real estate loans. These types of loans generally expose a lender to greater risk of non-payment and loss than residential real estate loans because repayment of the loans often depends on the successful operation of the property, the income stream of the borrowers and, for construction loans, the accuracy of the estimate of the property's value at completion of construction and the estimated cost of construction. Such loans typically involve larger loan balances to single borrowers or groups of related borrowers compared to residential real estate loans. Because the Company's loan portfolio contains a significant number of commercial and industrial, agricultural, construction and commercial real estate loans with relatively large balances, the deterioration of one or a few of these loans could cause a significant increase in nonperforming loans. An increase in nonperforming loans could result in a net loss of earnings from these loans, an increase in the provision for loan losses and/or an increase in loan charge-offs, all of which could have a material adverse effect on the Company's financial condition and results of operations. See the section captioned "Loans" in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations located elsewhere in this report for further discussion related to commercial and industrial, agricultural, construction and commercial real estate loans.

Table of Contents

If our allowance for loan losses is not sufficient to cover actual loan losses, our earnings will decrease.

The Company maintains an allowance for loan losses, which is an allowance established through a provision for loan losses charged to expense, that represents management's best estimate of probable losses that could be incurred within the existing portfolio of loans. The allowance, in the judgment of management, is necessary to reserve for estimated loan losses and risks inherent in the loan portfolio. The level of the allowance reflects management's continuing evaluation of industry concentrations; specific credit risks; loan loss experience; current loan portfolio quality; present economic, political, environmental, and regulatory conditions and unidentified losses inherent in the current loan portfolio. The determination of the appropriate level of the allowance for loan losses inherently involves a high degree of subjectivity and requires the Company to make significant estimates of current credit risks and future trends, all of which may undergo material changes. Changes in economic conditions affecting borrowers, new information regarding existing loans, identification of additional problem loans and other factors, both within and outside of the Company's control, may require an increase in the allowance for loan losses. In addition, bank regulatory agencies periodically review the Company's allowance for loan losses and may require an increase in the provision for loan losses or the recognition of further loan charge-offs, based on judgments different than those of management. In addition, if charge-offs in future periods exceed the allowance for loan losses, the Company will need additional provisions to increase the allowance for loan losses. These potential increases in the allowance for loan losses would result in a decrease in net income and, possibly, capital, and may have a material adverse effect on the Company's financial condition and results of operations. See the section captioned "Risk Management – Credit Risk" in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations located elsewhere in this report for further discussion related to the Company's process for determining the appropriate level of the allowance for loan losses.

Strong competition within our industry and market area could hurt our performance and slow our growth.

The Company faces substantial competition in all areas of its operations from a variety of different competitors, many of which are larger and may have more financial resources. Such competitors primarily include national, regional, and community banks within the various markets in which the Company operates. Additionally, various banks continue to enter or have announced plans to enter the market areas in which the Company currently operates. The Company also faces competition from many other types of financial institutions, including, without limitation, savings and loans, credit unions, finance companies, brokerage firms, insurance companies, and other financial intermediaries. The financial services industry could become even more competitive as a result of legislative, regulatory and technological changes and continued consolidation. Banks, securities firms and insurance companies can merge under the umbrella of a financial holding company, which can offer virtually any type of financial service, including banking, securities underwriting, insurance (both agency and underwriting) and merchant banking. Technology has lowered barriers to entry and made it possible for non-banks to offer products and services traditionally provided by banks, such as automatic transfer and automatic payment systems. Many of the Company's competitors have fewer regulatory constraints and may have lower cost structures. Additionally, due to their size, many competitors may be able to achieve economies of scale and, as a result, may offer a broader range of products and services as well as better pricing for those products and services than the Company can.

The Company's ability to compete successfully depends on a number of factors, including, among other things:

- the ability to develop, maintain and build upon long-term customer relationships based on top quality service, high ethical standards and safe, sound assets;
- the ability to expand the Company's market position;
- the scope, relevance and pricing of products and services offered to meet customer needs and demands;
- the rate at which the Company introduces new products and services relative to its competitors;
- customer satisfaction with the Company's level of service;
- industry and general economic trends; and

- the ability to attract and retain talented employees.

Failure to perform in any of these areas could significantly weaken the Company's competitive position, which could adversely affect the Company's growth and profitability, which, in turn, could have a material adverse effect on the Company's financial condition and results of operations.

Table of Contents

We operate in a highly regulated environment and we may be adversely affected by changes in laws and regulations.

The Company, primarily through the Bank and certain non-bank subsidiaries, is subject to extensive federal regulation and supervision. Banking regulations are primarily intended to protect depositors' funds, federal deposit insurance funds and the banking system as a whole, not shareholders. These regulations affect the Company's lending practices, capital structure, investment practices, dividend policy and growth, among other things. Congress and federal regulatory agencies continually review banking laws, regulations and policies for possible changes. Changes to statutes, regulations or regulatory policies, including changes in interpretation or implementation of statutes, regulations or policies, could affect the Company in substantial and unpredictable ways. Such changes could subject the Company to additional costs, limit the types of financial services and products the Company may offer and/or increase the ability of non-banks to offer competing financial services and products, among other things. Failure to comply with laws, regulations or policies could result in sanctions by regulatory agencies, civil money penalties and/or reputation damage, which could have a material adverse effect on the Company's business, financial condition and results of operations. While the Company has policies and procedures designed to prevent any such violations, there can be no assurance that such violations will not occur. See the section captioned "Supervision and Regulation" which is located in Item 1. Business in the Company's Annual Report on Form 10-K.

Compliance with the Dodd-Frank Act and other regulatory reforms may increase our costs of operations and adversely impact our earnings and capital ratios

On July 21, 2010, President Obama signed the Dodd-Frank Act into law. The Dodd-Frank Act represented a significant overhaul of many aspects of the regulation of the financial services industry, and has significantly changed the bank regulatory landscape and has impacted, and will continue to impact the lending, deposit, investment, trading and operating activities of financial institutions and their holding companies. Among other things, the Dodd-Frank Act creates a new federal financial consumer protection agency, tightens capital standards, imposes clearing and margining requirements on many derivatives activities, and generally increases oversight and regulation of financial institutions and financial activities. It requires bank holding companies with assets greater than \$500 million to be subject to minimum leverage and risk-based capital requirements and phases out the ability for bank holding companies to count trust preferred securities issued after May 19, 2010 as Tier 1 capital. The Company has not issued any trust preferred securities after May 19, 2010.

The Dodd-Frank Act also weakened the federal preemption rules that have been applicable to national banks and federal savings associations, gave state attorneys general certain powers to enforce rules issued by the CFPB.

The scope and impact of many of the Dodd-Frank Act's provisions will be determined over time as regulations are issued and become effective. As a result, we cannot predict the ultimate impact of the Dodd-Frank Act on us at this time, including the extent to which it could increase costs or limit our ability to pursue business opportunities in an efficient manner, or otherwise adversely affect our business, financial condition and results of operations. However, it is expected that at a minimum they will increase our operating and compliance costs. The financial reform legislation and any rules that are ultimately issued could have adverse implications on the financial industry, the competitive environment, and our business. We will apply resources to ensure that we are in compliance with all applicable provisions of the Dodd-Frank Act and any implemented rules, which may increase our costs of operations and adversely impact our earnings.

Table of Contents

The Company is subject to liquidity risk which could adversely affect net interest income and earnings

The purpose of the Company's liquidity management is to meet the cash flow obligations of its customers for both deposits and loans. The primary liquidity measurement the Company utilizes is called Basic Surplus which captures the adequacy of the Company's access to reliable sources of cash relative to the stability of its funding mix of average liabilities. This approach recognizes the importance of balancing levels of cash flow liquidity from short and long-term securities with the availability of dependable borrowing sources which can be accessed when necessary. However, competitive pressure on deposit pricing could result in a decrease in the Company's deposit base or an increase in funding costs. In addition, liquidity will come under additional pressure if loan growth exceeds deposit growth. These scenarios could lead to a decrease in the Company's basic surplus measure below the minimum policy level of 5%. To manage this risk, the Company has the ability to purchase brokered time deposits, borrow against established borrowing facilities with other banks (Federal funds), and enter into repurchase agreements with investment companies. Depending on the level of interest rates, the Company's net interest income, and therefore earnings, could be adversely affected. See the section captioned "Liquidity Risk" in Item 7.

Our ability to service our debt, pay dividends and otherwise pay our obligations as they come due is substantially dependent on capital distributions from our subsidiaries.

The Company is a separate and distinct legal entity from its subsidiaries. It receives substantially all of its revenue from dividends from its subsidiaries. These dividends are the principal source of funds to pay dividends on the Company's common stock and interest and principal on the Company's debt. Various federal and/or state laws and regulations limit the amount of dividends that the Bank may pay to the Company. Also, the Company's right to participate in a distribution of assets upon a subsidiary's liquidation or reorganization is subject to the prior claims of the subsidiary's creditors. In the event the Bank is unable to pay dividends to the Company, the Company may not be able to service debt, pay obligations or pay dividends on the Company's common stock. The inability to receive dividends from the Bank could have a material adverse effect on the Company's business, financial condition and results of operations.

A breach of information security, including as a result of cyber attacks, could disrupt our business and impact our earnings.

We depend upon data processing, communication and information exchange on a variety of computing platforms and networks, and over the internet. In addition, we rely on the services of a variety of vendors to meet our data processing and communication needs. Despite existing safeguards, we cannot be certain that all of our systems are free from vulnerability to attack or other technological difficulties or failures. If information security is breached or difficulties or failures occur, despite the controls we and our third party vendors have instituted, information can be lost or misappropriated, resulting in financial loss or costs to us or damages to others. Such costs or losses could exceed the amount of insurance coverage, if any, which would adversely affect our earnings.

We continually encounter technological change and the failure to understand and adapt to these changes could hurt our business.

The financial services industry is continually undergoing rapid technological change with frequent introductions of new technology-driven products and services. The effective use of technology increases efficiency and enables financial institutions to better serve customers and to reduce costs. The Company's future success depends, in part, upon its ability to address the needs of its customers by using technology to provide products and services that will satisfy customer demands, as well as to create additional efficiencies in the Company's operations. Many of the Company's competitors have substantially greater resources to invest in technological improvements. The Company may not be able to effectively implement new technology-driven products and services or be successful in marketing these products and services to its customers. Failure to successfully keep pace with technological changes affecting

the financial services industry could have a material adverse impact on the Company's business and, in turn, the Company's financial condition and results of operations.

Table of Contents

Provisions of our certificate of incorporation, bylaws and stockholder rights plan, as well as Delaware law and certain banking laws, could delay or prevent a takeover of us by a third party.

Provisions of the Company's certificate of incorporation and bylaws, the Company's stockholder purchase rights plan, the corporate law of the State of Delaware and state and federal banking laws, including regulatory approval requirements, could delay, defer or prevent a third party from acquiring the Company, despite the possible benefit to the Company's stockholders, or otherwise adversely affect the market price of the Company's common stock. These provisions include: supermajority voting requirements for certain business combinations; the election of directors to staggered terms of three years; and advance notice requirements for nominations for election to the Company's board of directors and for proposing matters that stockholders may act on at stockholder meetings. In addition, the Company is subject to Delaware law, which among other things prohibits the Company from engaging in a business combination with any interested stockholder for a period of three years from the date the person became an interested stockholder unless certain conditions are met. These provisions may discourage potential takeover attempts, discouraging bids for the Company's common stock at a premium over market price or adversely affect the market price of, and the voting and other rights of the holders of the Company's common stock. These provisions could also discourage proxy contests and make it more difficult for you and other stockholders to elect directors other than candidates nominated by the Board.

Negative developments in the housing market, financial industry and the domestic and international credit markets may adversely affect our operations and results.

Dramatic declines in the housing market over the past few years, with falling home prices and increasing foreclosures, continued high unemployment and under-employment, have negatively impacted the credit performance of mortgage loans and resulted in significant write-downs of asset values by financial institutions.

The economic pressure experienced by consumers during the recent fiscal recession and lack of confidence in the financial markets has adversely affected our business, financial condition and results of operations. In particular, we have seen increases in foreclosures in our markets, increases in expenses such as loan collection and OREO expenses, and a low reinvestment rate environment. While believe the financial crisis is slowly recovering, but we have not yet hit the bottom in many northeast markets. Therefore, we do not expect that the challenging conditions in the financial and housing markets are likely to improve in the near future. A worsening of these conditions would likely exacerbate the adverse effects of these difficult market conditions. In particular, we may be affected in one or more of the following ways:

We currently face increased regulation of our industry and compliance with such regulation may increase our costs and limit our ability to pursue business opportunities;

Our ability to borrow from other financial institutions or to access the debt or equity capital markets on favorable terms or at all could be adversely affected by further disruptions in the capital markets; or

Competition in our industry could intensify as a result of the increasing consolidation of financial services companies in connection with current market conditions.

Table of Contents

We are subject to other-than-temporary impairment risk which could negatively impact our financial performance.

The Company recognizes an impairment charge when the decline in the fair value of equity, debt securities and cost-method investments below their cost basis are judged to be other-than-temporary. Significant judgment is used to identify events or circumstances that would likely have a significant adverse effect on the future use of the investment. The Company considers various factors in determining whether an impairment is other-than-temporary, including the severity and duration of the impairment, forecasted recovery, the financial condition and near-term prospects of the investee, and whether the Company has the intent to sell and whether it is more likely than not it will be forced to sell the security in question. Information about unrealized gains and losses is subject to changing conditions. The values of securities with unrealized gains and losses will fluctuate, as will the values of securities that we identify as potentially distressed. Our current evaluation of other-than-temporary impairments reflects our intent to hold securities for a reasonable period of time sufficient for a forecasted recovery of fair value. However, our intent to hold certain of these securities may change in future periods as a result of facts and circumstances impacting a specific security. If our intent to hold a security with an unrealized loss changes, and we do not expect the security to fully recover prior to the expected time of disposition, we will write down the security to its fair value in the period that our intent to hold the security changes.

The process of evaluating the potential impairment of goodwill and other intangibles is highly subjective and requires significant judgment. The Company estimates the expected future cash flows of its various businesses and determines the carrying value of these businesses. The Company exercises judgment in assigning and allocating certain assets and liabilities to these businesses. The Company then compares the carrying value, including goodwill and other intangibles, to the discounted future cash flows. If the total of future cash flows is less than the carrying amount of the assets, an impairment loss is recognized based on the excess of the carrying amount over the fair value of the assets. Estimates of the future cash flows associated with the assets are critical to these assessments. Changes in these estimates based on changed economic conditions or business strategies could result in material impairment charges and therefore have a material adverse impact on the Company's financial condition and performance.

The risks presented by acquisitions could adversely affect our financial condition and results of operations.

The business strategy of the Company has included and may continue to include growth through acquisition. Any future acquisitions will be accompanied by the risks commonly encountered in acquisitions. These risks may include, among other things: our ability to realize anticipated cost savings, the difficulty of integrating operations and personnel, the loss of key employees, the potential disruption of our or the acquired company's ongoing business in such a way that could result in decreased revenues, the inability of our management to maximize our financial and strategic position, the inability to maintain uniform standards, controls, procedures and policies, and the impairment of relationships with the acquired company's employees and customers as a result of changes in ownership and management.

Our controls and procedures may fail or be circumvented, which may result in a material adverse effect on our business.

Management regularly reviews and updates our internal controls, disclosure controls and procedures, and corporate governance policies and procedures. Any system of controls, however well designed and operated, is based in part on certain assumptions and can provide only reasonable, not absolute, assurances that the objectives of the system are met. Any failure or circumvention of the controls and procedures or failure to comply with regulations related to controls and procedures could have a material adverse effect on our business, results of operations and financial condition.

Table of Contents

We are exposed to risk of environmental liabilities with respect to properties to which we obtain title.

A significant portion of our loan portfolio at December 31, 2013 was secured by real estate. In the course of our business, we may foreclose and take title to real estate, and could be subject to environmental liabilities with respect to these properties. We may be held liable to a government entity or to third parties for property damage, personal injury, investigation and clean-up costs incurred by these parties in connection with environmental contamination, or may be required to clean up hazardous or toxic substances, or chemical releases at a property. The costs associated with investigation and remediation activities could be substantial. In addition, if we are the owner or former owner of a contaminated site, we may be subject to common law claims by third parties based on damages and costs resulting from environmental contamination emanating from the property. These costs and claims could adversely affect our business, results of operations and prospects.

We may be adversely affected by the soundness of other financial institutions including the FHLB of New York.

Our ability to engage in routine funding transactions could be adversely affected by the actions and commercial soundness of other financial institutions. Financial services companies are interrelated as a result of trading, clearing, counterparty or other relationships. We have exposure to many different industries and counterparties, and we routinely execute transactions with counterparties in the financial services industry, including brokers and dealers, commercial banks, investment banks, mutual and hedge funds, and other institutional clients. As a result, defaults by, or even rumors or questions about, one or more financial services companies, or the financial services industry generally, have led to market-wide liquidity problems and could lead to losses or defaults by us or by other institutions. Many of these transactions expose us to credit risk in the event of default of our counterparty or client. In addition, our credit risk may be exacerbated if the collateral held by us cannot be realized or is liquidated at prices not sufficient to recover the full amount of the loan or derivative exposure due us. There is no assurance that any such losses would not materially and adversely affect our business, financial condition or results of operations.

The Company owns common stock of FHLB of New York in order to qualify for membership in the FHLB system, which enables it to borrow funds under the FHLB of New York's advance program. The carrying value and fair market value of our FHLB of New York common stock was \$30.8 million as of December 31, 2013.

There are 12 branches of the FHLB, including New York. The 12 FHLB branches are jointly liable for the consolidated obligations of the FHLB system. To the extent that one FHLB branch cannot meet its obligations to pay its share of the system's debt, other FHLB branches can be called upon to make the payment. Any such adverse effects on the FHLB of New York could adversely affect the value of our investment in its common stock and negatively impact our results of operations.

Trading activity in the Company's common stock could result in material price fluctuations.

The market price of the Company's common stock may fluctuate significantly in response to a number of factors including, but not limited to:

- Changes in securities analysts' expectations of financial performance;
- Volatility of stock market prices and volumes;
- Incorrect information or speculation;
- Changes in industry valuations;
- Variations in operating results from general expectations;

Table of Contents

- Actions taken against the Company by various regulatory agencies;
- Changes in authoritative accounting guidance by the Financial Accounting Standards Board or other regulatory agencies;
- Changes in general domestic economic conditions such as inflation rates, tax rates, unemployment rates, labor and healthcare cost trend rates, recessions, and changing government policies, laws and regulations; and
- Severe weather, natural disasters, acts of war or terrorism and other external events.

ITEM 1B. Unresolved Staff Comments

None.

26

Table of Contents

ITEM 2. Properties

The Company's headquarters are located at 52 South Broad Street, Norwich, New York 13815. The Company operated the following community banking branches and ATMs as of December 31, 2013:

County	Branches	ATMs	County	Branches	ATMs
NBT Bank Division			Pennstar Bank Division		
New York			Pennsylvania		
Albany County	4	5	Lackawanna County	14	18
Broome County	8	11	Luzerne County	4	6
Chenango County	11	13	Monroe County	4	5
Clinton County	3	2	Pike County	2	2
Cortland County	5	6	Susquehanna County	5	7
Delaware County	5	5	Wayne County	3	4
Essex County	3	5			
Franklin County	1	1			
Fulton County	6	6			
Greene County	3	3			
Hamilton County	1	1			
Herkimer County	2	1			
Madison County	4	6			
Montgomery County	5	4			
Oneida County	7	12			
Onondaga County	12	13			
Oswego County	4	6			
Otsego County	9	12			
Rensselaer County	1	1			
Saratoga County	3	4			
Schenectady County	3	2			
Schoharie County	4	4			
St. Lawrence County	5	6			
Tioga County	1	1			
Warren County	2	3			
Vermont					
Chittenden County	3	3			
Massachusetts					
Berkshire County	5	5			
New Hampshire					
Cheshire	1	0			
Hillsborough	2	2			
Rockingham	2	2			

The Company leases 64 of the above listed branches from third parties. The Company owns all other banking premises. The Company believes that its offices are sufficient for its present operations. All of the above ATMs are owned by the Company.

Table of ContentsITEM 3. Legal Proceedings

The Bank has received preliminary approval of a proposed settlement in connection with the previously disclosed class action lawsuit arising from its assessment and collection of fees on its checking account customers. The complaint had been filed in the Supreme Court of the State of New York, County of Delaware, on September 12, 2011 and alleged that the Bank engaged in certain unfair practices and failed to make adequate disclosure to customers concerning its overdraft fee assessment practices. The complaint sought certification of a class of national checking account holders who had incurred overdraft fees and a subclass of such customers who reside in New York. In addition, the complaint sought actual and punitive damages, disgorgement, interest and costs, including attorneys' fees. On May 15, 2012, Acting Supreme Court Judge for Delaware County, New York, John F. Lambert, dismissed in its entirety the plaintiff's case. On June 20, 2012, the plaintiffs filed an appeal to the Appellate Division, Third Department. On December 12, 2013, the Court preliminarily approved the proposed settlement under which the Bank would pay an aggregate of \$625,000, which if and when finally approved would entirely dispose of the action. A hearing with respect to such approval has been scheduled for June 27, 2014. The Company has accrued for the full amount of the settlement as of December 31, 2013.

There are no other material legal proceedings, other than ordinary routine litigation incidental to the business, to which the Company or any of its subsidiaries is a party or of which any of their property is subject.

ITEM 4. Mine Safety Disclosures

None.

PART II

ITEM 5. Market for Registrant's Common Equity, Related Stockholder matters and Issuer Purchases of Equity Securities

Market Information

The common stock of the Company, par value \$0.01 per share (the "Common Stock"), is quoted on the Nasdaq Global Select Market under the symbol "NBTB." The following table sets forth the high and low sales prices and dividends declared for the Common Stock for the periods indicated:

	High	Low	Dividend
2013			
1st quarter	\$22.37	\$20.15	\$ 0.20
2nd quarter	22.23	19.45	0.20
3rd quarter	23.25	21.06	0.20
4th quarter	26.59	22.09	0.21
2012			
1st quarter	\$24.10	\$20.75	\$ 0.20
2nd quarter	22.50	19.19	0.20
3rd quarter	22.89	19.91	0.20
4th quarter	22.45	18.92	0.20

The closing price of the Common Stock on February 14, 2014 was \$23.20.

28

Table of Contents

As of February 14, 2014, there were 7,207 shareholders of record of Common Stock. No unregistered securities were sold by the Company during the year ended December 31, 2013.

Stock Performance Graph

The following stock performance graph compares the cumulative total stockholder return (i.e., price change, reinvestment of cash dividends and stock dividends received) on our Common Stock against the cumulative total return of the NASDAQ Stock Market (U.S. Companies) Index, the KBW Regional Bank Index, and the Index for NASDAQ Financial Stocks. We have included the KBW Regional Bank Index, which we plan to use as our peer group index going forward, because we have determined that companies included in the KBW Regional Bank Index more closely match our company characteristics than the companies included in the Index for Nasdaq Financial Stocks. The stock performance graph assumes that \$100 was invested on December 31, 2008. The graph further assumes the reinvestment of dividends into additional shares of the same class of equity securities at the frequency with which dividends are paid on such securities during the relevant fiscal year. The yearly points marked on the horizontal axis correspond to December 31 of that year. We calculate each of the referenced indices in the same manner. All are market-capitalization-weighted indices, so companies judged by the market to be more important (i.e., more valuable) count for more in all indices.

Index	Period Ending					
	12/31/08	12/31/09	12/31/10	12/31/11	12/31/12	12/31/13
NBT Bancorp	\$100.00	\$75.60	\$92.89	\$88.36	\$83.99	\$111.16
KBW Regional Bank Index	\$100.00	\$77.92	\$93.78	\$88.97	\$100.70	\$147.74
NASDAQ Financial Stocks	\$100.00	\$103.43	\$118.08	\$105.55	\$124.25	\$176.54
NASDAQ Composite Index	\$100.00	\$145.27	\$171.58	\$170.25	\$200.38	\$280.78

Source: Bloomberg, L.P.

Table of Contents

Dividends

We depend primarily upon dividends from our subsidiaries for a substantial part of our revenue. Accordingly, our ability to pay dividends to our shareholders depends primarily upon the receipt of dividends or other capital distributions from our subsidiaries. Payment of dividends to the Company from the Bank is subject to certain regulatory and other restrictions. Under OCC regulations, the Bank may pay dividends to the Company without prior regulatory approval so long as it meets its applicable regulatory capital requirements before and after payment of such dividends and its total dividends do not exceed its net income to date over the calendar year plus retained net income over the preceding two years. At December 31, 2013, the Bank was in compliance with all applicable minimum capital requirements and had the ability to pay dividends of \$56.7 million to the Company without the prior approval of the OCC.

If the capital of the Company is diminished by depreciation in the value of its property or by losses, or otherwise, to an amount less than the aggregate amount of the capital represented by the issued and outstanding stock of all classes having a preference upon the distribution of assets, no dividends may be paid out of net profits until the deficiency in the amount of capital represented by the issued and outstanding stock of all classes having a preference upon the distribution of assets has been repaired. See the section captioned "Supervision and Regulation" in Item 1. Business and Note 16 – Stockholders' Equity in the notes to consolidated financial statements included in Item 8. Financial Statements and Supplementary Data, which are located elsewhere in this report.

Stock Repurchase

Under a previously disclosed stock repurchase plan, the Company purchased 584,925 shares of its common stock during the twelve month period ended December 31, 2013, for a total of \$12.5 million at an average price of \$21.30 per share. This plan expired on December 31, 2013. On July 22, 2013, the NBT Board of Directors authorized a new repurchase program for NBT to repurchase up to an additional 1,000,000 shares, which were all available for repurchase as of December 31, 2013, of its outstanding common stock. This plan expires on December 31, 2014.

Table of Contents

ITEM 6. Selected Financial Data

The following summary of financial and other information about the Company is derived from the Company's audited consolidated financial statements for each of the last five fiscal years ended December 31 and should be read in conjunction with Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and the Company's consolidated financial statements and accompanying notes, included elsewhere in this report:

	Year ended December 31,				
(In thousands, except share and per share data)	2013	(1) 2012	(2) 2011	2010	2009
Interest, fee and dividend income	\$268,723	\$239,397	\$239,997	\$255,738	\$273,393
Interest expense	30,644	35,194	39,721	53,210	76,924
Net interest income	238,079	204,203	200,276	202,528	196,469
Provision for loan and lease losses	22,424	20,269	20,737	29,809	33,392
Noninterest income excluding securities gains	101,789	86,728	80,161	80,614	79,987
Securities gains, net	1,426	599	150	3,274	144
Noninterest expense	228,927	193,887	180,676	178,291	170,566
Income before income taxes	89,943	77,374	79,174	78,316	72,642
Net income	61,747	54,558	57,901	57,404	52,011
Per common share					
Basic earnings	\$1.47	\$1.63	\$1.72	\$1.67	\$1.54
Diluted earnings	1.46	1.62	1.71	1.66	1.53
Cash dividends paid	0.81	0.80	0.80	0.80	0.80
Book value at year-end	18.77	17.24	16.23	15.51	14.69
Tangible book value at year-end	12.09	12.23	11.70	11.67	10.75
Average diluted common shares outstanding	42,351	33,719	33,924	34,509	33,903
Securities available for sale, at fair value	\$1,364,881	\$1,147,999	\$1,244,619	\$1,129,368	\$1,116,758
Securities held to maturity, at amortized cost	117,283	60,563	70,811	97,310	159,946
Loans and leases	5,406,795	4,277,616	3,800,203	3,610,006	3,645,398
Allowance for loan and lease losses	69,434	69,334	71,334	71,234	66,550
Assets	7,652,175	6,042,259	5,598,406	5,338,856	5,464,026
Deposits	5,890,224	4,784,349	4,367,149	4,134,352	4,093,046
Borrowings	866,061	605,855	627,358	604,730	786,097
Stockholders' equity	816,569	582,273	538,110	533,572	505,123
Key ratios					
Return on average assets	0.85	% 0.93	% 1.06	% 1.05	% 0.96
Return on average equity	8.09	9.72	10.73	10.92	10.90
Average equity to average assets	10.50	9.55	9.90	9.63	8.79
Net interest margin	3.66	3.86	4.09	4.15	4.04
Dividend payout ratio	55.48	49.38	46.78	48.19	52.29
Tier 1 leverage	8.93	8.54	8.74	9.16	8.35
Tier 1 risk-based capital	11.74	11.00	11.56	12.44	11.34
Total risk-based capital	12.99	12.25	12.81	13.70	12.59

(1)Includes the impact of the acquisition of Alliance on March 8, 2013.

(2)Includes the impact of the acquisition of Hampshire First Bank on June 8, 2012.

31

Table of Contents

Selected Quarterly Financial Data

	2013				2012			
(Dollars in thousands, except share and per share data)	Fourth	Third	Second	First	Fourth	Third	Second	First
Interest, fee and dividend income	\$69,181	\$69,569	\$69,604	\$60,369	\$60,857	\$61,287	\$58,647	\$58,606
Interest expense	7,123	7,343	7,949	8,229	8,404	8,680	8,896	9,214
Net interest income	62,058	62,226	61,655	52,140	52,453	52,607	49,751	49,392
Provision for loan and lease losses	5,166	5,198	6,402	5,658	6,940	4,755	4,103	4,471
Noninterest income excluding net securities gains (losses)	25,289	26,818	25,598	24,084	21,941	21,601	20,585	22,601
Net securities gains (losses)	13	329	(61)	1145	21	26	97	455
Noninterest expense	55,486	56,286	56,450	60,705	48,592	49,431	47,390	48,474
Net income	17,925	19,257	16,916	7,649	13,116	14,535	13,257	13,650
Basic earnings per share	\$0.41	\$0.44	\$0.39	\$0.21	\$0.39	\$0.43	\$0.40	\$0.41
Diluted earnings per share	\$0.41	\$0.44	\$0.38	\$0.21	\$0.39	\$0.43	\$0.40	\$0.41
Annualized net interest margin	3.61 %	3.65 %	3.69 %	3.68 %	3.83 %	3.90 %	3.82 %	3.90 %
Annualized return on average assets	0.94 %	1.01 %	0.90 %	0.48 %	0.86 %	0.97 %	0.92 %	0.97 %
Annualized return on average equity	8.81 %	9.62 %	8.42 %	4.83 %	9.01 %	10.13 %	9.66 %	10.12 %
Average diluted common shares outstanding	44,121	44,135	44,317	36,794	33,987	33,961	33,493	33,442

Table of Contents

ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

Forward Looking Statements

Certain statements in this filing and future filings by the Company with the SEC, in the Company's press releases or other public or shareholder communications, or in oral statements made with the approval of an authorized executive officer, contain forward-looking statements, as defined in the Private Securities Litigation Reform Act. These statements may be identified by the use of phrases such as "anticipate," "believe," "expect," "forecasts," "projects," "will," "would," "should," "could," "may," or other similar terms. There are a number of factors, many of which are beyond the Company's control that could cause actual results to differ materially from those contemplated by the forward looking statements. Factors that may cause actual results to differ materially from those contemplated by such forward-looking statements include, among others, the following possibilities: (1) local, regional, national and international economic conditions and the impact they may have on the Company and its customers and the Company's assessment of that impact; (2) changes in the level of non-performing assets and charge-offs; (3) changes in estimates of future reserve requirements based upon the periodic review thereof under relevant regulatory and accounting requirements; (4) the effects of and changes in trade and monetary and fiscal policies and laws, including the interest rate policies of the Federal Reserve Board; (5) inflation, interest rate, securities market and monetary fluctuations; (6) political instability; (7) acts of war or terrorism; (8) the timely development and acceptance of new products and services and perceived overall value of these products and services by users; (9) changes in consumer spending, borrowings and savings habits; (10) changes in the financial performance and/or condition of the Company's borrowers; (11) technological changes; (12) acquisitions and integration of acquired businesses; (13) the ability to increase market share and control expenses; (14) changes in the competitive environment among financial holding companies; (15) the effect of changes in laws and regulations (including laws and regulations concerning taxes, banking, securities and insurance) with which the Company and its subsidiaries must comply including those under the Dodd-Frank Act; (16) the effect of changes in accounting policies and practices, as may be adopted by the regulatory agencies, as well as the Public Company Accounting Oversight Board, the Financial Accounting Standards Board and other accounting standard setters; (17) changes in the Company's organization, compensation and benefit plans; (18) the costs and effects of legal and regulatory developments including the resolution of legal proceedings or regulatory or other governmental inquiries and the results of regulatory examinations or reviews; (19) greater than expected costs or difficulties related to the integration of new products and lines of business; and (20) the Company's success at managing the risks involved in the foregoing items.

