

DICKS SPORTING GOODS INC

Form 10-Q

November 15, 2006

Table of Contents

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**FORM 10-Q**

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the Quarterly Period Ended October 28, 2006**  
**OR**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_.**  
**Commission File No. 001-31463**

**DICK S SPORTING GOODS, INC.**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or Other Jurisdiction of  
incorporation or Organization)

**16-1241537**

(I.R.S. Employer  
Identification No.)

**300 Industry Drive, RIDC Park West, Pittsburgh, Pennsylvania 15275**

(Address of Principal Executive Offices)

**(724) 273-3400**

(Registrant's Telephone Number, including Area Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer" and "large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐ Accelerated filer ☐ Non-accelerated filer ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act) Yes ☐ No ☒

The number of shares of common stock, par value \$0.01 per share, and Class B common stock, par value \$0.01 per share, outstanding as of November 6, 2006 was 37,974,517 and 13,542,845, respectively.

INDEX TO FORM 10-Q

	<u>Page Number</u>
<u>PART I. FINANCIAL INFORMATION</u>	3
<u>Item 1. Financial Statements</u>	3
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	14
<u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>	22
<u>Item 4. Controls and Procedures</u>	22
<u>PART II. OTHER INFORMATION</u>	23
<u>Item 1. Legal Proceedings</u>	23
<u>Item 1A. Risk Factors</u>	23
<u>Item 6. Exhibits</u>	23
<u>SIGNATURES</u>	24
<u>INDEX TO EXHIBITS</u>	25
<u>EX-31.1</u>	
<u>EX-31.2</u>	
<u>EX-32.1</u>	
<u>EX-32.2</u>	

**Table of Contents****PART I. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS**

**DICK S SPORTING GOODS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF INCOME    UNAUDITED**  
**(Amounts in thousands, except per share data)**

	<b>13 Weeks Ended</b>		<b>39 Weeks Ended</b>	
	<b>October 28, 2006</b>	<b>October 29, 2005</b>	<b>October 28, 2006</b>	<b>October 29, 2005</b>
Net sales	\$ 708,343	\$ 582,665	\$ 2,087,888	\$ 1,775,480
Cost of goods sold, including occupancy and distribution costs	517,008	429,211	1,511,490	1,295,638
GROSS PROFIT	191,335	153,454	576,398	479,842
Selling, general and administrative expenses	167,393	136,564	478,868	392,282
Pre-opening expenses	8,333	6,022	14,936	10,259
Merger integration and store closing costs				37,790
INCOME FROM OPERATIONS	15,609	10,868	82,594	39,511
Gain on sale of investment				(1,844)
Interest expense, net	2,617	3,896	7,772	9,771
INCOME BEFORE INCOME TAXES	12,992	6,972	74,822	31,584
Provision for income taxes	5,197	2,789	29,929	12,634
NET INCOME	\$ 7,795	\$ 4,183	\$ 44,893	\$ 18,950
EARNINGS PER COMMON SHARE:				
Basic	\$ 0.15	\$ 0.08	\$ 0.88	\$ 0.38
Diluted	\$ 0.14	\$ 0.08	\$ 0.82	\$ 0.35
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING:				
Basic	51,272	50,120	50,812	49,652
Diluted	55,437	53,947	54,973	53,917

See accompanying notes to unaudited consolidated financial statements.

**Table of Contents**

**DICK S SPORTING GOODS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
(Dollars in thousands)

	<b>October 28, 2006 (unaudited)</b>	<b>January 28, 2006</b>
<b>ASSETS</b>		
<b>CURRENT ASSETS:</b>		
Cash and cash equivalents	\$ 35,137	\$ 36,564
Accounts receivable, net	62,922	29,365
Income taxes receivable	16,100	
Inventories, net	787,103	535,698
Prepaid expenses and other current assets	19,241	11,961
Deferred income taxes		429
 Total current assets	 920,503	 614,017
 Property and equipment, net	 425,970	 370,277
Construction in progress    leased facilities	22,229	7,338
Goodwill	156,628	156,628
Other assets	52,455	39,529
 <b>TOTAL ASSETS</b>	 <b>\$ 1,577,785</b>	 <b>\$ 1,187,789</b>
 <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
<b>CURRENT LIABILITIES:</b>		
Accounts payable	\$ 384,727	\$ 253,395
Accrued expenses	190,370	136,520
Deferred revenue and other liabilities	50,461	62,792
Income taxes payable		18,381
Current portion of other long-term debt and capital leases	141	181
 Total current liabilities	 625,699	 471,269
 <b>LONG-TERM LIABILITIES:</b>		
Senior convertible notes	172,500	172,500
Revolving credit borrowings	101,823	
Other long-term debt and capital leases	8,412	8,520
Non-cash obligations for construction in progress    leased facilities	22,229	7,338
Deferred revenue and other liabilities	140,793	113,369
 Total long-term liabilities	 445,757	 301,727
 <b>COMMITMENTS AND CONTINGENCIES</b>		
<b>STOCKHOLDERS' EQUITY:</b>		
Preferred stock		
Common stock	380	365

