GRUPO IUSACELL SA DE CV Form 6-K March 04, 2004

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 6-K

REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 or 15d-16 UNDER THE SECURITIES EXCHANGE ACT OF 1934

For the month of February, 2004

GRUPO IUSACELL, S.A. de C.V.

(Translation of registrant's name into English)

Prol. Paseo de la Reforma 1236 Col. Santa Fe, Deleg. Cuajimalpa 05438, Mexico D.F.

(Address of principal executive office)

Indicate by check mark whether the registrant files or will fill annual reports under cover of Form 20-F or Form 40-F: Form 20-F [X] Form 40-F []

Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g-3-2 (b) under the Securities and Exchange Act of 1934. Yes [] No [X]

Documents Furnished By the Registrant

1. Press Release of the Registrant dated February 26, 2004

SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

GRUPO IUSACELL, S.A. DE C.V.

Date: February 26, 2004 /s/ Jose Luis Riera K.

Name: Jose Luis Riera K. Title: Attorney in fact

/s/ Fernando Cabrera G.

Name: Fernando Cabrera G. Title: Attorney in fact

[LOGO] lusacell

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Fourth Ouarter and Year-end 2003 Results

Mexico City, February 26, 2004 - Grupo Iusacell, S.A. de C.V. (Iusacell or the Company) [BMV: CEL, NYSE: CEL] today announced unaudited results for the fourth quarter and year ended December 31, 2003(1).

Financial Results

Operational change: As disclosed in the previous quarter release, Iusacell reduced the period in which a prepaid customer can receive incoming calls but cannot make outgoing calls from 305 days to 90 days. During the fourth quarter of 2003, approximately 135,000 prepaid lines, which have not utilized Iusacell's network services in the above said 90-day period of time were turned-over. As of December 31, 2003 subscribers totaled approximately 1.3 million.

Revenue in the quarter increased 18% from the previous quarter to \$1,277 million, reflecting a more aggressive sales strategy and renewed product offerings. Revenues, however, decreased 4% from the year ago period as a result of a lower subscriber base and lower ARPUs. On a yearly basis, revenues decreased 18% to \$4,739 million from the \$5,747 million registered in 2002, primarily derived from lower subscriber base and lower ARPUs and the effect of accounting policy changes made in the third quarter of 2003, see "Changes in accounting policies."

Cost of sales in the fourth quarter of 2003 decreased 8% to \$855 million from the previous quarter, but increased 73% from the year ago period driven mainly by changes in accounting policies effective in the third quarter of 2003.

Operating expenses: sales and advertising expenses in the quarter increased 28% and 10% from the previous quarter and year ago period, respectively to \$427 million, primarily derived from a more aggressive campaign in the period and the utilization of specific advertising spaces previously contracted that otherwise would have been lost. On a yearly basis, sales and advertising of \$1,313 million in 2003, declined 8% from the \$1,419 million in 2002 due primarily to fewer gross subscriber additions. General and administrative expenses decreased 30% in the fourth quarter of 2003 from the previous quarter, but increased 154% from the year ago period, mainly reflecting the reversal of certain provisions in the fourth quarter of 2002. Other income in the fourth quarter reflects the sale and lease back of towers to American Tower Corporation in December 2003, see "Recent Developments-Tower sales and leaseback".

EBITDA(2) was mainly affected by lower revenues as well as increased costs during the quarter, ending with a negative \$73 million for the period, compared to negative \$401 million reported in the previous quarter and positive \$381 million reported in the year ago period.

On a yearly basis, EBITDA ended with positive \$372 million compared to \$1,861 million in 2002.

⁽¹⁾ Unless otherwise noted, all monetary figures are expressed in Mexican pesos and restated as of December 31, 2003 in accordance with Mexican

GAAP. The symbols "\$" and "US\$" refer to Mexican pesos and U.S. dollars, respectively.