The Company cautions readers not to place undue reliance on any forward-looking statements, which speak only as of the date made, and advises readers that various factors including, but not limited to, those described above, could affect the Company's financial performance and could cause the Company's actual results or circumstances for future periods to differ materially from those anticipated or projected.

Except as required by law, the Company does not undertake, and specifically disclaims any obligations to, publicly release any revisions that may be made to any forward-looking statements to reflect the occurrence of anticipated or unanticipated events or circumstances after the date of such statements.

General

The financial review which follows focuses on the factors affecting the consolidated financial condition and results of operations of the Company and its wholly owned subsidiaries, the Bank, NBT Financial Services and NBT Holdings during 2013 and, in summary form, the preceding two years. Collectively, the Registrant and its subsidiaries are referred to herein as "the Company." Net interest margin is presented in this discussion on a fully taxable equivalent (FTE) basis. Average balances discussed are daily averages unless otherwise described. The audited consolidated financial statements and related notes as of December 31, 2013 and 2012 and for each of the

years in the three-year period ended December 31, 2013 should be read in conjunction with this review. Amounts in prior period consolidated financial statements are reclassified whenever necessary to conform to the 2013 presentation.

Table of Contents

Critical Accounting Policies

The Company has identified policies as being critical because they require management to make particularly difficult, subjective and/or complex judgments about matters that are inherently uncertain and because of the likelihood that materially different amounts would be reported under different conditions or using different assumptions. These policies relate to the allowance for loan losses, pension accounting, other-than-temporary impairment, provision for income taxes and impairment of intangible assets.

Management of the Company considers the accounting policy relating to the allowance for loan losses to be a critical accounting policy given the uncertainty in evaluating the level of the allowance required to cover credit losses inherent in the loan portfolio and the material effect that such judgments can have on the results of operations. While management's current evaluation of the allowance for loan losses indicates that the allowance is adequate, under adversely different conditions or assumptions, the allowance may need to be increased. For example, if historical loan loss experience significantly worsened or if current economic conditions significantly deteriorated, additional provision for loan losses would be required to increase the allowance. In addition, the assumptions and estimates used in the internal reviews of the Company's nonperforming loans and potential problem loans have a significant impact on the overall analysis of the adequacy of the allowance for loan losses. While management has concluded that the current evaluation of collateral values is reasonable under the circumstances, if collateral values were significantly lower, the Company's allowance for loan policy would also require additional provision for loan losses.

Management is required to make various assumptions in valuing its pension assets and liabilities. These assumptions include the expected rate of return on plan assets, the discount rate, and the rate of increase in future compensation levels. Changes to these assumptions could impact earnings in future periods. The Company takes into account the plan asset mix, funding obligations, and expert opinions in determining the various rates used to estimate pension expense. The Company also considers the Citigroup Pension Liability Index, market interest rates and discounted cash flows in setting the appropriate discount rate. In addition, the Company reviews expected inflationary and merit increases to compensation in determining the rate of increase in future compensation levels.

Management of the Company considers the accounting policy relating to other-than-temporary impairment to be a critical accounting policy. Management systematically evaluates certain assets for other-than-temporary declines in fair value, primarily investment securities. Management considers historical values and current market conditions as a part of the assessment. The amount of the total other-than-temporary impairment related to the credit loss is recognized in earnings and the amount of the total other-than-temporary impairment related to other factors is generally recognized in other comprehensive income, net of applicable taxes.

The Company is subject to examinations from various taxing authorities. Such examinations may result in challenges to the tax return treatment applied by the Company to specific transactions. Management believes that the assumptions and judgments used to record tax-related assets or liabilities have been appropriate. Should tax laws change or the taxing authorities determine that management's assumptions were inappropriate, an adjustment may be required which could have a material effect on the Company's results of operations.

Table of Contents

As a result of acquisitions, the Company has acquired goodwill and identifiable intangible assets. Goodwill represents the cost of acquired companies in excess of the fair value of net assets at the acquisition date. Goodwill is evaluated at least annually or when business conditions suggest that an impairment may have occurred. Goodwill will be reduced to its carrying value through a charge to earnings if impairment exists. Core deposits and other identifiable intangible assets are amortized to expense over their estimated useful lives. The determination of whether or not impairment exists is based upon discounted cash flow modeling techniques that require management to make estimates regarding the amount and timing of expected future cash flows. It also requires them to select a discount rate that reflects the current return requirements of the market in relation to present risk-free interest rates, required equity market premiums and Company-specific risk indicators, all of which are susceptible to change based on changes in economic conditions and other factors. Future events or changes in the estimates used to determine the carrying value of goodwill and identifiable intangible assets could have a material impact on the Company's results of operations.

The Company's policies on the allowance for loan losses, pension accounting, provision for income taxes and intangible assets are disclosed in Note 1 to the consolidated financial statements. A more detailed description of the allowance for loan losses is included in the "Risk Management" section of this Form 10-K. All significant pension accounting assumptions, income tax assumptions, and intangible asset assumptions and detail are disclosed in Notes 13, 12 and 7, respectively, to the consolidated financial statements. All accounting policies are important, and as such, the Company encourages the reader to review each of the policies included in Note 1 to obtain a better understanding of how the Company's financial performance is reported.

Non-GAAP Measures

This Annual Report on Form 10-K contains financial information determined by methods other than in accordance with accounting principles generally accepted in the United States of America (GAAP). These measures adjust GAAP to exclude the effects of sales of securities and certain non-recurring and merger-related expenses. Where non-GAAP disclosures are used in this Annual Report on Form 10-K, the comparable GAAP measure, as well as a reconciliation to the comparable GAAP measure, is provided in the accompanying table. Management believes that these non-GAAP measures provided useful information that is important to an understanding of the operating results of the Company's core business due to the non-recurring nature of the excluded items. Non-GAAP measures should not be considered a substitute for financial measures determined in accordance with GAAP and investors should consider the Company's performance and financial condition as reported under GAAP and all other relevant information when assessing the performance or financial condition of the Company.

Overview

Significant factors management reviews to evaluate the Company's operating results and financial condition include, but are not limited to: net income and earnings per share, return on assets and equity, net interest margin, noninterest income, operating expenses, asset quality indicators, loan and deposit growth, capital management, liquidity and interest rate sensitivity, enhancements to customer products and services, technology advancements, market share and peer comparisons. The following information should be considered in connection with the Company's results for the fiscal year ended December 31, 2013:

Reported net income for 2013 was \$61.7 million, up from \$54.6 million in 2012. Reported results for 2013 include the impact of the acquisition of Alliance Financial Corporation ("Alliance") since March 8, 2013, including \$12.4 million in merger related expenses for 2013.

Core net income was \$69.9 million for 2013 up 27.5% from \$54.8 million for 2012. Core diluted earnings per share for 2013 was \$1.65 up from \$1.63 for 2012. Core return on average assets and return on average equity were 0.96% and 9.16%, respectively, for 2013, compared with 0.93% and 9.77%, respectively for 2012 (A reconciliation of these "core" results is presented in the following table).

Table of Contents

Reconciliation of Non-GAAP Financial Measures:				
(dollars in thousands except per share data)				
	2013		2012	
Reported net income (GAAP)	\$61,747		\$54,558	
Adj: (Gain) / Loss on sale of securities, net (net of tax)	(990)		(421)	
Adj: Other adjustments (net of tax)	512		(382)	
Plus: Merger related expenses (net of tax)*	8,588		1,836	
Reversal of uncertain tax position	-		(790)	
Total Adjustments	8,110		243	
Core net income	\$69,857		\$54,801	
Profitability:				
Core Diluted Earnings per Share	\$1.65		\$1.63	
Core Return on Average Assets	0.96	%	0.93	%
Core Return on Average Equity	9.16	%	9.77	%
Core Return on Average Tangible Common Equity	14.76	%	14.20	%

* Reorganization expenses for 2013; prepayment penalty income and flood insurance recoveries, partially offset by an other asset write-down for 2012

Significant strategic expansion during 2013:

§ Acquired Alliance Financial Corporation, a \$1.4 billion financial holding company headquartered in Syracuse, N.Y. on March 8, 2013.

Net interest margin for 2013 declined 20 basis points as a result of the continued low rate environment on loans and investments.

· 2013 organic loan growth of 5.3%, offsetting aforementioned margin compression, driven by:

§ Consumer loan growth of 4.8%; and

§ Commercial loan growth of 5.5%.

· Asset quality indicators showed stability or improvement from last year:

§ Net charge-off ratio was 0.44%, down from 0.55% for last year;

§ Nonperforming loans to total loans was 0.99%, up slightly from 0.98% for last year.

Noninterest income was up 18.2% over last year driven primarily by the acquisition of Alliance and expansion into new markets:

§ Trust revenue was up \$7.5 million, or 81.9%

§ ATM and debit card fees were up \$3.2 million, or 25.9%.

· Achieved targeted cost saves from the Alliance acquisition and benefited from other cost save initiatives during 2013.

The Company continued to experience pressure on net interest income in 2013 as low rates continued to have the effect of causing many assets to prepay or to be redeemed. As a result, reinvestment of cash flows in lower yielding

assets has been the primary contributor to a decline in interest income in 2013. The yield on interest earning assets decreased from 4.51% in 2012 to 4.12% in 2013, with drops in the yields on loans and securities available for sale being the primary drivers. Rates paid on interest bearing liabilities also decreased in the low rate environment, which partially offset the decrease in earning asset yields. In particular, the decrease in rates paid on time deposits contributed approximately \$3.4 million to the decrease in interest expense in 2013 as compared with 2012. Average interest bearing liabilities increased approximately \$831.9 million from 2012 to 2013, with the primary driver being the increase in interest bearing deposits from acquisition activity. The Company also took the following steps in 2013 in an effort to help offset the margin pressure created by the low interest rate environment:

Table of Contents

Continued the sale of conforming residential real estate mortgages, taking advantage of favorable interest rate conditions;

Increased efforts to grow noninterest income with focus on organic growth of our trust, financial services, retirement plan administration and insurance businesses; and

Continued strategic expansion into central New York with the acquisition of Alliance.

The Company reported net income of \$61.7 million or \$1.46 per diluted share for 2013, up 13.2% from net income of \$54.6 million or \$1.62 per diluted share for 2012. The provision for loan losses totaled \$22.4 million for the year ended December 31, 2013, up \$2.1 million, or 10.6%, from \$20.3 million for the year ended December 31, 2012. The increase in provision is attributable to the ongoing modeling of the required levels of reserves which considers historical charge-offs, loan growth and economic trends and is primarily due to the Company's loan growth. Noninterest income increased \$15.9 million, or 18.2%, from 2012 primarily due to an increase in trust revenue of approximately \$7.5 million. This increase was due primarily to the acquisition of Alliance in March 2013. In addition, ATM and debit card fees increased \$3.2 million due to increased usage from expansion and acquisition activity during 2013. Noninterest expense for the year ended December 31, 2013 was \$228.9 million, up from \$193.9 million, or 18.1% for the year ended December 31, 2012. This increase was driven primarily by an increase in merger related expenses of approximately \$9.8 million over 2012 attributable to the acquisition of Alliance. In addition, salaries and employee benefits were up \$8.8 million, or 8.4%, largely due to expansion activity.

2014 Outlook

The Company's 2013 earnings reflected the Company's continued ability to manage through the existing and near future economic conditions and challenges in the financial services industry, while investing in the Company's future. The Company believes effects of the economic crisis still exist and, as a result, there will be certain challenges faced in 2014. Significant items that may have an impact on 2014 results include:

The Company expects that it will experience additional margin compression from the 2013 fourth quarter net interest margin of 3.61%. We expect that payments representing interest and principal on currently outstanding loans and investments will continue to be reinvested at rates that are lower than the rates currently outstanding on those loans and investments. In addition, deposit and borrowing rates are historically low and there are minimal opportunities for them to be lowered. Furthermore, the industry as a whole must focus on asset growth to increase interest income, thereby creating general pricing pressure in the entire industry.

If asset quality trends continue to show improvement, the Company would eventually expect the level of provisioning to decrease. However, the economy may have an adverse affect on asset quality indicators, particularly indicators related to loans secured by real estate, which could adversely affect charge-offs, the allowance for loan losses, and the provision for loan losses.

Compliance with regulatory mandates could continue to negatively impact certain fee generating products as well as increase costs to comply, which could negatively impact noninterest income, noninterest expense and earnings.

Competitive pressure on deposits could result in an increase in interest expense if interest rates begin to rise.

The Company's 2014 outlook is subject to factors in addition to those identified above and those risks and uncertainties that could impact the Company's future results are explained in ITEM 1A. RISK FACTORS.

Table of Contents

Asset/Liability Management

The Company attempts to maximize net interest income and net income, while actively managing its liquidity and interest rate sensitivity through the mix of various core deposit products and other sources of funds, which in turn fund an appropriate mix of earning assets. The changes in the Company's asset mix and sources of funds, and the resulting impact on net interest income, on a fully tax equivalent basis, are discussed below. The following table includes the condensed consolidated average balance sheet, an analysis of interest income/expense and average yield/rate for each major category of earning assets and interest bearing liabilities on a taxable equivalent basis. Interest income for tax-exempt securities and loans has been adjusted to a taxable-equivalent basis using the statutory Federal income tax rate of 35%.

Average Balances and Net Interest Income

(Dollars in thousands)	2013			2012			2011		
	Average Balance	Interest	Yield/Rate	Average Balance	Interest	Yield/Rate	Average Balance	Interest	Yield/Rate
ASSETS									
Short-term interest bearing accounts	\$30,522	\$116	0.38%	\$66,207	\$179	0.27%	\$101,224	\$269	0.27%
Securities available for sale (1)	1,349,887	27,357	2.03%	1,177,969	28,904	2.45%	1,123,215	33,319	2.97%
Securities held to maturity (1)	88,193	3,692	4.19%	65,582	3,583	5.46%	81,558	4,350	5.33%
Investment in FRB and FHLB Banks	37,998	1,771	4.66%	28,358	1,378	4.86%	27,089	1,389	5.13%
Loans and leases (2)	5,106,607	239,572	4.69%	4,053,420	209,370	5.17%	3,677,931	205,318	5.58%
Total interest earning assets	\$6,613,207	\$272,508	4.12%	\$5,391,536	\$243,414	4.51%	\$5,011,017	\$244,645	4.88%
Other assets	653,432			483,248			434,924		
Total assets	\$7,266,639			\$5,874,784			\$5,445,941		
LIABILITIES AND STOCKHOLDERS' EQUITY									
Money market deposit accounts	\$1,343,801	\$2,004	0.15%	\$1,116,583	\$2,054	0.18%	\$1,070,003	\$3,592	0.34%
NOW deposit accounts	882,629	1,468	0.17%	709,889	1,854	0.26%	685,542	2,313	0.34%
Savings deposits	929,226	789	0.08%	680,092	522	0.08%	602,918	635	0.11%
Time deposits	1,069,228	12,029	1.13%	993,117	14,418	1.45%	913,330	16,480	1.80%
Total interest bearing deposits	\$4,224,884	\$16,290	0.39%	\$3,499,681	\$18,848	0.54%	\$3,271,793	\$23,020	0.70%
Short-term borrowings	280,848	515	0.18%	165,742	188	0.11%	153,965	205	0.13%
Trust preferred debentures	96,536	2,084	2.16%	75,422	1,730	2.29%	75,422	2,092	2.77%
Long-term debt	338,697	11,755	3.47%	368,270	14,428	3.92%	370,035	14,404	3.89%
Total interest bearing liabilities	\$4,940,965	\$30,644	0.62%	\$4,109,115	\$35,194	0.86%	\$3,871,215	\$39,721	1.03%
Demand deposits	1,484,193			1,139,896			966,282		

Edgar Filing: NBT BANCORP INC - Form 10-K

Other liabilities	78,455	64,551	69,063	
Stockholders' equity	763,026	561,222	539,381	
Total liabilities and stockholders' equity	\$7,266,639	\$5,874,784	\$5,445,941	
Net interest income (FTE)	241,864	208,220	204,924	
Interest rate spread	3.50%	3.65%	3.85%	
Net interest margin	3.66%	3.86%	4.09%	
Taxable equivalent adjustment	3,785	4,017	4,648	
Net interest income	\$238,079	\$204,203	\$200,276	

1. Securities are shown at average amortized cost.

2. For purposes of these computations, nonaccrual loans are included in the average loan balances outstanding. The interest collected thereon is included in interest income based upon the characteristics of the related loans.

38

Table of Contents

2013 OPERATING RESULTS AS COMPARED TO 2012 OPERATING RESULTS

Net Interest Income

While the rate paid on interest bearing liabilities decreased 24 basis points, the yield on interest earning assets declined 39 basis points compared to the same period for 2012, resulting in margin compression for the year ended December 31, 2013. The yield on securities available for sale was 2.03% for the year ended December 31, 2013, compared with 2.45% for the year ended December 31, 2012. This decrease was due primarily to the reinvestment of cash flows from maturing securities and cash received from branch acquisitions in 2012 into lower yielding securities in the current rate environment. The average balance of securities available for sale for the year ended December 31, 2013 was \$1.3 billion, up approximately \$171.9 million, or 14.6%, from the year ended December 31, 2012. This increase was due primarily to investment of liquidity from acquisition activity and deposit growth. The yield on loans was 4.69% for the year ended December 31, 2013, compared with 5.17% for the year ended December 31, 2012. The average balance of loans for the year ended December 31, 2013 was \$5.1 billion, up approximately \$1.1 billion (including approximately \$904 million of acquired loans from the Alliance acquisition), or 26.0%, from the year ended December 31, 2012. The reduction in yields on earning assets was partially offset by a reduction in rates paid on interest bearing liabilities. The rate on time deposits was 1.13% for the year ended December 31, 2013, compared with 1.45% for the year ended December 31, 2012. The rate on NOW accounts was 0.17% for the year ended December 31, 2013, compared with 0.26% for the year ended December 31, 2012. The following table presents changes in interest income, on a FTE basis, and interest expense attributable to changes in volume (change in average balance multiplied by prior year rate), changes in rate (change in rate multiplied by prior year volume), and the net change in net interest income. The net change attributable to the combined impact of volume and rate has been allocated to each in proportion to the absolute dollar amounts of change.

Analysis of Changes in Taxable Equivalent Net Interest Income

(In thousands)	Increase (Decrease) 2013 over 2012			Increase (Decrease) 2012 over 2011		
	Volume	Rate	Total	Volume	Rate	Total
Short-term interest-bearing accounts	\$(119)	\$56	\$(63)	\$(95)	\$5	\$(90)
Securities available for sale	3,884	(5,431)	(1,547)	1,562	(5,977)	(4,415)
Securities held to maturity	1,063	(954)	109	(871)	104	(767)
Investment in FRB and FHLB Banks	451	(58)	393	63	(74)	(11)
Loans and leases	50,712	(20,510)	30,202	20,057	(16,005)	4,052
Total interest income	55,991	(26,897)	29,094	20,716	(21,947)	(1,231)
Money market deposit accounts	377	(427)	(50)	150	(1,688)	(1,538)
NOW deposit accounts	385	(771)	(386)	80	(539)	(459)
Savings deposits	207	60	267	74	(187)	(113)
Time deposits	1,042	(3,431)	(2,389)	1,353	(3,415)	(2,062)
Short-term borrowings	173	154	327	15	(32)	(17)
Trust preferred debentures	461	(107)	354	-	(362)	(362)
Long-term debt	(1,104)	(1,569)	(2,673)	(69)	93	24
Total interest expense	1,541	(6,091)	(4,550)	1,603	(6,130)	(4,527)
Change in FTE net interest income	\$54,450	\$(20,806)	\$33,644	\$19,113	\$(15,817)	\$3,296

Table of Contents

Loans and Corresponding Interest and Fees on Loans

The average balance of loans increased by approximately \$1.1 billion, or 26.0%, from 2012 to 2013. The yield on average loans decreased from 5.17% in 2012 to 4.69% in 2013, as loan rates declined due to the continued low rate environment in 2013. Interest income from loans on a FTE basis increased 14.4%, from \$209.4 million in 2012 to \$239.6 million in 2013. This increase was due to the increase in average loan balances noted above, and was partially offset by the decrease in yields.

Total loans increased \$1.1 billion, or 26.4% (5.3% organic growth) from December 31, 2012 to December 31, 2013. In March 2013, the Company acquired Alliance, including approximately \$904 million in loans, which contributed to this loan growth. Commercial loans increased \$164.2 million, or 23.6%, from \$694.8 million at December 31, 2012 to \$859.0 million at December 31, 2013, due to strong originations in 2013, particularly in our upstate New York markets and Vermont, as well as from the aforementioned acquisition. Commercial real estate loans increased \$255.5 million, or 23.8%, from \$1.1 billion at December 31, 2012 to \$1.3 billion at December 31, 2013, in large part due to the acquisition of Alliance as well strong originations in our upstate New York markets and from new markets, particularly Vermont. The Company acquired approximately \$117.8 million in commercial real estate loans from the aforementioned acquisition. Residential real estate loans increased \$390.5 million (including approximately \$333.1 million from the aforementioned acquisition), from \$651.1 million at December 31, 2012 to \$1.0 billion at December 31, 2013. The Company sold more fixed rate mortgages during 2012 than 2013 as market conditions in 2013 were not as favorable for such sales. Consumer loans increased \$304.8 million from \$1.0 billion at December 31, 2012 to \$1.4 billion at December 31, 2013 in large part due to the aforementioned acquisition, as well as strong originations in our upstate New York markets and from new markets. Home equity loans increased modestly in 2013.

The following table reflects the loan portfolio by major categories as of December 31 for the years indicated:

Composition of Loan Portfolio

	December 31,				
(In thousands)	2013	2012	2011	2010	2009
Residential real estate mortgages	\$1,041,637	\$651,107	\$581,511	\$548,394	\$618,334
Commercial	859,026	694,799	611,298	577,731	571,107
Commercial real estate	1,328,313	1,072,807	888,879	844,458	739,395
Real estate construction and development	93,247	123,078	93,977	45,444	67,168
Agricultural and agricultural real estate	112,035	112,687	108,423	112,738	122,466
Consumer	1,352,638	1,047,856	946,470	905,563	923,343
Home equity	619,899	575,282	569,645	575,678	603,585
Total loans and leases	\$5,406,795	\$4,277,616	\$3,800,203	\$3,610,006	\$3,645,398

Residential real estate mortgages consist primarily of loans secured by first or second deeds of trust on primary residences. Loans in the commercial and agricultural categories, including commercial and agricultural real estate mortgages, consist primarily of short-term and/or floating rate loans made to small and medium-sized entities. Consumer loans consist primarily of indirect installment credit to individuals, of which approximately 75% is secured by automobiles and other personal property including marine, recreational vehicles and manufactured housing. Consumer loans also consist of direct installment loans to individuals secured by similar collateral. Indirect installment loans represent \$1.3 billion of total consumer loans at December 31, 2013, or 95.1%. Installment credit for automobiles accounts for approximately 70% of total consumer loans. Although automobile loans have generally been originated through dealers, all applications submitted through dealers are subject to the Company's normal underwriting and loan approval procedures. Real estate construction and development loans include commercial construction and development and residential construction loans. Commercial construction loans are for small and medium sized office buildings and other commercial properties and residential construction loans are primarily for projects located in upstate New York and northeastern Pennsylvania.

Table of Contents

Risks associated with the commercial real estate portfolio include the ability of borrowers to pay interest and principal during the loan's term, as well as the ability of the borrowers to refinance at the end of the loan term.

The following table, Maturities and Sensitivities of Certain Loans to Changes in Interest Rates, summarizes the maturities of the commercial and agricultural and real estate construction and development loan portfolios and the sensitivity of those loans to interest rate fluctuations at December 31, 2013. Scheduled repayments are reported in the maturity category in which the contractual payment is due.

Maturities and Sensitivities of Certain Loans to Changes in Interest Rates

	Remaining maturity at December 31, 2013			
	Within One Year	After One Year But Within Five Years	After Five Years	Total
(In thousands)				
Floating/adjustable rate				
Commercial, commercial real estate, agricultural and agricultural real estate	\$445,466	\$304,859	\$871,602	\$1,621,927
Real estate construction and development	17,126	3,564	27,863	48,553
Total floating rate loans	462,592	308,423	899,465	1,670,480
Fixed rate				
Commercial, commercial real estate, agricultural and agricultural real estate	71,611	364,738	241,098	677,447
Real estate construction and development	11,140	19,564	13,990	44,694
Total fixed rate loans	82,751	384,302	255,088	722,141
Total	\$545,343	\$692,725	\$1,154,553	\$2,392,621

Table of Contents

Securities and Corresponding Interest and Dividend Income

The average balance of securities available for sale increased \$171.9 million, or 14.6%, from 2012 to 2013. The yield on average securities available for sale was 2.03% for 2013 compared to 2.45% in 2012.

The average balance of securities held to maturity increased from \$65.6 million in 2012 to \$88.2 million in 2013. At December 31, 2013, securities held to maturity were comprised primarily of tax-exempt municipal securities. The yield on securities held to maturity decreased from 5.46% in 2012 to 4.19% in 2013.

The average balance of FRB and FHLB stock increased to \$38.0 million in 2013 from \$28.4 million in 2012. The yield from investments in FRB and FHLB banks decreased from 4.86% in 2012 to 4.66% in 2013.

Securities Portfolio

(In thousands)	As of December 31, 2013		2012		2011	
	Amortized Cost	Fair Value	Amortized Cost	Fair Value	Amortized Cost	Fair Value
Securities available for sale						
U.S. Treasury	\$43,279	\$43,616	\$63,668	\$64,425	\$81,006	\$82,234
Federal Agency	285,880	278,915	281,398	282,814	254,983	255,846
State & Municipal	113,435	113,665	82,675	86,802	99,176	104,789
Mortgage-backed	359,590	364,164	237,461	250,281	310,767	325,396
Collateralized mortgage obligations	565,200	549,528	443,972	449,723	459,067	465,474
Other securities	12,367	14,993	11,210	13,954	8,935	10,880
Total securities available for sale	\$1,379,751	\$1,364,881	\$1,120,384	\$1,147,999	\$1,213,934	\$1,244,619
Securities held to maturity						
Mortgage-backed	\$953	\$1,081	\$1,168	\$1,352	\$1,447	\$1,660
Collateralized mortgage obligations	62,025	57,456	-	-	-	-
State & Municipal	54,305	54,739	59,395	60,183	69,364	70,538
Total securities held to maturity	\$117,283	\$113,276	\$60,563	\$61,535	\$70,811	\$72,198

In the available for sale category at December 31, 2013, federal agency securities were comprised of Government-Sponsored Enterprise (“GSE”) securities; mortgaged-backed securities were comprised of GSEs with an amortized cost of \$337.7 million and a fair value of \$341.3 million and U.S. Government Agency securities with an amortized cost of \$21.9 million and a fair value of \$22.8 million; collateralized mortgage obligations (“CMOs”) were comprised of GSEs with an amortized cost of \$521.3 million and a fair value of \$504.9 million and US Government Agency securities with an amortized cost of \$43.9 million and a fair value of \$44.6 million. At December 31, 2013, all of the mortgaged-backed securities held to maturity were comprised of U.S. Government Agency securities. Our mortgage backed securities, U.S. agency notes, and CMOs are all “prime/conforming” and are guaranteed by Fannie Mae, Freddie Mac, the FHLB, the Federal Farm Credit Banks, or Ginnie Mae (“GNMA”). GNMA securities are considered equivalent to U.S. Treasury securities, as they are backed by the full faith and credit of the U.S. government. Currently, there are no securities backed by subprime mortgages in our investment portfolio.

Table of Contents

The following tables set forth information with regard to contractual maturities of debt securities at December 31, 2013:

(In thousands)	Amortized cost	Estimated fair value	Weighted Average Yield	
Debt securities classified as available for sale				
Within one year	\$27,894	\$28,030	2.43	%
From one to five years	261,703	261,526	2.11	%
From five to ten years	300,051	297,837	2.53	%
After ten years	777,736	762,495	2.23	%
	\$1,367,384	\$1,349,888		
Debt securities classified as held to maturity				
Within one year	\$24,680	\$24,766	2.72	%
From one to five years	22,791	23,148	3.94	%
From five to ten years	5,489	5,481	4.17	%
After ten years	64,323	59,881	2.06	%
	\$117,283	\$113,276		

Funding Sources and Corresponding Interest Expense

The Company utilizes traditional deposit products such as time, savings, NOW, money market, and demand deposits as its primary source for funding. Other sources, such as short-term FHLB advances, federal funds purchased, securities sold under agreements to repurchase, brokered time deposits, and long-term FHLB borrowings are utilized as necessary to support the Company's growth in assets and to achieve interest rate sensitivity objectives. The average balance of interest-bearing liabilities increased \$831.9 million from 2012 primarily due to the acquisition of Alliance, and totaled \$4.9 billion in 2013. The rate paid on interest-bearing liabilities decreased from 0.86% in 2012 to 0.62% in 2013. This decrease in rates, offset by an increase in average balances, caused a decrease in interest expense of \$4.6 million, or 12.9%, from \$35.2 million in 2012 to \$30.6 million in 2013.

Deposits

Average interest bearing deposits increased \$725.2 million, or 20.7%, from 2012 to 2013, due primarily to the acquisition of Alliance in March 2013. Average time deposits increased \$76.1 million, or 7.7%, during 2013 as compared to 2012. Average money market deposits increased \$227.2 million or 20.3% during 2013 when compared to 2012. Average NOW accounts increased \$172.7 million or 24.3% during 2013 as compared to 2012. The average balance of savings accounts increased \$249.1 million or 36.6% during 2013 when compared to 2012. The average balance of demand deposits increased \$344.3 million, or 30.2%, during 2013 when compared to 2012. This growth in demand deposits was driven principally by increases in accounts from retail, municipal, and commercial customers spurred by strategic expansion into new markets.

The rate paid on average interest-bearing deposits decreased from 0.54% during 2012 to 0.39% in 2013. The decrease in the rate on interest-bearing deposits was driven primarily by pricing decreases from money market accounts, NOW accounts and time deposits, which are sensitive to interest rate changes. The pricing decreases for these products resulted from the FRB maintaining a historic low Fed Funds target rate as well as an overall decrease in all interest rates. The rate paid for money market deposit accounts decreased from 0.18% during 2012 to 0.15% during 2013. The rate paid for NOW accounts decreased from 0.26% during 2012 to 0.17% during 2013. The rate paid for time deposits decreased from 1.45% during 2012 to 1.13% during 2013.

Table of Contents

The following table presents the maturity distribution of time deposits of \$100,000 or more at December 31:

Maturity Distribution of Time Deposits of \$100,000 or More

(In thousands)	December 31,	
	2013	2012
Within three months	\$93,489	\$69,205
After three but within twelve months	172,613	96,644
After one but within three years	79,990	153,453
Over three years	29,316	33,027
Total	\$375,408	\$352,329

Borrowings

Average short-term borrowings increased to \$280.8 million in 2013 from \$165.7 million in 2012. The average rate paid on short-term borrowings increased from 0.11% in 2012 to 0.18% in 2013. Average long-term debt decreased from \$368.3 million in 2012 to \$338.7 million in 2013.

The average balance of trust preferred debentures increased to \$96.5 million in 2013 compared to \$75.4 million in 2012 due to the acquisition of Alliance. The average rate paid for trust preferred debentures in 2013 was 2.16%, down slightly from 2.29% in 2012.