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Class B common stock	135	137
Additional paid-in capital	256,091	209,526
Retained earnings	247,735	202,842
Accumulated other comprehensive income	1,988	1,923
Total stockholders' equity	506,329	414,793
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	<b>\$ 1,577,785</b>	<b>\$ 1,187,789</b>

See accompanying notes to unaudited consolidated financial statements.

4

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**Table of Contents**

**DICK S SPORTING GOODS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME    UNAUDITED**  
**(Dollars in thousands)**

	<b>13 Weeks Ended</b>		<b>39 Weeks Ended</b>	
	<b>October</b>	<b>October</b>	<b>October</b>	<b>October</b>
	<b>28,</b>	<b>29,</b>	<b>28,</b>	<b>29,</b>
	<b>2006</b>	<b>2005</b>	<b>2006</b>	<b>2005</b>
NET INCOME	\$ 7,795	\$ 4,183	\$ 44,893	\$ 18,950
OTHER COMPREHENSIVE INCOME:				
Unrealized gain (loss) on available-for-sale securities, net of tax	626	(355)	65	932
Reclassification adjustment for gains realized in net income due to the sale of available-for-sale securities, net of tax				(1,199)
COMPREHENSIVE INCOME	\$ 8,421	\$ 3,828	\$ 44,958	\$ 18,683

See accompanying notes to unaudited consolidated financial statements.

**Table of Contents**

**DICK S SPORTING GOODS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY - UNAUDITED**  
**(Dollars in thousands)**

	Common Stock		Class B Common Stock		Additional Paid-In Capital	Retained Earnings	Accumulated Other Comprehensive Income	Total
	Shares	Dollars	Shares	Dollars				
BALANCE, January 29, 2005	34,790,358	\$ 348	14,039,529	\$ 140	\$ 181,321	\$ 129,862	\$ 1,996	\$ 313,667
Exchange of Class B common stock for common stock	308,584	3	(308,584)	(3)				
Sale of common stock under stock plan	125,989	1			3,675			3,676
Exercise of stock options, including tax benefit of \$14,678	1,320,401	13			22,078			22,091
Tax benefit on convertible note bond hedge					2,452			2,452
Net income						72,980		72,980
Unrealized gain on securities available-for-sale, net of taxes of \$606							1,126	1,126
Reclassification adjustment For gains realized in net income due to the sale of securities available-for-sale, net of taxes of \$645							(1,199)	(1,199)
BALANCE, January 28, 2006	36,545,332	\$ 365	13,730,945	\$ 137	\$ 209,526	\$ 202,842	\$ 1,923	\$ 414,793
Exchange of Class B common stock for common stock	188,100	2	(188,100)	(2)				



Sale of common stock under stock plan	74,252	1		2,097				2,098
Exercise of stock options	1,159,609	12		11,026				11,038
Tax benefit on convertible note bond hedge				1,951				1,951
Net income						44,893		44,893
Stock-based compensation				18,719				18,719
Total tax benefit from exercise of stock options				12,772				12,772
Unrealized gain on securities available-for-sale, net of taxes of \$35							65	65
BALANCE, October 28, 2006	37,967,293	\$ 380	13,542,845	\$ 135	\$ 256,091	\$ 247,735	\$ 1,988	\$ 506,329

See accompanying notes to unaudited consolidated financial statements

**Table of Contents**

**DICK S SPORTING GOODS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS    UNAUDITED**  
**(Dollars in thousands)**

