

DELTA AIR LINES INC /DE/

Form 10-K

February 24, 2010

**Table of Contents**

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-K**

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the fiscal year ended December 31, 2009**

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**Commission file number 1-5424**

**DELTA AIR LINES, INC.**

**(Exact name of registrant as specified in its charter)**

**Delaware**

**(State or other jurisdiction of incorporation or organization)**

**58-0218548**

**(I.R.S. Employer Identification No.)**

**Post Office Box 20706**

**Atlanta, Georgia**

**(Address of principal executive offices)**

**30320-6001**

**(Zip Code)**

**Registrant's telephone number, including area code: (404) 715-2600**

Securities registered pursuant to Section 12(b) of the Act:

**Title of each class**

**Name of each exchange on which registered**

Common Stock, par value \$0.0001 per share

New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Exchange Act.

Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The aggregate market value of the voting and non-voting common equity held by non-affiliates of the registrant as of June 30, 2009 was approximately \$4.5 billion.

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Section 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. Yes  No

On January 31, 2010, there were outstanding 785,464,490 shares of the registrant's common stock.

This document is also available on our website at [http://www.delta.com/about\\_delta/investor\\_relations](http://www.delta.com/about_delta/investor_relations).

#### **Documents Incorporated By Reference**

Part III of this Form 10-K incorporates by reference certain information from the registrant's definitive Proxy Statement for its Annual Meeting of Stockholders to be filed with the Securities and Exchange Commission.

---

Table of Contents

## TABLE OF CONTENTS

<b><u>Forward-Looking Information</u></b>	Page 1
<b><u>PART I</u></b>	
<b><u>ITEM 1. BUSINESS</u></b>	<b>2</b>
<u>General</u>	2
<u>Airline Operations</u>	3
<u>Frequent Flyer Program</u>	5
<u>Cargo</u>	5
<u>MRO</u>	5
<u>Fuel</u>	5
<u>Competition</u>	6
<u>Regulatory Matters</u>	6
<u>Employee Matters</u>	9
<u>Executive Officers</u>	11
<u>Additional Information</u>	12
<b><u>ITEM 1A. RISK FACTORS</u></b>	<b>13</b>
<u>Risk Factors Relating to Delta</u>	13
<u>Risk Factors Relating to the Airline Industry</u>	18
<b><u>ITEM 1B. UNRESOLVED STAFF COMMENTS</u></b>	<b>19</b>
<b><u>ITEM 2. PROPERTIES</u></b>	<b>20</b>
<u>Flight Equipment</u>	20
<u>Ground Facilities</u>	21
<b><u>ITEM 3. LEGAL PROCEEDINGS</u></b>	<b>22</b>
<b><u>ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS</u></b>	<b>23</b>
<b><u>PART II</u></b>	
<b><u>ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES</u></b>	<b>24</b>
<b><u>ITEM 6. SELECTED FINANCIAL DATA</u></b>	<b>26</b>
<b><u>ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS</u></b>	<b>28</b>
<u>General Information</u>	28
<u>Results of Operations - 2009 GAAP Compared to 2008 Combined</u>	29
<u>Results of Operations - 2008 GAAP Compared to 2007 Predecessor plus Successor</u>	34
<u>Financial Condition and Liquidity</u>	39
<u>Contractual Obligations</u>	41
<u>Application of Critical Accounting Policies</u>	43

	<u>Supplemental Information</u>	49
	<u>Glossary of Defined Terms</u>	51
<b><u>ITEM 7A.</u></b>	<b><u>QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK</u></b>	<b>52</b>
<b><u>ITEM 8.</u></b>	<b><u>FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA</u></b>	<b>54</b>
<b><u>ITEM 9.</u></b>	<b><u>CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE</u></b>	<b>112</b>
<b><u>ITEM 9A.</u></b>	<b><u>CONTROLS AND PROCEDURES</u></b>	<b>112</b>
<b><u>ITEM 9B.</u></b>	<b><u>OTHER INFORMATION</u></b>	<b>114</b>
<b><u>PART III</u></b>		
<b><u>ITEM 10.</u></b>	<b><u>DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE OF THE REGISTRANT</u></b>	<b>114</b>

**Table of Contents**

	Page
<b><u>ITEM 11. EXECUTIVE COMPENSATION</u></b>	<b>114</b>
<b><u>ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS</u></b>	<b>114</b>
<b><u>ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE</u></b>	<b>115</b>
<b><u>ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES</u></b>	<b>115</b>
<b><u>PART IV</u></b>	
<b><u>ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES</u></b>	<b>115</b>
<b><u>SIGNATURES</u></b>	<b>116</b>
<b><u>EXHIBIT INDEX</u></b>	<b>117</b>
<u>EX-10.8.C</u>	
<u>EX-10.11.A</u>	
<u>EX-10.11.B</u>	
<u>EX-10.12</u>	
<u>EX-10.15.A</u>	
<u>EX-10.15.B</u>	
<u>EX-10.17</u>	
<u>EX-12.1</u>	
<u>EX-21.1</u>	
<u>EX-23.1</u>	
<u>EX-31.1</u>	
<u>EX-31.2</u>	
<u>EX-32</u>	

**Table of Contents**

Unless otherwise indicated, the terms Delta, we, us, and our refer to Delta Air Lines, Inc. and its subsidiaries.

**Forward-Looking Information**

Statements in this Form 10-K (or otherwise made by us or on our behalf) that are not historical facts, including statements about our estimates, expectations, beliefs, intentions, projections or strategies for the future, may be forward-looking statements as defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from historical experience or our present expectations. For examples of such risks and uncertainties, please see the cautionary statements contained in Risk Factors Relating to Delta and Risk Factors Relating to the Airline Industry in Item 1A. Risk Factors of this Form 10-K. All forward-looking statements speak only as of the date made, and we undertake no obligation to publicly update or revise any forward-looking statements to reflect events or circumstances that may arise after the date of this report.

**Table of Contents**

**PART I**

**ITEM 1. BUSINESS**

**General**

We provide scheduled air transportation for passengers and cargo throughout the United States and around the world. In October 2008, a wholly-owned subsidiary of ours merged with and into Northwest Airlines Corporation ( Northwest ). As a result of this merger, Northwest and its subsidiaries, including Northwest Airlines, Inc. ( NWA ), became our wholly-owned subsidiaries. On December 31, 2009, NWA merged with and into Delta, ending NWA s existence as a separate entity. We anticipate that we will complete the integration of NWA s operations into Delta during 2010.

We are incorporated under the laws of the State of Delaware. Our principal executive offices are located at Hartsfield-Jackson Atlanta International Airport in Atlanta, Georgia (the Atlanta Airport ). Our telephone number is (404) 715-2600 and our Internet address is www.delta.com. Information contained on this website is not part of, and is not incorporated by reference in, this Form 10-K.

***Financial Strategies***

*Complete the integration of Northwest.* We believe the Northwest merger better positions us to manage through economic cycles and volatile fuel prices, invest in our fleet, improve services for customers and achieve our strategic objectives. We also believe the merger will generate approximately \$2 billion in annual revenue and cost synergies by 2012 from more effective aircraft utilization, a more comprehensive and diversified route system and reduced overhead and improved operational efficiency.

*Right-size our operations.* In response to the global recession and high fuel prices, we reduced domestic and international capacity to better match capacity with demand. We have focused on removing the associated capacity-related costs, including aircraft fleet and staffing. To reduce fleet costs, we removed 18 mainline passenger aircraft from the fleet during 2009, retired our entire fleet of B-747-200F freighter aircraft during 2009 and plan to remove over 30 regional jets from our network beginning in mid-2009 and continuing through early 2011. We have reduced staffing primarily through voluntary reduction programs as well as normal attrition. At December 31, 2009, our total workforce was 4% lower than the combined workforce of Delta and NWA at December 31, 2008.

*Improve our operating margins.* We believe that the scope of our network, combined with investments we are making in our product and customer service, will enable us to generate a unit revenue premium to the industry and that our cost structure allows us to generate highly competitive unit costs, both of which provide the tools to improve our operating margins. By strengthening our network, entering into joint ventures and expanding our alliances, we believe we are better able to improve unit revenues. And while our consolidated non-fuel unit costs are the lowest among the major network carriers, we have additional improvement opportunities as we reduce costs associated with right-sizing our business, increase productivity and realize merger synergies.

*Strengthen our balance sheet.* We currently, and will continue to, prudently manage costs and free cash flow to conserve liquidity. We finished 2009 with \$5.4 billion in unrestricted liquidity (consisting of cash, cash equivalents, short-term investments and undrawn revolving credit facility capacity). We have no immediate need for significant aircraft purchases and currently have limited aircraft capital expenditures planned for the next three years. We will continue to focus on cost discipline and cash flow generation toward our goal of further strengthening our balance sheet.

***2010 Flight Plan***

Providing a safe, secure operation is our first and most fundamental obligation to our customers and employees, as well as to the communities we serve. The key goals of our 2010 flight plan include (1) positioning Delta as the global airline of choice, (2) enhancing our customer service, (3) promoting positive employee relations, (4) building a diversified, profitable worldwide network and global alliance and (5) delivering industry-leading financial results.



**Table of Contents**

**Airline Operations**

Our global route network gives us a presence in every major domestic and international market. Our route network is centered around the hub system we operate at airports in Atlanta, Cincinnati, Detroit, Memphis, Minneapolis/St. Paul, New York-JFK, Salt Lake City, Paris-Charles de Gaulle, Amsterdam and Tokyo-Narita. Each of these hub operations includes flights that gather and distribute traffic from markets in the geographic region surrounding the hub to domestic and international cities and to other hubs. Our network is supported by a fleet of aircraft that is varied in terms of size and capabilities, giving us flexibility to adjust aircraft to the network.

Expanding our presence in New York City through increased focus on corporate customers, expanded and improved airport facilities and increased and expanded service into and out of New York City is a key component of our network strategy. For example, we continue to make investments in our international operations at New York-JFK and explore long-term options to upgrade the facility. In addition, in August 2009, we announced our intention to make New York's LaGuardia Airport a domestic hub through a slot transaction with US Airways. The agreement calls for US Airways to transfer 125 operating slot pairs to us at LaGuardia and for us to transfer 42 operating slot pairs to US Airways at Reagan National Airport in Washington, D.C. We also plan to swap gates at LaGuardia to consolidate all of our operations (including the Delta Shuttle) into an expanded main terminal facility with 11 additional gates. The United States Department of Transportation ( DOT ) has issued a tentative order on the transaction that would require the divestiture of 20 slot pairs at LaGuardia and 14 slot pairs at Reagan National. We and US Airways are reviewing the tentative order to determine our next steps.

Other key characteristics of our route network include:

our alliances with foreign airlines, including our membership in SkyTeam, a global airline alliance;

our transatlantic joint venture with Air France KLM;

our domestic alliances, including our marketing alliance with Alaska Airlines and Horizon Air, which we are enhancing to expand our west coast service; and

agreements with multiple domestic regional carriers, which operate as Delta Connection, including our wholly-owned subsidiaries, Comair, Inc., Compass Airlines, Inc. and Mesaba Aviation, Inc.

***International Alliances***

We have bilateral and multilateral marketing alliances with foreign airlines to improve our access to international markets. These arrangements can include codesharing, reciprocal frequent flyer program benefits, shared or reciprocal access to passenger lounges, joint promotions, common use of airport gates and ticket counters, ticket office co-location and other marketing agreements. These alliances often present opportunities in other areas, such as airport ground handling arrangements and aircraft maintenance insourcing.

Our international codesharing agreements enable us to market and sell seats to an expanded number of international destinations. Under international codesharing arrangements, we and a foreign carrier each publish our respective airline designator codes on a single flight operation, thereby allowing us and the foreign carrier to offer joint service with one aircraft, rather than operating separate services with two aircraft. These arrangements typically allow us to sell seats on a foreign carrier's aircraft that are marketed under our designator code and permit the foreign airline to sell seats on our aircraft that are marketed under the foreign carrier's designator code.

We have international codeshare arrangements with Aeromexico, Air France, Alitalia, Avianca, China Airlines, China Southern, CSA Czech Airlines, KLM Royal Dutch Airlines, Korean Air, Malev Hungarian Airlines, Royal Air Maroc and Virgin Blue (and some affiliated carriers operating in conjunction with some of these airlines).

**Table of Contents**

*SkyTeam.* In addition to our marketing alliance agreements with individual foreign airlines, we are a member of the SkyTeam global airline alliance. The other full members of SkyTeam are Aeroflot, Aeromexico, Air France, Alitalia, China Southern, CSA Czech Airlines, KLM and Korean Air. One goal of SkyTeam is to link the route networks of the member airlines, providing opportunities for increased connecting traffic while offering enhanced customer service through mutual codesharing arrangements, reciprocal frequent flyer and lounge programs and coordinated cargo operations.

We have received antitrust immunity from the DOT that enables us and our immunized alliance partners (Air France KLM, Alitalia, CSA Czech Airlines and Korean Air) to offer a more integrated route network and develop common sales, marketing and discount programs for customers. In July 2009, Delta and Virgin Blue International Airlines (VAustralia), Virgin Blue Airlines, Pacific Blue Airlines (Australia) and Pacific Blue Airlines (New Zealand) filed an application with the DOT for antitrust immunity.

*Air France KLM joint venture.* In addition to being members in SkyTeam with Air France and KLM, both of which are subsidiaries of the same holding company, we have a transatlantic joint venture agreement with Air France and KLM. This agreement provides for the sharing of revenues and costs on transatlantic routes, as well as coordinated pricing, scheduling, and product development on included routes. Pursuant to this joint venture, we and Air France KLM operate an extensive transatlantic network, primarily on routes between North America and Europe, and secondarily on routes between North America and Africa, the Middle East and India, and routes between Europe and Central America and several countries in northern South America.

**Domestic Alliances**

We have entered into a marketing alliance with Alaska and Horizon, which includes mutual codesharing and reciprocal frequent flyer and airport lounge access arrangements. In 2009, we enhanced our alliance agreement with Alaska and Horizon to provide for more extensive cooperation with respect to our west coast presence.

We also have frequent flyer and reciprocal lounge agreements with Hawaiian Airlines, and codesharing agreements with American Eagle Airlines ( American Eagle ), US Helicopter and Midwest Airlines. These marketing relationships are designed to permit the carriers to retain their separate identities and route networks while increasing the number of domestic and international connecting passengers using the carriers' route networks.

**Regional Carriers**

We have air service agreements with multiple domestic regional air carriers that feed traffic to our route system by serving passengers primarily in small-and medium-sized cities. These arrangements enable us to increase the number of flights we have available in certain locations, to better match capacity with demand and to preserve our presence in smaller markets. Approximately 22% of our passenger revenue in 2009 related to flying by regional air carriers.

Through our regional carrier program, we have contractual arrangements with 10 regional carriers to operate regional jet and, in certain cases, turbo-prop aircraft using our DL designator code. In addition to our wholly-owned subsidiaries, Comair, Compass and Mesaba, we have contractual arrangements with Atlantic Southeast Airlines, Inc., a subsidiary of SkyWest, Inc. ( SkyWest ); SkyWest Airlines, Inc., a subsidiary of SkyWest; Chautauqua Airlines, Inc., a subsidiary of Republic Airways Holdings, Inc. ( Republic Holdings ); Shuttle America Corporation, a subsidiary of Republic Holdings; Freedom Airlines, Inc., a subsidiary of Mesa Air Group, Inc.; Pinnacle Airlines, Inc.; and American Eagle.

With the exception of American Eagle and a portion of SkyWest Airlines as described below, these agreements are capacity purchase arrangements, under which we control the scheduling, pricing, reservations, ticketing and seat inventories for the regional carriers' flights operating under our DL designator code, and we are entitled to all ticket, cargo and mail revenues associated with these flights. We pay those airlines an amount, as defined in the applicable agreement, which is based on a determination of their cost of operating those flights and other factors intended to approximate market rates for those services. These capacity purchase agreements are long-term agreements, usually with initial terms of at least 10 years, which grant us the option to extend the initial term. Certain of these agreements provide us the right to terminate the entire agreement, or in some cases remove some of the aircraft from the scope of the agreement, for convenience at certain future dates.

**Table of Contents**

Our arrangements with American Eagle, limited to certain flights operated to and from the Los Angeles International Airport, as well as a portion of the flights operated for us by SkyWest Airlines, are structured as revenue proration agreements. These proration agreements establish a fixed dollar or percentage division of revenues for tickets sold to passengers traveling on connecting flight itineraries.

**Frequent Flyer Program**

Our SkyMiles® frequent flyer program is designed to retain and increase traveler loyalty by offering incentives to customers to increase travel on Delta. The SkyMiles program allows program members to earn mileage for travel awards by flying on Delta, Delta's regional carriers and other participating airlines. Mileage credit may also be earned by using certain services offered by program participants, such as credit card companies, hotels, car rental agencies, and telecommunication services. In addition, individuals and companies may purchase mileage credits. We reserve the right to terminate the program with six months advance notice, and to change the program's terms and conditions at any time without notice.

SkyMiles program mileage credits can be redeemed for free or upgraded air travel on Delta and participating airlines, for membership in our Delta Sky Clubs® and for other program participant awards. Mileage credits are subject to certain transfer restrictions and travel awards are subject to capacity-controlled seating. Program accounts with no activity for 12 consecutive months after enrollment are deleted. Miles will not expire so long as, at least once every two years, the participant (1) takes a qualifying flight on Delta, a Delta Connection carrier or other participating airlines, (2) earns miles through one of our program participants, (3) buys miles from Delta or (4) redeems miles for any program award.

**Cargo**

Through the strength of our global network, our cargo operations are able to connect all of the world's major freight gateways. We generate cargo revenues in domestic and international markets primarily through the use of cargo space on regularly scheduled passenger aircraft. We are a member of SkyTeam Cargo, a global airline cargo alliance. The alliance, whose other members are Aeromexico Cargo, Air France Cargo, Alitalia Cargo, CSA Czech Airlines Cargo, KLM Cargo and Korean Air Cargo, offers a global network spanning six continents. This alliance offers cargo customers a consistent international product line, and the partners work to jointly improve their efficiency and effectiveness in the marketplace.

**MRO**

Our maintenance, repair and overhaul ( MRO ) operations known as Delta TechOps is the largest airline MRO in North America. In addition to providing maintenance and engineering support for our fleet of approximately 800 aircraft, Delta TechOps serves more than 150 aviation and airline customers from around the world. Delta TechOps employs approximately 8,800 maintenance professionals and is one of the most experienced MRO providers in the world.

**Fuel**

Our results of operations are significantly impacted by changes in the price and availability of aircraft fuel. The following table shows our aircraft fuel consumption and costs for 2007 through 2009.

Year	Gallons		Average	Percentage of
	Consumed <sup>(3)</sup> (Millions)	Cost <sup>(3)(4)</sup> (Millions)	Price Per Gallon <sup>(3)(4)</sup>	Total Operating Expense <sup>(3)</sup>
2009 <sup>(1)</sup>	3,853	\$8,291	\$2.15	29%
2008 <sup>(2)</sup>	2,740	\$8,686	\$3.16	38% <sup>(5)</sup>
2007	2,534	\$5,676	\$2.24	31%

(1) Includes Northwest operations for

the entire period.

- (2) Includes Northwest operations for the period from October 30 to December 31, 2008.
- (3) Includes the operations of our contract carriers under capacity purchase agreements.
- (4) Net of fuel hedge (losses) gains under our fuel hedging program of \$(1.4) billion, \$(65) million and \$51 million for 2009, 2008 and 2007, respectively.
- (5) Total operating expense for 2008 reflects a \$7.3 billion non-cash charge from an impairment of goodwill and other intangible assets and \$1.1 billion in primarily non-cash merger-related charges. Including these charges, fuel costs accounted for 28% of total

operating  
expense.

5

---

## **Table of Contents**

Our aircraft fuel purchase contracts do not provide material protection against price increases or assure the availability of our fuel supplies. We purchase most of our aircraft fuel under contracts that establish the price based on various market indices. We also purchase aircraft fuel on the spot market, from off-shore sources and under contracts that permit the refiners to set the price.

We use derivative instruments, which are comprised of crude oil, heating oil and jet fuel swap, collar and call option contracts, in an effort to manage our exposure to changes in aircraft fuel prices.

We are currently able to obtain adequate supplies of aircraft fuel, but it is impossible to predict the future availability or price of aircraft fuel. Weather-related events, natural disasters, political disruptions or wars involving oil-producing countries, changes in government policy concerning aircraft fuel production, transportation or marketing, changes in aircraft fuel production capacity, environmental concerns and other unpredictable events may result in fuel supply shortages and fuel price increases in the future.

### **Competition**

We face significant competition with respect to routes, services and fares. Our domestic routes are subject to competition from both new and existing carriers, some of which have lower costs than we do and provide service at low fares to destinations served by us. In particular, we face significant competition at our hub airports in Atlanta, Cincinnati, Detroit, Memphis, Minneapolis/St. Paul, New York-JFK, Salt Lake City, Paris-Charles de Gaulle, Amsterdam and Tokyo-Narita either directly at those airports or from the hubs of other airlines that compete on a connecting basis. We also face competition in smaller to medium-sized markets from regional jet operators. Our ability to compete effectively depends, in significant part, on our ability to maintain a cost structure that is competitive with other carriers.

In addition, we compete with foreign carriers for U.S. passengers traveling to international destinations, as well as between foreign points. International marketing alliances formed by domestic and foreign carriers, including the Star Alliance (among United Air Lines, Continental Airlines, Lufthansa German Airlines, Air Canada and others) and the oneworld alliance (among American Airlines, British Airways, Qantas and others) have significantly increased competition in international markets. The adoption of liberalized Open Skies Aviation Agreements with an increasing number of countries around the world, including in particular the Open Skies Treaty with the Member States of the European Union, has accelerated this trend. Japan has reached agreement in principle with the United States on an open skies agreement, contingent upon the successful completion of DOT alliance approval for its carriers. Through marketing and codesharing arrangements with U.S. carriers, foreign carriers have obtained increased access to interior U.S. passenger traffic beyond traditional U.S. gateway cities. Similarly, U.S. carriers have increased their ability to sell international transportation, such as services to and beyond traditional European and Asian gateway cities, through alliances with international carriers.

### **Regulatory Matters**

The DOT and the Federal Aviation Administration (the FAA) exercise regulatory authority over air transportation in the U.S. The DOT has authority to issue certificates of public convenience and necessity required for airlines to provide domestic air transportation. An air carrier that the DOT finds fit to operate is given unrestricted authority to operate domestic air transportation (including the carriage of passengers and cargo). Except for constraints imposed by regulations regarding Essential Air Services, which are applicable to certain small communities, airlines may terminate service to a city without restriction.

The DOT has jurisdiction over certain economic and consumer protection matters, such as unfair or deceptive practices and methods of competition, advertising, denied boarding compensation, baggage liability and disabled passenger transportation. The DOT also has authority to review certain joint venture agreements between major carriers. The FAA has primary responsibility for matters relating to air carrier flight operations, including airline operating certificates, control of navigable air space, flight personnel, aircraft certification and maintenance and other matters affecting air safety.

Authority to operate international routes and international codesharing arrangements is regulated by the DOT and by the governments of the foreign countries involved. International certificate authorities are also subject to the approval of the U.S. President for conformance with national defense and foreign policy objectives.



**Table of Contents**

The Transportation Security Administration and the U.S. Customs and Border Protection, each a division of the Department of Homeland Security, are responsible for certain civil aviation security matters, including passenger and baggage screening at U.S. airports and international passenger prescreening prior to entry into or departure from the U.S.

Airlines are also subject to various other federal, state, local and foreign laws and regulations. For example, the U.S. Department of Justice has jurisdiction over airline competition matters. The U.S. Postal Service has authority over certain aspects of the transportation of mail. Labor relations in the airline industry, as discussed below, are generally governed by the Railway Labor Act. Environmental matters are regulated by various federal, state, local and foreign governmental entities. Privacy of passenger and employee data is regulated by domestic and foreign laws and regulations.

***Fares and Rates***

Airlines set ticket prices in all domestic and most international city pairs without governmental regulation, and the industry is characterized by significant price competition. Certain international fares and rates are subject to the jurisdiction of the DOT and the governments of the foreign countries involved. Many of our tickets are sold by travel agents, and fares are subject to commissions, overrides and discounts paid to travel agents, brokers and wholesalers.

***Route Authority***

Our flight operations are authorized by certificates of public convenience and necessity and also by exemptions and limited-entry frequency awards issued by the DOT. The requisite approvals of other governments for international operations are controlled by bilateral agreements with, or permits or approvals issued by, foreign countries. Because international air transportation is governed by bilateral or other agreements between the U.S. and the foreign country or countries involved, changes in U.S. or foreign government aviation policies could result in the alteration or termination of such agreements, diminish the value of our international route authorities or otherwise affect our international operations. Bilateral agreements between the U.S. and various foreign countries served by us are subject to renegotiation from time to time. Notably, the U.S. and Japan have begun steps to revise their bilateral agreement.

Certain of our international route authorities are subject to periodic renewal requirements. We request extension of these authorities when and as appropriate. While the DOT usually renews temporary authorities on routes where the authorized carrier is providing a reasonable level of service, there is no assurance this practice will continue in general or with respect to a specific renewal. Dormant route authority may not be renewed in some cases, especially where another U.S. carrier indicates a willingness to provide service.

***Airport Access***

Operations at four major domestic airports and certain foreign airports served by us are regulated by governmental entities through allocations of slots or similar regulatory mechanisms which limit the rights of carriers to conduct operations at those airports. Each slot represents the authorization to land at or take off from the particular airport during a specified time period.

In the U.S., the FAA currently regulates the allocation of slots, slot exemptions, operating authorizations, or similar capacity allocation mechanisms at Reagan National in Washington, D.C., LaGuardia and JFK in New York, and Newark. Our operations at these airports generally require the allocation of slots or analogous regulatory authorities. Similarly, our operations at Tokyo's Narita Airport, London's Gatwick and Heathrow airports and other international airports are regulated by local slot coordinators pursuant to the International Air Transport Association's Worldwide Scheduling Guidelines and applicable local law. We recently filed an application with the DOT to offer customers nonstop service between Tokyo's Haneda Airport and Seattle, Detroit, Los Angeles and Honolulu. We currently have sufficient slots or analogous authorizations to operate our existing flights, and we have generally been able to obtain the rights to expand our operations and to change our schedules. There is no assurance, however, that we will be able to do so in the future because, among other reasons, such allocations are subject to changes in governmental policies.



**Table of Contents**

***Environmental Matters***

*Noise.* The Airport Noise and Capacity Act of 1990 recognizes the rights of operators of airports with noise problems to implement local noise abatement programs so long as such programs do not interfere unreasonably with interstate or foreign commerce or the national air transportation system. This statute generally provides that local noise restrictions on Stage 3 aircraft first effective after October 1, 1990, require FAA approval. While we have had sufficient scheduling flexibility to accommodate local noise restrictions in the past, our operations could be adversely impacted if locally-imposed regulations become more restrictive or widespread.

*Emissions.* The U.S. Environmental Protection Agency (the EPA) is authorized to regulate aircraft emissions and has historically implemented emissions control standards previously adopted by the International Civil Aviation Organization (ICAO). Our aircraft comply with the existing EPA standards as applicable by engine design date. ICAO has adopted additional aircraft engine emissions standards applicable to engines certified after December 31, 2007, but the EPA has not yet proposed a rule that incorporates these new ICAO standards.

Concern about climate change and greenhouse gases may result in additional regulation of aircraft emissions in the U.S. and abroad. As a result, we may become subject to taxes, charges or additional requirements to obtain permits or purchase allowances or emission credits for greenhouse gas emissions in various jurisdictions, which could result in taxation or permitting requirements from multiple jurisdictions for the same operations. Ongoing discussions between the United States and other nations, including the discussions that resulted in an accord reached at the United Nations Climate Change Conference 2009 in Copenhagen in December 2009, may lead to international treaties focusing on greenhouse gas emissions.

The European Union has adopted the most significant emissions regulatory system by publishing a directive requiring its member countries to implement regulations including aviation in the European Union's emissions trading system (ETS). Under these regulations, any airline with flights originating or landing in the European Union will be subject to the ETS and, beginning in 2012, may be required to purchase emissions allowances or credits if the airline exceeds the number of free credits allocated to it under the ETS. We expect that such a system would impose significant costs on our operations in the European Union. Under the ETS, each airline is required to file emissions plans with a specific member country. Prior to NWA ceasing existence as a separate entity, we filed emissions plans in Germany (with respect to Delta) and the Netherlands (with respect to NWA) under protest. The Air Transport Association and three U.S. carriers have filed an action in the United Kingdom challenging the legality of the ETS on various grounds; however, airlines will be required to comply with the ETS unless interim relief is granted.

Cap and trade restrictions have also been proposed in the United States. In addition, other legislative or regulatory action, including by the EPA, to regulate greenhouse gas emissions is possible. In particular, the EPA has found that greenhouse gases threaten the public health and welfare, which could result in regulation of greenhouse gas emissions from aircraft. In the event that legislation or regulation is enacted in the U.S. or in the event similar legislation or regulation is enacted in jurisdictions other than the European Union where we operate or where we may operate in the future, it could result in significant costs for us and the airline industry. At this time, we cannot predict whether any such legislation or regulation would apportion costs between one or more jurisdictions in which we operate flights. Under these systems, certain credits may be available to reduce the costs of permits in order to mitigate the impact of such regulations on consumers, but we cannot predict whether we or the airline industry in general will have access to offsets or credits. We are monitoring and evaluating the potential impact of such legislative and regulatory developments. In addition to direct costs, such regulation may have a greater effect on the airline industry through increases in fuel costs that could result from fuel suppliers passing on increased costs that they incur under such a system.

We seek to minimize the impact of carbon emissions from our operations through reductions in our fuel consumption and other efforts. We have reduced the fuel needs of our aircraft fleet through the retirement and replacement of certain elements of our fleet and with newer, more fuel efficient aircraft. In addition, we have implemented fuel saving procedures in our flight and ground support operations that further reduce carbon emissions. We are also supporting efforts to develop alternative fuels and efforts to modernize the air traffic control system in the U.S., as part of our efforts to reduce our emissions and minimize our impact on the environment.



**Table of Contents**

*Other Environmental Matters.* We have been identified by the EPA as a potentially responsible party (a PRP) with respect to certain Superfund Sites, and have entered into consent decrees regarding some of these sites. Our alleged disposal volume at each of these sites is small when compared to the total contributions of all PRPs at each site. We are aware of soil and/or ground water contamination present on our current or former leaseholds at several domestic airports. To address this contamination, we have a program in place to investigate and, if appropriate, remediate these sites. Although the ultimate outcome of these matters cannot be predicted with certainty, management believes that the resolution of these matters will not have a material adverse effect on our consolidated financial statements.

We are also subject to various other federal, state and local laws governing environmental matters, including the management and disposal of chemicals, waste and hazardous materials, protection of surface and subsurface waters and regulation of air emissions and drinking water.

**Civil Reserve Air Fleet Program**

We participate in the Civil Reserve Air Fleet program (the CRAF Program), which permits the U.S. military to use the aircraft and crew resources of participating U.S. airlines during airlift emergencies, national emergencies or times of war. We have agreed to make available under the CRAF Program a portion of our international range aircraft from October 1, 2009 until September 30, 2010. As of October 1, 2009, the following numbers of our international range aircraft are available for CRAF activation:

<b>Stage</b>	<b>Description of Event Leading to Activation</b>	<b>International Passenger Aircraft Allocated</b>	<b>Number of Aeromedical Aircraft Allocated</b>	<b>Total Aircraft by Stage</b>
I	Minor Crisis	11	N/A	11
II	Major Theater Conflict	30	25	55
III	Total National Mobilization	137	33	170

The CRAF Program has only been activated twice, both times at the Stage I level, since it was created in 1951.

**Employee Matters****Railway Labor Act**

Our relations with labor unions in the U.S. are governed by the Railway Labor Act. Under the Railway Labor Act, a labor union seeking to represent an unrepresented craft or class of employees is required to file with the National Mediation Board (the NMB) an application alleging a representation dispute, along with authorization cards signed by at least 35% of the employees in that craft or class. The NMB then investigates the dispute and, if it finds the labor union has obtained a sufficient number of authorization cards, conducts an election to determine whether to certify the labor union as the collective bargaining representative of that craft or class. Under the NMB's usual rules, a labor union will be certified as the representative of the employees in a craft or class only if more than 50% of those employees vote for union representation. A certified labor union then enters into negotiations toward a collective bargaining agreement with the employer.

Under the Railway Labor Act, a collective bargaining agreement between an airline and a labor union does not expire, but instead becomes amendable as of a stated date. Either party may request that the NMB appoint a federal mediator to participate in the negotiations for a new or amended agreement. If no agreement is reached in mediation, the NMB may determine, at any time, that an impasse exists and offer binding arbitration. If either party rejects binding arbitration, a 30-day cooling off period begins. At the end of this 30-day period, the parties may engage in self help, unless the U.S. President appoints a Presidential Emergency Board (PEB) to investigate and report on the dispute. The appointment of a PEB maintains the status quo for an additional 60 days. If the parties do not reach agreement during this period, the parties may then engage in self help. Self help includes, among other things, a strike

by the union or the imposition of proposed changes to the collective bargaining agreement by the airline. Congress and the President have the authority to prevent self help by enacting legislation that, among other things, imposes a settlement on the parties.

**Table of Contents****Collective Bargaining**

As of December 31, 2009, we had 81,106 full-time equivalent employees. Approximately 39% of these employees were represented by unions, including the following domestic employee groups.

<b>Employee Group</b>	<b>Approximate Number of Active Employees</b>		<b>Union</b>	<b>Date on which Collective Bargaining Agreement Becomes Amendable</b>
	<b>Represented</b>			
Delta Pilots	10,790		ALPA	December 31, 2012
Delta Flight Superintendents (Dispatchers)	318		PAFCA	December 31, 2013
Pre-merger NWA Fleet Service, Passenger Service, and Office/Clerical	9,407		IAM	December 31, 2010
Pre-merger NWA Simulator Technicians	38		IAM	December 31, 2010
Pre-merger NWA Stock Clerks	242		IAM	December 31, 2010
Pre-merger NWA Flight Attendants	5,970		AFA-CWA	December 31, 2011
Comair Pilots	1,314		ALPA	March 2, 2011
Comair Maintenance Employees	400		IAM	December 31, 2010
Comair Flight Attendants	764		IBT	December 31, 2010
Compass Pilots	373		ALPA	April 10, 2013
Mesaba Pilots	1,019		ALPA	June 1, 2012
Mesaba Flight Attendants	623		AFA-CWA	May 31, 2012
Mesaba Mechanics and Related Employees	353		AMFA	May 31, 2012
Mesaba Dispatchers	28		TWU	May 31, 2012

Labor unions periodically engage in organizing efforts to represent various groups of our employees, including at our airline subsidiaries, that are not represented for collective bargaining purposes.

Integration of a number of the workgroups (including pilots and aircraft maintenance technicians) has been successfully completed. Completion of the integration of certain workgroups (including flight attendants, airport employees and reservations employees) will require the resolution of representation issues. We cannot predict when these representation issues will be resolved. However, as a result of our obtaining a single operating certificate from the FAA, completing the merger of the NWA reservations system into Delta's system, and the merger of NWA into Delta, we believe we can achieve many of the synergies of integrating the pre-merger Northwest operations into Delta's before the remaining employee representation issues are resolved.

Under procedures that have been utilized by the NMB, each labor union that represented U.S.-based employees at pre-merger Delta or NWA, as well as other groups of employees with a sufficient showing of interest, may invoke the NMB's jurisdiction to address representation issues arising from the merger. Once its jurisdiction is invoked, the NMB's rules call for it to first determine whether the airlines have combined or will combine to form a single carrier. On January 7, 2009, the NMB ruled that Delta and NWA constitute a single transportation system for representation

purposes under the Railway Labor Act in response to applications filed by certain of the pre-merger unions at Delta and NWA.

The NMB has utilized certain procedures to address and resolve representation issues arising from airline mergers which generally have included the following:

Where employees in the same craft or class at the two carriers are represented by the same union, that union will be certified to represent the combined group, without an election.

**Table of Contents**

Where employees in the same craft or class at the two carriers have different representation status either they are represented by different unions or one group is represented by a union and the other is not the NMB's rules provide for a representation election among the combined employee groups if the groups are comparable in size. In general, the NMB has considered two groups to be comparable in size if the smaller group is at least 35% of the combined group. If the representation election results in the combined group not being represented by a union, the collective bargaining agreement covering the group that had previously been unionized will terminate.

If the two groups are not comparable in size, the smaller group will be folded into and have the same representation status as the larger group. Even where the two groups are not comparable in size, the smaller group can still obtain an election if, within 14 days after the NMB's single carrier determination with respect to that group, the smaller group submits a showing of interest from at least 35% of the combined group. The showing of interest can consist of authorization cards as well as the seniority list of the smaller group, if the smaller group had been represented by a union.

Based upon these procedures, representation and related issues have been resolved in U.S.-based workgroups represented by six of the eight labor unions at Delta and NWA pre-merger. The NMB recently issued a formal proposal to change the voting rules for representation elections in the airline industry to provide that a majority of votes cast (rather than a majority of votes eligible to be cast) is necessary to certify a union to represent a craft or class of employees. Concurrent with the NMB's proposal, the two remaining pre-merger NWA unions, the Association of Flight Attendants-CWA, which represented flight attendants at pre-merger NWA, and the International Association of Machinists, which represented various categories of ground employees at pre-merger NWA, withdrew applications that they had filed with the National Mediation Board to resolve post-merger representation issues at Delta. While it is unclear when representation issues will be resolved in those workgroups, we are proceeding with a substantial portion of our operational integration.

If a labor union is certified to represent a combined group post-merger, the terms and conditions of employment of the combined work group ultimately will be subject to negotiations toward a joint collective bargaining agreement. Completing joint collective bargaining agreements covering combined work groups that choose to be represented by a labor union could take significant time, which could delay or impede our ability to achieve targeted synergies from the merger.

With respect to integration of seniority lists, where the two employee groups in a craft or class have different representation status, federal law requires that seniority integration be governed by the procedures first issued by the Civil Aeronautics Board in the Allegheny-Mohawk merger known as the Allegheny-Mohawk Labor Protective Provisions. In general, Allegheny-Mohawk Labor Protective Provisions require that seniority be integrated in a fair and equitable manner and that any disputes not resolved by negotiations may be submitted to binding arbitration by a neutral arbitrator. This requirement is consistent with the seniority protection policy that has been adopted by the Delta board of directors. Where both groups are represented by the same union prior to the merger, seniority integration is governed by the union's bylaws and policies. The integration of the seniority lists of the pilots of Delta and NWA as well as flight dispatchers, meteorologists and aircraft maintenance technicians and related Technical Operations employees have been resolved.

**Executive Officers**

**Richard H. Anderson, Age 54:** Chief Executive Officer of Delta since September 1, 2007; Executive Vice President of UnitedHealth Group and President of its Commercial Services Group (December 2006 August 2007); Executive Vice President of UnitedHealth Group (November 2004 December 2006); Chief Executive Officer of Northwest (2001 November 2004).

**Edward H. Bastian, Age 52:** President of Delta since September 1, 2007; President of Delta and Chief Executive Officer NWA (October 2008 December 2009); President and Chief Financial Officer of Delta (September 2007 October 2008); Executive Vice President and Chief Financial Officer of Delta (July 2005 September 2007); Chief Financial Officer, Acuity Brands (June 2005 July 2005); Senior Vice President Finance and Controller of Delta (2000 April 2005); Vice President and Controller of Delta (1998 2000).

**Michael J. Becker, Age 48:** Executive Vice President of Delta since October 2008; Executive Vice President of Delta and Chief Operating Officer NWA (October 2008 - December 2009); Senior Vice President of Human Resources and Labor Relations of Northwest (May 2005 - October 2008); Senior Vice President - Human Resources of Northwest (August 2001 to May 2005); Vice President - International of Northwest (2000 - August 2001).



**Table of Contents**

**Michael H. Campbell, Age 61:** Executive Vice President HR & Labor Relations of Delta since October 2008; Executive Vice President HR, Labor & Communications of Delta (December 2007–October 2008); Executive Vice President Human Resources and Labor Relations of Delta (July 2006–December 2007); Of Counsel, Ford & Harrison (January 2005–July 2006); Senior Vice President Human Resources and Labor Relations, Continental Airlines, Inc. (1997–2004); Partner, Ford & Harrison (1978–1996).

**Stephen E. Gorman, Age 54:** Executive Vice President and Chief Operating Officer of Delta since October 2008; Executive Vice President Operations of Delta (December 2007–October 2008); President and Chief Executive Officer of Greyhound Lines, Inc. (June 2003–October 2007); President, North America and Executive Vice President Operations Support at Krispy Kreme Doughnuts, Inc. (August 2001–June 2003); Executive Vice President, Technical Operations and Flight Operations of Northwest (February 2001–August 2001), Senior Vice President, Technical Operations of Northwest (January 1999–February 2001), and Vice President, Engine Maintenance Operations of Northwest (April 1996–January 1999).

**Glen W. Hauenstein, Age 49:** Executive Vice President Network Planning and Revenue Management of Delta since April 2006; Executive Vice President and Chief of Network and Revenue Management of Delta (August 2005–April 2006); Vice General Director Chief Commercial Officer and Chief Operating Officer of Alitalia (2003–2005); Senior Vice President Network of Continental Airlines (2003); Senior Vice President Scheduling of Continental Airlines (2001–2003); Vice President Scheduling of Continental Airlines (1998–2001).

**Hank Halter, Age 45:** Senior Vice President and Chief Financial Officer of Delta since October 2008; Senior Vice President Finance and Controller of Delta (May 2005–October 2008); Vice President Controller of Delta (March 2005–May 2005); Vice President Assistant Controller of Delta (January 2002–March 2005); and Vice President Finance Operations of Delta (February 2000–December 2001); various finance leadership positions at Delta and American Airlines, Inc. (June 1993–February 2000).

**Richard B. Hirst, Age 65:** Senior Vice President and General Counsel of Delta since October 2008; Senior Vice President Corporate Affairs and General Counsel of Northwest (March 2008–October 2008); Executive Vice President and Chief Legal Officer of KB Home (March 2004–November 2006); Executive Vice President and General Counsel of Burger King Corporation (March 2001–June 2003); General Counsel of the Minnesota Twins (1999–2000); Senior Vice President Corporate Affairs of Northwest (1994–1999); Senior Vice President General Counsel of Northwest (1990–1994); Vice President General Counsel and Secretary of Continental Airlines (1986–1990).

**Additional Information**

We make available free of charge on our website our Annual Report on Form 10-K, our Quarterly Reports on Form 10-Q, our Current Reports on Form 8-K and amendments to those reports as soon as reasonably practicable after these reports are filed with or furnished to the Securities and Exchange Commission. Information on our website is not incorporated into this Form 10-K or our other securities filings and is not a part of those filings.

**Table of Contents****ITEM 1A. RISK FACTORS****Risk Factors Relating to Delta**

***Our business and results of operations are dependent on the price and availability of aircraft fuel. High fuel costs or cost increases could have a materially adverse effect on our operating results. Likewise, significant disruptions in the supply of aircraft fuel would materially adversely affect our operations and operating results.***

Our operating results are significantly impacted by changes in the price and availability of aircraft fuel. Fuel prices have increased substantially since the middle part of the last decade and spiked at record high levels in 2008 before falling dramatically during the latter part of 2008. In 2009, our average fuel price per gallon was \$2.15. In 2008, our average fuel price per gallon was \$3.16, a 41% increase from an average price of \$2.24 in 2007, which in turn was significantly higher than fuel prices just a few years earlier. Fuel costs represented 29%, 38%, and 31% of our operating expense in 2009, 2008 and 2007, respectively. Total operating expense for 2008 reflects a \$7.3 billion non-cash charge from an impairment of goodwill and other intangible assets and \$1.1 billion in primarily non-cash merger-related charges. Including these charges, fuel costs accounted for 28% of total operating expense in 2008. Fuel costs have had a significant negative effect on our results of operations and financial condition.

Our ability to pass along the increased costs of fuel to our customers is limited by the competitive nature of the airline industry. We often have not been able to increase our fares to offset the effect of increased fuel costs in the past and we may not be able to do so in the future.

In addition, our aircraft fuel purchase contracts do not provide material protection against price increases or assure the availability of our fuel supplies. We purchase most of our aircraft fuel under contracts that establish the price based on various market indices. We also purchase aircraft fuel on the spot market, from offshore sources and under contracts that permit the refiners to set the price. In an effort to manage our exposure to changes in fuel prices, we use derivative instruments, which are comprised of crude oil, heating oil and jet fuel swap, collar and call option contracts, though we may not be able to successfully manage this exposure. Depending on the type of hedging instrument used, our ability to benefit from declines in fuel prices may be limited.