Short-term borrowings consist of Federal funds purchased and securities sold under repurchase agreements, which generally represent overnight borrowing transactions, and other short-term borrowings, primarily FHLB advances, with original maturities of one year or less. The Company has unused lines of credit and access to brokered deposits available for short-term financing of approximately \$1.6 billion and \$1.3 billion at December 31, 2013 and 2012, respectively. Securities collateralizing repurchase agreements are held in safekeeping by non-affiliated financial institutions and are under the Company's control. Long-term debt, which is comprised primarily of FHLB advances, are collateralized by the FHLB stock owned by the Company, certain of its mortgage-backed securities and a blanket lien on its residential real estate mortgage loans.

Noninterest Income

Noninterest income is a significant source of revenue for the Company and an important factor in the Company's results of operations. The following table sets forth information by category of noninterest income for the years indicated:

(In thousands)	Years ended December 31,		
	2013	2012	2011
Insurance and other financial services revenue	\$24,447	\$22,387	\$20,843
Service charges on deposit accounts	19,307	18,225	21,464
ATM and debit card fees	15,558	12,358	11,642
Retirement plan administration fees	11,497	10,097	8,918
Trust	16,682	9,172	8,864
Bank owned life insurance income	3,793	3,077	3,085
Net securities gains	1,426	599	150
Other	10,505	11,412	5,345
Total noninterest income	\$103,215	\$87,327	\$80,311

Table of Contents

Noninterest income for the year ended December 31, 2013 was \$103.2 million, up 18.2% from 2012, with the primary drivers being increases in trust revenue and ATM and debit card fees driven primarily by the acquisition of Alliance. In addition, NBT experienced a 9.2% increase in insurance and financial services revenue for the year ended December 31, 2013 as compared to 2012, due primarily to a \$1.0 million, or 6.0%, increase in insurance revenue as well as a \$1.0 million, or 19.5%, increase in financial services revenue. Retirement plan administration fees were also up \$1.4 million, or 13.9% for the year ended December 31, 2013 as compared to 2012 due to growth in new business during 2013.

Noninterest Expense

Noninterest expenses are also an important factor in the Company's results of operations. The following table sets forth the major components of noninterest expense for the years indicated:

(In thousands)	Years ended December 31,		
	2013	2012	2011
Salaries and employee benefits	\$113,580	\$104,815	\$99,212
Occupancy	20,720	17,415	16,363
Data processing and communications	15,353	13,437	12,271
Professional fees and outside services	13,309	10,463	8,921
Equipment	11,493	9,627	8,864
Office supplies and postage	6,563	6,489	6,073
FDIC expenses	4,960	3,832	4,267
Advertising	3,204	2,889	3,460
Amortization of intangible assets	4,872	3,394	3,046
Loan collection and other real estate owned	2,619	2,560	2,631
Merger expenses	12,364	2,608	804
Other	19,890	16,358	14,764
Total noninterest expense	\$228,927	\$193,887	\$180,676

Noninterest expense for the year ended December 31, 2013 was \$228.9 million, up \$35.0 million or 18.1%, from 2012. Excluding merger expenses totaling \$12.4 million and \$2.6 million for the years ended December 31, 2013 and 2012, respectively, noninterest expense was up \$25.3 million, or 13.2%, for 2013 as compared to 2012. Several noninterest expense categories were affected by the acquisition of Alliance in March 2013 and the full year impact of the June 2012 acquisition of Hampshire First Bank, with salaries and employee benefits and occupancy expenses being the primary drivers of the increase.

Income Taxes

Income tax expense for the year ended December 31, 2013 was \$28.2 million, up from \$22.8 million for the same period in 2012. The effective tax rate was 31.3% for the year ended December 31, 2013, compared to 29.5% for the same period in 2012.

The income tax expense on the Company's income was different than the income tax expense at the Federal statutory rate of 35% due primarily to tax exempt income and, to a lesser extent, the effect of state income taxes and Federal low income housing tax credits.

We calculate our current and deferred tax provision based on estimates and assumptions that could differ from the actual results reflected in income tax returns filed during the subsequent year. Adjustments based on filed returns are recorded when identified, which is generally in the third quarter of the subsequent year for U.S. federal and state provisions.

The amount of income taxes the Company pays is subject at times to ongoing audits by federal and state tax authorities, which often result in proposed assessments. The Company's estimate for the potential outcome for any uncertain tax issue is highly judgmental. The Company believes that it has adequately provided for any reasonably foreseeable outcome related to these matters. However, future results may include favorable or unfavorable adjustments to the estimated tax liabilities in the period the assessments are proposed or resolved or when statutes of limitation on potential assessments expire. As a result, the Company's effective tax rate may fluctuate significantly on a quarterly or annual basis.

Table of Contents

Risk Management – Credit Risk

Credit risk is managed through a network of loan officers, credit committees, loan policies, and oversight from the senior credit officers and Board of Directors. Management follows a policy of continually identifying, analyzing, and grading credit risk inherent in each loan portfolio. An ongoing independent review, subsequent to management's review, of individual credits in the commercial loan portfolio is performed by the independent loan review function. These components of the Company's underwriting and monitoring functions are critical to the timely identification, classification, and resolution of problem credits.

Nonperforming Assets

	As of December 31,									
(Dollars in thousands)	2013	%	2012	%	2011	%	2010	%	2009	%
Nonaccrual loans										
Commercial, commercial real estate and agricultural loans	\$27,033	54 %	\$20,923	53 %	\$17,506	46 %	\$24,402	57 %	\$25,521	66 %
Residential real estate mortgages	10,296	21 %	8,083	20 %	8,090	21 %	8,338	20 %	6,140	16 %
Consumer	7,213	14 %	8,440	21 %	8,724	23 %	8,765	21 %	6,249	16 %
Troubled debt restructured loans	5,423	11 %	2,230	6 %	3,970	10 %	962	2 %	836	2 %
Total nonaccrual loans	49,965	100%	39,676	100%	38,290	100%	42,467	100%	38,746	100%
Loans 90 days or more past due and still accruing										
Commercial, commercial real estate and agricultural loans	105	3 %	148	6 %	50	2 %	94	4 %	59	2 %
Residential real estate mortgages	808	22 %	330	13 %	763	24 %	919	40 %	602	24 %
Consumer	2,824	75 %	1,970	81 %	2,377	74 %	1,312	56 %	1,865	74 %
Total loans 90 days or more past due and still accruing	3,737	100%	2,448	100%	3,190	100%	2,325	100%	2,526	100%
Total nonperforming loans	53,702		42,124		41,480		44,792		41,272	
Other real estate owned	2,904		2,276		2,160		901		2,358	
Total nonperforming assets	\$56,606		\$44,400		\$43,640		\$45,693		\$43,630	
	0.99 %		0.98 %		1.09 %		1.24 %		1.13 %	

Total
nonperforming
loans to loans

Total

nonperforming

assets to total assets	0.74 %	0.73 %	0.78 %	0.86 %	0.80 %
------------------------	--------	--------	--------	--------	--------

Total allowance for

loan losses to

nonperforming

loans	129.29%	164.60%	171.97%	159.03%	161.25%
-------	---------	---------	---------	---------	---------

Total nonperforming assets were \$56.6 million at December 31, 2013, compared to \$44.4 million at December 31, 2012. Nonperforming loans at December 31, 2013 were \$53.7 million or 0.99% of total loans compared with \$42.1 million or 0.98% at December 31, 2012. Included in non-performing loans are \$16.1 million of non-accrual loans in the acquired loan portfolio. Excluding non-accrual acquired loans, originated non-accruals to originated loans was 0.76% at December 31, 2013. The Company recorded a provision for loan losses of \$22.4 million for the year ended December 31, 2013 compared with \$20.3 million for the year ended December 31, 2012. Net charge-offs to average loans for the year ended December 31, 2013 were 0.44%, compared with 0.55% for the year ended December 31, 2012. The allowance for loan losses was 129.29% of non-performing loans at December 31, 2013 as compared to 164.60% at December 31, 2012. Excluding acquired loans, the allowance for loan losses as a percentage of total originated loans was 1.56% at December 31, 2013.

46

Table of Contents

Impaired loans, which primarily consist of nonaccruing commercial, commercial real estate, agricultural, agricultural real estate loans and business banking loans, as well as certain consumer and residential real estate mortgage loans that have been modified in a troubled debt restructuring (“TDR”), increased to \$31.4 million at December 31, 2013 as compared to \$23.1 million at December 31, 2012. At December 31, 2013, \$5.0 million of the total impaired loans had a specific reserve allocation of \$0.7 million compared to \$8.4 million of impaired loans at December 31, 2012 which had a specific reserve allocation of \$2.8 million.

The allowance for loan losses is maintained at a level estimated by management to provide adequately for risk of probable losses inherent in the current loan portfolio. The adequacy of the allowance for loan losses is continuously monitored. It is assessed for adequacy using a methodology designed to ensure the level of the allowance reasonably reflects the loan portfolio’s risk profile. It is evaluated to ensure that it is sufficient to absorb all reasonably estimable credit losses inherent in the current loan portfolio.

Management considers the accounting policy relating to the allowance for loan losses to be a critical accounting policy given the inherent uncertainty in evaluating the levels of the allowance required to cover credit losses in the portfolio and the material effect that such judgments can have on the consolidated results of operations.

For purposes of evaluating the adequacy of the allowance, the Company considers a number of significant factors that affect the collectability of the portfolio. For individually analyzed loans, these include estimates of loss exposure, which reflect the facts and circumstances that affect the likelihood of repayment of such loans as of the evaluation date. For homogeneous pools of loans, estimates of the Company’s exposure to credit loss reflect a current assessment of a number of factors, which could affect collectability. These factors include: past loss experience; size, trend, composition, and nature of loans; changes in lending policies and procedures, including underwriting standards and collection, charge-offs and recoveries; trends experienced in nonperforming and delinquent loans; current economic conditions in the Company’s market; portfolio concentrations that may affect loss experienced across one or more components of the portfolio; the effect of external factors such as competition, legal and regulatory requirements; and the experience, ability, and depth of lending management and staff. In addition, various regulatory agencies, as an integral component of their examination process, periodically review the Company’s allowance for loan losses. Such agencies may require the Company to recognize additions to the allowance based on their examinations.

After a thorough consideration of the factors discussed above, any required additions to the allowance for loan losses are made periodically by charges to the provision for loan losses. These charges are necessary to maintain the allowance at a level which management believes is reasonably reflective of overall inherent risk of probable loss in the portfolio. While management uses available information to recognize losses on loans, additions to the allowance may fluctuate from one reporting period to another. These fluctuations are reflective of changes in risk associated with portfolio content and/or changes in management’s assessment of any or all of the determining factors discussed above.

Table of Contents

Total net charge-offs for 2013 were \$22.3 million, the same as 2012. Net charge-offs to average loans was 0.44% for 2013 as compared with 0.55% for 2012. Gross charge-offs increased to \$27.7 million for 2013 from \$26.5 million for 2012. Recoveries increased from \$4.2 million for the year ended December 31, 2012 to \$5.4 million for the year ended December 31, 2013.

Allowance for Loan Losses

(Dollars in thousands)

	2013	2012	2011	2010	2009
Balance at January 1	\$69,334	\$71,334	\$71,234	\$66,550	\$58,564
Loans charged-off					
Commercial and agricultural	10,459	8,750	8,969	12,969	11,500
Residential real estate mortgages	1,771	1,906	1,310	1,176	705
Consumer*	15,459	15,848	14,209	15,692	17,609
Total loans charged-off	27,689	26,504	24,488	29,837	29,814
Recoveries					
Commercial and agricultural	1,957	1,641	1,438	1,922	1,508
Residential real estate mortgages	272	38	7	43	133
Consumer*	3,136	2,556	2,406	2,747	2,767
Total recoveries	5,365	4,235	3,851	4,712	4,408
Net loans charged-off	22,324	22,269	20,637	25,125	25,406
Provision for loan losses	22,424	20,269	20,737	29,809	33,392
Balance at December 31	\$69,434	\$69,334	\$71,334	\$71,234	\$66,550
Allowance for loan losses to loans outstanding at end of year	1.28 %	1.62 %	1.88 %	1.97 %	1.83 %
Net charge-offs to average loans outstanding	0.44 %	0.55 %	0.56 %	0.69 %	0.70 %

* Consumer charge-off and recoveries include consumer and home equity.

In addition to the nonperforming loans discussed above, the Company has also identified approximately \$89.9 million in potential problem loans at December 31, 2013 as compared to \$79.6 million at December 31, 2012. Potential problem loans are loans that are currently performing, with a possibility of loss if weaknesses are not corrected. Such loans may need to be disclosed as nonperforming at some time in the future. Potential problem loans are classified by the Company's loan rating system as "substandard." At December 31, 2013, there were 26 potential problem loans exceeding \$1.0 million, totaling \$47.5 million in aggregate, compared to 22 potential problem loans exceeding \$1.0 million, totaling \$44.7 million at December 31, 2012. Management cannot predict the extent to which economic conditions may worsen or other factors which may impact borrowers and the potential problem loans. Accordingly, there can be no assurance that other loans will not become 90 days or more past due, be placed on nonaccrual, become restructured, or require increased allowance coverage and provision for loan losses. To mitigate this risk, the Company maintains a diversified loan portfolio, has no significant concentration in any particular industry, and originates loans primarily within its footprint.

The following table sets forth the allocation of the allowance for loan losses by category, as well as the percentage of loans in each category to total loans, as prepared by the Company. This allocation is based on management's assessment of the risk characteristics of each of the component parts of the total loan portfolio as of a given point in time and is subject to changes as and when the risk factors of each such component part change. The allocation is not indicative of either the specific amounts of the loan categories in which future charge-offs may be taken, nor should it be taken as an indicator of future loss trends. The allocation of the allowance to each category does not restrict the use of the allowance to absorb losses in any category.

Table of Contents

Allocation of the Allowance for Loan and Lease Losses

	December 31, 2013		2012		2011		2010		2009	
	Category Percent of		Category Percent of		Category Percent of		Category Percent of		Category Percent of	
(Dollars in thousands)	Allowance	Loans	Allowance	Loans	Allowance	Loans	Allowance	Loans	Allowance	Loans
Commercial and agricultural	\$35,090	44 %	\$35,624	47 %	\$38,831	45 %	\$40,101	44 %	\$36,599	41 %
Real estate mortgages	6,520	19 %	6,252	15 %	6,249	15 %	4,627	15 %	3,002	17 %
Consumer	27,694	37 %	27,162	38 %	26,049	40 %	26,126	41 %	26,664	42 %
Unallocated	130	0 %	296	0 %	205	0 %	380	0 %	285	0 %
Total	\$69,434	100 %	\$69,334	100 %	\$71,334	100 %	\$71,234	100 %	\$66,550	100 %

The Company's accounting policy relating to the allowance for loan losses requires a review of each significant loan type within the loan portfolio, considering asset quality trends for each type, including, but not limited to, delinquencies, nonaccruals, historical charge-off experience, and specific economic factors (e.g. milk prices are considered when reviewing agricultural loans). Based on this review, management believes the reserve allocations are adequate to address any trends in asset quality indicators. As a result of the general improvement and stabilization of asset quality indicators in 2013, as well as the aforementioned review of the loan portfolio, the allowance for loan losses as a percentage of originated loans decreased from 1.72% as of December 31, 2012 to 1.55% as of December 31, 2013. These acquired loans were recorded at fair value on the date of acquisition, with no carryover of the related allowance for loan losses. Generally, the fair value discount represents expected credit losses, net of market interest rate adjustments. The discount on loans receivable will be amortized to interest income over the estimated remaining life of the acquired loans using the level yield method.

At December 31, 2013, approximately 59% of the Company's loans were secured by real estate located in central and northern New York, northeastern Pennsylvania, western Massachusetts, southern New Hampshire and the Burlington, Vermont area. Accordingly, the ultimate collectability of a substantial portion of the Company's portfolio is susceptible to changes in market conditions of those areas. Management is not aware of any material concentrations of credit to any industry or individual borrowers.

Subprime mortgage lending, which has been the riskiest sector of the residential housing market, is not a market that the Company has ever actively pursued. The market does not apply a uniform definition of what constitutes "subprime" lending. Our reference to subprime lending relies upon the "Statement on Subprime Mortgage Lending" issued by the OTS and the other federal bank regulatory agencies (the "Agencies"), on June 29, 2007, which further referenced the "Expanded Guidance for Subprime Lending Programs," or the Expanded Guidance, issued by the Agencies by press release dated January 31, 2001. In the Expanded Guidance, the Agencies indicated that subprime lending does not refer to individual subprime loans originated and managed, in the ordinary course of business, as exceptions to prime risk selection standards. The Agencies recognize that many prime loan portfolios will contain such accounts. The Agencies also excluded prime loans that develop credit problems after acquisition and community development loans from the subprime arena. According to the Expanded Guidance, subprime loans are other loans to borrowers which display one or more characteristics of reduced payment capacity. Five specific criteria, which are not intended to be exhaustive and are not meant to define specific parameters for all subprime borrowers and may not match all markets or institutions' specific subprime definitions, are set forth, including having a FICO score of 660 or below. Based upon the definition and exclusions described above, the Company is a prime lender. Within the loan portfolio, there are loans that, at the time of origination, had FICO scores of 660 or below. However, since the Company is a portfolio lender, it reviews all data contained in borrower credit reports and does not base underwriting decisions

solely on FICO scores. We believe the aforementioned loans, when made, were amply collateralized and otherwise conformed to our prime lending standards.

Table of Contents

Liquidity Risk

Liquidity involves the ability to meet the cash flow requirements of customers who may be depositors wanting to withdraw funds or borrowers needing assurance that sufficient funds will be available to meet their credit needs. The Asset Liability Committee (ALCO) is responsible for liquidity management and has developed guidelines which cover all assets and liabilities, as well as off balance sheet items that are potential sources or uses of liquidity. Liquidity policies must also provide the flexibility to implement appropriate strategies. Requirements change as loans grow, deposits and securities mature, and payments on borrowings are made. Liquidity management includes a focus on interest rate sensitivity management with a goal of avoiding widely fluctuating net interest margins through periods of changing economic conditions.

The primary liquidity measurement the Company utilizes is called “Basic Surplus,” which captures the adequacy of its access to reliable sources of cash relative to the stability of its funding mix of average liabilities. This approach recognizes the importance of balancing levels of cash flow liquidity from short and long-term securities with the availability of dependable borrowing sources which can be accessed when necessary. At December 31, 2013, the Company’s Basic Surplus measurement was 9.7% of total assets, or \$734 million, which was above the Company’s minimum of 5% (calculated at \$383 million of period end total assets at December 31, 2013) set forth in its liquidity policies.

This Basic Surplus approach enables the Company to adequately manage liquidity from both operational and contingency perspectives. By tempering the need for cash flow liquidity with reliable borrowing facilities, the Company is able to operate with a more fully invested and, therefore, higher interest income generating securities portfolio. The makeup and term structure of the securities portfolio is, in part, impacted by the overall interest rate sensitivity of the balance sheet. Investment decisions and deposit pricing strategies are impacted by the liquidity position. At December 31, 2013, the Company considered its Basic Surplus position to be strong. However, certain events may adversely impact the Company’s liquidity position in 2014. Improvement in the economy may increase demand for equity related products or increase competitive pressure on deposit pricing, which, in turn, could result in a decrease in the Company’s deposit base or increase funding costs. Additionally, liquidity will come under additional pressure if loan growth exceeds deposit growth in 2014. These scenarios could lead to a decrease in the Company’s Basic Surplus measure below the minimum policy level of 5%. To manage this risk, the Company has the ability to purchase brokered time deposits, borrow against established borrowing facilities with other banks (Federal funds), and enter into repurchase agreements with investment companies. The additional liquidity that could be provided by these measures was \$1.2 billion at December 31, 2013. In addition, the Bank has enhanced its “Borrower-in-Custody” program with the FRB with the addition of the ability to pledge automobile loans. At December 31, 2013, the Bank had the capacity to borrow \$734 million from this program.

At December 31, 2013 and 2012, FHLB advances outstanding totaled \$638 million and \$339 million, respectively. The Bank is a member of the FHLB system and had additional borrowing capacity from the FHLB of approximately \$497 million at December 31, 2013 and \$418 million at December 31, 2012. In addition, unpledged securities could have been used to increase borrowing capacity at the FHLB by an additional \$426 million at December 31, 2013 or used to collateralize other borrowings, such as repurchase agreements.

At December 31, 2013, a portion of the Company’s loans and securities were pledged as collateral on borrowings. Therefore, future growth of earning assets will depend upon the Company’s ability to obtain additional funding, through growth of core deposits and collateral management, and may require further use of brokered time deposits, or other higher cost borrowing arrangements.

Table of Contents

Net cash flows provided by operating activities totaled \$116.6 million in 2013 and \$88.9 million in 2012. The critical elements of net operating cash flows include net income, adjusted for non-cash income and expense items such as the provision for loan losses, deferred income tax expense, depreciation and amortization, and cash flows generated through changes in other assets and liabilities.

Net cash flows used by investing activities totaled \$181.1 million and \$126.9 million in 2013 and 2012, respectively. Critical elements of investing activities are loan and investment securities transactions. The change in cash flows from investing activities was due primarily to the decrease in proceeds from maturities, calls, and principal paydowns of available for sale securities, which totaled \$376.5 million in 2013 as compared with \$573.8 million in 2012. This was partially offset by a decrease in the purchases of available for sale securities which totaled \$353.7 million in 2013 as compared to \$483.9 million in 2012.

Net cash flows provided by financing activities totaled \$59.7 million in 2013 as compared to \$72.3 million in 2012. The critical elements of financing activities are proceeds from deposits, borrowings, and stock issuances. In addition, financing activities are impacted by dividends and treasury stock transactions.

In connection with its financing and operating activities, the Company has entered into certain contractual obligations. The Company's future minimum cash payments, excluding interest, associated with its contractual obligations pursuant to its borrowing agreements, operating leases, and other obligations at December 31, 2013 are as follows:

Contractual Obligations
(In thousands)

	Payments Due by Period						
	2014	2015	2016	2017	2018	Thereafter	Total
Long-term debt obligations	\$12,460	\$308	\$90,313	\$115,312	\$90,313	\$117	\$308,823
Trust preferred debentures	-	-	-	-	-	101,196	101,196
Operating lease obligations	7,156	7,012	6,985	6,859	6,791	53,132	87,935
Retirement plan obligations	6,505	6,655	6,703	9,775	7,489	37,598	74,725
Capital lease obligations	169	169	113	38	7	-	496
Data processing commitments	11,575	11,248	10,471	10,471	8,455	13,126	65,346
Total contractual obligations	\$37,865	\$25,392	\$114,585	\$142,455	\$113,055	\$205,169	\$638,521

Commitments to Extend Credit

The Company makes contractual commitments to extend credit, which include unused lines of credit, which are subject to the Company's credit approval and monitoring procedures. At December 31, 2013 and 2012, commitments to extend credit in the form of loans, including unused lines of credit, amounted to \$1.1 billion and \$841.7 million, respectively. In the opinion of management, there are no material commitments to extend credit, including unused lines of credit that represent unusual risks. All commitments to extend credit in the form of loans, including unused lines of credit, expire within one year.

Standby Letters of Credit

The Company does not issue any guarantees that would require liability-recognition or disclosure, other than its stand-by letters of credit. The Company guarantees the obligations or performance of customers by issuing stand-by letters of credit to third parties. These stand-by letters of credit are frequently issued in support of third party debt, such as corporate debt issuances, industrial revenue bonds, and municipal securities. The risk involved in issuing stand-by letters of credit is essentially the same as the credit risk involved in extending loan facilities to customers, and they are subject to the same credit origination, portfolio maintenance and management procedures in effect to monitor other credit and off-balance sheet products. Typically, these instruments have terms of five years or less and

expire unused; therefore, the total amounts do not necessarily represent future cash requirements. At December 31, 2013 and 2012, outstanding stand-by letters of credit were approximately \$36.8 million and \$37.5 million, respectively. The fair value of the Company's stand-by letters of credit at December 31, 2013 and 2012 was not significant. The following table sets forth the commitment expiration period for stand-by letters of credit at December 31, 2013:

51

Table of Contents

Commitment Expiration of Standby

Letters of Credit

Within one year	\$24,849
After one but within three years	11,421
After three but within five years	196
After five years	371
Total	\$36,837

Interest Rate Swaps

Beginning in June 2012 with the acquisition of Hampshire First Bank, the Bank offers interest rate swap agreements to its customers. These agreements allow the Bank's customers to effectively fix the interest rate on a variable rate loan by entering into a separate agreement. Simultaneous with the execution of such an agreement with a customer, the Bank enters into a matching interest rate swap agreement with an unrelated third party provider, which allows the Bank to continue to receive the historical variable rate under the loan agreement with the customer. The agreement with the third party is not a hedge contract therefore changes in fair value are recorded through earnings. Assets and liabilities associated with the agreements are recorded in other assets and other liabilities on the balance sheet. Gains and losses are recorded as other noninterest income. The Bank is not subject to any fee or penalty should the customer elect to terminate the interest rate swap agreement prior to maturity. The Bank is exposed to credit loss equal to the fair value of the derivatives (not the notional amount of the derivatives) in the event of nonperformance by the counterparty to the interest rate swap agreements. Additionally, the Bank receives a fee from the customer that is recognized when the Bank has fulfilled its obligations under each agreement, which is generally upon execution of the agreement with the Bank's customer. Since the terms of the two interest rate swap agreements are identical, the income statement impact to the Bank is limited to the fees it receives from the customer. The Bank recognized approximately \$1.0 million in swap fee income in 2013. At December 31, 2013, the Bank maintained a \$0.2 million deposit with the counterparty to collateralize the swap agreements.

Loans Serviced for Others and Loans Sold with Recourse

The total amount of loans serviced by the Company for unrelated third parties was approximately \$554.4 million and \$309.2 million at December 31, 2013 and 2012, respectively. At December 31, 2013 and 2012, the Company had approximately \$2.2 million and \$1.2 million, respectively, of mortgage servicing rights. At December 31, 2013 and 2012, the Company serviced \$15.7 million and \$13.7 million, respectively, of agricultural loans sold with recourse. Due to sufficient collateral on these loans, no reserve is considered necessary at December 31, 2013 and 2012.

Capital Resources

Consistent with its goal to operate a sound and profitable financial institution, the Company actively seeks to maintain a "well-capitalized" institution in accordance with regulatory standards. The principal source of capital to the Company is earnings retention. The Company's capital measurements are in excess of both regulatory minimum guidelines and meet the requirements to be considered well-capitalized.

Table of Contents

The Company's principal source of funds to pay interest on trust preferred debentures and pay cash dividends to its shareholders are dividends from its subsidiaries. Various laws and regulations restrict the ability of banks to pay dividends to their shareholders. Generally, the payment of dividends by the Company in the future as well as the payment of interest on the capital securities will require the generation of sufficient future earnings by its subsidiaries.

The Bank also is subject to substantial regulatory restrictions on its ability to pay dividends to the Company. Under OCC regulations, the Bank may not pay a dividend, without prior OCC approval, if the total amount of all dividends declared during the calendar year, including the proposed dividend, exceeds the sum of its retained net income to date during the calendar year and its retained net income over the preceding two years. At December 31, 2013, approximately \$56.7 million of the total stockholders' equity of the Bank was available for payment of dividends to the Company without approval by the OCC. The Bank's ability to pay dividends also is subject to the Bank being in compliance with regulatory capital requirements. The Bank is currently in compliance with these requirements.

Stock Repurchase Plan

Under a previously disclosed stock repurchase plan, the Company purchased 584,925 shares of its common stock during the twelve month period ended December 31, 2013, for a total of \$12.5 million at an average price of \$21.30 per share. This plan expired on December 31, 2013. On July 22, 2013, the NBT Board of Directors authorized a new repurchase program for NBT to repurchase up to an additional 1,000,000 shares of its outstanding common stock. This plan expires on December 31, 2014.

Table of Contents

2012 OPERATING RESULTS AS COMPARED TO 2011 OPERATING RESULTS

Net Interest Income

While the rate paid on interest bearing liabilities decreased 17 basis points, the yield on interest earning assets declined 37 basis points compared to the same period for 2011, resulting in margin compression for the year ended December 31, 2012. The yield on securities available for sale was 2.45% for the year ended December 31, 2012, compared with 2.97% for the year ended December 31, 2011. This decrease was due primarily to the reinvestment of cash flows from maturing securities and cash received from branch acquisitions in 2011 and the first quarter of 2012 into lower yielding securities in the current rate environment. The average balance of securities available for sale for the year ended December 31, 2012 was \$1.2 billion, up approximately \$54.8 million, or 4.9%, from the year ended December 31, 2011. This increase was due primarily to reinvestment of cash flows from held to maturity securities into available for sale securities, and investment of liquidity from branch acquisition activity and deposit growth. The yield on loans was 5.17% for the year ended December 31, 2012, compared with 5.58% for the year ended December 31, 2011. The average balance of loans for the year ended December 31, 2012 was \$4.1 billion, up approximately \$375.5 million (including approximately \$124.3 million from acquisitions), or 10.2%, from the year ended December 31, 2011. The reduction in yields on earning assets was partially offset by a reduction in rates paid on interest bearing liabilities. The rate on time deposits was 1.45% for the year ended December 31, 2012, compared with 1.80% for the year ended December 31, 2011. The rate on money market deposit accounts was 0.18% for the year ended December 31, 2012, compared with 0.34% for the year ended December 31, 2011.

Loans and Corresponding Interest and Fees on Loans

The average balance of loans increased by approximately \$375.5 million, or 10.2%, from 2011 to 2012. The yield on average loans decreased from 5.58% in 2011 to 5.17% in 2012, as loan rates declined due to the historically low rate environment in 2012. Interest income from loans on a FTE basis increased 1.97%, from \$205.3 million in 2011 to \$209.4 million in 2012. This increase was due to the increase in average loan balances noted above, and was partially offset by the decrease in yields.

Total loans increased \$477.4 million, or 12.6% (6.8% organic growth) from December 31, 2011 to December 31, 2012. In June 2012, the Company acquired Hampshire First Bank in New Hampshire, including approximately \$219 million in loans, which contributed to this loan growth. Commercial loans increased \$83.5 million, or 13.7%, from \$611.3 million at December 31, 2011 to \$694.8 million at December 31, 2012, due to strong originations in 2012, particularly in our upstate New York markets and Vermont, as well as approximately \$29.9 million acquired from the aforementioned acquisition. Commercial real estate loans increased \$183.9 million, or 20.7%, from \$888.9 million at December 31, 2011 to \$1.1 billion at December 31, 2012, in large part due to strong originations in our upstate New York markets as well as originations from new markets, particularly Vermont. The Company also acquired approximately \$149.8 million in commercial real estate loans from the aforementioned acquisition. Real estate construction and development loans increased \$29.1 million from \$94.0 million at December 31, 2011 to \$123.1 million at December 31, 2012 due to the addition of a few large, commercial development loans during 2012 primarily from existing customers within our footprint. Residential real estate loans increased \$69.6 million (including approximately \$32.7 million from the aforementioned acquisition), from \$581.5 million at December 31, 2011 to \$651.1 million at December 31, 2012. The Company sold more fixed rate mortgages during 2012 than 2011 as market conditions in 2011 were not as favorable for such sales. Consumer loans increased \$101.4 million from \$946.5 million at December 31, 2011 to \$1.0 billion at December 31, 2012 in large part due to strong originations in our upstate New York markets as well as originations from new markets. Home equity loans increased modestly in 2012.

Table of Contents

Securities and Corresponding Interest and Dividend Income

The average balance of the amortized cost for securities available for sale increased \$54.8 million, or 4.9%, from 2011 to 2012. The yield on average securities available for sale was 2.45% for 2012 compared to 2.97% in 2011.

The average balance of securities held to maturity decreased from \$81.6 million in 2011 to \$65.6 million in 2012. At December 31, 2012, securities held to maturity were comprised primarily of tax-exempt municipal securities. The yield on securities held to maturity increased from 5.33% in 2011 to 5.46% in 2012.