(2) This press release contains a reference to EBITDA and provides the components of EBITDA on the face of the Consolidated Income Statement. EBITDA is used by management for comparisons to other companies within our industry as an alternative to GAAP measures and is used by investors and analysts in evaluating performance. EBITDA, which is earnings before interest, taxes, depreciation and amortization, is computed by adding back net interest expense, income and asset tax expense, depreciation expense and amortization expense to net income (loss) before minority interest and loss of subsidiaries as reported. As part of the exhibits filed with the SEC and BMV included in the Quarterly Financial Statements, the Company presented a reconciliation of EBITDA from net loss. EBITDA should be considered in addition to, but not as a substitute for other measures of financial performance reported in accordance with Mexican GAAP. EBITDA, as defined above, may not be comparable to similarly titled measures reported by other companies.

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Depreciation and amortization expenses of \$494 million in the fourth quarter of 2003 reflected the Company's decision adopted in the third quarter of 2003 of expensing the postpaid handsets related costs rather than amortizing them within the average life of the postpaid contracts. Fourth quarter 2002 depreciation and amortization expense is also affected by a benefit related to the extension of useful life of certain fixed assets incurred in that period.

Operating loss in the quarter increased from the \$116 million recorded last year to \$567 million in the current quarter driven primarily by the changes in accounting policies made in the third quarter 2003 and lower revenues, see "Changes in accounting policies".

Integral financing cost in the quarter ended with \$272 million, compared to \$410 million in the same quarter of 2002. The result was mainly driven by a lower foreign exchange loss resulting from the 2% depreciation of the peso against the U.S. dollar in the quarter. On a yearly basis, the integral financing cost ended with \$1,362 million, 13% lower than the 1,573 million reported in 2002, resulting mainly from a lower foreign exchange loss in the period.

Net loss in the quarter of \$1,318 million was the result of higher operating losses and lower revenues. This compares to a net loss of \$546 million in the year ago period. On a yearly basis, net loss of \$4,709 million compares to a net loss of \$2,167 million affected by accounting changes during the year and higher operating losses.

Changes in accounting policies: Please refer to the Company's Third Quarter 2003 Earnings Release - "Changes in accounting policies" for a detailed disclosure of the Company's main changes in accounting policies adopted during 2003.

Capital expenditures: Iusacell invested approximately US\$7.3 million in its regions during the fourth quarter of 2003 to expand coverage. During the year, the Company invested approximately US\$18.2 million. Despite these investments, Iusacell is still behind its investment program, which is crucial in order to face competition, ensuring capacity and coverage and offering a quality service.

Debt: As of December 31, 2003, including trade notes payable, debt totaled US\$810 million. All of the Company's debt is U.S. dollar-denominated.

As previously communicated, the majority of the Company's financial debt is classified as current in the Balance Sheet presented herein, in accordance with Mexican GAAP.

Recent Developments

Tower sales and lease back: In December 2003, Iusacell's main operating subsidiary Grupo Iusacell Celular, S.A. de C.V. and certain of its subsidiaries (Iusacell Celular), entered a series of agreements with the Mexican subsidiary of American Tower Corporation (MATC) that, among other things, gives MATC the right to acquire up to 143 existing Iusacell Celular towers over the course of this year. Iusacell Celular will then lease the transferred towers back from MATC.

During the fourth quarter of 2003, Iusacell Celular sold and leased back 34 towers to MATC for approximately \$89 million in net income.

Exchange of New Common Shares at a Ratio of 20 to 1: On December, 2003, Iusacell effected the exchange of its Series A and Series V shares for new common, ordinary, registered shares with no par value at a ratio of 20 Series A and/or Series V shares to 1 new share. The Company did not issue fractional shares. Accordingly, fractions of new shares were paid at a price equal to the opening market price quoted on the Mexican Stock Exchange on October 17, 2003, of Ps.0.88 for each of the Series A or Series V shares, as determined on the October 17, 2003 shareholders' meeting.