We are currently able to obtain adequate supplies of aircraft fuel, but it is impossible to predict the future availability or price of aircraft fuel. Weather-related events, natural disasters, political disruptions or wars involving oil-producing countries, changes in governmental policy concerning aircraft fuel production, transportation or marketing, changes in aircraft fuel production capacity, environmental concerns and other unpredictable events may result in additional fuel supply shortages and fuel price increases in the future. Additional increases in fuel costs or disruptions in fuel supplies could have additional negative effects on us.

***The global economic recession has resulted in weaker demand for air travel and may create challenges for us that could have a material adverse effect on our business and results of operations.***

As the effects of the global economic recession have been felt in our domestic and international markets, we have experienced significantly weaker demand for air travel. Our demand began to slow during the December 2008 quarter and global economic conditions in 2009 substantially reduced U.S. airline industry revenues in 2009 compared to 2008. As a result, we reduced our consolidated capacity by 6% in 2009 compared to the combined capacity of Delta and Northwest during 2008. Demand for air travel could remain weak if an economic recovery is slow or even fall further if a recession returns, and overall demand could fall lower than we are able prudently to reduce capacity. The weakness in the United States and international economies is having a significant negative impact on our results of operations and could continue to have a significant negative impact on our future results of operations.

***The global financial crisis may have an impact on our business and financial condition in ways that we currently cannot predict.***

The credit crisis and related turmoil in the global financial system has had and may continue to have an impact on our business and our financial condition. In particular, the financial crisis and economic downturn resulted in broadly lower investment asset returns and values, including in the defined benefit pension plans that we sponsor for eligible employees and

**Table of Contents**

retirees. As of December 31, 2009, the defined benefit pension plans had an estimated benefit obligation of approximately \$17.0 billion and were funded through assets with a value of approximately \$7.6 billion. We estimate that our funding requirements for our defined benefit pension plans, which are governed by ERISA and have been frozen for future accruals, are approximately \$720 million in 2010. The significant level of required funding is due primarily to the decline in the investment markets in 2008, which negatively affected the value of our pension assets. Estimates of pension plan funding requirements can vary materially from actual funding requirements because the estimates are based on various assumptions concerning factors outside our control, including, among other things, the market performance of assets; statutory requirements; and demographic data for participants, including the number of participants and the rate of participant attrition. Results that vary significantly from our assumptions could have a material impact on our future funding obligations.

***Our obligation to post collateral in connection with our fuel hedge contracts may have a substantial impact on our short-term liquidity.***

Under fuel hedge contracts that we may enter into from time to time, counterparties to those contracts may require us to fund the margin associated with any loss position on the contracts. For example, at December 31, 2008, our counterparties required us to fund \$1.2 billion of fuel hedge margin. However, at December 31, 2009, counterparties were required to fund us a net \$10 million. If fuel prices fall significantly below the levels at the time we enter into hedging contracts, we may be required to post a significant amount of collateral, which could have an impact on the level of our unrestricted cash and cash equivalents and short-term investments.

***Our substantial indebtedness may limit our financial and operating activities and may adversely affect our ability to incur additional debt to fund future needs.***

We have substantial indebtedness, which could:

require us to dedicate a substantial portion of cash flow from operations to the payment of principal and interest on indebtedness, thereby reducing the funds available for operations and future business opportunities;

make it more difficult for us to satisfy our payment and other obligations under our indebtedness;

limit our ability to borrow additional money for working capital, restructurings, capital expenditures, research and development, investments, acquisitions or other purposes, if needed, and increasing the cost of any of these borrowings;

make us more vulnerable to economic downturns, adverse industry conditions or catastrophic external events;

limit our ability to withstand competitive pressures;

reduce our flexibility in planning for or responding to changing business and economic conditions; and/or

limit our flexibility in responding to changing business and economic conditions, including increased competition and demand for new services, placing us at a disadvantage when compared to our competitors that have less debt, and making us more vulnerable than our competitors who have less debt to a downturn in our business, industry or the economy in general.

In addition, a substantial level of indebtedness, particularly because substantially all of our assets are currently subject to liens, could limit our ability to obtain additional financing on acceptable terms or at all for working capital, capital expenditures and general corporate purposes. We have historically had substantial liquidity needs in the operation of our business. These liquidity needs could vary significantly and may be affected by general economic conditions, industry trends, performance and many other factors not within our control.

**Table of Contents*****Agreements governing our debt, including credit agreements and indentures, include financial and other covenants that impose restrictions on our financial and business operations.***

Our credit facilities and indentures for secured notes have various financial and other covenants that require us to maintain, depending on the particular agreement, minimum fixed charge coverage ratios, minimum unrestricted cash reserves and/or minimum collateral coverage ratios. The value of the collateral that has been pledged in each facility may change over time, including due to factors that are not under our control, resulting in a situation where we may not be able to maintain the collateral coverage ratio. In addition, the credit facilities and indentures contain other negative covenants customary for such financings. If we fail to comply with these covenants and are unable to obtain a waiver or amendment, an event of default would result. These covenants are subject to important exceptions and qualifications.

The credit facilities and indentures also contain other events of default customary for such financings. If an event of default were to occur, the lenders or the trustee could, among other things, declare outstanding amounts due and payable, and our cash may become restricted. We cannot provide assurance that we would have sufficient liquidity to repay or refinance the borrowings or notes under any of the credit facilities if such amounts were accelerated upon an event of default. In addition, an event of default or declaration of acceleration under any of the credit facilities or the indentures could also result in an event of default under other of our financing agreements.

***Employee strikes and other labor-related disruptions may adversely affect our operations.***

Our business is labor intensive, utilizing large numbers of pilots, flight attendants and other personnel. As of December 31, 2009, approximately 39% of our workforce was unionized. Strikes or labor disputes with our unionized employees may adversely affect our ability to conduct business. Relations between air carriers and labor unions in the United States are governed by the Railway Labor Act, which provides that a collective bargaining agreement between an airline and a labor union does not expire, but instead becomes amendable as of a stated date. The Railway Labor Act generally prohibits strikes or other types of self-help actions both before and after a collective bargaining agreement becomes amendable, unless and until the collective bargaining processes required by the Railway Labor Act have been exhausted.

In addition, if we or our affiliates are unable to reach agreement with any of our unionized work groups on future negotiations regarding the terms of their collective bargaining agreements or if additional segments of our workforce become unionized, we may be subject to work interruptions or stoppages, subject to the requirements of the Railway Labor Act. Likewise, if third party regional carriers with whom we have contract carrier agreements are unable to reach agreement with their unionized work groups on current or future negotiations regarding the terms of their collective bargaining agreements, those carriers may be subject to work interruptions or stoppages, subject to the requirements of the Railway Labor Act, which could have a negative impact on our operations.

***The ability to realize fully the anticipated benefits of our merger with Northwest may depend on the successful integration of the businesses of Delta and Northwest.***

Our merger with Northwest involved the combination of two companies which operated as independent public companies prior to the merger. We are devoting significant attention and resources to integrating our business practices and operations in order to achieve the benefits of the merger, including expected synergies. If we are unable to integrate our business practices and operations in a manner that allows us to achieve the anticipated revenue and cost synergies, or if achievement of such synergies takes longer or costs more than expected, the anticipated benefits of the merger may not be realized fully or at all or may take longer to realize than expected. In addition, it is possible that the integration process could result in the loss of key employees, diversion of management's attention, the disruption or interruption of, or the loss of momentum in our ongoing businesses or inconsistencies in standards, controls, procedures and policies, any of which could adversely affect our ability to maintain relationships with customers and employees or our ability to achieve the anticipated benefits of the merger, or could reduce our earnings or otherwise adversely affect our business and financial results. We expect to incur total cash costs of approximately \$500 million over approximately three years to integrate the two airlines.

**Table of Contents**

***Completion of the integration of the Delta and NWA workforces may present significant challenges.***

The successful integration of the pre-merger Northwest operations into Delta and achievement of the anticipated benefits of the combination depend significantly on integrating the pre-merger Delta and NWA employee groups and on maintaining productive employee relations. While integration of a number of the workgroups (including pilots and aircraft maintenance technicians) has been successfully completed, completion of the integration of certain workgroups (including flight attendants, airport employees and reservations employees) of the two pre-merger airlines will require the resolution of potentially difficult issues, including but not limited to the process and timing for determining whether the combined post-merger workgroups wish to have union representation. Unexpected delay, expense or other challenges to integrating the workforces could impact the expected synergies from the merger and affect our financial performance.

***Interruptions or disruptions in service at one of our hub airports could have a material adverse impact on our operations.***

Our business is heavily dependent on our operations at the Atlanta airport and at our other hub airports in Cincinnati, Detroit, Memphis, Minneapolis/St. Paul, New York-JFK, Salt Lake City, Paris-Charles de Gaulle, Amsterdam and Tokyo-Narita. Each of these hub operations includes flights that gather and distribute traffic from markets in the geographic region surrounding the hub to other major cities and to other Delta hubs. A significant interruption or disruption in service at the Atlanta airport or at one of our other hubs could have a serious impact on our business, financial condition and results of operations.

***We are increasingly dependent on technology in our operations, and if our technology fails or we are unable to continue to invest in new technology or integrate the systems and technologies of Delta and Northwest, our business may be adversely affected.***

We have become increasingly dependent on technology initiatives to reduce costs and to enhance customer service in order to compete in the current business environment. For example, we have made significant investments in delta.com, check-in kiosks and related initiatives. The performance and reliability of the technology are critical to our ability to attract and retain customers and our ability to compete effectively. These initiatives will continue to require significant capital investments in our technology infrastructure. If we are unable to make these investments, our business and operations could be negatively affected. In addition, we may face challenges associated with integrating complex systems and technologies that supported the separate operations of Delta and Northwest. If we are unable to manage these challenges effectively, our business and results of operations could be negatively affected.

In addition, any internal technology error or failure or large scale external interruption in technology infrastructure we depend on, such as power, telecommunications or the internet, may disrupt our technology network. Any individual, sustained or repeated failure of technology could impact our customer service and result in increased costs. Our technology systems and related data may be vulnerable to a variety of sources of interruption due to events beyond our control, including natural disasters, terrorist attacks, telecommunications failures, computer viruses, hackers and other security issues. While we have in place, and continue to invest in, technology security initiatives and disaster recovery plans, these measures may not be adequate or implemented properly to prevent a business disruption and its adverse financial consequences to our business.

***If we experience losses of senior management personnel and other key employees, our operating results could be adversely affected.***

We are dependent on the experience and industry knowledge of our officers and other key employees to execute our business plans. If we experience a substantial turnover in our leadership and other key employees, our performance could be materially adversely impacted. Furthermore, we may be unable to attract and retain additional qualified executives as needed in the future.

**Table of Contents*****Our credit card processors have the ability to take significant holdbacks in certain circumstances. The initiation of such holdbacks likely would have a material adverse effect on our liquidity.***

Most of the tickets we sell are paid for by customers who use credit cards. Our credit card processing agreements provide that no holdback of receivables or reserve is required except in certain circumstances, including if we do not maintain a required level of unrestricted cash. If circumstances were to occur that would allow American Express or our Visa/MasterCard processor to initiate a holdback, the negative impact on our liquidity likely would be material.

***We are at risk of losses and adverse publicity stemming from any accident involving our aircraft.***

An aircraft crash or other accident could expose us to significant tort liability. The insurance we carry to cover damages arising from any future accidents may be inadequate. In the event that the insurance is not adequate, we may be forced to bear substantial losses from an accident. In addition, any accident involving an aircraft that we operate or an aircraft that is operated by an airline that is one of our codeshare partners could create a public perception that our aircraft are not safe or reliable, which could harm our reputation, result in air travelers being reluctant to fly on our aircraft and harm our business.

***Our ability to use net operating loss carryforwards to offset future taxable income for U.S. federal income tax purposes is subject to limitation.***

In general, under Section 382 of the Internal Revenue Code of 1986, as amended, a corporation that undergoes an ownership change is subject to limitations on its ability to utilize its pre-change net operating losses ( NOLs ), to offset future taxable income. In general, an ownership change occurs if the aggregate stock ownership of certain stockholders (generally 5% shareholders, applying certain look-through rules) increases by more than 50 percentage points over such stockholders' lowest percentage ownership during the testing period (generally three years).

As of December 31, 2009, Delta reported a consolidated federal and state NOL carryforward of approximately \$17.3 billion. Both Delta and Northwest experienced an ownership change in 2007 as a result of their respective plans of reorganization under Chapter 11 of the U.S. Bankruptcy Code. As a result of the merger, Northwest experienced a subsequent ownership change. Delta also experienced a subsequent ownership change on December 17, 2008 as a result of the merger, the issuance of equity to employees in connection with the merger and other transactions involving the sale of our common stock within the testing period.

The Delta and Northwest ownership changes resulting from the merger could limit the ability to utilize pre-change NOLs that were not subject to limitation, and could further limit the ability to utilize NOLs that were already subject to limitation. Limitations imposed on the ability to use NOLs to offset future taxable income could cause U.S. federal income taxes to be paid earlier than otherwise would be paid if such limitations were not in effect and could cause such NOLs to expire unused, in each case reducing or eliminating the benefit of such NOLs. Similar rules and limitations may apply for state income tax purposes. NOLs generated subsequent to December 17, 2008 are not limited.

***Our merger with Northwest affects the comparability of our historical financial results.***

On October 29, 2008, a subsidiary of Delta merged with and into Northwest. Our historical financial results under GAAP include the results of Northwest for periods after October 29, 2008, but not for periods before October 29, 2008. Accordingly, while our financial results for the year ended December 31, 2009 include the results of Northwest for the entire period, our financial results for the year ended December 31, 2008 include the results of Northwest only for the period from October 30 to December 31, 2008. This complicates your ability to compare our results of operations and financial condition for periods that include Northwest's results with periods that do not.

**Table of Contents****Risk Factors Relating to the Airline Industry**

***The airline industry is highly competitive and, if we cannot successfully compete in the marketplace, our business, financial condition and operating results will be materially adversely affected.***

We face significant competition with respect to routes, services and fares. Our domestic routes are subject to competition from both new and established carriers, some of which have lower costs than we do and provide service at low fares to destinations served by us. In particular, we face significant competition at our hub airports in Atlanta, Cincinnati, Detroit, Memphis, Minneapolis/St. Paul, New York-JFK, Salt Lake City, Paris-Charles de Gaulle, Amsterdam and Tokyo-Narita either directly at those airports or at the hubs of other airlines that are located in close proximity to our hubs. We also face competition in smaller to medium-sized markets from regional jet operators.

Low-cost carriers, including Southwest, AirTran and JetBlue, have placed significant competitive pressure on us in the United States and on other network carriers in the domestic market. In addition, other network carriers have also significantly reduced their costs over the last several years. Our ability to compete effectively depends, in part, on our ability to maintain a competitive cost structure. If we cannot maintain our costs at a competitive level, then our business, financial condition and operating results could be materially adversely affected. In light of increased jet fuel costs and other issues in recent years, we expect consolidation to occur in the airline industry. As a result of consolidation, we may face significant competition from larger carriers that may be able to generate higher amounts of revenue and compete more efficiently.

In addition, we compete with foreign carriers, both on interior U.S. routes, due to marketing and codesharing arrangements, and in international markets. Through marketing and codesharing arrangements with U.S. carriers, foreign carriers have obtained access to interior U.S. passenger traffic. Similarly, U.S. carriers have increased their ability to sell international transportation, such as transatlantic services to and beyond European cities, through alliances with international carriers. International marketing alliances formed by domestic and foreign carriers, including the Star Alliance (among United Airlines, Continental, Lufthansa German Airlines and others) and the oneworld Alliance (among American Airlines, British Airways and others) have also significantly increased competition in international markets. The adoption of liberalized Open Skies Aviation Agreements with an increasing number of countries around the world, including in particular the Open Skies agreement between the United States and the Member States of the European Union, has accelerated this trend. Similarly, the recent Open Skies agreement between the United States and Japan could significantly increase competition among carriers serving those markets.

***The rapid spread of contagious illnesses can have a material adverse effect on our business and results of operations.***

The rapid spread of a contagious illness, such as the H1N1 flu virus, can have a material adverse effect on the demand for worldwide air travel and therefore have a material adverse effect on our business and results of operations. Acceleration of the spread of H1N1 during the flu season in the Northern Hemisphere could have a significant adverse impact on the demand for air travel and as a result our financial results in addition to the impact that we experienced during the spring of 2009. Moreover, our operations could be negatively affected if employees are quarantined as the result of exposure to a contagious illness. Similarly, travel restrictions or operational problems resulting from the rapid spread of contagious illnesses in any part of the world in which we operate may have a materially adverse impact on our business and results of operations.

***Terrorist attacks or international hostilities may adversely affect our business, financial condition and operating results.***

The terrorist attacks of September 11, 2001 caused fundamental and permanent changes in the airline industry, including substantial revenue declines and cost increases, which resulted in industry-wide liquidity issues. Additional terrorist attacks or fear of such attacks, even if not made directly on the airline industry, could negatively affect us and the airline industry. The potential negative effects include increased security, insurance and other costs and lost revenue from increased ticket refunds and decreased ticket sales. Our financial resources might not be sufficient to absorb the adverse effects of any further terrorist attacks or other international hostilities involving the United States.

**Table of Contents*****The airline industry is subject to extensive government regulation, and new regulations may increase our operating costs.***

Airlines are subject to extensive regulatory and legal compliance requirements that result in significant costs. For instance, the FAA from time to time issues directives and other regulations relating to the maintenance and operation of aircraft that necessitate significant expenditures. We expect to continue incurring expenses to comply with the FAA's regulations.

Other laws, regulations, taxes and airport rates and charges have also been imposed from time to time that significantly increase the cost of airline operations or reduce revenues. For example, the Aviation and Transportation Security Act, which became law in November 2001, mandates the federalization of certain airport security procedures and imposes additional security requirements on airports and airlines, most of which are funded by a per ticket tax on passengers and a tax on airlines. The federal government has on several occasions proposed a significant increase in the per ticket tax. The proposed ticket tax increase, if implemented, could negatively impact our results of operations.

Proposals to address congestion issues at certain airports or in certain airspace, particularly in the Northeast United States, have included concepts such as congestion-based landing fees, slot auctions or other alternatives that could impose a significant cost on the airlines operating in those airports or airspace and impact the ability of those airlines to respond to competitive actions by other airlines. Furthermore, events related to extreme weather delays have caused Congress and the DOT to consider proposals related to airlines' handling of lengthy flight delays during extreme weather conditions. The recent enactment of such a regulation by the DOT could have a negative impact on our operations in certain circumstances.

Future regulatory action concerning climate change and aircraft emissions could have a significant effect on the airline industry. For example, the European Commission has adopted an emissions trading scheme applicable to all flights operating in the European Union, including flights to and from the United States. We expect that such a system will impose significant costs on our operations in the European Union. Other laws or regulations such as this emissions trading scheme or other U.S. or foreign governmental actions may adversely affect our operations and financial results, either through direct costs in our operations or through increases in costs for jet fuel that could result from jet fuel suppliers passing on increased costs that they incur under such a system.

We and other U.S. carriers are subject to domestic and foreign laws regarding privacy of passenger and employee data that are not consistent in all countries in which we operate. In addition to the heightened level of concern regarding privacy of passenger data in the United States, certain European government agencies are initiating inquiries into airline privacy practices. Compliance with these regulatory regimes is expected to result in additional operating costs and could impact our operations and any future expansion.

***Our insurance costs have increased substantially as a result of the September 11, 2001 terrorist attacks, and further increases in insurance costs or reductions in coverage could have a material adverse impact on our business and operating results.***

As a result of the terrorist attacks on September 11, 2001, aviation insurers significantly reduced the maximum amount of insurance coverage available to commercial air carriers for liability to persons (other than employees or passengers) for claims resulting from acts of terrorism, war or similar events. At the same time, aviation insurers significantly increased the premiums for such coverage and for aviation insurance in general. Since September 24, 2001, the U.S. government has been providing U.S. airlines with war-risk insurance to cover losses, including those resulting from terrorism, to passengers, third parties (ground damage) and the aircraft hull. The coverage currently extends through August 31, 2010. The withdrawal of government support of airline war-risk insurance would require us to obtain war-risk insurance coverage commercially, if available. Such commercial insurance could have substantially less desirable coverage than that currently provided by the U.S. government, may not be adequate to protect our risk of loss from future acts of terrorism, may result in a material increase to our operating expenses or may not be obtainable at all, resulting in an interruption to our operations.

**ITEM 1B. UNRESOLVED STAFF COMMENTS**

None.



**Table of Contents****ITEM 2. PROPERTIES****Flight Equipment**

Our active aircraft fleet at December 31, 2009 is summarized in the following table:

Aircraft Type	Owned	Current Fleet		Total	Average Age
		Capital Lease	Operating Lease		
<i>Passenger Aircraft:</i>					
B-737-700	10			10	0.9
B-737-800	71			71	9.2
B-747-400	4		12	16	16.1
B-757-200	89	36	40	165	16.9
B-757-300	16			16	6.8
B-767-300	4		10	14	18.4
B-767-300ER	47		9	56	13.6
B-767-400ER	21			21	8.8
B-777-200ER	8			8	9.9
B-777-200LR	8			8	1.0
A319-100	55		2	57	7.9
A320-200	41		28	69	14.8
A330-200	11			11	4.8
A330-300	20			20	4.3
MD-88	62	44	10	116	19.5
MD-90	16			16	14.1
DC-9	66			66	37.9
CRJ-100	21	13	36	70	12.4
CRJ-200	2		25	27	7.1
CRJ-700	15			15	6.1
CRJ-900	54			54	1.9
SAAB 340B+			41	41	11.9
EMB 175	36			36	1.7
Total	677	93	213	983	13.6

The above table:

Excludes all grounded aircraft, including 10 B-757-200, 10 B-747-200F, eight SAAB 340B+, four B-767-300, four CRJ-100, two CRJ-200, one A330-300, one B-767-300ER, one DC-9 and one MD-88 aircraft, which were grounded during the year ended December 31, 2009; and

Excludes aircraft flown by our third party contract carriers. For additional information, see Note 8 of the Notes to the Consolidated Financial Statements.

**Aircraft Commitments**

Future purchase commitments for aircraft as of December 31, 2009 are estimated to total approximately \$1.1 billion for the year ended December 31, 2010. Approximately \$800 million of the \$1.1 billion is associated with the purchase of 20 B-737-800 aircraft for which we have entered into definitive agreements to sell to third parties immediately following delivery of those aircraft to us by the manufacturer. We have not received any notice that these parties have defaulted on their purchase obligations. The remaining commitments relate to the purchase of two B-777-200LR aircraft, two B-737-800 aircraft and 11 previously owned MD-90 aircraft. We have no aircraft purchase

commitments after December 31, 2010.

**Table of Contents**

As of December 31, 2009, we have financing commitments from third parties or, with respect to 20 of the 22 B-737-800 aircraft referred to above, definitive agreements to sell, all aircraft subject to purchase commitments, except for nine of the 11 previously owned MD-90 aircraft. Under these financing commitments, third parties have agreed to finance on a long-term basis a substantial portion of the purchase price of the covered aircraft.

Our aircraft purchase commitments described above do not include our orders for:

18 B-787-8 aircraft. The Boeing Company ( Boeing ) has informed us that Boeing will be unable to meet the contractual delivery schedule for these aircraft. We are in discussions with Boeing regarding this situation.

five A319-100 aircraft and two A320-200 aircraft. We have the right to cancel these orders.

**Aircraft on Option**

Our options to purchase additional aircraft as of December 31, 2009 are shown in the following table:

Aircraft on Option <sup>(1)</sup>	Delivery in Calendar Years Ending					Total	Rolling Options
	2010	2011	2012	2013	After 2013		
B-737-800		20	24	16		60	102
B-767-300ER				1	4	5	
B-767-400		1	1	2	7	11	
B-777-200LR		2	6	4	8	20	10
EMB 175		4	18	14		36	
Total		27	49	37	19	132	112

(1) Aircraft options have scheduled delivery slots, while rolling options replace options and are assigned delivery slots as options expire or are exercised.

**Ground Facilities**

We lease most of the land and buildings that we occupy. Our largest aircraft maintenance base, various computer, cargo, flight kitchen and training facilities and most of our principal offices are located at or near the Atlanta airport, on land leased from the City of Atlanta generally under long-term leases. We own our Atlanta reservations center, other real property in Atlanta and the former NWA headquarters building and flight training buildings, which are located near the Minneapolis/St. Paul International Airport. Other owned facilities include reservations centers in Tampa, Florida, Minot, North Dakota and Chisholm, Minnesota, and a data processing center in Eagan, Minnesota. We also own property in Tokyo, including a 1.3-acre site in downtown Tokyo and a 33-acre land parcel, 512-room hotel and flight kitchen located near Tokyo's Narita International Airport.

We lease ticket counter and other terminal space, operating areas and air cargo facilities in most of the airports that we serve. At most airports, we have entered into use agreements which provide for the non-exclusive use of runways, taxiways, and other improvements and facilities; landing fees under these agreements normally are based on the number of landings and weight of aircraft. These leases and use agreements generally run for periods of less than one year to 30 years or more, and often contain provisions for periodic adjustments of lease rates, landing fees and other charges applicable under that type of agreement. Examples of major leases and use agreements at hub or other

significant airports that will expire in the next few years include, among others: (1) our Salt Lake City International Airport use and lease agreement, which expires in 2010; and (2) our Memphis International Airport use and lease agreement, which expires in 2010. We also lease aircraft maintenance facilities and air cargo facilities at certain airports, including, among others: (1) our main Atlanta maintenance base; (2) our Atlanta air cargo facilities and our hangar and air cargo facilities at the Cincinnati/Northern Kentucky International Airport, Salt Lake City International Airport, Detroit Metropolitan International Airport, Minneapolis/St. Paul International Airport and Seattle-Tacoma International Airport. Our aircraft maintenance facility leases generally require us to pay the cost of providing, operating and maintaining such facilities, including, in some cases, amounts necessary to pay debt service on special facility bonds issued to finance their construction. We also lease marketing, ticketing and reservations offices in certain locations for varying terms.

**Table of Contents**

In recent years, some airports have increased or sought to increase the rates charged to airlines to levels that we believe are unreasonable. The extent to which such charges are limited by statute or regulation and the ability of airlines to contest such charges has been subject to litigation and to administrative proceedings before the DOT. If the limitations on such charges are relaxed, or the ability of airlines to challenge such proposed rate increases is restricted, the rates charged by airports to airlines may increase substantially.

The City of Atlanta is currently implementing portions of a 10 year capital improvement program (the CIP ) at the Atlanta airport. Implementation of the CIP should increase the number of flights that may operate at the airport and reduce flight delays. The CIP includes, among other things, a 9,000 foot full-service runway that opened in May 2006, related airfield improvements, additional terminal and gate capacity, new cargo and other support facilities and roadway and other infrastructure improvements. The CIP will not be complete until at least 2012, with individual projects scheduled to be constructed at different times. A combination of federal grants, passenger facility charge revenues, increased user rentals and fees, and other airport funds are expected to be used to pay CIP costs directly and through the payment of debt service on bonds. Certain elements of the CIP have been delayed, some may be eliminated and there is no assurance that the CIP will be fully implemented. Failure to implement certain portions of the CIP in a timely manner could adversely impact our operations at the Atlanta airport.

**ITEM 3. LEGAL PROCEEDINGS****First Bag Fee Antitrust Litigation**

In May, June and July, 2009, a number of purported class action antitrust lawsuits were filed in the U.S. District Courts for the Northern District of Georgia, the Middle District of Florida, and the District of Nevada, against Delta and AirTran Airways ( AirTran ).

In these cases, the plaintiffs originally alleged that Delta and AirTran engaged in collusive behavior in violation of Section 1 of the Sherman Act in November 2008 based upon certain public statements made in October 2008 by AirTran s CEO at an analyst conference concerning fees for the first checked bag, Delta s imposition of a fee for the first checked bag on November 4, 2008 and AirTran s imposition of a similar fee on November 12, 2008. The plaintiffs sought to assert claims on behalf of an alleged class consisting of passengers who paid the first bag fee after December 5, 2008 and seek injunctive relief and unspecified treble damages. All of these cases have been consolidated for pre-trial proceedings in the Northern District of Georgia by the Multi-District Litigation ( MDL ) Panel.

In February 2010, the plaintiffs in the MDL proceeding filed a Consolidated Amended Class Action Complaint which substantially expanded the scope of the original complaint. In the consolidated amended complaint, the plaintiffs add new allegations concerning alleged signaling by both Delta and AirTran based upon statements made to the investment community by both carriers relating to industry capacity levels during 2008-2009. The plaintiffs also add a new cause of action against Delta alleging attempted monopolization in violation of Sherman Act § 2, paralleling a claim previously asserted against AirTran but not Delta.

We believe the claims in these cases are without merit and are vigorously defending these lawsuits.

**Chapter 11 Proceedings**

On September 14, 2005, Delta and substantially all of its subsidiaries (the Delta Debtors ) filed voluntary petitions for reorganization under Chapter 11 of the U.S. Bankruptcy Code in the Bankruptcy Court. On April 25, 2007, the Bankruptcy Court entered an order approving and confirming the Plan of Reorganization and the Plan of Reorganization became effective, allowing the Delta Debtors to emerge from bankruptcy on April 30, 2007. The reorganization cases were jointly administered under the caption In re Delta Air Lines, Inc., et al., Case No. 05-17923-ASH. As of the date of the Chapter 11 filing, then pending litigation was generally stayed, and absent further order of the Bankruptcy Court, most parties may not take any action to recover on pre-petition claims against the Delta Debtors.

**Table of Contents**

**Delta Family-Care Savings Plan Litigation**

On March 16, 2005, a retired Delta employee filed an amended class action complaint in the U.S. District Court for the Northern District of Georgia against Delta, and certain current and former Delta officers and directors on behalf of himself and other participants in the Delta Family-Care Savings Plan ( Savings Plan ). The amended complaint alleges that the defendants were fiduciaries of the Savings Plan and, as such, breached their fiduciary duties under ERISA to the plaintiff class by (1) allowing class members to direct their contributions under the Savings Plan to a fund invested in Delta common stock; and (2) continuing to hold Delta s contributions to the Savings Plan in Delta s common and preferred stock. The amended complaint seeks damages unspecified in amount, but equal to the total loss of value in the participants accounts from September 2000 through September 2004 from the investment in Delta stock. Defendants deny that there was any breach of fiduciary duty. The District Court stayed the action against Delta due to Delta s Chapter 11 proceedings and granted a motion to dismiss filed by the individual defendants. The Bankruptcy Court has ruled that a class claim filed against Delta in its Chapter 11 proceedings will be subordinated to any claim related to equity interests in Delta, which did not receive any distribution pursuant to the Plan of Reorganization. The plaintiff has appealed this order.

**Canadian Passenger Surcharge Antitrust Litigation**

On July 31, 2009, two parallel putative class actions were filed against a number of Canadian, Asian, European, and U.S. carriers (including Delta) in the Ontario Superior Court of Justice. Both allege that the defendants colluded to fix the price of passenger surcharges, in Canada-Asia and Canada-Europe markets respectively. There are no allegations in the complaints of any specific act by Delta in furtherance of either conspiracy. The complaints seek damages in excess of \$100 million. We believe the allegations against Delta are without merit and intend to vigorously defend these cases.

\*\*\*

For a discussion of certain environmental matters, see Business Environmental Matters in Item 1.

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

No matters were submitted to a vote of our security holders during the fourth quarter of the fiscal year covered by this report.

**Table of Contents****PART II****ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS  
AND ISSUER PURCHASES OF EQUITY SECURITIES****Market Information**

Our common stock is listed on the New York Stock Exchange. The following table sets forth for the periods indicated, the highest and lowest sales price for our common stock as reported on the NYSE.

	<b>Common Stock</b>	
	<b>High</b>	<b>Low</b>
<b>Fiscal 2008</b>		
First Quarter	\$18.99	\$7.94
Second Quarter	\$10.89	\$4.80
Third Quarter	\$10.26	\$4.00
Fourth Quarter	\$12.00	\$5.10
<b>Fiscal 2009</b>		
First Quarter	\$12.65	\$3.51
Second Quarter	\$ 8.27	\$5.31
Third Quarter	\$ 9.88	\$5.56
Fourth Quarter	\$12.08	\$6.78

**Holdings**

As of January 31, 2010, there were approximately 3,930 holders of record of our common stock.

**Dividends**

We expect to retain any future earnings to fund our operations and meet our cash and liquidity needs. In addition, our ability to pay dividends or repurchase common stock is restricted under credit facilities that we entered into in connection with our emergence from bankruptcy. Therefore, we do not anticipate paying any dividends on our common stock for the foreseeable future.

**Table of Contents****Stock Performance Graph**

The following graph compares the cumulative total returns during the period from April 30, 2007 to December 31, 2009 of our common stock to the Standard & Poor's 500 Stock Index and the Amex Airline Index. The comparison assumes \$100 was invested on April 30, 2007 in each of our common stock and the indices and assumes that all dividends were reinvested. Data for periods prior to April 30, 2007 is not shown because of the period we were in bankruptcy and the lack of comparability of financial results before and after April 30, 2007.

The Amex Airline Index (ticker symbol XAL) consists of Alaska Air Group, Inc., AMR Corporation, Continental, Delta, GOL Linhas Areas Inteligentes S.A., JetBlue Airways Corporation, LAN Airlines SA ADS, Ryanair Holdings plc, SkyWest, Inc., Southwest Airlines Company, TAM S.A. ADS, UAL Corporation, and US Airways Group, Inc.

**Issuer Purchases of Equity Securities**

We withheld the following shares of common stock to satisfy tax withholding obligations during the December 2009 quarter from the distributions described below. These shares may be deemed to be issuer purchases of shares that are required to be disclosed pursuant to this Item.

<b>Period</b>	<b>Total Number of Shares Purchased<sup>(1)</sup></b>	<b>Average Price Paid Per Share</b>	<b>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs<sup>(1)</sup></b>	<b>Maximum Number of Shares (or Approximate Dollar Value) of Shares That May Yet Be Purchased Under the Plan or Programs</b>
October 1-31, 2009	1,130,516	\$7.18	1,130,516	(1)
November 1-30, 2009	177,830	\$7.18	177,830	(1)
December 1-31, 2009	9,475	\$9.67	9,475	(1)
<b>Total</b>	<b>1,317,821</b>		<b>1,317,821</b>	

(1) Shares were withheld from employees to satisfy certain tax obligations due in connection with grants of stock under our 2007 Performance Compensation Plan. The 2007 Performance Compensation Plan and Delta's



Plan of Reorganization both provide for the withholding of shares to satisfy tax obligations. Neither specifies a maximum number of shares that can be withheld for this purpose. See Note 11 and Note 12 of the Notes to the Consolidated Financial Statements elsewhere in this Form 10-K for more information about Delta's Plan of Reorganization and the 2007 Performance Compensation Plan, respectively.

**Table of Contents****ITEM 6. SELECTED FINANCIAL DATA**

On October 29, 2008, a wholly-owned subsidiary of ours merged with and into Northwest Airlines Corporation. Our Consolidated Financial Statements include the results of operations of Northwest and its wholly-owned subsidiaries for the period from October 30 to December 31, 2008. For additional information regarding purchase accounting, see Note 2 of the Notes to the Consolidated Financial Statements.

In September 2005, we and substantially all of our subsidiaries (the Delta Debtors) filed voluntary petitions for reorganization under Chapter 11 of the U.S. Bankruptcy Code. On April 30, 2007 (the Effective Date), the Delta Debtors emerged from bankruptcy. Upon emergence from Chapter 11, we adopted fresh start reporting which resulted in our becoming a new entity for financial reporting purposes. Accordingly, consolidated financial data on or after May 1, 2007 is not comparable to the consolidated financial data prior to that date.

References in this Form 10-K to Successor refer to Delta on or after May 1, 2007, after giving effect to (1) the cancellation of Delta common stock issued prior to the Effective Date, (2) the issuance of new Delta common stock and certain debt securities in accordance with the Delta Debtors Joint Plan of Reorganization (Delta's Plan of Reorganization), and (3) the application of fresh start reporting. References to Predecessor refer to Delta prior to May 1, 2007.

The following table presents selected financial and operating data. We derived the Consolidated Summary of Operations and Other Financial and Statistical Data for (1) the years ended December 31, 2009 and 2008 of the Successor, (2) the eight months ended December 31, 2007 of the Successor, (3) the four months ended April 30, 2007 of the Predecessor and (4) the years ended December 31, 2006 and 2005 of the Predecessor from our audited consolidated financial statements.

**Consolidated Summary of Operations**

	Successor			Predecessor		
	Year Ended December 31, 2009 <sup>(1)</sup>	Year Ended December 31, 2008 <sup>(2)</sup>	Eight Months Ended December 31, 2007	Four Months Ended April 30, 2007 <sup>(3)</sup>	Year Ended December 31, 2006 <sup>(4)</sup>	Year Ended December 31, 2005 <sup>(5)</sup>
(in millions, except share data)						
Operating revenue	\$28,063	\$22,697	\$13,358	\$5,796	\$17,532	\$16,480
Operating expense	28,387	31,011	12,562	5,496	17,474	18,481
Operating (loss) income	(324)	(8,314)	796	300	58	(2,001)
Interest expense, net	(1,251)	(613)	(276)	(248)	(801)	(973)
Miscellaneous, net	(6)	(114)	5	27	(19)	(1)
(Loss) income before reorganization items, net	(1,581)	(9,041)	525	79	(762)	(2,975)
Reorganization items, net				1,215	(6,206)	(884)
(Loss) income before income taxes	(1,581)	(9,041)	525	1,294	(6,968)	(3,859)
Income tax benefit (provision)	344	119	(211)	4	765	41
Net (loss) income	(1,237)	(8,922)	314	1,298	(6,203)	(3,818)
Preferred stock dividends					(2)	(18)
	\$ (1,237)	\$ (8,922)	\$ 314	\$ 1,298	\$ (6,205)	\$ (3,836)

Net (loss) income attributable to  
common stockholders

Basic (loss) earnings per share	\$ (1.50)	\$ (19.08)	\$ 0.80	\$ 6.58	\$ (31.58)	\$ (23.75)
Diluted (loss) earnings per share	\$ (1.50)	\$ (19.08)	\$ 0.79	\$ 4.63	\$ (31.58)	\$ (23.75)

**Table of Contents**

- (1) Includes (a) \$407 million, or \$0.49 diluted loss per share, in restructuring and merger-related charges associated with (i) integrating the operations of Northwest into Delta, including costs related to information technology, employee relocation and training, and re-branding of aircraft and stations and (ii) employee workforce reduction programs, (b) an \$83 million non-cash loss for the write-off of the unamortized discount on the extinguishment of the Northwest senior secured exit financing facility and (c) a non-cash income tax benefit of \$321 million from our consideration of all income sources, including other comprehensive income.

- (2) Includes a \$7.3 billion non-cash charge, or \$15.59 diluted loss per share, from an impairment of goodwill and other intangible assets and \$1.1 billion, or \$2.42 diluted loss per share, in primarily non-cash merger-related charges relating to the issuance or vesting of employee equity awards in connection with our merger with Northwest.
- (3) Includes a \$1.2 billion non-cash gain, or \$5.20 diluted earnings per share, for reorganization items.
- (4) Includes a \$6.2 billion non-cash charge, or \$31.58 diluted earnings per share, for reorganization items, a \$310 million non-cash charge, or \$1.58 diluted loss per share, associated with

certain accounting adjustments and a \$765 million income tax benefit, or \$3.89 diluted EPS.

- (5) Includes an \$888 million charge, or \$5.49 diluted loss per share, for restructuring, asset writedowns, pension settlements and related items, net and an \$884 million non-cash charge, or \$5.47 diluted loss per share, for reorganization costs.

**Other Financial and Statistical Data**  
(Unaudited)

	Successor		Eight Months Ended December 31, 2007	Four Months Ended April 30, 2007	Predecessor	
	Year Ended				Year Ended	
	December 31, 2009	2008			December 31, 2006	2005
Revenue passenger miles ( <i>millions</i> ) <sup>(1)</sup>	188,943	134,879	85,029	37,036	116,133	119,954
Available seat miles ( <i>millions</i> ) <sup>(1)</sup>	230,331	165,639	104,427	47,337	147,995	156,793
Passenger mile yield <sup>(1)</sup>	12.60¢	14.52¢	13.88¢	13.84¢	13.34¢	12.16¢
Passenger revenue per available seat mile <sup>(1)</sup>	10.34¢	11.82¢	11.30¢	10.83¢	10.47¢	9.31¢
Operating cost per available seat mile <sup>(1)</sup>	12.32¢	18.72¢	12.03¢	11.61¢	11.80¢	11.79¢
Passenger load factor <sup>(1)</sup>	82.0%	81.4%	81.4%	78.2%	78.5%	76.5%
Fuel gallons consumed ( <i>millions</i> ) <sup>(1)</sup>	3,853	2,740	1,742	792	2,480	2,687
Average price per fuel gallon, net of hedging <sup>(1)</sup>	\$ 2.15	\$ 3.16	\$ 2.38	\$ 1.93	\$ 2.12	\$ 1.89
Full-time equivalent employees, end of period	81,106	84,306	55,044	52,704	51,322	55,650

	<b>2009</b>	<b>Successor December 31, 2008</b>	<b>2007</b>	<b>Predecessor December 31, 2006</b>	<b>2005</b>
Total assets ( <i>millions</i> ) <sup>(1)</sup>	\$43,539	\$45,084	\$32,423	\$ 19,622	\$20,039
Long-term debt and capital leases (including current maturities) ( <i>millions</i> ) <sup>(1)</sup>	\$17,198	\$16,571	\$ 9,000	\$ 8,012	\$ 7,743
Stockholders' equity (deficit) ( <i>millions</i> ) <sup>(1)</sup>	\$ 245	\$ 874	\$10,113	\$(13,593)	\$(9,895)
Common stock outstanding ( <i>millions</i> )	784	695	292	197	189

(1) Includes the operations of our contract carriers under capacity purchase agreements, including non-owned carriers.

**Table of Contents****ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****General Information**

We provide scheduled air transportation for passengers and cargo throughout the United States ( U.S. ) and around the world. On October 29, 2008 (the Closing Date ), a wholly-owned subsidiary of ours merged (the Merger ) with and into Northwest Airlines Corporation. On the Closing Date, Northwest Airlines Corporation and its wholly-owned subsidiaries, including Northwest Airlines, Inc. (collectively, Northwest ), became wholly-owned subsidiaries of Delta. On December 31, 2009, Northwest Airlines, Inc. merged with and into Delta. As a result of this merger, Northwest Airlines, Inc. ceased to exist as a separate entity. We believe the Merger better positions us to manage through economic cycles and volatile fuel prices, invest in our fleet, improve services for customers and achieve our strategic objectives.

Our Consolidated Financial Statements are prepared in accordance with accounting principles generally accepted in the U.S. ( GAAP ). In accordance with GAAP, our financial results include the results of Northwest for the periods after the Closing Date, but not for periods on or before the Closing Date. Our financial results under GAAP for the year ended December 31, 2009 include the results of Northwest for the full year. In contrast, our financial results under GAAP for the year ended December 31, 2008 include the results of Northwest only from October 30 to December 31, 2008. Accordingly, our financial results under GAAP for the years ended December 31, 2009 and 2008 are not comparable.

In the accompanying Financial Highlights 2009 GAAP Compared to 2008 Combined and Results of Operations 2009 GAAP Compared to 2008 Combined, we sometimes use information that is derived from our Consolidated Financial Statements, but that is not presented in accordance with GAAP. Certain of this information is considered non-GAAP financial measures under the U.S. Securities and Exchange Commission rules. These non-GAAP financial measures include financial information for the year ended December 31, 2008 presented on a combined basis, which means the financial results for pre-Merger Delta and pre-Merger Northwest are combined beginning January 1, 2008. We believe this presentation of the 2008 financial results provides a more meaningful basis for comparing Delta's financial performance in 2009 and 2008. See Results of Operations 2009 GAAP Compared to 2008 Combined and Supplemental Information below for the reasons we use combined and other non-GAAP financial measures, as well as a reconciliation to the corresponding measures under GAAP. The non-GAAP financial measures should be considered in addition to results prepared in accordance with GAAP, but should not be considered a substitute for or superior to GAAP results.

**Financial Highlights 2009 GAAP Compared to 2008 Combined**

For 2009, we reported a net loss of \$1.2 billion. These results reflect significant weakness in the airline revenue environment due to the global recession and \$1.4 billion in fuel hedge losses. Our net loss for the year also includes a \$407 million charge for merger-related items, a \$321 million non-cash income tax benefit and an \$83 million non-cash loss on the extinguishment of debt.

Total operating revenue declined \$6.2 billion, or 18%, in 2009 on a 6% decrease in system capacity, or available seat mile ( ASMs ), compared with 2008 on a combined basis. Passenger revenue accounted for \$5.9 billion of the decrease. Passenger revenue per ASM ( PRASM ) declined 14% on a 14% decrease in passenger mile yield. The decrease in passenger mile yield reflects (1) significantly reduced demand, particularly in international markets, (2) a reduction in business demand, (3) competitive pricing pressures and (4) lower fuel surcharges due to the year-over-year decline on fuel prices.