The average balance of FRB and FHLB stock increased to \$28.4 million in 2012 from \$27.1 million in 2011 due in large part to the aforementioned acquisition of Hampshire First. The yield from investments in FRB and FHLB banks decreased from 5.13% in 2011 to 4.86% in 2012.

Deposits

Average interest bearing deposits increased \$227.9 million, or 7.0%, from 2011 to 2012, due primarily to the acquisition of Hampshire First in June 2012. Average time deposits increased \$79.8 million, or 8.7%, during 2012 as compared to 2011. Average money market deposits increased \$46.6 million or 4.4% during 2012 when compared to 2011. Average NOW accounts increased \$24.3 million or 3.6% during 2012 as compared to 2011. The average balance of savings accounts increased \$77.2 million or 12.8% during 2012 when compared to 2011. The average balance of demand deposits increased \$173.6 million, or 18.0%, from \$966.3 million in 2011 to \$1.1 billion in 2012. This growth in demand deposits was driven principally by increases in accounts from retail, municipal, and commercial customers spurred by strategic expansion into new markets.

The rate paid on average interest-bearing deposits decreased from 0.70% during 2011 to 0.54% in 2012. The decrease in the rate on interest-bearing deposits was driven primarily by pricing decreases from money market accounts and time deposits, which are sensitive to interest rate changes. The pricing decreases for these products resulted from the FRB maintaining a historic low Fed Funds target rate as well as an overall decrease in all interest rates. The rate paid for money market deposit accounts decreased from 0.34% during 2011 to 0.18% during 2012. The rate paid for NOW accounts decreased from 0.34% during 2011 to 0.26% during 2012. The rate paid for savings deposits decreased from 0.11% in 2011 to 0.08% in 2012 and the rate paid on time deposits decreased from 1.80% during 2011 to 1.45% during 2012.

Borrowings

Average short-term borrowings increased slightly to \$165.7 million in 2012 from \$154.0 million in 2011. The average rate paid on short-term borrowings decreased from 0.13% in 2011 to 0.11% in 2012, which was primarily driven by the FRB maintaining a historic low Fed Funds target rate of 0.25% (which directly impacts short-term borrowing rates). Average long-term debt decreased from \$370.0 million in 2011 to \$368.3 million in 2012.

The average balance of trust preferred debentures remained at \$75.4 million in 2012 compared to 2011. The average rate paid for trust preferred debentures in 2012 was 2.29%, down from 2.77% in 2011. The decrease in rate on the trust preferred debentures is due primarily to the reset of interest rate terms in two trust preferred debentures to variable rate from fixed rate. The third trust preferred debenture reset to a variable rate in a prior year and therefore, all associated interest expense on trust preferred debentures is now at a variable rate.

Table of Contents

Short-term borrowings consist of Federal funds purchased and securities sold under repurchase agreements, which generally represent overnight borrowing transactions, and other short-term borrowings, primarily FHLB advances, with original maturities of one year or less. The Company has unused lines of credit and access to brokered deposits available for short-term financing of approximately \$1.3 billion and \$1.1 billion at December 31, 2012 and 2011, respectively. Securities collateralizing repurchase agreements are held in safekeeping by non-affiliated financial institutions and are under the Company's control. Long-term debt, which is comprised primarily of FHLB advances, are collateralized by the FHLB stock owned by the Company, certain of its mortgage-backed securities and a blanket lien on its residential real estate mortgage loans.

Noninterest Income

Noninterest income for the year ended December 31, 2012 was \$87.3 million, up 8.7% or \$7.0 million, compared with \$80.3 million for the same period in 2011, primarily due to an increase in other noninterest income. Insurance and other financial services revenue increased approximately \$1.5 million for the year ended December 31, 2012, compared to the year ended December 31, 2011. This increase was due primarily to the acquisition of an insurance agency in 2011 as well as organic growth in commercial product lines. Retirement plan administration fees increased approximately \$1.2 million for the year ended December 31, 2012, compared to the year ended December 31, 2011, due primarily to an increase in customer base. ATM and debit card fees increased approximately \$0.7 million for the year ended December 31, 2012, compared to the year ended December 31, 2011, due primarily to an increase in card usage and customer base. Other noninterest income increased approximately \$6.1 million for the year ended December 31, 2012 as compared to December 31, 2011. This increase was due in part to a \$1.1 million payoff gain on a purchased commercial real estate loan. In addition, the Company recognized nonrecurring items totaling approximately \$1.4 million during 2012 including a prepayment penalty fee related to a previously disclosed loss of a retirement plan client and flood related recoveries. Further, mortgage banking revenue increased approximately \$2.6 million for the year ended December 31, 2012 as compared to the same period in 2011, as the Company sold certain residential mortgages as market conditions warranted. The Company sold approximately \$65.2 million residential mortgages during 2012, as compared to sales of approximately \$13.5 million during 2011, while also experiencing more favorable gains during 2012. The Company also realized net securities gains of approximately \$0.6 million during the year ended December 31, 2012, as compared to \$0.2 million for the same period in 2011. These increases were partially offset by a decrease in service charges on deposit accounts of approximately \$3.2 million, or 15.1%, for the year ended December 31, 2012, compared with the same period in 2011 primarily due to a decrease in overdraft fee income.

Noninterest Expense

Noninterest expense for the year ended December 31, 2012 was \$193.9 million, up \$13.2 million or 7.3%, for the same period in 2011, primarily due to an increase in employee salaries and benefits, professional fees, and acquisition expenses. Salaries and employee benefits increased \$5.6 million, or 5.6%, for the year ended December 31, 2012, compared with the same period in 2011. This increase was due primarily to increases in full-time-equivalent employees from acquisitions, merit increases, and increased pension expense. Professional fees and outside services increased \$1.5 million, or 17.3%, for the year ended December 31, 2012 as compared to 2011. Data processing and communications, occupancy, and equipment expenses increased approximately \$3.0 million collectively, or 7.9%, for the year ended December 31, 2012 as compared to 2011, due primarily to increased activity from recent expansion into new markets. The Company incurred approximately \$2.6 million in merger related expenses for the year ended December 31, 2012, as compared to \$0.8 million for the same period in 2011. These increases were partially offset by a decrease in Federal Deposit Insurance Corporation ("FDIC") expenses of approximately \$0.4 million for the year ended December 31, 2012 as compared to the year ended December 31, 2011. This decrease was due to the FDIC redefining the deposit insurance assessment base effective the second quarter of 2011. In addition, advertising expenses were down approximately \$0.6 million in 2012 as compared with 2011 due in large part to expense reduction initiatives.

Table of Contents

Recent Accounting Updates

In January 2014, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2014-01 —Investments (Topic 323), Accounting for Investments in Qualified Affordable Housing Projects. The amendments in this ASU provide guidance on accounting for investments by a reporting entity in flow-through limited liability entities that manage or invest in affordable housing projects that qualify for the low-income housing tax credit. The amendments permit reporting entities to make an accounting policy election to account for their investments in qualified affordable housing projects using the proportional amortization method if certain conditions are met. Under the proportional amortization method, an entity amortizes the initial cost of the investment in proportion to the tax credits and other tax benefits received and recognizes the net investment performance in the income statement as a component of income tax expense (benefit). The amendments in this ASU are effective for the Company for annual periods beginning January 1, 2015 and should be applied retrospectively to all periods presented. A reporting entity that uses the effective yield method to account for its investments in qualified affordable housing projects before the date of adoption may continue to apply the effective yield method for those preexisting investments. The Company does not expect the adoption of this ASU to have a material impact on the financial statements.

In January 2014, the FASB issued ASU No. 2014-04 —Receivables —Troubled Debt Restructurings by Creditors (Subtopic 310-40), Reclassification of Residential Real Estate Collateralized Consumer Mortgage Loans Upon Foreclosure. The amendments in this Update clarifying when an in substance repossession or foreclosure occurs, that is, when a creditor should be considered to have received physical possession of residential real estate property collateralizing a consumer mortgage loan such that the loan receivable should be derecognized and the real estate property recognized. The amendments in this ASU are effective for the Company beginning January 1, 2014 and we do not expect they will have a significant impact on the financial statements.

ITEM 7A. Quantitative and Qualitative Disclosure About Market Risk

Interest rate risk is the most significant market risk affecting the Company. Other types of market risk, such as foreign currency exchange rate risk and commodity price risk, do not arise in the normal course of the Company’s business activities or are immaterial to the results of operations.

Interest rate risk is defined as an exposure to a movement in interest rates that could have an adverse effect on the Company’s net interest income. Net interest income is susceptible to interest rate risk to the degree that interest-bearing liabilities mature or reprice on a different basis than earning assets. When interest-bearing liabilities mature or reprice more quickly than earning assets in a given period, a significant increase in market rates of interest could adversely affect net interest income. Similarly, when earning assets mature or reprice more quickly than interest-bearing liabilities, falling interest rates could result in a decrease in net interest income.

In an attempt to manage the Company’s exposure to changes in interest rates, management monitors the Company’s interest rate risk. Management’s asset/liability committee (ALCO) meets monthly to review the Company’s interest rate risk position and profitability, and to recommend strategies for consideration by the Board of Directors. Management also reviews loan and deposit pricing, and the Company’s securities portfolio, formulates investment and funding strategies, and oversees the timing and implementation of transactions to assure attainment of the Board’s objectives in the most effective manner. Notwithstanding the Company’s interest rate risk management activities, the potential for changing interest rates is an uncertainty that can have an adverse effect on net income.

In adjusting the Company’s asset/liability position, the Board and management attempt to manage the Company’s interest rate risk while minimizing the net interest margin compression. At times, depending on the level of general interest rates, the relationship between long and short-term interest rates, market conditions and competitive factors,

the Board and management may determine to increase the Company's interest rate risk position somewhat in order to increase its net interest margin. The Company's results of operations and net portfolio values remain vulnerable to changes in interest rates and fluctuations in the difference between long and short-term interest rates.

57

Table of Contents

The primary tool utilized by ALCO to manage interest rate risk is a balance sheet/income statement simulation model (interest rate sensitivity analysis). Information such as principal balance, interest rate, maturity date, cash flows, next repricing date (if needed), and current rates is uploaded into the model to create an ending balance sheet. In addition, ALCO makes certain assumptions regarding prepayment speeds for loans and mortgage related investment securities along with any optionality within the deposits and borrowings. The model is first run under an assumption of a flat rate scenario (i.e. no change in current interest rates) with a static balance sheet over a 12-month period. Two additional models are run in which a gradual increase of 200 bps and a gradual decrease of 100 bps takes place over a 12 month period with a static balance sheet. Under these scenarios, assets subject to prepayments are adjusted to account for faster or slower prepayment assumptions. Any investment securities or borrowings that have callable options embedded into them are handled accordingly based on the interest rate scenario. The resultant changes in net interest income are then measured against the flat rate scenario.

In the declining rate scenario, net interest income is projected to decrease slightly when compared to the forecasted net interest income in the flat rate scenario through the simulation period. The decrease in net interest income is a result of earning assets repricing downward, given potential higher prepayments and lower reinvestment rates, slightly faster than the interest bearing liabilities that are at or near their floors. In the rising rate scenarios, net interest income is projected to experience a decline from the flat rate scenario; however, the potential impact on earnings is dependent on the ability to lag deposit repricing on NOW, savings, MMDA, and CD accounts. Net interest income for the next twelve months in the +200/-100 bp scenarios, as described above, is within the internal policy risk limits of not more than a 7.5% change in net interest income. The following table summarizes the percentage change in net interest income in the rising and declining rate scenarios over a 12-month period from the forecasted net interest income in the flat rate scenario using the December 31, 2013 balance sheet position:

Table 10. Interest Rate
Sensitivity Analysis

Change in interest rates (In basis points)	Percent change in net interest income
+200	(3.77 %)
-100	(1.57 %)

The Company anticipates that under the current low rate environment, on a monthly basis, interest income is expected to decrease at a faster rate than interest expense given the potential higher prepayments and reinvestment into lower rates as deposit rates are at or near their respective floors. In order to protect net interest income from anticipated net interest margin compression in 2014, the Company will continue to focus on increasing earning assets through loan growth, asset mix of loans and investments, and leverage opportunities.

Table of Contents

ITEM 8. Financial Statements and Supplementary Data

Report of Independent Registered Public Accounting Firm

The Board of Directors and Stockholders
NBT Bancorp Inc.:

We have audited the accompanying consolidated balance sheets of NBT Bancorp Inc. and subsidiaries (the Company) as of December 31, 2013 and 2012, and the related consolidated statements of income, comprehensive income, changes in stockholders' equity and cash flows for each of the years in the three-year period ended December 31, 2013. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of NBT Bancorp Inc. and subsidiaries as of December 31, 2013 and 2012, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2013, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2013, based on criteria established in Internal Control — Integrated Framework (1992) issued by the Committee of Sponsoring Organizations of the Treadway Commission, and our report dated March 3, 2014 expressed an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

/S/ KPMG LLP
Albany, New York
March 3, 2014
59

Table of Contents

Consolidated Balance Sheets

	As of December 31,	
	2013	2012
(In thousands, except share and per share data)		
Assets		
Cash and due from banks	\$157,625	\$157,094
Short-term interest bearing accounts	1,301	6,574
Securities available for sale, at fair value	1,364,881	1,147,999
Securities held to maturity (fair value \$113,276 and \$61,535)	117,283	60,563
Trading securities	5,779	3,918
Federal Reserve and Federal Home Loan Bank stock	46,864	29,920
Loans	5,406,795	4,277,616
Less allowance for loan losses	69,434	69,334
Net loans	5,337,361	4,208,282
Premises and equipment, net	88,327	77,875
Goodwill	264,997	152,373
Intangible assets, net	25,557	16,962
Bank owned life insurance	114,966	80,702
Other assets	127,234	99,997
Total assets	\$7,652,175	\$6,042,259
Liabilities		
Demand (noninterest bearing)	\$1,645,641	\$1,242,712
Savings, NOW, and money market	3,223,441	2,558,376
Time	1,021,142	983,261
Total deposits	5,890,224	4,784,349
Short-term borrowings	456,042	162,941
Long-term debt	308,823	367,492
Junior subordinated debt	101,196	75,422
Other liabilities	79,321	69,782
Total liabilities	6,835,606	5,459,986
Stockholders' equity		
Preferred stock, \$0.01 par value; authorized 2,500,000 shares at December 31, 2013 and 2012	-	-
Common stock, \$0.01 par value. Authorized 100,000,000 shares at December 31, 2013 and December 31, 2012; issued 49,651,494 at December 31, 2013 and 39,305,131 at December 31, 2012	497	393
Additional paid-in-capital	574,152	346,692
Retained earnings	385,787	357,558
Accumulated other comprehensive loss	(16,765)	(5,880)
Common stock in treasury, at cost, 6,138,444 and 5,529,781 shares at December 31, 2013 and 2012, respectively	(127,102)	(116,490)
Total stockholders' equity	816,569	582,273
Total liabilities and stockholders' equity	\$7,652,175	\$6,042,259

See accompanying notes to consolidated financial statements.

Table of Contents

Consolidated Statements of Income

	Years ended December 31,		
	2013	2012	2011
(In thousands, except per share data)			
Interest, fee, and dividend income			
Interest and fees on loans and leases	\$238,672	\$208,458	\$204,370
Securities available for sale	25,510	27,005	31,083
Securities held to maturity	2,660	2,378	2,886
Other	1,881	1,556	1,658
Total interest, fee, and dividend income	268,723	239,397	239,997
Interest expense			
Deposits	16,290	18,848	23,020
Short-term borrowings	515	188	205
Long-term debt	11,755	14,428	14,404
Junior subordinated debt	2,084	1,730	2,092
Total interest expense	30,644	35,194	39,721
Net interest income	238,079	204,203	200,276
Provision for loan and lease losses	22,424	20,269	20,737
Net interest income after provision for loan and lease losses	215,655	183,934	179,539
Noninterest income			
Insurance and other financial services revenue	24,447	22,387	20,843
Service charges on deposit accounts	19,307	18,225	21,464
ATM and debit card fees	15,558	12,358	11,642
Retirement plan administration fees	11,497	10,097	8,918
Trust	16,682	9,172	8,864
Bank owned life insurance income	3,793	3,077	3,085
Net securities gains	1,426	599	150
Other	10,505	11,412	5,345
Total noninterest income	103,215	87,327	80,311
Noninterest expense			
Salaries and employee benefits	113,580	104,815	99,212
Occupancy	20,720	17,415	16,363
Data processing and communications	15,353	13,437	12,271
Professional fees and outside services	13,309	10,463	8,921
Equipment	11,493	9,627	8,864
Office supplies and postage	6,563	6,489	6,073
FDIC expenses	4,960	3,832	4,267
Advertising	3,204	2,889	3,460
Amortization of intangible assets	4,872	3,394	3,046
Loan collection and other real estate owned	2,619	2,560	2,631
Merger expenses	12,364	2,608	804
Other	19,890	16,358	14,764
Total noninterest expense	228,927	193,887	180,676
Income before income tax expense	89,943	77,374	79,174
Income tax expense	28,196	22,816	21,273
Net income	\$61,747	\$54,558	\$57,901
Earnings per share			
Basic	\$1.47	\$1.63	\$1.72
Diluted	1.46	1.62	1.71

See accompanying notes to consolidated financial statements.

Table of Contents

Consolidated Statements of Comprehensive Income

	Years ended December 31,		
	2013	2012	2011
(In thousands)			
Net income	\$61,747	\$54,558	\$57,901
Other comprehensive (loss) income, net of tax			
Unrealized net holding (losses) gains arising during the year (pre-tax amounts of \$(41,059), \$(2,471), and \$12,757)	(24,794)	(1,492)	7,703
Reclassification adjustment for net gains related to securities available for sale included in net income (pre-tax amounts of \$1,426, \$599, and \$150)	(861)	(362)	(90)
Amortization of prior service cost and actuarial gains (pre-tax amounts of \$2,790, \$3,593, and \$1,665)	1,601	2,092	999
Decrease (Increase) in prior service costs and unrecognized actuarial loss (pre-tax amounts of \$21,923, \$(24), and \$(15,546))	13,169	(14)	(9,381)
Total other comprehensive income (loss)	(10,885)	224	(769)
Comprehensive income	\$50,862	\$54,782	\$57,132

See accompanying notes to consolidated financial statements.

Table of Contents

Consolidated Statements of Changes in Stockholders' Equity

(In thousands except share and per share data)	Common stock	Additional paid-in-capital	Retained earnings	Accumulated other comprehensive (loss) income	Common stock in treasury	Total
Balance at December 31, 2010	\$ 380	\$ 314,023	\$ 299,797	\$ (5,335)	\$ (75,293)	\$ 533,572
Net income	-	-	57,901	-	-	57,901
Cash dividends - \$0.80 per share	-	-	(27,063)	-	-	(27,063)
Purchase of 1,458,639 treasury shares	-	-	-	-	(30,502)	(30,502)
Net issuance of 112,512 shares to employee stock plans, including tax benefit	-	62	(654)	-	2,319	1,727
Stock-based compensation	-	3,244	-	-	-	3,244
Other comprehensive loss	-	-	-	(769)	-	(769)
Balance at December 31, 2011	\$ 380	\$ 317,329	\$ 329,981	\$ (6,104)	\$ (103,476)	\$ 538,110
Net income	-	-	54,558	-	-	54,558
Cash dividends - \$0.80 per share	-	-	(26,712)	-	-	(26,712)
Purchase of 769,568 treasury shares	-	-	-	-	(15,490)	(15,490)
Net issuance of 1,269,592 shares for acquisition	13	25,811	-	-	-	25,824
Net issuance of 118,616 shares to employee stock plans, including tax benefit	-	(812)	(269)	-	2,476	1,395
Stock-based compensation	-	4,364	-	-	-	4,364
Other comprehensive income	-	-	-	224	-	224
Balance at December 31, 2012	\$ 393	\$ 346,692	\$ 357,558	\$ (5,880)	\$ (116,490)	\$ 582,273
Net income	-	-	61,747	-	-	61,747
Cash dividends - \$0.81 per share	-	-	(33,518)	-	-	(33,518)
Purchase of 584,925 treasury shares	-	-	-	-	(12,459)	(12,459)
Issuance of 10,346,363 shares, net of 408,957 treasury shares, for acquisition	104	225,447	-	-	(5,779)	219,772
Net issuance of 385,219 shares to employee stock plans, including tax benefit	-	(2,292)	-	-	7,626	5,334
Stock-based compensation	-	4,305	-	-	-	4,305
Other comprehensive loss	-	-	-	(10,885)	-	(10,885)
Balance at December 31, 2013	\$ 497	\$ 574,152	\$ 385,787	\$ (16,765)	\$ (127,102)	\$ 816,569

See accompanying notes to consolidated financial statements.

Table of Contents

Consolidated Statements of Cash Flows

	Years ended December 31,		
	2013	2012	2011
(In thousands)			
Operating activities			
Net income	\$61,747	\$54,558	\$57,901
Adjustments to reconcile net income to net cash provided by operating activities			
Provision for loan and lease losses	22,424	20,269	20,737
Depreciation and amortization of premises and equipment	7,948	6,276	5,463
Net accretion on securities	5,058	2,408	1,597
Amortization of intangible assets	4,872	3,394	3,046
Stock based compensation	4,305	4,364	3,244
Bank owned life insurance income	(3,793)	(3,077)	(3,085)
Trading security purchases	(1,085)	(753)	(447)
(Gains) losses in trading securities	(776)	(103)	193
Deferred income tax expense (benefit)	2,344	(10)	(9,478)
Proceeds from sale of loans held for sale	71,342	65,160	13,545
Originations and purchases of loans held for sale	(66,512)	(66,252)	(14,167)
Net gains on sales of loans held for sale	(1,288)	(2,469)	(329)
Net security gains	(1,426)	(599)	(151)
Net gains on sales of other real estate owned	(1,106)	(988)	(2,531)
Net decrease (increase) in other assets	20,463	6,804	(3,579)
Net (decrease) increase in other liabilities	(5,219)	(128)	11,806
Net cash provided by operating activities	119,298	88,854	83,765
Investing activities			
Net cash provided by acquisitions	80,883	52,871	81,467
Securities available for sale:			
Proceeds from maturities, calls, and principal paydowns	376,509	573,828	541,555
Proceeds from sales	27,593	1,790	2,437
Purchases	(353,714)	(483,858)	(648,048)
Securities held to maturity:			
Proceeds from maturities, calls, and principal paydowns	34,413	31,506	47,186
Purchases	(84,621)	(20,193)	(20,736)
Net increase in loans	(255,318)	(277,530)	(172,920)
Net (increase) decrease in Federal Reserve and FHLB stock	(8,957)	(1,886)	226
Proceeds from bank owned life insurance	-	-	758
Purchases of premises and equipment, net	(5,766)	(6,994)	(9,954)
Proceeds from sales of other real estate owned	5,224	3,616	2,531
Net cash used in investing activities	(183,754)	(126,850)	(175,498)
Financing activities			
Net (decrease) increase in deposits	(7,545)	135,095	87,992
Net increase (decrease) in short-term borrowings	271,497	(18,651)	22,158
Proceeds from issuance of long-term debt	-	-	156
Repayments of long-term debt	(163,595)	(3,354)	(2,146)
Excess tax benefit from exercise of stock options	(178)	8	341
Proceeds from the issuance of shares to employee benefit plans and other stock plans	5,512	1,387	1,386
Purchase of treasury stock	(12,459)	(15,490)	(30,502)
Cash dividends and payments for fractional shares	(33,518)	(26,712)	(27,063)
Net cash provided by financing activities	59,714	72,283	52,322
Net (decrease) increase in cash and cash equivalents	(4,742)	34,287	(39,411)

Edgar Filing: NBT BANCORP INC - Form 10-K

Cash and cash equivalents at beginning of year	163,668	129,381	168,792
Cash and cash equivalents at end of year	\$158,926	\$163,668	\$129,381

64

Table of Contents

Supplemental disclosure of cash flow information	Years ended December 31,		
Cash paid during the year for:	2013	2012	2011
Interest	\$31,307	\$35,344	\$40,135
Income taxes, net of refund	20,848	25,512	31,258
Noncash investing activities:			
Loans transferred to other real estate owned	\$4,746	\$2,734	\$2,927
Acquisitions:			
Fair value of assets acquired	\$1,505,490	\$258,467	\$67,020
Fair value of liabilities assumed	1,285,718	285,012	148,487
Fair value of debt issued in purchase combination	-	502	2,460

See accompanying notes to consolidated financial statements.

Table of Contents

NBT BANCORP INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements

December 31, 2013 and 2012

(1) Summary of Significant Accounting Policies

The accounting and reporting policies of NBT Bancorp Inc. (“NBT Bancorp”) and its subsidiaries, NBT Bank, National Association (“NBT Bank”), NBT Holdings, Inc., and NBT Financial Services, Inc., conform, in all material respects, to U.S. generally accepted accounting principles (“GAAP”) and to general practices within the banking industry. Collectively, NBT Bancorp and its subsidiaries are referred to herein as “the Company.”

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

Estimates associated with the allowance for loan losses, income taxes, pension expense, fair values of financial instruments, status of contingencies and other-than-temporary impairment on investments and other real estate owned (OREO) are particularly susceptible to material change in the near term.

The following is a description of significant policies and practices:

Consolidation

The accompanying consolidated financial statements include the accounts of NBT Bancorp and its wholly owned subsidiaries mentioned above. All material intercompany transactions have been eliminated in consolidation. Amounts previously reported in the consolidated financial statements are reclassified whenever necessary to conform to the current year’s presentation. In the “Parent Company Financial Information,” the investment in subsidiaries is recorded using the equity method of accounting.

The Company determines whether it has a controlling financial interest in an entity by first evaluating whether the entity is a voting interest entity or a variable interest entity under GAAP. Voting interest entities are entities in which the total equity investment at risk is sufficient to enable the entity to finance itself independently and provides the equity holders with the obligation to absorb losses, the right to receive residual returns and the right to make decisions about the entity’s activities. The Company consolidates voting interest entities in which it has all, or at least a majority of, the voting interest. As defined in applicable accounting standards, variable interest entities (“VIEs”) are entities that lack one or more of the characteristics of a voting interest entity. A controlling financial interest in a VIE is present when the Company has both the power and ability to direct the activities of the VIE that most significantly impact the VIE’s economic performance and an obligation to absorb losses or the right to receive benefits that could potentially be significant to the VIE. The Company’s wholly owned subsidiaries CNBF Capital Trust I, NBT Statutory Trust I, NBT Statutory Trust II, Alliance Financial Capital Trust I and Alliance Financial Capital Trust II are VIEs for which the Company is not the primary beneficiary. Accordingly, the accounts of these entities are not included in the Company’s consolidated financial statements.

Table of Contents

Segment Report

The Company's operations are primarily in the community banking industry and include the provision of traditional banking services. The Company also provides other services through its subsidiaries such as insurance, retirement plan administration, and trust administration. The Company operates solely in the geographical regions of central and upstate New York, northeastern Pennsylvania, western Massachusetts, southern New Hampshire and Burlington, Vermont. The Company has no reportable operating segments.

Cash Equivalents

The Company considers amounts due from correspondent banks, cash items in process of collection, and institutional money market mutual funds to be cash equivalents for purposes of the consolidated statements of cash flows.

Securities

The Company classifies its securities at date of purchase as either available for sale, held to maturity or trading. Held to maturity debt securities are those that the Company has the ability and intent to hold until maturity. Available for sale securities are recorded at fair value. Unrealized holding gains and losses, net of the related tax effect, on available for sale securities are excluded from earnings and are reported in stockholders' equity and the statement of comprehensive income as a component of accumulated other comprehensive income or loss. Held to maturity securities are recorded at amortized cost. Trading securities are recorded at fair value, with net unrealized gains and losses recognized in income. Transfers of securities between categories are recorded at fair value at the date of transfer. Declines in the fair value of held-to-maturity and available-for-sale securities below their cost that are deemed to be other than temporary are reflected in earnings as realized losses or in other comprehensive income, depending on whether the Company intends to sell the security or more likely than not will be required to sell the security before recovery of its amortized cost basis less any current-period credit loss. If the Company intends to sell the security or more likely than not will be required to sell the security before recovery of its amortized cost basis less any current-period credit loss, the other-than-temporary impairment shall be recognized in earnings equal to the entire difference between the investment's amortized cost basis and its fair value at the balance sheet date. If the Company does not intend to sell the security and it is not more likely than not that the entity will be required to sell the security before recovery of its amortized cost basis less any current-period credit loss, the other-than-temporary impairment shall be separated into (a) the amount representing the credit loss and (b) the amount related to all other factors. The amount of the total other-than-temporary impairment related to the credit loss shall be recognized in earnings. The amount of the total other-than-temporary impairment related to other factors shall be recognized in other comprehensive income, net of applicable taxes.

In estimating other-than-temporary impairment losses, management considers, among other things, (i) the length of time and the extent to which the fair value has been less than cost, (ii) the financial condition and near-term prospects of the issuer, and (iii) the historical and implied volatility of the fair value of the security.

Non-marketable equity securities are carried at cost.

Premiums and discounts are amortized or accreted over the life of the related security as an adjustment to yield using the interest method. Dividend and interest income are recognized when earned. Realized gains and losses on securities sold are derived using the specific identification method for determining the cost of securities sold.

Investments in Federal Reserve Bank ("FRB") and Federal Home Loan Bank ("FHLB") stock are required for membership in those organizations and are carried at cost since there is no market value available. The FHLB New York continues to pay dividends and repurchase stock. As such, the Company has not recognized any impairment on its holdings of FHLB stock.

Table of Contents

Loans

Loans are recorded at their current unpaid principal balance, net of unearned income and unamortized loan fees and expenses, which are amortized under the effective interest method over the estimated lives of the loans. Interest income on loans is accrued based on the principal amount outstanding.

For all loan classes within the Company's loan portfolio, loans are placed on nonaccrual status when timely collection of principal and interest in accordance with contractual terms is doubtful. Loans are transferred to nonaccrual status generally when principal or interest payments become ninety days delinquent, unless the loan is well secured and in the process of collection, or sooner when management concludes circumstances indicate that borrowers may be unable to meet contractual principal or interest payments. When a loan is transferred to a nonaccrual status, all interest previously accrued in the current period but not collected is reversed against interest income in that period. Interest accrued in a prior period and not collected is charged-off against the allowance for loan losses.

If ultimate repayment of a nonaccrual loan is expected, any payments received are applied in accordance with contractual terms. If ultimate repayment of principal is not expected, any payment received on a nonaccrual loan is applied to principal until ultimate repayment becomes expected. For all loan classes within the Company's loan portfolio, nonaccrual loans are returned to accrual status when they become current as to principal and interest and demonstrate a period of performance under the contractual terms and, in the opinion of management, are fully collectible as to principal and interest. For loans in all portfolios, the principal amount is charged off in full or in part as soon as management determines, based on available facts, that the collection of principal in full is improbable. For commercial loans, management considers specific facts and circumstances relative to individual credits in making such a determination. For consumer and residential loan classes, management uses specific guidance and thresholds from the Federal Financial Institutions Examination Council's Uniform Retail Credit Classification and Account Management Policy.

Commercial type loans are considered impaired when it is probable that the borrower will not repay the loan according to the original contractual terms of the loan agreement, and all loan types are considered impaired if the loan is restructured in a troubled debt restructuring ("TDR"). In determining that we will be unable to collect all principal and interest payments due in accordance with the contractual terms of the loan agreements, we consider factors such as payment history and changes in the financial condition of individual borrowers, local economic conditions, historical loss experience and the conditions of the various markets in which the collateral may be liquidated.

A loan is considered to be a TDR when the Company grants a concession to the borrower because of the borrower's financial condition that the Company would not otherwise consider. Such concessions include the reduction of interest rates, forgiveness of all or a portion of principal or interest, or other modifications at interest rates that are less than the current market rate for new obligations with similar risk. TDR loans are nonaccrual loans; however, they can be returned to accrual status after a period of performance, generally evidenced by six months of compliance with their modified terms.