The number of new shares issued and outstanding is 93,101,240 with a public float of approximately 25.4%. The Company's ticker on the Mexican Stock Exchange and the New York Stock Exchange remained unchanged.

Agreement with Mr. Elizondo: In 1998 Grupo Iusacell and Iusacell Celular entered into an agreement with Mr. Jose Ramon Elizondo Anaya in connection with Mr. Elizondo's participation in certain Iusacell's subsidiaries. The Agreement provided that Mr. Elizondo had the right to sell, and Grupo Iusacell had the obligation to purchase the shares of Mr. Elizondo, previous written notice from Mr. Elizondo. Such written notice was delivered by Mr. Elizondo to Grupo Iusacell on October 3, 2003.

On November 3, 2003, Mr. Elizondo, Grupo Iusacell and Iusacell Celular agreed to pay Mr. Elizondo a total

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amount of US\$ 11 million for his participation in certain Iusacell's subsidiaries. Total amount to be paid in several installments within a two year period.

Further information about the relationship between Iusacell and Mr. Elizondo can be found at the Company's 2002 Annual Report on form 20-F, filed with the Securities and Exchange Commission (www.sec.gov) and the Mexican Stock Exchange (www.bmv.com.mx).

Iusacell signed Operating and Distribution Agreements: Iusacell signed distribution agreements with Elektra, Coppel and other distributors to sell and promote Iusacell's wireless services and products under a commission frame. All operating agreements reached by the Company during the quarter are part of the normal course of business.

Under the distribution agreement, Elektra is positioning as the largest distributor of wireless services for Iusacell.

As part of the agreement with Elektra, Iusacell transferred the operation of its approximately 135 company-owned stores (CSI's) to Elektra, in an outsourcing-type of transaction in an effort to create an innovative concept of high-tech telecom and consumer products for the high-value segments.

The Coppel agreement was perfected under the same terms and conditions of the Elektra agreement.

Iusacell and Movilaccess reached an agreement by which, Movilaccess will maintain and manage the Company's call center operations. The agreement will reduce lease, rental and other costs in Iusacell associated with the call center operation. Iusacell's customer service will continue to have full empowerment over the call center under the new agreement.

Iusacell reached an agreement with Telcel on SMS: On October 9, 2003, the Federal Telecommunications Commission in Mexico (Cofetel) issued a resolution ordering Mexican mobile phone firms Iusacell and Telcel (a subsidiary of America Movil, S.A. de C.V.) to connect their short text messaging (SMS) networks.

On December 11, 2003, Iusacell announced an agreement under which all Iusacell's customers are able to send "ReK2" (the commercial brand name of its SMS services) to users of Telcel. With this practical and inexpensive service customers would be able to maintain communication in every Iusacell-covered city paying always the same for a text message sent to any of the referred destinies. What makes ReK2 so popular is that there is no roaming or long distance cost associated, making it very accessible.

Iusacell reached an agreement with Telefonica on SMS: On February 12, 2004, Iusacell and Telefonica Moviles Mexico (Telefonica) announced an agreement by which all customers of these companies will be able to send and received SMS among them.

The service became operative on February 15, 2004, and every customer is able to send or receive SMS without an activation procedure, forms to fill or any activation charge; customers can visit any Iusacell store, or CSI, to learn more details about this service and its use.

Legal suit from the 2004 Note holders: In January, 2004, Iusacell announced that its U.S. legal advisors have been advised by the legal counsels of some members of the informal committee of 2004 note holders, representing 31.8% of the total, that notice of a complaint with respect to a lawsuit filed by the latter against its subsidiary. The Company is currently in the process of responding the lawsuit.

Shareholders Meeting and Resolution: On October 17, 2003, the Company held a general ordinary and extraordinary shareholder's meeting by which its shareholders accepted a management proposal to exchange its Series "A" and Series "V" shares for a new common share class. See: Recent Developments "Exchange of New Common Shares at a Ratio of 20 to 1".