Volatile fuel prices continue to represent a significant risk to our business and the airline industry as a whole. While our fuel cost per gallon declined 35% in 2009 compared to 2008 on a combined basis, contributing to \$5.4 billion in lower fuel expense excluding the mark-to-market adjustments related to fuel hedges settling in future periods, crude oil prices have risen 78% from December 31, 2008 to December 31, 2009.

We have focused on maintaining a competitive cost structure through disciplined spending, productivity initiatives and accelerating Merger synergies. Our consolidated operating cost per ASM ( CASM ), excluding special items (as defined in Supplemental Information below) and fuel expense, increased 4% on a 6% lower capacity in 2009 compared to 2008 on a combined basis. The increase primarily reflects an increase in pension expense from a decrease



in value in pension trust assets due to declines in the financial markets during 2008.

**Table of Contents**

At December 31, 2009, we had \$4.7 billion in cash, cash equivalents and short-term investments, and \$685 million in undrawn revolving credit facilities. In 2009, we completed \$3.2 billion in financing transactions. For additional information regarding these financing transactions, see Note 6 of the Notes to the Consolidated Financial Statements.

**Business Overview**

*Recent Initiatives.* We believe that our global network, hub structure and alliances with other airlines enables us to offer customers a service which results in a competitive advantage over other domestic and international airlines. In 2009, we implemented a joint venture with Air France-KLM that further strengthens our transatlantic network, expanded our alliance agreement with Alaska Airlines and Horizon Air to enhance our West coast presence, and received U.S. Department of Transportation approval for a codesharing agreement with Virgin Blue, which will expand our network between the U.S. and Australia and the South Pacific.

Expanding our presence in New York City through increased corporate sales, improved facilities and increased and new service from New York is a key component of our network strategy. For example, we continue to make investments in our international operation at New York-JFK and explore long-term options to upgrade the facility. In addition, in August 2009, we announced our intention to make New York's LaGuardia Airport a domestic hub through a slot transaction with US Airways. The agreement calls for US Airways to transfer 125 operating slot pairs to us at LaGuardia and for us to transfer 42 operating slot pairs to US Airways at Reagan National Airport in Washington, D.C. We also plan to swap gates at LaGuardia to consolidate all of our operations (including the Delta Shuttle) into an expanded main terminal facility with 11 additional gates. The U.S. Department of Transportation has issued a tentative order on the transaction that would require the divestiture of 20 slot pairs at LaGuardia and 14 slot pairs at Reagan National. We and US Airways are reviewing the tentative order to determine our next steps.

We also plan to invest \$1 billion through mid-2013 to improve the customer experience and the efficiency of our aircraft fleet. Planned enhancements include installing full flat-bed seats in BusinessElite on 90 trans-oceanic aircraft, adding in-seat audio and video throughout Economy Class on 68 widebody aircraft, adding First Class cabins to 66 CRJ-700 aircraft and installing winglets on more than 170 aircraft to extend aircraft range and increase fuel efficiency.

*Merger Synergies.* As a result of our integration efforts, we achieved more than \$700 million in Merger synergy benefits in 2009, and we are targeting an additional \$600 million in Merger synergy benefits in 2010. In 2009, we completed a significant portion of our Merger integration, including combining frequent flyer programs, consolidating and rebranding all airport facilities and achieving a single operating certificate from the Federal Aviation Administration. Our ability to fully realize targeted annual synergies of \$2 billion by 2012 is dependent on various factors, including the integration of technologies of the two pre-Merger airlines, which we expect to occur in the first half of 2010. In January 2010, we completed the integration of the Northwest reservations system, including the transition of Northwest flights and passenger reservations into the Delta system.

**Results of Operations 2009 GAAP Compared to 2008 Combined**

In this section, we compare Delta's results of operations under GAAP for the year ended December 31, 2009 with Delta's results on a combined basis for the year ended December 31, 2008.

As discussed in General Information above, Delta's results of operations for 2008 on a combined basis add (1) Delta's results of operations under GAAP for 2008, which includes Northwest's results from October 30 to December 31, 2008; and (2) Northwest's results from January 1 to October 29, 2008. We believe this presentation of the 2008 financial results provides a more meaningful basis for comparing Delta's financial performance in 2009 and 2008.

**Table of Contents****Operating Revenue**

	GAAP Year Ended December 31, 2009	GAAP Year Ended December 31	2008		2009 GAAP vs. 2008 Combined	
			Northwest January 1 to October 29	Combined Year Ended December 31	Increase  (Decrease)	%  Increase  (Decrease)
(in millions)						
<b>Operating Revenue:</b>						
Passenger:						
Domestic	\$ 10,863	\$ 8,707	\$ 4,872	\$ 13,579	\$ (2,716)	(20)%
Atlantic	4,357	4,390	1,450	5,840	(1,483)	(25)%
Latin America	1,268	1,362	131	1,493	(225)	(15)%
Pacific	2,034	678	2,029	2,707	(673)	(25)%
Total Mainline	18,522	15,137	8,482	23,619	(5,097)	(22)%
Regional carriers	5,285	4,446	1,643	6,089	(804)	(13)%
Total passenger revenue	23,807	19,583	10,125	29,708	(5,901)	(20)%
Cargo	788	686	667	1,353	(565)	(42)%
Other, net	3,468	2,428	799	3,227	241	7%
Total operating revenue	\$ 28,063	\$ 22,697	\$ 11,591	\$ 34,288	\$ (6,225)	(18)%

	GAAP Year Ended December 31, 2009	Passenger Revenue	Increase (Decrease) 2009 GAAP vs. 2008 Combined			
			RPMs (Traffic)	ASMs (Capacity)	Mile Yield	Load Factor
(in millions)						
<b>Passenger Revenue:</b>						
Domestic	\$ 10,863	(20)%	(8)%	(8)%	(14)%	(14)%
Atlantic	4,357	(25)%	(8)%	(9)%	(20)%	(19)%
Latin America	1,268	(15)%	(4)%	(2)%	(12)%	(14)%
Pacific	2,034	(25)%	(12)%	(8)%	(14)%	(17)%
Total Mainline	18,522	(22)%	(8)%	(7)%	(15)%	(15)%

Regional carriers	5,285	(13)%	(1)%	%	(13)%	(13)%	(0.1) pts
Total passenger revenue	\$ 23,807	(20)%	(7)%	(6)%	(14)%	(14)%	(0.4) pts

*Mainline Passenger Revenue.* Mainline passenger revenue decreased in 2009 compared to 2008 on a combined basis primarily due to weakened demand for air travel from the global recession, capacity reductions and the effects of the H1N1 virus on passenger travel. Passenger mile yield and PRASM both declined 15%.

*Domestic Passenger Revenue.* Domestic passenger revenue decreased 20% from a 14% decrease in PRASM on an 8% decline in capacity. The passenger mile yield decreased 14%, reflecting (1) a reduction in business demand due to the global recession, (2) an overall decrease in average fares due to competitive pricing pressures and (3) lower fuel surcharges due to the year-over-year decline in fuel prices.

*International Passenger Revenue.* International passenger revenue decreased 24% from an 18% decrease in PRASM on an 7% decline in capacity. The passenger mile yield decreased 17%, reflecting (1) significantly reduced demand for international travel, (2) competitive pricing pressures (especially in the Atlantic market, which experienced a 20% decrease in passenger mile yield), primarily from a significant decrease in business demand due to the global recession and (3) the impact of the H1N1 virus, most notably in the Pacific and Latin America markets. The decrease in passenger mile yield in the Atlantic market also reflects unfavorable foreign currency exchange rates and lower fuel surcharges due to the year-over-year decline in fuel prices.

**Table of Contents**

*Regional carriers.* Passenger revenue of regional carriers declined \$804 million primarily as a result of a 13% decrease in passenger mile yield while traffic and capacity remained flat. The decrease in passenger mile yield reflects (1) a reduction in demand for air travel due to the global recession and (2) an overall decrease in average fares due to competitive pricing pressures.

*Cargo.* Cargo revenue decreased due to capacity reductions, significantly reduced cargo yields and international volume as a result of the global recession, and lower fuel surcharges due to the year-over-year decline in fuel prices. During 2009, we retired our remaining 10 dedicated freighter B-747-200F aircraft, which contributed to a 40% decline in capacity.

*Other, net.* Other, net revenue increased \$241 million primarily due to new or increased baggage handling fees and higher SkyMiles program revenue, partially offset by decreased revenue from our alliance agreements and a reduction in our aircraft maintenance and repair service.

**Operating Expense**

	GAAP		2008		2009 GAAP vs. 2008	
	Year Ended December 31, 2009	Year Ended December 31	Northwest January 1 to October 29	Combined Year Ended December 31	Increase (Decrease)	% Increase (Decrease)
(in millions)						
<b>Operating Expense:</b>						
Aircraft fuel and related taxes	\$ 7,384	\$ 7,346	\$ 4,996	\$ 12,342	\$ (4,958)	(40)%
Salaries and related costs	6,838	4,329	2,220	6,549	289	4%
Contract carrier arrangements	3,823	3,766	901	4,667	(844)	(18)%
Contracted services	1,595	1,062	667	1,729	(134)	(8)%
Depreciation and amortization	1,536	1,266	1,054	2,320	(784)	(34)%
Aircraft maintenance materials and outside repairs	1,434	1,169	612	1,781	(347)	(19)%
Passenger commissions and other selling expenses	1,405	1,030	737	1,767	(362)	(20)%
Landing fees and other rents	1,289	787	456	1,243	46	4%
Passenger service	638	440	210	650	(12)	(2)%
Aircraft rent	480	307	184	491	(11)	(2)%
Impairment of goodwill and other intangible assets		7,296	3,841	11,137	(11,137)	NM
Restructuring and merger-related items	407	1,131	225	1,356	(949)	(70)%
Other	1,558	1,082	644	1,726	(168)	(10)%

Total operating expense	\$ 28,387	\$ 31,011	\$ 16,747	\$ 47,758	\$ (19,371)	(41)%
-------------------------	-----------	-----------	-----------	-----------	-------------	-------

**Table of Contents**

*Aircraft fuel and related taxes.* Aircraft fuel and related taxes decreased \$5.0 billion in 2009 compared to 2008 on a combined basis primarily due to (1) \$4.8 billion associated with lower average fuel prices and (2) \$858 million from a 7% decline in fuel consumption due to capacity reductions. These decreases were partially offset by \$1.4 billion in fuel hedge losses for 2009, compared to \$666 million in fuel hedge losses for 2008. The fuel hedge losses in 2009 are primarily from hedges purchased in 2008 during the period fuel prices reached record highs and were expected to continue to rise.

*Salaries and related costs.* Salaries and related costs increased \$289 million due to (1) pay increases for pilot and non-pilot frontline employees, (2) higher pension expense from a decline in the value of our defined benefit plan assets as a result of market conditions and (3) Delta airline tickets awarded to employees as part of an employee recognition program. These increases were partially offset by a 5% average decrease in headcount primarily related to workforce reduction programs.

*Contract carrier arrangements.* Contract carrier arrangements expense decreased \$844 million primarily due to decreases of (1) \$714 million associated with lower average fuel prices and (2) \$119 million from a 7% decline in fuel consumption due to capacity reductions.

*Depreciation and amortization.* Depreciation and amortization decreased \$784 million as a result of (1) \$641 million in impairment related charges recorded in the year ended December 31, 2008, primarily related to certain definite-lived intangible assets and aircraft, and (2) \$125 million related to the December 2008 multi-year extension of our co-brand credit card relationship with American Express (the American Express Agreement), extending the useful life of the American Express Agreement intangible asset to the date the contract expires.

*Aircraft maintenance materials and outside repairs.* Aircraft maintenance materials and outside repairs decreased \$347 million primarily from capacity reductions.

*Passenger commissions and other selling expenses.* Passenger commissions and other selling expenses decreased \$362 million primarily in connection with the passenger revenue decrease.

*Impairment of goodwill and other intangible assets.* During 2008, we experienced a significant decline in market capitalization primarily from record high fuel prices and overall airline industry conditions. In addition, the announcement of our intention to merge with Northwest established a stock exchange ratio based on the relative valuation of Delta and Northwest. We determined goodwill was impaired and recorded a non-cash charge of \$10.2 billion on a combined basis. We also recorded a non-cash charge of \$955 million on a combined basis to reduce the carrying value of certain intangible assets based on their revised estimated fair values.

*Restructuring and merger-related items.* Restructuring and merger-related items decreased \$949 million, primarily due to the following:

During 2009, we recorded a \$288 million charge for merger-related items associated with integrating the operations of Northwest into Delta, including costs related to information technology, employee relocation and training, and re-branding of aircraft and stations. We expect to incur total cash costs of approximately \$500 million over approximately three years to integrate the two airlines.

For 2009, we recorded a \$119 million charge in connection with employee workforce reduction programs.

During 2008, we recorded \$1.2 billion primarily in non-cash, merger-related charges related to the issuance or vesting of employee equity awards in connection with the Merger and \$114 million in restructuring and related charges in connection with voluntary workforce reduction programs. In addition, we recorded charges of \$25 million related to the closure of certain facilities and \$14 million associated with the early termination of certain contract carrier arrangements.

**Table of Contents****Other (Expense) Income**

	GAAP Year Ended December 31, 2009	GAAP Year Ended December 31	2008 Northwest January 1 to October 29	Combined Year Ended December 31	Favorable (Unfavorable)
(in millions)					
Interest expense	\$ (1,278)	\$ (705)	\$ (373)	\$ (1,078)	\$ (200)
Interest income	27	92	86	178	(151)
Loss on extinguishment of debt	(83)				(83)
Miscellaneous, net	77	(114)	(230)	(344)	421
Total other expense, net	\$ (1,257)	\$ (727)	\$ (517)	\$ (1,244)	\$ (13)

Other expense, net for 2009 was \$1.3 billion, compared to \$1.2 billion for 2008 on a combined basis. This change is primarily attributable to (1) a \$200 million increase in interest expense from increased amortization of debt discount, (2) a \$151 million decrease in interest income primarily from significantly reduced short-term interest rates, (3) an \$83 million non-cash loss for the write-off of the unamortized discount on the extinguishment of the Northwest senior secured exit financing facility (the Bank Credit Facility ) and (4) a \$421 million favorable change in miscellaneous, net due to the following:

	Favorable (Unfavorable) 2009 GAAP vs. 2008 Combined
(in millions)	
Miscellaneous, net	
Impairment in 2008 of minority ownership interest in Midwest Air Partners, LLC	\$ 213
Foreign currency exchange rates	99
Mark-to-market adjustments on the ineffective portion of fuel hedge contracts	77
Loss on investments in The Reserve Primary Fund and insured auction rate securities in 2008	41
Other	(9)
Total miscellaneous, net	\$ 421

**Income Taxes**

	GAAP Year Ended December 31, 2009	GAAP Year Ended December 31	2008 Northwest January 1 to October 29	Combined Year Ended December 31	Increase
(in millions)					
Income tax benefit	\$ 344	\$ 119	\$ 211	\$ 330	\$ 14



We consider all income sources, including other comprehensive income, in determining the amount of tax benefit that should be allocated to continuing operations. For 2009, we recorded an income tax benefit of \$344 million, including a non-cash income tax benefit of \$321 million on the loss from continuing operations, with an offsetting non-cash income tax expense of \$321 million on other comprehensive income. We did not record an income tax benefit for the remainder of our loss for 2009. The deferred tax asset resulting from such a net operating loss was fully reserved by a valuation allowance.

We recorded an income tax benefit of \$330 million for 2008 on a combined basis as a result of the impairment of our indefinite-lived intangible assets. The impairment of goodwill did not result in an income tax benefit as goodwill is not deductible for income tax purposes. We did not record an income tax benefit as a result of our loss for 2008. The deferred tax asset resulting from such a net operating loss is fully reserved by a valuation allowance.

**Table of Contents****Results of Operations 2008 GAAP Compared to 2007 Predecessor plus Successor**

In September 2005, we and substantially all of our subsidiaries (the Delta Debtors) filed voluntary petitions for reorganization under Chapter 11 of the U.S. Bankruptcy Code. On April 30, 2007 (the Effective Date), the Delta Debtors emerged from bankruptcy. References in this Form 10-K to Successor refer to Delta on or after May 1, 2007, after giving effect to (1) the cancellation of Delta common stock issued prior to the Effective Date; (2) the issuance of new Delta common stock and certain debt securities in accordance with the Delta Debtors Joint Plan of Reorganization (Delta's Plan of Reorganization); and (3) the application of fresh start reporting. References to Predecessor refer to Delta prior to May 1, 2007.

We adopted fresh start reporting upon emergence from Chapter 11, which resulted in our becoming a new entity for financial reporting purposes. Due to our adoption of fresh start reporting on April 30, 2007, the accompanying Consolidated Statements of Operations for 2007 include the results of operations for (1) the four months ended April 30, 2007 of the Predecessor and (2) the eight months ended December 31, 2007 of the Successor.

In this section, we added the results of operations for the four months ended April 30, 2007 of the Predecessor with the eight months ended December 31, 2007 of the Successor. We then compared (1) Delta's results of operations for the year ended December 31, 2008 under GAAP with (2) the 2007 Predecessor plus Successor results. We believe this presentation of the 2007 financial results provides a more meaningful basis for comparing Delta's financial performance in 2008 and 2007.

**Operating Revenue**

	GAAP	Predecessor + Successor	Increase	Increase due to Northwest Operations October 30 to December 31, 2008	Increase (Decrease) Excluding Northwest Operations
(in millions)	Year Ended December 31, 2008	Year Ended December 31, 2007			
<b>Operating Revenue:</b>					
Passenger:					
Mainline	\$ 15,137	\$ 12,758	\$ 2,379	\$ 1,396	\$ 983
Regional carriers	4,446	4,170	276	334	(58)
Total passenger revenue	19,583	16,928	2,655	1,730	925
Cargo	686	482	204	96	108
Other, net	2,428	1,744	684	199	485
Total operating revenue	\$ 22,697	\$ 19,154	\$ 3,543	\$ 2,025	\$ 1,518

*Northwest Operations.* As a result of the Merger, our results of operations under GAAP for 2008 include Northwest's operations for the period from October 30 to December 31, 2008, which increased our operating revenue by \$2.0 billion in 2008 compared to the 2007 Predecessor plus Successor results. The addition of Northwest to our operations for that period increased ASMs, or capacity, 10% for the full year.

**Table of Contents**

(in millions)	GAAP Year Ended December 31, 2008	Increase (Decrease) 2008 GAAP vs. 2007 Predecessor + Successor Passenger		
		Mile Yield	PRASM	Load Factor
<b>Passenger Revenue:</b>				
Domestic	\$ 8,707	4%	6%	2.1pts
Atlantic	4,390	9%	7%	(1.2)pts
Latin America	1,362	13%	16%	2.1pts
Pacific	678	4%	4%	0.2pts
Total Mainline	15,137	6%	7%	1.0pts
Regional carriers	4,446	5%	6%	0.8pts
Total passenger revenue	\$ 19,583	5%	6%	1.0pts

*Mainline Passenger Revenue.* Mainline passenger revenue increased in 2008 compared to the 2007 Predecessor plus Successor results primarily due to (1) the inclusion of Northwest's operations, (2) fare increases in response to increased fuel charges, (3) pricing and scheduling initiatives and (4) our increased service to international destinations. The increase in passenger revenue reflects a rise of 6% and 7% in passenger mile yield and PRASM, respectively.

*Domestic Passenger Revenue.* Domestic passenger revenue increased 8%, due to a 2.1 point increase in load factor and a 6% increase in PRASM on a 1% increase in capacity. The passenger mile yield increased 4%. The increases in passenger revenue and PRASM reflect (1) the inclusion of Northwest's operations and (2) fare increases, higher yields and our reduction of domestic flights in response to high fuel prices and the slowing economy. Excluding Northwest's operations, we reduced domestic capacity by 7% for the year.

*International Passenger Revenue.* International passenger revenue increased 38%, due to a 27% increase in capacity from growth in our international operations and the inclusion of Northwest's operations, and a 9% increase in PRASM. The passenger mile yield increased 9% due to fuel surcharges and increases in service to international destinations, primarily in the Atlantic and Latin America markets, from the restructuring of our route network. Excluding Northwest's operations, we increased international capacity by 14% for the year.

*Regional carriers.* Passenger revenue of regional affiliates increased due to the inclusion of Northwest's operations. Excluding Northwest's operations, regional carriers revenue declined \$58 million primarily due to an 8% decrease in capacity in response to high fuel prices and the slowing economy, as well as the termination of certain contract carrier agreements.

*Cargo.* Cargo revenue increased due to the inclusion of Northwest's operations and an increase in fuel surcharges, improved cargo yields, and higher international volume.

*Other, net.* Other, net revenue increased primarily due to the inclusion of Northwest's operations. Excluding Northwest's operations, other, net revenue increased \$485 million primarily due to (1) new or increased administrative service charges and baggage handling fees, (2) growth in aircraft maintenance and staffing services to third parties and (3) higher SkyMiles program revenue.

**Table of Contents****Operating Expense**

	Increase (Decrease) due to:							
	GAAP Year Ended December 31, 2008	Predecessor + Successor Year Ended December 31, 2007	Increase (Decrease)	Northwest Operations October 30 to December 31, 2008	Restructuring and merger- related items	Impairments	Fuel Expense	Other
(in millions)								
<b>Operating Expense:</b>								
Aircraft fuel and related taxes	\$7,346	\$4,686	\$2,660	\$718	\$	\$	\$1,942	\$
Salaries and related costs	4,329	3,759	570	504				66
Contract carrier arrangements	3,766	3,275	491	144			303	44
Depreciation and amortization	1,266	1,164	102	91				11
Aircraft maintenance materials and outside repairs	1,169	983	186	113				73
Contracted services	1,062	910	152	128				24
Passenger commissions and other selling expenses	1,030	933	97	130				(33)
Landing fees and other rents	787	725	62	106				(44)
Passenger service	440	338	102	35				67
Aircraft rent	307	246	61	40				21
Profit sharing		158	(158)					(158)
Impairment of goodwill and other intangible assets	7,296		7,296			7,296		
Restructuring and merger-related items <sup>(1)</sup>	1,131		1,131		1,131			
Other	1,082	881	201	88				113
Total operating expense	\$31,011	\$18,058	\$12,953	\$2,097	\$1,131	\$7,296	\$2,245	\$184

- (1) Restructuring and merger-related items include \$333 million in one-time merger-related charges, as discussed below related to Northwest for the period from October 30 to December 31, 2008.

*Northwest Operations.* As a result of the Merger, our results of operations under GAAP for 2008 include Northwest's operations for the period from October 30 to December 31, 2008, which increased operating expense by \$2.1 billion in 2008 compared to the 2007 Predecessor plus Successor results. The addition of Northwest for that period increased capacity 10% for the full year.

*Restructuring and merger-related items.* Restructuring and merger-related items totaled a \$1.1 billion charge, primarily consisting of the following:

*Merger-related charges.* \$978 million in one-time primarily non-cash charges relating to the issuance or vesting of employee equity awards in connection with the Merger.

*Severance and related costs.* \$114 million in restructuring and related charges in connection with two voluntary workforce reduction programs for U.S. non-pilot employees announced in March 2008 in which approximately 4,200 employees elected to participate.

*Facilities and other.* \$25 million in facilities charges primarily related to accruals for future lease obligations for previously announced plans to close operations in Concourse C at the Cincinnati/Northern Kentucky International Airport (the Cincinnati Airport).

**Table of Contents**

*Contract carrier restructuring.* \$14 million in charges associated with the early termination of certain capacity purchase agreements with regional air carriers.

*Impairments.* During 2008, we experienced a significant decline in market capitalization primarily from record high fuel prices and overall airline industry conditions. In addition, the announcement of our intention to merge with Northwest established a stock exchange ratio based on the relative valuation of Delta and Northwest. As a result, we determined goodwill was impaired and recorded a non-cash charge of \$6.9 billion. We also recorded a non-cash charge of \$357 million to reduce the carrying value of certain intangible assets based on their revised estimated fair values.

*Fuel expense.* Fuel expense, including contract carriers, increased \$2.2 billion, primarily due to higher average fuel prices, which were partially offset by fuel hedge gains and reduced consumption from lower capacity. Fuel prices averaged \$3.18 per gallon, including fuel hedge gains of \$134 million, for 2008, compared to \$2.24 per gallon, including fuel hedge gains of \$51 million, for 2007.

*Salaries and related costs.* Salaries and related costs increased \$66 million primarily from a 6% average increase in pilots and flight attendants to staff increased international flying, annual pay increases for all pilot and non-pilot non-management employees, and increases in group insurance rates, partially offset by a 3% average decrease in headcount primarily related to two voluntary workforce reduction programs.

*Aircraft maintenance materials and outside repairs.* Aircraft maintenance materials and outside repairs increased \$73 million primarily due to growth in our third party maintenance and repair business.

*Passenger service.* Passenger service increased \$67 million primarily associated with (1) the increased cost of catering on international flights, (2) product upgrades in our Business Elite cabins and (3) unfavorable foreign currency exchange rates.

*Profit sharing.* In 2007, we recorded a \$158 million charge related to our broad-based employee profit sharing plan. We did not record any profit sharing expense in 2008. This plan provides that, for each year in which we have an annual pre-tax profit (as defined), we will pay at least 15% of that profit to eligible employees.

**Other (Expense) Income**

Other expense, net for 2008 was \$727 million, compared to \$492 million for 2007. This change is attributable to (1) a \$53 million, or 8%, increase in interest expense primarily due to a higher level of debt outstanding, including Northwest debt for the period from October 30 to December 31, 2008 and the borrowing of the entire amount of our \$1.0 billion exit revolving credit facility, partially offset by the repayment of our debtor-in-possession financing facilities (the DIP Facility) and other higher floating rate debt in connection with our emergence from Chapter 11, (2) a \$36 million decrease in interest income primarily from lower cash balances prior to the Merger and lower interest rates compared to 2007 and (3) a \$146 million unfavorable change in miscellaneous, net due to the following:

(in millions)	<b>Unfavorable 2008 GAAP vs. 2007 Predecessor + Successor</b>
Miscellaneous, net	
Foreign currency exchange rates	\$ 72
Loss on investments in The Reserve Primary Fund and insured auction rate securities	34
Mark-to-market adjustments on the ineffective portion of fuel hedge contracts	21
Northwest non-operating expense from October 30 to December 31, 2008	12
Other	7
Total miscellaneous, net	\$ 146



**Table of Contents**

***Reorganization Items, Net***

Reorganization items, net totaled a \$1.2 billion gain for 2007, primarily consisting of the following:

*Emergence gain.* A net \$2.1 billion gain due to our emergence from bankruptcy, comprised of (1) a \$4.4 billion gain related to the discharge of liabilities subject to compromise in connection with the settlement of claims, (2) a \$2.6 billion charge associated with the revaluation of our SkyMiles frequent flyer obligation and (3) a \$238 million gain from the revaluation of our remaining assets and liabilities to fair value.

*Aircraft financing renegotiations and rejections.* A \$440 million charge for estimated claims primarily associated with the restructuring of the financing arrangements for 143 aircraft and adjustments to prior claims estimates.

*Contract carrier agreements.* A net charge of \$163 million in connection with amendments to certain contract carrier agreements.

*Emergence compensation.* In accordance with Delta's Plan of Reorganization, we made \$130 million in lump-sum cash payments to approximately 39,000 eligible non-contract, non-management employees. We also recorded an additional charge of \$32 million related to our portion of payroll related taxes associated with the issuance, as contemplated by Delta's Plan of Reorganization, of approximately 14 million shares of common stock to those employees.

*Pilot collective bargaining agreement.* An \$83 million allowed general, unsecured claim in connection with the agreement between Comair, Inc., our wholly owned subsidiary ( Comair ), and the Air Line Pilots Association ( ALPA ) to reduce Comair's pilot labor costs.

*Facility leases.* A net \$43 million gain, which primarily reflects (1) a \$126 million net gain related to our settlement agreement with the Massachusetts Port Authority partially offset by (2) a net \$80 million charge from an allowed general, unsecured claim in connection with the settlement relating to the restructuring of certain of our lease and other obligations at the Cincinnati Airport.

***Income Taxes***

We recorded an income tax benefit of \$119 million for 2008 due to the impairment of our indefinite-lived intangible assets. The impairment of goodwill did not result in an income tax benefit as goodwill is not deductible for income tax purposes. We did not record an income tax benefit as a result of our loss for 2008. The deferred tax asset resulting from such a net operating loss is fully reserved by a valuation allowance.

For 2007, we recorded an income tax provision totaling \$207 million. We recorded a full valuation allowance against our net deferred tax assets, excluding the effect of the deferred tax liabilities that are unable to be used as a source of income against these deferred tax assets, based on our belief that it is more likely than not that the asset will not be realized in the future. Under accounting guidance applicable in 2007, any reduction in the valuation allowance as a result of the recognition of deferred tax assets was adjusted through goodwill, followed by other indefinite-lived intangible assets until the net carrying cost of these assets was zero. Accordingly, during 2007, we reduced goodwill by \$211 million with respect to the realization of pre-emergence deferred tax assets.



**Table of Contents****Financial Condition and Liquidity**

We expect to meet our cash needs for 2010 from cash flows from operations, cash and cash equivalents, short-term investments and financing arrangements. Our cash and cash equivalents and short-term investments were \$4.7 billion at December 31, 2009. We also have \$685 million of additional cash available from undrawn credit facilities. As of December 31, 2009, we have financing commitments from third parties, or definitive agreements to sell, all aircraft subject to purchase commitments, except for nine previously owned MD-90 aircraft. Under these financing commitments third parties have agreed to finance on a long-term basis a substantial portion of the purchase price of the covered aircraft. For additional information regarding our aircraft purchase commitments, see Note 8 of the Notes to the Consolidated Financial Statements.

The global economic recession weakened demand for air travel, decreasing our revenue and negatively impacting our liquidity. In an effort to lessen the impact of the global recession, we implemented initiatives to reduce costs, increase revenues and preserve liquidity, primarily through reducing capacity to align with demand, workforce reduction programs and the acceleration of Merger synergy benefits.

Our ability to obtain additional financing, if needed, on acceptable terms could be affected by the fact that substantially all of our assets are subject to liens.

***Significant Liquidity Events***

Significant liquidity events during 2009 were as follows:

In September 2009, we borrowed a total of \$2.1 billion under three new financings, consisting of: (1) \$750 million of senior secured credit facilities, which include a \$500 million first-lien revolving credit facility (the Revolving Facility ) and a \$250 million first-lien term loan facility; (2) \$750 million of senior secured notes; and (3) \$600 million of senior second lien notes. A portion of the net proceeds was used to repay in full the Bank Credit Facility due in 2010 with the remainder of the proceeds available for general corporate purposes.

In November 2009, we issued \$689 million of Pass Through Certificates, Series 2009-1 through two separate trusts (the 2009-1 EETC ). We used \$342 million of the net proceeds of the 2009-1 EETC offering to prepay existing mortgage financings for five aircraft that were delivered and financed earlier in 2009 and for general corporate purposes. We intend to use the remaining \$347 million of the net proceeds of the 2009-1 EETC, which are currently held in escrow, to repay a portion of the refinancing of 22 aircraft that currently secure our 2000-1 EETC.

In 2009, we entered into two revolving credit facilities for a total of \$250 million. We also received the proceeds from the issuance of \$150 million in unsecured tax exempt bonds. In addition, a \$300 million revolving credit facility terminated on its maturity date.

For additional information regarding these matters and other liquidity events, see Note 6 of the Notes to the Consolidated Financial Statements.

***Sources and Uses of Cash***

In this section, we review the sources and uses of cash for the years ended December 31, 2009 and 2008 under GAAP. For 2007, we added Delta's sources and uses of cash for the four months ended April 30, 2007 of the Predecessor with the eight months ended December 31, 2007 of the Successor. We believe the 2007 Predecessor plus Successor sources and uses of cash provides a more meaningful perspective on Delta's cash flows for 2007 than if we did not present this information in this manner.

***Cash flows from operating activities***

Cash provided by operating activities totaled \$1.4 billion for 2009, primarily reflecting (1) the return from counterparties of \$1.1 billion of hedge margin primarily used to settle hedge losses recognized during the period and (2) \$690 million in net income after adjusting for non-cash items such as depreciation and amortization.

**Table of Contents**

Cash used in operating activities totaled \$1.7 billion for 2008, primarily reflecting (1) an increase in aircraft fuel payments due to record high fuel prices for most of the year, (2) the posting of \$680 million in margin with counterparties primarily from our estimated fair value loss position on our fuel hedge contracts at December 31, 2008, (3) the payment of \$438 million in premiums for fuel hedge derivatives entered into during 2008, (4) a \$374 million decrease in advance ticket sales due to the slowing economy and (5) the payment of \$158 million in 2008 under our broad-based employee profit sharing plan related to 2007. Cash used in operating activities was partially offset by cash flows driven by a \$3.5 billion increase in operating revenue, \$2.0 billion of which is directly attributable to Northwest's operations since the Closing Date.

Cash provided by operating activities totaled \$1.4 billion for 2007, primarily reflecting \$875 million in cash used under Delta's Plan of Reorganization to satisfy bankruptcy-related obligations under our comprehensive agreement with ALPA and settlement agreement with the Pension Benefit Guaranty Corporation. Cash flows from operating activities during 2007 also reflect (1) the release of \$804 million from restricted cash pursuant to an amendment to our Visa/Mastercard credit card processing agreement, (2) revenue and network productivity improvements, including right-sizing capacity to better meet customer demand and the continued restructuring of our route network to reduce less productive short haul domestic flights and reallocate widebody aircraft to international routes and (3) a \$476 million decrease in short-term investments primarily from sales of auction rate securities.

*Cash flows from investing activities*

Cash used in investing activities totaled \$1.0 billion for 2009, primarily reflecting net investments of \$951 million for flight equipment and \$251 million for ground property and equipment. Cash used in investing activities was partially offset by (1) a \$142 million distribution of our investment in The Reserve Primary Fund and (2) \$100 million of proceeds from the sale of flight equipment.

Cash provided by investing activities totaled \$1.6 billion for 2008, primarily reflecting (1) the inclusion of \$2.4 billion in cash and cash equivalents from Northwest in the Merger and (2) \$609 million in restricted cash and cash equivalents, primarily related to \$500 million of cash from a Northwest borrowing that was released from escrow. These inflows were partially offset by investments of \$1.3 billion for flight equipment and \$241 million for ground property and equipment.

Cash used in investing activities totaled \$625 million for 2007, primarily reflecting investments of \$810 million for flight equipment and advanced payments for aircraft commitments and \$226 million for ground property and equipment. During 2007, restricted cash decreased by \$185 million. In addition, we received \$34 million and \$83 million from the sale of our investments in priceline.com Incorporated and ARINC Incorporated, respectively.

*Cash flows from financing activities*

Cash used in financing activities totaled \$19 million for 2009, primarily reflecting \$3.0 billion in proceeds from long-term debt and aircraft financing, largely associated with the issuance of (1) \$2.1 billion under three new financings (as discussed above), (2) \$342 million from the 2009-1 EETC offering (with the remaining proceeds held in escrow) and (3) \$150 million of tax exempt bonds, mostly offset by the repayment of \$2.9 billion in long-term debt and capital lease obligations, including the Bank Credit Facility and the Revolving Facility.

Cash provided by financing activities totaled \$1.7 billion for 2008, primarily reflecting (1) \$1.0 billion in borrowings under a revolving credit facility, (2) \$1.0 billion received under the American Express Agreement for an advance purchase of SkyMiles, and (3) \$1.0 billion from aircraft financing. Cash provided by financing activities was partially offset by the repayment of \$1.6 billion of long-term debt and capital lease obligations.

**Table of Contents**

Cash used in financing activities totaled \$120 million for 2007, primarily reflecting (1) the repayment of the DIP Facility with a portion of the proceeds available under the senior secured exit financing facility and existing cash, (2) the prepayment of \$863 million of secured debt with a portion of the proceeds from the sale of enhanced equipment trust certificates and (3) scheduled principal payments on long-term debt and capital lease obligations. During 2007, we also received \$181 million in proceeds from an amendment to certain financing arrangements in which the outstanding principal amount was increased.

**Contractual Obligations**

The following table summarizes our contractual obligations as of December 31, 2009. The table does not include commitments that are contingent on events or other factors that are uncertain or unknown at this time, some of which are discussed in footnotes to this table and in the text immediately following the footnotes. Results that vary significantly from our assumptions could have a material impact on our contractual obligations.

(in millions)	Contractual Obligations by Year						Total
	2010	2011	2012	2013	2014	Thereafter	
Long-term debt <sup>(1)</sup>	\$2,690	\$3,460	\$4,200	\$2,060	\$3,440	\$ 7,690	\$23,540
Contract carrier obligations <sup>(2)</sup>	1,870	1,780	1,770	1,820	1,900	7,550	16,690
Employee benefit obligations <sup>(3)</sup>	860	740	790	740	740	10,750	14,620
Operating lease payments <sup>(4)</sup>	1,589	1,407	1,296	1,171	1,085	5,242	11,790
Aircraft purchase commitments <sup>(5)</sup>	1,080						1,080
Capital lease obligations <sup>(6)</sup>	148	146	119	87	67	337	904
Other purchase obligations <sup>(7)</sup>	400	270	260	160	90	90	1,270
Total <sup>(8)</sup>	\$8,637	\$7,803	\$8,435	\$6,038	\$7,322	\$31,659	\$69,894

(1) Includes the principal amount of our long-term debt, which is also included in our Consolidated Balance Sheet. The table also includes interest payments related to long-term debt, but excludes the impact of our interest rate hedges. Estimated amounts for future interest and related payments in connection with our long-term debt obligations

are based on the fixed and variable interest rates specified in the associated debt agreements. Estimates on variable rate interest were calculated using implied short-term LIBOR based on LIBOR at December 31, 2009.

The table also includes (a) payments for credit enhancements required in conjunction with certain financing agreements and (b) debt recorded in connection with the American Express Agreement. As part of the American Express Agreement, we received \$1.0 billion from American Express for an advance purchase of SkyMiles. Our obligation to American Express will be satisfied through use of SkyMiles by American Express over an expected two

year period that begins in December 2010.

- (2) Represents our minimum fixed obligations under our contract carrier agreements (excluding contract carrier aircraft lease payments accounted for as operating leases).
- (3) Represents minimum funding requirements under government regulations for all of our qualified defined benefit pension plans based on actuarially determined estimates and projected future benefit payments from all of our unfunded other postretirement and other postemployment plans. For additional information regarding our qualified defined benefit pension plans, see Pension Obligations below.
- (4) Includes our noncancelable

operating leases  
and our lease  
payments related  
to aircraft under  
our contract  
carrier  
agreements.

- (5) Approximately \$800 million of this amount is associated with our orders to purchase 20 B-737-800 aircraft for which we have entered into definitive agreements to sell to third parties immediately following delivery of these aircraft to us by the manufacturer. We have not received any notice that these parties have defaulted on their purchase obligations.

The table excludes our order of 18 B-787-8 aircraft. The Boeing Company ( Boeing ) has informed us that Boeing will be unable to meet the contractual delivery schedule for these aircraft. We are in discussions with

Boeing regarding this situation.

The table also excludes our order for five A319-100 aircraft and two A320-200 aircraft since we have the right to cancel these orders.

(6) Includes interest payments related to capital lease obligations. The present value of these obligations, excluding interest, is included on our Consolidated Balance Sheets.

(7) Primarily includes purchase obligations pursuant to which we are required to make minimum payments for goods and services, including but not limited to insurance, outsourced human resource services, marketing, maintenance, technology, sponsorships and other third party services and products.

**Table of Contents**

- (8) In addition to the contractual obligations included in the table, we have significant cash obligations that are not included in the table. For example, we will pay wages required under collective bargaining agreements, purchase capacity under contract carrier arrangements (as discussed below), settle tax contingency reserves (as discussed below), pay credit card processing fees and pay fees for other goods and services, including those related to fuel, maintenance and commissions. While we are parties to legally binding contracts regarding these goods and services, the actual commitment is contingent on certain factors such as volume and/or variable rates that are



uncertain or unknown at this time. Therefore, these items are not included in the table. In addition, purchase orders made in the ordinary course of business are excluded from the table and any amounts which we are liable for under the purchase orders are included in current liabilities on our Consolidated Balance Sheets. Payments under our profit-sharing plan or pursuant to our 2007 Performance Compensation Plan are contingent on factors unknown at this time and, therefore, are not included in this table.

*Pension Obligations.* We sponsor a defined benefit pension plan for eligible non-pilot Delta employees and retirees (the Delta Non-Pilot Plan ) and defined benefit pension plans for eligible Northwest employees and retirees (the Northwest Pension Plans ), all of which have been frozen for future benefit accruals. Our funding obligations for these plans are governed by the Employee Retirement Income Security Act.

The Pension Protection Act of 2006 allows commercial airlines to elect alternative funding rules ( Alternative Funding Rules ) for defined benefit plans that are frozen. Under the Alternative Funding Rules, the unfunded liability for a frozen defined benefit plan may be funded over a fixed 17-year period. The unfunded liability is defined as the actuarial liability and is calculated using an 8.85% interest rate. Delta elected the Alternative Funding Rules for the Delta Non-Pilot Plan, effective April 1, 2007; and Northwest elected the Alternative Funding Rules for the Northwest Pension Plans, effective October 1, 2006. We estimate that the funding requirements under these plans will be approximately \$720 million in 2010.

While this legislation makes our funding obligations for these plans more predictable, factors outside our control continue to have an impact on the funding requirements. Estimates of future funding requirements are based on various assumptions and can vary materially from actual funding requirements. Assumptions include, among other

things, the actual and projected market performance of assets; statutory requirements; and demographic data for participants.

The following items are not included in the table above:

*Contract Carrier Agreements.* During the year ended December 31, 2009, six regional air carriers ( Contract Carriers ) operated for us (in addition to our wholly-owned subsidiaries, Comair, Compass Airlines, Inc. ( Compass ) and Mesaba Aviation, Inc. ( Mesaba )) pursuant to capacity purchase agreements. Under these agreements, the regional air carriers operate some or all of their aircraft using our flight designator codes, and we control the scheduling, pricing, reservations, ticketing and seat inventories of those aircraft and retain the revenues associated with those flights. We pay those airlines an amount, as defined in the applicable agreement, which is based on a determination of their cost of operating those flights and other factors intended to approximate market rates for those services.

The above table shows our minimum fixed obligations under these capacity purchase agreements (excluding Comair, Compass and Mesaba). The obligations set forth in the table contemplate minimum levels of flying by the Contract Carriers under the respective agreements and also reflect assumptions regarding certain costs associated with the minimum levels of flying such as for fuel, labor, maintenance, insurance, catering, property tax and landing fees. Accordingly, our actual payments under these agreements could differ materially from the minimum fixed obligations set forth in the table above.

For information regarding payments we may be required to make in connection with certain terminations of our capacity purchase agreements with Chautauqua Airlines, Inc. and Shuttle America Corporation, see Contingencies Related to Termination of Contract Carrier Agreements in Note 8 of the Notes to the Consolidated Financial Statements.

*Uncertain Tax Positions.* The total amount of unrecognized tax benefits on the Consolidated Balance Sheet at December 31, 2009 is \$66 million. We are currently under audit by the Internal Revenue Service (the IRS ) for the 2008 and 2009 tax years.

**Table of Contents**

*Legal Contingencies.* We are involved in various legal proceedings relating to employment practices, environmental issues, bankruptcy matters, antitrust matters and other matters concerning our business. We cannot reasonably estimate the potential loss for certain legal proceedings because, for example, the litigation is in its early stages or the plaintiff does not specify the damages being sought.

*Other Contingent Obligations under Contracts.* In addition to the contractual obligations discussed above, we have certain contracts for goods and services that require us to pay a penalty, acquire inventory specific to us or purchase contract specific equipment, as defined by each respective contract, if we terminate the contract without cause prior to its expiration date. Because these obligations are contingent on our termination of the contract without cause prior to its expiration date, no obligation would exist unless such a termination occurs.

For additional information about other contingencies not discussed above, as well as information related to general indemnifications, see Note 8 of the Notes to the Consolidated Financial Statements.

**Application of Critical Accounting Policies*****Critical Accounting Estimates***

The preparation of financial statements in conformity with GAAP requires management to make certain estimates and assumptions. We periodically evaluate these estimates and assumptions, which are based on historical experience, changes in the business environment and other factors that management believes to be reasonable under the circumstances. Actual results may differ materially from these estimates.

*Frequent Flyer Programs.* We have a frequent flyer program (the SkyMiles Program ) offering incentives to increase travel on Delta. This program allows participants to earn mileage credits by flying on Delta, Contract Carriers and participating airlines, as well as through participating companies such as credit card companies, hotels and car rental agencies. We also sell mileage credits to other airlines and to non-airline businesses. Mileage credits can be redeemed for free or upgraded air travel on Delta and participating airlines, for membership in our Sky Club and for other program awards.