	<b>39 Weeks Ended</b>	
	<b>October 28, 2006</b>	<b>October 29, 2005</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net income	\$ 44,893	\$ 18,950
Adjustments to reconcile net income to net cash provided by (used in) operating activities:		
Depreciation and amortization	39,378	36,542
Deferred income taxes	(11,109)	(13,983)
Stock-based compensation	18,719	
Excess tax benefit from stock-based compensation	(11,776)	
Tax benefit from exercise of stock options	996	14,193
Gain on sale of investment		(1,844)
Other non-cash items	1,951	1,841
Changes in assets and liabilities:		
Accounts receivable	5,947	(17,449)
Inventories	(251,405)	(217,051)
Prepaid expenses and other assets	(9,546)	(4,940)
Accounts payable	128,303	96,778
Accrued expenses	32,353	7,348
Income taxes payable	(5,663)	
Deferred construction allowances	26,554	3,623
Deferred revenue and other liabilities	(3,646)	3,608
Net cash provided by (used in) operating activities	5,949	(72,384)
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Capital expenditures	(136,175)	(93,716)
Proceeds from sale-leaseback transactions	14,075	18,070
Increase in recoverable costs from developed properties	(14,892)	(662)
Proceeds from sale of investment		1,922
Net cash used in investing activities	(136,992)	(74,386)
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Revolving credit borrowings, net	101,823	126,476
Payments on other long-term debt and capital leases	(148)	(345)
Proceeds from sale of common stock under employee stock purchase plan	2,098	2,135
Proceeds from exercise of stock options	11,038	6,804
Excess tax benefit from stock-based compensation	11,776	
Increase in bank overdraft	3,029	24,823
Net cash provided by financing activities	129,616	159,893

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NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	(1,427)	13,123
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	36,564	18,886
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 35,137	\$ 32,009
Supplemental non-cash investing and financing activities:		
Construction in progress leased facilities	\$ 14,891	\$ (9,709)
Accrued property and equipment	\$ 21,497	\$ (10,286)
Cash paid for interest	\$ 6,905	\$ 12,464
Cash paid for income taxes	\$ 60,940	\$ 4,304
See accompanying notes to unaudited consolidated financial statements.		

7

**Table of Contents**

**DICK'S SPORTING GOODS, INC. AND SUBSIDIARIES  
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS**

**1. Company**

Dick's Sporting Goods, Inc. (together with its subsidiaries, the Company) is a specialty retailer selling sporting goods, footwear and apparel through its 294 stores in 34 states primarily throughout the Eastern half of the United States. Unless otherwise specified, any reference to year is to our fiscal year and when used in this Form 10-Q and unless the context otherwise requires, the terms Dick's, we, us, the Company and our refer to Dick's Sporting Goods, Inc. and wholly owned subsidiaries.

**2. Basis of Presentation**

The accompanying unaudited consolidated financial statements have been prepared by us, in accordance with the requirements for Form 10-Q and do not include all the disclosures normally required in annual consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States of America. The interim financial information as of October 28, 2006 and for the 13 and 39 weeks ended October 28, 2006 and October 29, 2005 is unaudited and has been prepared on the same basis as the audited financial statements. In the opinion of management, such unaudited information includes all adjustments (consisting only of normal recurring adjustments) necessary for a fair presentation of the interim financial information. This financial information should be read in conjunction with the audited consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended January 28, 2006 dated March 23, 2006 as filed with the Securities and Exchange Commission. Operating results for the 13 and 39 weeks ended October 28, 2006 are not necessarily indicative of the results that may be expected for the year ending February 3, 2007 or any other period.

**3. Summary of Significant Accounting Policies**

**Stock-Based Compensation** - The Company grants stock options to purchase common stock under the Company's 2002 Stock Option Plan (the Plan). The Company also has an employee stock purchase plan (ESPP) which provides for eligible employees to purchase shares of the Company's common stock.

Prior to the January 29, 2006 adoption of the Financial Accounting Standards Board (FASB) Statement No. 123(R), Share-Based Payment (SFAS 123R), the Company accounted for stock-based compensation using the intrinsic value method prescribed in Accounting Principles Board Opinion (APB) No. 25, Accounting for Stock Issued to Employees and related interpretations. Accordingly, because the exercise price of the option was equal to or greater than the market value of the underlying common stock on the date of grant, and any purchase discounts under the Company's ESPP plan were within statutory limits, no compensation expense was recognized by the Company for stock-based compensation. As permitted by SFAS No. 123, Accounting for Stock-Based Compensation (SFAS 123), stock-based compensation was included as a proforma disclosure in the notes to the consolidated financial statements. Effective January 29, 2006, the Company adopted the fair value recognition provisions of SFAS 123R, using the modified-prospective transition method. Under this transition method, stock-based compensation expense was recognized in the consolidated financial statements for granted, modified, or settled stock options and for expense related to the ESPP, since the related purchase discount exceeded the amount allowed under SFAS 123R for non-compensatory treatment. The provisions of SFAS 123R apply to new stock options and stock options outstanding, but not yet vested, on the effective date of January 29, 2006. Results for prior periods have not been restated, as provided for under the modified-prospective transition method.