Shareholders also approved an amendment to the Company's by-laws, mainly to reflect the capital restructure. Shareholders also elected a new Board of Directors, which is now comprised of nine members instead of twelve. Additionally, Mr. Fernando Cabrera G. was appointed Secretary, non-member, of the Board of Directors.

The Board of Directors will perfect changes, most likely in the coming Shareholders' Meeting, to reflect the loss of Mr. Jose Ignacio Morales Elcoro, deceased on February 15, 2004.

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The following table presents the members of the Board of Directors as of October 17, 2003:

_		
_	Board of Directors	
	Ricardo B. Salinas Pliego Pedro Padilla Longoria	Chairman of the Board of Directors Vice Chairman of the Board of Directors
	Gustavo Guzman Sepulveda	Director
0	Jose Ignacio Morales Elcoro	Director
	Luis J. Echarte Fernandez	Director
	Joaquin Arrangoiz	Director

Manuel Rodriguez de Castro Director

Director

o Mr. Morales passed away on February 15, 2004

* * * * * * * * * *

Legal Disclaimer

Hector Rojas Villanueva

Marcelino Gomez Velasco

Grupo Iusacell, S.A. de C.V. quarterly reports and all other written materials may from time to time contain statements about expected future events and financial results that are forward-looking and subject to risks and uncertainties. For those statements, the Company claims the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. Discussion of factors that may affect future results is contained in our filings with the Securities and Exchange Commission.

Attached are the Consolidated Income Statements of each of Grupo Iusacell, S.A. de C.V. and Grupo Iusacell Celular, S.A. de C.V. for the three-month and twelve-month periods ended December 31, 2003 and 2002, and the Consolidated Balance Sheet of Grupo Iusacell, S.A. de C.V. and Grupo Iusacell Celular, S.A. de C.V. at December 31, 2003 and 2002. The financial statements of Grupo Iusacell Celular, S.A. de C.V. exclude the impact on results and financial position of the US\$350 million in 14.25% Senior Notes due 2006, certain microwave equipment and related purchase money indebtedness and the PCS business.

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GRUPO IUSACELL UNAUDITED CONSOLIDATED BALANCE SHEET COMPARISON OF FOURTH QUARTER 2003 WITH FOURTH QUARTER 2002 (Figures in thousands of constant December 31, 2003 pesos)

ASSETS
Current Assets
Cash and marketable securities
Accounts receivable, net

503,691

4Q03

4Q02

106,404

1.1%
4.2%

· ·					
Recoverable taxes and other	350,628	3.0%	558,373	3.6%	
Inventories	255,995	2.2%	37,119	0.2%	
TOTAL CURRENT ASSETS	1,116,128	9.4%	1,428,037	9.1%	
	, , ,		, .,		
Property and equipment, net	7,689,053	65.1%	9,740,145	61.9%	
Excess of cost of investments in	, ,		., .,		
subsidiaries over book value, net	1,912,089	16.2%	2,187,424	13.9%	
Other assets	1,096,089		2,368,904		
TOTAL ASSETS	11,813,359		15,724,510	100.0%	
	, ,		, , , , , ,		
LIABILITIES AND SHAREHOLDERS' EQUITY					
Current Liabilities					
Accrued liabilities	1,472,224	12.5%	745 , 278	4.7%	
Related parties	89 , 739	0.8%	188,611	1.2%	
Accounts payable	449,643	3.8%	378 , 368	2.4%	
Short-term debt	8,897,196		211,021	1.3%	
TOTAL CURRENT LIABILITIES	10,908,802	92.3%	1,523,278	9.7%	
Non-current liabilities	93,269	0.8%	8,622,599	54.8%	
TOTAL LIABILITIES	11,002,071	93.1%	10,145,877	64.5%	
Minority interest	-48 , 538	-0.4%	10,065	0.1%	
Shareholders' Equity					
Capital stock	7,424,177	62.8%	7,424,177		
Legal reserve	20,865	0.2%	20,865	0.1%	
Capital contributions	1,460,937		1,460,937	9.3%	
Net loss	-4,708,741	-39.9%	-2,166,983	-13.8%	
Accumulated earnings from prior years	-3,553,840	-30.1%	-1,386,857	-8.8%	
Excess from restatement of	, , , , , ,		, ,		
shareholders' equity	216,428	1.8%	216,428	1.4%	
	,		,		
TOTAL SHAREHOLDERS' EQUITY	859,826	7.3%	5,568,568	35.4%	
	•				
TOTAL LIABILITIES AND					
SHAREHOLDERS' EQUITY	11,813,359	100.0%	15,724,510	100.0%	
					_