In the Merger, we assumed Northwest's frequent flyer program (the WorldPerks Program ). In October 2009, we completed the consolidation of the SkyMiles and WorldPerks Programs, which combined miles from each program at a one-to-one ratio. The WorldPerks Program was accounted for under the same methodology as the SkyMiles Program.

We use the residual method for revenue recognition of mileage credits. The fair value of the mileage credit component is determined based on prices at which we sell mileage credits to other airlines, currently \$0.0054 per mile, and is re-evaluated at least annually. Under the residual method, the portion of the revenue from the sale of mileage credits and the mileage component of passenger ticket sales that approximates fair value is deferred and recognized as passenger revenue when miles are redeemed and services are provided based on the weighted-average price of all miles that have been deferred. The portion of the revenue received in excess of the fair value of mileage credits sold is recognized in income when the related marketing services are provided and classified as other, net revenue.

For mileage credits which we estimate are not likely to be redeemed ( Breakage ), we recognize the associated value proportionally during the period in which the remaining mileage credits are expected to be redeemed. The estimate of Breakage is based on historical redemption patterns. A change in assumptions as to the period over which mileage credits are expected to be redeemed, the actual redemption activity for mileage credits or the estimated fair value of mileage credits expected to be redeemed could have a material impact on our revenue in the year in which the change occurs and in future years. At December 31, 2009, the aggregate deferred revenue balance associated with the SkyMiles Program was \$4.8 billion. A hypothetical 1% change in our outstanding number of miles estimated to be redeemed would result in a \$33 million impact on our deferred revenue liability at December 31, 2009.

**Table of Contents**

*Purchase Accounting Measurements.* On the Closing Date, Northwest revalued its assets and liabilities at fair value. This revaluation did not impact earnings; it did impact the calculation of goodwill related to the excess of purchase price over the fair value of the tangible and identifiable intangible assets acquired and liabilities assumed from Northwest in the Merger. Additional changes in the fair values of these assets and liabilities from the current estimated values, as well as changes in other assumptions, could significantly impact earnings.

The fair value of Northwest's debt and capital lease obligations was determined by estimating the present value of amounts to be paid at appropriate interest rates as of the Closing Date. These rates were determined with swap rates, LIBOR rates and market spreads as of the Closing Date. The market spreads, which were determined with the assistance of third party financial institutions, considered the credit risk and the structure of the debt and capital lease obligations as well as the underlying collateral supporting the obligations.

Fair value measurements for goodwill and other intangible assets included significant unobservable inputs, which generally include a five-year business plan, 12 months of historical revenues and expenses by city pair, projections of available seat miles, revenue passenger miles, load factors, operating costs per available seat mile and a discount rate.

One of the significant unobservable inputs underlying the intangible fair value measurements performed on the Closing Date is the discount rate. We determined the discount rate using the weighted average cost of capital of the airline industry, which was measured using a Capital Asset Pricing Model ( CAPM ). The CAPM in the valuation of goodwill and indefinite-lived intangibles utilized a 50% debt and 50% equity structure. The historical average debt-to-equity structure of the major airlines since 1990 is also approximately 50% debt and 50% equity, which was similar to Northwest's debt-to-equity structure at emergence from Chapter 11. The return on debt was measured using a bid-to-yield analysis of major airline corporate bonds. The expected market rate of return for equity was measured based on the risk free rate, the airline industry beta and risk premiums based on the Federal Reserve Statistical Release H. 15 or Ibbotson® Stocks, Bonds, Bills, and Inflation® Valuation Yearbook, Edition 2008. These factors resulted in a 13% discount rate.

The fair value of Northwest's pension and postretirement plans was determined by measuring the plans' funded status as of the Closing Date. Any excess projected benefit obligation over the fair value of plan assets was recognized as a liability. One of the significant assumptions in determining our projected benefit obligation is the discount rate. We determined the discount rate primarily by reference to annualized rates earned on high quality fixed income investments and yield-to-maturity analysis specific to estimated future benefit payments, which resulted in a weighted average discount rate of 7.8%. Other significant assumptions include the healthcare cost trend rate, retirement age, and mortality assumptions.

*Derivative Instruments.* Our results of operations are significantly impacted by changes in aircraft fuel prices, interest rates and foreign currency exchange rates. In an effort to manage our exposure to these risks, we periodically enter into derivative instruments, including fuel, interest rate and foreign currency hedges. These derivative instruments are comprised of contracts that are privately negotiated with counterparties without going through a public exchange. Accordingly, our fair value assessments give consideration to the risk of counterparty default (as well as our own credit risk).

*Aircraft Fuel Derivatives.* Our fuel derivative instruments consist of crude oil, heating oil and jet fuel swap, collar and call option contracts. Swap contracts are valued under the income approach using a discounted cash flow model based on data either readily observable or derived from public markets. Option contracts are valued under the income approach using option pricing models. We have based our valuation assessments for our option contracts on data either readily observable in public markets, derived from public markets or provided by counterparties who regularly trade in public markets.

*Interest Rate Derivatives.* Our interest rate derivative instruments consist of swap and call option contracts and are valued based on data readily observable in public markets.

**Table of Contents**

*Foreign Currency Derivatives.* Our foreign currency derivative instruments consist of Japanese yen and Canadian dollar forward and collar contracts and are valued based on data readily observable in public markets.

We perform, at least quarterly, both a prospective and retrospective assessment of the effectiveness of our derivative instruments designated as hedges, including assessing the possibility of counterparty default. If we determine that a derivative is no longer expected to be highly effective, we discontinue hedge accounting prospectively and recognize subsequent changes in the fair value of the hedge in earnings. As a result of our effectiveness assessment at December 31, 2009, we believe our derivative instruments designated as hedges will continue to be highly effective in offsetting changes in cash flow attributable to the hedged risk.

*Goodwill and Other Intangible Assets.* Goodwill reflects (1) the excess of the reorganization value of the Successor over the fair values of tangible and identifiable intangible assets, net of liabilities, from the adoption of fresh start reporting, adjusted for impairment and (2) the excess of purchase price over the fair values of tangible and identifiable intangible assets acquired and liabilities assumed from Northwest in the Merger. The following table reflects the changes in the carrying amount of goodwill for the years ended December 31, 2008 and 2009:

(in millions)	<b>Gross Carrying Amount</b>	<b>Impairment</b>	<b>Net</b>
Balance at January 1, 2008	\$12,104	\$	\$12,104
Impairment		(6,939)	(6,939)
Northwest Merger	4,572		4,572
Other	(6)		(6)
Balance at December 31, 2008	16,670	(6,939)	9,731
Northwest Merger	60		60
Other	(4)		(4)
Balance at December 31, 2009	\$16,726	\$(6,939)	\$ 9,787

During 2008, we experienced a significant decline in market capitalization primarily from record high fuel prices and overall airline industry conditions. In addition, the announcement of our intention to merge with Northwest established a stock exchange ratio based on the relative valuation of Delta and Northwest (see Note 2 of the Notes to the Consolidated Financial Statements). We determined that these factors combined with further increases in fuel prices were an indicator that a goodwill impairment test was required. As a result, we estimated fair value based on a discounted projection of future cash flows, supported with a market-based valuation. We determined that goodwill was impaired and recorded a non-cash charge of \$6.9 billion for the year ended December 31, 2008. In estimating fair value, we based our estimates and assumptions on the same valuation techniques employed and levels of inputs used to estimate the fair value of goodwill upon adoption of fresh start reporting.

Identifiable intangible assets reflect intangible assets (1) recorded as a result of our adoption of fresh start reporting upon emergence from bankruptcy and (2) acquired in the Merger. Indefinite-lived assets are not amortized. Definite-lived intangible assets are amortized on a straight-line basis or under the undiscounted cash flows method over the estimated economic life of the respective agreements and contracts.

**Table of Contents**

In addition to the goodwill impairment charge discussed above, we recorded a non-cash charge of \$357 million (\$238 million after tax) for the year ended December 31, 2008 to reduce the carrying value of certain intangible assets based on their revised estimated fair values.

We apply a fair value-based impairment test to the net book value of goodwill and indefinite-lived intangible assets on an annual basis and, if certain events or circumstances indicate that an impairment loss may have been incurred, on an interim basis. The annual impairment test date for our goodwill and indefinite-lived intangible assets is October 1.

In evaluating our goodwill for impairment, we first compare our one reporting unit's fair value to its carrying value. We estimate the fair value of our reporting unit by considering (1) our market capitalization, (2) any premium to our market capitalization an investor would pay for a controlling interest, (3) the potential value of synergies and other benefits that could result from such interest, (4) market multiple and recent transaction values of peer companies and (5) projected discounted future cash flows, if reasonably estimable. If the reporting unit's fair value exceeds its carrying value, no further testing is required. If, however, the reporting unit's carrying value exceeds its fair value, we then determine the amount of the impairment charge, if any. We recognize an impairment charge if the carrying value of the reporting unit's goodwill exceeds its implied fair value.

We perform the impairment test for our indefinite-lived intangible assets by comparing the asset's fair value to its carrying value. Fair value is estimated based on (1) recent market transactions where available, (2) the lease savings method for airport slots (which reflects potential lease savings from owning the slots rather than leasing them from another airline at market rates), (3) the royalty method for the Delta tradename (which assumes hypothetical royalties generated from using our tradename) or (4) projected discounted future cash flows. We recognize an impairment charge if the asset's carrying value exceeds its estimated fair value.

Changes in assumptions or circumstances could result in an additional impairment in the period in which the change occurs and in future years. Factors which could cause impairment include, but are not limited to, (1) negative trends in our market capitalization, (2) volatile fuel prices, (3) declining passenger mile yields, (4) lower passenger demand as a result of the weakened U.S. and global economy, (5) interruption to our operations due to an employee strike, terrorist attack, or other reasons, (6) changes to the regulatory environment and (7) consolidation of competitors in the industry.

*Long-Lived Assets.* Our flight equipment and other long-lived assets have a recorded value of \$20.4 billion on our Consolidated Balance Sheet at December 31, 2009. This value is based on various factors, including the assets estimated useful lives and their estimated salvage values. We record impairment losses on long-lived assets used in operations when events and circumstances indicate the assets may be impaired and the estimated future cash flows generated by those assets are less than their carrying amounts. If we decide to permanently remove flight equipment or other long-lived assets from operations, we will evaluate those assets for impairment. For long-lived assets held for sale, we record impairment losses when the carrying amount is greater than the fair value less the cost to sell. We discontinue depreciation of long-lived assets when these assets are classified as held for sale.

To determine impairments for aircraft used in operations, we group assets at the fleet-type level (the lowest level for which there are identifiable cash flows) and then estimate future cash flows based on projections of capacity, passenger mile yield, fuel costs, labor costs and other relevant factors. If impairment occurs, the impairment loss recognized is the amount by which the aircraft's carrying amount exceeds its estimated fair value. We estimate aircraft fair values using published sources, appraisals and bids received from third parties, as available. For additional information about our accounting policy for the impairment of long-lived assets, see Note 1 of the Notes to the Consolidated Financial Statements.

**Table of Contents**

*Income Tax Valuation Allowance and Contingencies.* We periodically assess whether it is more likely than not that we will generate sufficient taxable income to realize our deferred income tax assets, and we establish valuation allowances if recovery is deemed not likely. In making this determination, we consider all available positive and negative evidence and make certain assumptions. We consider, among other things, our deferred tax liabilities, the overall business environment, our historical earnings and losses, our industry's historically cyclical periods of earnings and losses and potential, current and future tax planning strategies. We cannot presently determine when we will be able to generate sufficient taxable income to realize our deferred tax assets. Accordingly, we have recorded a full valuation allowance against our net deferred tax assets.

Our income tax provisions are based on calculations and assumptions that are subject to examination by the IRS and other taxing authorities. Although we believe that the positions taken on previously filed tax returns are reasonable, we have established tax and interest reserves in recognition that taxing authorities may challenge the positions we have taken, which could result in additional liabilities for taxes and interest. We review the reserves as circumstances warrant and adjust the reserves as events occur that affect our potential liability, such as lapsing of applicable statutes of limitations, conclusion of tax audits, a change in exposure based on current calculations, identification of new issues, release of administrative guidance or the rendering of a court decision affecting a particular issue. We would adjust the income tax provision in the period in which the facts that give rise to the revision become known.

Prior to January 1, 2009, in the event that an adjustment to the income tax provision related to a pre-emergence tax position or Northwest Merger-related tax position, we adjusted goodwill followed by other indefinite-lived intangible assets until the net carrying value of those assets was zero. Beginning January 1, 2009, any adjustments to the income tax provision in regard to pre-emergence tax positions are made through the income tax provision.

For additional information about income taxes, see Notes 1 and 9 of the Notes to the Consolidated Financial Statements.

*Pension Plans.* We sponsor defined benefit pension plans ( DB Plans ) for our eligible employees and retirees. We currently estimate that expense for our DB Plans in 2010 will be approximately \$400 million. The effect of our DB Plans on our Consolidated Financial Statements is subject to many assumptions. We believe the most critical assumptions are (1) the weighted average discount rate and (2) the expected long-term rate of return on the assets of our DB Plans.

We determine our weighted average discount rate on our measurement date primarily by reference to annualized rates earned on high quality fixed income investments and yield-to-maturity analysis specific to our estimated future benefit payments. We used a weighted average discount rate of 5.93% and 6.49% at December 31, 2009 and 2008, respectively. Additionally, our weighted average discount rate for net periodic benefit cost in each of the past three years has varied from the rate selected on our measurement date, ranging from 5.99% to 7.19% between 2007 and 2009, due to remeasurements throughout the year. The impact of a 0.50% change in our weighted average discount rate is shown in the table below.

**Table of Contents**

The expected long-term rate of return on the assets of our DB Plans is based primarily on plan-specific investment studies using historical market returns and volatility data with forward looking estimates based on existing financial market conditions and forecasts. Modest excess return expectations versus some market indices are incorporated into the return projections based on the actively managed structure of the investment programs and their records of achieving such returns historically. We review our rate of return on plan asset assumptions annually. These assumptions are largely based on the asset category rate-of-return assumptions developed annually with our pension investment advisors; however, our annual investment performance for one particular year does not, by itself, significantly influence our evaluation. The investment strategy for DB Plan assets is to utilize a diversified mix of global public and private equity portfolios, public and private fixed income portfolios, and private real estate and natural resource investments to earn a long-term investment return that meets or exceeds a 9% annualized return target. The impact of a 0.50% change in our expected long-term rate of return is shown in the table below.

<b>Change in Assumption</b>	<b>Effect on 2010 Pension Expense</b>	<b>Effect on Accrued Pension Liability at December 31, 2009</b>
0.50% decrease in discount rate	+\$ 8 million	+\$1.0 billion 978
0.50% increase in discount rate	-\$ 12 million	-\$ million
0.50% decrease in expected return on assets	+\$ 37 million	
0.50% increase in expected return on assets	-\$ 37 million	

For additional information about our DB Plans, see Note 10 of the Notes to the Consolidated Financial Statements.

**Recently Issued Accounting Pronouncements**

In September 2009, the Financial Accounting Standards Board (the FASB) issued Revenue Arrangements with Multiple Deliverables. The standard revises guidance on (1) the determination of when individual deliverables may be treated as separate units of accounting and (2) the allocation of transaction consideration among separately identified deliverables. It also expands disclosure requirements regarding an entity's multiple element revenue arrangements. The standard is effective for fiscal years beginning on or after June 15, 2010, with early adoption permitted. We are currently evaluating the impact the adoption of this standard will have on our Consolidated Financial Statements.

In April 2009, the FASB issued Interim Disclosures about Fair Value of Financial Instruments. The standard amends required disclosures about the fair value of financial instruments in interim and annual financial statements. We adopted this standard on April 1, 2009.

In December 2008, the FASB issued Employers' Disclosures about Postretirement Benefit Plan Assets. It requires additional annual disclosures about assets held in an employer's defined benefit pension or other postretirement plan, primarily related to categories and fair value measurements of plan assets. We adopted this standard on January 1, 2009. For additional information regarding this standard, see Note 3 of the Notes to the Consolidated Financial Statements.

In March 2008, the FASB issued Disclosures about Derivative Instruments and Hedging Activities. The standard requires enhanced disclosures about (1) how and why an entity uses derivative instruments, (2) how derivative instruments and related hedged items are accounted for and (3) how derivative instruments and related hedged items affect an entity's financial position, financial performance and cash flows. This standard is effective for interim and annual periods. We adopted this standard on January 1, 2009.



**Table of Contents**

In December 2007, the FASB issued Business Combinations (revised 2007). The standard provides guidance for recognizing and measuring goodwill acquired in a business combination and requires disclosure of information regarding the nature and financial effects of a business combination. It also revises the treatment of valuation allowance adjustments related to income tax benefits in existence prior to a business combination or prior to the adoption of fresh start reporting. Under the original standard, any reduction in the valuation allowance from the recognition of deferred tax assets is adjusted through goodwill, followed by other indefinite-lived intangible assets until the net carrying costs of these assets is zero. In contrast, this revised standard requires that any reduction in this valuation allowance be reflected through the income tax provision. This standard is effective for fiscal years beginning on January 1, 2009.

**Supplemental Information**

Under GAAP, we do not include in our Consolidated Financial Statements the results of Northwest on or before the Closing Date. Accordingly, our financial results under GAAP for the year ended December 31, 2008, include the results of Northwest only for the period from October 30 to December 31, 2008. This impacts the comparability of our financial statements under GAAP for the years ended December 31, 2009 and 2008. Financial results on a combined basis for the year ended December 31, 2008 include the financial results for both Delta and Northwest beginning January 1, 2008. We believe presenting the 2008 financial information on a combined basis provides useful information for comparing our financial performance in 2009 and 2008.

(in millions)	<b>GAAP Year Ended December 31, 2009</b>	<b>Combined Year Ended December 31, 2008</b>
Aircraft fuel and related taxes	\$ 7,384	\$ 7,346
Northwest results for the period January 1 to October 29, 2008		4,996
Contract carrier aircraft fuel	907	1,740
Mark-to-market adjustments to fuel hedges settling in future periods		(410)
Total fuel expense excluding mark-to-market adjustments to fuel hedges settling in future periods	\$ 8,291	\$ 13,672

**Table of Contents**

	<b>GAAP 2009 vs. Combined 2008</b>
2009 average price per fuel gallon, net of hedging activity	\$ 2.15
2008 combined fuel gallons consumed (in millions)	4,158
2008 combined average price per fuel gallon, net of hedging activity	\$ 3.29
Change year-over-year in fuel price per gallon, net of hedging activity	(35)%
	<b>GAAP 2009 vs. Combined 2008</b>
2009 PRASM	10.34¢
2008 combined ASMs (in millions)	246,164
2008 combined PRASM	12.07¢
Change year-over-year in combined PRASM	(14)%
	<b>GAAP 2009 vs. Combined 2008</b>
2009 passenger mile yield	12.60¢
2008 combined revenue passenger miles (in millions)	202,726
2008 combined passenger mile yield	14.65¢
Change year-over-year in combined passenger mile yield	(14)%

We present CASM excluding fuel expense and related taxes because management believes the volatility in fuel prices impacts the comparability of year-over-year financial performance. In addition, we exclude special items because management believes the exclusion of these items is helpful to investors to evaluate the company's recurring operational performance.

CASM and Combined CASM exclude ancillary businesses which are not associated with the generation of a seat mile. These businesses include aircraft maintenance and staffing services which we provide to third parties, our dedicated freighter operations and our vacation wholesale operations.

<b>GAAP Year Ended</b>	<b>Combined Year Ended</b>
----------------------------	--------------------------------

	<b>December 31, 2009</b>	<b>December 31, 2008</b>
<b>CASM</b>	12.32¢	19.40¢
Ancillary businesses	(0.31)	(0.48)
<b>CASM excluding items not related to generation of a seat mile</b>	12.01¢	18.92¢
Items excluded:		
Impairment of goodwill and other assets		(4.79)
Restructuring and merger-related items	(0.18)	(0.59)
Mark-to-market adjustments to fuel hedges settling in future periods		(0.17)
<b>CASM excluding special items</b>	11.83¢	13.37¢
Fuel expense and related taxes	(3.55)	(5.39)
<b>CASM excluding fuel expense and related taxes and special items</b>	8.28¢	7.98¢

**Table of Contents**

**Glossary of Defined Terms**

*ASM* Available Seat Mile. A measure of capacity. ASMs equal the total number of seats available for transporting passengers during a reporting period multiplied by the total number of miles flown during that period.

*CASM* (Operating) Cost per Available Seat Mile. The amount of operating cost incurred per ASM during a reporting period, also referred to as unit cost.

*Passenger Load Factor* A measure of utilized available seating capacity calculated by dividing RPMs by ASMs for a reporting period.

*Passenger Mile Yield or Yield* The amount of passenger revenue earned per RPM during a reporting period.

*RASM or PRASM* (Operating or Passenger) Revenue per ASM. The amount of operating or passenger revenue earned per ASM during a reporting period. Passenger RASM is also referred to as unit revenue.

*RPM* Revenue Passenger Mile. One revenue-paying passenger transported one mile. RPMs equal the number of revenue passengers during a reporting period multiplied by the number of miles flown by those passengers during that period. RPMs are also referred to as traffic.

**Table of Contents****ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We have significant market risk exposure related to aircraft fuel prices, interest rates and foreign currency exchange rates. Market risk is the potential negative impact of adverse changes in these prices or rates on our Consolidated Financial Statements. To manage the volatility relating to these exposures, we periodically enter into derivative transactions pursuant to stated policies. We expect adjustments to the fair value of financial instruments to result in ongoing volatility in earnings and stockholders' equity.

The following sensitivity analyses do not consider the effects of a change in demand for air travel, the economy as a whole or actions we may take to seek to mitigate our exposure to a particular risk. For these and other reasons, the actual results of changes in these prices or rates may differ materially from the following hypothetical results.

***Aircraft Fuel Price Risk***

Our results of operations are materially impacted by changes in aircraft fuel prices. In an effort to manage our exposure to this risk, we periodically enter into derivative instruments designated as cash flow hedges, which are comprised of crude oil, heating oil and jet fuel swap, collar and call option contracts, to hedge a portion of our projected aircraft fuel requirements, including those of our Contract Carriers under capacity purchase agreements.

As of January 31, 2010, our open fuel hedge position for the year ending December 31, 2010 is as follows:

	<b>Weighted Average Contract Strike Price  per Gallon</b>	<b>Percentage of Projected Fuel Requirements Hedged</b>	<b>Contract Fair Value at January 31, 2010 Based Upon \$73  per Barrel of Crude Oil</b>
(in millions, unless otherwise stated)			
<b>2010</b>			
<i>Crude Oil</i>			
Call options	\$ 1.78	12%	\$ 81
Collars cap/floor	1.90/1.66	5	1
Swaps	1.87	3	(13)
<i>Jet Fuel</i>			
Swaps	2.08	4	(13)
Total		24%	\$ 56

For 2009, aircraft fuel and related taxes, including our Contract Carriers under capacity purchase agreements, accounted for \$8.3 billion, or 29%, of our total operating expense, including \$1.4 billion of fuel hedge losses. The following table shows the projected impact to aircraft fuel expense and fuel hedge margin for 2010 based on the impact of our open fuel hedge contracts at January 31, 2010, assuming the following per barrel prices of crude oil:

	<b>(Increase) Decrease to</b>	<b>Hedge Gain</b>	<b>Fuel Hedge Margin Received from  (Posted to)</b>
<b>Aircraft Fuel</b>			

(in millions, except per barrel prices)	<b>Expense<sup>(1)</sup></b>	<b>(Loss)<sup>(2)</sup></b>	<b>Net impact</b>	<b>Counterparties</b>
\$60 / barrel	\$ 1,315	\$ (135)	\$ 1,180	\$ (25)
\$80 / barrel	(391)	129	(262)	2
\$100 / barrel	(2,098)	519	(1,579)	230
\$120 / barrel	(3,805)	936	(2,869)	589

(1) Projection based upon the (increase) decrease to fuel expense as compared to the estimated crude oil price per barrel of \$77 and estimated aircraft fuel consumption of 3.6 billion gallons for the 11 months ending December 31, 2010.

(2) Projection based upon average futures prices per gallon by contract settlement month.

**Table of Contents**

***Interest Rate Risk***

Our exposure to market risk from adverse changes in interest rates is primarily associated with our long-term debt obligations. Market risk associated with our fixed and variable rate long-term debt relates to the potential reduction in fair value and negative impact to future earnings, respectively, from an increase in interest rates. We had \$9.6 billion of fixed-rate long-term debt and \$8.5 billion of variable-rate long-term debt at December 31, 2009. At December 31, 2009, an increase of 100 basis points in average annual interest rates would have decreased the estimated fair value of our fixed-rate long-term debt by \$297 million and increased interest expense on our variable-rate long-term debt by \$82 million.

***Foreign Currency Exchange Risk***

Our results of operations may be impacted by foreign exchange rate fluctuations on the U.S. dollar value of foreign currency-denominated operating revenue and expense. Our largest exposures come from the Japanese yen and Canadian dollar. In general, a weakening yen or Canadian dollar relative to the U.S. dollar results in (1) our operating income being unfavorably impacted to the extent net yen or Canadian dollar-denominated revenues exceed expenses and (2) recognition of a non-operating foreign currency gain due to the remeasurement of net yen or Canadian dollar-denominated liabilities. To manage exchange rate risk, we attempt to execute both our international revenue and expense transactions in the same foreign currency to the extent practicable. We believe changes in foreign currency exchange rates are not material to our results of operations.

**Table of Contents**

**ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA**  
**INDEX TO CONSOLIDATED FINANCIAL STATEMENTS**

<u>Report of Independent Registered Public Accounting Firm (Ernst &amp; Young LLP)</u>	55
<u>Consolidated Balance Sheets December 31, 2009 and 2008</u>	56
<u>Consolidated Statements of Operations for the years ended December 31, 2009 and December 31, 2008, the eight months ended December 31, 2007 and the four months ended April 30, 2007</u>	57
<u>Consolidated Statements of Cash Flows for the years ended December 31, 2009 and December 31, 2008, the eight months ended December 31, 2007 and the four months ended April 30, 2007</u>	58
<u>Consolidated Statements of Stockholders' Equity (Deficit) for the years ended December 31, 2009 and December 31, 2008, the eight months ended December 31, 2007 and the four months ended April 30, 2007</u>	59
<u>Notes to the Consolidated Financial Statements</u>	60



**Table of Contents**

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Stockholders of Delta Air Lines, Inc.

We have audited the accompanying consolidated balance sheets of Delta Air Lines, Inc. (the Company) as of December 31, 2009 (Successor) and 2008 (Successor), and the related consolidated statements of operations, stockholders' equity (deficit), and cash flows for the years ended December 31, 2009 (Successor) and 2008 (Successor), the eight-month period ended December 31, 2007 (Successor) and the four-month period ended April 30, 2007 (Predecessor). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Delta Air Lines, Inc. at December 31, 2009 (Successor) and 2008 (Successor), and the consolidated results of its operations and its cash flows for the years ended December 31, 2009 (Successor) and 2008 (Successor), the eight-month period ended December 31, 2007 (Successor) and the four-month period ended April 30, 2007 (Predecessor), in conformity with U.S. generally accepted accounting principles.

As discussed in Note 1 to the consolidated financial statements, Delta Air Lines, Inc. and its subsidiaries which had filed voluntary petitions for reorganization under Chapter 11 of the U.S. Bankruptcy Code emerged from bankruptcy on April 30, 2007. Accordingly, the accompanying consolidated financial statements have been prepared in conformity with Accounting Standards Codification (ASC) 852, Reorganizations, for the Successor Company as a new entity with assets, liabilities and a capital structure having carrying values not comparable with prior periods as described in Note 1.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Delta Air Lines, Inc.'s internal control over financial reporting as of December 31, 2009 (Successor), based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated February 24, 2010 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP  
Atlanta, Georgia  
February 24, 2010

**Table of Contents**

**DELTA AIR LINES, INC.**  
**Consolidated Balance Sheets**

(in millions, except share data)	<b>December 31,</b>	
	<b>2009</b>	<b>2008</b>
<b>ASSETS</b>		
<b>Current Assets:</b>		
Cash and cash equivalents	\$ 4,607	\$ 4,255
Short-term investments	71	212
Restricted cash and cash equivalents	423	429
Accounts receivable, net of an allowance for uncollectible accounts of \$47 and \$42 at December 31, 2009 and 2008, respectively	1,353	1,513
Hedge margin receivable	7	1,139
Expendable parts and supplies inventories, net of an allowance for obsolescence of \$75 and \$32 at December 31, 2009 and 2008, respectively	327	388
Deferred income taxes, net	107	401
Prepaid expenses and other	846	637
<b>Total current assets</b>	<b>7,741</b>	<b>8,974</b>
 <b>Property and Equipment, Net:</b>		
Property and equipment, net of accumulated depreciation and amortization of \$2,924 and \$1,558 at December 31, 2009 and 2008, respectively	20,433	20,627
 <b>Other Assets:</b>		
Goodwill	9,787	9,731
Identifiable intangibles, net of accumulated amortization of \$451 and \$354 at December 31, 2009 and 2008, respectively	4,829	4,944
Other noncurrent assets	749	808
<b>Total other assets</b>	<b>15,365</b>	<b>15,483</b>
<b>Total assets</b>	<b>\$ 43,539</b>	<b>\$ 45,084</b>
 <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
<b>Current Liabilities:</b>		
Current maturities of long-term debt and capital leases	\$ 1,533	\$ 1,160
Air traffic liability	3,074	3,385
Accounts payable	1,249	1,604
Frequent flyer deferred revenue	1,614	1,624
Accrued salaries and related benefits	1,037	972
Hedge derivatives liability	139	1,247
Taxes payable	525	565
Other accrued liabilities	626	535

Total current liabilities	9,797	11,092
<b>Noncurrent Liabilities:</b>		
Long-term debt and capital leases	15,665	15,411
Pension, postretirement and related benefits	11,745	10,895
Frequent flyer deferred revenue	3,198	3,489
Deferred income taxes, net	1,667	1,981
Other noncurrent liabilities	1,222	1,342
Total noncurrent liabilities	33,497	33,118
<b>Commitments and Contingencies</b>		
<b>Stockholders Equity:</b>		
Common stock at \$0.0001 par value; 1,500,000,000 shares authorized, 794,873,058 and 702,685,427 shares issued at December 31, 2009 and 2008, respectively		
Additional paid-in capital	13,827	13,714
Accumulated deficit	(9,845)	(8,608)
Accumulated other comprehensive loss	(3,563)	(4,080)
Treasury stock, at cost, 10,918,274 and 7,548,543 shares at December 31, 2009 and 2008, respectively	(174)	(152)
Total stockholders equity	245	874
Total liabilities and stockholders equity	\$ 43,539	\$ 45,084

The accompanying notes are an integral part of these Consolidated Financial Statements.

**Table of Contents**

**DELTA AIR LINES, INC.**  
**Consolidated Statements of Operations**

	<b>Successor</b>		<b>Eight Months Ended December 31, 2007</b>	<b>Predecessor Four Months Ended April 30, 2007</b>
	<b>Year Ended December 31,</b>			
(in millions, except per share data)	<b>2009</b>	<b>2008</b>		
<b>Operating Revenue:</b>				
Passenger:				
Mainline	\$ 18,522	\$ 15,137	\$ 8,929	\$ 3,829
Regional carriers	5,285	4,446	2,874	1,296
Total passenger revenue	23,807	19,583	11,803	5,125
Cargo	788	686	334	148
Other, net	3,468	2,428	1,221	523
Total operating revenue	28,063	22,697	13,358	5,796
<b>Operating Expense:</b>				
Aircraft fuel and related taxes	7,384	7,346	3,416	1,270
Salaries and related costs	6,838	4,329	2,592	1,167
Contract carrier arrangements	3,823	3,766	2,271	1,004
Contracted services	1,595	1,062	611	299
Depreciation and amortization	1,536	1,266	778	386
Aircraft maintenance materials and outside repairs	1,434	1,169	663	320
Passenger commissions and other selling expenses	1,405	1,030	635	298
Landing fees and other rents	1,289	787	475	250
Passenger service	638	440	243	95
Aircraft rent	480	307	156	90
Profit sharing			144	14
Impairment of goodwill and other intangible assets		7,296		
Restructuring and merger-related items	407	1,131		
Other	1,558	1,082	578	303
Total operating expense	28,387	31,011	12,562	5,496
<b>Operating (Loss) Income</b>	<b>(324)</b>	<b>(8,314)</b>	<b>796</b>	<b>300</b>
<b>Other (Expense) Income:</b>				
Interest expense (contractual interest expense totaled \$366 for the four months ended April 30, 2007)	(1,278)	(705)	(390)	(262)
Interest income	27	92	114	14
Loss on extinguishment of debt	(83)			

Miscellaneous, net	77	(114)	5	27
Total other expense, net	(1,257)	(727)	(271)	(221)
<b>(Loss) Income Before Reorganization Items, Net</b>	<b>(1,581)</b>	<b>(9,041)</b>	<b>525</b>	<b>79</b>
<b>Reorganization Items, Net</b>				<b>1,215</b>
<b>(Loss) Income Before Income Taxes</b>	<b>(1,581)</b>	<b>(9,041)</b>	<b>525</b>	<b>1,294</b>
<b>Income Tax Benefit (Provision)</b>	<b>344</b>	<b>119</b>	<b>(211)</b>	<b>4</b>
<b>Net (Loss) Income</b>	<b>\$ (1,237)</b>	<b>\$ (8,922)</b>	<b>\$ 314</b>	<b>\$ 1,298</b>
<b>Basic (Loss) Income per Share</b>	<b>\$ (1.50)</b>	<b>\$ (19.08)</b>	<b>\$ 0.80</b>	<b>\$ 6.58</b>
<b>Diluted (Loss) Income per Share</b>	<b>\$ (1.50)</b>	<b>\$ (19.08)</b>	<b>\$ 0.79</b>	<b>\$ 4.63</b>

The accompanying notes are an integral part of these Consolidated Financial Statements.

**Table of Contents**

**DELTA AIR LINES, INC.**  
**Consolidated Statements of Cash Flow**

	<b>Successor</b>		<b>Eight Months Ended December 31, 2007</b>	<b>Predecessor Four Months Ended April 30, 2007</b>
(in millions)	<b>Year Ended December 31, 2009</b>	<b>2008</b>		
<b>Cash Flows From Operating Activities:</b>				
Net (loss) income	\$ (1,237)	\$ (8,922)	\$ 314	\$ 1,298
Adjustments to reconcile net (loss) income to net cash provided by (used in) operating activities:				
Depreciation and amortization	1,536	1,266	778	386
Amortization of debt discount (premium), net	370	20	(125)	
Loss on extinguishment of debt	83			
Fuel hedge derivative instruments	(148)	(443)	26	(46)
Deferred income taxes	(329)	(119)	211	(4)
Pension, postretirement and postemployment expense in excess of (less than) payments	307	(278)	(604)	(20)
Equity-based compensation expense	108	54	112	
Impairment of goodwill and other intangible assets		7,296		
Restructuring and merger-related items		892		
Reorganization items, net				(1,215)
Changes in certain current assets and liabilities:				
Decrease in short-term investments		36	50	426
Decrease (increase) in receivables	147	194	108	(123)
Decrease (increase) in hedge margin receivables	1,132	(680)		
Decrease (increase) in restricted cash and cash equivalents	79	320	473	(390)
(Increase) decrease in prepaid expenses and other current assets	(61)	(18)	(111)	2
(Decrease) increase in air traffic liability	(286)	(374)	(585)	763
(Decrease) increase in frequent flyer deferred revenue	(298)	(255)	(143)	469
Increase (decrease) in accounts payable and accrued liabilities	143	(526)	(217)	(263)
Other, net	(167)	(170)	47	(258)
Net cash provided by (used in) operating activities	1,379	(1,707)	334	1,025
<b>Cash Flows From Investing Activities:</b>				
Property and equipment additions:				
Flight equipment, including advance payments	(951)	(1,281)	(643)	(167)
Ground property and equipment, including technology	(251)	(241)	(185)	(41)
	(59)	609	129	56

(Increase) decrease in restricted cash and cash equivalents				
Decrease (increase) in short-term investments	142	(92)		
Increase in cash in connection with the Merger		2,441		
Proceeds from sales of flight equipment	100	154	84	21
Proceeds from sales of investments	15		83	34
Other, net	(4)	8	4	
Net cash (used in) provided by investing activities	(1,008)	1,598	(528)	(97)
<b>Cash Flows From Financing Activities:</b>				
Payments on long-term debt and capital lease obligations	(2,891)	(1,296)	(1,314)	(2,242)
Proceeds from long-term obligations	2,966	2,132	2,005	1,500
Proceeds from American Express Agreement		1,000		
Payment of short-term obligations, net		(300)		
Proceeds from sale of treasury stock, net of commissions		192		
Other, net	(94)	(12)	(19)	(50)
Net cash (used in) provided by financing activities	(19)	1,716	672	(792)
<b>Net Increase in Cash and Cash Equivalents</b>	<b>352</b>	<b>1,607</b>	<b>478</b>	<b>136</b>
Cash and cash equivalents at beginning of period	4,255	2,648	2,170	2,034
Cash and cash equivalents at end of period	\$ 4,607	\$ 4,255	\$ 2,648	\$ 2,170
<b>Supplemental disclosure of cash paid for interest</b>	\$ 867	\$ 742	\$ 363	\$ 243
<b>Non-cash transactions:</b>				
Shares of Delta common stock issued or issuable in connection with the Merger	\$	\$ 3,251	\$	\$
Aircraft delivered under seller financing	139			
Flight equipment		13		135
Flight equipment under capital leases	57	32	35	117
Debt discount on American Express Agreement		303		

The accompanying notes are an integral part of these Consolidated Financial Statements.

Table of Contents

**DELTA AIR LINES, INC.**  
**Consolidated Statements of Stockholders Equity (Deficit)**

(in millions, except per share data)	Common Stock		Additional Paid-In Capital		Retained Earnings		Accumulated (Accumulated Other Comprehensive Loss) Income		Treasury Stock		Total
	Shares	Amount	Shares	Amount	Shares	Amount	Shares	Amount	Shares	Amount	
<b>Balance at January 1, 2007 (Predecessor)</b>	202	\$ 2	\$ 1,561		\$(14,444)		\$ (518)		5	\$(224)	\$(13,623)
<b>Comprehensive income:</b>											
Net income from January 1 to April 30, 2007					1,298						1,298
Other comprehensive income							75				75
<b>Total comprehensive income</b>											1,373
<b>Balance at April 30, 2007 (Predecessor)</b>	202	2	1,561		(13,146)		(443)		5	(224)	(12,250)
<b>Fresh start adjustments:</b>											
Cancellation of Predecessor common stock	(202)	(2)	(1,561)						(5)	224	(1,339)
Elimination of Predecessor accumulated deficit and accumulated other comprehensive loss					13,146		443				13,589
Reorganization value ascribed to Successor			9,400								9,400
<b>Balance at May 1, 2007 (Successor)</b>			9,400								9,400
<b>Comprehensive income:</b>											
Net income from May 1 to December 31, 2007					314						314
Other comprehensive income							435				435
<b>Total comprehensive income</b>											749
Shares of common stock issued pursuant to Delta's Plan of Reorganization (Treasury shares withheld for payment of taxes, \$20.32 per share) <sup>(1)</sup>	278								1	(20)	(20)
Shares of common stock issued and compensation expense associated with equity awards (Treasury shares withheld for payment of taxes, \$20.56 per share) <sup>(1)</sup>	21		112						6	(128)	(16)
<b>Balance at December 31, 2007 (Successor)</b>	299		9,512		314		435		7	(148)	10,113
<b>Comprehensive loss:</b>											
Net loss					(8,922)						(8,922)
Other comprehensive loss							(4,515)				(4,515)



<b>Total comprehensive loss</b>							(13,437)
Shares of common stock issued pursuant to Delta's Plan of Reorganization	19						
Shares of common stock issued and compensation expense associated with equity awards (Treasury shares withheld for payment of taxes, \$10.73 per share) <sup>(1)</sup>	1	54			(4)		50
Stock options assumed in connection with the Merger		18					18
Shares of common stock issued or issuable in exchange for Northwest common stock outstanding or issuable in connection with the Merger	330	3,251					3,251
Shares of common stock issued or issuable in connection with the Merger (Treasury shares withheld for payment of taxes, \$10.92 per share) <sup>(1)</sup>	52	803			16	(171)	632
Shares of common stock issued and compensation expense associated with vesting equity awards in connection with the Merger (Treasury shares withheld for payment of taxes, \$7.99 per share) <sup>(1)</sup>	2	75			3	(20)	55
Sale of Treasury shares (\$10.78 per share) <sup>(1)</sup>		1			(18)	191	192
<b>Balance at December 31, 2008 (Successor)</b>	703	13,714	(8,608)	(4,080)	8	(152)	874
<b>Comprehensive loss:</b>							
Net loss			(1,237)				(1,237)
Other comprehensive income				517			517
<b>Total comprehensive loss</b>							(720)
Shares of common stock issued pursuant to Delta's Plan of Reorganization	36						
Shares of common stock issued pursuant to Northwest's Plan of Reorganization	3						
Shares of common stock issued to Delta and Northwest pilots in connection with the Merger (Treasury shares withheld for payment of taxes, \$4.55 per share) <sup>(1)</sup>	50					(2)	(2)
Shares of common stock issued and compensation expense associated with equity awards (Treasury shares withheld for payment of taxes, \$6.77 per share) <sup>(1)</sup>	3	108			3	(20)	88
Stock options exercised		5					5
<b>Balance at December 31, 2009 (Successor)</b>	795	\$ 13,827	\$ (9,845)	\$ (3,563)	11	\$ (174)	\$ 245

<sup>(1)</sup> Weighted average price per share

The accompanying notes are an integral part of these Consolidated Financial Statements.

**Table of Contents****NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS****NOTE 1. BACKGROUND AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES*****Background***

Delta Air Lines, Inc., a Delaware corporation, provides scheduled air transportation for passengers and cargo throughout the United States ( U.S. ) and around the world.

On October 29, 2008 (the Closing Date ), a wholly-owned subsidiary of Delta merged (the Merger ) with and into Northwest Airlines Corporation. On the Closing Date, (1) Northwest Airlines Corporation and its wholly-owned subsidiaries, including Northwest Airlines, Inc. (collectively, Northwest ), became wholly-owned subsidiaries of Delta and (2) each share of Northwest common stock outstanding on the Closing Date or issuable under Northwest s Plan of Reorganization (as defined below) was converted into the right to receive 1.25 shares of Delta common stock.

On December 31, 2009, Northwest Airlines, Inc. merged with and into Delta. As a result of this merger, Northwest Airlines, Inc. ceased to exist as a separate entity.

Unless otherwise indicated, Delta Air Lines, Inc. and our wholly-owned subsidiaries are collectively referred to as Delta, we, us, and our. Prior to October 30, 2008, these references do not include Northwest.

In September 2005, we and substantially all of our subsidiaries (the Delta Debtors ) filed voluntary petitions for reorganization under Chapter 11 of the U.S. Bankruptcy Code (the Bankruptcy Code ). On April 30, 2007 (the Effective Date ), the Delta Debtors emerged from bankruptcy. Upon emergence from Chapter 11, we adopted fresh start reporting, which resulted in our becoming a new entity for financial reporting purposes. Accordingly, the Consolidated Financial Statements on or after May 1, 2007 are not comparable to the Consolidated Financial Statements prior to that date.

Fresh start reporting requires resetting the historical net book value of assets and liabilities to fair value by allocating the entity s reorganization value to its assets and liabilities. The excess reorganization value over the fair value of tangible and identifiable intangible assets was recorded as goodwill on our Consolidated Balance Sheet. For additional information regarding the impact of fresh start reporting on the Consolidated Balance Sheet as of the Effective Date, see Note 11.

References in this Form 10-K to Successor refer to Delta on or after May 1, 2007, after giving effect to (1) the cancellation of Delta common stock issued prior to the Effective Date, (2) the issuance of new Delta common stock and certain debt securities in accordance with the Delta Debtors Joint Plan of Reorganization ( Delta s Plan of Reorganization ), and (3) the application of fresh start reporting. References to Predecessor refer to Delta prior to May 1, 2007.

In September 2005, Northwest and substantially all of its subsidiaries (the Northwest Debtors ) filed voluntary petitions for reorganization under Chapter 11 of the Bankruptcy Code. On May 31, 2007, the Northwest Debtors emerged from bankruptcy pursuant to the Northwest Debtors First Amended Joint and Consolidated Plan of Reorganization ( Northwest s Plan of Reorganization ).

***Basis of Presentation***

The accompanying Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the U.S. ( GAAP ). Our Consolidated Financial Statements include the accounts of Delta Air Lines, Inc. and our wholly-owned subsidiaries. As a result of the Merger, the accounts of Northwest are included for all periods subsequent to the Closing Date.