When the Company modifies a loan, management evaluates any possible impairment based on the present value of the expected future cash flows, discounted at the contractual interest rate of the original loan agreement, except when the sole (remaining) source of repayment for the loan is the operation or liquidation of the collateral. In these cases, management uses the current fair value of the collateral, less selling costs, instead of discounted cash flows. If management determines that the value of the modified loan is less than the recorded investment in the loan (net of previous charge-offs, deferred loan fees or costs and unamortized premium or discount), impairment is recognized by segment or class of loan as applicable, through an allowance estimate or a charge-off to the allowance. Segment and class status is determined by the loan's classification at origination.

Table of Contents

Allowance for Loan Losses

The allowance for loan losses is the amount which, in the opinion of management, is necessary to absorb probable losses inherent in the loan portfolio. The allowance is determined based upon numerous considerations, including local and regional conditions, the growth and composition of the loan portfolio with respect to the mix between the various types of loans and their related risk characteristics, a review of the value of collateral supporting the loans, comprehensive reviews of the loan portfolio by the independent loan review staff and management, as well as consideration of volume and trends of delinquencies, nonperforming loans, and loan charge-offs. Loan losses are charged off against the allowance, while recoveries of amounts previously charged off are credited to the allowance. As a result of tests of adequacy, required additions to the allowance for loan losses are made periodically by charges to the provision for loan losses.

The allowance for loan losses related to impaired loans specifically allocated for impairment is based on discounted cash flows using the loan's initial effective interest rate or the fair value of the collateral for certain loans where repayment of the loan is expected to be provided solely by the underlying collateral (collateral dependent loans). The Company's impaired loans are generally collateral dependent. The Company considers the estimated cost to sell, on a discounted basis, when determining the fair value of collateral in the measurement of impairment if those costs are expected to reduce the cash flows available to repay or otherwise satisfy the loans.

Management believes that the allowance for loan losses is adequate. While management uses available information to recognize loan losses, future additions to the allowance for loan losses may be necessary based on changes in economic conditions or changes in the values of properties securing loans in the process of foreclosure. In addition, various regulatory agencies, as an integral part of their examination process, periodically review the Company's allowance for loan losses. Such agencies may require the Company to recognize additions to the allowance for loan losses based on their judgments about information available to them at the time of their examination which may not be currently available to management.

Premises and Equipment

Premises and equipment are stated at cost, less accumulated depreciation. Depreciation of premises and equipment is determined using the straight-line method over the estimated useful lives of the respective assets. Expenditures for maintenance, repairs, and minor replacements are charged to expense as incurred.

Other Real Estate Owned

OREO consists of properties acquired through foreclosure or by acceptance of a deed in lieu of foreclosure. These assets are recorded at the lower of fair value of the asset acquired less estimated costs to sell or "cost" (defined as the fair value at initial foreclosure). At the time of foreclosure, or when foreclosure occurs in-substance, the excess, if any, of the loan over the fair market value of the assets received, less estimated selling costs, is charged to the allowance for loan losses and any subsequent valuation write-downs are charged to other expense. In connection with the determination of the allowance for loan losses and the valuation of other real estate owned, management obtains appraisals for properties. Operating costs associated with the properties are charged to expense as incurred. Gains on the sale of OREO are included in income when title has passed and the sale has met the minimum down payment requirements prescribed by GAAP. The balance of OREO at December 31, 2013 and 2012 was approximately \$2.9 million and \$2.3 million, respectively, and is recorded in Other Assets on the Consolidated Balance Sheet.

Table of Contents

Acquired Loans

Acquired loans are initially measured at fair value as of the acquisition date without carryover of historical allowance for loan losses.

For loans that meet the criteria stipulated in ASC 310-30, the Company shall recognize the accretable yield, which is defined as the excess of all cash flows expected at acquisition over the initial fair value of the loan, as interest income on a level-yield basis over the expected remaining life of the loan. The excess of the loan's contractually required payments over the cash flows expected to be collected is the nonaccretable difference. The nonaccretable difference shall not be recognized as an adjustment of yield, a loss accrual, or a valuation allowance. Decreases in the expected cash flows in subsequent periods require the establishment of an allowance for loan losses. Improvements in expected cash flows in future periods result in a reduction of the nonaccretable discount, with such amount reclassified as part of the accretable yield and subsequently recognized in interest income over the remaining lives of the acquired loans on a level-yield basis if the amount and timing of future cash flows is reasonably estimable.

Acquired loans that met the criteria for nonaccrual of interest prior to the acquisition are considered performing upon acquisition, regardless of whether the customer is contractually delinquent, if the Company can reasonably estimate the timing and amount of the expected cash flows on such loans and if the Company expects to fully collect the new carrying value of the loans. As such, the Company may no longer consider the loan to be nonaccrual or nonperforming and may accrue interest on these loans, including the impact of any accretable yield. As such, charge-offs on acquired loans are first applied to the nonaccretable difference and then to any allowance for loan losses recognized subsequent to acquisition.

For loans that meet the criteria stipulated in ASC 310-20, the Company shall amortize/accrete into interest income the premium/discount determined at the date of purchase on a level-yield basis over the life of the loan. Subsequent to the acquisition date, the methods utilized to estimate the required allowance for loan losses are similar to originated loans. Loans accounted for under ASC 310-20 are placed on nonaccrual status when past due in accordance with the Company's nonaccrual policy.

Subsequent to acquisition the estimate of cash flows expected to be collected on loans accounted for in accordance with ASC 310-20 is periodically re-assessed. These re-assessments involve the use of key assumptions and estimates, similar to those used in the initial estimate of fair value. A decrease in expected cash flows in subsequent periods may indicate that the loan pool is impaired, which would require the establishment of an allowance for loan losses by a charge to the provision for credit losses.

An acquired loan may be resolved either through receipt of payment (in full or in part) from the borrower, the sale of the loan to a third party, or foreclosure of the collateral. In the event of a sale of the loan, a gain or loss on sale is recognized and reported within noninterest income based on the difference between the sales proceeds and the carrying amount of the loan. In other cases, individual loans are removed from the pool based on comparing the amount received from its resolution (fair value of the underlying collateral less costs to sell in the case of a foreclosure) with its outstanding balance. Any difference between these amounts is recorded as a charge-off through the allowance for loan losses. Acquired loans subject to modification are not removed from the pool even if those loans would otherwise be deemed troubled debt restructurings as the pool, and not the individual loan, represents the unit of account.

Table of Contents

Goodwill and Other Intangible Assets

Goodwill and intangible assets that have indefinite useful lives are not amortized, but are tested at least annually for impairment. Intangible assets that have finite useful lives are amortized over their useful lives. Core deposit intangibles and trust intangibles at the Company are amortized using the sum-of-the-years'-digits method. Covenants not to compete are amortized on a straight-line basis. Customer lists are amortized using an accelerated method.

When facts and circumstances indicate potential impairment of amortizable intangible assets, the Company evaluates the recoverability of the asset carrying value, using estimates of undiscounted future cash flows over the remaining asset life. Any impairment loss is measured by the excess of carrying value over fair value. Goodwill impairment tests are performed on an annual basis or when events or circumstances dictate. In these tests, the fair values of each reporting unit, or segment, is compared to the carrying amount of that reporting unit in order to determine if impairment is indicated. If so, the implied fair value of the reporting unit's goodwill is compared to its carrying amount and the impairment loss is measured by the excess of the carrying value over fair value.

Treasury Stock

Treasury stock acquisitions are recorded at cost. Subsequent sales of treasury stock are recorded on an average cost basis. Gains on the sale of treasury stock are credited to additional paid-in-capital. Losses on the sale of treasury stock are charged to additional paid-in-capital to the extent of previous gains, otherwise charged to retained earnings.

Income Taxes

Income taxes are accounted for under the asset and liability method. Deferred income taxes are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred taxes of a change in tax rates is recognized in income in the period that includes the enactment date. The Company recognizes interest accrued and penalties related to unrecognized tax benefits in income tax expense.

Stock-Based Compensation

We maintain various long-term incentive stock benefit plans under which we grant stock options, restricted stock awards, and restricted stock units to certain directors and key employees. We recognize compensation expense in our income statement over the requisite service period, based on the grant-date fair value of the award. The fair values of options are estimated using the Black-Scholes option pricing model. For restricted stock awards and units, we recognize compensation expense ratably over the vesting period for the fair value of the award, measured at the grant date.

The Company's stock-based employee compensation plan is described in Note 14 "Stock-Based Compensation," of this Report.

Table of Contents

Interest Rate Swaps

The Bank offers interest rate swap agreements to its customers. These agreements allow the Bank's customers to effectively fix the interest rate on a variable rate loan by entering into a separate agreement. Simultaneous with the execution of such an agreement with a customer, the Bank enters into a matching interest rate swap agreement with an unrelated third party provider, which allows the Bank to continue to receive the historical variable rate under the loan agreement with the customer. The agreement with the third party is not a hedge contract therefore changes in fair value are recorded through earnings. Assets and liabilities associated with the agreements are recorded in other assets and other liabilities on the balance sheet. Gains and losses are recorded as other noninterest income. The Bank is not subject to any fee or penalty should the customer elect to terminate the interest rate swap agreement prior to maturity. The Bank is exposed to credit loss equal to the fair value of the derivatives (not the notional amount of the derivatives) in the event of nonperformance by the counterparty to the interest rate swap agreements. Additionally, the Bank receives a fee from the customer that is recognized when the Bank has fulfilled its obligations under each agreement, which is generally upon execution of the agreement with the Bank's customer. Since the terms of the two interest rate swap agreements are identical, the income statement impact to the Bank is generally limited to the fees it receives from the customer.

Other Financial Instruments

The Company is a party to certain other financial instruments with off-balance-sheet risk such as commitments to extend credit, unused lines of credit, as well as certain mortgage loans sold to investors with recourse. The Company's policy is to record such instruments when funded.

Standby letters of credit are conditional commitments issued to guarantee the performance of a customer to a third party. The credit risk involved in issuing letters of credit is essentially the same as that involved in extending loan facilities to customers. Under the standby letters of credit, the Company is required to make payments to the beneficiary of the letters of credit upon request by the beneficiary contingent upon the customer's failure to perform under the terms of the underlying contract with the beneficiary. Standby letters of credit typically have one year expirations with an option to renew upon annual review. The Company typically receives a fee for these transactions. The fair value of stand-by letters of credit is recorded upon inception.

Loan Sales and Loan Servicing

The Company originates and services residential mortgage loans for consumers and sells 15-year, 20-year and 30-year residential real estate mortgages in the secondary market when the interest rate environment is determined to be favorable by management, while retaining servicing rights on the sold loans. Loan sales are recorded when the sales are funded. Mortgage servicing rights are recorded at fair value upon sale of the loan. Loans held for sale are recorded at the lower of cost or market.

Repurchase Agreements

Repurchase agreements are accounted for as secured financing transactions since the Company maintains effective control over the transferred securities and the transfer meets the other criteria for such accounting. Obligations to repurchase securities sold are reflected as a liability in the Consolidated Balance Sheets. The securities underlying the agreements are delivered to a custodial account for the benefit of the dealer or bank with whom each transaction is executed. The dealers or banks, who may sell, loan or otherwise dispose of such securities to other parties in the normal course of their operations, agree to resell to the Company the same securities at the maturities of the agreements.

Earnings Per Share

Basic earnings per share (“EPS”) excludes dilution and is computed by dividing income available to common stockholders by the weighted average number of common shares outstanding for the period. Diluted EPS reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the earnings of the entity (such as the Company’s dilutive stock options and restricted stock).

Table of Contents

Subsequent Events

The Company has evaluated subsequent events for potential recognition and/or disclosure and there were none identified.

Comprehensive Income

At the Company, comprehensive income represents net income plus other comprehensive income (loss), which consists primarily of the net change in unrealized gains or losses on securities available for sale for the period and changes in the funded status of employee benefit plans. Accumulated other comprehensive (loss) income represents the net unrealized gains or losses on securities available for sale and the previously unrecognized portion of the funded status of employee benefit plans, net of income taxes, as of the consolidated balance sheet dates.

Pension Costs

The Company maintains a noncontributory, defined benefit pension plan covering substantially all employees, as well as supplemental employee retirement plans covering certain executives and a defined benefit postretirement healthcare plan that covers certain employees. Costs associated with these plans, based on actuarial computations of current and future benefits for employees, are charged to current operating expenses.

Trust Operations

Assets held by the Company in a fiduciary or agency capacity for its customers are not included in the accompanying consolidated balance sheets, since such assets are not assets of the Company. Trust income is recognized on the accrual method based on contractual rates applied to the balances of trust accounts.

Fair Value Measurements

Fair value is an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. Fair value measurements are not adjusted for transaction costs. A fair value hierarchy prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy are described below:

Level 1 - Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities;

Level 2 - Quoted prices for similar assets or liabilities in active markets, quoted prices in markets that are not active, or inputs that are observable, either directly or indirectly, for substantially the full term of the asset or liability;

Level 3 - Prices or valuation techniques that require inputs that are both significant to the fair value measurement and unobservable (i.e., supported by little or no market activity).

A financial instrument's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement.

Table of Contents

The types of instruments valued based on quoted market prices in active markets include most U.S. government and agency securities, many other sovereign government obligations, liquid mortgage products, active listed equities and most money market securities. Such instruments are generally classified within level 1 or level 2 of the fair value hierarchy. The Company does not adjust the quoted price for such instruments.

The types of instruments valued based on quoted prices in markets that are not active, broker or dealer quotations, or alternative pricing sources with reasonable levels of price transparency include most investment-grade and high-yield corporate bonds, less liquid mortgage products, less liquid agency securities, less liquid listed equities, state, municipal and provincial obligations, and certain physical commodities. Such instruments are generally classified within level 2 of the fair value hierarchy.

Level 3 is for positions that are not traded in active markets or are subject to transfer restrictions, valuations are adjusted to reflect illiquidity and/or non-transferability, and such adjustments are generally based on available market evidence. In the absence of such evidence, management's best estimate will be used. Management's best estimate consists of both internal and external support on certain Level 3 investments. Subsequent to inception, management only changes level 3 inputs and assumptions when corroborated by evidence such as transactions in similar instruments, completed or pending third-party transactions in the underlying investment or comparable entities, subsequent rounds of financing, recapitalizations and other transactions across the capital structure, offerings in the equity or debt markets, and changes in financial ratios or cash flows.

(2) AcquisitionsAcquisition of Alliance Financial Corporation

On March 8, 2013, the Company acquired Alliance Financial Corporation ("Alliance"), the parent company of Alliance Bank, N.A., for total consideration of \$226 million. As part of the acquisition, Alliance was merged with and into the Company and Alliance Bank, with 26 branch locations in the central New York counties of Onondaga, Cortland, Madison, Oneida and Oswego, was merged with and into the Bank. The merger with Alliance enabled the Company to expand its footprint into demographically attractive and contiguous markets located in the aforementioned New York counties. Alliance operations were integrated into the Company and were included in the Consolidated Statements of Income from the date of acquisition.

Under the terms of the merger agreement, each outstanding share of Alliance common stock was converted into the right to receive 2.1779 shares of the Company's common stock. As a result, Alliance shareholders received 10.3 million shares of Company common stock valued at \$226 million.

In connection with the merger, the consideration paid and the fair value of the assets acquired and the liabilities assumed on the date of acquisition are as summarized in the following table, in thousands:

Consideration paid:

NBT Bancorp common stock issued to Alliance common shareholders	\$225,551
Cash in lieu of fractional shares paid to Alliance common shareholders	11
Less treasury shares	5,779
Net consideration paid	\$219,783

Recognized Amounts of Identifiable Assets Acquired and (Liabilities Assumed) At Fair Value:

Cash and short term investments	\$81,060
Securities	320,618
Loans and leases	904,473

Intangible assets	13,161
Other assets	72,731
Deposits	(1,113,420)
Borrowings	(126,530)
Junior subordinated debt	(25,774)
Other liabilities	(19,994)
Total identifiable net assets	\$ 106,325
Goodwill	\$ 113,458

Table of Contents

The above recognized amounts of loans, other assets and other liabilities, at fair value, are preliminary estimates and are subject to adjustment but actual amounts are not expected to differ materially from those shown. During the measurement period, the Company recorded net adjustments for the fair value of premises, litigation accrual and other operational liabilities that resulted in an increase to goodwill totaling approximately \$1.2 million.

The estimated fair value of loans acquired from Alliance was determined by utilizing a methodology wherein similar loans were aggregated into pools. Cash flows for each pool were determined by estimating future credit losses and the rate of prepayments. Projected monthly cash flows were then discounted to present value based on a current market rate for similar loans. There was no carryover of Alliance's allowance for credit losses associated with the loans acquired as loans were initially recorded at fair value. Loans acquired with deteriorated credit quality totaled \$0.4 million.

Information about the acquired loan portfolio as of March 8, 2013 is as follows (in thousands):

Contractually required principal and interest at acquisition	\$908,614
Contractual cash flows not expected to be collected	(15,466)
Expected cash flows at acquisition	893,148
Interest component of expected cash flows	11,325
Fair value of acquired loans	\$904,473

The core deposit and trust intangible assets recognized as part of the Alliance merger are being amortized over their estimated useful lives of approximately 10 and 15 years, respectively, utilizing an accelerated method. The goodwill, which is not amortized for book purposes, is not deductible for tax purposes.

The fair value of savings and transaction deposit accounts acquired from Alliance was assumed to approximate the carrying value as these accounts have no stated maturity and are payable on demand. Certificates of deposit were valued by projecting the expected cash flows based on the contractual terms of the certificates of deposit. These cash flows were discounted based on a current market rate for a certificate of deposit with a corresponding maturity.

The fair value of borrowings, which was comprised of FHLB advances, was determined by obtaining settlement quotes from the FHLB.

Direct costs related to the Alliance acquisition were expensed as incurred and amounted to \$12.4 million for the year ended December 31, 2013.

Table of Contents

The following table presents unaudited pro forma information as if the acquisition had occurred on January 1, 2012 under the “Pro forma” columns. This pro forma information gives effect to certain adjustments, including purchase accounting fair value adjustments, amortization of core deposit and other intangibles and related income tax effects. Merger and acquisition integration costs related to the Alliance acquisition are excluded from the periods in which they were incurred. The pro forma information does not necessarily reflect the results of operations that would have occurred had the Company merged with Alliance at the beginning of 2012. Cost savings are also not reflected in the unaudited pro forma amounts for the twelve months ended December 31, 2012 and 2013.

	Pro forma Years Ended December 31,	
	2013	2012
Net interest income	\$244,383	\$244,142
Noninterest income	107,894	106,178
Net income	70,341	62,694

Supplemental financial information regarding the former Alliance operations included in our Consolidated Statement of Income from the date of acquisition through December 31, 2013 has not been provided as it would be impracticable to do so. The operations of Alliance have been integrated into the Bank’s operations and therefore financial information specific to revenues and expense associated with the former Alliance operations is not accessible.

Other Goodwill Adjustments

During the twelve months ended December 31, 2013, the Company recorded a deferred tax adjustment related to the 2012 acquisition of Hampshire First Bank resulting in a decrease in goodwill of approximately \$1.0 million. In addition, the Company recorded a goodwill adjustment of approximately \$0.1 million related to the 2012 acquisition of a financial services company.

Table of Contents

(3) Securities

The amortized cost, estimated fair value, and unrealized gains and losses of securities available for sale are as follows:

(In thousands)	Amortized cost	Unrealized gains	Unrealized losses	Estimated fair value
December 31, 2013				
U.S. Treasury	\$43,279	\$ 337	\$ -	\$43,616
Federal Agency	285,880	343	7,308	278,915
State & municipal	113,435	1,842	1,612	113,665
Mortgage-backed:				
Government-sponsored enterprises	337,666	5,788	2,131	341,323
U.S. government agency securities	21,924	1,002	85	22,841
Collateralized mortgage obligations:				
Government-sponsored enterprises	521,257	1,777	18,141	504,893
U.S. government agency securities	43,943	794	102	44,635
Other securities	12,367	2,854	228	14,993
Total securities available for sale	\$1,379,751	\$ 14,737	\$ 29,607	\$1,364,881
December 31, 2012				
U.S. Treasury	\$63,668	\$ 757	\$ -	\$64,425
Federal Agency	281,398	1,507	91	282,814
State & municipal	82,675	4,127	-	86,802
Mortgage-backed:				
Government-sponsored enterprises	221,110	11,175	-	232,285
U.S. government securities	16,351	1,645	-	17,996
Collateralized mortgage obligations:				
Government-sponsored enterprises	399,147	4,418	-	403,565
U.S. government securities	44,825	1,333	-	46,158
Other securities	11,210	2,832	88	13,954
Total securities available for sale	\$1,120,384	\$ 27,794	\$ 179	\$1,147,999

The following table sets forth information with regard to sales transactions of securities available for sale:

	Years ended December 31		
(In thousands)	2013	2012	2011
Proceeds from sales	\$27,593	\$1,790	\$2,437
Gross realized gains	\$1,283	\$442	\$7
Gross realized losses	-	-	(165)
Net securities (losses) gains	\$1,283	\$442	\$(158)

Table of Contents

In addition to gains (losses) from sales transactions, the Company also recorded gains from calls on securities available for sale of approximately \$0.1 million for the year ended December 31, 2013, \$0.2 million for the year ended December 31, 2012, and \$0.3 million for the year ended December 31, 2011.

At December 31, 2013 and 2012, securities available for sale and held to maturity with amortized costs totaling \$1.4 billion and \$1.2 billion, respectively, were pledged to secure public deposits and for other purposes required or permitted by law. Additionally, at December 31, 2013, securities available for sale and held to maturity with an amortized cost of \$218.4 million were pledged as collateral for securities sold under the repurchase agreements.

The amortized cost, estimated fair value, and unrealized gains and losses of securities held to maturity are as follows:

(In thousands)	Amortized cost	Unrealized gains	Unrealized losses	Estimated fair value
December 31, 2013				
Mortgage-backed	\$ 953	\$ 128	\$ -	\$ 1,081
Collateralized mortgage obligations	62,025	-	4,569	57,456
State & municipal	54,305	442	8	54,739
Total securities held to maturity	\$ 117,283	\$ 570	\$ 4,577	\$ 113,276
December 31, 2012				
Mortgage-backed	\$ 1,168	\$ 184	\$ -	\$ 1,352
State & municipal	59,395	788	-	60,183
Total securities held to maturity	\$ 60,563	\$ 972	\$ -	\$ 61,535

At December 31, 2013 and 2012, all of the mortgaged-backed securities held to maturity were comprised of U.S. Government Agency securities.

Table of Contents

The following table sets forth information with regard to investment securities with unrealized losses at December 31, 2013 and 2012, segregated according to the length of time the securities had been in a continuous unrealized loss position:

Security Type:	Less than 12 months			12 months or longer			Total		
	Fair Value	Unrealized losses	Number of Positions	Fair Value	Unrealized losses	Number of Positions	Fair Value	Unrealized losses	Number of Positions
December 31, 2013									
Investment securities available for sale:									
Federal agency	\$233,935	\$(6,927)	20	\$9,619	\$(381)	1	\$243,554	\$(7,308)	21
State & municipal	50,328	(1,612)	177	-	-	-	50,328	(1,612)	177
Mortgage-backed	143,080	(2,216)	79	-	-	-	143,080	(2,216)	79
Collateralized mortgage obligations	379,273	(18,243)	36	-	-	-	379,273	(18,243)	36
Other securities	5,490	(203)	2	223	(25)	1	5,713	(228)	3
Total securities with unrealized losses	\$812,106	\$(29,201)	314	\$9,842	\$(406)	2	\$821,948	\$(29,607)	316
December 31, 2013									
Investment securities held to maturity:									
Collateralized mortgage obligations	\$57,456	\$(4,569)	5	\$-	\$-	-	\$57,456	\$(4,569)	5
State & municipal	1,012	(8)	1	-	-	-	1,012	(8)	1
Total securities with unrealized losses	\$58,468	\$(4,577)	6	\$-	\$-	-	\$58,468	\$(4,577)	6
December 31, 2012									
Investment securities available for sale:									
Federal agency	\$39,906	\$(91)	4	\$-	\$-	-	\$39,906	\$(91)	4
Collateralized mortgage obligations	23	-	2	-	-	-	23	-	2
Other securities	468	(6)	1	167	(82)	1	635	(88)	2
Total securities with unrealized losses	\$40,397	\$(97)	7	\$167	\$(82)	1	\$40,564	\$(179)	8

Management has the intent to hold the securities classified as held to maturity until they mature, at which time it is believed the Company will receive full value for the securities. Furthermore, as of December 31, 2013, management also had intent to hold, and will not be required to sell, the securities classified as available for sale for a period of time sufficient for a recovery of cost, which may be until maturity. The unrealized losses are due to increases in market interest rates over the yields available at the time the underlying securities were purchased. When necessary, the Company has performed a discounted cash flow analysis to determine whether or not it will receive the contractual principal and interest on certain securities. The fair value is expected to recover as the bonds approach their maturity date or repricing date or if market yields for such investments decline. As of December 31, 2013, management believes the impairments detailed in the table above are temporary and no other-than-temporary impairment losses have been realized in the Company's consolidated statements of income.

Table of Contents

The following tables set forth information with regard to contractual maturities of debt securities at December 31, 2013:

(In thousands)	Amortized cost	Estimated fair value
Debt securities classified as available for sale		
Within one year	\$27,894	\$28,030
From one to five years	261,703	261,526
From five to ten years	300,051	297,837
After ten years	777,736	762,495
	\$1,367,384	\$1,349,888
Debt securities classified as held to maturity		
Within one year	\$24,680	\$24,766
From one to five years	22,791	23,148
From five to ten years	5,489	5,481
After ten years	64,323	59,881
	\$117,283	\$113,276

Maturities of mortgage-backed, CMOs and asset-backed securities are stated based on their estimated average lives. Actual maturities may differ from estimated average lives or contractual maturities because, in certain cases, borrowers have the right to call or prepay obligations with or without call or prepayment penalties.

Except for U.S. Government securities, there were no holdings, when taken in the aggregate, of any single issuer that exceeded 10% of consolidated stockholders' equity at December 31, 2013 and 2012.

Table of Contents

(4) Loans

A summary of loans, net of deferred fees and origination costs, by category is as follows:

(In thousands)	At December 31,	
	2013	2012
Residential real estate mortgages	\$1,041,637	\$651,107
Commercial	859,026	694,799
Commercial real estate	1,328,313	1,072,807
Real estate construction and development	93,247	123,078
Agricultural and agricultural real estate mortgages	112,035	112,687
Consumer	1,352,638	1,047,856
Home equity	619,899	575,282
Total loans	\$5,406,795	\$4,277,616

Included in the above loans are net deferred loan origination costs totaling \$31.8 million and \$25.5 million at December 31, 2013 and 2012, respectively. The Company had residential loans held for sale totaling \$0.1 million as of December 31, 2013 and \$3.6 million as of December 31, 2012.

FHLB advances are collateralized by a blanket lien on the Company's residential real estate mortgages.

In the ordinary course of business, the Company has made loans at prevailing rates and terms to directors, officers, and other related parties. Such loans, in management's opinion, do not present more than the normal risk of collectability or incorporate other unfavorable features. The aggregate amount of loans outstanding to qualifying related parties and changes during the years are summarized as follows:

(In thousands)	2013	2012
Balance at January 1	\$2,790	\$2,537
New loans	569	750
Adjustment due to change in composition of related parties	376	(130)
Repayments	(363)	(367)
Balance at December 31	\$3,372	\$2,790

Table of Contents(5) Allowance for Loan Losses and Credit Quality of Loans

Allowance for Loan Losses

The allowance for loan losses is maintained at a level estimated by management to provide adequately for risk of probable losses inherent in the current loan portfolio. The adequacy of the allowance for loan losses is continuously monitored. It is assessed for adequacy using a methodology designed to ensure the level of the allowance reasonably reflects the loan portfolio's risk profile. It is evaluated to ensure that it is sufficient to absorb all reasonably estimable credit losses inherent in the current loan portfolio.

To develop and document a systematic methodology for determining the allowance for loan losses, the Company has divided the loan portfolio into three segments, each with different risk characteristics and methodologies for assessing risk. Those segments are further segregated between our loans accounted for under the amortized cost method (referred to as "originated" loans) and loans acquired in a business combination (referred to as "acquired" loans). Prior to 2013, separate disclosures for acquired loans were not significant and were included with originated loans in the Company's asset quality disclosures. Each portfolio segment is broken down into class segments where appropriate. Class segments contain unique measurement attributes, risk characteristics and methods for monitoring and assessing risk that are necessary to develop the allowance for loan losses. Unique characteristics such as borrower type, loan type, collateral type, and risk characteristics define each class segment. The following table illustrates the portfolio and class segments for the Company's loan portfolio:

Portfolio	Class
Commercial Loans	Commercial
	Commercial Real Estate
	Agricultural
	Agricultural Real Estate
	Business Banking
Consumer Loans	Indirect
	Home Equity
	Direct

Residential Real Estate Mortgages

COMMERCIAL LOANS

Commercial – The Company offers a variety of loan options to meet the specific needs of our commercial customers including term loans, time notes and lines of credit. Such loans are made available to businesses for working capital such as inventory and receivables, business expansion and equipment purchases. Generally, a collateral lien is placed on equipment or other assets owned by the borrower. These loans carry a higher risk than commercial real estate loans by the nature of the underlying collateral, which can be business assets such as equipment and accounts receivable and is generally less liquid than real estate. To reduce the risk, management also attempts to secure real estate as collateral and obtain personal guarantees of the borrowers.

Commercial Real Estate – The Company offers commercial real estate loans to finance real estate purchases, refinancings, expansions and improvements to commercial properties. Commercial real estate loans are made to finance the purchases of real property which generally consists of real estate with completed structures. These commercial real estate loans are secured by first liens on the real estate, which may include apartments, commercial structures, housing businesses, healthcare facilities, and other non owner-occupied facilities. These loans are typically

less risky than commercial loans, since they are secured by real estate and buildings. The Company's underwriting analysis includes credit verification, independent appraisals, a review of the borrower's financial condition, and a detailed analysis of the borrower's underlying cash flows. These loans are typically originated in amounts of no more than 80% of the appraised value of the property.

82

Table of Contents

Agricultural – The Company offers a variety of agricultural loans to meet the needs of our agricultural customers including term loans, time notes, and lines of credit. These loans are made to purchase livestock, purchase and modernize equipment, and finance seasonal crop expenses. Generally, a collateral lien is placed on the livestock, equipment, produce inventories, and/or receivables owned by the borrower. These loans may carry a higher risk than commercial and agricultural real estate loans due to the industry price volatility and the perishable nature of the underlying collateral. To reduce these risks, management may attempt to secure these loans with additional real estate collateral, obtain personal guarantees of the borrowers, or obtain government loan guarantees to provide further support.

Agricultural Real Estate – The Company offers real estate loans to our agricultural customers to finance farm related real estate purchases, refinancings, expansions, and improvements to agricultural properties. Agricultural real estate loans are made to finance the purchases and improvements of farm properties that generally consist of barns, production facilities, and land. The agricultural real estate loans are secured by first liens on the farm real estate. Because they are secured by land and buildings, these loans may be less risky than agricultural loans. The Company's underwriting analysis includes credit verification, independent appraisals, a review of the borrower's financial condition, and a detailed analysis of the borrower's underlying cash flows. These loans are typically originated in amounts of no more than 75% of the appraised value of the property. Government loan guarantees may be obtained to provide further support.

Business Banking - The Company offers a variety of loan options to meet the specific needs of our small business customers including term loans, small business mortgages and lines of credit. Such loans are generally less than \$500 thousand and are made available to businesses for working capital such as inventory and receivables, business expansion, equipment purchases, and agricultural needs. Generally, a collateral lien is placed on equipment or other assets owned by the borrower such as inventory and/or receivables. These loans carry a higher risk than commercial loans due to the smaller size of the borrower and lower levels of capital. To reduce the risk, the Company obtains personal guarantees of the owners for a majority of the loans.