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GRUPO IUSACELL UNAUDITED CONSOLIDATED INCOME STATEMENT COMPARISON OF FOURTH QUARTER 2003 WITH FOURTH QUARTER 2002 (Figures in thousands of constant December 31, 2003 pesos)

Application
Applicati

TOTAL COSTS	854,861	67.0%	493,569	37.3%	
GROSS MARGIN	421,814	33.0%	831,195	62.7%	
Sales & Advertising expenses General and administrative expenses Other income TOTAL OPERATING EXPENSES				4.6% 0.0%	
EBITDA	-72,744	-5.7%	381,407	28.8%	
Depreciation and amortization OPERATING LOSS		38.7% -44.4%	497,287 -115,880		
Interest expense, net Foreign exchange loss (gain) Monetary gain INTEGRAL FINANCING COST	185,797 -159,810	14.6%	252,596 338,896 -181,424 410,069	25.6% -13.7%	
LOSS BEFORE TAXES AND STATUTORY PROFIT SHARING COST	-838,642	-65.7%	-525 , 948	-39.7%	
Equity in income (losses) of subsidiaries	-81	0.0%	282	0.0%	
Taxes Intangible asset valuation	,	3.2% 34.5%	27 , 029 -	2.0%	
NET LOSS BEFORE MINORITY INTEREST Minority interest NET LOSS	-1,318,958 -1,236 -1,317,722	-0.1%	-553,259 -7,600 -545,659	-0.6%	

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GRUPO IUSACELL UNAUDITED CONSOLIDATED INCOME STATEMENT COMPARISON OF TWELVE MONTHS 2003 WITH TWELVE MONTHS 2002 (Figures in thousands of constant December 31, 2003 pesos)

	12M 2003		12M 2002			
REVENUE	4 100 400	00.40	5 100 060	0.0.20		
Service Equipment sales and other TOTAL REVENUE	4,189,420 549,106 4,738,526	88.4% 11.6% 100.0%	5,129,960 616,968 5,746,928	89.3% 10.7% 100.0%		
Cost of services	1,498,646	31.6%	1,594,040	27.7%		
Other costs TOTAL COSTS	1,058,631 2,557,277	22.3% 54.0%	507,519 2,101,559	8.8% 36.6%		
GROSS MARGIN	2,181,249	46.0%	3,645,369	63.4%		
Sales & Advertising expenses General and administrative expenses	1,312,537 585,629	27.7% 12.4%	1,419,300 470,085	24.7% 8.2%		

Other income TOTAL OPERATING EXPENSES	•	-1.9% 38.2%	-105,001 1,784,384	
EBITDA	371,639	7.8%	1,860,985	32.4%
Depreciation and amortization OPERATING LOSS	2,057,775 -1,686,136	43.4% -35.6%		
Other (income) expense	-69,605	-1.5%	0	0.0%
Interest expense, net Foreign exchange loss (gain) Monetary gain INTEGRAL FINANCING COST	744,512 -350,861	15.7%	-432,167	18.6% -7.5%
LOSS BEFORE TAXES AND STATUTORY PROFIT SHARING COST	-2,978,298	-62.9%	-2,048,885	-35.7%
Equity in income (losses) of subsidiaries	17,544	0.4%	10,129	0.2%
Taxes Extraordinary items Intangible assets valuation		7.6%	125 , 265 - -	2.2% 0.0% -
NET LOSS BEFORE MINORITY INTEREST Minority interest NET LOSS	-4,741,878 -33,137 -4,708,741	-0.7%	-2,184,279 -17,296 -2,166,983	-0.3%