In preparing the Consolidated Financial Statements for the Predecessor, we distinguished transactions and events that were directly associated with the reorganization from the ongoing operations of the business. Accordingly, certain revenues, expenses, realized gains and losses and provisions for losses that were realized or incurred in the bankruptcy proceedings were recorded in reorganization items, net on the accompanying Consolidated Statements of Operations.

We eliminate all material intercompany transactions in our Consolidated Financial Statements. We do not consolidate the financial statements of any company in which we have an ownership interest of 50% or less unless we control that company or it is a variable interest entity for which we are the primary beneficiary. We did not have the power to direct the activities of any company in which we had an ownership interest of 50% or less, or have any material variable interest entity, for any period presented in our Consolidated Financial Statements.



**Table of Contents**

We have marketing alliances with other airlines to enhance our access to domestic and international markets. These arrangements can include codesharing, reciprocal frequent flyer program benefits, shared or reciprocal access to passenger lounges, joint promotions, common use of airport gates and ticket counters, ticket office co-location and other marketing agreements. We have received antitrust immunity for certain of our marketing arrangements, which enables us to offer a more integrated route network and develop common sales, marketing and discount programs for customers. Some of our marketing arrangements provide for the sharing of revenues and expenses. Revenues and expenses associated with collaborative arrangements are presented on a gross basis in the applicable line items on our Consolidated Statements of Operations.

We evaluated the financial statements for subsequent events through the date of the filing of this Form 10-K, which is the date the financial statements were issued.

***Use of Estimates***

We are required to make estimates and assumptions when preparing our Consolidated Financial Statements in accordance with GAAP. These estimates and assumptions affect the amounts reported in our Consolidated Financial Statements and the accompanying notes. Actual results could differ materially from those estimates.

***New Accounting Standards***

In September 2009, the Financial Accounting Standards Board (the FASB) issued Revenue Arrangements with Multiple Deliverables. The standard revises guidance on (1) the determination of when individual deliverables may be treated as separate units of accounting and (2) the allocation of transaction consideration among separately identified deliverables. It also expands disclosure requirements regarding an entity's multiple element revenue arrangements. The standard is effective for fiscal years beginning on or after June 15, 2010, with early adoption permitted. We are currently evaluating the impact the adoption of this standard will have on our Consolidated Financial Statements.

In April 2009, the FASB issued Interim Disclosures about Fair Value of Financial Instruments. The standard amends required disclosures about the fair value of financial instruments in interim and annual financial statements. We adopted this standard on April 1, 2009.

In December 2008, the FASB issued Employers' Disclosures about Postretirement Benefit Plan Assets. It requires additional annual disclosures about assets held in an employer's defined benefit pension or other postretirement plan, primarily related to categories and fair value measurements of plan assets. We adopted this standard on January 1, 2009. For additional information regarding this standard, see Note 3.

In March 2008, the FASB issued Disclosures about Derivative Instruments and Hedging Activities. The standard requires enhanced disclosures about (1) how and why an entity uses derivative instruments, (2) how derivative instruments and related hedged items are accounted for and (3) how derivative instruments and related hedged items affect an entity's financial position, financial performance and cash flows. This standard is effective for interim and annual periods. We adopted this standard on January 1, 2009.

In December 2007, the FASB issued Business Combinations (revised 2007). The standard provides guidance for recognizing and measuring goodwill acquired in a business combination and requires disclosure of information regarding the nature and financial effects of a business combination. It also revises the treatment of valuation allowance adjustments related to income tax benefits in existence prior to a business combination or prior to the adoption of fresh start reporting. Under the original standard, any reduction in the valuation allowance from the recognition of deferred tax assets is adjusted through goodwill, followed by other indefinite-lived intangible assets until the net carrying costs of these assets is zero. In contrast, this revised standard requires that any reduction in this valuation allowance be reflected through the income tax provision. This standard is effective for fiscal years beginning on January 1, 2009.

***Cash and Cash Equivalents***

Short-term, highly liquid investments with maturities of three months or less when purchased, which primarily consist of money market funds and treasury bills, are classified as cash and cash equivalents. These investments are recorded at cost, which approximates fair value.

**Table of Contents**

***Short-Term Investments***

Investments with maturities of less than one year when purchased are classified as short-term investments. At December 31, 2009 and 2008, our short-term investments were comprised of an investment in The Reserve Primary Fund (the Primary Fund ), a money market fund that is undergoing an orderly liquidation. We record these investments as available-for-sale securities at fair value on our Consolidated Balance Sheets. For additional information regarding the Primary Fund, see Note 3.

***Restricted Cash and Cash Equivalents***

Restricted cash and cash equivalents, which primarily consist of money market funds and time deposits, included in current assets on our Consolidated Balance Sheets totaled \$423 million and \$429 million at December 31, 2009 and 2008, respectively. Restricted cash recorded in other noncurrent assets on our Consolidated Balance Sheets totaled \$16 million and \$24 million at December 31, 2009 and 2008, respectively. Restricted cash and cash equivalents are recorded at cost, which approximates fair value.

At December 31, 2009 and 2008, our restricted cash and cash equivalents primarily related to cash held to meet certain projected self-insurance obligations.

***Accounts Receivable***

Accounts receivable primarily consist of amounts due from credit card companies, customers of our aircraft maintenance and cargo transportation services and other airlines associated with frequent flyer programs. We provide an allowance for uncollectible accounts equal to the estimated losses expected to be incurred based on historical chargebacks, write-offs, bankruptcies and other specific analyses. Bad debt expense and write-offs were not material for the years ended December 31, 2009 and 2008, the eight months ended December 31, 2007 and the four months ended April 30, 2007.

***Derivative Financial Instruments***

Our results of operations are significantly impacted by changes in aircraft fuel prices, interest rates and foreign currency exchange rates. In an effort to manage our exposure to these risks, we periodically enter into derivative instruments, including fuel, interest rate and foreign currency hedges. We recognize all derivative instruments as either assets or liabilities at fair value on our Consolidated Balance Sheets and recognize certain changes in the fair value of derivative instruments on our Consolidated Statements of Operations.

We perform, at least quarterly, both a prospective and retrospective assessment of the effectiveness of our derivative instruments designated as hedges, including assessing the possibility of counterparty default. If we determine that a derivative is no longer expected to be highly effective, we discontinue hedge accounting prospectively and recognize subsequent changes in the fair value of the hedge in earnings. As a result of our effectiveness assessment at December 31, 2009, we believe our derivative instruments designated as hedges will continue to be highly effective in offsetting changes in cash flow or fair value attributable to the hedged risk.

**Table of Contents***Cash flow hedges*

For derivative instruments that are designated as cash flow hedges, the effective portion of the gain or loss on the derivative is reported as a component of accumulated other comprehensive loss and reclassified into earnings in the same period during which the hedged transaction affects earnings. The effective portion of the derivative represents the change in fair value of the hedge that offsets the change in fair value of the hedged item. To the extent the change in the fair value of the hedge does not perfectly offset the change in the fair value of the hedged item, the ineffective portion of the hedge is immediately recognized in other (expense) income on our Consolidated Statements of Operations. The following table summarizes the accounting treatment and classification of our cash flow hedges on our Consolidated Financial Statements:

Derivative Instrument <sup>(1)</sup>	Hedged Risk	Impact of Unrealized Gains and Losses	
		Consolidated Balance Sheets Effective Portion	Consolidated Statements of Operations Ineffective Portion
<b>Designated as cash flow hedges:</b>			
Fuel hedges consisting of crude oil, heating oil, and jet fuel swaps, collars and call options <sup>(2)</sup>	Volatility in jet fuel prices	Effective portion of hedge is recorded in accumulated other comprehensive loss	Excess, if any, over effective portion of hedge is recorded in other (expense) income
Interest rate swaps and call options	Increase in interest rates	Entire hedge is recorded in accumulated other comprehensive loss	Expect hedge to fully offset hedged risk; no ineffectiveness recorded
Foreign currency forwards and collars	Fluctuations in foreign currency exchange rates	Entire hedge is recorded in accumulated other comprehensive loss	Expect hedge to fully offset hedged risk; no ineffectiveness recorded
<b>Not designated as hedges:</b>			
Fuel contracts consisting of crude oil, heating oil and jet fuel extendable swaps and three-way collars	Volatility in jet fuel prices	Entire amount of change in fair value of hedge is recorded in aircraft fuel expense and related taxes	

(1) In the Merger, we assumed Northwest's outstanding hedge contracts, which included fuel, interest rate and foreign currency cash flow hedges. On the Closing Date, we

designated certain of these contracts as hedges. The remaining Northwest derivative contracts did not qualify for hedge accounting and settled as of June 30, 2009.

- (2) Ineffectiveness on our fuel hedge option contracts is calculated using a perfectly effective hypothetical derivative, which acts as a proxy for the fair value of the change in expected cash flows from the purchase of aircraft fuel.

*Fair value hedges*

For derivative instruments that are designated as fair value hedges, the gain or loss on the derivative and the offsetting loss or gain on the hedged item attributable to the hedged risk are recognized in current earnings. We include the gain or loss on the hedged item in the same account as the offsetting loss or gain on the related derivative instrument, resulting in no impact to our Consolidated Statements of Operations. The following table summarizes the accounting treatment and classification of our fair value hedges on our Consolidated Financial Statements:

Derivative Instrument	Hedged Risk	Impact of Unrealized Gains and Losses	
		Consolidated Balance Sheets Effective Portion	Consolidated Statements of Operations Ineffective Portion
<b>Designated as fair value hedges:</b>			
Interest rate swaps	Reduction in fair value from an increase in interest rates	Entire fair value of hedge is recorded in long-term debt and capital leases	Expect hedge to be perfectly effective at offsetting changes in fair value of the related debt; no ineffectiveness recorded





**Table of Contents***Hedge Margin*

In accordance with our fuel and interest rate hedge agreements, (1) we may require counterparties to fund the margin associated with our gain position on hedge contracts and/or (2) counterparties may require us to fund the margin associated with our loss position on these contracts. The amount of the margin, if any, is periodically adjusted based on the fair value of the hedge contracts. The margin requirements are intended to mitigate a party's exposure to market volatility and the associated contracting party risk. We do not offset margin funded to counterparties or margin funded to us by counterparties against fair value amounts recorded for our hedge contracts.

The hedge margin we receive from counterparties is recorded, as appropriate, in cash and cash equivalents or restricted cash, with the offsetting obligation in accounts payable on our Consolidated Balance Sheets. The hedge margin we provide to counterparties is recorded in hedge margin receivable or restricted cash on our Consolidated Balance Sheets. All cash flows associated with purchasing and settling fuel hedge contracts are classified as operating cash flows on our Consolidated Statements of Cash Flow.

Our foreign currency hedge agreements do not require the counterparties or us to fund margin associated with our gain or loss position under those contracts.

**Revenue Recognition***Passenger Revenue*

*Passenger Tickets.* We record sales of passenger tickets in air traffic liability on our Consolidated Balance Sheets. Passenger revenue is recognized when we provide transportation or when the ticket expires unused, reducing the related air traffic liability. We periodically evaluate the estimated air traffic liability and record any resulting adjustments in our Consolidated Statements of Operations in the period in which the evaluations are completed. These adjustments relate primarily to refunds, exchanges, transactions with other airlines and other items for which final settlement occurs in periods subsequent to the sale of the related tickets at amounts other than the original sales price.

*Taxes and Fees.* We are required to charge certain taxes and fees on our passenger tickets, including U.S. federal transportation taxes, federal security charges, airport passenger facility charges and foreign arrival and departure taxes. These taxes and fees are legal assessments on the customer for which we have an obligation to act as a collection agent. Because we are not entitled to retain these taxes and fees, we do not include such amounts in passenger revenue. We record a liability when the amounts are collected and reduce the liability when payments are made to the applicable government agency or operating carrier.

*Frequent Flyer Programs.* We have a frequent flyer program (the SkyMiles Program) offering incentives to increase travel on Delta. This program allows participants to earn mileage credits by flying on Delta, regional air carriers with which we have contract carrier agreements (Contract Carriers) and participating airlines, as well as through participating companies such as credit card companies, hotels and car rental agencies. We also sell mileage credits to other airlines and to non-airline businesses. Mileage credits can be redeemed for free or upgraded air travel on Delta and participating airlines, for membership in our Sky Club and for other program awards.

In the Merger, we assumed Northwest's frequent flyer program (the WorldPerks Program). In October 2009, we completed the consolidation of the SkyMiles and WorldPerks Programs, which combined miles from each program at a one-to-one ratio. The WorldPerks Program was accounted for under the same methodology as the SkyMiles Program.

Upon emergence from bankruptcy, we changed our accounting policy to a deferred revenue model for all frequent flyer miles. We account for all miles earned and sold as separate deliverables in a multiple element revenue arrangement.

We use the residual method for revenue recognition of mileage credits. The fair value of the mileage credit component is determined based on prices at which we sell mileage credits to other airlines, currently \$0.0054 per mile, and is re-evaluated at least annually. Under the residual method, the portion of the revenue from the sale of mileage credits and the mileage component of passenger ticket sales that approximates fair value is deferred and recognized as passenger revenue when miles are redeemed and services are provided based on the weighted-average price of all miles that have been deferred. The portion of the revenue received in excess of the fair value of mileage credits sold (the Marketing Premium) is recognized in income when the related marketing services are provided and classified as other, net revenue.



**Table of Contents**

For mileage credits which we estimate are not likely to be redeemed ( Breakage ), we recognize the associated value proportionally during the period in which the remaining mileage credits are expected to be redeemed. The estimate of Breakage is based on historical redemption patterns. A change in assumptions as to the period over which mileage credits are expected to be redeemed, the actual redemption activity for mileage credits or the estimated fair value of mileage credits expected to be redeemed could have a material impact on our revenue in the year in which the change occurs and in future years.

Prior to the adoption of fresh start reporting, we accounted for frequent flyer miles earned on Delta flights on an incremental cost basis as an accrued liability and as operating expense, while miles sold to airline and non-airline businesses were accounted for on a deferred revenue basis. For SkyMiles accounts with sufficient mileage credits to qualify for a free travel award, we recorded a liability for the estimated incremental cost of flight awards that were earned and expected to be redeemed for travel on Delta or other airlines. Our incremental costs included (1) our system average cost per passenger for fuel, food and other direct passenger costs for awards to be redeemed on Delta and (2) contractual costs for awards to be redeemed on other airlines. We periodically recorded adjustments to this liability in other operating expense on our Consolidated Statements of Operations and other accrued liabilities on our Consolidated Balance Sheets based on awards earned, awards redeemed, changes in our estimated incremental costs and changes to the SkyMiles Program.

*Regional Carriers Revenue.* During the year ended December 31, 2009, we had contract carrier agreements with 10 Contract Carriers, including our wholly-owned subsidiaries, Comair, Inc. ( Comair ), Compass Airlines, Inc. ( Compass ) and Mesaba Aviation, Inc. ( Mesaba ). Compass and Mesaba began operating as Contract Carriers on the Closing Date. Our Contract Carrier agreements are structured as either (1) capacity purchase agreements where we purchase all or a portion of the Contract Carrier's capacity and are responsible for selling the seat inventory we purchase or (2) revenue proration agreements, which are based on a fixed dollar or percentage division of revenues for tickets sold to passengers traveling on connecting flight itineraries. We record revenue related to all of our Contract Carrier agreements as regional carriers passenger revenue. We record expenses related to our Contract Carrier agreements, excluding Comair, Compass and Mesaba, as contract carrier arrangements expense.

*Cargo Revenue*

Cargo revenue is recognized in our Consolidated Statements of Operations when we provide the transportation.

*Other, net Revenue*

Other, net revenue includes revenue from (1) the Marketing Premium component of the sale of mileage credits in the SkyMiles and WorldPerks Programs discussed above, (2) our sale of seats on other airlines' flights under our alliance agreements and (3) other miscellaneous service revenue, including administrative service charges, baggage handling fees and revenue from ancillary businesses, including our aircraft maintenance and repair and staffing services. Our revenue from other airlines' sale of seats on our flights under our alliance agreements is recorded in passenger revenue on our Consolidated Statements of Operations.

*Long-Lived Assets*

The following table shows our property and equipment at December 31, 2009 and 2008:

(in millions)	December 31,	
	2009	2008
Flight equipment	\$ 19,513	\$ 18,237
Accumulated depreciation	(1,731)	(828)
Flight equipment, net	17,782	17,409
Ground property and equipment	2,936	2,715
Accumulated depreciation	(949)	(578)
Ground property and equipment, net	1,987	2,137

Flight and ground equipment under capital leases	717	708
Accumulated amortization	(244)	(152)
Flight and ground equipment under capital leases, net	473	556
Advance payments for equipment	191	525
Total property and equipment, net	\$ 20,433	\$ 20,627

**Table of Contents**

During the year ended December 31, 2009, we sold 16 aircraft, including 10 B-757-200 aircraft, four ATR-72 aircraft, one DC-9 aircraft and one EMB-120 aircraft. We received \$78 million in proceeds from these aircraft sales.

During the year ended December 31, 2008, we sold 20 aircraft, including seven CRJ-100 aircraft, five B-757-200 aircraft, four A320-200 aircraft and four DC-9-30 aircraft. In addition, we sold two B-747-200F airframes and one EMB-120 airframe. As a result of these sales, we received \$123 million in proceeds and recorded a \$21 million gain.

We record property and equipment at cost and depreciate or amortize these assets on a straight-line basis to their estimated residual values over their respective estimated useful lives. Residual values for owned spare parts and simulators are generally 5% of cost except when guaranteed by a third party for a different amount. In connection with our adoption of fresh start reporting, we increased our residual values for flight equipment from 5% to 10% of cost. Additionally, we adjusted the net book values of property and equipment to their estimated fair values and adjusted the estimated useful lives of flight equipment. The estimated useful lives for major asset classifications are as follows:

Asset Classification	Estimated Useful Life	
	Successor	Predecessor
Flight equipment	21-30 years	25 years
Capitalized software <sup>(1)</sup>	3-7 years	5-7 years
Ground property and equipment	3-40 years	3-40 years
Leasehold improvements <sup>(2)</sup>	Shorter of lease term or estimated useful life	Shorter of lease term or estimated useful life
Flight equipment under capital lease	Shorter of lease term or estimated useful life	Shorter of lease term or estimated useful life

<sup>(1)</sup> We capitalize certain internal and external costs incurred to develop and implement internal-use software. For the years ended December 31, 2009 and 2008, the eight months ended December 31, 2007 and the four months ended April 30, 2007, we recorded \$95 million, \$99 million, \$67 million and

\$34 million, respectively, for amortization of internal-use software. The net book value of these assets totaled \$126 million and \$229 million at December 31, 2009 and 2008, respectively.

- (2) For leasehold improvements at certain airport facilities, we apply estimated useful lives which extend beyond the contractual lease terms.

We record impairment losses on long-lived assets used in operations when events and circumstances indicate the assets may be impaired and the estimated future cash flows generated by those assets are less than their carrying amounts. If we decide to permanently remove flight equipment or other long-lived assets from operations, we will evaluate those assets for impairment. For long-lived assets held for sale, we record impairment losses when the carrying amount is greater than the fair value less the cost to sell. We discontinue depreciation of long-lived assets when these assets are classified as held for sale.

To determine impairments for aircraft used in operations, we group assets at the fleet-type level (the lowest level for which there are identifiable cash flows) and then estimate future cash flows based on projections of capacity, passenger mile yield, fuel costs, labor costs and other relevant factors. If impairment occurs, the impairment loss recognized is the amount by which the aircraft's carrying amount exceeds its estimated fair value. We estimate aircraft fair values using published sources, appraisals and bids received from third parties, as available.

***Goodwill and Other Intangible Assets***

Goodwill reflects (1) the excess of the reorganization value of the Successor over the fair values of tangible and identifiable intangible assets, net of liabilities, from the adoption of fresh start reporting, adjusted for impairment and (2) the excess of purchase price over the fair values of tangible and identifiable intangible assets acquired and liabilities assumed from Northwest in the Merger.

Identifiable intangible assets reflect intangible assets (1) recorded as a result of our adoption of fresh start reporting upon emergence from bankruptcy and (2) acquired in the Merger. Indefinite-lived assets are not amortized. Definite-lived intangible assets are amortized on a straight-line basis or under the undiscounted cash flows method over the estimated economic life of the respective agreements and contracts. Costs incurred to renew or extend the term of an intangible asset are expensed as incurred.

We apply a fair value-based impairment test to the net book value of goodwill and indefinite-lived intangible assets on an annual basis and, if certain events or circumstances indicate that an impairment loss may have been incurred, on an interim basis. The annual impairment test date for our goodwill and indefinite-lived intangible assets is October 1.

**Table of Contents**

In evaluating our goodwill for impairment, we first compare our one reporting unit's fair value to its carrying value. We estimate the fair value of our reporting unit by considering (1) our market capitalization, (2) any premium to our market capitalization an investor would pay for a controlling interest, (3) the potential value of synergies and other benefits that could result from such interest, (4) market multiple and recent transaction values of peer companies and (5) projected discounted future cash flows, if reasonably estimable. If the reporting unit's fair value exceeds its carrying value, no further testing is required. If, however, the reporting unit's carrying value exceeds its fair value, we then determine the amount of the impairment charge, if any. We recognize an impairment charge if the carrying value of the reporting unit's goodwill exceeds its implied fair value.

We perform the impairment test for our indefinite-lived intangible assets by comparing the asset's fair value to its carrying value. Fair value is estimated based on (1) recent market transactions, where available, (2) the lease savings method for airport slots (which reflects potential lease savings from owning the slots rather than leasing them from another airline at market rates), (3) the royalty method for the Delta tradename (which assumes hypothetical royalties generated from using our tradename) or (4) projected discounted future cash flows. We recognize an impairment charge if the asset's carrying value exceeds its estimated fair value.

Changes in assumptions or circumstances could result in an additional impairment in the period in which the change occurs and in future years. Factors which could cause impairment include, but are not limited to, (1) negative trends in our market capitalization, (2) volatile fuel prices, (3) declining passenger mile yields, (4) lower passenger demand as a result of the weakened U.S. and global economy, (5) interruption to our operations due to an employee strike, terrorist attack, or other reasons, (6) changes to the regulatory environment and (7) consolidation of competitors in the industry.

***Interest Expense***

Interest expense recorded on our Consolidated Statements of Operations totaled \$1.3 billion and \$705 million for the years ended December 31, 2009 and 2008, respectively, \$390 million for the eight months ended December 31, 2007 and \$262 million for the four months ended April 30, 2007. Contractual interest expense (including interest expense that was associated with obligations classified as liabilities subject to compromise) totaled \$366 million for the four months ended April 30, 2007. While operating as a debtor-in-possession under Chapter 11 of the Bankruptcy Code, we recorded interest expense only to the extent (1) interest would be paid during our Chapter 11 proceedings or (2) it was probable interest would be an allowed priority, secured or unsecured claim.

***Income Taxes***

We account for deferred income taxes under the liability method. Under this method, we recognize deferred tax assets and liabilities based on the tax effects of temporary differences between the financial statement and tax bases of assets and liabilities, as measured by current enacted tax rates. A valuation allowance is recorded to reduce deferred tax assets when necessary. Deferred tax assets and liabilities are recorded net as current and noncurrent deferred income taxes on our Consolidated Balance Sheets.

Our income tax provisions are based on calculations and assumptions that are subject to examination by the Internal Revenue Service (the IRS) and other taxing authorities. Although we believe that the positions taken on previously filed tax returns are reasonable, we have established tax and interest reserves in recognition that taxing authorities may challenge the positions we have taken, which could result in additional liabilities for taxes and interest. We review the reserves as circumstances warrant and adjust the reserves as events occur that affect our potential liability, such as lapsing of applicable statutes of limitations, conclusion of tax audits, a change in exposure based on current calculations, identification of new issues, release of administrative guidance or the rendering of a court decision affecting a particular issue. We would adjust the income tax provision in the period in which the facts that give rise to the revision become known.

***Long-Term Investments***

Investments with maturities of greater than one year when purchased are recorded at fair value in other noncurrent assets on our Consolidated Balance Sheets. Our long-term investments are comprised of student loan backed auction rate securities classified as available-for-sale and insured auction rate securities classified as trading securities. Any change in the fair value of these securities is recorded in accumulated other comprehensive loss or earnings, as appropriate. For additional information regarding our auction rate securities, see Note 3.



***Deferred Gains on Sale and Leaseback Transactions***

We amortize deferred gains on the sale and leaseback of property and equipment under operating leases over the lives of these leases. The amortization of these gains is recorded as a reduction to rent expense. Gains on the sale and leaseback of property and equipment under capital leases reduce the carrying value of the related assets.

**Table of Contents*****Manufacturers Credits***

We periodically receive credits in connection with the acquisition of aircraft and engines. These credits are deferred until the aircraft and engines are delivered, and then applied on a pro rata basis as a reduction to the cost of the related equipment.

***Maintenance Costs***

We record maintenance costs to aircraft maintenance materials and outside repairs on our Consolidated Statements of Operations. Maintenance costs are expensed as incurred, except for costs incurred under power-by-the-hour contracts, which are expensed based on actual hours flown. Power-by-the-hour contracts transfer certain risk to third party service providers and fix the amount we pay per flight hour to the service provider in exchange for maintenance and repairs under a predefined maintenance program. Modifications that enhance the operating performance or extend the useful lives of airframes or engines are capitalized and amortized over the remaining estimated useful life of the asset or the remaining lease term, whichever is shorter.

***Inventories***

Inventories of expendable parts related to flight equipment are carried at moving average cost and charged to operations as consumed. An allowance for obsolescence is provided over the remaining useful life of the related fleet for spare parts expected to be available at the date aircraft are retired from service. We also provide allowances for parts identified as excess or obsolete to reduce the carrying costs to the lower of cost or net realizable value. These parts are assumed to have an estimated residual value of 5% of the original cost. In connection with our adoption of fresh start reporting upon emergence from bankruptcy, we recorded our expendable parts inventories at fair value.

***Advertising Costs***

We expense advertising costs as other selling expenses in the year incurred. Advertising expense was \$176 million and \$114 million for the years ended December 31, 2009 and 2008, respectively, \$121 million for the eight months ended December 31, 2007 and \$51 million for the four months ended April 30, 2007.

***Commissions***

We record passenger commissions in prepaid expenses and other on our Consolidated Balance Sheets when the related passenger tickets are sold. Passenger commissions are recognized in operating expense on our Consolidated Statements of Operations when the related revenue is recognized.

***Stock-Based Compensation***

We measure the cost of employee services in exchange for an award of equity instruments based on the grant-date fair value of the award. The fair value of our stock options is estimated using an option pricing model. The cost of equity awards granted to employees is recognized over the period during which an employee is required to provide service in exchange for the award (usually the vesting period of the award).

***Reclassifications***

We reclassified certain prior period amounts, none of which were material, to conform to our current period presentation. The reclassifications to the Consolidated Statements of Cash Flow were within cash flows from operating activities and do not impact total net cash provided by or used in operating activities for any period. The adjustments to the Consolidated Statements of Operations do not impact total operating expense or net income for any period.

We reclassified travel and incidental expenses, primarily crew meals and lodging expenses, from salaries and related costs to other operating expense. These expenses amount to \$308 million for the year ended December 31, 2008, \$173 million for the eight months ended December 31, 2007 and \$82 million for the four months ended April 30, 2007. We also adjusted our Consolidated Statements of Operations for certain costs incurred to provide services to our Contract Carriers, excluding Comair, Compass and Mesaba; these costs are recorded as a reduction to salaries and related costs and contracted services, as appropriate, rather than as a reduction to other operating expense. These costs amount to \$256 million for the year ended December 31, 2008, \$181 million for the eight months ended December 31, 2007 and \$80 million for the four months ended April 30, 2007.

**Table of Contents****NOTE 2. NORTHWEST MERGER**

On the Closing Date, Northwest became a wholly-owned subsidiary of Delta. Northwest was a major air carrier that provided scheduled air transportation for passengers and cargo throughout the U.S. and around the world.

We believe the Merger better positions us to manage through economic cycles and volatile fuel prices, invest in our fleet, improve services for customers and achieve our strategic objectives. We also believe the Merger will generate significant annual revenue and cost synergies from more effective aircraft utilization, a more comprehensive and diversified route system and reduced overhead and improved operational efficiency.

As a result of the Merger, each share of Northwest common stock outstanding on the Closing Date or issuable under Northwest's Plan of Reorganization was converted into the right to receive 1.25 shares of Delta common stock. We issued, or expect to issue, a total of 339 million shares of Delta common stock for these purposes, or approximately 41% of the sum of the shares of Delta common stock (1) outstanding on the Closing Date (including shares issued to Northwest stockholders in the Merger), (2) issuable in exchange for shares of Northwest common stock reserved for issuance under Northwest's Plan of Reorganization, (3) reserved for issuance under Delta's Plan of Reorganization and (4) issuable to our employees in connection with the Merger.

The purchase price paid to effect the Merger was allocated to the tangible and identifiable intangible assets acquired and liabilities assumed from Northwest based on their estimated fair values as of the Closing Date. The Merger was valued at \$3.4 billion. This amount was derived from (1) the 339 million shares of Delta common stock we issued or expect to issue, as discussed above, at a price of \$9.60 per share, the average closing price of our common stock on the New York Stock Exchange for the five consecutive trading days that include the two trading days before, the day of and the two trading days after the public announcement on April 14, 2008 of the then planned Merger and (2) capitalized Merger-related transaction costs. The purchase price also included the fair value of Delta stock options and other equity awards issued on the Closing Date in exchange for similar securities of Northwest. Northwest stock options and other equity awards vested on the Closing Date and were assumed by Delta and modified to provide for the purchase of Delta common stock. The number of shares and, if applicable, the price per share were adjusted for the 1.25 exchange ratio. Vested stock options held by employees of Northwest were considered part of the purchase price.

The purchase price was calculated as follows:

(in millions, except per share data)

Shares of Northwest common stock exchanged	271
Exchange ratio	1.25
Shares of Delta common stock issued or issuable	339
Price per share	\$ 9.60
Fair value of Delta common stock issued or issuable	\$3,251
Fair value of outstanding Northwest stock options	18
Delta transaction costs	84
Total purchase price	\$3,353

**Table of Contents**

The table below represents the allocation of the total consideration to tangible and intangible assets acquired and liabilities assumed from Northwest in the Merger based on our estimate of their respective fair values on the Closing Date:

(in millions)

Cash and cash equivalents	\$ 2,441
Other current assets	2,732
Property and equipment	8,536
Goodwill	4,632
Identifiable intangible assets	2,701
Other noncurrent assets	292
Long-term debt and capital leases	(6,239)
Pension and postretirement related benefits	(4,010)
Air traffic liability and frequent flyer deferred revenue	(3,802)
Other liabilities assumed	(3,930)
<b>Total purchase price</b>	<b>\$ 3,353</b>

The excess of the purchase price over the fair values of the tangible and identifiable intangible assets acquired and liabilities assumed from Northwest in the Merger was allocated to goodwill. We believe that the portion of the purchase price attributable to goodwill represents the benefits expected to be realized from the Merger, as discussed above. This goodwill is not deductible or amortizable for tax purposes.

The following table summarizes the identifiable intangible assets acquired:

(in millions)	<b>Weighted- Average Life in Years</b>	<b>Gross Carrying Amount</b>
<b>Indefinite-lived intangible assets:</b>		
International routes and slots	N/A	\$ 2,140
SkyTeam alliance	N/A	380
Domestic routes and slots	N/A	110
Other	N/A	1
<b>Total indefinite-lived intangible assets</b>		<b>\$ 2,631</b>
<b>Definite-lived intangible assets:</b>		
Northwest tradename	1.5	40
Marketing agreements	14	26
Domestic routes and slots	1	4
<b>Total definite-lived intangible assets</b>	<b>6</b>	<b>\$ 70</b>
<b>Total identifiable intangible assets</b>		<b>\$ 2,701</b>

The following unaudited pro forma combined results of operations give effect to the Merger as if it had occurred at the beginning of the periods presented. The unaudited pro forma combined results of operations do not purport to

represent Delta's consolidated results of operations had the Merger occurred on the dates assumed, nor are these results necessarily indicative of Delta's future consolidated results of operations. We expect to realize significant benefits from integrating the operations of Delta and Northwest, as discussed above, and to incur certain one-time cash costs. The unaudited pro forma combined results of operations do not reflect these benefits or costs. Additionally, to improve the comparability of the information presented, the unaudited pro forma combined results of operations for the year ended December 31, 2007 include pro forma historical results of operations of Delta and Northwest adjusted to reflect (1) the impact of fresh start reporting as if both companies had emerged from bankruptcy on January 1, 2007 and (2) changes in accounting principles as if adoption had occurred on January 1, 2007.

**Table of Contents**

(in millions, except per share data)	<b>Year Ended December 31,</b>	
	<b>2008<sup>(1)(2)</sup></b>	<b>2007</b>
Operating revenue	\$34,288	\$31,781
Net (loss) income	(14,706)	601
Basic and diluted (loss) earnings per share	(18.13)	0.74

(1) Includes a \$1.1 billion one-time primarily non-cash charge related to the issuance or vesting of employee equity awards in connection with the Merger.

(2) Includes \$11.6 billion in non-cash charges from impairments of goodwill and other intangible assets for Delta and Northwest prior to the Closing Date. For additional information, see Note 5.

**NOTE 3. FAIR VALUE MEASUREMENTS**

Fair value is defined as an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. Fair value is a market-based measurement that is determined based on assumptions that market participants would use in pricing an asset or liability. A three-tier fair value hierarchy is used to prioritize the inputs in measuring fair value as follows:

*Level 1.* Observable inputs such as quoted prices in active markets;

*Level 2.* Inputs, other than quoted prices in active markets, that are observable either directly or indirectly; and

*Level 3.* Unobservable inputs in which there is little or no market data, which require the reporting entity to develop its own assumptions.

Assets and liabilities measured at fair value are based on one or more of three valuation techniques identified in the tables below. Where more than one technique is noted, individual assets or liabilities were valued using one or more

of the noted techniques. The valuation techniques are as follows:

- (a) *Market approach.* Prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities;
- (b) *Cost approach.* Amount that would be required to replace the service capacity of an asset (replacement cost); and
- (c) *Income approach.* Techniques to convert future amounts to a single present amount based on market expectations (including present value techniques, option-pricing and excess earnings models).

***Assets and Liabilities Measured at Fair Value on a Recurring Basis***

(in millions)	<b>December 31, 2009</b>	<b>Quoted Prices In Active Markets (Level 1)</b>	<b>Significant Other Observable Inputs (Level 2)</b>	<b>Significant Unobservable Inputs (Level 3)</b>	<b>Valuation Technique</b>
Cash equivalents	\$ 4,335	\$ 4,335	\$	\$	(a)
Short-term investments	71			71	(c)
Restricted cash equivalents	435	435			(a)
Long-term investments	129			129	(c)
Hedge derivatives asset, net	108		108		(a)(c)

(in millions)	<b>December 31, 2008</b>	<b>Quoted Prices In Active Markets (Level 1)</b>	<b>Significant Other Observable Inputs (Level 2)</b>	<b>Significant Unobservable Inputs (Level 3)</b>	<b>Valuation Technique</b>
Cash equivalents	\$4,020	\$ 4,020	\$	\$	(a)
Short-term investments	212			212	(c)
Restricted cash equivalents	128	128			(a)
Long-term investments	121			121	(c)
Hedge derivatives liability, net	(1,109)		(18)	(1,091)	(a)(c)

**Table of Contents**

*Cash Equivalents and Restricted Cash Equivalents.* Short-term, highly liquid investments with maturities of three months or less when purchased, which primarily consist of money market funds, treasury bills and time deposits, are classified as cash equivalents. These investments are recorded at cost, which approximates fair value.

*Short-Term Investments.* At December 31, 2009 and 2008, our short-term investments were comprised of an investment in the Primary Fund, a money market fund that is undergoing an orderly liquidation. We record these investments as available-for-sale securities at fair value.

At December 31, 2009 and 2008, the fair value of our investment in the Primary Fund was \$71 million and \$212 million, respectively. At December 31, 2009, the cost of our remaining investment was \$84 million. In mid-September 2008, the net asset value of the Primary Fund decreased below \$1 per share because the Primary Fund valued at zero its holdings of debt securities issued by Lehman Brothers Holdings, Inc. ( Lehman Brothers ), which filed for bankruptcy on September 15, 2008. Accordingly, we recorded an other than temporary impairment of \$13 million as an unrealized loss to the cost basis of our pro rata share of the estimated loss in this investment.

During 2008, due to uncertainty regarding the timing of the distribution of our holdings in the Primary Fund and the amount expected to be received from the distribution, we changed our valuation technique for the Primary Fund to an income approach using a discounted cash flow model. Accordingly, our short-term investments at December 31, 2008, comprised of these securities, changed from Level 1 to Level 3 since initial valuation upon acquisition.

On January 29, 2010, we received \$73 million in principal from the Primary Fund under a court approved plan of distribution. Combined with previous distributions from the Primary Fund, we have now received 99% of our original investment.

*Long-Term Investments.* We record our investments in student loan backed auction rate securities as available-for-sale securities at fair value. At December 31, 2009 and 2008, the fair value of our student loan backed auction rate securities was \$45 million and \$38 million, respectively. The cost of these investments was \$45 million.

We record our investments in insured auction rate securities as trading securities at fair value. At December 31, 2009 and 2008, the fair value of our insured auction rate securities was \$83 million. The cost of these investments was \$110 million.

Due to the protracted failure in the auction process and contractual maturities averaging 31 years for our student loan backed auction rate securities and 26 years for our insured auction rate securities, we have classified our auction rate securities as long-term within other noncurrent assets on our Consolidated Balance Sheets.

Because auction rate securities are not actively traded, fair values were estimated by discounting the cash flows expected to be received over the remaining maturities of the underlying securities. We based the valuations on our assessment of observable yields on instruments bearing comparable risks and consider the creditworthiness of the underlying debt issuer. Changes in market conditions could result in further adjustments to the fair value of these securities.

*Hedge Derivatives.* Our results of operations are significantly impacted by changes in aircraft fuel prices, interest rates and foreign currency exchange rates. In an effort to manage our exposure to these risks, we periodically enter into derivative instruments, including fuel, interest rate and foreign currency hedges. These derivative instruments are comprised of contracts that are privately negotiated with counterparties without going through a public exchange. Accordingly, our fair value assessments give consideration to the risk of counterparty default (as well as our own credit risk).

*Aircraft Fuel Derivatives.* Our aircraft fuel derivative instruments consist of crude oil, heating oil and jet fuel swap, collar, and call option contracts. Swap contracts are valued under the income approach using a discounted cash flow model based on data either readily observable or derived from public markets. Accordingly, we have classified these contracts in Level 2.

Option contracts are valued under the income approach using option pricing models. Historically, we have based our valuation assessments for our option contracts on data either readily observable in public markets, derived from public markets or provided by counterparties who regularly trade in public markets. During 2008, we reevaluated certain valuation inputs used for our option contracts. As a result, we reclassified these contracts from Level 2 to Level 3 since valuation at December 31, 2007. During 2009, we implemented



systems that better provide for the evaluation of these inputs against market data and we no longer rely on data provided by counterparties as a source for our valuation assessments. Accordingly, we believe a reclassification of our option contracts to Level 2 is appropriate.

*Interest Rate Derivatives.* Our interest rate derivative instruments consist of swap and call option contracts and are valued primarily based on data readily observable in public markets.

**Table of Contents**

*Foreign Currency Derivatives.* Our foreign currency derivative instruments consist of Japanese yen and Canadian dollar forward and collar contracts and are valued based on data readily observable in public markets.

*Plan Assets*

(in millions)	December 31, 2009	Quoted Prices In Active Markets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Valuation Technique
Common stock					
U.S.	\$ 1,661	\$ 1,661	\$	\$	(a)
Non-U.S.	842	842			(a)
Mutual funds					
U.S.	851	2	849		(a)
Non-U.S.	251		251		(a)
Non-U.S. emerging markets	335	55	280		(a)
Diversified fixed income	310		310		(a)
High yield	317		271	46	(a)(c)
Commingled funds					
U.S.	891		891		(a)
Non-U.S.	187		187		(a)
Non-U.S. emerging markets	86		86		(a)
Diversified fixed income	346		346		(a)
High yield	50		50		(a)
Alternative investments					
Limited partnerships	1,251			1,251	(a)(c)
Real estate and natural resources	336			336	(a)(c)
Fixed income	389		389		(a)(c)
Cash equivalents and other	649	43	606		(a)
<b>Total plan assets</b>	<b>\$ 8,752</b>	<b>\$ 2,603</b>	<b>\$4,516</b>	<b>\$ 1,633</b>	

*Common Stock.* Common stock is valued at the closing price reported on the active market on which the individual securities are traded.

*Mutual and Commingled Funds.* These funds are valued using the net asset value, which is based on quoted market prices of the underlying assets owned by the fund minus its liabilities and then divided by the number of shares outstanding.

*Alternative Investments.* The valuation of alternative investments requires significant judgment due to the absence of quoted market prices, the inherent lack of liquidity and the long-term nature of such assets; therefore these assets are generally classified in Level 3. Alternative investments include limited partnerships, real estate, oil and gas and timberland. Investments are valued based upon recommendations of our investment managers. The investment managers' values are from valuation models where one or more of the significant inputs into the model cannot be observed and which require the development of relevant assumptions. We also assess the potential for adjustment to the fair value of these investments due to the lag in the availability of data. In these cases, we solicit preliminary valuation updates at year-end from the investment managers and use that information and corroborating data from public markets to determine any needed adjustments to fair value.

*Fixed Income.* Investments include corporate bonds, government bonds, collateralized mortgage obligations, and other asset backed securities. These investments are generally valued at the bid price or the average of the bid and

asked price. Prices are obtained from independent pricing services and are based on pricing models, quoted prices of securities with similar characteristics, or broker quotes.

*Cash Equivalents and Other.* These investments primarily consist of short term investment funds, which are valued using the net asset value based on the value of the underlying assets minus the liabilities and then divided by the number of shares outstanding. Cash is not included in the table above.

**Table of Contents****Assets Measured at Fair Value on a Recurring Basis Using Significant Unobservable Inputs (Level 3)**

(in millions)	December 31, 2009		December 31, 2008
	Hedge Derivatives Asset, Net	Plan Assets	Hedge Derivatives Liability, Net
Balance at beginning of period	\$(1,091)	\$1,797	\$
Liabilities assumed from Northwest			(567)
Change in fair value included in earnings	(1,232)		(203)
Change in fair value included in other comprehensive income (loss)	1,230	(56)	(1,298)
Purchases and settlements, net	1,199	(108)	924
Transfers from/to Level 3	(106)		53
Balance at end of period	\$	\$1,633	\$(1,091)

(Losses) gains included in earnings above for hedge derivatives for the years ended December 31, 2009 and 2008 are recorded on our Consolidated Statements of Operations as follows:

(in millions)	December 31, 2009		December 31, 2008	
	Aircraft Fuel Expense and Related Taxes	Other (Expense) Income	Aircraft Fuel Expense and Related Taxes	Other (Expense) Income
Total (losses) gains included in earnings	\$(1,263)	\$ 31	\$(176)	\$(27)
Change in unrealized gains (losses) relating to assets and liabilities still held at end of period	\$	\$ 26	\$ (91)	\$ (5)

**Assets and Liabilities Measured at Fair Value on a Nonrecurring Basis***Goodwill and Other Intangible Assets*

(in millions)	December 31, 2009	December 31, 2008		Valuation Technique
	Significant Unobservable Inputs (Level 3)	Significant Unobservable Inputs (Level 3)	Total Impairment	
Goodwill <sup>(1)</sup>	\$ 9,787	\$9,731	\$6,939	(a)(b)(c)

Indefinite-lived intangible assets <sup>(2) (3)</sup>	4,304	4,314	314	(a)(c)
Definite-lived intangible assets <sup>(3)</sup>	525	630	43	(c)

- (1) In evaluating our goodwill for impairment, we first compare our one reporting unit's fair value to its carrying value. We estimate the fair value of our reporting unit by considering (1) our market capitalization, (2) any premium to our market capitalization an investor would pay for a controlling interest, (3) the potential value of synergies and other benefits that could result from such interest, (4) market multiple and recent transaction values of peer companies and (5) projected discounted future cash flows, if reasonably estimable.
- (2) We perform the impairment test for our indefinite-lived intangible assets by comparing the asset's fair value to its carrying value. Fair value is estimated based on (1) recent market

transactions, where available, (2) the lease savings method for airport slots (which reflects potential lease savings from owning slots rather than leasing them from another airline at market rates), (3) the royalty method for the Delta tradename (which assumes hypothetical royalties generated from using our tradename) or (4) projected discounted future cash flows.

- (3) We valued our identified intangible assets upon emergence from bankruptcy primarily using the income approach valuation technique. Key assumptions used in this valuation include:
- (1) management's projections of Delta's revenues, expenses and cash flows for future years;
  - (2) an estimated weighted average cost of capital of 10%;
  - (3) assumed discount rates

ranging from 12% to 15%, depending on the nature of the asset; and (4) a tax rate of 39.2%. Accordingly, the fair values are estimates, which are inherently subject to significant uncertainties, and actual results could vary significantly from these estimates.