CONSUMER LOANS

Indirect – The Company maintains relationships with many dealers primarily in the communities that we serve. Through these relationships, the company finances the purchases of automobiles and recreational vehicles (such as campers, boats, etc.) indirectly through dealer relationships. Approximately 70% of the indirect relationships represent automobile financing. Most of these loans carry a fixed rate of interest with principal repayment terms typically ranging from three to six years, based upon the nature of the collateral and the size of the loan. The majority of indirect consumer loans are underwritten on a secured basis using the underlying collateral being financed.

Home Equity – The Company offers fixed home equity loans as well as home equity lines of credit to consumers to finance home improvements, debt consolidation, education and other uses. Consumers are able to borrow up to 85% of the equity in their homes. The Company originates home equity lines of credit and second mortgage loans (loans secured by a second lien position on one-to-four-family residential real estate). These loans carry a higher risk than first mortgage residential loans as they are in a second position with respect to collateral. Risk is reduced through underwriting criteria, which include credit verification, appraisals, a review of the borrower's financial condition, and personal cash flows. A security interest, with title insurance when necessary, is taken in the underlying real estate.

Direct – The Company offers a variety of consumer installment loans to finance vehicle purchases, mobile home purchases and personal expenditures. Most of these loans carry a fixed rate of interest with principal repayment terms typically ranging from one to ten years, based upon the nature of the collateral and the size of the loan. The majority of consumer loans are underwritten on a secured basis using the underlying collateral being financed or a customer's deposit account. In addition to installment loans, the Company also offers personal lines of credit and overdraft protection. A minimal amount of loans are unsecured, which carry a higher risk of loss.

Table of Contents

RESIDENTIAL REAL ESTATE LOANS

Residential real estate loans consist primarily of loans secured by first or second deeds of trust on primary residences. We originate adjustable-rate and fixed-rate, one-to-four-family residential real estate loans for the construction, purchase or refinancing of a mortgage. These loans are collateralized by owner-occupied properties located in the Company's market area. When market conditions are favorable, for longer term, fixed-rate residential mortgages without escrow, the Company retains the servicing, but sells the right to receive principal and interest to Freddie Mac when market conditions are favorable. This practice allows the Company to manage interest rate risk, liquidity risk, and credit risk. Loans on one-to-four-family residential real estate are generally originated in amounts of no more than 85% of the purchase price or appraised value (whichever is lower), or have private mortgage insurance. Mortgage title insurance and hazard insurance are normally required. Construction loans have a unique risk, because they are secured by an incomplete dwelling. This risk is reduced through periodic site inspections, including one at each loan draw period.

Allowance for Loan Loss Calculation

Management considers the accounting policy relating to the allowance for loan losses to be a critical accounting policy given the inherent uncertainty in evaluating the levels of the allowance required to cover credit losses in the portfolio and the material effect that such judgments can have on the consolidated results of operations.

For purposes of evaluating the adequacy of the allowance, the Company considers a number of significant factors that affect the collectability of the portfolio. For individually analyzed loans, these include estimates of loss exposure, which reflect the facts and circumstances that affect the likelihood of repayment of such loans as of the evaluation date. For homogeneous pools of loans, estimates of the Company's exposure to credit loss reflect a current assessment of a number of factors, which could affect collectability. These factors include: past loss experience; size, trend, composition, and nature of loans; changes in lending policies and procedures, including underwriting standards and collection, charge-offs and recoveries; trends experienced in nonperforming and delinquent loans; current economic conditions in the Company's market; portfolio concentrations that may affect loss experienced across one or more components of the portfolio; the effect of external factors such as competition, legal and regulatory requirements; and the experience, ability, and depth of lending management and staff. In addition, various regulatory agencies, as an integral component of their examination process, periodically review the Company's allowance for loan losses. Such agencies may require the Company to make loan grade changes as well as recognize additions to the allowance based on their examinations.

After a thorough consideration of the factors discussed above, any required additions to the allowance for loan losses are made periodically by charges to the provision for loan losses. These charges are necessary to maintain the allowance at a level which management believes is reasonably reflective of overall inherent risk of probable loss in the portfolio. While management uses available information to recognize losses on loans, additions to the allowance may fluctuate from one reporting period to another. These fluctuations are reflective of changes in risk associated with portfolio content and/or changes in management's assessment of any or all of the determining factors discussed above. The following table illustrates the changes in the allowance for loan losses by portfolio segment for the years ended December 31, 2013, 2012 and 2011:

Table of ContentsAllowance for Loan Losses
(in thousands)

Years ended December 31	Commercial Loans	Consumer Loans	Residential Real Estate Mortgages	Unallocated	Total
Balance as of December 31, 2012	\$ 35,624	\$ 27,162	\$ 6,252	\$ 296	\$69,334
Charge-offs	(10,459)	(15,459)	(1,771)	-	(27,689)
Recoveries	1,957	3,136	272	-	5,365
Provision	7,968	12,855	1,767	(166)	22,424
Ending Balance as of December 31, 2013	\$ 35,090	\$ 27,694	\$ 6,520	\$ 130	\$69,434
Balance as of December 31, 2011	\$ 38,831	\$ 26,049	\$ 6,249	\$ 205	\$71,334
Charge-offs	(8,750)	(15,848)	(1,906)	-	(26,504)
Recoveries	1,641	2,556	38	-	4,235
Provision	3,902	14,405	1,871	91	20,269
Ending Balance as of December 30, 2012	\$ 35,624	\$ 27,162	\$ 6,252	\$ 296	\$69,334
Balance as of December 31, 2010	\$ 40,101	\$ 26,126	\$ 4,627	\$ 380	\$71,234
Charge-offs	(8,969)	(14,209)	(1,310)	-	(24,488)
Recoveries	1,438	2,406	7	-	3,851
Provision	6,261	11,726	2,925	(175)	20,737
Ending Balance as of December 30, 2011	\$ 38,831	\$ 26,049	\$ 6,249	\$ 205	\$71,334

For acquired loans, to the extent that we experience deterioration in borrower credit quality resulting in a decrease in our expected cash flows subsequent to acquisition of the loans, an allowance for loan losses would be established based on our estimate of future credit losses over the remaining life of the loans. As of December 31, 2013 and 2012, there was no allowance for loan losses for the acquired loan portfolio. Net charge-offs related to acquired loans totaled approximately \$0.6 million during the year ended December 31, 2013, and are included in the table above.

Table of Contents

The following table illustrates the allowance for loan losses and the recorded investment by portfolio segment as of December 31, 2013 and 2012:

Allowance for Loan Losses and Recorded Investment in Loans
(in thousands)

	Commercial Loans	Consumer Loans	Residential Real Estate Mortgages	Unallocated	Total
As of December 31, 2013					
Allowance for loan losses	\$ 35,090	\$ 27,694	\$ 6,520	\$ 130	\$ 69,434
Allowance for loans individually evaluated for impairment	715	-	-		715
Allowance for loans collectively evaluated for impairment	\$ 34,375	\$ 27,694	\$ 6,520	\$ 130	\$ 68,719
Ending balance of loans	\$ 2,392,621	\$ 1,972,537	\$ 1,041,637		\$ 5,406,795
Ending balance of originated loans individually evaluated for impairment	16,120	3,248	2,012		21,380
Ending balance of acquired loans individually evaluated for impairment	10,060	-	-		10,060
Ending balance of acquired loans collectively evaluated for impairment	392,329	219,587	308,416		920,332
Ending balance of originated loans collectively evaluated for impairment	\$ 1,974,112	\$ 1,749,702	\$ 731,209		\$ 4,455,023
As of December 31, 2012					
Allowance for loan and lease losses	\$ 35,624	\$ 27,162	\$ 6,252	\$ 296	\$ 69,334
Allowance for loans and leases individually evaluated for impairment	2,848	-	-		2,848
Allowance for loans and leases collectively evaluated for impairment	\$ 32,776	\$ 27,162	\$ 6,252	\$ 296	\$ 66,486
Ending balance of loans and leases	\$ 2,003,371	\$ 1,623,138	\$ 651,107		\$ 4,277,616
Ending balance of loans individually evaluated for impairment	18,505	2,553	2,011		23,069
Ending balance of loans collectively evaluated for impairment	\$ 1,984,866	\$ 1,620,585	\$ 649,096		\$ 4,254,547

Table of Contents

The following table illustrates the Company's nonaccrual loans by loan class as of December 31, 2013 and 2012:

(In thousands)	December 31, 2013	December 31, 2012
<u>ORIGINATED</u>		
Commercial Loans		
Commercial	\$ 3,669	\$ 4,985
Commercial Real Estate	7,834	7,977
Agricultural	1,135	699
Agricultural Real Estate	961	1,038
Business Banking	5,701	6,738
	19,300	21,437
Consumer Loans		
Indirect	1,461	1,557
Home Equity	5,931	7,247
Direct	86	266
	7,478	9,070
Residential Real Estate Mortgages	7,105	9,169
	\$ 33,883	\$ 39,676
<u>ACQUIRED</u>		
Commercial Loans		
Commercial	\$ 6,599	
Commercial Real Estate	3,559	
Business Banking	1,340	
	11,498	
Consumer Loans		
Indirect	93	
Home Equity	570	
Direct	49	
	712	
Residential Real Estate Mortgages	3,872	
	\$ 16,082	
TOTAL NONACCRUAL LOANS	\$ 49,965	\$ 39,676

Table of Contents

The following table sets forth information with regard to past due and nonperforming loans by loan class:

Age Analysis of Past Due Financing Receivables

As of December 31, 2013

(in thousands)

	31-60 Days Past Due Accruing	61-90 Days Past Due Accruing	Greater Than 90 Days Past Due Accruing	Total Past Due Accruing	Non-Accrual	Current	Recorded Total Loans and Leases
<u>ORIGINATED</u>							
Commercial Loans							
Commercial	\$ 105	\$ 247	\$ -	\$ 352	\$ 3,669	\$ 612,402	\$ 616,423
Commercial Real Estate	1,366	-	-	1,366	7,834	925,116	934,316
Agricultural	150	21	-	171	1,135	63,856	65,162
Agricultural Real Estate	519	-	-	519	961	35,172	36,652
Business Banking	1,228	122	105	1,455	5,701	330,523	337,679
	3,368	390	105	3,863	19,300	1,967,069	1,990,232
Consumer Loans							
Indirect	14,093	2,878	1,583	18,554	1,461	1,141,829	1,161,844
Home Equity	6,033	1,888	1,115	9,036	5,931	517,856	532,823
Direct	679	125	46	850	86	57,347	58,283
	20,805	4,891	2,744	28,440	7,478	1,717,032	1,752,950
Residential Real Estate							
Mortgages	3,951	379	808	5,138	7,105	720,978	733,221
	\$ 28,124	\$ 5,660	\$ 3,657	\$ 37,441	\$ 33,883	\$ 4,405,079	\$ 4,476,403
<u>ACQUIRED</u>							
Commercial Loans							
Commercial	\$ 24	\$ -	\$ -	\$ 24	\$ 6,599	\$ 96,603	\$ 103,226
Commercial Real Estate	-	-	-	-	3,559	225,455	229,014
Business Banking	320	2	-	322	1,340	68,487	70,149
	344	2	-	346	11,498	390,545	402,389
Consumer Loans							
Indirect	939	113	71	1,123	93	123,870	125,086
Home Equity	753	63	-	816	570	85,690	87,076
Direct	76	56	9	141	49	7,235	7,425
	1,768	232	80	2,080	712	216,795	219,587
Residential Real Estate							
Mortgages	1,725	-	-	1,725	3,872	302,819	308,416
	\$ 3,837	\$ 234	\$ 80	\$ 4,151	\$ 16,082	\$ 910,159	\$ 930,392
Total Loans	\$ 31,961	\$ 5,894	\$ 3,737	\$ 41,592	\$ 49,965	\$ 5,315,238	\$ 5,406,795

Table of Contents

Age Analysis of Past Due Loans

As of December 31, 2012

(in thousands)

	31-60 Days Past Due Accruing	61-90 Days Past Due Accruing	Greater Than 90 Days Past Due Accruing	Total Past Due Accruing	Non-Accrual	Recorded Current	Total Loans and Leases
Commercial							
Commercial	\$ -	\$ -	\$ -	\$ -	\$ 4,985	\$ 556,496	\$ 561,481
Commercial Real Estate	126	-	-	126	7,977	966,692	974,795
Agricultural	22	-	-	22	699	63,037	63,758
Agricultural Real Estate	108	-	103	211	1,038	36,128	37,377
Business Banking	3,019	708	45	3,772	6,738	355,450	365,960
	3,275	708	148	4,131	21,437	1,977,803	2,003,371
Consumer							
Indirect	10,956	2,477	1,205	14,638	1,557	964,802	980,997
Home Equity	6,065	1,223	681	7,969	7,247	560,066	575,282
Direct	717	144	84	945	266	65,648	66,859
	17,738	3,844	1,970	23,552	9,070	1,590,516	1,623,138
Residential Real Estate							
Mortgages	1,839	725	330	2,894	9,169	639,044	651,107
	\$ 22,852	\$ 5,277	\$ 2,448	\$ 30,577	\$ 39,676	\$ 4,207,363	\$ 4,277,616

There were no material commitments to extend further credit to borrowers with nonperforming loans.

The methodology used to establish the allowance for loan losses on impaired loans incorporates specific allocations on loans analyzed individually. Classified loans, including all TDRs and nonaccrual commercial loans that are graded substandard or below, with outstanding balances of \$500 thousand or more are evaluated for impairment through the Company's quarterly status review process. In determining that we will be unable to collect all principal and interest payments due in accordance with the contractual terms of the loan agreements, we consider factors such as payment history and changes in the financial condition of individual borrowers, local economic conditions, historical loss experience and the conditions of the various markets in which the collateral may be liquidated. For loans that are evaluated for impairment, impairment is measured by one of three methods: 1) the fair value of collateral less cost to sell, 2) present value of expected future cash flows or 3) the loan's observable market price. These impaired loans are reviewed on a quarterly basis for changes in the measurement of impairment. For impaired loans measured using the present value of expected cash flow method, any change to the previously recognized impairment loss is recognized as a change to the allowance account and recorded in the consolidated statement of income as a component of the provision for credit losses.

Table of Contents

The following provides additional information on loans specifically evaluated for impairment for the years ended December 31, 2013 and 2012:

Impaired Loans

	December 31, 2013			December 31, 2012		
	Recorded Unpaid			Recorded Unpaid		
	Investment Principal			Investment Principal		
(in thousands)	Balance	Balance	Related	Balance	Balance	Related
	(Book)	(Legal)	Allowance	(Book)	(Legal)	Allowance

ORIGINATED

With no related allowance recorded:

Commercial Loans

Commercial	\$4,721	\$4,777		\$1,000	\$1,000	
Commercial Real Estate	4,613	5,164		7,362	7,366	
Agricultural	125	195		446	540	
Agricultural Real Estate	1,431	1,708		903	1,029	
Business Banking	210	602		391	783	
Total Commercial Loans	11,100	12,446		10,102	10,718	

Consumer Loans

Home Equity	3,248	3,472		2,553	2,657	
Residential Real Estate Mortgages	2,012	2,255		2,011	2,308	
Total	16,360	18,173		14,666	15,683	

With an allowance recorded:

Commercial Loans

Commercial	-	-	-	4,335	4,340	2,241
Commercial Real Estate	5,020	6,877	715	4,068	5,689	607
Agricultural	-	-	-	-	-	-
Agricultural Real Estate	-	-	-	-	-	-
	5,020	6,877	715	8,403	10,029	2,848

ACQUIRED

With no related allowance recorded:

Commercial Loans

Commercial	6,501	6,538				
Commercial Real Estate	3,559	3,842				
Total Commercial Loans	10,060	10,380				

Total	\$31,440	\$35,430	\$ 715	\$23,069	\$25,712	\$ 2,848
-------	----------	----------	--------	----------	----------	----------

Table of Contents

The following table summarizes the average recorded investments on loans specifically evaluated for impairment and the interest income recognized for the years ended December 31, 2013, 2012 and 2011:

	December 31, 2013		December 31, 2012		December 31, 2011	
	Average Recorded Investment	Interest Income Recognized	Average Recorded Investment	Interest Income Recognized	Average Recorded Investment	Interest Income Recognized
(in thousands)						
<u>ORIGINATED</u>						
Commercial Loans						
Commercial	\$3,722	\$ 17	\$6,682	\$ 56	\$1,507	\$ -
Commercial Real Estate	11,010	130	4,944	230	3,763	-
Agricultural	207	1	1,767	43	2,070	-
Agricultural Real Estate	1,167	52	922	72	695	-
Business Banking	295	57	68	65	17	-
Consumer Loans						
Home Equity	2,969	143	1,877	123	1,924	60
Residential Real Estate Mortgages	2,024	69	1,143	54	933	4
<u>ACQUIRED</u>						
Commercial Loans						
Commercial	1,625	-	-	-	-	-
Commercial Real Estate	1,222	-	-	-	-	-
Total	\$24,240	\$ 469	\$17,403	\$ 643	\$10,909	\$ 64

There has been significant disruption and volatility in the financial and capital markets since the second half of 2008. Turmoil in the mortgage market adversely impacted both domestic and global markets and led to a significant credit and liquidity crisis in many domestic markets. These market conditions were attributable to a variety of factors, in particular the fallout associated with subprime mortgage loans (a type of lending we have never actively pursued). The disruption was exacerbated by the decline of the real estate and housing market. However, in the markets in which the Company does business, the disruption has been less significant than in the national market. For example, our real estate market has not suffered the extreme declines seen nationally and our unemployment rate, while notably higher than in prior periods, is still below the national average.

While we continue to adhere to prudent underwriting standards, as a lender we may be adversely impacted by general economic weaknesses and, in particular, a sharp downturn in the housing market nationally. Decreases in real estate values could adversely affect the value of property used as collateral for our loans. Adverse changes in the economy may have a negative effect on the ability of our borrowers to make timely loan payments, which would have an adverse impact on our earnings. A further increase in loan delinquencies would decrease our net interest income and adversely impact our loan loss experience, causing increases in our provision and allowance for loan losses.

The Company has developed an internal loan grading system to evaluate and quantify the Bank's loan portfolio with respect to quality and risk. The system focuses on, among other things, financial strength of borrowers, experience and depth of management, primary and secondary sources of repayment, payment history, nature of the business, outlook on particular industries. The internal grading system enables the Company to monitor the quality of the entire loan portfolio on a continuous basis and provide management with an early warning system, enabling recognition and response to problem loans and potential problem loans.

Table of Contents

Commercial Grading System

For commercial and agricultural loans, the Company uses a grading system that relies on quantifiable and measurable characteristics when available. This would include comparison of financial strength to available industry averages, comparison of transaction factors (loan terms and conditions) to loan policy, and comparison of credit history to stated repayment terms and industry averages. Some grading factors are necessarily more subjective such as economic and industry factors, regulatory environment, and management. The grading system for commercial and agricultural loans is as follows:

·Doubtful

A doubtful loan has a high probability of total or substantial loss, but because of specific pending events that may strengthen the asset, its classification as loss is deferred. Doubtful borrowers are usually in default, lack adequate liquidity or capital, and lack the resources necessary to remain an operating entity. Pending events can include mergers, acquisitions, liquidations, capital injections, the perfection of liens on additional collateral, the valuation of collateral, and refinancing. Generally, pending events should be resolved within a relatively short period and the ratings will be adjusted based on the new information. Because of high probability of loss, nonaccrual treatment is required for doubtful assets.

·Substandard

Substandard loans have a high probability of payment default, or they have other well-defined weaknesses. They require more intensive supervision by bank management. Substandard loans are generally characterized by current or expected unprofitable operations, inadequate debt service coverage, inadequate liquidity, or marginal capitalization. Repayment may depend on collateral or other credit risk mitigants. For some substandard loans, the likelihood of full collection of interest and principal may be in doubt and should be placed on nonaccrual. Although substandard assets in the aggregate will have a distinct potential for loss, an individual asset's loss potential does not have to be distinct for the asset to be rated substandard.

·Special Mention

Special Mention loans have potential weaknesses that may, if not checked or corrected, weaken the asset or inadequately protect the Company's position at some future date. These loans pose elevated risk, but their weakness does not yet justify a substandard classification. Borrowers may be experiencing adverse operating trends (declining revenues or margins) or may be struggling with an ill-proportioned balance sheet (e.g., increasing inventory without an increase in sales, high leverage, tight liquidity). Adverse economic or market conditions, such as interest rate increases or the entry of a new competitor, may also support a special mention rating. Although a Special Mention loan has a higher probability of default than a pass asset, its default is not imminent.

·Pass

Loans graded as Pass encompass all loans not graded as Doubtful, Substandard, or Special Mention. Pass loans are in compliance with loan covenants, and payments are generally made as agreed. Pass loans range from superior quality to fair quality.

Table of Contents

Business Banking Grading System

Business Banking loans are graded as either Classified or Non-classified:

·Classified

Classified loans are inadequately protected by the current worth and paying capacity of the obligor or, if applicable, the collateral pledged. These loans have a well-defined weakness, or weaknesses, that jeopardize the liquidation of the debt, or in some cases make collection or liquidation in full, on the basis of currently existing facts, conditions, and values, highly questionable and improbable. They are characterized by the distinct possibility that the Company will sustain some loss if the deficiencies are not corrected. Classified loans have a high probability of payment default, or a high probability of total or substantial loss. These loans require more intensive supervision by management and are generally characterized by current or expected unprofitable operations, inadequate debt service coverage, inadequate liquidity, or marginal capitalization. Repayment may depend on collateral or other credit risk mitigants. When the likelihood of full collection of interest and principal may be in doubt; classified loans are considered to have a nonaccrual status. In some cases, classified loans are considered uncollectible and of such little value that their continuance as assets is not warranted.

·Non-classified

Loans graded as Non-classified encompass all loans not graded as Classified. Non-classified loans are in compliance with loan covenants, and payments are generally made as agreed.

Consumer and Residential Mortgage Grading System

Consumer and Residential Mortgage loans are graded as either Performing or Nonperforming. Nonperforming loans are loans that are 1) over 90 days past due and interest is still accruing or 2) on nonaccrual status. All loans not meeting any of these three criteria are considered Performing.

Table of Contents

The following tables illustrate the Company's credit quality by loan class for the years ended December 31, 2013 and 2012:

Credit Quality Indicators

As of December 31, 2013

ORIGINATED

Commercial Credit Exposure	Commercial			Agricultural	
By Internally Assigned Grade:	Commercial	Real Estate	Agricultural	Real Estate	Total
Pass	\$ 576,079	\$ 878,411	\$ 60,043	\$ 33,136	\$ 1,547,669
Special Mention	16,836	22,777	381	43	40,037
Substandard	23,508	33,128	4,726	3,473	64,835
Doubtful	-	-	12	-	12
Total	\$ 616,423	\$ 934,316	\$ 65,162	\$ 36,652	\$ 1,652,553

Business Banking Credit Exposure

	Business	Total
By Internally Assigned Grade:	Banking	
Non-classified	\$319,578	\$319,578
Classified	18,101	18,101
Total	\$337,679	\$337,679

Consumer Credit Exposure

	Home			Total
By Payment Activity:	Indirect	Equity	Direct	
Performing	\$1,158,800	\$525,777	\$58,151	\$1,742,728
Nonperforming	3,044	7,046	132	10,222
Total	\$1,161,844	\$532,823	\$58,283	\$1,752,950

Residential Mortgage Credit Exposure	Residential	Total
By Payment Activity:	Mortgage	
Performing	\$ 725,308	\$725,308
Nonperforming	7,913	7,913
Total	\$ 733,221	\$733,221

Table of Contents

Credit
Quality
Indicators
As of
December
31, 2013

ACQUIRED

Commercial Credit Exposure		Commercial		
By Internally Assigned Grade:	Commercial	Real Estate	Agricultural	Total
Pass	\$ 85,692	\$ 205,010	\$ -	\$ 290,702
Special Mention	2,230	6,183	-	8,413
Substandard	15,304	17,821	-	33,125
Doubtful	-	-	-	-
Total	\$ 103,226	\$ 229,014	\$ -	\$ 332,240

Business Banking Credit Exposure

	Business	
By Internally Assigned Grade:	Banking	Total
Non-classified	\$65,437	\$65,437
Classified	4,712	4,712
Total	\$70,149	\$70,149

Consumer Credit Exposure

	Indirect	Home Equity	Direct	Total
By Payment Activity:				
Performing	\$124,922	\$86,506	\$7,367	\$218,795
Nonperforming	164	570	58	792
Total	\$125,086	\$87,076	\$7,425	\$219,587

Residential Mortgage Credit Exposure

	Residential Mortgage	Total
By Payment Activity:		
Performing	\$ 304,544	\$304,544
Nonperforming	3,872	3,872
Total	\$ 308,416	\$308,416

95

Table of Contents

Credit Quality Indicators

As of December 31, 2012

Commercial Credit Exposure	Commercial			Agricultural	
By Internally Assigned Grade:	Commercial	Real Estate	Agricultural	Real Estate	Total
Pass	\$ 522,985	\$ 901,928	\$ 57,347	\$ 33,472	\$1,515,732
Special Mention	18,401	32,135	13	3	50,552
Substandard	17,351	40,732	6,362	3,902	68,347
Doubtful	2,744	-	36	-	2,780
Total	\$ 561,481	\$ 974,795	\$ 63,758	\$ 37,377	\$1,637,411

Business Banking Credit Exposure	Business	Total
By Internally Assigned Grade:	Banking	
Non-classified	\$ 342,528	\$342,528
Classified	23,432	23,432
Total	\$ 365,960	\$365,960

Consumer Credit Exposure

	Indirect	Home Equity	Direct	Total
By Payment Activity:				
Performing	\$ 978,235	\$ 567,354	\$ 66,509	\$1,612,098
Nonperforming	2,762	7,928	350	11,040
Total	\$ 980,997	\$ 575,282	\$ 66,859	\$1,623,138

Residential Mortgage Credit Exposure	Residential	Total
By Payment Activity:	Mortgage	
Performing	\$ 641,608	\$641,608
Nonperforming	9,499	9,499
Total	\$ 651,107	\$651,107

Table of Contents

Troubled Debt Restructuring

Troubled debt restructurings made during the year ended December 31, 2013 consisted of four commercial loans totaling \$7.0 million, 23 home equity loans totaling \$1.0 million and 6 residential real estate mortgages totaling \$0.5 million. For all such modifications, the pre-and post-outstanding recorded investment amount remained unchanged. During the year ended December 31, 2013, there was one commercial loan classified as TDRs totaling \$0.9 million and eight home equity loans totaling \$0.4 million that subsequently defaulted on their renegotiated terms.

Troubled debt restructurings made during the year ended December 31, 2012 consisted of four commercial loans totaling \$6.6 million, one business banking loan totaling \$0.1 million, 18 home equity loans totaling \$0.9 million and 12 residential real estate mortgages totaling \$1.2 million. For all such modifications, the pre-and post-outstanding recorded investment amount remained unchanged. During the year ended December 31, 2012, there were two residential real estate loans classified as TDRs totaling \$0.3 million and one home equity loan totaling less than \$0.1 million that subsequently defaulted on their renegotiated terms.

Substantially all modifications include one or a combination of the following: an extension of the maturity date at a stated rate of interest lower than the current market rate for new debt with similar risk; temporary reduction in the interest rate; or change in scheduled payment amount.

97

Table of Contents(6) Premises and Equipment, Net

A summary of premises and equipment follows:

(In thousands)	December 31,	
	2013	2012
Land, buildings, and improvements	\$120,098	\$109,601
Equipment	55,729	51,321
Premises and equipment before accumulated depreciation	175,827	160,922
Accumulated depreciation	87,500	83,047
Total premises and equipment	\$88,327	\$77,875

Buildings and improvements are depreciated based on useful lives of 15 to 40 years. Equipment is depreciated based on useful lives of three to ten years.

Rental expense included in occupancy expense amounted to \$7.5 million in 2013, \$6.4 million in 2012, and \$5.6 million in 2011. The future minimum rental payments related to noncancelable operating leases with original terms of one year or more are as follows at December 31, 2013 (in thousands):

Future Minimum
Rental Payments

2014	\$7,156
2015	7,012
2016	6,985
2017	6,859
2018	6,791
Thereafter	53,132
Total	\$87,935

Table of Contents(7) Goodwill and other Intangible Assets

A summary of goodwill is as follows:

(In thousands)

January 1, 2013	152,373
Goodwill Acquired	112,624
December 31, 2013	\$264,997

January 1, 2012	132,029
Goodwill Acquired	20,344
December 31, 2012	\$152,373

The Company has intangible assets with definite useful lives capitalized on its consolidated balance sheet in the form of core deposit and other identified intangible assets. These intangible assets are amortized over their estimated useful lives, which range primarily from one to twelve years.

A summary of core deposit and other intangible assets follows:

(In thousands)	December 31,	
	2013	2012
Core deposit intangibles		
Gross carrying amount	\$19,401	\$13,240
Less: accumulated amortization	10,083	7,794
Net carrying amount	9,318	5,446
Identified intangible assets		
Gross carrying amount	28,509	21,743
Less: accumulated amortization	12,270	10,227
Net carrying amount	16,239	11,516
Total intangibles		
Gross carrying amount	47,910	34,983
Less: accumulated amortization	22,353	18,021
Net carrying amount	\$25,557	\$16,962

Amortization expense on intangible assets with definite useful lives totaled \$4.9 million for 2013, \$3.4 million for 2012 and \$3.0 million for 2011. Amortization expense on intangible assets with definite useful lives is expected to total \$5.0 million for 2014, \$4.6 million for 2015, \$3.3 million for 2016, \$2.8 million for 2017, \$2.2 million for 2018 and \$5.4 million thereafter. Other identified intangible assets include customer lists, non-competes, and trademark intangibles, of which \$2.0 million will not amortize.

Table of Contents

(8) Deposits

The following table sets forth the maturity distribution of time deposits at December 31, 2013 (in thousands):

Time deposits	
Within one year	\$661,619
After one but within two years	184,796
After two but within three years	86,689
After three but within four years	52,024
After four but within five years	20,656
After five years	15,358
Total	\$1,021,142

Time deposits of \$100,000 or more aggregated \$375.4 million and \$352.3 million December 31, 2013 and 2012, respectively.

Table of Contents

(9) Short-Term Borrowings

Short-term borrowings totaled \$456.0 million and \$162.9 million at December 31, 2013 and 2012, respectively, and consist of Federal funds purchased and securities sold under repurchase agreements, which generally represent overnight borrowing transactions, and other short-term borrowings, primarily FHLB advances, with original maturities of one year or less.

The Company had unused lines of credit with the FHLB available for short-term financing of approximately \$497 million and \$418 million at December 31, 2013 and 2012, respectively. Borrowings on these lines are secured by FHLB stock, certain securities and one-to-four family first lien mortgage loans. Securities collateralizing repurchase agreements are held in safekeeping by nonaffiliated financial institutions and are under the Company's control. Information related to short-term borrowings is summarized as follows:

(In thousands)	2013	2012	2011
Federal funds purchased			
Balance at year-end	\$ 130,000	\$ 10,000	\$ 27,000
Average during the year	39,907	12,658	3,017
Maximum month end balance	130,000	60,000	28,000
Weighted average rate during the year	0.26 %	0.27 %	0.11 %
Weighted average rate at December 31	0.18 %	0.27 %	0.13 %
Securities sold under repurchase agreements			
Balance at year-end	\$ 176,042	\$ 152,941	\$ 154,592
Average during the year	169,352	153,084	150,663
Maximum month end balance	185,871	165,977	178,414
Weighted average rate during the year	0.06 %	0.10 %	0.13 %
Weighted average rate at December 31	0.05 %	0.10 %	0.10 %
Other short-term borrowings			
Balance at year-end	\$ 150,000	\$ -	\$ -
Average during the year	71,589	-	249
Maximum month end balance	210,000	-	250
Weighted average rate during the year	0.43 %	-	-
Weighted average rate at December 31	0.55 %	-	-

See Note 3 for additional information regarding securities pledged as collateral for securities sold under the repurchase agreements.