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GRUPO IUSACELL CELULAR UNAUDITED CONSOLIDATED BALANCE SHEET COMPARISON OF FOURTH QUARTER 2003 WITH FOURTH QUARTER 2002 (Figures in thousands of constant December 31, 2003 pesos)

					Change
	4Q03		4Q02		
ASSETS					
Current Assets					
Cash and marketable securities	4,157	0.0%	154 , 397	1.1%	_
Accounts receivable, net	498,790	4.8%	663,533	4.8%	_
Related parties	_	0.0%	63,291	0.5%	
Recoverable taxes and other	353 , 542	3.4%	463,747	3.4%	_
Inventories	255 , 995	2.5%	37,119	0.3%	5
TOTAL CURRENT ASSETS	1,112,484	10.7%	1,382,087	10.0%	_
Property and equipment, net	6,906,450	66.4%	8,893,303	64.5%	_
Excess of cost of investments in	, ,		, ,		
subsidiaries over book value, net	1,726,208	16.6%	1,989,364	14.4%	_
Other assets	656,794	6.3%	1,520,200	11.0%	_
TOTAL ASSETS	10,401,936	100.0%	13,784,954	100.0%	_

LIABILITIES AND SHAREHOLDERS' EQUITY

Current Liabilities					
Accrued liabilities	640,129	6.2%	742,134	5.4%	_
Related parties	22,645	0.2%	_	0.0%	
Accounts payable	360 , 935	3.5%	282 , 578	2.0%	
Short-term debt	4,667,429	44.9%	130,258	0.9%	34
TOTAL CURRENT LIABILITIES	5,691,138	54.7%	1,154,970	8.4%	3
Non-current liabilities	654	0.0%	4,514,619	32.8%	-1
TOTAL LIABILITIES	5,691,792	54.7%	5,669,589	41.1%	
Minority interest	-77 , 921	-0.7%	_	0.0%	
Shareholders' Equity					
Capital stock	16,558,729	159.2%	16,558,729	120.1%	
Legal reserve	29,485	0.3%	29,485	0.2%	
Capital contributions	102,027	1.0%	102,027	0.7%	
Net loss	-3,327,300	-32.0%	-1,103,171	-8.0%	2
Accumulated earnings from prior years Excess from restatement of	-7,844,274	-75.4%	-6,741,103	-48.9%	
shareholders' equity	-730,602	-7.0%	-730 , 602	-5.3%	
TOTAL SHAREHOLDERS' EQUITY	4,788,065	46.0%	8,115,365	58.9%	_
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	10,401,936	100.0%	13,784,954	100.0%	_

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GRUPO IUSACELL CELULAR UNAUDITED CONSOLIDATED INCOME STATEMENT COMPARISON OF FOURTH QUARTER 2003 WITH FOURTH QUARTER 2002 (Figures in thousands of constant December 31, 2003 pesos)

	4003		4002		4Q03
REVENUE					
Service	986.332	76.8%	1,245,147	93.1%	_
Equipment sales and other	•	23.2%			2
TOTAL REVENUE	•	100.0%	•		
Cost of services	427,991	33.3%	452,527	33.8%	
Other costs	452,197	35.2%	91,210	6.8%	3
TOTAL COSTS	880,188	68.5%	543,737	40.7%	
GROSS MARGIN	404,890	31.5%	793 , 737	59.3%	-
Sales & Advertising expenses	418,676	32.6%	388,513	29.0%	
General and administrative expenses	160,345	12.5%	35,344	2.6%	3
Other income	-85 , 984	-6.7%	_	0.0%	
TOTAL OPERATING EXPENSES	493,037	38.6%	423,857	31.7%	
EBITDA	-88,147	-6.9%	369,880	27.7%	