**Table of Contents***Assets Acquired and Liabilities Assumed from Northwest*

(in millions)	<b>October 29, 2008</b>	<b>Significant Other Observable Inputs (Level 2)</b>	<b>Significant Unobservable Inputs (Level 3)<sup>(1)</sup></b>	<b>Valuation Technique</b>
Flight equipment	\$7,946	\$ 7,946	\$	(a)
Other property and equipment	590	590		(a)(b)
Goodwill <sup>(2)</sup>	4,632		4,632	(a)(b)(c)
Indefinite-lived intangible assets <sup>(2)</sup>	2,631		2,631	(a)(c)
Definite-lived intangible assets <sup>(2)</sup>	70		70	(c)
Other noncurrent assets	261	181	80	(a)(b)
Debt and capital leases	6,239	6,239		(a)(c)
WorldPerks deferred revenue <sup>(3)</sup>	2,034		2,034	(a)
Other noncurrent liabilities	224	224		(a)

(1) These valuations were based on the present value of future cash flows for specific assets derived from our projections of future revenue, expense and airline market conditions. These cash flows were discounted to their present value using a rate of return that considers the relative risk of not realizing the estimated annual cash flows and time value of money.

(2) Goodwill represents the excess of purchase price over the fair value of the tangible



and identifiable  
intangible assets  
acquired and  
liabilities assumed  
from Northwest in  
the Merger.

Indefinite-lived  
and definite-lived  
intangible assets  
are identified by  
type in Note 5.

Fair value  
measurements for  
goodwill and  
other intangible  
assets included  
significant  
unobservable  
inputs, which  
generally include  
a five-year  
business plan,  
12 months of  
historical  
revenues and  
expenses by city  
pair, projections  
of available seat  
miles, revenue  
passenger miles,  
load factors,  
operating costs  
per available seat  
mile and a  
discount rate.

One of the  
significant  
unobservable  
inputs underlying  
the intangible fair  
value  
measurements  
performed on the  
Closing Date is  
the discount rate.  
We determined  
the discount rate  
using the  
weighted average  
cost of capital of

the airline industry, which was measured using a Capital Asset Pricing Model ( CAPM ). The CAPM in the valuation of goodwill and indefinite-lived intangibles utilized a 50% debt and 50% equity structure. The historical average debt-to-equity structure of the major airlines since 1990 is also approximately 50% debt and 50% equity, which was similar to Northwest s debt-to-equity structure at emergence from Chapter 11. The return on debt was measured using a bid-to-yield analysis of major airline corporate bonds. The expected market rate of return for equity was measured based on the risk free rate, the airline industry beta and risk premiums based on the Federal Reserve Statistical Release H. 15 or Ibbotson® Stocks, Bonds, Bills, and Inflation® Valuation

Yearbook, Edition 2008. These factors resulted in a 13% discount rate.

- (3) The fair value of Northwest's WorldPerks Program liability was determined based on the estimated price that third parties would require us to pay for them to assume the obligation for miles expected to be redeemed under the WorldPerks Program. This estimated price was determined based on the weighted-average equivalent ticket value of a WorldPerks award, which is redeemed for travel on Northwest, Delta or a participating airline. The weighted-average equivalent ticket value contemplates differing classes of service, domestic and international itineraries and the carrier providing the award travel.

***Fair Value of Debt***

Market risk associated with our fixed and variable rate long-term debt relates to the potential reduction in fair value and negative impact to future earnings, respectively, from an increase in interest rates. The following table presents information about our debt:

(in millions)	<b>December 31, 2009</b>	<b>December 31, 2008</b>
Total debt at par value	\$ 18,068	\$ 17,865
Unamortized discount, net	(1,403)	(1,859)
Net carrying amount	\$ 16,665	\$ 16,006
Fair value <sup>(1)</sup>	\$ 15,427	\$ 12,695

(1) The aggregate fair value of debt was based primarily on reported market values and recently completed market transactions.

**Table of Contents****NOTE 4. RISK MANAGEMENT AND FINANCIAL INSTRUMENTS**

The following tables reflect the estimated fair value asset (liability) position of our hedge contracts:

(in millions, unless otherwise stated)	Notional Balance	Maturity Date	December 31, 2009			Hedge Margin Payable, net
			Assets	Hedge Derivatives Liability	Other Noncurrent Liabilities	
<b>Designated as hedges</b>						
Fuel hedge swaps, collars and call options	795 million gallons - crude oil, heating oil, jet fuel	January 2010 - December 2010	\$ 180	\$ (89)	\$	
Interest rate swaps and call options designated as cash flow hedges	\$ 1,478	September 2010 - May 2019	2	(38)	(9)	
Foreign currency exchange forwards	55.8 billion Japanese Yen; 295 million Canadian Dollars	January 2010 - September 2012	1	(12)	(12)	
<b>Total derivative instruments</b>			\$ 183	\$ (139)	\$ (21)	\$ (10)

(in millions, unless otherwise stated)	Notional Balance	Maturity Date	December 31, 2008			Hedge Margin Receivable
			Assets	Hedge Accounts Payable	Derivative Liability	
<b>Designated as hedges</b>						
Fuel hedge swaps, collars and call options <sup>(1)</sup>	1.9 billion gallons - crude oil, heating oil, jet fuel	January 2009 - December 2010	\$ 26	\$ (66)	\$ (849)	\$
Interest rate swaps designated as fair value hedges <sup>(2)</sup>	\$ 1,000	September 2011 - July 2012	91			
Interest rate swaps and call options designated as cash flow hedges <sup>(3)</sup>	\$ 1,700	December 2009 - May 2019			(32)	(63)

Foreign currency exchange forwards and collars <sup>(3)</sup>	45.0 billion Japanese Yen	January - December 2009				(48)	
<b>Total designated Not designated as hedges</b>			117	(66)	(929)	(63)	
Fuel swap and collar contracts <sup>(3)</sup>	180 million gallons - crude oil, heating oil, jet fuel	January - June 2009			(119)	(318)	
<b>Total not designated</b>				(119)	(318)		
<b>Total derivative instruments</b>			\$ 117	\$ (185)	\$ (1,247)	\$ (63)	\$ 1,139

(1) Includes \$163 million in hedges assumed from Northwest in the Merger.

(2) Includes \$17 million in accrued interest receivables related to these interest rate swaps. In accordance with fair value hedge accounting, the carrying value of our long-term debt at December 31, 2008 included \$74 million of fair value adjustments.

(3) Represents derivative contracts assumed from Northwest in the Merger.



**Table of Contents*****Aircraft Fuel Price Risk******Hedge Position***

Our results of operations are materially impacted by changes in aircraft fuel prices. In an effort to manage our exposure to this risk, we periodically enter into derivative instruments comprised of crude oil, heating oil and jet fuel swap, collar and call option contracts to hedge a portion of our projected aircraft fuel requirements, including those of our Contract Carriers under capacity purchase agreements. As of December 31, 2009, our open fuel hedge contracts had an estimated fair value asset position of \$179 million, which is recorded in prepaid expenses and other on our Consolidated Balance Sheet. As of December 31, 2009, we have hedged approximately 20% of our projected fuel consumption for 2010.

In the Merger, we assumed all of Northwest's outstanding fuel hedge contracts. On the Closing Date, we designated certain of Northwest's derivative instruments, comprised of crude oil collar and swap contracts, as hedges. All Northwest fuel hedge contracts settled as of June 30, 2009.

***Hedge Gains (Losses)***

Gains (losses) recorded on our Consolidated Financial Statements related to our fuel hedge contracts are as follows:

(in millions)	Effective Portion Recognized in Other Comprehensive Income (Loss)				Effective Portion Reclassified from Accumulated Other Comprehensive Loss to Earnings			
	Successor		Predecessor		Successor		Predecessor	
	Year Ended		Eight Months Ended		Year Ended		Eight Months Ended	
	December 31, 2009	December 31, 2008	December 31, 2007	April 30, 2007	December 31, 2009	December 31, 2008 <sup>(4)</sup>	December 31, 2007	April 30, 2007
<b>Designated as hedges</b>								
Fuel hedge swaps, collars and call options <sup>(1)</sup>	\$ 1,268	\$ (1,268)	\$ 27	\$ 69	\$ (1,344)	\$ 26	\$ 59	\$ (8)
Interest rate swaps and call options designated as cash flow hedges <sup>(2)</sup>	51	(94)						
Foreign currency exchange forwards and collars <sup>(3)</sup>	11	(33)			(6)			
<b>Total designated</b>	\$ 1,330	\$ (1,395)	\$ 27	\$ 69	\$ (1,350)	\$ 26	\$ 59	\$ (8)



- (1) Gains and losses on fuel hedge contracts reclassified from accumulated other comprehensive loss are recorded in aircraft fuel and related taxes.
- (2) Losses on interest rate swaps and call options reclassified from accumulated other comprehensive loss are recorded in interest expense.
- (3) Losses on foreign currency exchange contracts reclassified from accumulated other comprehensive loss are recorded in passenger and cargo revenue.
- (4) We recorded a mark-to-market adjustment of \$91 million related to Northwest derivative contracts settling in 2009 that were not designated as

hedges for the  
year ended  
December 31,  
2008.

Ineffectiveness gains (losses) recognized on our fuel hedge contracts in other (expense) income on our Consolidated Statements of Operations was \$57 million and \$(20) million for the years ended December 31, 2009 and 2008, respectively, \$(13) million for the eight months ended December 31, 2007 and \$14 million for the four months ended April 30, 2007.

We recorded a loss of \$15 million to aircraft fuel and related taxes on our Consolidated Statements of Operations for the year ended December 31, 2009 related to Northwest derivative contracts that were not designated as hedges. As of December 31, 2009, we recorded in other comprehensive loss on our Consolidated Balance Sheet \$15 million of net gains on our hedge contracts scheduled to settle in the next 12 months.

**Table of Contents**

In September 2008, one of our fuel hedge contract counterparties, Lehman Brothers, filed for bankruptcy. As a result, we terminated our fuel hedge contracts with Lehman Brothers prior to their scheduled settlement dates. Additionally, during the December 2008 quarter, we terminated certain fuel hedge contracts with other counterparties to reduce our exposure to projected fuel hedge losses due to the decrease in crude oil prices. We recorded an unrealized loss of \$324 million, which represents the effective portion of these terminated contracts at the date of settlement, in accumulated other comprehensive loss on our Consolidated Balance Sheet. These losses were reclassified in the Consolidated Statements of Operations in accordance with their original contract settlement dates through December 2009. The ineffective portion of these contracts at the date of settlement resulted in an \$11 million charge, which we recorded to other (expense) income on our Consolidated Statement of Operations for the year ended December 31, 2008.

Prior to the adoption of fresh start reporting, we recorded as a component of stockholders' deficit a \$46 million unrealized gain related to our fuel hedging program. This gain would have been recognized as an offset to aircraft fuel expense and related taxes as the underlying fuel hedge contracts were settled. However, as required by fresh start reporting, our accumulated stockholders' deficit and accumulated other comprehensive loss were reset to zero. Accordingly, fresh start reporting adjustments eliminated the unrealized gain and increased aircraft fuel expense and related taxes by \$46 million for the eight months ended December 31, 2007.

***Interest Rate Risk***

Our exposure to market risk from adverse changes in interest rates is associated with our long-term debt obligations, cash portfolio, workers' compensation obligations and pension, postemployment and postretirement benefits. Market risk associated with our fixed and variable rate long-term debt relates to the potential reduction in fair value and negative impact to future earnings, respectively, from an increase in interest rates.

*Cash Flow Hedges.* In the Merger, we assumed Northwest's outstanding interest rate swap and call option agreements. On the Closing Date, we designated these derivative instruments as cash flow hedges for purposes of converting our interest rate exposure on a portion of our debt portfolio from a floating rate to a fixed rate. The floating rates are based on three month LIBOR plus a margin. These interest rate swap and call option agreements had a net fair value loss of \$45 million at December 31, 2009.

*Fair Value Hedges.* During the June 2008 quarter, we entered into interest rate swap agreements designated as fair value hedges with an aggregate notional amount of \$1.0 billion to convert our interest rate exposure on a portion of our debt portfolio from a fixed rate to a floating rate. These interest rate swap agreements had a fair value gain of \$74 million and a corresponding interest receivable of \$17 million, which were recorded in other noncurrent assets and accounts receivable, respectively, on our Consolidated Balance Sheet at December 31, 2008. In accordance with fair value accounting, the carrying value of our long-term debt at December 31, 2008 included \$74 million of fair value adjustments.

During the June 2009 quarter, we terminated our interest rate swaps designated as fair value hedges, resulting in \$65 million in cash proceeds from counterparties. Due to the fair value gain position of these swaps at the date of termination, we recorded a deferred gain of \$44 million. This gain will be amortized through 2012, the remaining life of the debt, using an effective-interest method and recorded to interest expense. As of December 31, 2009, \$35 million of this gain had yet to be amortized.

*Other Matters.* Market risk associated with our cash portfolio relates to the potential decline in interest income from a decrease in interest rates. Workers' compensation obligation risk relates to the potential increase in our future obligations and expenses from a decrease in interest rates used to discount these obligations. Pension, postemployment and postretirement benefits risk relates to the potential increase in our benefit obligations, funding and expenses from a decrease in interest rates.

***Foreign Currency Exchange Rate Risk***

We are subject to foreign currency exchange rate risk because we have revenue and expense denominated in foreign currencies, primarily the Japanese yen and the Canadian dollar. To manage exchange rate risk, we attempt to execute both our international revenue and expense transactions in the same foreign currency to the extent practicable. From time to time, we may also enter into foreign currency options and forward contracts.

In the Merger, we assumed Northwest's outstanding foreign currency derivative instruments. On the Closing Date, we designated certain of these derivative instruments, comprised of Japanese yen forward and collar contracts, as cash flow hedges. All Northwest foreign currency derivative instruments settled as of December 31, 2009.

**Table of Contents**

As of December 31, 2009, we have hedged approximately 29%, 21% and 5% of Japanese yen-denominated, and 24%, 15% and 4% of anticipated Canadian dollar-denominated, cash flows from sales in 2010, 2011 and 2012, respectively. These foreign currency derivative instruments had a net fair value loss of \$23 million at December 31, 2009.

**Credit Risk**

To manage credit risk associated with our aircraft fuel price, interest rate and foreign currency hedging programs, we select counterparties based on their credit ratings and limit our exposure to any one counterparty. We also monitor the market position of these programs and our relative market position with each counterparty.

Due to the estimated fair value position of our fuel hedge contracts, we received \$17 million in fuel hedge margin from counterparties and provided \$7 million in fuel hedge margin to counterparties as of December 31, 2009.

Our accounts receivable are generated largely from the sale of passenger airline tickets and cargo transportation services. The majority of these sales are processed through major credit card companies, resulting in accounts receivable that may be subject to certain holdbacks by the credit card processors.

We also have receivables from the sale of mileage credits under our SkyMiles Program to participating airlines and non-airline businesses such as credit card companies, hotels and car rental agencies. We believe the credit risk associated with these receivables is minimal and that the allowance for uncollectible accounts that we have provided is appropriate.

**Self-Insurance Risk**

We self-insure a portion of our losses from claims related to workers' compensation, environmental issues, property damage, medical insurance for employees and general liability. Losses are accrued based on an estimate of the ultimate aggregate liability for claims incurred, using independent actuarial reviews based on standard industry practices and our historical experience. A portion of our projected workers' compensation liability is secured with restricted cash collateral.

**NOTE 5. GOODWILL AND OTHER INTANGIBLE ASSETS**

The following table reflects the changes in the carrying amount of goodwill for the years ended December 31, 2008 and 2009:

(in millions)	<b>Gross Carrying Amount</b>	<b>Impairment</b>	<b>Net</b>
Balance at January 1, 2008	\$12,104	\$	\$12,104
Impairment		(6,939)	(6,939)
Northwest Merger	4,572		4,572
Other	(6)		(6)
Balance at December 31, 2008	16,670	(6,939)	9,731
Northwest Merger	60		60
Other	(4)		(4)
Balance at December 31, 2009	\$16,726	\$(6,939)	\$ 9,787

During 2008, we experienced a significant decline in market capitalization primarily from record high fuel prices and overall airline industry conditions. In addition, the announcement of our intention to merge with Northwest established a stock exchange ratio based on the relative valuation of Delta and Northwest (see Note 2). We determined that these factors combined with further increases in fuel prices were an indicator that a goodwill impairment test was required. As a result, we estimated fair value based on a discounted projection of future cash flows, supported with a

market-based valuation. We determined that goodwill was impaired and recorded a non-cash charge of \$6.9 billion for the year ended December 31, 2008. In estimating fair value, we based our estimates and assumptions on the same valuation techniques employed and levels of inputs used to estimate the fair value of goodwill upon adoption of fresh start reporting.

**Table of Contents**

We also recorded a non-cash charge of \$357 million (\$238 million after tax) for the year ended December 31, 2008 to reduce the carrying value of certain intangible assets based on their revised estimated fair values. This charge was included in impairment of goodwill and other intangible assets on our Consolidated Statement of Operations for the year ended December 31, 2008.

The following tables reflect the carrying amount of intangible assets at December 31, 2009 and 2008:

***Indefinite-Lived Intangible Assets***

(in millions)	<b>Carrying Amount December 31, 2009</b>	<b>Carrying Amount December 31, 2008</b>
International routes and slots	\$ 2,290	\$ 2,300
Delta tradename	850	850
SkyTeam alliance	661	661
Domestic routes and slots	500	500
Other	3	3
Total	\$ 4,304	\$ 4,314

***Definite-Lived Intangible Assets***

(in millions)	<b>Estimated Life in Year(s)</b>	<b>December 31, 2009</b>		<b>December 31, 2008</b>	
		<b>Gross Carrying Amount</b>	<b>Accumulated Amortization</b>	<b>Gross Carrying Amount</b>	<b>Accumulated Amortization</b>
Marketing agreements	1 to 18	\$730	\$ (370)	\$737	\$ (312)
Contracts	17 to 34	193	(36)	193	(24)
Northwest tradename	2	40	(32)	40	(7)
Customer relationships	4	9	(9)	9	(9)
Domestic routes and slots	1	4	(4)	4	(1)
Other	1			1	(1)
Total		\$976	\$ (451)	\$984	\$ (354)

Total amortization expense recognized for the years ended December 31, 2009 and 2008, the eight months ended December 31, 2007 and the four months ended April 30, 2007 was \$97 million, \$207 million, \$147 million and \$1 million, respectively. The following table summarizes the expected amortization expense for our definite-lived intangible assets:

**Years Ending December 31,**

(in millions)

2010	\$ 79
2011	70
2012	69
2013	68

2014	67
Thereafter	172
Total	\$525



**Table of Contents****NOTE 6. DEBT**

In 2009, we entered into the following financing transactions:

Senior Secured Credit Facilities due 2013;

Senior Secured Notes due 2014;

Senior Second Lien Notes due 2015;

Bank Revolving Credit Facilities due 2010 and 2012;

2009-1 EETC; and

Clayton County Bonds, Series 2009.

The Senior Secured Credit Facilities due 2013, the Senior Secured Notes due 2014 and the Senior Second Lien Notes due 2015 are guaranteed by substantially all of our domestic subsidiaries and are secured by our Pacific route authorities and certain related assets. A portion of the net proceeds from these transactions was used to repay in full the Bank Credit Facility due 2010 with the remainder of the proceeds used for general corporate purposes. The Bank Revolving Credit Facilities due 2010 and 2012 are also guaranteed by substantially all of our domestic subsidiaries and secured by certain aircraft, engines and related assets.

The 2009-1 EETC was used to prepay \$342 million of existing mortgage financings with respect to two B-737-700 aircraft and three B-777-200LR aircraft that were delivered and financed in 2009 (the 2009 Aircraft ) and for general corporate purposes. The remaining \$347 million will be used to repay a portion of the refinancing of 10 B-737-800 aircraft, nine B-757-200 aircraft and three 767-300ER aircraft that currently secure our 2000-1 EETC (the 2001 Aircraft ) after the maturity of the 2000-1 EETC in November 2010. Accordingly, we reclassified \$347 million of the 2000-1 EETC principal from current maturities to long-term.

Our obligations in connection with the Clayton County Bonds, Series 2009 are not secured. The proceeds from this transaction are available to be used for general corporate purposes.

The following table summarizes our debt at December 31, 2009 and 2008:

(in millions)	<b>December 31,</b>	
	<b>2009</b>	<b>2008</b>
Senior Secured Exit Financing Facilities due 2012 and 2014	\$ 2,444	\$ 2,448
Senior Secured Credit Facilities due 2013	249	
Senior Secured Notes due 2014	750	
Senior Second Lien Notes due 2015	600	
Bank Revolving Credit Facilities due 2010 and 2012		
Bank Credit Facility due 2010		904
Other Financing Arrangements		
Certificates due in installments from 2010 to 2023	5,709	5,844
Aircraft financings due in installments from 2010 to 2025	6,005	6,224
Other secured financings due in installments from 2010 to 2031	911	1,180
<b>Total secured debt</b>	<b>16,668</b>	<b>16,600</b>
American Express Agreement	1,000	1,000
Clayton County Bonds, Series 2009 due in installments from 2014 to 2035	150	
Other unsecured debt due in installments from 2010 to 2030	250	265

Total unsecured debt	1,400	1,265
Total secured and unsecured debt	18,068	17,865
Unamortized discount, net <sup>(1)</sup>	(1,403)	(1,859)
Total debt	16,665	16,006
Less: current maturities	(1,445)	(1,068)
Total long-term debt	\$ 15,220	\$ 14,938

(1) This item includes a reduction in the carrying value of (1) Northwest's debt as a result of purchase accounting related to the Merger and (2) the debt recorded in connection with a multi-year extension of our co-brand credit card relationship with American Express (the American Express Agreement). This item also includes fair value adjustments to our long-term debt in connection with our adoption of fresh start reporting upon emergence from bankruptcy. These adjustments will be amortized to interest expense over the

remaining  
maturities of the  
respective debt.

**Table of Contents*****Senior Secured Exit Financing Facilities due 2012 and 2014***

In connection with Delta's emergence from bankruptcy in April 2007, we entered into a senior secured exit financing facility (the Senior Secured Exit Financing Facilities) to borrow up to \$2.5 billion. The Senior Secured Exit Financing Facilities consist of a \$1.0 billion first-lien revolving credit facility (the Exit Revolving Facility), a \$600 million first-lien synthetic revolving facility (the Synthetic Facility) (together with the Exit Revolving Facility, the First-Lien Facilities), and a \$900 million second-lien term loan facility (the Term Loan or the Second-Lien Facility). During 2008, we borrowed the entire amount of the Exit Revolving Facility. Borrowings under the First-Lien Facilities are due in April 2012 and borrowings under the Second-Lien Facility are due in April 2014. As of December 31, 2009, the Senior Secured Exit Financing Facilities had interest rates ranging from 2.3% to 3.5% per annum.

Our obligations under the Senior Secured Exit Financing Facilities are guaranteed by substantially all of our domestic subsidiaries (the Guarantors). The Senior Secured Exit Financing Facilities and the related guarantees are secured by liens on substantially all of our and the Guarantors' present and future assets that do not secure other financings (the Collateral). The First-Lien Facilities are secured by a first priority security interest in the Collateral. The Second-Lien Facility is secured by a second priority security interest in the Collateral.

The Senior Secured Exit Financing Facilities include affirmative, negative and financial covenants that restrict our ability to, among other things, incur additional secured indebtedness, make investments, sell or otherwise dispose of assets if not in compliance with the collateral coverage ratio tests, pay dividends or repurchase stock. These covenants may have a material adverse impact on our operations. The Senior Secured Exit Financing Facilities contain financial covenants that require us to:

maintain a minimum fixed charge coverage ratio (defined as the ratio of (1) earnings before interest, taxes, depreciation, amortization and aircraft rent, and subject to other adjustments to net income (EBITDAR) to (2) the sum of gross cash interest expense, cash aircraft rent expense and the interest portion of our capitalized lease obligations, for successive trailing 12-month periods ending at each quarter-end date through the maturity date of the respective Senior Secured Exit Financing Facilities), which minimum ratio is 1.20:1 in the case of the First-Lien Facilities and 1.02:1 in the case of the Second-Lien Facility;

maintain unrestricted cash, cash equivalents and permitted investments of not less than \$750 million in the case of the First-Lien Facilities and \$650 million in the case of the Second-Lien Facility;

maintain a minimum total collateral coverage ratio (defined as the ratio of (1) certain of the Collateral that meets specified eligibility standards (Eligible Collateral) to (2) the sum of the aggregate outstanding exposure under the First-Lien Facilities and the Second-Lien Facility and the aggregate termination value of certain hedging agreements) of 125% at all times; and

in the case of the First-Lien Facilities, also maintain a minimum first-lien collateral coverage ratio (together with the total collateral coverage ratio described above, the collateral coverage ratios) (defined as the ratio of (1) Eligible Collateral to (2) the sum of the aggregate outstanding exposure under the First Lien Facilities and the aggregate termination value of certain hedging agreements) of 175% at all times.

If the collateral coverage ratios are not maintained, we must either provide additional collateral to secure our obligations, or we must repay the loans under the Senior Secured Exit Financing Facilities by an amount necessary to maintain compliance with the collateral coverage ratios.

The Senior Secured Exit Financing Facilities contain events of default customary for senior secured exit financings, including cross-defaults to other material indebtedness and certain change of control events. The Senior Secured Exit Financing Facilities also include events of default specific to our business, including the suspension of all or substantially all of our flights and other operations for more than two consecutive days (other than as a result of a Federal Aviation Administration suspension due to extraordinary events similarly affecting other major U.S. air carriers). Upon the occurrence of an event of default, the outstanding obligations under the Senior Secured Exit Financing Facilities may be accelerated and become due and payable immediately and our cash may become

restricted.

***Senior Secured Credit Facilities due 2013***

In 2009, we entered into a first-lien revolving credit facility in the aggregate principal amount of \$500 million (the Revolving Facility ) and a first-lien term loan facility in the aggregate principal amount of \$250 million (the Term Facility ) and collectively with the Revolving Facility, the Senior Secured Credit Facilities ). The Senior Secured Credit Facilities are guaranteed by the Guarantors and are secured by a first lien on our Pacific route authorities and certain related assets (the Pacific Collateral ). Lenders under the Senior Secured Credit Facilities and holders of the Senior Secured Notes (as described below) have equal rights to payment and collateral.

**Table of Contents**

Borrowings under the Term Facility must be repaid in an amount equal to 1% of the original principal amount of the term loans annually (to be paid in equal quarterly installments), with the balance of the term loans due and payable in September 2013. Borrowings under the Term Facility bear interest at a variable rate equal to LIBOR or another index rate, in each case plus a specified margin. As of December 31, 2009, the Term Facility had an interest rate of 8.8% per annum.

In 2009, we borrowed and subsequently repaid the entire amount of the Revolving Facility, which matures in March 2013. Borrowings under the Revolving Facility can be prepaid without penalty and amounts prepaid can be reborrowed. Borrowings under the Revolving Facility bear interest at a variable rate equal to LIBOR or another index rate, in each case plus a specified margin. As of December 31, 2009, the Revolving Facility was undrawn.

The Senior Secured Credit Facilities contain affirmative and negative covenants and default provisions that are substantially similar to the ones described under Senior Secured Exit Financing Facilities above. The Senior Secured Credit Facilities also contain financial covenants that require us to:

maintain a minimum fixed charge coverage ratio (defined as the ratio of (1) EBITDAR (excluding gains and losses arising under fuel hedging arrangements incurred prior to the closing date of the Senior Secured Credit Facilities) to (2) the sum of cash interest expense plus cash aircraft rent expense plus the interest portion of Delta's capitalized lease obligations) in each case for the 12-month period ending as of the last day of each fiscal quarter of not less than 1.20 to 1;

maintain a minimum collateral coverage ratio (defined as the ratio of aggregate current fair market value of the collateral to the sum of the aggregate outstanding exposure under the Senior Secured Credit Facilities and certain obligations with equal rights to payment and collateral and the aggregate principal amount of the outstanding Senior Secured Notes) of 1.60:1; and

maintain unrestricted cash, cash equivalents and short-term investments of not less than \$2 billion.

The Senior Secured Credit Facilities also contain mandatory prepayment provisions that require us in certain instances to prepay obligations under the Senior Secured Credit Facilities in connection with dispositions of collateral. In addition, if the collateral coverage ratio is less than 1.60:1, we must either provide additional collateral in the form of cash or additional routes and slots to secure our obligations, or we must repay the loans under the Senior Secured Credit Facilities by an amount necessary to comply with the collateral coverage ratio.

***Senior Secured Notes due 2014***

Also in 2009, we issued \$750 million of Senior Secured Notes (the Senior Secured Notes). The Senior Secured Notes mature in September 2014 and have a fixed interest rate of 9.5% per annum. We may redeem some or all of the Senior Secured Notes at any time on or after September 15, 2011 at specified redemption prices. If we sell certain of our assets or if we experience specific kinds of changes in control, we must offer to repurchase the Senior Secured Notes.

Our obligations under the Senior Secured Notes are guaranteed by the Guarantors. The Senior Secured Notes and related guarantees are secured on a senior basis equally and ratably with the indebtedness incurred under our Senior Secured Credit Facilities by security interests in the Pacific Collateral.

The Senior Secured Notes include covenants that, among other things, restrict our ability to sell assets, incur additional indebtedness, issue preferred stock, make investments or pay dividends. In addition, in the event the collateral coverage ratio, which has the same definition as the Senior Secured Credit Facilities, is less than 1.60:1, we must pay additional interest on the Senior Secured Notes at the rate of 2% per annum until the collateral coverage ratio equals at least 1.60:1.

The Senior Secured Notes contain events of default customary for similar financings, including cross-defaults to other material indebtedness. Upon the occurrence of an event of default, the outstanding obligations under the Senior Secured Notes may be accelerated and become due and payable immediately.

***Senior Second Lien Notes due 2015***

In conjunction with the issuance of the Senior Secured Notes, we issued \$600 million of Senior Second Lien Notes (the Senior Second Lien Notes). The Senior Second Lien Notes mature in March 2015 and have a fixed interest rate of

12.25% per annum. We may redeem some or all of the Senior Second Lien Notes at any time on or after March 15, 2012 at specified redemption prices. If we sell certain of our assets or if we experience specific kinds of changes in control, we must offer to repurchase the Senior Second Lien Notes.

Our obligations under the Senior Second Lien Notes are guaranteed by the Guarantors. The Senior Second Lien Notes and related guarantees are secured on a junior basis by security interests in the Pacific Collateral.

**Table of Contents**

The Senior Second Lien Notes include covenants and default provisions that are substantially similar to the ones described under Senior Secured Notes due 2014 above. In addition, in the event (1) the collateral coverage ratio (defined as the ratio of aggregate current market value of the collateral to the sum of the aggregate outstanding exposure under the Senior Secured Credit Facilities and certain obligations with equal rights to payment and collateral, the aggregate principal amount of the outstanding Senior Secured Notes, and the aggregate principal amount of the outstanding Senior Second Lien Notes and any other permitted junior indebtedness that is secured by the collateral) is less than 1.00:1 or (2) we are required to pay additional interest on the Senior Secured Notes, we must pay additional interest on the Senior Second Lien Notes at the rate of 2% per annum until the later of (a) the collateral coverage ratio equals at least 1.00:1 or (b) special interest on the Senior Secured Notes ceases to accrue.

***Bank Revolving Credit Facilities due 2010 and 2012***

In December 2009, we entered into a \$100 million first-lien revolving credit facility, which is guaranteed by the Guarantors and is secured by a first lien on certain aircraft, engines and related assets owned by Mesaba and us. Borrowings under this facility are due in December 2012, can be repaid and reborrowed without penalty and bear interest at a variable rate equal to LIBOR or another index rate, in each case plus a specified margin. As of December 31, 2009, the facility was undrawn.

In December 2009, we also entered into a \$150 million first-lien revolving credit facility, which is guaranteed by the Guarantors and is secured by a first lien on certain aircraft, engines and related assets owned by Delta and Comair. Borrowings under the facility are due in December 2010; however, we may request additional one-year renewals of the facility thereafter. Borrowings can be repaid and reborrowed without penalty and bear interest at a variable rate equal to LIBOR or another index rate, in each case plus a specified margin. As of December 31, 2009, the facility was undrawn.

Under both of these facilities, we must maintain a minimum balance of cash, permitted investments and available borrowing capacity under committed facilities at a specified level. We are also required to maintain a minimum collateral coverage ratio under both facilities. If the collateral coverage ratio is not maintained, we must either provide additional collateral to secure our obligations or repay the relevant facility by an amount necessary to maintain compliance with the collateral coverage ratio. Both facilities contain other covenants and events of default, including cross-defaults to other material indebtedness, that are substantially similar to the ones described under Senior Secured Exit Financing Facilities due 2012 and 2014 above.

***Other Financing Agreements***

*Certificates.* Pass-Through Trust Certificates and Enhanced Equipment Trust Certificates (collectively, the Certificates ) are secured by 242 aircraft. As of December 31, 2009, the Certificates had interest rates ranging from 0.8% to 9.8%. We issued \$689 million of Class A and Class B Pass Through Certificates, Series 2009-1 in November 2009 through two separate pass through trusts (the 2009-1 EETC ). The trusts hold equipment notes for, and are secured by, the 2009 Aircraft and are expected, after the maturity of our 2000-1 EETC in November 2010, to hold equipment notes for, and be secured by, the 2000-1 Aircraft. The equipment notes have a weighted average fixed interest rate of 8.1%.

*Aircraft Financing.* We have \$6.0 billion of loans secured by 300 aircraft, not including aircraft securing the Certificates. These loans had interest rates ranging from 0.7% to 7.2% at December 31, 2009. During 2008, we entered into agreements to borrow up to \$1.6 billion to finance the purchase of 35 aircraft. In 2009, we took delivery of and financed 20 aircraft, five of which were the 2009 Aircraft which were refinanced in connection with the 2009-1 EETC.

*Other Secured Financings.* Other secured financings primarily include (1) manufacturer term loans, secured by spare parts, spare engines and aircraft and (2) real estate loans. The financings had annual interest rates ranging from 1.5% to 8.5% at December 31, 2009.

*American Express Agreement.* In December 2008, we announced a multi-year extension of the American Express Agreement. As part of the American Express Agreement, we received \$1.0 billion from American Express for an advance purchase of SkyMiles, which amount is classified as long-term debt. This obligation will not be satisfied by cash payments, but through the use of SkyMiles by American Express over an expected two year period beginning in December 2010.





**Table of Contents**

*Clayton County Bonds, Series 2009.* In December 2009, the Development Authority of Clayton County (the Development Authority ) issued bonds with principal of \$150 million, in two series, maturing in 2029 and 2035 (the Clayton Bonds ). The Clayton Bonds have a weighted average fixed interest rate of 8.9% and are subject to mandatory sinking fund redemption requirements. The proceeds of this sale were loaned to us to refund bonds that previously had been issued to refinance certain of our facilities at Atlanta's Hartsfield-Jackson International Airport. The bonds are secured solely by the Development Authority's pledge of the revenues payable to it under loan agreements between Delta and the Development Authority. Our obligations under the loan agreements are not secured.

*Northwest Revolving Credit Facility due 2009.* In 2009, we amended the Northwest Revolving Credit Facility to, among other things, reduce its borrowing limit from \$500 million to \$300 million and change its maturity date to December 30, 2009. Borrowings under the Northwest Revolving Credit Facility were guaranteed by Northwest Airlines Corporation and certain of its subsidiaries. The Northwest Revolving Credit Facility and related guarantees were secured by substantially all of Northwest's unencumbered assets as of October 29, 2008. The Northwest Revolving Credit Facility terminated in December 2009 on its maturity date.

**Covenants**

We were in compliance with all covenants in our financing agreements at December 31, 2009.

**Future Maturities**

The following table summarizes scheduled maturities of our debt, including current maturities, at December 31, 2009:

**Years Ending December 31,**

(in millions)

	<b>Total</b>
2010	\$ 1,709
2011	2,573
2012	3,440
2013	1,382
2014	2,865
Thereafter	6,099
	18,068
Unamortized discount, net	(1,403)
Total	\$16,665

**NOTE 7. LEASE OBLIGATIONS**

We lease aircraft, airport terminals and maintenance facilities, ticket offices and other property and equipment from third parties. Rental expense for operating leases, which is recorded on a straight-line basis over the life of the lease term, totaled \$1.3 billion and \$798 million for the years ended December 31, 2009 and 2008, respectively, \$470 million for the eight months ended December 31, 2007 and \$261 million for the four months ended April 30, 2007. Amounts due under capital leases are recorded as liabilities on our Consolidated Balance Sheets. Assets acquired under capital leases are recorded as property and equipment on our Consolidated Balance Sheets. Amortization of assets recorded under capital leases is included in depreciation and amortization expense on our Consolidated Statements of Operations. Many of our facility, aircraft and equipment leases include rental escalation clauses and/or renewal options. Our leases do not include residual value guarantees.

**Table of Contents**

The following tables summarize, as of December 31, 2009, our minimum rental commitments under capital leases and noncancelable operating leases (including certain aircraft under Contract Carrier agreements) with initial or remaining terms in excess of one year:

**Capital Leases****Years Ending December 31,**

(in millions)

2010	\$148
2011	146
2012	119
2013	87
2014	67
Thereafter	337
Total minimum lease payments	904
Less: amount of lease payments representing interest	(396)
Present value of future minimum capital lease payments	508
Plus: unamortized premium, net	25
Less: current obligations under capital leases	(88)
Long-term capital lease obligations	\$445

**Operating Leases**

<b>Years Ending December 31,</b> (in millions)	<b>Delta Lease Payments</b>	<b>Contract Carrier Aircraft Lease Payments<sup>(1)</sup></b>	<b>Total</b>
2010	\$ 1,082	\$ 507	\$ 1,589
2011	910	497	1,407
2012	806	490	1,296
2013	711	460	1,171
2014	634	451	1,085
Thereafter	3,700	1,542	5,242
Total minimum lease payments	\$7,843	\$3,947	\$11,790

(1) These amounts represent the minimum lease obligations under our Contract Carrier agreements with Atlantic

Southeast  
Airlines, Inc.  
( ASA ),  
Chautauqua  
Airlines, Inc.  
( Chautauqua ),  
Freedom  
Airlines, Inc.  
( Freedom ),  
Pinnacle  
Airlines, Inc.  
( Pinnacle ),  
Shuttle America  
Corporation  
( Shuttle  
America ) and  
SkyWest  
Airlines, Inc.  
( SkyWest  
Airlines ).

At December 31, 2009, we operated 213 aircraft under operating leases and 93 aircraft under capital leases. Our Contract Carriers under capacity purchase agreements operated 450 aircraft under operating leases. Leases for aircraft operated by us and our Contract Carriers have expiration dates ranging from 2010 to 2025. During the four months ended April 30, 2007, we recorded estimated claims relating to the restructuring of the financing arrangements for many of our aircraft and the rejection of certain of our leases in connection with our bankruptcy proceedings.

**Table of Contents****NOTE 8. PURCHASE COMMITMENTS AND CONTINGENCIES*****Aircraft Commitments***

Future purchase commitments for aircraft as of December 31, 2009 are estimated to total approximately \$1.1 billion for the year ended December 31, 2010. Approximately \$800 million of the \$1.1 billion is associated with the purchase of 20 B-737-800 aircraft for which we have entered into definitive agreements to sell to third parties immediately following delivery of those aircraft to us by the manufacturer. We have not received any notice that these parties have defaulted on their purchase obligations. The remaining commitments relate to the purchase of two B-777-200LR aircraft, two B-737-800 aircraft and 11 previously owned MD-90 aircraft. We have no aircraft purchase commitments after December 31, 2010.

As of December 31, 2009, we have financing commitments from third parties or, with respect to 20 of the 22 B-737-800 aircraft referred to above, definitive agreements to sell all aircraft subject to purchase commitments, except for nine of the 11 previously owned MD-90 aircraft. Under these financing commitments, third parties have agreed to finance on a long-term basis a substantial portion of the purchase price of the covered aircraft.

Our aircraft purchase commitments described above do not include our orders for:

18 B-787-8 aircraft. The Boeing Company ( Boeing ) has informed us that Boeing will be unable to meet the contractual delivery schedule for these aircraft. We are in discussions with Boeing regarding this situation.

five A319-100 aircraft and two A320-200 aircraft. We have the right to cancel these orders.

***Contract Carrier Agreements***

During the year ended December 31, 2009, we had Contract Carrier agreements with 10 Contract Carriers, including our wholly-owned subsidiaries, Comair, Compass and Mesaba.

*Capacity Purchase Agreements.* During the year ended December 31, 2009, six Contract Carriers operated for us (in addition to Comair, Compass and Mesaba) pursuant to capacity purchase agreements. Under these agreements, the Contract Carriers operate some or all of their aircraft using our flight designator codes, and we control the scheduling, pricing, reservations, ticketing and seat inventories of those aircraft and retain the revenues associated with those flights. We pay those airlines an amount, as defined in the applicable agreement, which is based on a determination of their cost of operating those flights and other factors intended to approximate market rates for those services.

The following table shows our minimum fixed obligations under these capacity purchase agreements (excluding Comair, Compass and Mesaba). The obligations set forth in the table contemplate minimum levels of flying by the Contract Carriers under the respective agreements and also reflect assumptions regarding certain costs associated with the minimum levels of flying such as for fuel, labor, maintenance, insurance, catering, property tax and landing fees. Accordingly, our actual payments under these agreements could differ materially from the minimum fixed obligations set forth in the table below.

**Year Ending December 31,**

(in millions)

**Amount<sup>(1)</sup>**

2010	\$1,870
2011	1,780
2012	1,770
2013	1,820
2014	1,900
Thereafter	7,550
<b>Total</b>	<b>\$16,690</b>

(1) These amounts exclude contract carrier lease

payments  
accounted for as  
operating leases,  
which are  
described in  
Note 7. The  
contingencies  
described below  
under

Contingencies  
Related to  
Termination of  
Contract Carrier  
Agreements are  
not included in  
this table.

**Table of Contents**

The following table shows by Contract Carrier and contract (1) the number of aircraft in operation as of December 31, 2009, (2) the number of aircraft scheduled to be in operation as of December 31, 2010, (3) the number of aircraft scheduled to be in operation immediately prior to the expiration date of the agreement and (4) the expiration date of the agreement:

<b>Carrier</b>	<b>Number of Aircraft in Operation as of December 31, 2009</b>	<b>Number of Aircraft Scheduled to be in Operation as of December 31, 2010</b>	<b>Number of Aircraft Scheduled to be in Operation Immediately Prior to the Expiration of the Agreement</b>	<b>Expiration Date of Agreement</b>
ASA	152	132	16	2020
SkyWest Airlines	82	82	37	2020
ASA/SkyWest Airlines <sup>(1)</sup>	12	12	12	2012
Chautauqua	24	24	24	2016
Freedom (ERJ-145 aircraft) <sup>(2)</sup>	22	22	22	2012
Shuttle America	16	16	16	2019
Pinnacle (CRJ-900 aircraft)	16	16	16	2019
Pinnacle (CRJ-200 aircraft)	126	126	124	2017
<b>Total</b>	<b>450</b>	<b>430</b>	<b>267</b>	

The table above was not subject to the audit procedures of our Independent Registered Public Accounting Firm.

- (1) We have an agreement with ASA, SkyWest Airlines and SkyWest, Inc. ( SkyWest ), the parent company of ASA and SkyWest Airlines, under which the parties collectively determine whether the aircraft are operated by ASA or

SkyWest  
Airlines.

- (2) We are in litigation with Freedom and its parent company, Mesa Air Group, Inc. ( Mesa ) regarding our ability to terminate our agreement with Freedom prior to its expiration date in 2012.

The following table shows the available seat miles ( ASMs ) and revenue passenger miles ( RPMs ) operated for us under capacity purchase agreements with our regional air carriers (excluding Comair, Compass and Mesaba) for the years ended December 31, 2009, 2008 and 2007:

(in millions, except for number of aircraft operated)	2009	2008	2007
ASMs	20,852	17,425	17,881
RPMs	16,424	13,899	14,005
Number of aircraft operated, end of period	450	443	349

The table above was not subject to the audit procedures of our Independent Registered Public Accounting Firm.

*Revenue Proration Agreements.* As of December 31, 2009, we had a revenue proration agreement with American Eagle Airlines, Inc. In addition, a portion of our contract carrier agreement with SkyWest Airlines is structured as a revenue proration agreement. These agreements establish a fixed dollar or percentage division of revenues for tickets sold to passengers traveling on connecting flight itineraries.