Table of Contents

(10) Long-Term Debt

Long-term debt consists of obligations having an original maturity at issuance of more than one year. A majority of the Company's long-term debt is comprised of FHLB advances collateralized by the FHLB stock owned by the Company, certain of its mortgage-backed securities and a blanket lien on its residential real estate mortgage loans. A summary as of December 31, 2013 and 2012 is as follows:

As of December 31, 2013					As of December 31, 2012				
Maturity	Amount	Weighted Average Rate	Callable Amount	Weighted Average Rate	Amount	Weighted Average Rate	Callable Amount	Weighted Average Rate	
2013	-	-	-	-	119,502	3.87 %	100,000	3.71 %	
2014	12,460	1.33 %	-	-	2,610	1.89 %	-	-	
2015	308	0.00 %	-	-	250	0.00 %	-	-	
2016	90,313	3.52 %	70,000	4.21 %	70,000	4.21 %	70,000	4.21 %	
2017	115,312	3.55 %	75,000	3.73 %	100,000	3.89 %	100,000	3.89 %	
2018	90,313	3.26 %	75,000	3.61 %	75,000	3.61 %	75,000	3.61 %	
2021	117	4.00 %	-	-	130	4.00 %	-	-	
	\$308,823		\$220,000		\$367,492		\$345,000		

Table of Contents

(11) Junior Subordinated Debt

The Company sponsors five business trusts, CNBF Capital Trust I, NBT Statutory Trust I, NBT Statutory Trust II, Alliance Financial Capital Trust I and Alliance Financial Capital Trust II. The trusts were formed for the purpose of issuing company-obligated mandatorily redeemable preferred securities to third-party investors and investing in the proceeds from the sale of such preferred securities solely in junior subordinated debt securities of the Company. The debentures held by each trust are the sole assets of that trust. These five statutory business trusts are collectively referred herein to as “the Trusts.” The Company guarantees, on a limited basis, payments of distributions on the trust preferred securities and payments on redemption of the trust preferred securities. The Trusts are variable interest entities (“VIEs”) for which the Company is not the primary beneficiary, as defined by U.S. GAAP. In accordance with U.S. GAAP, the accounts of the Trusts are not included in the Company’s consolidated financial statements. See Note 1 — Summary of Significant Accounting Policies for additional information about the Company’s consolidation policy. As of December 31, 2013, the Trusts had the following issues of trust preferred debentures, all held by the Trusts, outstanding (dollars in thousands):

Description	Issuance Date	Trust Preferred Securities Outstanding	Interest Rate	Trust Preferred Debt Owed To Trust	Final Maturity Date
CNBF Capital Trust I	August-99	\$ 18,000	3-month LIBOR plus 2.75%	\$ 18,720	August-29
NBT Statutory Trust I	November-05	5,000	3-month LIBOR plus 1.40%	5,155	December-35
NBT Statutory Trust II	February-06	50,000	3-month LIBOR plus 1.40%	51,547	March-36
Alliance Financial Capital Trust I	December-03	10,000	3-month LIBOR plus 2.85%	10,310	January-34
Alliance Financial Capital Trust II	September-06	15,000	3-month LIBOR plus 1.65%	15,464	September-36

The Company’s junior subordinated debentures include amounts related to the Company’s NBT Statutory Trust I and II as well as junior subordinated debentures associated with one statutory trust affiliates that were acquired from our merger with CNB Financial Corp. and two statutory trusts acquired from Alliance (the “Trusts”). The Trusts qualify as variable interest entities and were formed to issue mandatorily redeemable trust preferred securities to investors and loan the proceeds to us for general corporate purposes. The Trusts hold, as their sole assets, junior subordinated debentures of the Company with face amounts totaling \$98 million at December 31, 2013. The Company owns all of the common securities of the Trusts and have accordingly recorded \$3.2 million in equity method investments classified as other assets in our Consolidated Balance Sheets at December 31, 2013. The Company owns all of the common stock of the Trusts, which have issued trust preferred securities in conjunction with the Company issuing trust preferred debentures to the Trusts. The terms of the trust preferred debentures are substantially the same as the terms of the trust preferred securities.

The Company's junior subordinated debentures are redeemable prior to the maturity date at our option upon each trust's stated option repurchase dates, and from time to time thereafter. These debentures are also redeemable in whole at any time upon the occurrence of specific events defined within the trust indenture. Our obligations under the debentures and related documents, taken together, constitute a full and unconditional guarantee by the Company of the issuers' obligations under the trust preferred securities. The Company owns all of the common stock of the Trusts, which have issued trust preferred securities in conjunction with the Company issuing trust preferred debentures to the Trusts. The terms of the trust preferred debentures are substantially the same as the terms of the trust preferred securities.

103

Table of Contents

With respect to the Trusts, the Company has the right to defer payments of interest on the debentures issued to the Trusts at any time or from time to time for a period of up to ten consecutive semi-annual periods with respect to each deferral period. Under the terms of the debentures, if in certain circumstances there is an event of default under the debentures or the Company elects to defer interest on the debentures, the Company may not, with certain exceptions, declare or pay any dividends or distributions on its capital stock or purchase or acquire any of its capital stock.

Despite the fact that the Trusts are not included in the Company's consolidated financial statements, \$97 million of the \$101 million in trust preferred securities issued by these subsidiary trusts is included in the Tier 1 capital of the Company for regulatory capital purposes as allowed by the Federal Reserve Board (NBT Bank owns \$1.0 million of CNBF Trust I securities). The Dodd-Frank Act requires bank holding companies with assets greater than \$500 million to be subject to the same capital requirements as insured depository institutions, meaning, for instance, that such bank holding companies will not be able to count trust preferred securities issued after May 19, 2010 as Tier 1 capital. The aforementioned Trusts are grandfathered with respect to this enactment based on their date of issuance.

Table of Contents

(12) Income Taxes

The significant components of income tax expense attributable to operations are:

	Years ended December 31,		
	2013	2012	2011
Current			
Federal	\$23,536	\$21,011	\$29,274
State	2,316	1,815	1,477
	25,852	22,826	30,751
Deferred			
Federal	2,334	(13)	(8,129)
State	10	3	(1,349)
	2,344	(10)	(9,478)
Total income tax expense	\$28,196	\$22,816	\$21,273

Not included in the above table are items that were recorded to stockholders' equity of approximately \$7.0 million, (\$0.1 million), and (\$0.5 million) for 2013, 2012, and 2011, respectively, relating to deferred taxes on the unrealized (gain) loss on available for sale securities, tax benefits recognized with respect to stock options exercised, and deferred taxes related to pension plans.

The tax effects of temporary differences that give rise to significant portions of the deferred tax assets and deferred tax liabilities are as follows:

(In thousands)	December 31,	
	2013	2012
Deferred tax assets		
Allowance for loan and lease losses	\$26,729	\$26,687
Deferred compensation	7,931	5,362
Postretirement benefit obligation	2,596	1,600
Unrealized losses on securities available for sale	5,900	-
Fair value adjustments from acquisitions	-	3,633
Accrued liabilities	3,265	1,524
Stock-based compensation expense	7,862	5,726
Equipment leasing	1,661	-
Other	2,125	1,933
Total deferred tax assets	58,069	46,465
Deferred tax liabilities		
Pension and executive retirement	17,417	7,676
Fair value adjustments from acquisitions	2,070	-
Unrealized gains on securities available for sale	-	10,939
Premises and equipment, primarily due to accelerated depreciation	2,270	1,980
Equipment leasing	-	582
Deferred loan costs	1,624	873
Intangible amortization	12,007	13,146
Other	892	154
Total deferred tax liabilities	36,280	35,350
Net deferred tax asset at year-end	21,789	11,115

Edgar Filing: NBT BANCORP INC - Form 10-K

Net deferred tax asset (liability) at beginning of year	11,115	5,953
Increase in net deferred tax asset	\$10,674	\$5,162

105

Table of Contents

Realization of deferred tax assets is dependent upon the generation of future taxable income or the existence of sufficient taxable income within the available carryback period. A valuation allowance is provided when it is more likely than not that some portion of the deferred tax asset will not be realized. Based on available evidence, gross deferred tax assets will ultimately be realized and a valuation allowance was not deemed necessary at December 31, 2013 and 2012.

A reconciliation of the beginning and ending balance of gross unrecognized tax benefits is as follows:

(In thousands)	2013	2012	2011
Balance at January 1	\$ -	\$888	\$3,081
Additions for tax positions of prior years	-	-	-
Reduction for tax positions of prior years	-	(888)	(2,193)
Balance at December 31	\$ -	\$-	\$888

At December 31, 2013 and 2012, the Company had no ASC 740-10 unrecognized tax benefits with \$.9 million of unrecognized tax benefits at December 31, 2011. The Company does not expect the total amount of unrecognized tax benefits to significantly increase within the next twelve months. During 2012 and 2011 there was a reduction of reserves for Federal tax benefits for expiration of the statute of limitations of prior years' tax filings and in 2011 the Company reached a settlement with New York State on franchise tax examinations for the years 2003 through 2007. As a result, unrecognized tax benefits were reduced \$0.9 million and \$2.2 million for 2012 and 2011, respectively, with a reduction of tax expense of \$0.8 million in 2012 and \$1.5 million in 2011.

The Company is no longer subject to U.S. Federal tax examination by tax authorities for years prior to 2010 and New York State for years prior to 2008.

The Company recognizes interest accrued and penalties related to unrecognized tax benefits in income tax expense. The total amount of accrued interest at December 31, 2011 was approximately \$0.1 million. Net interest impacting the Company's 2011 tax expense was \$0.3 million.

The following is a reconciliation of the provision for income taxes to the amount computed by applying the applicable Federal statutory rate of 35% to income before taxes:

	Years ended December 31		
(In thousands)	2013	2012	2011
Federal income tax at statutory rate	\$31,482	\$27,081	\$27,711
Tax exempt income	(2,433)	(2,536)	(2,925)
Net increase in CSV of life insurance	(1,166)	(908)	(919)
Low income housing tax credits	(819)	(629)	(782)
State taxes, net of federal tax benefit	1,512	1,182	764
State audit settlements	-	-	(681)
Other, net	(380)	(1,374)	(1,895)
Income tax expense	\$28,196	\$22,816	\$21,273

Table of Contents

(13) Employee Benefit Plans

Defined Benefit Postretirement Plans

The Company has a qualified, noncontributory, defined benefit pension plan (“the Plan”) covering substantially all of its employees at December 31, 2013. Benefits paid from the plan are based on age, years of service, compensation, social security benefits, and are determined in accordance with defined formulas. The Company’s policy is to fund the pension plan in accordance with ERISA standards. Assets of the plan are invested in publicly traded stocks and bonds. Prior to January 1, 2000, the Plan was a traditional defined benefit plan based on final average compensation. On January 1, 2000, the Plan was converted to a cash balance plan with grandfathering provisions for existing participants.

The Company assumed a noncontributory, defined benefit pension plan in the Alliance acquisition. This plan covers certain Alliance full-time employees who met eligibility requirements on October 6, 2006, at which time all benefits were frozen. Under this plan, retirement benefits are primarily a function of both the years of service and the level of compensation. Effective May 1, 2013, this plan was merged into the Plan. The merging of the plans required a valuation as of the merger date and resulted in a \$2.4 million adjustment to accumulated other comprehensive income. The merging of the plans did not have a significant impact on the Company’s financial statements and related footnotes.

In addition to the Plan, the Company provides supplemental employee retirement plans to certain current and former executives. The Company also assumed supplemental retirement plans for certain current and former executives in the Alliance acquisition.

The supplemental employee retirement plans and the defined benefit pension plan are collectively referred to herein as “Pension Benefits.”

Also, the Company provides certain health care benefits for retired employees. Benefits are accrued over the employees’ active service period. Only employees that were employed by NBT Bank on or before January 1, 2000 are eligible to receive postretirement health care benefits. The plan is contributory for participating retirees, requiring participants to absorb certain deductibles and coinsurance amounts with contributions adjusted annually to reflect cost sharing provisions and benefit limitations called for in the plan. Employees become eligible for these benefits if they reach normal retirement age while working for the Company. For eligible employees described above, the Company funds the cost of postretirement health care as benefits are paid. The Company elected to recognize the transition obligation on a delayed basis over twenty years. In addition, the Company assumed post-retirement medical life insurance benefits for certain Alliance employees, retirees and their spouses, if applicable, in the Alliance acquisition. These postretirement benefits are referred to herein as “Other Benefits.”

Accounting standards require an employer to: (1) recognize the overfunded or underfunded status of defined benefit postretirement plans, which is measured as the difference between plan assets at fair value and the benefit obligation, as an asset or liability in its balance sheet; (2) recognize changes in that funded status in the year in which the changes occur through comprehensive income; and (3) measure the defined benefit plan assets and obligations as of the date of its year-end balance sheet.

The components of accumulated other comprehensive loss, which have not yet been recognized as components of net periodic benefit cost, related to pensions and other postretirement benefits at December 31, 2013 are summarized below. The Company expects that \$0.3 million in net actuarial loss and \$0.2 million in prior service costs will be recognized as components of net periodic benefit cost in 2014.

Table of Contents

(In thousands)	Pension Benefits		Other Benefits	
	2013	2012	2013	2012
Net actuarial loss	\$11,286	\$35,478	\$1,628	\$2,277
Prior service cost	118	141	(521)	(672)
Total amounts recognized in accumulated other comprehensive loss (pre-tax)	\$11,404	\$35,619	\$1,107	\$1,605

A December 31 measurement date is used for the pension, supplemental pension and postretirement benefit plans. The following table sets forth changes in benefit obligations, changes in plan assets, and the funded status of the pension plans and other postretirement benefits:

(In thousands)	Pension Benefits		Other Benefits	
	2013	2012	2013	2012
Change in benefit obligation				
Benefit obligation at beginning of year	\$85,129	\$78,024	\$4,071	\$3,985
Service cost	2,493	3,122	23	20
Interest cost	3,223	3,145	286	155
Plan participants' contributions	-	-	269	233
Actuarial(gain) loss	(10,853)	5,941	(369)	136
Amendments	-	(1,006)	(54)	-
Acquisition	10,958	-	3,928	-
Benefits paid	(5,283)	(4,097)	(726)	(458)
Projected benefit obligation at end of year	85,667	85,129	7,428	4,071
Change in plan assets				
Fair value of plan assets at beginning of year	99,704	91,575	-	-
Actual return on plan assets	18,451	11,733	-	-
Acquisition	4,994	-	-	-
Employer contributions	708	493	457	225
Plan participants' contributions	-	-	269	233
Benefits paid	(5,283)	(4,097)	(726)	(458)
Fair value of plan assets at end of year	118,574	99,704	-	-
Funded status at year end	\$32,907	\$14,575	\$(7,428)	\$(4,071)

Effective March 1, 2013, the pension plan was amended. Benefit accruals for participants who, as of January 1, 2000, elected to continue participating in the traditional defined benefit plan design were frozen as of March 1, 2013. This amendment resulted in a reduction to the projected benefit obligation as of December 31, 2012 as noted in the table above.

The funded status of the pension and other postretirement benefit plans has been recognized as follows in the consolidated balance sheets at December 31, 2013 and 2012. An asset is recognized for an overfunded plan and a liability is recognized for an underfunded plan. The accumulated benefit obligation for pension benefits was \$85.7 million and \$85.1 million at December 31, 2013 and 2012, respectively. The accumulated benefit obligation for other postretirement benefits was \$7.4 million and \$4.1 million at December 31, 2013 and 2012, respectively.

(In thousands)	Pension Benefits		Other Benefits	
	2013	2012	2013	2012
Other assets	\$48,189	\$27,062	\$-	\$-
Other liabilities	(15,282)	(12,487)	(7,428)	(4,071)
Funded status	\$32,907	\$14,575	\$(7,428)	\$(4,071)

Table of Contents

The following assumptions were used to determine the benefit obligation and the net periodic pension cost for the years indicated:

	Years ended December 31,		
	2013	2012	2011
Weighted average assumptions:			
The following assumptions were used to determine benefit obligations:			
Discount rate	4.90% - 5.05 %	3.50 %	4.10 %
Expected long-term return on plan assets	7.50 %	7.50 %	7.50 %
Rate of compensation increase	3.00 %	3.00 %	3.00 %

The following assumptions were used to determine net periodic pension cost:

Discount rate	3.50 %	4.10 %	5.15 %
Expected long-term return on plan assets	7.50 %	7.50 %	8.00 %
Rate of compensation increase	3.00 %	3.00 %	3.00 %

Net periodic benefit cost and other amounts recognized in other comprehensive income (loss) for the years ended December 31 included the following components:

(In thousands)	Pension Benefits			Other Benefits		
	2013	2012	2011	2013	2012	2011
Components of net periodic benefit cost						
Service cost	\$2,493	\$3,122	\$2,589	\$23	\$20	\$17
Interest cost	3,223	3,145	3,544	286	155	202
Expected return on plan assets	(7,804)	(6,686)	(7,720)	-	-	-
Amortization of prior service cost	23	283	309	(205)	(202)	(202)
Amortization of unrecognized net loss	2,692	3,330	1,353	280	182	205
Net periodic pension cost	\$627	\$3,194	\$75	\$384	\$155	\$222
Other changes in plan assets and benefit obligations recognized in other comprehensive income (pre-tax)						
Net loss (gain)	\$(21,500)	\$894	\$16,108	\$(369)	\$136	\$(562)
Prior service cost	-	(1,006)	-	(54)	-	-
Amortization of prior service cost	(23)	(283)	(309)	205	202	202
Amortization of unrecognized net gain	(2,692)	(3,330)	(1,353)	(280)	(182)	(205)
Total recognized in other comprehensive loss (income)	(24,215)	(3,725)	14,446	(498)	156	(565)
Total recognized in net periodic benefit cost and other comprehensive income (loss) - pre-tax	\$(23,588)	\$(531)	\$14,521	\$(114)	\$311	\$(343)

The following table sets forth estimated future benefit payments for the pension plans and other postretirement benefit plans:

	Pension Benefits	Other Benefits
2014	5,950	555
2015	6,090	565
2016	6,143	560
2017	9,199	576

2018	6,899	590
2019 - 2023	34,827	2,771

109

Table of Contents

The Company is not required to make contributions to the defined benefit plan in 2014.

For measurement purposes, the annual rates of increase in the per capita cost of covered medical and prescription drug benefits for fiscal year 2013 were assumed to be 5.9 to 8.5 percent. The rates were assumed to decrease gradually to 5.0 percent for fiscal year 2021 and remain at that level thereafter. Assumed health care cost trend rates have a significant effect on amounts reported for health care plans. A one-percentage point change in the health care trend rates would have the following effects as of and for the year ended December 31, 2014:

	One Percentage point increase	One Percentage point decrease
(In thousands)		
Increase (decrease) on total service and interest cost components	\$ 37	\$ (27)
Increase (decrease) on postretirement accumulated benefit obligation	768	(567)

Plan Investment Policy

The Company's key investment objectives in managing its defined benefit plan assets are to ensure that present and future benefit obligations to all participants and beneficiaries are met as they become due; to provide a total return that, over the long-term, maximizes the ratio of the plan assets to liabilities, while minimizing the present value of required Company contributions, at the appropriate levels of risk; to meet statutory requirements and regulatory agencies' requirements; and to satisfy applicable accounting standards. The Company periodically evaluates the asset allocations, funded status, rate of return assumption and contribution strategy for satisfaction of our investment objectives. The target and actual allocations expressed as a percentage of the defined benefit pension plan's assets are as follows:

	Target 2013	2013	2012
Cash and cash equivalents	0 - 20 %	6 %	5 %
Fixed income securities	20 - 40 %	27 %	29 %
Equities	40 - 80 %	67 %	66 %
Total		100 %	100 %

Only high-quality bonds are to be included in the portfolio. All issues that are rated lower than A by Standard and Poor's are to be excluded. Equity securities at December 31, 2013 and 2012 do not include any Company common stock. The following table presents the financial instruments recorded at fair value on a recurring basis by the Plan as of December 31, 2013 and 2012:

	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Balance as of December 31, 2013
Cash and cash equivalents	\$7,533	\$ -	\$7,533
Foreign equity mutual funds	15,653	-	15,653
Equity mutual funds	16,727	-	16,727
US government bonds	-	9,355	9,355

Edgar Filing: NBT BANCORP INC - Form 10-K

Corporate bonds	-	19,665	19,665
Common stock	44,532	-	44,532
Municipal bonds and notes	-	1,451	1,451
Foreign bonds and notes	-	1,392	1,392
Foreign equity	2,266	-	2,266
Totals	\$86,711	\$ 31,863	\$ 118,574

110

Table of Contents

	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Balance as of December 31, 2012
Cash and cash equivalents	\$5,464	\$ -	\$ 5,464
Foreign equity mutual funds	9,763	-	9,763
Equity mutual funds	13,110	-	13,110
US government bonds	-	12,744	12,744
Corporate bonds	-	13,604	13,604
Common stock	40,430	-	40,430
Municipal bonds and notes	-	1,805	1,805
Foreign bonds and notes	-	1,137	1,137
Foreign equity	1,647	-	1,647
Totals	\$70,414	\$ 29,290	\$ 99,704

The plan had no financial instruments recorded at fair value on a nonrecurring basis as of December 31, 2013.

Determination of Assumed Rate of Return

The expected long-term rate-of-return on assets is 7.5% at December 31, 2013. This assumption represents the rate of return on plan assets reflecting the average rate of earnings expected on the funds invested or to be invested to provide for the benefits included in the projected benefit obligation. The assumption has been determined by reflecting expectations regarding future rates of return for the portfolio considering the asset distribution and related historical rates of return. The appropriateness of the assumption is reviewed annually.

Employee 401(k) and Employee Stock Ownership Plans

The Company maintains a 401(k) and employee stock ownership plan (the “401(k) Plan”). The Company contributes to the 401(k) Plan based on employees’ contributions out of their annual salaries. In addition, the Company may also make discretionary contributions to the 401(k) Plan based on profitability. Participation in the 401(k) Plan is contingent upon certain age and service requirements. The employer contributions associated with the 401(k) Plan were \$2.1 million in 2013, \$1.8 million in 2012, and \$3.7 million in 2011.

Table of Contents

(14) Stock-Based Compensation

In April 2008, the Company adopted the NBT Bancorp Inc. 2008 Omnibus Incentive Plan (the “Plan”). Under the terms of the Plan, options and other equity-based awards are granted to directors and employees to increase their direct proprietary interest in the operations and success of the Company. The Plan assumed all prior equity-based incentive plans and any new equity-based awards are granted under the terms of the Plan. Under terms of the Plan, stock options are granted to purchase shares of the Company’s common stock at a price equal to the fair market value of the common stock on the date of the grant. Options granted have a vesting period of four years and terminate ten years from the date of the grant. Shares issued as a result of stock option exercises and vesting of restricted shares and stock unit awards are funded from the Company’s treasury stock. Restricted shares granted under the Plan vest after five years for employees and three years for non-employee directors. Restricted stock units granted under the Plan may have different terms and conditions. Performance shares and units granted under the Plan for executives may have different terms and conditions.

The per share weighted average fair value of stock options granted during 2013, 2012, and 2011 was \$7.09, \$4.57, and \$5.45, respectively. The fair value of each award is estimated on the grant date using the Black-Scholes option pricing model with the following weighted average assumptions used for grants in the years ended December 31. Historical information was the primary basis for the selection of the expected volatility, expected dividend yield and the expected lives of the options. The risk-free interest rate was selected based upon yields of the U.S. Treasury issues with a term equal to the expected life of the option being valued:

	Years ended December 31,		
	2013	2012	2011
Dividend yield	3.20 %	3.94 %	3.31%–3.82 %
Expected volatility	34.60%	34.64%	33.75%–34.36%
Risk-free interest rates	2.43 %	1.24 %	1.48%–2.81 %
	7	7	
Expected life	years	years	7 years

The following table summarizes information concerning stock options outstanding at December 31, 2013:

	Number of Shares	Weighted average exercise price	Weighted Average Remaining Contractual Term (in yrs)	Aggregate Intrinsic Value
Outstanding at January 1, 2013	1,695,562	\$ 22.72		
Granted	120	26.29		
Exercised	(335,103)	21.77		
Forfeited	(495)	20.19		
Expired	(18,584)	21.58		
Outstanding at December 31, 2013	1,341,500	\$ 22.98	3.89	\$3,996,816
Exercisable at December 31, 2013	1,279,560	\$ 23.08	3.78	\$3,683,178
Expected to Vest	61,044	\$ 20.80	5.54	\$311,352

Table of Contents

Total stock-based compensation expense for stock option awards totaled \$0.2 million, \$0.5 million, and \$0.9 million for the years ended December 31, 2013, 2012, and 2011, respectively. Cash proceeds, tax benefits and intrinsic value related to total stock options exercised is as follows:

(dollars in thousands)	Years ended		
	2013	2012	2011
Proceeds from stock options exercised	\$7,927	\$1,908	\$2,255
Tax benefits related to stock options exercised	178	8	341
Intrinsic value of stock options exercised	905	498	897
Fair value of shares vested during the year	766	1,656	1,597

The Company has outstanding restricted and deferred stock awards granted from various plans at December 31, 2013. The Company recognized \$3.8 million, \$3.7 million, and \$3.2 million in stock-based compensation expense related to these stock awards for the years ended December 31, 2013, 2012, and 2011, respectively. Tax benefits recognized with respect to restricted stock awards and stock units were \$1.5 million, \$1.5 million and \$1.2 million for the years ended December 31, 2013, 2012 and 2011, respectively. Unrecognized compensation cost related to restricted stock awards and stock units totaled \$4.6 million at December 31, 2013 and will be recognized over 2.1 years on a weighted average basis. Shares issued are funded from the Company's treasury stock. The following table summarizes information for unvested restricted stock awards outstanding as of December 31, 2013:

	Number of Shares	Weighted- Average Grant Date Fair Value
<u>Unvested Restricted Stock Awards</u>		
Unvested at January 1, 2013	117,150	\$ 24.37
Forfeited	(2,033)	23.25
Vested	(48,467)	26.10
Unvested at December 31, 2013	66,650	\$ 23.15

The following table summarizes information for unvested restricted stock units outstanding as of December 31, 2013:

	Number of Shares	Weighted- Average Grant Date Fair Value
<u>Unvested Restricted Stock Units</u>		
Unvested at January 1, 2013	406,058	\$ 25.64
Forfeited	(6,467)	-
Vested	(69,333)	-
Granted	209,592	20.81
Unvested at December 31, 2013	539,850	\$ 27.36

The Company has 4.1 million securities remaining available to be granted as part of the Plan at December 31, 2013.

Table of Contents(15) Stockholders' Equity

In accordance with accounting standards, unrealized gains on available for sale securities and unrecognized actuarial gains or losses and prior service costs associated with the Company's pension and postretirement benefit plans are included in accumulated other comprehensive loss. For the years ended December 31, components of accumulated other comprehensive loss are:

(In thousands)	2013	2012
Unrecognized prior service cost and net actuarial loss on pension plans	\$(7,785)	\$(22,555)
Unrealized net holding (losses) gains on available for sale securities	(8,980)	16,675
Accumulated other comprehensive loss	\$(16,765)	\$(5,880)

Certain restrictions exist regarding the ability of the subsidiary bank to transfer funds to the Company in the form of cash dividends. The approval of the Office of Comptroller of the Currency ("OCC") is required to pay dividends when a bank fails to meet certain minimum regulatory capital standards or when such dividends are in excess of a subsidiary bank's earnings retained in the current year plus retained net profits for the preceding two years as specified in applicable OCC regulations. At December 31, 2013, approximately \$56.7 million of the total stockholders' equity of the Bank was available for payment of dividends to the Company without approval by the OCC. The Bank's ability to pay dividends also is subject to the Bank being in compliance with regulatory capital requirements. The Bank is currently in compliance with these requirements. Under the State of Delaware General Corporation Law, the Company may declare and pay dividends either out of accumulated net retained earnings or capital surplus.

In October 2004, the Company adopted a Stockholder Rights Plan (the "Plan") designed to ensure that any potential acquirer of the Company negotiate with the board of directors and that all Company stockholders are treated equitably in the event of a takeover attempt. At that time, the Company paid a dividend of one Preferred Share Purchase Right (a "Right") for each outstanding share of common stock of the Company. Similar rights are attached to each share of the Company's common stock issued after November 16, 2004. Under the Plan, the Rights will not be exercisable until a person or group acquires beneficial ownership of 15% or more of the Company's outstanding common stock or begins a tender or exchange offer for 15% or more of the Company's outstanding common stock. Additionally, until the occurrence of such an event, the Rights are not severable from the Company's common stock and, therefore, the Rights will be transferred upon the transfer of shares of the Company's common stock. Upon the occurrence of such events, each Right entitles the holder to purchase one one-hundredth of a share of Series A Junior Participating Preferred Stock of the Company, no par value and \$0.01 stated value per share, at a price of \$70.

The Plan also provides that upon the occurrence of certain specified events, the holders of Rights will be entitled to acquire additional equity interests in the Company or in the acquiring entity and such interests will have a market value of two times the Right's exercise price of \$70. The Rights, which expire October 24, 2014, are redeemable in whole, but not in part, at the Company's option prior to the time they are exercisable, for a price of \$0.001 per Right.

Under a previously disclosed stock repurchase plan, the Company purchased 584,925 shares of its common stock during the twelve month period ended December 31, 2013, for a total of \$12.5 million at an average price of \$21.30 per share. This plan expired on December 31, 2013. On July 22, 2013, the NBT Board of Directors authorized a new repurchase program for NBT to repurchase up to an additional 1,000,000 shares of its outstanding common stock. This plan expires on December 31, 2014.

Table of Contents

(16) Regulatory Capital Requirements

The Company and NBT Bank are subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the consolidated financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, NBT Bank must meet specific capital guidelines that involve quantitative measures of NBT Bank's assets, liabilities, and certain off-balance sheet items as calculated under regulatory accounting practices. The capital amounts and classifications are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors.

Quantitative measures established by regulation to ensure capital adequacy require the Company and NBT Bank to maintain minimum amounts and ratios (set forth in the table below) of total and Tier 1 Capital to risk-weighted assets and of Tier 1 capital to average assets. As of December 31, 2013 and 2012, the Company and NBT Bank meet all capital adequacy requirements to which they were subject.

Under their prompt corrective action regulations, regulatory authorities are required to take certain supervisory actions (and may take additional discretionary actions) with respect to an undercapitalized institution. Such actions could have a direct material effect on an institution's financial statements. The regulations establish a framework for the classification of banks into five categories: well capitalized, adequately capitalized, under capitalized, significantly under capitalized, and critically under capitalized. As of December 31, 2013, the most recent notification from NBT Bank's regulators categorized NBT Bank as well capitalized under the regulatory framework for prompt corrective action. To be categorized as well capitalized NBT Bank must maintain minimum total risk-based, Tier 1 risk-based, and Tier 1 capital to average asset ratios as set forth in the table below. There are no conditions or events since that notification that management believes have changed NBT Bank's category.