Depreciation and amortization	457,308	35.6%	466,424	34.9%	
OPERATING LOSS	-545,455	-42.4%	-96,544	-7.2%	4
Interest expense, net	89,703	7.0%	108,841	8.1%	_
Foreign exchange loss (gain)	93 , 997	7.3%	134,685	10.1%	-
Monetary gain	-75 , 009	-5.8%	-91 , 757	-6.9%	_
INTEGRAL FINANCING COST	108,691	8.5%	151 , 769	11.3%	-
INCOME (LOSS) BEFORE TAXES AND					
STATUTORY PROFIT SHARING COST	-654,146	-50.9%	-248,313	-18.6%	1
Equity in losses of subsidiaries	581	0.0%	282	0.0%	1
Taxes	35 , 574	2.8%	27 , 029	2.0%	
Intangible assets valuation NET LOSS BEFORE	439,880	34.2%	-	_	
MINORITY INTEREST	-1,130,181	-87.9%	-275,624	-20.6%	3
Minority interest	-541	0.0%	-5 , 459	-0.4%	
NET LOSS	-1,129,640	-87.9%	-270,165	-20.2%	3

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GRUPO IUSACELL CELULAR UNAUDITED CONSOLIDATED INCOME STATEMENT COMPARISON OF TWELVE MONTHS 2003 WITH TWELVE MONTHS 2002 (Figures in thousands of constant December 31, 2003 pesos)

	12M 2003		12M 2002	
REVENUE				
Service	4.217.280	88.5%	5,188,345	89.4%
Equipment sales and other		11.5%	615,439	
TOTAL REVENUE		100.0%	•	
TOTAL NEVENOL	1,703,177	100.00	3,003,701	100.00
Cost of services	1,530,784	32.1%	1,611,219	27.8%
Other costs	1,058,631		507,241	
TOTAL COSTS	2,589,415		·	
TOTAL COOLS	2,303,113	51.10	2,110,100	30.30
GROSS MARGIN	2,173,762	45.6%	3,685,324	63.5%
	2,170,702	10.00	0,000,021	00.00
Sales & Advertising expenses	1,304,375	27.4%	1,418,905	24.4%
General and administrative expenses	568,399		435,669	7.5%
Other income	•		-95,257	
TOTAL OPERATING EXPENSES	•	37.5%	•	
	_, ,		_, ,	
EBITDA	386,972	8.1%	1,926,007	33.2%
			_,,	
Depreciation and amortization	1,953,687	41.0%	2,206,050	38.0%
OPERATING LOSS	-1,566,715			-4.8%
	, ,		,	
Other (income) expense	-87,176	-1.8%	_	0.0%
(0,72,0	_ • • •		0.00
Interest expense, net	359,615	7.5%	399,966	6.9%
Foreign exchange loss (gain)	386,835			
	300,000		,001	J • ± 0

Monetary gain INTEGRAL FINANCING COST	-165,633 580,817	-3.5% 12.2%	-229,414 697,883	-4.0% 12.0%
INCOME (LOSS) BEFORE TAXES AND STATUTORY PROFIT SHARING COST	-2,060,356	-43.4%	-977 , 926	-16.8%
Equity in losses of subsidiaries	17,544	0.4%	10,129	0.2%
Taxes	103,854	2.2%	125,265	2.2%
Extraordinary items	116,663	2.4%	_	0.0%
Intangible assets valuation	1,046,847	22.0%	_	0.0%
NET LOSS BEFORE				
MINORITY INTEREST	-3,345,264	-70.2%	-1,113,320	-19.2%
Minority interest	-17 , 964	-0.4%	-10,149	-0.2%
NET LOSS	-3,327,300	-69.9%	-1,103,171	-19.0%