**Table of Contents***Contingencies Related to Termination of Contract Carrier Agreements*

We may terminate the Chautauqua and Shuttle America agreements without cause at any time after May 2010 and January 2016, respectively, by providing certain advance notice. If we terminate either the Chautauqua or Shuttle America agreements without cause, Chautauqua or Shuttle America, respectively, has the right to (1) assign to us leased aircraft that the airline operates for us, provided we are able to continue the leases on the same terms the airline had prior to the assignment and (2) require us to purchase or lease any of the aircraft that the airline owns and operates for us at the time of the termination. If we are required to purchase aircraft owned by Chautauqua or Shuttle America, the purchase price would be equal to the amount necessary to (1) reimburse Chautauqua or Shuttle America for the equity it provided to purchase the aircraft and (2) repay in full any debt outstanding at such time that is not being assumed in connection with such purchase. If we are required to lease aircraft owned by Chautauqua or Shuttle America, the lease would have (1) a rate equal to the debt payments of Chautauqua or Shuttle America for the debt financing of the aircraft calculated as if 90% of the aircraft was debt financed by Chautauqua or Shuttle America and (2) other specified terms and conditions.

We estimate that the total fair values, determined as of December 31, 2009, of the aircraft that Chautauqua or Shuttle America could assign to us or require that we purchase if we terminate without cause our contract carrier agreements with those airlines (the Put Right ) are approximately \$200 million and \$440 million, respectively. The actual amount that we may be required to pay in these circumstances may be materially different from these estimates. If the Chautauqua or Shuttle America Put Right is exercised, we must also pay the exercising carrier 10% interest (compounded monthly) on the equity the carrier provided when it purchased the put aircraft. These equity amounts for Chautauqua and Shuttle America total \$25 million and \$52 million, respectively.

**Legal Contingencies**

We are involved in various legal proceedings relating to employment practices, environmental issues, bankruptcy matters, antitrust matters and other matters concerning our business. We cannot reasonably estimate the potential loss for certain legal proceedings because, for example, the litigation is in its early stages or the plaintiff does not specify the damages being sought.

**Credit Card Processing Agreements***Visa/MasterCard Processing Agreement*

Our Visa/MasterCard credit card processing agreement provides that no cash reserve ( Reserve ) is required except in certain circumstances, including when we do not maintain a required level of unrestricted cash. In circumstances in which the processor can establish a Reserve, the amount of the Reserve would be equal to the potential liability of the credit card processor for tickets purchased with Visa or MasterCard that had not yet been used for travel. There was no Reserve as of December 31, 2009 and 2008.

*American Express*

Our American Express credit card processing agreement provides that no withholding of our receivables will occur except in certain circumstances, including when we do not maintain a required level of unrestricted cash. In circumstances in which American Express is permitted to withhold our receivables, the amount that can be withheld is an amount up to American Express potential liability for tickets purchased with the American Express credit card that had not yet been used for travel. No amounts were withheld as of December 31, 2009 and 2008.

**Other Contingencies***General Indemnifications*

We are the lessee under many commercial real estate leases. It is common in these transactions for us, as the lessee, to agree to indemnify the lessor and the lessor's related parties for tort, environmental and other liabilities that arise out of or relate to our use or occupancy of the leased premises. This type of indemnity would typically make us responsible to indemnified parties for liabilities arising out of the conduct of, among others, contractors, licensees and invitees at, or in connection with, the use or occupancy of the leased premises. This indemnity often extends to related liabilities arising from the negligence of the indemnified parties, but usually excludes any liabilities caused by either their sole or gross negligence and their willful misconduct.

Our aircraft and other equipment lease and financing agreements typically contain provisions requiring us, as the lessee or obligor, to indemnify the other parties to those agreements, including certain of those parties' related persons,

against virtually any liabilities that might arise from the condition, use or operation of the aircraft or such other equipment.

**Table of Contents**

We believe that our insurance would cover most of our exposure to such liabilities and related indemnities associated with the types of lease and financing agreements described above, including real estate leases. However, our insurance does not typically cover environmental liabilities, although we have certain policies in place to meet the requirements of applicable environmental laws.

Certain of our aircraft and other financing transactions include provisions which require us to make payments to preserve an expected economic return to the lenders if that economic return is diminished due to certain changes in law or regulations. In certain of these financing transactions, we also bear the risk of certain changes in tax laws that would subject payments to non-U.S. lenders to withholding taxes.

We cannot reasonably estimate our potential future payments under the indemnities and related provisions described above because we cannot predict (1) when and under what circumstances these provisions may be triggered and (2) the amount that would be payable if the provisions were triggered because the amounts would be based on facts and circumstances existing at such time.

*Employees Under Collective Bargaining Agreements*

At December 31, 2009, we had 81,106 full-time equivalent employees. Approximately 39% of these employees were represented by unions, including the following domestic employee groups.

<b>Employee Group</b>	<b>Approximate Number of Active Employees Represented</b>	<b>Union</b>	<b>Date on which Collective Bargaining Agreement Becomes Amendable</b>
Delta Pilots	10,790	ALPA	December 31, 2012
Delta Flight Superintendents (Dispatchers)	318	PAFCA	December 31, 2013
Pre-merger NWA Fleet Service, Passenger Service, and Office/Clerical	9,407	IAM	December 31, 2010
Pre-merger NWA Simulator Technicians	38	IAM	December 31, 2010
Pre-merger NWA Stock Clerks	242	IAM	December 31, 2010
Pre-merger NWA Flight Attendants	5,970	AFA-CWA	December 31, 2011
Comair Pilots	1,314	ALPA	March 2, 2011
Comair Maintenance Employees	400	IAM	December 31, 2010
Comair Flight Attendants	764	IBT	December 31, 2010
Compass Pilots	373	ALPA	April 10, 2013
Mesaba Pilots	1,019	ALPA	June 1, 2012
Mesaba Flight Attendants	623	AFA-CWA	May 31, 2012
Mesaba Mechanics and Related Employees	353	AMFA	May 31, 2012
Mesaba Dispatchers	28	TWU	May 31, 2012

*War-Risk Insurance Contingency*

As a result of the terrorist attacks on September 11, 2001, aviation insurers significantly reduced the maximum amount of insurance coverage available to commercial air carriers for liability to persons (other than employees or passengers) for claims resulting from acts of terrorism, war or similar events. At the same time, aviation insurers significantly increased the premiums for such coverage and for aviation insurance in general. Since September 24, 2001, the U.S. government has been providing U.S. airlines with war-risk insurance to cover losses, including those resulting from terrorism, to passengers, third parties (ground damage) and the aircraft hull. The U.S. Secretary of Transportation has extended coverage through August 31, 2010. The withdrawal of government support of airline war-risk insurance would require us to obtain war-risk insurance coverage commercially, if available. Such commercial insurance could have substantially less desirable coverage than currently provided by the U.S. government, may not be adequate to protect our risk of loss from future acts of terrorism, may result in a material

increase to our operating expense or may not be obtainable at all, resulting in an interruption to our operations.

90

---

**Table of Contents***Other*

We have certain contracts for goods and services that require us to pay a penalty, acquire inventory specific to us or purchase contract specific equipment, as defined by each respective contract, if we terminate the contract without cause prior to its expiration date. Because these obligations are contingent on our termination of the contract without cause prior to its expiration date, no obligation would exist unless such a termination occurs.

**NOTE 9. INCOME TAXES*****Income Tax (Benefit) Provision***

We consider all income sources, including other comprehensive income, in determining the amount of tax benefit allocated to continuing operations (the *Income Tax Allocation*). Accordingly, for the year ended December 31, 2009, we recorded an income tax benefit of \$344 million, including a non-cash income tax benefit of \$321 million on the loss from continuing operations, with an offsetting non-cash income tax expense of \$321 million on other comprehensive income. Our overall tax provision is not impacted by this tax allocation.

Our income tax benefit (provision) for the years ended December 31, 2009 and 2008, the eight months ended December 31, 2007 and the four months ended April 30, 2007 consisted of:

(in millions)	Successor		Eight	Predecessor
	Year Ended		Months	Four
	December 31,	December 31,	Ended	Months
	2009	2008	December 31, 2007	Ended April 30, 2007
Current tax benefit	\$ 15	\$	\$	\$
Deferred tax benefit (provision) exclusive of the other components listed below	850	866	(211)	(505)
(Increase) decrease in valuation allowance	(521)	(747)		509
Income tax benefit (provision)	\$ 344	\$ 119	\$ (211)	\$ 4

The following table presents the principal reasons for the difference between the effective tax rate and the U.S. federal statutory income tax rate for the years ended December 31, 2009 and 2008, the eight months ended December 31, 2007 and the four months ended April 30, 2007:

	Successor		Eight	Predecessor
	Year Ended		Months	Four
	December 31,	December 31,	Ended	Months
	2009	2008	December 31, 2007	Ended April 30, 2007
U.S. federal statutory income tax rate	(35.0)%	(35.0)%	35.0%	35.0%
State taxes, net of federal income tax effect	(1.8)	(0.6)	3.7	3.6
Increase (decrease) in valuation allowance <sup>(1)</sup>	32.9	8.3		(39.3)
Income Tax Allocation	(20.2)			
Goodwill impairment		26.8		
Other, net	2.4	(0.8)	1.5	0.4

Effective income tax rate	(21.7)%	(1.3)%	40.2%	(0.3)%
---------------------------	---------	--------	-------	--------

(1) For the four months ended April 30, 2007, the decrease in the valuation allowance reflects fresh start reporting adjustments.

**Table of Contents****Deferred Taxes**

Deferred income taxes reflect the net tax effect of temporary differences between the carrying amounts of assets and liabilities for financial reporting and income tax purposes. The following table shows significant components of our deferred tax assets and liabilities at December 31, 2009 and 2008:

(in millions)	2009	2008
<b>Deferred tax assets:</b>		
Net operating loss carryforwards	\$6,419	\$5,450
Pension, postretirement and other benefits	4,661	4,491
AMT credit carryforward	452	505
Deferred revenue	2,282	2,339
Rent expense	272	291
Reorganization items, net	1,033	1,375
Fuel hedge derivatives	30	663
Other temporary differences	413	565
Valuation allowance	(9,897)	(9,830)
Total deferred tax assets	\$5,665	\$5,849
<b>Deferred tax liabilities:</b>		
Depreciation	\$4,858	\$4,856
Debt valuation	431	627
Intangible assets	1,757	1,795
Other	179	151
Total deferred tax liabilities	\$7,225	\$7,429

The following table shows the current and noncurrent deferred tax assets (liabilities), recorded on our Consolidated Balance Sheets at December 31, 2009 and 2008:

(in millions)	2009	2008
Current deferred tax assets, net	\$ 107	\$ 401
Noncurrent deferred tax liabilities, net	(1,667)	(1,981)
Total deferred tax liabilities, net	\$(1,560)	\$(1,580)

The current and noncurrent components of our deferred tax balances are generally based on the balance sheet classification of the asset or liability creating the temporary difference. If the deferred tax asset or liability is not based on a component of our balance sheet, such as our net operating loss ( NOL ) carryforwards, the classification is presented based on the expected reversal date of the temporary difference. Our valuation allowance has been classified as current or noncurrent based on the percentages of current and noncurrent deferred tax assets to total deferred tax assets.

At December 31, 2009, we had (1) \$452 million of federal alternative minimum tax ( AMT ) credit carryforwards, which do not expire and (2) \$17.3 billion of federal and state pretax NOL carryforwards, substantially all of which will not begin to expire until 2022.

Both Delta and Northwest experienced an ownership change in 2007 as a result of their respective plans of reorganization under Chapter 11 of the U.S. Bankruptcy Code. As a result of the Merger, Northwest experienced a

subsequent ownership change. Delta also experienced a subsequent ownership change on December 17, 2008 as a result of the Merger, the issuance of equity to employees in connection with the Merger and other transactions involving the sale of common stock within the testing period. We currently expect these ownership changes will not significantly limit our ability to utilize our AMT credit or NOLs in the carryforward period.

***Uncertain Tax Positions***

Unrecognized tax benefits totaled \$66 million and \$29 million on our Consolidated Balance Sheets at December 31, 2009 and 2008, respectively. This includes \$47 million of tax benefits as of December 31, 2009 and \$10 million of tax benefits as of December 31, 2008, that will affect the effective tax rate when recognized.



**Table of Contents**

We accrue interest and penalties related to unrecognized tax benefits in interest expense and operating expense, respectively. The impact related to interest and penalties on our Consolidated Statements of Operations for the years ended December 31, 2009 and 2008 was not material.

We are currently under audit by the IRS for the 2008 and 2009 tax years.

The following table summarizes the changes to the amount of unrecognized tax benefits for the years ended December 31, 2008 and 2009:

(in millions)

Unrecognized tax benefits at January 1, 2008	\$ 143
Gross increases-tax positions in prior period	2
Gross decreases-tax positions in prior period	(91)
Settlements	(25)
Unrecognized tax benefits at December 31, 2008	29
Gross increases-tax positions in prior period	3
Gross decreases-tax positions in prior period	(1)
Gross increases-tax positions in current period	38
Settlements	(3)
Unrecognized tax benefits at December 31, 2009	\$ 66

**Valuation Allowance**

We periodically assess whether it is more likely than not that we will generate sufficient taxable income to realize our deferred income tax assets, and we establish valuation allowances if recovery is deemed not likely. In making this determination, we consider all available positive and negative evidence and make certain assumptions. We consider, among other things, our deferred tax liabilities, the overall business environment, our historical earnings and losses, our industry's historically cyclical periods of earnings and losses and potential, current and future tax planning strategies. We cannot presently determine when we will be able to generate sufficient taxable income to realize our deferred tax assets. Accordingly, we have recorded a full valuation allowance against our net deferred tax assets.

Prior to January 1, 2009, any reduction in the valuation allowance as a result of the recognition of deferred tax assets was adjusted first through goodwill followed by other indefinite-lived intangible assets until the net carrying value of those assets was zero. Beginning January 1, 2009, any reduction in the valuation allowance is reflected through the income tax provision.

**NOTE 10. EMPLOYEE BENEFIT PLANS**

We sponsor defined benefit and defined contribution pension plans, healthcare plans, and disability and survivorship plans for eligible employees and retirees, and their eligible family members.

**Defined Benefit Pension, Other Postretirement and Postemployment Benefit Plans**

*Defined Benefit Pension Plans.* We sponsor a defined benefit pension plan for eligible non-pilot Delta employees and retirees (the Delta Non-Pilot Plan) and defined benefit pension plans for eligible Northwest employees and retirees (the Northwest Pension Plans). These plans have been closed to new entrants and frozen for future benefit accruals.

The Pension Protection Act of 2006 allows commercial airlines to elect alternative funding rules (Alternative Funding Rules) for defined benefit plans that are frozen. Under the Alternative Funding Rules, the unfunded liability for a frozen defined benefit plan may be amortized over a fixed 17-year period and is calculated using an 8.85% interest rate. Delta elected the Alternative Funding Rules for the Delta Non-Pilot Plan, effective April 1, 2007, and Northwest elected the Alternative Funding Rules for the Northwest Pension Plans, effective October 1, 2006. We

estimate that the funding requirements under these plans will be approximately \$720 million in 2010.

*Defined Contribution Pension Plans.* We sponsor several defined contribution plans. These plans generally cover different employee groups and employer contributions vary by plan. The cost associated with our defined contribution pension plans is reflected in the tables below.

**Table of Contents**

*Postretirement Healthcare Plans.* We sponsor healthcare plans that provide benefits to eligible retirees and their dependents who are under age 65. During bankruptcy, we generally eliminated company-paid post age 65 healthcare coverage, except for (1) subsidies available to a limited group of retirees and their dependents and (2) a group of retirees who retired prior to 1987. Benefits under these plans are funded from current assets and are subject to co-payments, deductibles and other limits as described in the plans.

*Postemployment Plans.* We provide certain other welfare benefits to eligible former or inactive employees after employment, but before retirement, primarily as part of the disability and survivorship plans. Substantially all employees are eligible for benefits under these disability and survivorship plans in the event of a participant's death or disability.

Obligations, Fair Value of Plan Assets, and Funded Status (measured at December 31, 2009 and 2008) were:

(in millions)	Pension Benefits		Other Postretirement Benefits		Other Postemployment Benefits	
	December 31, 2009	December 31, 2008	December 31, 2009	December 31, 2008	December 31, 2009	December 31, 2008
Benefit obligation at beginning of period <sup>(1)</sup>	\$ 15,929	\$ 7,383	\$ 1,306	\$ 965	\$ 1,970	\$ 2,028
Obligations assumed in Merger		7,469		501		58
Service cost			20	10	33	28
Interest cost	1,002	550	82	65	125	127
Actuarial loss (gain)	1,170	1,164	39	(147)	125	(132)
Benefits paid, including lump sums and annuities	(1,021)	(637)	(186)	(142)	(142)	(139)
Participant contributions			56	54		
Plan amendments			(61)		54	
Special termination benefits			6			
Settlements	(49)					
Benefit obligation at end of period <sup>(1)</sup>	\$ 17,031	\$ 15,929	\$ 1,262	\$ 1,306	\$ 2,165	\$ 1,970
Fair value of plan assets at beginning of period	\$ 7,295	\$ 4,882	\$ 4	\$	\$ 1,048	\$ 1,764
Assets acquired in Merger		4,015		4		
Actual gain (loss) on plan assets	1,198	(1,090)			291	(497)
Employer contributions	200	125	129	88	29	1
Participant contributions			56	54		
Benefits paid, including lump sums and annuities	(1,021)	(637)	(186)	(142)	(218)	(220)
Settlements	(49)					
	\$ 7,623	\$ 7,295	\$ 3	\$ 4	\$ 1,150	\$ 1,048

Fair value of plan assets at  
end of period

Funded status at end of  
period

\$ (9,408)	\$ (8,634)	\$ (1,259)	\$ (1,302)	\$ (1,015)	\$ (922)
------------	------------	------------	------------	------------	----------

(1) At each period-end presented above, our accumulated benefit obligations for our pension plans are equal to the benefit obligations shown above.

Amounts recognized on our Consolidated Balance Sheets as of December 31, 2009 and 2008 consist of:

(in millions)	Pension Benefits		Other Postretirement Benefits		Other Postemployment Benefits	
	December 31, 2009	December 31, 2008	December 31, 2009	December 31, 2008	December 31, 2009	December 31, 2008
Liabilities						
Current liabilities	\$ (13)	\$ (19)	\$ (110)	\$ (114)	\$ (32)	\$ (14)
Noncurrent liabilities	(9,395)	(8,615)	(1,149)	(1,188)	(983)	(908)
Total Liabilities	\$ (9,408)	\$ (8,634)	\$ (1,259)	\$ (1,302)	\$ (1,015)	\$ (922)
Accumulated other comprehensive (loss) income, pretax						
Net (loss) gain	\$ (3,089)	\$ (2,546)	\$ 262	\$ 320	\$ (379)	\$ (484)
Prior service cost			61	(1)	(54)	
Total other comprehensive (loss) income	\$ (3,089)	\$ (2,546)	\$ 323	\$ 319	\$ (433)	\$ (484)

**Table of Contents**

Estimated amounts that will be amortized from accumulated other comprehensive income into net periodic benefit cost in 2010 are \$48 million and \$14 million in pension benefits and other postemployment benefits, respectively, and an actuarial gain of \$22 million relating to other postretirement benefits. Amounts are generally amortized into accumulated other comprehensive income over the expected future lifetime of plan participants.

Net periodic cost (benefit) for the years ended December 31, 2009 and 2008, the eight months ended December 31, 2007 and the four months ended April 30, 2007 included the following components:

(in millions)	<b>Pension Benefits</b>			
	<b>Successor</b>		<b>Eight Months Ended December 31, 2007</b>	<b>Predecessor Four Months Ended April 30, 2007</b>
	<b>Year Ended</b>			
	<b>December 31, 2009</b>	<b>2008</b>		
Service cost	\$	\$	\$	\$
Interest cost	1,002	550	296	145
Expected return on plan assets	(615)	(479)	(281)	(129)
Recognized net actuarial loss	33			19
Settlement charge (gain), net	9	3		(30)
Revaluation of liability				(143)
Net periodic cost (benefit)	\$ 429	\$ 74	\$ 15	\$ (138)
Defined contribution plan costs	306	211	128	36
Total cost (benefit)	\$ 735	\$ 285	\$ 143	\$ (102)

(in millions)	<b>Other Postretirement Benefits</b>			
	<b>Successor</b>		<b>Eight Months Ended December 31, 2007</b>	<b>Predecessor Four Months Ended April 30, 2007</b>
	<b>Year Ended</b>			
	<b>December 31, 2009</b>	<b>2008</b>		
Service cost	\$ 20	\$ 10	\$ 8	\$ 4
Interest cost	82	65	42	21
Amortization of prior service benefit				(31)
Recognized net actuarial (gain) loss	(18)	(6)		8
Special termination benefits	6			
Revaluation of liability				49
Net periodic cost	\$ 90	\$ 69	\$ 50	\$ 51

(in millions)	<b>Other Postemployment Benefits</b>			<b>Predecessor</b>
	<b>Successor</b>		<b>Eight</b>	<b>Four</b>
	<b>Year Ended</b>		<b>Months</b>	<b>Months</b>
	<b>December 31,</b>		<b>Ended</b>	<b>Ended</b>
	<b>2009</b>	<b>2008</b>	<b>December</b>	<b>April 30,</b>
			<b>31,</b>	<b>2007</b>
			<b>2007</b>	
Service cost	\$ 33	\$ 28	\$ 21	\$ 8
Interest cost	125	127	82	41
Expected return on plan assets	(79)	(151)	(104)	(51)
Amortization of prior service cost (benefit)	18			(2)
Recognized net actuarial loss				5
Revaluation of liability				(273)
Net periodic cost (benefit)	\$ 97	\$ 4	\$ (1)	\$ (272)

**Table of Contents***Assumptions*

We used the following actuarial assumptions to determine our benefit obligations at December 31, 2009 and December 31, 2008 and our net periodic (benefit) cost for the periods presented:

<b>Benefit Obligations<sup>(1)(2)</sup></b>	<b>December 31,</b>			
	<b>2009</b>	<b>2008</b>		
Weighted average discount rate	5.93%	6.49%		
Assumed healthcare cost trend rate <sup>(3)</sup>	7.50%	8.00%		

  

	<b>Successor</b>		<b>Predecessor</b>	
	<b>Year Ended</b>		<b>Eight Months Ended</b>	<b>Four Months Ended</b>
	<b>December 31, 2009</b>	<b>December 31, 2008</b>	<b>December 31, 2007</b>	<b>April 30, 2007</b>
<b>Net Periodic Benefit Cost<sup>(2)(4)</sup></b>				
Weighted average discount rate pension benefit	6.49%	7.19%	6.01%	5.99%
Weighted average discount rate other postretirement benefit	6.46%	6.46%	5.63%	5.63%
Weighted average discount rate other postemployment benefit	6.50%	6.95%	6.00%	5.63%
Weighted average expected long-term rate of return on plan assets	8.83%	8.96%	8.97%	8.96%
Assumed healthcare cost trend rate <sup>(3)</sup>	8.00%	8.00%	8.50%	8.50%

(1) Our 2009 and 2008 benefit obligations are measured using the RP 2000 combined healthy mortality table projected to 2013.

(2) Rate of increase in future compensation levels is not applicable for our frozen defined benefit pension plans and other postretirement

plans and is only applicable to a small portion of our other postemployment liability.

(3) The assumed healthcare cost trend rate at December 31, 2009 is assumed to decline gradually to 5.00% by 2015 and remain level thereafter.

(4) Our 2009, 2008 and 2007 assumptions reflect various remeasurements of certain portions of our obligations and represent the weighted average of the assumptions used for each measurement date.

Assumed healthcare cost trend rates have an effect on the amounts reported for the other postretirement benefit plans. A 1% change in the healthcare cost trend rate used in measuring the accumulated plan benefit obligation ( APBO ) for these plans at December 31, 2009, would have the following effects:

(in millions)	<b>1% Increase</b>	<b>1% Decrease</b>
Increase (decrease) in total service and interest cost	\$ 7	\$ (7)
Increase (decrease) in the APBO	55	(65)

The expected long-term rate of return on plan assets is based primarily on plan-specific investment studies using historical market returns and volatility data with forward looking estimates based on existing financial market conditions and forecasts. Modest excess return expectations versus some market indices are incorporated into the return projections based on the actively managed structure of the investment programs and their records of achieving such returns historically. We review our rate of return on plan asset assumptions annually. These assumptions are largely based on the asset category rate-of-return assumptions developed annually with our pension investment advisors. The advisors' asset category return assumptions are based in part on a review of historical asset returns, but also emphasize current market conditions to develop estimates of future risk and return.





**Table of Contents***Plan Assets*

We have adopted and implemented investment policies for our defined benefit pension plans and disability and survivorship plan for pilots that incorporate strategic asset allocation mixes intended to best meet their long-term obligations. This asset allocation policy mix is reviewed every two to five years or earlier as deemed necessary. We regularly rebalance asset allocations toward the prevailing targets. The weighted-average target and actual asset allocations for the plans at December 31, 2009 and December 31, 2008 are as follows:

(in millions, except target allocations)	<b>Weighted-Average Target Allocations</b>	<b>2009</b>	<b>2008</b>
Domestic equity securities	40%	\$3,435	\$2,831
Non-U.S. developed equity securities	18	1,384	1,354
Non-U.S. emerging equity securities	5	422	222
Private equity / real estate / natural resources	14	1,552	1,605
Diversified fixed income	18	1,372	1,588
High yield fixed income	5	372	413
Cash equivalents		236	330
<b>Total</b>	<b>100%</b>	<b>\$8,773</b>	<b>\$8,343</b>

The plan assets investment strategies utilize a diversified mix of global public and private equity portfolios, public and private fixed income portfolios, and private real estate and natural resource investments. The overall asset mix of the portfolios is more heavily weighted in equity-like investments, including portions of the bond portfolio, which consist of convertible and high yield securities. Active management strategies are utilized where feasible in an effort to realize investment returns in excess of market indices. Currency overlay strategy is also used in an effort to generate modest amounts of additional income. A bond duration extension program utilizing fixed income derivatives is employed in an effort to better align the market value movements of a portion of the plan assets to the related plan liabilities. For additional information regarding the fair value of pension assets, see Note 3.

*Benefit Payments*

Benefit payments in the table below are based on the same assumptions used to measure the related benefit obligations and are paid from both funded benefit plan trusts and current assets. Actual benefit payments may vary significantly from these estimates. Benefits earned under our pension plans and certain postemployment benefit plans are expected to be paid from funded benefit plan trusts, while our other postretirement benefits are funded from current assets.

The following table summarizes, as of December 31, 2009, the benefit payments that are scheduled to be paid in the following years ending December 31:

(in millions)	<b>Pension Benefits</b>	<b>Other Postretirement Benefits</b>	<b>Other Postemployment Benefits</b>
2010	\$ 1,041	\$ 116	\$ 145
2011	1,016	116	153
2012	1,023	108	161
2013	1,035	99	168
2014	1,052	93	175
2015-2019	5,603	438	975

Total	\$10,770	\$ 970	\$ 1,777
-------	----------	--------	----------

*Other Plans*

We also sponsor defined benefit pension plans for eligible employees in certain foreign countries. These plans did not have a material impact on our Consolidated Financial Statements in any period presented.

**Table of Contents**

***Profit Sharing Program***

Our broad based employee profit sharing program provides that, for each year in which we have an annual pre-tax profit, as defined, we will pay at least 15% of that profit to employees. If the annual pre-tax profit is greater than \$2.5 billion, we will pay 20% of the amount that exceeds \$2.5 billion. We did not record an accrual under the profit sharing program in 2009 or 2008.

**NOTE 11. CHAPTER 11 PROCEEDINGS**

***Bankruptcy Claims Resolution***

Under Delta's Plan of Reorganization, most holders of allowed general, unsecured claims against the Delta Debtors received or will receive Delta common stock in satisfaction of their claims. Delta's Plan of Reorganization contemplates the distribution of 400 million shares of common stock, consisting of 386 million shares to holders of allowed, general, unsecured claims and 14 million shares to eligible non-contract, non-management employees. As of February 12, 2010, under Delta's Plan of Reorganization, we have (1) distributed 333 million shares of common stock to holders of \$14.0 billion of allowed general, unsecured claims, (2) issued 14 million shares of common stock to eligible non-contract, non-management employees and (3) reserved 53 million shares of common stock for issuance to holders of allowed general, unsecured claims.

Northwest's Plan of Reorganization generally provides for the distribution of Northwest common stock to the Northwest Debtors' creditors, employees and others in satisfaction of allowed general, unsecured claims. Pursuant to the Merger Agreement, and as discussed in Note 2, each outstanding share of Northwest common stock (including shares issuable pursuant to Northwest's Plan of Reorganization) was converted into the right to receive 1.25 shares of Delta common stock. As of February 12, 2010, five million shares of Delta common stock were reserved for issuance in exchange for shares of Northwest common stock that, but for the Merger, would have been issued under Northwest's Plan of Reorganization.

The Delta Debtors and the Northwest Debtors will continue to settle claims and file objections with the bankruptcy courts regarding claims. In light of the substantial number and amount of claims filed, we expect the claims resolution process will take additional time to complete. We believe there will be no further material impact to the Consolidated Statements of Operations from the settlement of claims because the holders of such claims will receive under Delta's and Northwest's Plan of Reorganization, as the case may be, only their pro rata share of the distributions of common stock contemplated by the applicable Plan of Reorganization.

**Table of Contents****Reorganization Items, net**

The following table summarizes the components of reorganization items, net on our Consolidated Statement of Operations for the four months ended April 30, 2007:

(in millions)	<b>Predecessor Four Months Ended April 30, 2007</b>
Discharge of claims and liabilities <sup>(1)</sup>	\$ 4,424
Revaluation of frequent flyer obligation <sup>(2)</sup>	(2,586)
Revaluation of other assets and liabilities <sup>(3)</sup>	238
Aircraft financing renegotiations, rejections and repossessions <sup>(4)</sup>	(440)
Contract carrier agreements <sup>(5)</sup>	(163)
Emergence compensation <sup>(6)</sup>	(162)
Professional fees	(88)
Pilot collective bargaining agreement <sup>(7)</sup>	(83)
Interest income <sup>(8)</sup>	50
Facility leases <sup>(9)</sup>	43
Vendor waived pre-petition debt	29
Retiree healthcare claims <sup>(10)</sup>	(26)
Other	(21)
<b>Total reorganization items, net</b>	<b>\$ 1,215</b>

- (1) The discharge of claims and liabilities primarily relates to allowed general, unsecured claims in our Chapter 11 proceedings, such as (a) the Air Line Pilots Association, International's (ALPA) claim under our comprehensive agreement reducing pilot labor costs; (b) the Pension Benefit Guaranty

Corporation's  
(the PBGC)  
claim relating to  
the termination  
of the Delta  
Pilot Plan;  
(c) claims  
relating to  
changes in  
postretirement  
healthcare  
benefits and the  
rejection of our  
non-qualified  
retirement  
plans; (d) claims  
associated with  
debt and certain  
municipal bond  
obligations  
based upon their  
rejection;  
(e) claims  
relating to the  
restructuring of  
financing  
arrangements or  
the rejection of  
leases for  
aircraft; and  
(f) other claims  
due to the  
rejection or  
modification of  
certain  
executory  
contracts,  
unexpired leases  
and contract  
carrier  
agreements.

In accordance  
with Delta's Plan  
of  
Reorganization,  
we discharged  
our obligations  
to holders of  
allowed general,  
unsecured

claims in exchange for the distribution of 386 million newly issued shares of common stock and the issuance of certain debt securities and obligations. Accordingly, in discharging our liabilities subject to compromise, we recognized a reorganization gain of \$4.4 billion as follows:

(in millions)

Liabilities subject to compromise	\$ 19,345
Reorganization value	(9,400)
Liabilities reinstated	(4,429)
Issuance of new debt securities and obligations, net of discounts of \$22	(938)
Other	(154)
 Discharge of claims and liabilities	 \$ 4,424

(2) We revalued our SkyMiles frequent flyer obligation at fair value as a result of fresh start reporting, which resulted in a \$2.6 billion reorganization charge.

(3) We revalued our assets and liabilities at estimated fair value as a result of fresh start reporting. This

resulted in a \$238 million gain, primarily reflecting the fair value of newly recognized intangible assets, which was partially offset by reductions in the fair value of tangible property and equipment.

- (4) Estimated claims for the four months ended April 30, 2007 relate to the restructuring of the financing arrangements for 143 aircraft, the rejection of two aircraft leases and adjustments to prior claims estimates.
  
- (5) In connection with amendments to our Contract Carrier agreements with Chautauqua and Shuttle America, both subsidiaries of Republic Airways Holdings, Inc. ( Republic Holdings ), which, among other things, reduced the rates we pay those carriers, we recorded (a) a \$91 million allowed general, unsecured claim and (b) a



\$37 million net charge related to our surrender of warrants to purchase up to 3.5 million shares of Republic Holdings common stock. Additionally, in connection with an amendment to our Contract Carrier agreement with Freedom, a subsidiary of Mesa, which, among other things, reduced the rates we pay that carrier, we recorded a \$35 million allowed general, unsecured claim.

- (6) In accordance with Delta's Plan of Reorganization, we made \$130 million in lump-sum cash payments to approximately 39,000 eligible non-contract, non-management employees. We also recorded an additional charge of \$32 million related to our portion of payroll related taxes associated with the issuance, as contemplated by Delta's Plan of Reorganization, of approximately

14 million shares of common stock to these employees.

- (7) Allowed general, unsecured claims of \$83 million for the four months ended April 30, 2007 in connection with the comprehensive agreements of Comair with ALPA reducing pilot labor costs.
- (8) Reflects interest earned due to the preservation of cash during our Chapter 11 proceedings.

**Table of Contents**

- (9) For the four months ended April 30, 2007, we recorded a net \$43 million gain, primarily reflecting a \$126 million net gain in connection with our settlement agreement with the Massachusetts Port Authority, which was partially offset by a net \$80 million charge from an allowed general, unsecured claim in connection with our settlement agreement with the Kenton County Airport Board (the Cincinnati Airport Settlement Agreement ).
- (10) Allowed general, unsecured claims in connection with agreements reached with committees representing pilot and non-pilot retired employees reducing their postretirement healthcare

benefits.

### ***Fresh Start Consolidated Balance Sheet***

Upon emergence from Chapter 11, we adopted fresh start reporting, which required us to revalue our assets and liabilities to fair value. Fair value is defined as an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. Accordingly, fair value is a market-based measurement that is determined based on assumptions that market participants would use in pricing an asset or liability.

To facilitate the calculation of the reorganization value of the Successor, management developed financial projections for the Successor using a number of estimates and assumptions. The reorganization value of the Successor was primarily based on financial projections using various valuation methods, including (1) a comparison of our projected performance to the market values of comparable companies and (2) a calculation of the present value of future cash flows based on our projections. Utilizing these methodologies, the reorganization value of the Successor was estimated to be in the range of \$9.4 billion and \$12.0 billion. The reorganization value was dependent upon achieving the future financial results set forth in our projections, as well as the realization of certain other assumptions. There can be no assurance the projections will be achieved or the assumptions will be realized. The excess reorganization value (using the low end of the range) over the fair value of tangible and identifiable intangible assets, net of liabilities, was reflected as goodwill in the Fresh Start Consolidated Balance Sheet. The financial projections and estimates of reorganization value are not incorporated in this Form 10-K.

The methodologies used to calculate reorganization value primarily include (1) a 60% weighting towards a discounted cash flow ( DCF ) analysis, which measures the projected multi-year, free cash flows of the Successor to arrive at a reorganization value and (2) a 40% weighting towards a comparable company analysis based on financial ratios and multiples of comparable companies, which were then applied to our financial projections to arrive at a reorganization value.

*DCF Analysis.* The DCF calculations were performed for the period beginning May 1, 2007 through December 31, 2010 ( Projection Period ) discounted to April 30, 2007, the date Delta emerged from bankruptcy. The cash flow estimates include projected changes associated with our reorganization initiatives, anticipated changes in general market conditions and other factors. The DCF analysis includes assumptions for (1) the weighted average cost of capital, which is used to calculate the present value of future cash flows and (2) the terminal EBITDAR multiple, used to determine the value after the Projection Period. A range of discount rates from 12% to 14% was used, reflecting a number of company and market specific factors, as well as the cost of capital for comparable companies. The terminal EBITDAR multiple of 5.50x - 6.25x is consistent with the ranges used in the comparable company analysis.

Variations in the valuation assumptions could significantly affect the cash flow estimates. The assumptions for which there is a reasonable possibility of variation include, but are not limited to, assumptions regarding (1) revenues, (2) fuel costs, (3) achievement of cost reductions, (4) discount rates, (5) international expansion and (6) the overall condition of the U.S. and global airline industries.

*Comparable Company Analysis.* The comparable company analysis identified a group of companies with similar lines of business, business risk, growth prospects, maturity, market presence, size and scale of operations. Revenue and EBITDAR multiples were deemed to be the most relevant when analyzing the peer group. A range of valuation multiples was then identified and applied to our projections to determine an estimate of reorganization values. The multiple ranges used were 0.93x - 1.02x times 2007 estimated revenue of \$18.5 billion and 5.50x - 6.25x times 2007 estimated EBITDAR of \$2.9 billion.

All estimates, assumptions and financial projections, including the fair value adjustments, the financial projections and the reorganization value projections, are subject to significant uncertainties and the resolution of contingencies beyond our control. Accordingly, there can be no assurance the estimates, assumptions and financial projections will be realized, and actual results could vary materially.

The adjustments set forth in the following Fresh Start Consolidated Balance Sheet in the columns captioned Debt Discharge, Reclassifications and Distribution to Creditors, Repayment of Debtor-in-Possession ( DIP ) Facility and New Exit Financing and Revaluation of Assets and Liabilities reflect the effect of the consummation of the transactions contemplated by Delta's Plan of Reorganization, including the settlement of various liabilities, securities issuances, incurrence of new indebtedness and cash payments.



**Table of Contents**

The effects of Delta's Plan of Reorganization and fresh start reporting on our Consolidated Balance Sheet at April 30, 2007 are as follows:

**Fresh Start Consolidated Balance Sheet**

(in millions)	Predecessor April 30, 2007	Debt Discharge, Reclassifications and Distribution to Creditors	Repayment of DIP Facility and New Exit Financing	Revaluation of Assets and Liabilities	Successor Reorganized Balance Sheet May 1, 2007
<b>CURRENT ASSETS</b>					
Cash, cash equivalents and short-term investments	\$ 2,915	\$	\$ (557)	\$	\$ 2,358
Restricted cash	1,069				1,069
Accounts receivable, net	1,086				1,086
Expendable parts and supplies inventories, net	183			58	241
Deferred income taxes, net	441			310	751
Prepaid expenses and other	437	(19)		(75)	343
Total current assets	6,131	(19)	(557)	293	5,848
<b>PROPERTY AND EQUIPMENT</b>					
Net flight equipment and net flight equipment under capital lease	11,087			(1,245)	9,842
Other property and equipment, net	1,498			218	1,716
Total property and equipment, net	12,585			(1,027)	11,558
<b>OTHER ASSETS</b>					
Goodwill	227			12,100	12,327
Intangibles, net	88			2,865	2,953
Other noncurrent assets	740		48	68	856
Total other assets	1,055		48	15,033	16,136
<b>Total assets</b>	<b>\$ 19,771</b>	<b>\$ (19)</b>	<b>\$ (509)</b>	<b>\$ 14,299</b>	<b>\$ 33,542</b>
<b>CURRENT LIABILITIES</b>					
Current maturities of long-term debt and capital leases	\$ 1,292	\$ 5	\$	\$ 35	\$ 1,332
DIP Facility	1,959		(1,959)		
Accounts payable, accrued salaries and related benefits	1,396	561	(50)	155	2,062
SkyMiles deferred revenue	602			620	1,222
Air traffic liability	2,567				2,567
Taxes payable	423			(2)	421

Total current liabilities	8,239	566	(2,009)	808	7,604
<b>NONCURRENT LIABILITIES</b>					
Long-term debt and capital leases	5,132	37		398	5,567
Exit Facilities			1,500		1,500
SkyMiles deferred revenue	294			1,958	2,252
Other notes payable		697			697
Pension, postretirement and related benefits	62	4,202		7	4,271
Other	1,026			1,225	2,251
Total noncurrent liabilities	6,514	4,936	1,500	3,588	16,538
Liabilities subject to compromise	19,345	(19,345)			
<b>STOCKHOLDERS (DEFICIT) EQUITY</b>					
<i>Delta Debtors</i>					
Common stock and additional paid-in capital	1,563			(1,563)	
Retained deficit and other	(15,890)	4,424		11,466	
<i>Reorganized Delta Debtors</i>					
Common stock and additional paid-in capital		9,400			9,400
<b>Total liabilities and stockholders (deficit) equity</b>	\$ 19,771	\$ (19)	\$ (509)	\$ 14,299	\$ 33,542

**Table of Contents**

*Debt Discharge, Reclassifications and Distribution to Creditors.* Adjustments reflect the elimination of liabilities subject to compromise totaling \$19.3 billion on our Consolidated Balance Sheet immediately prior to the Effective Date. Excluding certain liabilities assumed by the Successor, liabilities subject to compromise of \$13.8 billion were discharged in the Chapter 11 cases. Adjustments include:

- (a) The recognition or reinstatement of \$561 million to accounts payable, accrued salaries and related benefits comprised of (1) a \$225 million obligation to the PBGC relating to the termination of the Delta Pilot Plan (which is reflected on the Consolidated Balance Sheet net of a \$3 million discount) and (2) \$339 million to reinstate or accrue certain liabilities related to the current portion of our pension and postretirement benefit plans and for certain administrative claims and cure costs.
- (b) The recognition of \$697 million in other notes payable comprised of (1) a \$650 million obligation relating to our comprehensive agreement with ALPA reducing pilot labor costs (which is reflected on the Consolidated Balance Sheet net of a \$19 million discount) and (2) \$66 million principal amount of senior unsecured notes (following the reduction of the \$85 million face value of the notes for the application of certain payments made by us in 2006 and 2007) under the Cincinnati Airport Settlement Agreement.
- (c) The reinstatement of \$4.2 billion to pension, postretirement and related benefits comprised of (1) \$3.2 billion associated with the Delta Non-Pilot Plan and other long-term accrued benefits and (2) \$1.0 billion associated with postretirement benefits.

*Repayment of DIP Facility and New Exit Financing.* Adjustments reflect the repayment of the DIP Facility and borrowing under the Exit Facilities. Financing fees related to (1) the DIP Facility were written off at the Effective Date and (2) fees related to the Exit Facilities were capitalized and will be amortized over the term of the facility.

*Revaluation of Assets and Liabilities.* Significant adjustments reflected in the Fresh Start Consolidated Balance Sheet based on the revaluation of assets and liabilities are summarized as follows:

- (a) *Property and equipment, net.* A net adjustment of \$1.0 billion to reduce the net book value of fixed assets to their estimated fair value.
- (b) *Goodwill.* An adjustment of \$12.1 billion to reflect reorganization value of the Successor in excess of the fair value of tangible and identifiable intangible assets, net of liabilities. During 2007, goodwill decreased by \$149 million as a result of net adjustments in the fair value of certain assets and liabilities. These adjustments were recorded on the Successor's opening balance sheet at May 1, 2007.
- (c) *Intangibles.* An adjustment of \$2.9 billion to recognize identifiable intangible assets. These intangible assets reflect the estimated fair value of our trade name, takeoff and arrival slots, SkyTeam alliance agreements, marketing agreements, customer relationships and certain contracts. Certain of these assets will be subject to an annual impairment review.
- (d) *Long-term debt and capital leases.* An adjustment of \$398 million primarily to reflect a \$223 million net premium associated with long-term debt and a \$138 million net premium associated with capital lease obligations to be amortized to interest expense over the life of such debt and capital lease obligations.
- (e) *SkyMiles deferred revenue.* An adjustment to revalue our obligation under the SkyMiles Program to reflect the estimated fair value of miles to be redeemed in the future. Adjustments of \$620 million and \$2.0 billion were reflected for the fair value of these miles in current and long-term classifications, respectively. Effective with our emergence from bankruptcy, we changed our accounting policy from



an incremental cost basis to a deferred revenue model for miles earned through travel. The fair value of our SkyMiles frequent flyer award liability was determined based on the estimated price that third parties would require us to pay for them to assume the obligation for miles expected to be redeemed under the SkyMiles Program. This estimated price was determined based on the weighted-average equivalent ticket value of a SkyMiles award redeemed for travel on Delta or a participating airline. The weighted-average equivalent ticket value contemplates differing classes of service, domestic and international itineraries and the carrier providing the award travel. At April 30, 2007, we recorded deferred revenue equal to \$0.0083 for each mile we estimate will ultimately be redeemed under the SkyMiles Program.

**Table of Contents**

- (f) *Noncurrent liabilities other*. An adjustment of \$1.2 billion primarily related to the tax effect of fresh start valuation adjustments.
- (g) *Total stockholders deficit*. The adoption of fresh start reporting resulted in a new reporting entity with no beginning retained earnings or accumulated deficit. All common stock of the Predecessor was eliminated and replaced by the new equity structure of the Successor based on Delta's Plan of Reorganization. The Fresh Start Consolidated Balance Sheet reflects initial stockholders' equity value of \$9.4 billion, representing the low end in the range of \$9.4 billion to \$12.0 billion estimated in our financial projections developed in connection with Delta's Plan of Reorganization. The low end of the range is estimated to reflect market conditions as of the Effective Date and therefore was used to establish initial stockholders' equity value.