Table of Contents

The Company and NBT Bank's actual capital amounts and ratios are presented as follows:

	Actual		Regulatory ratio requirements		
			Minimum capital adequacy		
(Dollars in thousands)	Amount	Ratio	For classification as well capitalized		
As of December 31, 2013					
Total Capital (to risk weighted assets):					
Company	\$723,580	12.99%	8.00%	10.00	%
NBT Bank	686,194	12.41%	8.00%	10.00	%
Tier I Capital (to risk weighted assets)					
Company	653,950	11.74%	4.00%	6.00	%
NBT Bank	617,038	11.16%	4.00%	6.00	%
Tier I Capital (to average assets)					
Company	653,950	8.93 %	4.00%	5.00	%
NBT Bank	617,038	8.47 %	4.00%	5.00	%
As of December 31, 2012					
Total Capital (to risk weighted assets):					
Company	\$560,745	12.25%	8.00%	10.00	%
NBT Bank	505,027	11.08%	8.00%	10.00	%
Tier I Capital (to risk weighted assets)					
Company	503,359	11.00%	4.00%	6.00	%
NBT Bank	447,909	9.83 %	4.00%	6.00	%
Tier I Capital (to average assets)					
Company	503,359	8.54 %	4.00%	5.00	%
NBT Bank	447,909	7.62 %	4.00%	5.00	%

Table of Contents

(17) Earnings Per Share

The following is a reconciliation of basic and diluted earnings per share for the years presented in the consolidated statements of income:

	Years ended December 31, 2013			2012			2011		
	Net	Weighted average	Per share	Net	Weighted average	Per share	Net	Weighted average	Per share
(In thousands, except per share data)	income	shares	amount	income	shares	amount	income	shares	amount
Basic earnings per share	\$61,747	41,930	\$ 1.47	\$54,558	33,379	\$ 1.63	\$57,901	33,662	\$ 1.72
Effect of dilutive securities									
Stock based compensation		420			340			262	
Diluted earnings per share	\$61,747	42,350	\$ 1.46	\$54,558	33,719	\$ 1.62	\$57,901	33,924	\$ 1.71

There were approximately 1.0 million, 1.2 million, and 1.3 million weighted average stock options for the years ended December 31, 2013, 2012, and 2011, respectively, that were not considered in the calculation of diluted earnings per share since the stock options' exercise prices were greater than the average market price during these periods.

(18) Reclassification Adjustments Out of Other Comprehensive (Loss) Income

The following table summarizes the reclassification adjustments out of accumulated other comprehensive loss (in thousands):

Detail About Accumulated Other Comprehensive (Loss) Income Components	Amount reclassified from accumulated other comprehensive income (loss) Years ended December 31, December 2013 31, 2012		Affected line item in the consolidated statement of comprehensive income
Available for sale securities:			
Gains on available for sale securities	\$(1,426)	\$ (599)) Net securities gains
Tax benefit	565	237) Income tax expense
Net of tax	\$(861)) \$ (362))
Pension and other benefits:			
Amortization of net gains	\$2,972	\$ 3,512	Salaries and employee benefits
Amortization of prior service costs	(182)) 81	Salaries and employee benefits
Tax expense	1,189	1,419	Income tax expense
Net of tax	\$1,601	\$ 2,174	

Total reclassifications during the period, net of tax	\$740	\$ 1,812
--	-------	----------

117

Table of Contents(19) Commitments and Contingent Liabilities

The Company's concentrations of credit risk are reflected in the consolidated balance sheets. The concentrations of credit risk with standby letters of credit, unused lines of credit, commitments to originate new loans and loans sold with recourse generally follow the loan classifications.

At December 31, 2013, approximately 59% of the Company's loans were secured by real estate located in central and upstate New York, northeastern Pennsylvania, western Massachusetts, southern New Hampshire, and the greater Burlington, Vermont area. Accordingly, the ultimate collectability of a substantial portion of the Company's portfolio is susceptible to changes in market conditions of those areas. Management is not aware of any material concentrations of credit to any industry or individual borrowers.

The Company is a party to certain financial instruments with off balance sheet risk in the normal course of business to meet the financing needs of its customers. These financial instruments include commitments to extend credit, unused lines of credit, standby letters of credit, and certain mortgage loans sold to investors with recourse. The Company's exposure to credit loss in the event of nonperformance by the other party to the commitments to extend credit, unused lines of credit, standby letters of credit, and loans sold with recourse is represented by the contractual amount of those instruments. The credit risk associated with commitments to extend credit and standby and commercial letters of credit is essentially the same as that involved with extending loans to customers and is subject to normal credit policies. Collateral may be obtained based on management's assessment of the customer's creditworthiness.

	At December 31,	
(In thousands)	2013	2012
Unused lines of credit	\$216,658	\$163,626
Commitments to extend credits, primarily variable rate	849,092	678,093
Standby letters of credit	36,837	37,510
Commercial letters of credit	41,263	16,607
Loans sold with recourse	15,741	13,690

Since many loan commitments, standby letters of credit, and guarantees and indemnification contracts expire without being funded in whole or in part, the contract amounts are not necessarily indicative of future cash flows. The Company does not issue any guarantees that would require liability-recognition or disclosure, other than its standby letters of credit.

The Company guarantees the obligations or performance of customers by issuing stand-by letters of credit to third parties. These stand-by letters of credit are frequently issued in support of third party debt, such as corporate debt issuances, industrial revenue bonds, and municipal securities. The risk involved in issuing stand-by letters of credit is essentially the same as the credit risk involved in extending loan facilities to customers, and letters of credit are subject to the same credit origination, portfolio maintenance and management procedures in effect to monitor other credit and off-balance sheet products. Typically, these instruments have terms of five years or less and expire unused; therefore, the total amounts do not necessarily represent future cash requirements. The fair value of the Company's stand-by letters of credit at December 31, 2013 and 2012 was not significant.

The total amount of loans serviced by the Company for unrelated third parties was approximately \$554.4 million and \$309.2 million at December 31, 2013 and 2012, respectively. At December 31, 2013 and 2012, the Company had approximately \$2.2 million and \$1.2 million, respectively, of mortgage servicing rights.

Table of Contents

In the normal course of business there are various outstanding legal proceedings. If legal costs are deemed material by management, the Company accrues for the estimated loss from a loss contingency if the information available indicates that it is probable that a liability had been incurred at the date of the financial statements, and the amount of loss can be reasonably estimated. The Company is a defendant to a class action lawsuit related to a previously disclosed class action lawsuit arising from its assessment and collection of fees on its checking account customers. As of December 31, 2013, the Company has accrued for the full amount of a preliminarily approved settlement, which if and when finally approved would entirely dispose of the action. A hearing with respect to such approval has been scheduled for June 27, 2014. In the opinion of management, the aggregate amount involved in such proceedings at December 31, 2013 is not material to the consolidated balance sheets or results of operations of the Company.

The Company is required to maintain reserve balances with the Federal Reserve Bank of New York. The required average total reserve for NBT Bank for the 14-day maintenance period ending December 25, 2013 was \$48.7 million.

Table of Contents

(20) Fair Values of Financial Instruments

The following table sets forth information with regard to estimated fair values of financial instruments at December 31, 2013 and December 31, 2012. This table excludes financial instruments for which the carrying amount approximates fair value. Financial instruments for which the fair value approximates carrying value include cash and cash equivalents, securities available for sale, trading securities, accrued interest receivable, non-maturity deposits, short-term borrowings, accrued interest payable, and interest rate swaps.

(In thousands)	Fair Value Hierarchy	December 31, 2013		December 31, 2012	
		Carrying amount	Estimated fair value	Carrying amount	Estimated fair value
Financial assets					
Securities held to maturity	2	\$117,283	\$113,276	\$60,563	\$61,535
Net loans	3	5,337,361	5,386,520	4,208,282	4,313,244
Financial liabilities					
Time deposits	2	\$1,021,142	\$1,023,982	\$983,261	\$994,376
Long-term debt	2	308,823	325,195	367,492	407,404
Junior subordinated debt	2	101,196	105,121	75,422	74,147

Fair value estimates are made at a specific point in time, based on relevant market information and information about the financial instrument. These estimates do not reflect any premium or discount that could result from offering for sale at one time the Company's entire holdings of a particular financial instrument. Because no market exists for a significant portion of the Company's financial instruments, fair value estimates are based on judgments regarding future expected loss experience, current economic conditions, risk characteristics of various financial instruments, and other factors. These estimates are subjective in nature and involve uncertainties and matters of significant judgment and therefore cannot be determined with precision. Changes in assumptions could significantly affect the estimates.

Fair value estimates are based on existing on and off balance sheet financial instruments without attempting to estimate the value of anticipated future business and the value of assets and liabilities that are not considered financial instruments. For example, the Company has a substantial trust and investment management operation that contributes net fee income annually. The trust and investment management operation is not considered a financial instrument, and its value has not been incorporated into the fair value estimates. Other significant assets and liabilities include the benefits resulting from the low-cost funding of deposit liabilities as compared to the cost of borrowing funds in the market, and premises and equipment. In addition, the tax ramifications related to the realization of the unrealized gains and losses can have a significant effect on fair value estimates and have not been considered in the estimate of fair value.

Securities Held to Maturity

The fair value of the Company's investment securities held to maturity is primarily measured using information from a third party pricing service. The fair value measurements consider observable data that may include dealer quotes, market spreads, cash flows, the U.S. Treasury yield curve, live trading levels, trade execution data, market consensus prepayment speeds, credit information and the bond's terms and conditions, among other things.

Table of Contents

Net Loans

The fair value of the Company's loans was estimated by discounting the expected future cash flows using the current interest rates at which similar loans would be made for the same remaining maturities. Loans were first segregated by type, and then further segmented into fixed and variable rate and loan quality categories. Expected future cash flows were projected based on contractual cash flows, adjusted for estimated prepayments.

Time Deposits

The fair value of time deposits was estimated using a discounted cash flow approach that applies prevailing market interest rates for similar maturity instruments. The fair values of the Company's time deposit liabilities do not take into consideration the value of the Company's long-term relationships with depositors, which may have significant value.

Long-Term Debt

The fair value of long-term debt was estimated using a discounted cash flow approach that applies prevailing market interest rates for similar maturity instruments.

Trust Preferred Debentures

The fair value of trust preferred debentures has been estimated using a discounted cash flow analysis.

The following table sets forth the Company's financial assets and liabilities measured on a recurring basis that were accounted for at fair value as of December 31, 2013 and December 31, 2012. Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement (in thousands):

	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Balance as of December 31, 2013
Assets:				
Securities Available for Sale:				
U.S. Treasury	\$43,616	\$-	\$ -	\$43,616
Federal Agency	-	278,915	-	278,915
State & municipal	-	113,665	-	113,665
Mortgage-backed	-	364,164	-	364,164
Collateralized mortgage obligations	-	549,528	-	549,528
Other securities	6,796	8,197	-	14,993
Total Securities Available for Sale	\$50,412	\$1,314,750	\$ -	\$1,364,881
Trading Securities	5,779	-	-	5,779
Interest Rate Swaps	-	281	-	281
Total	\$56,191	\$1,314,750	\$ -	\$1,370,941
Liabilities:				
Interest Rate Swaps	\$-	\$281	\$ -	\$281
Total	\$-	\$281	\$ -	\$281

Table of Contents

	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Balance as of December 31, 2012
Assets:				
Securities Available for Sale:				
U.S. Treasury	\$64,425	\$-	\$ -	\$64,425
Federal Agency	-	282,814	-	282,814
State & municipal	-	86,802	-	86,802
Mortgage-backed	-	250,281	-	250,281
Collateralized mortgage obligations	-	449,723	-	449,723
Other securities	8,672	5,282	-	13,954
Total Securities Available for Sale	\$73,097	\$1,074,902	\$ -	\$1,147,999
Trading Securities	3,918	-	-	3,918
Interest Rate Swaps	-	1,490	-	1,490
Total	\$77,015	\$1,076,392	\$ -	\$1,153,407
Liabilities:				
Interest Rate Swaps	\$-	\$1,490	\$ -	\$1,490
Total	\$-	\$1,490	\$ -	\$1,490

Fair values for securities are based on quoted market prices or dealer quotes, where available. Where quoted market prices are not available, fair values are based on quoted market prices of comparable instruments. When necessary, the Company utilizes matrix pricing from a third party pricing vendor to determine fair value pricing. Matrix prices are based on quoted prices for securities with similar coupons, ratings, and maturities, rather than on specific bids and offers for the designated security.

FASB ASC Topic 820 requires disclosure of assets and liabilities measured and recorded at fair value on a nonrecurring basis. In accordance with the provisions of FASB ASC Topic 310, the Company had collateral dependent impaired loans with a carrying value of approximately \$5.0 million which had specific reserves included in the allowance for loan losses of \$0.7 million at December 31, 2013. The Company uses the fair value of underlying collateral to estimate the specific reserves for collateral dependent impaired loans. The fair value of underlying collateral is generally determined through independent appraisals, which generally include various Level 3 inputs which are not identifiable. The appraisals may be adjusted by management for qualitative factors such as economic conditions and estimated liquidation expenses ranging from 10% to 35%. Based on the valuation techniques used, the fair value measurements for collateral dependent impaired loans are classified as Level 3.

FASB ASC Topic 825 gives entities the option to measure eligible financial assets, financial liabilities and Company commitments at fair value (i.e., the fair value option), on an instrument-by-instrument basis, that are otherwise not permitted to be accounted for at fair value under other accounting standards. The election to use the fair value option is available when an entity first recognizes a financial asset or financial liability or upon entering into a Company commitment. Subsequent changes in fair value must be recorded in earnings. As of December 31, 2013 and 2012, the Company did not elect the fair value option for any eligible items.

Table of Contents

(21) Parent Company Financial Information

Condensed Balance Sheets

(In thousands)	December 31,	
	2013	2012
Assets		
Cash and cash equivalents	\$3,741	\$23,095
Securities available for sale, at estimated fair value	11,008	12,866
Trading securities	4,742	3,371
Investment in subsidiaries, on equity basis	896,479	635,851
Other assets	49,530	48,324
Total assets	\$965,500	\$723,507
Liabilities and Stockholders' Equity		
Total liabilities	\$148,931	\$141,234
Stockholders' equity	816,569	582,273
Total liabilities and stockholders' equity	\$965,500	\$723,507

Condensed Income Statements

(In thousands)	Years ended December 31,		
	2013	2012	2011
Dividends from subsidiaries	\$13,500	\$79,175	\$54,400
Management fee from subsidiaries	84,778	78,665	69,430
Securities gains (losses)	1,273	442	(31)
Interest, dividend and other income	636	720	628
Total revenue	100,187	159,002	124,427
Operating expense	83,675	79,015	75,254
Income before income tax benefit and equity in undistributed income of subsidiaries	16,512	79,987	49,173
Income tax (expense) benefit	(1,046)	(284)	1,340
Dividends in excess of income (equity in undistributed income) of subsidiaries	46,285	(25,145)	7,388
Net income	\$61,751	\$54,558	\$57,901

Table of Contents

Statements of Cash Flow

(In thousands)	Years ended December 31,		
	2013	2012	2011
Operating activities			
Net income	\$61,751	\$54,558	\$57,901
Adjustments to reconcile net income to net cash provided by operating activities			
Stock-based compensation	4,305	4,364	3,244
Gain on sales of available-for-sale securities	1,273	442	31
Equity in undistributed income of subsidiaries	(59,785)	(54,030)	(61,788)
Cash dividend from subsidiaries	13,500	79,175	54,400
Net change in other liabilities	(18,077)	(3,181)	15,311
Net change in other assets	14,924	2,030	(11,607)
Net cash provided by operating activities	17,891	83,358	57,492
Investing activities			
Purchases of available-for-sale securities	-	(4,163)	(968)
Sales and maturities of available-for-sale securities	1,948	1,445	71
Net cash provided by (used in) acquisitions	2,232	(14,612)	-
Purchases of premises and equipment	(782)	(1,240)	(1,656)
Net cash provided by (used in) investing activities	3,398	(18,570)	(2,553)
Financing activities			
Proceeds from the issuance of shares to employee benefit plans and other stock plans	5,512	1,387	1,386
Payments on long-term debt	-	(3,340)	(140)
Purchases of treasury shares	(12,459)	(15,490)	(30,502)
Cash dividends and payments for fractional shares	(33,518)	(26,712)	(27,063)
Excess tax benefit from exercise of stock options	(178)	8	341
Net cash used in financing activities	(40,643)	(44,147)	(55,978)
Net (decrease)increase in cash and cash equivalents	(19,354)	20,641	(1,039)
Cash and cash equivalents at beginning of year	23,095	2,454	3,493
Cash and cash equivalents at end of year	\$3,741	\$23,095	\$2,454

A statement of changes in stockholders' equity has not been presented since it is the same as the consolidated statement of changes in stockholders' equity previously presented.

Table of Contents

ITEM 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

None.

ITEM 9A. Controls and Procedures

As of the end of the period covered by this Annual Report on Form 10-K, an evaluation was carried out by the Company's management, with the participation of its Chief Executive Officer and Chief Financial Officer, of the effectiveness of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the disclosure controls and procedures were effective as of the end of the period covered by this report. No changes were made to the Company's internal control over financial reporting (as defined in Rule 13a-15(f) under the Securities Exchange Act of 1934) during the last fiscal quarter that materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Management Report on Internal Controls Over Financial Reporting

The management of NBT Bancorp, Inc. (the "Company") is responsible for establishing and maintaining adequate internal control over financial reporting. The Company's internal control over financial reporting is a process designed under the supervision of the Company's Chief Executive Officer and Chief Financial Officer to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the Company's consolidated financial statements for external purposes in accordance with generally accepted accounting principles.

As of December 31, 2013, management assessed the effectiveness of the Company's internal control over financial reporting based on the criteria for effective internal control over financial reporting established in "Internal Control — Integrated Framework (1992)," issued by the Committee of Sponsoring Organizations (COSO) of the Treadway Commission. Based on the assessment, management determined that the Company's internal control over financial reporting as of December 31, 2013 was effective at the reasonable assurance level based on those criteria.

KPMG LLP, the independent registered public accounting firm that audited the consolidated financial statements of the Company included in this Annual Report on Form 10-K, has issued a report on the effectiveness of the Company's internal control over financial reporting as of December 31, 2013. The report, which expresses an unqualified opinion on the effectiveness of the Company's internal control over financial reporting as of December 31, 2013, is included in this Item under the heading "Report of Independent Registered Public Accounting Firm" on the following page.

125

Table of Contents

Report of Independent Registered Public Accounting Firm

The Board of Directors and Stockholders
NBT Bancorp Inc.:

We have audited NBT Bancorp, Inc. and subsidiaries' (the Company) internal control over financial reporting as of December 31, 2013, based on criteria established in Internal Control — Integrated Framework (1992) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2013, based on the criteria established in Internal Control — Integrated Framework (1992) issued by COSO.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of NBT Bancorp Inc. and subsidiaries as of December 31, 2013 and 2012 and the related consolidated statements of income, comprehensive income, changes in stockholders' equity and cash flows for each of the years in the three-year period ended December 31, 2013, and our report dated March 3, 2014 expressed an unqualified opinion on those financial statements.

/s/ KPMG LLP

Albany, New York

March 3, 2014

126

Table of Contents

ITEM 9B. Other Information

None.

PART III

ITEM 10. Directors, Executive Officers and Corporate Governance

The information required by this item is incorporated herein by reference to the Company's definitive Proxy Statement for its Annual Meeting of shareholders to be held on May 6, 2014 (the "Proxy Statement"), which will be filed with the SEC within 120 days after the Company's 2013 fiscal year end.

ITEM 11. Executive Compensation

The information required by this item is incorporated herein by reference to the Company's definitive Proxy Statement for its Annual Meeting of shareholders to be held on May 6, 2014 (the "Proxy Statement"), which will be filed with the SEC within 120 days after the Company's 2013 fiscal year end.

ITEM 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The following table provides information with respect to shares of Common Stock that may be issued under the Company's existing equity compensation plans:

Plan Category	A. Number of securities to be issued upon exercise of outstanding options, warrants and rights	B. Weighted-average exercise price of outstanding options, warrants and rights	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column A.)
Equity compensation plans approved by stockholders	1,341,500	\$ 22.98	4,071,578
Equity compensation plans not approved by stockholders	None	None	None

The other information required by this item is incorporated herein by reference to the Proxy Statement which will be filed with the SEC within 120 days of the Company's 2013 fiscal year end.

ITEM 13. Certain Relationships, Related Transactions and Director Independence

The information required by this item is incorporated herein by reference to the Proxy Statement which will be filed with the SEC within 120 days of the Company's 2013 fiscal year end.

Table of Contents

ITEM 14. Principal Accountant Fees and Services

The information required by this item is incorporated herein by reference to the Proxy Statement which will be filed with the SEC within 120 days of the Company's 2013 fiscal year end.

PART IV

ITEM 15. Exhibits and Financial Statement Schedules

(a)(1) The following Consolidated Financial Statements are included in Part II, Item 8 hereof:

Report of Independent Registered Public Accounting Firm.

Consolidated Balance Sheets as of December 31, 2013 and 2012.

Consolidated Statements of Income for each of the three years ended December 31, 2013, 2012 and 2011.

Consolidated Statements of Changes in Stockholders' Equity for each of the three years ended December 31, 2013, 2012 and 2011.

Consolidated Statements of Cash Flows for each of the three years ended December 31, 2013, 2012 and 2011.

Consolidated Statements of Comprehensive Income for each of the three years ended December 31, 2013, 2012 and 2011.

Notes to the Consolidated Financial Statements.

(a)(2) There are no financial statement schedules that are required to be filed as part of this form since they are not applicable or the information is included in the consolidated financial statements.

(a)(3) See below for all exhibits filed herewith and the Exhibit Index.

- Certificate of Incorporation of NBT Bancorp Inc. as amended through July 23, 2001 (filed as Exhibit 3.1 to 3.1 Registrant's Form 10-K for the year ended December 31, 2008, filed on March 2, 2009 and incorporated herein by reference).
- 3.2 Bylaws of NBT Bancorp Inc. as amended and restated through May 7, 2013 (filed as Exhibit 3.1 to Registrant's Form 8-K, filed on May 7, 2013 and incorporated herein by reference).
- 3.3 Certificate of Designation of the Series A Junior Participating Preferred Stock (filed as Exhibit A to Exhibit 4.1 of the Registrant's Form 8-K, filed on November 18, 2004, and incorporated herein by reference).
- Specimen common stock certificate for NBT's Bancorp Inc. common stock (filed as Exhibit 4.1 to the Registrant's 4.1 Amendment No. 1 to Registration Statement on Form S-4 filed on December 27, 2005 and incorporated herein by reference).
- 4.2 Rights Agreement, dated as of November 15, 2004, between NBT Bancorp Inc. and Registrar and Transfer Company, as Rights Agent (filed as Exhibit 4.1 to Registrant's Form 8-K, file number 0-14703, filed on November 18, 2004, and incorporated by reference herein).
- 10.1 NBT Bancorp Inc. 1993 Stock Option Plan (filed as Exhibit 99.1 to Registrant's Form S-8 Registration Statement, file number 333-71830 filed on October 18, 2001 and incorporated by reference herein).*

Edgar Filing: NBT BANCORP INC - Form 10-K

- 10.2 NBT Bancorp Inc. Non-Employee Director, Divisional Director and Subsidiary Director Stock Option Plan (filed as Exhibit 99.1 to Registrant's Form S-8 Registration Statement, file number 333-73038 filed on November 9, 2001 and incorporated by reference herein).*
- 10.3 NBT Bancorp Inc. Employee Stock Purchase Plan (filed as Exhibit 10.4 to Registrant's Form 10-K for the year ended December 31, 2008, filed on March 2, 2009 and incorporated herein by reference).*
- 10.4 NBT Bancorp Inc. Non-employee Directors Restricted and Deferred Stock Plan (filed as Exhibit 10.5 to Registrant's Form 10-K for the year ended December 31, 2008, filed on March 2, 2009 and incorporated herein by reference).*
- 10.5 NBT Bancorp Inc. Performance Share Plan (filed as Exhibit 10.6 to Registrant's Form 10-K for the year ended December 31, 2008, filed on March 2, 2009 and incorporated herein by reference).*
- 10.6 NBT Bancorp Inc. 2014 Executive Incentive Compensation Plan.*
- 10.7 2006 Non-Executive Restricted Stock Plan (filed as Exhibit 99.1 to Registrant's Form S-8 Registration Statement, file number 333-139956, filed on January 12, 2007, and incorporated herein by reference).*
- 10.8 Supplemental Retirement Agreement between NBT Bancorp Inc., NBT Bank, National Association and Daryl R. Forsythe as amended and restated Effective January 1, 2005 (filed as Exhibit 10.11 to Registrant's Form 10-K for the year ended December 31, 2005, filed on March 15, 2006 and incorporated herein by reference).*
- 128
-

Table of Contents

	Death Benefits Agreement between NBT Bancorp Inc., NBT Bank, National Association and Daryl R. Forsythe made August 22, 1995 (filed as Exhibit 10.12 to Registrant's Form 10-K for the year ended December 31, 2005, filed on March 15, 2006 and incorporated herein by reference).*
10.10	Amendment dated January 28, 2002 to Death Benefits Agreement between NBT Bancorp Inc., NBT Bank, National Association and Daryl R. Forsythe made August 22, 1995 (filed as Exhibit 10.12 to Registrant's Form 10-K for the year ended December 31, 2008, filed on March 2, 2009 and incorporated herein by reference).*
10.11	Employment Agreement between NBT Bancorp Inc. and Martin A. Dietrich as amended and restated November 5, 2009 (filed as Exhibit 10.1 to Registrant's Form 10-Q for the quarterly period ended September 30, 2009, filed on November 9, 2009 and incorporated herein by reference).*
10.12	Supplemental Executive Retirement Agreement between NBT Bancorp Inc. and Martin A. Dietrich as amended and restated January 20, 2010. (filed as Exhibit 10.14 to Registrant's Form 10-K for the year ended December 31, 2009, filed on March 1, 2010 and incorporated herein by reference).*
10.13	Form of Change in Control Agreement, dated November 5, 2009, by and between NBT Bancorp Inc. and Messrs. Dietrich, Chewens, Raven and Levy (filed as Exhibit 10.5 to Registrant's Form 10-Q for the quarterly period ended September 30, 2009, filed on November 9, 2009 and incorporated herein by reference).*
10.14	Form of First Amendment to the Form of Change in Control Agreement for Messrs. Dietrich, Chewens, Levy and Raven.*
10.15	Form of Amendment to Three-Year Change in Control Agreement for Messrs. Dietrich, Chewens, Levy and Raven (filed as Exhibit 10.1 to Registrant's Form 8-K, filed on January 29, 2013 and incorporated herein by reference).*
10.16	Employment Agreement between NBT Bancorp Inc. and Michael J. Chewens as amended and restated November 5, 2009 (filed as Exhibit 10.2 to Registrant's Form 10-Q for the quarterly period ended September 30, 2009, filed on November 9, 2009 and incorporated herein by reference).*
10.17	Form of Amended and Restated NBT Bancorp Inc. Supplemental Retirement Agreement, dated as of November 5, 2009, between NBT Bancorp Inc. and Messrs. Chewens, Levy and Raven (filed as Exhibit 10.7 to Registrant's Form 10-Q for the quarterly period ended September 30, 2009, filed on November 9, 2009 and incorporated herein by reference).*
10.18	Employment Agreement between NBT Bancorp Inc. and David E. Raven as amended and restated November 5, 2009 (filed as Exhibit 10.3 to Registrant's Form 10-Q for the quarterly period ended September 30, 2009, filed on November 9, 2009 and incorporated herein by reference).*
10.19	Employment Agreement between NBT Bancorp Inc. and Jeffrey M. Levy made as amended and restated November 5, 2009 (filed as Exhibit 10.3 to Registrant's Form 10-Q for the quarterly period ended September 30, 2009, filed on November 9, 2009 and incorporated herein by reference).*
10.20	Split-Dollar Agreement between NBT Bancorp Inc., NBT Bank, National Association and Martin A. Dietrich made November 10, 2008 (filed as Exhibit 10.1 to Registrant's Form 10-Q for the quarterly period ended September 30, 2008, filed on November 10, 2008 and incorporated herein by reference).*
10.21	First amendment dated November 5, 2009 to Split-Dollar Agreement between NBT Bancorp Inc., NBT Bank, National Association and Martin A. Dietrich made November 10, 2008 (filed as Exhibit 10.6 to Registrant's Form 10-Q for the quarterly period ended September 30, 2009, filed on November 9, 2009 and incorporated herein by reference).*
10.22	NBT Bancorp Inc. 2008 Omnibus Incentive Plan (filed as Appendix A of Registrant's Definitive Proxy Statement on Form 14A filed on March 31, 2008, and incorporated herein by reference).*
10.23	Description of Arrangement for Directors Fees.*
10.24	Long Term Incentive Compensation Plan for Named Executive Officers (filed as Exhibit 10.24 to Registrant's Form 10-K for the year ended December 31, 2011, filed on February 29, 2012 and incorporated herein by reference).*
10.25	Consulting Agreement, dated October 7, 2012, by and between NBT Bancorp, Inc. and Joseph Nasser (filed as Exhibit 10.1 to the Registrant's Form 8-K, File Number 0-14703, filed on October 12, 2012, and incorporated herein by reference).*
10.26	

Edgar Filing: NBT BANCORP INC - Form 10-K

- Employment Agreement, dated May 4, 2012, by and between Timothy L. Brenner and NBT Bancorp Inc. (filed as Exhibit 10.4 to Registrant's Form S-4, filed on January 28, 2013 and incorporated herein by reference).*
- 10.27 Change in Control Agreement, dated May 4, 2013, by and between Timothy L. Brenner and NBT Bancorp Inc. (filed as Exhibit 10.5 to Registrant's Form S-4, filed on January 28, 2013 and incorporated herein by reference).*
- 10.28 Form of Amendment to Two-Year Change in Control Agreement for Mr. Brenner (filed as Exhibit 10.1 to Registrant's Form 8-K, filed on January 29, 2013 and incorporated herein by reference).*
- 10.28 Employment Agreement dated October 7, 2012 between NBT Bancorp, Inc. and Jack H. Webb. (filed as Exhibit 10.28 to Registrant's Form 10-K for the year ended December 31, 2012, filed on March 1, 2013 and incorporated herein by reference).*

129

Table of Contents

10.29 Amended and Restated Supplemental Retirement Agreement and First Amendment to the Supplemental Retirement Agreement between Alliance Financial Corporation, Alliance Bank, N.A. and Jack H. Webb.*

10.30 Split Dollar Agreement between the Alliance Bank N.A. and Jack H. Webb.*

21 A list of the subsidiaries of the Registrant.

23 Consent of KPMG LLP.

31.1 Certification by the Chief Executive Officer pursuant to Rules 13(a)-14(a)/15(d)-14(e) of the Securities and Exchange Act of 1934.

31.2 Certification by the Chief Financial Officer pursuant to Rules 13(a)-14(a)/15(d)-14(e) of the Securities and Exchange Act of 1934.

32.1 Certification by the Chief Executive Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

32.2 Certification of the Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

* Management contract or compensatory plan or arrangement

(b) Exhibits to this Form 10-K are attached or incorporated herein by reference as noted above.

(c) Not applicable

130

Table of Contents

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, NBT Bancorp Inc. has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

NBT BANCORP INC. (Registrant)

March 3, 2014

/s/ Martin A. Dietrich

Martin A. Dietrich

Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

/s/ Daryl R. Forsythe

Daryl R. Forsythe

Chairman and Director

Date: March 3, 2014

/s/ Martin A. Dietrich

Martin A. Dietrich

NBT Bancorp Inc. President, CEO, and Director (Principal Executive Officer)

Date: March 3, 2014

/s/ Michael J. Chewens

Michael J. Chewens

Chief Financial Officer

(Principal Financial Officer and Principal Accounting Officer)

Date: March 3, 2014

/s/ Richard Chojnowski

Richard Chojnowski, Director

Date: March 3, 2014

/s/ Patricia T. Civil

Patricia T. Civil, Director

Date: March 3, 2014

/s/ Timothy E. Delaney

Timothy E. Delaney, Director

Date: March 3, 2014

Table of Contents

/s/ James H. Douglas

James H. Douglas, Director

Date: March 3, 2014

/s/ John C. Mitchell

John C. Mitchell, Director

Date: March 3, 2014

/s/ Michael M. Murphy

Michael M. Murphy, Director

Date: March 3, 2014

/s/ Joseph A. Santangelo

Joseph A. Santangelo, Director

Date: March 3, 2014

/s/ Robert A. Wadsworth

Robert A. Wadsworth, Director

Date: March 3, 2014

/s/ Lowell A. Seifter

Lowell A. Seifter, Director

Date: March 3, 2014

/s/ Paul M. Solomon

Paul M. Solomon, Director

Date: March 3, 2014

/s/ Jack H. Webb

Jack H. Webb, Director

Date: March 3, 2014