Total stock-based compensation expense recognized for the 13 weeks ended October 28, 2006 was \$6.2 million before income taxes and consisted of stock option and ESPP expense of \$5.9 million and \$0.3 million, respectively. Total stock-based compensation expense recognized for the 39 weeks ended October 28, 2006 was \$18.7 million before income taxes and consisted of stock option and ESPP expense of \$17.8 million and \$0.9 million, respectively. The expense was recorded in selling, general and administrative expenses in the consolidated statements of income. The related total tax benefit was \$2.4 million and \$7.2 million for the 13 and 39 weeks ended October 28, 2006, respectively.

Prior to the adoption of SFAS 123R, the Company presented all tax benefits resulting from the exercise of stock options as operating cash inflows in the consolidated statements of cash flows, in accordance with the provisions of the Emerging Issues Task Force (EITF) Issue No 00-15, Classification in the Statement of Cash Flows of the Income

Tax Benefit Received by a Company upon Exercise of a Nonqualified Employee Stock Option. SFAS 123R requires the benefits of tax deductions in excess of the compensation cost recognized for those options to be classified as financing cash inflows rather than operating

**Table of Contents**

cash inflows, on a prospective basis. This amount is shown as Excess tax benefit from stock-based compensation on the consolidated statements of cash flows.

The following table illustrates the effect on the net income and net income per share if the Company had applied the fair value recognition provisions of SFAS No. 123 to stock-based employee compensation for the 13 and 39 weeks ended October 29, 2005 (dollars in thousands, except per share data):

	<b>13 Weeks Ended October 29, 2005 <sup>(1)</sup></b>	<b>39 Weeks Ended October 29, 2005 <sup>(1)</sup></b>
Net income, as reported	\$ 4,183	\$ 18,950
Deduct: stock-based compensation expense, net of tax	(3,277)	(10,202)
Proforma net income	\$ 906	\$ 8,748
Net income per common share basic:		
As reported	\$ 0.08	\$ 0.38
Deduct: stock-based compensation expense, net of tax	(0.07)	(0.21)
Proforma	\$ 0.02	\$ 0.18
Net income per common share diluted:		
As reported	\$ 0.08	\$ 0.35
Deduct: stock-based compensation expense, net of tax	(0.06)	(0.19)
Proforma	\$ 0.02	\$ 0.16

(1) Column does not add due to rounding.

Disclosures for the period ended October 28, 2006 are not presented because the amounts are recognized in the consolidated statements of income.

The fair value of stock-based awards to employees is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted average assumptions and fair values for the 13 weeks ended October 28, 2006 and October 29, 2005:

	<b>Employee Stock Options</b>		<b>ESPP</b>	
	<b>13 Weeks Ended</b>		<b>13 Weeks Ended</b>	
	<b>October</b>	<b>Proforma</b>	<b>October</b>	<b>Proforma</b>
	<b>28,</b>	<b>October</b>	<b>28,</b>	<b>October</b>
	<b>2006</b>	<b>29,</b>	<b>2006</b>	<b>29,</b>
<b>Black-Scholes Valuation Assumptions (1)</b>		<b>2005</b>		<b>2005</b>
Expected life (years) (2)	5.29	5.29		
Weighted average volatility (3)	37.80%	40.18%		
Risk-free interest rate (4)	4.73%	3.93%		

Expected dividend yield

Weighted average fair values	\$ 17.71	\$ 12.80	\$	\$
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The fair value of stock-based awards to employees is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted average assumptions and fair values for the 39 weeks ended October 28, 2006 and October 29, 2005:

9

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**Table of Contents**

	<b>Employee Stock Options</b>		<b>ESPP</b>	
	<b>39 Weeks Ended</b>		<b>39 Weeks Ended</b>	
	<b>Proforma</b>		<b>Proforma</b>	
<b>Black-Scholes Valuation Assumptions (1)</b>	<b>October 28,</b>	<b>October 29,</b>	<b>October</b>	<b>October</b>
	<b>2006</b>	<b>2005</b>	<b>28,</b>	<b>29,</b>
			<b>2006</b>	<b>2005</b>
Expected life (years) (2)	5.29	5.29	0.5	0.5
Weighted average volatility (3)	38.87%	40.58%	24.10%	27.46%
Risk-free interest rate (4)	4.63% - 4.97%	3.63% - 4.00%	5.31%	3.38%
Expected dividend yield				
Weighted average fair values	\$ 16.35	\$ 15.25	\$ 8.67	\$ 8.29

(1) Beginning on the date of adoption, forfeitures are estimated based on historical experience; prior to the date of adoption, forfeitures were recorded as they occurred.

(2) The expected life of the options represents the estimated period of time until exercise and is based on historical experience of similar awards.

(3) Beginning on the date of adoption, expected volatility is based on the historical volatility of the Company's



common stock since the inception of the Company's shares being publicly traded in October 2002; prior to the date of adoption, expected volatility was estimated using the Company's historical volatility and the volatility of other publicly-traded retailers.

- (4) The risk-free interest rate is based on the implied yield available on U.S. Treasury constant maturity interest rates whose term is consistent with the expected life of the stock options.

The assumptions used to calculate the fair value of options granted are evaluated and revised, as necessary, to reflect market conditions and experience. See Note 6 for additional details regarding stock-based compensation.

***Newly Issued Accounting Pronouncements***

In November 2005, the FASB issued Staff Position No. FAS 123(R)-3, Transition Election Related to Accounting for the Tax Effects of Share-Based Payment Awards (FSP 123R-3). The Company has elected to adopt the alternative transition method provided in FSP 123R-3 for calculating the tax effects of stock-based compensation under SFAS 123R. The alternative transition method includes simplified methods to establish the beginning balance of the additional paid-in capital pool (APIC pool) related to the tax effects of stock-based compensation, and for determining the impact on the APIC pool and consolidated statements of cash flows of the tax effects of stock-based compensation awards that are outstanding upon adoption of SFAS 123R.

In June 2006, the EITF reached a consensus on Issue No. 06-3 (EITF 06-3), Disclosure Requirements for Taxes Assessed by a Governmental Authority on Revenue-Producing Transactions, which provides that entities should present such taxes on either a gross or net basis based on their accounting policies. The Company's accounting policy is to record such taxes on a net basis, which is disclosed in this Quarterly Report in Item 2, Management's Discussion and Analysis of Financial Condition and Results of Operations. EITF 06-3 is effective for interim and annual reporting periods beginning after December 15, 2006. The implementation of EITF 06-3 in the first quarter of fiscal

2007 will not have a material impact on our financial statements.

In July 2006, the FASB issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* (FIN 48). FIN 48 is an interpretation of FASB Statement No. 109, *Accounting for Income Taxes*, and it seeks to reduce the diversity in practice associated with certain aspects of measurement and recognition in accounting for income taxes. In addition, FIN 48 requires expanded disclosure with respect to the uncertainty in income taxes and is effective as of the beginning of our 2007 fiscal year. We are currently evaluating the impact, if any, that FIN 48 will have on our financial statements.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements* (SFAS 157). SFAS 157 defines fair value, established a framework for measuring fair value and expands disclosures about fair value measurements; however, SFAS 157 does not require any new fair value measurements. SFAS 157 is effective as of the beginning of our 2008 fiscal year. We are currently evaluating the impact, if any, that SFAS 157 will have on our financial statements.

In September 2006, the Securities and Exchange Commission (SEC) issued Staff Accounting Bulletin (SAB) No. 108, *Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements*, which provides interpretive guidance on the consideration of the effects of prior year misstatements in quantifying current year misstatements for the purpose of a materiality assessment. SAB No. 108 is effective for fiscal years ending after November 15, 2006 and is effective for fiscal 2006. Early application is encouraged, but not required. The

**Table of Contents**

cumulative effect, if any, of applying the provisions of SAB No. 108 will be reported as an adjustment to beginning-of-year retained earnings. We are currently evaluating the impact, if any, that SAB No. 108 will have on our financial statements.