**NOTE 12. EQUITY AND EQUITY-BASED COMPENSATION*****Equity***

*Common Stock*. On the Effective Date, all common stock issued by the Predecessor was cancelled. We began issuing shares of new common stock at emergence from bankruptcy pursuant to Delta's Plan of Reorganization. The new common stock is subject to the terms of our Amended and Restated Certificate of Incorporation (the "New Certificate"), which supersedes the Certificate of Incorporation in effect prior to the Effective Date.

The New Certificate authorizes us to issue a total of 2.0 billion shares of capital stock, of which 1.5 billion may be shares of common stock, par value \$0.0001 per share, and 500 million may be shares of preferred stock. Delta's Plan of Reorganization contemplates the issuance of 400 million shares of common stock, consisting of 386 million shares to holders of allowed general, unsecured claims and up to 14 million shares to approximately 39,000 non-contract, non-management employees under the Delta Air Lines, Inc. 2007 Performance Compensation Plan (the "2007 Plan"). Our Plan of Reorganization also contemplates the issuance of common stock under the 2007 Plan for management employees.

In connection with the Merger, we issued, or expect to issue, a total of 339 million shares of Delta common stock in exchange for the Northwest common stock outstanding on the Closing Date or issuable under Northwest's Plan of Reorganization. Additionally, in connection with the Merger, we (1) issued 50 million shares of common stock to eligible Delta and Northwest pilots; (2) granted 34 million shares of common stock to substantially all U.S. based non-pilot employees of Delta and Northwest; and (3) granted 17 million shares of restricted stock and non-qualified stock options to purchase 12 million shares of common stock to management personnel. The awards to management personnel will fully vest over approximately three years, subject to the participant's continued employment.

*Preferred Stock*. The New Certificate permits us to issue preferred stock in one or more series. It authorizes the Board of Directors (1) to fix the descriptions, powers (including voting powers), preferences, rights, qualifications, limitations and restrictions with respect to any series of preferred stock and (2) to specify the number of shares of any series of preferred stock. As of December 31, 2009 and 2008, no preferred stock had been issued.

*Treasury Stock*. We generally withhold shares of Delta common stock to cover employees' portion of required tax withholdings when employee equity awards are issued or vest. These shares are valued at cost, which equals the market price of the common stock on the date of issuance or vesting. There were approximately 11 million shares of common stock held in treasury at a weighted average cost of \$15.89 per share at December 31, 2009. In December 2008, we sold from treasury approximately 18 million shares of our common stock that were previously withheld as the employee portion of tax withholdings on the issuance and vesting of employee equity awards in connection with the Merger. The \$192 million of net proceeds from the offering was available for general corporate purposes. There were approximately eight million shares of common stock held in treasury at a weighted average cost of \$20.11 per share at December 31, 2008. Substantially all of these shares were withheld to cover the employees' portion of required tax withholdings on equity awards.

**Table of Contents****Equity-Based Compensation***Successor*

Upon emergence from Chapter 11, we adopted with Bankruptcy Court approval the 2007 Plan, a broad based equity and cash compensation plan. The 2007 Plan provides for grants of restricted stock, stock options, stock appreciation rights, restricted stock units, performance awards, including cash incentive awards, and other stock based awards. Shares of common stock issued under the 2007 Plan may be made available from authorized but unissued common stock or common stock we acquire. If any shares of our common stock are covered by an award that is cancelled, forfeited or otherwise terminates without delivery of shares (including shares surrendered or withheld for payment of the exercise price of an award or taxes related to an award), then such shares will again be available for issuance under the 2007 Plan.

In connection with the Merger, we amended the 2007 Plan with stockholder approval to increase the number of shares of Delta common stock issuable under the plan from 30 million to 157 million. The purpose of this amendment was to permit Delta to grant equity to substantially all employees of the combined company in connection with the Merger. There were 35 million shares available for future grants under the 2007 Plan as of December 31, 2009.

Non-cash compensation expense for equity awards is recognized over the employee's requisite service period (generally, the vesting period of the award). We use straight-line recognition for awards with installment vesting. During the years ended December 31, 2009 and 2008, we recognized expense associated with restricted stock, stock option, and performance share grants of \$108 million and \$66 million in salaries and related costs, respectively. The closing of the Merger constituted a change in control under the 2007 Plan, which caused the vesting of substantially all previously unvested equity awards and resulted in the recording of an additional \$75 million in 2008 in expense to restructuring and merger-related items. These expenses do not represent cash payments actually made to employees; rather it represents non-cash compensation expense recognition. The actual value of these awards to the recipients depends on the price of Delta common stock when the awards vest.

As of December 31, 2009, approximately \$109 million of total unrecognized costs related to unvested shares and options are expected to be recognized over the remaining weighted-average period of 0.9 years. Approximately \$69 million is expected to be recognized in 2010.

*Stock Grants.* In connection with the Merger, we granted equity to substantially all employees of Delta and Northwest. U.S. based non-pilot, non-management employees received 34 million shares of common stock. Pilot employees received 50 million shares of common stock. The fair value of these grants was based on the closing price of the common stock on the date of grant and resulted in a \$791 million charge in restructuring and merger-related items. In 2007, upon emergence from Chapter 11, we issued 14 million shares of common stock to non-contract, non-management employees. Employees may hold or sell these shares without restriction.

*Merger Awards.* In connection with the Merger, we made grants of restricted stock and stock options to approximately 700 management level employees under the 2007 Plan. As discussed below, these grants vest over three years, subject to the employee's continued employment.

*Restricted Stock.* Restricted stock is common stock that may not be sold or otherwise transferred for a period of time and that is subject to forfeiture in certain circumstances. The fair value of the restricted stock awards is based on the closing price of the common stock on the date of grant. In connection with the Merger, we granted 17 million shares of restricted stock, which, subject to the employee's continued employment, vest over three years in four installments (20% on May 1, 2009, 20% on November 1, 2009, 20% on May 1, 2010, and 40% on November 1, 2011). Upon emergence from Chapter 11, we granted eight million shares of restricted stock to eligible employees. Substantially all of these awards, to the extent not previously vested, vested upon the closing of the Merger. We expect substantially all unvested restricted stock awards at December 31, 2009 to vest during the vesting period.

The following table summarizes restricted stock activity for the year ended December 31, 2009:

Shares	Weighted Average Grant Date
--------	--------------------------------------

	<b>(000)</b>	<b>Fair Value</b>
Unvested at January 1, 2009	17,650	\$ 8.11
Granted	3,695	6.71
Vested	(8,363)	8.09
Forfeited	(459)	7.62
Unvested at December 31, 2009	12,523	\$ 7.73

**Table of Contents**

The total fair value of shares vested during the years ended December 31, 2009 and 2008 was \$68 million and \$107 million, respectively.

*Stock Options.* Stock option awards are granted with an exercise price equal to the closing price of Delta common stock on the date of grant. Generally, outstanding employee options vest over several years and have a 10-year term, subject to the employee's continued employment.

The fair value of stock options is determined at the grant date using an option pricing model based on several assumptions. The risk-free rate is based on the U.S. Treasury yield in effect for the expected term of the options at the time of grant. The dividend yield on our common stock is assumed to be zero since we do not pay dividends and have no current plans to do so. The expected life of the options was developed assuming that the options will be exercised evenly from the time they become exercisable to expiration due to the lack of exercise history. We base our volatility assumptions on historical volatilities of the stock of comparable publicly-traded airlines, using daily stock price returns equal to our expected option lives. We have used this volatility assumption due to the lack of trading history of Delta common stock since emergence from Chapter 11.

We granted stock options to purchase 12 million shares of common stock in connection with the Merger. These options become exercisable in four installments (20% on May 1, 2009, 20% on November 1, 2009, 20% on May 1, 2010, and 40% on November 1, 2011), subject to the employee's continued employment. We granted options to purchase four million shares of common stock to eligible employees upon emergence from Chapter 11. Substantially all of these awards, to the extent not previously exercisable, became exercisable upon the closing of the Merger. Pursuant to the Merger Agreement, outstanding stock options under the Northwest 2007 Stock Incentive Plan were assumed by Delta and modified to provide for the purchase of Delta common stock. Accordingly, the number of shares and the exercise price were adjusted for the 1.25 exchange ratio. We have not granted any stock options subsequent to those granted in 2008 in connection with the Merger.

The weighted average fair value of options granted in 2008 was determined based on the following assumptions:

Risk-free interest rate	2.6-3.4%
Expected life of stock options (in years)	5.6-6.0
Expected volatility of common stock	63-79%

The following table summarizes stock option activity for the year ended December 31, 2009:

	Shares (000)	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life (in years)	Aggregate Intrinsic Value (in millions)
Outstanding at January 1, 2009	23,544	\$12.69		
Granted				
Exercised	(683)	8.01		
Forfeited or expired	(551)	15.12		
Outstanding at December 31, 2009	22,310	\$12.79	6.6	\$ 39
Vested or expected to vest	22,310	\$12.79	6.6	\$ 39
Exercisable at December 31, 2009	15,779	\$14.71	5.7	\$ 17

The weighted-average grant-date fair value of options granted during the year ended December 31, 2008 was \$4.86.

*Performance Shares.* Performance shares are long-term incentive opportunities which are payable in common stock and are generally contingent upon our achieving certain financial goals. During 2008, we granted performance shares with an aggregate target payout opportunity covering approximately two million shares of common stock. The closing of the Merger caused the vesting at target of substantially all previously unvested performance shares.

*Other.* There was no corresponding tax benefit in 2009, 2008 or 2007 related to the stock-based compensation, as we record a full valuation allowance against our deferred tax assets due to the uncertainty regarding the ultimate realization of those assets. For additional information, see Note 9.

**Table of Contents****NOTE 13. ACCUMULATED OTHER COMPREHENSIVE (LOSS) INCOME**

The following table shows the components of accumulated other comprehensive (loss) income for the four months ended April 30, 2007, the eight months ended December 31, 2007 and the years ended December 31, 2008 and 2009:

(in millions)	Unrecognized Pension Liability	Derivative Instruments	Marketable Equity Securities	Valuation Allowance	Total
Balance at January 1, 2007 (Predecessor)	\$ (727)	\$ (23)	\$ 2	\$ 230	\$ (518)
Pension adjustment	6				6
Changes in fair value		61			61
Reclassification to earnings		8			8
Balance at April 30, 2007 (Predecessor)	(721)	46	2	230	(443)
Elimination of Predecessor other comprehensive loss	721	(46)	(2)	(230)	443
Pension adjustment	408				408
Changes in fair value		86			86
Reclassification to earnings		(59)			(59)
Tax effect	(155)	(11)		166	
Balance at December 31, 2007 (Successor)	253	16		166	435
Pension adjustment	(3,111)				(3,111)
Changes in fair value		(1,369)	(9)		(1,378)
Reclassification to earnings		(26)			(26)
Tax effect	1,162	516	3	(1,681)	
Balance at December 31, 2008 (Successor)	(1,696)	(863)	(6)	(1,515)	(4,080)
Pension adjustment	(502)				(502)
Changes in fair value		(20)	10		(10)
Reclassification to earnings		1,350			1,350
Income Tax Allocation		(321)			(321)
Tax effect	186	(491)	(3)	308	
Balance at December 31, 2009 (Successor)	\$ (2,012)	\$ (345)	\$ 1	\$ (1,207)	\$ (3,563)

**NOTE 14. GEOGRAPHIC INFORMATION**

Operating segments are defined as components of an enterprise with separate financial information, which are evaluated regularly by the chief operating decision maker and are used in resource allocation and performance assessments.

We are managed as a single business unit that provides air transportation for passengers and cargo. This allows us to benefit from an integrated revenue pricing and route network. Our flight equipment forms one fleet, which is deployed through a single route scheduling system. When making resource allocation decisions, our chief operating decision maker evaluates flight profitability data, which considers aircraft type and route economics, but gives no weight to the financial impact of the resource allocation decision on an individual carrier basis. Our objective in making resource allocation decisions is to optimize our consolidated financial results.



**Table of Contents**

Operating revenue is assigned to a specific geographic region based on the origin, flight path and destination of each flight segment. Our operating revenue by geographic region for the years ended December 31, 2009 and 2008, the eight months ended December 31, 2007 and the four months ended April 30, 2007 are summarized in the following table:

(in millions)	<b>Successor</b>		<b>Eight</b>	<b>Predecessor</b>
	<b>Year Ended</b>		<b>Months</b>	<b>Four</b>
	<b>December 31,</b>	<b>December 31,</b>	<b>Ended</b>	<b>Months</b>
	<b>2009</b>	<b>2008</b>	<b>December</b>	<b>Ended</b>
			<b>31,</b>	<b>April 30,</b>
			<b>2007</b>	<b>2007</b>
Domestic	\$ 19,171	\$ 15,065	\$ 9,380	\$ 4,314
Atlantic	4,970	5,149	2,884	947
Latin America	1,437	1,616	923	478
Pacific	2,485	867	171	57
Total	\$ 28,063	\$ 22,697	\$ 13,358	\$ 5,796

Our tangible assets consist primarily of flight equipment, which is mobile across geographic markets. Accordingly, assets are not allocated to specific geographic regions.

**NOTE 15. RESTRUCTURING AND MERGER-RELATED ITEMS**

The following table shows charges recorded in restructuring and merger-related items on our Consolidated Statements of Operations for the years ended December 31, 2009 and 2008:

(in millions)	<b>Year Ended</b>	
	<b>2009</b>	<b>2008</b>
Severance and related costs	\$ 119	\$ 114
Contract Carrier restructuring		14
Facilities and other	13	25
Merger-related items	275	978
Total restructuring and merger-related items	\$ 407	\$ 1,131

Severance and related costs primarily relate to voluntary workforce reduction programs for U.S. employees. In 2009, we recorded \$119 million associated with workforce reduction programs, including \$6 million of special termination benefits related to retiree healthcare. We expect any additional charges incurred under these programs will not be material. In 2008, we recorded \$114 million associated with workforce reduction programs.

Contract Carrier restructuring costs relate primarily to the early termination of certain capacity purchase agreements with our Contract Carriers.

Facilities and other costs primarily relate to the closing operations in airports. In 2008, the costs primarily relate to the closing of operations in Concourse C at the Cincinnati/Northern Kentucky International Airport. Upon our exit from Concourse C, we recorded a one-time charge of \$18 million based on the estimated present value of future rents.

Merger-related items relate to costs associated with integrating the operations of Northwest into Delta, including costs related to information technology, employee relocation and training, and re-branding of aircraft and stations.

We did not have any restructuring and merger-related items in 2007.

The following table shows the balances for restructuring charges as of December 31, 2009, and the activity for the year then ended:

(in millions)	<b>Liability Balance at December 31, 2008</b>	<b>Additional Costs and Expenses</b>	<b>Purchase Accounting Adjustments</b>	<b>Payments</b>	<b>Liability Balance at December 31, 2009</b>
Severance and related costs <sup>(1)</sup>	\$ 50	\$ 113	\$	\$ (94)	\$ 69
Facilities and other <sup>(1)</sup>	54	13	19	(12)	74
Total	\$ 104	\$ 126	\$ 19	\$(106)	\$ 143

<sup>(1)</sup> The liability balance at December 31, 2008 includes liabilities assumed in the Merger of \$47 million in severance and related costs and \$32 million in restructuring of facility leases and other charges.

**Table of Contents**

We acquired a B-747-200F dedicated cargo freighter fleet in our Merger with Northwest and recorded the fair value of the fleet at the Closing Date. We grounded the entire fleet by December 31, 2009 due to its age and inefficiency. We reviewed the fleet and related spare engines for impairment during the year ended December 31, 2009 and concluded that no material impairment existed.

**NOTE 16. (LOSS) EARNINGS PER SHARE**

We calculate basic (loss) earnings per share by dividing the net (loss) income by the weighted average number of common shares outstanding. Shares issuable upon the satisfaction of certain conditions are considered outstanding and included in the computation of basic (loss) earnings per share. Accordingly, the calculation of basic (loss) earnings per share for the years ended December 31, 2009 and 2008 and the eight months ended December 31, 2007 assumes there was outstanding at the beginning of each of these periods all 386 million shares contemplated by Delta's Plan of Reorganization to be distributed to holders of allowed general, unsecured claims. Similarly, the calculation of basic loss per share for the years ended December 31, 2009 and 2008 assumes there was outstanding at January 1, 2009 and the Closing Date, respectively, the following shares in connection with the Merger: (1) 50 million shares of Delta common stock we agreed to issue on behalf of Delta and Northwest pilots and (2) nine million shares of Delta common stock reserved for issuance in exchange for shares of Northwest common stock that, but for the Merger, would have been issued under Northwest's Plan of Reorganization.

The following table shows the reconciliation of actual shares issued and outstanding to those considered outstanding for purposes of the calculation of basic loss per share as of December 31, 2009:

(in millions)	Shares <sup>(1)</sup>
Common stock issued and outstanding	784
Less:	
Unvested restricted stock	(13)
Add:	
Shares reserved for future issuance under Delta's Plan of Reorganization	53
Shares reserved for future issuance relating to Northwest's Plan of Reorganization, after giving effect to the 1.25 exchange ratio	6
Common stock considered outstanding for purposes of loss per share calculation	830

(1) These shares have not been weighted to reflect the period of time they were considered outstanding.

**Table of Contents**

The following table shows our computation of basic and diluted (loss) earnings per share for the years ended December 31, 2009 and 2008, the eight months ended December 31, 2007 and the four months ended April 30, 2007:

(in millions, except per share data)	Successor		Eight Months Ended December 31, 2007	Predecessor Four Months Ended April 30, 2007
	Year Ended			
	December 31, 2009	2008		
<b>Basic:</b>				
Net (loss) income	\$(1,237)	\$(8,922)	\$ 314	\$1,298
Basic weighted average shares outstanding	827	468	394	197
Basic (loss) earnings per share	\$ (1.50)	\$(19.08)	\$ 0.80	\$ 6.58
<b>Diluted:</b>				
Net (loss) income	\$(1,237)	\$(8,922)	\$ 314	\$1,298
Gain recognized on the forgiveness of convertible debt				(216)
Net (loss) income assuming conversion	\$(1,237)	\$(8,922)	\$ 314	\$1,082
Basic weighted average shares outstanding	827	468	394	197
Dilutive effects of:				
Restricted shares			1	
Convertible debt				37
Weighted average shares outstanding, as adjusted	827 <sup>(1)</sup>	468 <sup>(2)</sup>	395 <sup>(3)</sup>	234 <sup>(4)</sup>
Dilutive (loss) earnings per share	\$ (1.50)	\$(19.08)	\$ 0.79	\$ 4.63

(1) Excludes 35 million common stock equivalents because their effect was anti-dilutive.

(2) Excludes 41 million common stock equivalents because their effect was anti-dilutive.

- (3) Excludes nine million common stock equivalents because their effect was anti-dilutive.
- (4) Upon emergence from bankruptcy, we discharged our liabilities subject to compromise, which included convertible debt. As a result, we recognized a gain of \$216 million for the four months ended April 30, 2007. In connection with this discharge, 37 million shares of common stock were assumed issued for purposes of calculating diluted earnings per share.

**Table of Contents****NOTE 17. VALUATION AND QUALIFYING ACCOUNTS**

The following table shows our valuation and qualifying accounts for the four months ended April 30, 2007, the eight months ended December 31, 2007 and the years ended December 31, 2008 and 2009, and the associated activity for the years then ended:

(in millions)	<b>Restructuring and Other Charges<sup>(1)</sup></b>	<b>Uncollectible Accounts Receivable<sup>(2)</sup></b>	<b>Allowance for: Obsolescence of Expendable Parts &amp; Supplies Inventory</b>	<b>Valuation Allowance</b>
Balance at January 1, 2007 (Predecessor)	\$ 5	\$ 21	\$ 161	\$ 5,169 <sup>(3)</sup>
Additional costs and expenses	1	5	13	1,092
Payments and deductions	(2)	(5)	(43)	(1,201)
Balance at April 30, 2007 (Predecessor)	4	21	131	5,060 <sup>(3)</sup>
Valuation adjustment			(131)	(230)
Additional costs and expenses		15	11	669
Payments and deductions	(1)	(10)		(656)
Balance at December 31, 2007 (Successor)	3	26	11	4,843 <sup>(4)</sup>
Liabilities assumed from Northwest		6		3,389
Purchase accounting adjustments	94			184
Additional costs and expenses	153	31	23	1,866
Payments and deductions	(146)	(21)	(2)	(452)
Balance at December 31, 2008 (Successor)	104	42	32	9,830 <sup>(5)</sup>
Purchase accounting adjustments	19		14	
Additional costs and expenses	126	23	34	343
Payments and deductions	(106)	(18)	(5)	(276)
Balance at December 31, 2009 (Successor)	\$ 143	\$ 47	\$ 75	\$ 9,897 <sup>(6)</sup>

(1) Primarily related to severance and related costs, restructuring of facility leases and other charges.

- (2) The payments and deductions related to the allowance for uncollectible accounts receivable represent the write-off of accounts considered to be uncollectible, less recoveries.
- (3) \$230 million of this amount is recorded in accumulated other comprehensive loss on our Consolidated Balance Sheet at January 1, 2007 and our Fresh Start Consolidated Balance Sheet at April 30, 2007.
- (4) \$166 million of this amount is recorded in accumulated other comprehensive income on our Consolidated Balance Sheet at December 31, 2007. This balance reflects a \$230 million write-off recorded upon the adoption of fresh start reporting to eliminate the Predecessor s

accumulated  
other  
comprehensive  
loss.

- (5) \$1.5 billion of this amount is recorded in accumulated other comprehensive loss on our Consolidated Balance Sheet at December 31, 2008.
- (6) \$1.2 billion of this amount is recorded in accumulated other comprehensive loss on our Consolidated Balance Sheet at December 31, 2009.



**Table of Contents****NOTE 18. QUARTERLY FINANCIAL DATA (UNAUDITED)**

The following table summarizes our unaudited results of operations for the 2009 and 2008 quarterly periods. The quarterly loss per share amounts for a year will not add to the loss per share for that year due to the weighting of shares used in calculating per share data.

2009	Three Months Ended			
	March 31	June 30	September 30	December 31 <sup>(3)</sup>
(in millions, except per share data)				
Operating revenue	\$ 6,684	\$ 7,000	\$ 7,574	\$ 6,805
Operating (loss) income	(483)	1	204	(46)
Net loss	(794)	(257)	(161)	(25)
Basic and diluted loss per share	(0.96)	(0.31)	(0.19)	(0.03)
2008	Three Months Ended			
	March 31 <sup>(1)</sup>	June 30 <sup>(1)</sup>	September 30	December 31 <sup>(2)</sup>
(in millions, except per share data)				
Operating revenue	\$ 4,766	\$ 5,499	\$ 5,719	\$ 6,713
Operating (loss) income	(6,261)	(1,087)	131	(1,097)
Net loss	(6,390)	(1,044)	(50)	(1,438)
Basic and diluted loss per share	(16.15)	(2.64)	(0.13)	(2.11)

(1) During the March 2008 quarter, we determined goodwill was impaired and recorded a non-cash charge of \$6.1 billion based on a preliminary assessment. We finalized the impairment test during the June 2008 quarter and recorded an additional non-cash charge of \$839 million. In the June 2008 quarter, we also recorded a

non-cash charge of \$357 million to reduce the carrying value of certain intangible assets based on their revised estimated fair values.

- (2) Our results of operations for the December 2008 quarter include Northwest for the period from October 30 to December 31, 2008. In connection with the Merger, during the December 2008 quarter, we recorded a one-time primarily non-cash charge of \$969 million relating to the issuance or vesting of employee equity awards in connection with the Merger.
- (3) During the December 2009 quarter, as a result of the Income Tax Allocation, we recorded a non-cash income tax benefit of \$321 million on the loss from

continuing  
operations, with  
an offsetting  
non-cash  
income tax  
expense of  
\$321 million on  
other  
comprehensive  
income.

**Table of Contents**

**ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

None.

**ITEM 9A. CONTROLS AND PROCEDURES**

**Disclosure Controls and Procedures**

Our management, including our Chief Executive Officer and Chief Financial Officer, performed an evaluation of our disclosure controls and procedures, which have been designed to permit us to effectively identify and timely disclose important information. Our management, including our Chief Executive Officer and Chief Financial Officer, concluded that the controls and procedures were effective as of December 31, 2009 to ensure that material information was accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

**Changes in Internal Control**

Except as set forth below, during the three months ended December 31, 2009, we did not make any changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

On October 29, 2008, a wholly-owned subsidiary of ours merged with and into Northwest. On December 31, 2009, NWA merged with and into Delta, ending NWA's separate existence. We are currently integrating policies, processes, people, technology and operations for the combined company. Management will continue to evaluate our internal control over financial reporting as we execute Merger integration activities.

**Management's Annual Report on Internal Control Over Financial Reporting**

Management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934. Our internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies may deteriorate.

Management conducted an evaluation of the effectiveness of our internal control over financial reporting as of December 31, 2009 using the criteria issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control - Integrated Framework. Based on that evaluation, management believes that our internal control over financial reporting was effective as of December 31, 2009.

The effectiveness of our internal control over financial reporting as of December 31, 2009 has been audited by Ernst & Young LLP, an independent registered public accounting firm, which also audited our Consolidated Financial Statements for the year ended December 31, 2009. Ernst & Young LLP's report on our internal control over financial reporting is set forth below.

**Table of Contents**

**Report of Independent Registered Public Accounting Firm**

The Board of Directors and Stockholders of  
Delta Air Lines, Inc.

We have audited Delta Air Lines, Inc.'s internal control over financial reporting as of December 31, 2009, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). Delta Air Lines, Inc.'s management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Report of Management. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, Delta Air Lines, Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2009, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Delta Air Lines, Inc. as of December 31, 2009 (Successor) and 2008 (Successor), and the related consolidated statements of operations, stockholders' equity (deficit), and cash flows for the years ended December 31, 2009 (Successor) and 2008 (Successor), the eight-month period ended December 31, 2007 (Successor) and the four-month period ended April 30, 2007 (Predecessor) of Delta Air Lines, Inc. and our report dated February 24, 2010 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

Atlanta, Georgia

February 24, 2010

**Table of Contents****ITEM 9B. OTHER INFORMATION.**

None.

**PART III****ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE OF THE REGISTRANT**

Information required by this item is set forth under the headings Corporate Governance Matters, Certain Information About Nominees and Section 16 Beneficial Ownership Reporting Compliance in our Proxy Statement to be filed with the Commission related to our Annual Meeting of Stockholders ( Proxy Statement ), and is incorporated by reference. Pursuant to instruction 3 to paragraph (b) of Item 401 of Regulation S-K, certain information regarding executive officers is contained in Part I of this Form 10-K.

**ITEM 11. EXECUTIVE COMPENSATION**

Information required by this item is set forth under the headings Director Compensation, Corporate Governance Matters Compensation Committee Interlocks and Insider Participation and Executive Compensation in our Proxy Statement and is incorporated by reference.

**ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS****Securities Authorized for Issuance Under Equity Compensation Plans**

The following table provides information about the number of shares of common stock that may be issued under the 2007 Performance Plan, Delta s only equity compensation plan, as of December 31, 2009.

Plan Category	(a) No. of Securities to be Issued Upon Exercise of Outstanding Options, Warrants and Rights (1)	(b) Weighted- Average Exercise Price of Outstanding Options, Warrants and Rights	(c) No. of Securities Remaining Available for Future Issuance Under Equity Compensation Plans (Excluding Securities Reflected in Column (a)) (2)
Equity compensation plans approved by securities holders	15,184,907	\$ 10.69	35,420,197
Equity compensation plans not approved by securities holders			
<b>Total</b>	<b>15,184,907</b>	<b>\$ 10.69</b>	<b>35,420,197</b>

(1) Includes stock options granted under Delta s 2007 Performance Plan. The 2007 Performance Plan was

approved by the Bankruptcy Court as part of our Plan of Reorganization. Accordingly, issuances under the 2007 Performance Plan are deemed to be approved by stockholders under Delaware General Corporation Law. In connection with the Merger, Delta stockholders approved an amendment to the 2007 Performance Plan to increase the number of shares of common stock issuable under the Plan.

- (2) Up to 157 million shares of common stock are available for issuance under the 2007 Performance Plan. If any shares of our common stock are covered by an award under the 2007 Performance Plan that is cancelled, forfeited or otherwise terminates

without delivery of shares (including shares surrendered or withheld for payment of the exercise price of an award or taxes related to an award), then such shares will again be available for issuance under the 2007 Performance Plan. In addition to the 15,184,907 options outstanding, 12,523,891 shares of restricted stock remain unvested and a maximum of 1,429,123 shares of common stock may be issued upon the achievement of certain performance conditions under outstanding performance share awards as of December 31, 2009.



**Table of Contents**

Other information required by this item is set forth under the heading Beneficial Ownership of Securities in our Proxy Statement and is incorporated by reference.

**ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE**

Information required by this item is set forth under the headings Corporate Governance Matters Corporate Governance Overview Director Independence Independence of Audit, Corporate Governance and Personnel & Compensation Committee Members, Executive Compensation Post-Employment Compensation Potential Post-Employment Benefits Upon Termination or Change in Control Pre-Existing Medical Benefits Agreement Between Northwest and Mr. Anderson, Proposal 1 Election of Directors and Pre-Existing Agreements with Northwest in our Proxy Statement and is incorporated by reference.

**ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES**

Information required by this item is set forth under the heading Proposal 2 Ratification of Independent Auditors in our Proxy Statement and is incorporated by reference.

**PART IV**

**ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES.**

(a) (1). The following is an index of the financial statements required by this item that are included in this Form 10-K:

Report of Independent Registered Public Accounting Firm (Ernst & Young LLP)

Consolidated Balance Sheets December 31, 2009 and 2008

Consolidated Statements of Operations for the years ended December 31, 2009 and December 31, 2008, the eight months ended December 31, 2007 and the four months ended April 30, 2007

Consolidated Statements of Cash Flows for the years ended December 31, 2009 and December 31, 2008, the eight months ended December 31, 2007 and the four months ended April 30, 2007

Consolidated Statements of Stockholders Equity (Deficit) for the years ended December 31, 2009 and December 31, 2008, the eight months ended December 31, 2007 and the four months ended April 30, 2007

Notes to the Consolidated Financial Statements

(2). The schedule required by this item is included in the Notes to the Consolidated Financial Statements. All other financial statement schedules are not required or are inapplicable and therefore have been omitted.

(3). The exhibits required by this item are listed in the Exhibit Index to this Form 10-K. The management contracts and compensatory plans or arrangements required to be filed as an exhibit to this Form 10-K are listed as Exhibits 10.9 through 10.26 in the Exhibit Index.

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on the 24th day of February, 2010.

DELTA AIR LINES, INC

By: /s/ Richard H. Anderson  
Richard H. Anderson  
Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below on the 24th day of February, 2010 by the following persons on behalf of the registrant and in the capacities indicated.

<b>Signature</b>	<b>Title</b>
/s/ Richard H. Anderson	Chief Executive Officer and Director (Principal Executive Officer)
Richard H. Anderson	
/s/ Hank Halter	Senior Vice President and Chief Financial Officer
Hank Halter	(Principal Financial Officer and Principal Accounting Officer)
/s/ Edward H. Bastian	President and Director
Edward H. Bastian	
/s/ Roy J. Bostock	Director
Roy J. Bostock	
/s/ John S. Brinzo	Director
John S. Brinzo	
/s/ Daniel A. Carp	Chairman of the Board
Daniel A. Carp	
/s/ John M. Engler	Director
John M. Engler	
/s/ Mickey P. Foret	Director
Mickey P. Foret	

Edgar Filing: DELTA AIR LINES INC /DE/ - Form 10-K

/s/ David R. Goode	Director
David R. Goode	
/s/ Paula Rosput Reynolds	Director
Paula Rosput Reynolds	
/s/ Kenneth C. Rogers	Director
Kenneth C. Rogers	
/s/ Rodney E. Slater	Director
Rodney E. Slater	
/s/ Douglas M. Steenland	Director
Douglas M. Steenland	
/s/ Kenneth B. Woodrow	Director
Kenneth B. Woodrow	

**Table of Contents****EXHIBIT INDEX**

*Note to Exhibits: Any representations and warranties of a party set forth in any agreement (including all exhibits and schedules thereto) filed with this Annual Report on Form 10-K have been made solely for the benefit of the other party to the agreement. Some of those representations and warranties were made only as of the date of the agreement or such other date as specified in the agreement, may be subject to a contractual standard of materiality different from what may be viewed as material to stockholders, or may have been used for the purpose of allocating risk between the parties rather than establishing matters as facts. Such agreements are included with this filing only to provide investors with information regarding the terms of the agreements, and not to provide investors with any other factual or disclosure information regarding the registrant or its business.*

- 3.1 Delta's Certificate of Incorporation (Filed as Exhibit 3.1 to Delta's Current Report on Form 8-K as filed on April 30, 2007).\*
- 3.2 Delta's By-Laws (Filed as Exhibit 3.1 to Delta's Current Report on Form 8-K as filed on May 22, 2008).\*  
Delta is not filing any instruments evidencing any indebtedness because the total amount of securities authorized under any single such instrument does not exceed 10% of the total assets of Delta and its subsidiaries on a consolidated basis. Copies of such instruments will be furnished to the Securities and Exchange Commission upon request.
- 10.1 Purchase Agreement No. 2022 between Boeing and Delta relating to Boeing Model 737-632/-732/-832 Aircraft (Filed as Exhibit 10.3 to Delta's Quarterly Report on Form 10-Q for the quarter ended December 31, 1997).\*/\*\*
- 10.2 Purchase Agreement No. 2025 between Boeing and Delta relating to Boeing Model 767-432ER Aircraft (Filed as Exhibit 10.4 to Delta's Quarterly Report on Form 10-Q for the quarter ended December 31, 1997).\*/\*\*
- 10.3 Letter Agreements related to Purchase Agreements No. 2022 and/or No. 2025 between Boeing and Delta (Filed as Exhibit 10.5 to Delta's Quarterly Report on Form 10-Q for the quarter ended December 31, 1997).\*/\*\*
- 10.4 Aircraft General Terms Agreement between Boeing and Delta (Filed as Exhibit 10.6 to Delta's Quarterly Report on Form 10-Q for the quarter ended December 31, 1997).\*/\*\*
- 10.5(a) First Lien Revolving Credit and Guaranty Agreement, dated as of April 30, 2007, among Delta Air Lines, Inc., as Borrower, the subsidiaries of the Borrower named, as Guarantors, each of the Lenders from time to time party, JPMorgan Chase Bank, N.A., as administrative agent and as collateral agent, J.P. Morgan Securities, Inc. and Lehman Brothers Inc., as co-lead arrangers and joint bookrunners, UBS Securities LLC, as syndication agent and as joint bookrunner, and Calyon New York Brand and RBS Securities Corporation, as co-documentation agents (Filed as Exhibit 10.1(a) to Delta's Quarterly Report on Form 10-Q for the quarter ended June 30, 2009).\*
- 10.5(b) Second Lien Term Loan and Guaranty Agreement, dated as of April 30, 2007, among Delta Air Lines, Inc., as Borrower, the subsidiaries of the Borrower named, as Guarantors, each of the Lenders from time to time party, Goldman Sachs Credit Partners L.P. ( GSCP ), as administrative agent and as collateral agent, GSCP and Merrill Lynch Commercial Finance Corp., as co-lead arrangers and joint bookrunners, Barclays Capital, as syndication agent and as joint bookrunner, and Credit Suisse Securities (USA) LLC and C.I.T. Leasing Corporation, as co-documentation agents (Filed as Exhibit 10.1(b) to Delta's Quarterly Report on Form 10-Q for the quarter ended June 30, 2009).\*

- 10.6 Transaction Framework Agreement among Delta, Delta Master Executive Council, Northwest Master Executive Council and Air Line Pilots Association, International dated as of June 26, 2008 (Filed as Exhibit 10 to Delta's Quarterly Report on Form 10-Q filed on July 17, 2008).\*
- 10.7 Letter Agreement, dated April 14, 2008, by and among Delta Air Lines, Inc., the Master Executive Council of Delta, and Air Line Pilots Association, International dated April 14, 2008 (Filed as Exhibit 10.2 to Delta's Quarterly Report on Form 10-Q filed on April 25, 2008).\*

**Table of Contents**

- 10.8(a) Offer of Employment dated August 28, 2007 between Delta Air Lines, Inc. and Richard H. Anderson (Filed as Exhibit 10.2 to Delta's Quarterly Report on Form 10-Q for the quarter ended September 30, 2007).\*
- 10.8(b) Benefit waiver agreement dated October 29, 2008 between Delta Air Lines, Inc. and Richard H. Anderson (Filed as Exhibit 10.11(b) to Delta's Annual Report on Form 10-K for the year ended December 31, 2008).\*
- 10.8(c) Benefit waiver agreement dated October 20, 2009 between Delta Air Lines, Inc. and Richard H. Anderson.
- 10.9(a) Delta Air Lines, Inc. 2007 Performance Compensation Plan (Filed as Exhibit 10.1 to Delta's Current Report on Form 8-K filed on March 22, 2007).\*
- 10.9(b) First Amendment to the Delta Air Lines, Inc. 2007 Performance Compensation Plan (Filed as Exhibit 10.12(b) to Delta's Annual Report on Form 10-K for the year ended December 31, 2008).\*
- 10.9(c) Form of Delta 2007 Performance Compensation Plan Award Agreement for Officers (Filed as Exhibit 10.1 to Delta's Current Report on Form 8-K filed on April 30, 2007).\*
- 10.9(d) Delta 2007 Performance Compensation Plan Award Agreement between Delta Air Lines, Inc. and Edward H. Bastian dated August 28, 2007 (Filed as Exhibit 10.3 to Delta's Quarterly Report on Form 10-Q for the quarter ended September 30, 2007).\*
- 10.10(a) Delta Air Lines, Inc. 2007 Officer and Director Severance Plan, as amended October 14, 2007 (Filed as Exhibit 10.1 to Delta's Quarterly Report on Form 10-Q for the quarter ended September 30, 2007).\*
- 10.10(b) Form of Separation Agreement and General Release Delta Air Lines, Inc. 2007 Officer and Director Severance Plan for Officers (Filed as Exhibit 10.2 to Delta's Current Report on Form 8-K filed on April 30, 2007).\*
- 10.11(a) Delta Air Lines, Inc. Officer and Director Severance Plan, as amended and restated as of January 2, 2009, as further amended October 20, 2009.
- 10.11(b) Amendment to the Delta Air Lines, Inc. Officer and Director Severance Plan, as amended and restated as of January 2, 2009, as further amended October 20, 2009.
- 10.12 Description of Certain Benefits of Members of the Board of Directors and Executive Officers.
- 10.13(a) The Delta Air Lines, Inc. 2008 Long Term Incentive Program (Filed as Exhibit 99.1 to Delta's Current Report on Form 8-K filed on February 8, 2008).\*
- 10.13(b) Model Award Agreement for the Delta Air Lines, Inc. 2008 Long Term Incentive Program (Filed as Exhibit 99.2 to Delta's Current Report on Form 8-K filed on February 8, 2008).\*
- 10.14(a) Delta Air Lines, Inc. 2009 Long Term Incentive Program (Filed as Exhibit 10.17(a) to Delta's Annual Report on Form 10-K for the year ended December 31, 2008).\*

- 10.14(b) Model Award Agreement for the Delta Air Lines, Inc. 2009 Long Term Incentive Program (Filed as Exhibit 10.17(b) to Delta's Annual Report on Form 10-K for the year ended December 31, 2008).\*
- 10.15(a) Delta Air Lines, Inc. 2010 Long Term Incentive Program.
- 10.15(b) Model Award Agreement for the Delta Air Lines, Inc. 2010 Long Term Incentive Program.
- 10.16 Delta Air Lines, Inc. 2009 Management Incentive Program (Filed as Exhibit 10.19 to Delta's Annual Report on Form 10-K for the year ended December 31, 2008).\*
- 10.17 Delta Air Lines, Inc. 2010 Management Incentive Program.
- 10.18(a) Delta Air Lines, Inc. Merger Award Program (Filed as Exhibit 10.20(a) to Delta's Annual Report on Form 10-K for the year ended December 31, 2008).\*

**Table of Contents**

- 10.18(b) Model Award Agreement for Delta Air Lines, Inc. Merger Award Program (Filed as Exhibit 10.20(b) to Delta's Annual Report on Form 10-K for the year ended December 31, 2008).\*
- 10.19(a) Management Compensation Agreement dated as of September 14, 2005 between Northwest Airlines, Inc. and Douglas M. Steenland (Filed as Exhibit 10.1 to Northwest's Quarterly Report on Form 10-Q for the quarter ended September 30, 2005).\*
- 10.19(b) Retention Agreement and Amendment to Management Compensation Agreement dated as of April 14, 2008 between Northwest Airlines, Inc. and Douglas M. Steenland (Filed as Exhibit 10.13 to Northwest's Quarterly Report on Form 10-Q for the quarter ended March 31, 2008).\*
- 10.20 Letter Agreement dated as of June 11, 2008 between counsel for and on behalf of Mickey P. Foret and Aviation Consultants, LLC, and counsel for and on behalf of Northwest Airlines, Inc. (Filed as Exhibit 10.22 to Delta's Annual Report on Form 10-K for the year ended December 31, 2008).\*
- 10.21(a) Northwest Airlines, Inc. Excess Pension Plan for Salaried Employees (2001 Restatement) (Filed as Exhibit 10.28 to Northwest's Annual Report on Form 10-K for the year ended December 31, 2006).\*
- 10.21(b) First Amendment of Northwest Airlines Excess Pension Plan for Salaried Employees (2001 Restatement) (Filed as Exhibit 10.3 to Northwest's Quarterly Report on Form 10-Q for the quarter ended September 30, 2005).\*
- 10.21(c) Third Amendment of Northwest Airlines Excess Pension Plan for Salaried Employees (2001 Restatement) (Filed as Exhibit 10.1 to Northwest's Quarterly Report on Form 10-Q for the quarter ended March 31, 2008).\*
- 10.22(a) 2007 Stock Incentive Plan (Filed as Exhibit 99.2 to Northwest's Current Report on Form 8-K filed on May 29, 2007).\*
- 10.22(b) Amendment No. 1 to the Northwest Airlines Corporation 2007 Stock Incentive Plan (Filed as Exhibit 10.2 to Northwest's Quarterly Report on Form 10-Q for the quarter ended June 30, 2007).\*
- 10.22(c) Amendment No. 2 to the Northwest Airlines Corporation 2007 Stock Incentive Plan (Filed as Exhibit 10.5 to Northwest's Quarterly Report on Form 10-Q for the quarter ended March 31, 2008).\*
- 10.22(d) Form of Award Agreement for Non-Qualified Stock Options Granted to Employees under the Northwest Airlines Corporation 2007 Stock Incentive Plan (Filed as Exhibit 99.5 to Northwest's Current Report on Form 8-K filed on May 29, 2007).\*
- 10.22(e) Amendment No. 1 to Form of Award Agreement for Non-Qualified Stock Options Granted to Employees under the Northwest Airlines Corporation 2007 Stock Incentive Plan (Filed as Exhibit 10.7 to Northwest's Quarterly Report on Form 10-Q for the quarter ended March 31, 2008).\*
- 10.22(f) Form of Award Agreement for Non-Qualified Stock Options Granted to Directors under the Northwest Airlines Corporation 2007 Stock Incentive Plan (Filed as Exhibit 10.4 to Northwest's Quarterly Report on Form 10-Q for the quarter ended June 30, 2007).\*
- 10.22(g)



Edgar Filing: DELTA AIR LINES INC /DE/ - Form 10-K

Amendment No. 1 to Form of Award Agreement for Non-Qualified Stock Options Granted to Directors under the Northwest Airlines Corporation 2007 Stock Incentive Plan (Filed as Exhibit 10.6 to Northwest's Quarterly Report on Form 10-Q for the quarter ended March 31, 2008).\*

- 10.23 Form of Offer of Employment dated October 31, 2008 between Delta Air Lines, Inc. and Michael J. Becker and Richard B. Hirst, respectively (Filed as Exhibit 10.2 to Delta's Quarterly Report on Form 10-Q for the quarter ended June 30, 2009).\*
- 12.1 Statement regarding computation of ratio of earnings to fixed charges for each fiscal year in the five-year period ended December 31, 2009.
- 21.1 Subsidiaries of the Registrant.
- 23.1 Consent of Ernst & Young LLP.

**Table of Contents**

- 31.1 Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer.
- 31.2 Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer.
- 32 Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act 2002.

\* Incorporated by reference.

\*\* Portions of this exhibit have been omitted and filed separately with the Securities and Exchange Commission pursuant to requests for confidential treatment.