**4. Goodwill and Other Intangible Assets**

The Company reviews, on an annual basis, whether goodwill is impaired. Additional impairment assessments may be performed on an interim basis if the Company deems it necessary. There were no impairments of goodwill during the 13 and 39 weeks ended October 28, 2006. Finite-lived intangible assets are amortized over their estimated useful economic lives and periodically reviewed for impairment. No amounts assigned to any intangible assets are deductible for tax purposes.

Acquired intangible assets subject to amortization at October 28, 2006 and October 29, 2005 were as follows (in thousands):

Intangible Assets Subject to Amortization:	October 28, 2006		October 29, 2005	
	Gross Amount	Accumulated Amortization	Gross Amount	Accumulated Amortization
Favorable leases	\$5,310	\$ (140)	\$5,310	\$ (22)

Amortization expense for intangible assets subject to amortization was less than \$0.1 million for both the 13 and 39 weeks ended October 28, 2006 and October 29, 2005, respectively. The remaining estimated economic useful life is 10 years. The annual amortization expense of the favorable leases recorded as of October 28, 2006 is expected to be as follows (in thousands):

	Fiscal Years	Estimated Amortization Expense
2006 (remaining three months)		\$ 47
2007		241
2008		345
2009		453
2010		590
Thereafter		3,494
Total		\$ 5,170

**5. Store Closing and Relocation Reserves**

At a store's closing or relocation date, estimated lease termination and other costs to close or relocate a store are recorded in cost of goods sold, including occupancy and distribution costs on the consolidated statements of income. The calculation of accrued lease termination and other costs primarily includes future minimum lease payments, maintenance costs and taxes from the date of closure or relocation to the end of the remaining lease term, net of contractual or estimated sublease income. The liability is discounted using a credit-adjusted risk-free rate of interest. The assumptions used in the calculation of the accrued lease termination and other costs are evaluated each quarter. The following table summarizes the activity of the store closing reserves established due to Dick's store closings as a result of the Galyan's acquisition as well as the relocation of one store during fiscal 2006 (in thousands):

	39 Weeks Ended	
	October 28, 2006	October 29, 2005
Accrued store closing and relocation reserves, beginning of period	\$ 20,181	\$ 3,191
Expense charged to earnings	3,406	21,801

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Cash payments	(3,978)	(3,568)
Interest accretion and other changes in assumptions	118	290
Accrued store closing and relocation reserves, end of period	19,727	21,714
Less current portion of accrued store closing and relocation reserves	(5,659)	(4,856)
Long-term portion of accrued store closing and relocation reserves	\$ 14,068	\$ 16,858

**Table of Contents**

The \$3.4 million of expense charged to earnings for the 39 weeks ended October 28, 2006 was recorded in cost of goods sold, including occupancy and distribution costs in the consolidated statements of income. Essentially all of the \$21.8 million of expense charged to earnings for the 39 weeks ended October 29, 2005 was recorded in merger integration and store closing costs in the consolidated statements of income. The current portion of accrued store closing and relocation reserves is recorded in accrued expenses and the long-term portion is recorded in long-term deferred revenue and other liabilities in the consolidated balance sheets.

**6. Stock-Based Compensation and Employee Stock Plans**

**Stock Option Plan** The Company grants stock options to purchase common stock under the Plan. Stock options generally vest over four years in 25% increments from the date of grant and expire 10 years from the date of grant. As of October 28, 2006, there were 8,715,733 shares of common stock available for issuance pursuant to future stock option grants. The stock option activity during the 39 weeks ended October 28, 2006 is presented in the following table:

	<b>Shares</b>	<b>Weighted Average Exercise Price per Share</b>	<b>Weighted Average Remaining Contractual Life (Years)</b>	<b>Aggregate Intrinsic Value (in thousands)</b>
	<b>Subject to Options</b>			
Outstanding, January 28, 2006	11,639,387	\$ 15.32		
Granted	1,308,533	38.36		
Exercised	(1,159,609)	9.44		
Cancelled	(417,963)	28.44		
Outstanding, October 28, 2006	11,370,348	\$ 18.09	6.67	\$ 355,782
Exercisable, October 28, 2006	6,173,413	\$ 8.89	5.67	\$ 249,944

The aggregate intrinsic value in the table above is based on the Company's closing stock price of \$49.38 as of the last trading day of the period ended October 28, 2006. The total intrinsic value for stock options exercised during the 39 weeks ended October 28, 2006 and October 29, 2005 was \$37.1 million and \$38.3 million, respectively. During the 39 weeks ended October 28, 2006 and October 29, 2005, the total fair value of options vested was \$17.6 million and \$3.1 million, respectively. The nonvested stock option activity during the 39 weeks ended October 28, 2006 is presented in the following table:

	<b>Shares</b>	<b>Weighted Average Fair Value</b>
Nonvested, January 28, 2006	7,767,647	\$ 8.83
Granted	1,308,533	16.35
Vested	(3,462,886)	5.07
Forfeited	(416,359)	15.65
Nonvested, October 28, 2006	5,196,935	\$ 12.68

As of October 28, 2006, total unrecognized stock-based compensation expense related to nonvested stock options was approximately \$40 million, which is expected to be recognized over a weighted average period of approximately

2.47 years.

The Company issues new shares of common stock upon exercise of stock options.

Additional information regarding options outstanding as of October 28, 2006, is as follows:

12

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**Table of Contents**

Range of Exercise Prices	Shares	Options Outstanding		Options Exercisable	
		Weighted Average Remaining Contractual Life (Years)	Weighted Average Exercise Price	Shares	Weighted Average Exercise Price
\$ 1.08 - \$ 2.17	1,360,449	3.38	\$ 1.96	1,360,449	\$ 1.96
\$ 6.00 - \$ 10.48	3,686,840	5.99	6.36	3,559,585	6.21
\$ 15.29 - \$ 22.87	2,486,437	6.96	21.71	620,918	18.36
\$ 25.07 - \$ 34.68	1,518,916	7.32	25.87	397,186	25.87
\$ 35.95 - \$ 42.14	2,317,706	8.94	37.27	235,275	35.97
\$ 1.08 - \$ 42.14	11,370,348	6.67	\$ 18.10	6,173,413	\$ 8.89

**Employee Stock Purchase Plan** The Company has an employee stock purchase plan, which provides that eligible employees may purchase shares of the Company's common stock. There are two offering periods in a fiscal year, one ending on June 30 and the other on December 31, or as otherwise determined by the Company's compensation committee. The employee's purchase price is 85% of the lesser of the fair market value of the stock on the first business day or the last business day of the semi-annual offering period. Employees may purchase shares having a fair market value of up to \$25,000 for all purchases ending within the same calendar year. The total number of shares issuable under the plan is 2,310,000. There were 74,252 shares issued under the plan during the 39 weeks ended October 28, 2006 at an average price of \$28.25, leaving 866,625 shares available for future issuance.

**7. Earnings per Share**

The computation of basic earnings per share is based on the number of weighted average common shares outstanding during the period. The computation of diluted earnings per share is based upon the weighted average number of shares outstanding plus the incremental shares that would be outstanding assuming exercise of dilutive stock options. The number of incremental shares from the assumed exercise of stock options is calculated by applying the treasury stock method. The aggregate number of shares, totaling 4,388,024, that the Company could be obligated to issue upon conversion of our \$172.5 million issue price of senior convertible notes was excluded from calculations for the 13 and 39 weeks ended October 28, 2006. The computations for basic and diluted earnings per share are as follows (in thousands, except per share data):

	13 Weeks Ended		39 Weeks Ended	
	October 28, 2006	October 29, 2005	October 28, 2006	October 29, 2005
Net income	\$ 7,795	\$ 4,183	\$ 44,893	\$ 18,950
Weighted average common shares outstanding (for basic calculation)	51,272	50,120	50,812	49,652
Dilutive effect of outstanding common stock options	4,165	3,827	4,161	4,265
Weighted average common shares outstanding (for diluted calculation)	55,437	53,947	54,973	53,917
Net earnings per common share basic	\$ 0.15	\$ 0.08	\$ 0.88	\$ 0.38

Net earnings per common share diluted \$ 0.14 \$ 0.08 \$ 0.82 \$ 0.35

**8. Interest Expense, net**

Interest expense, net is comprised of the following (in thousands):

	<b>13 Weeks Ended</b>		<b>39 Weeks Ended</b>	
	<b>October 28, 2006</b>	<b>October 29, 2005</b>	<b>October 28, 2006</b>	<b>October 29, 2005</b>
Interest expense	\$ 2,658	\$ 3,898	\$ 7,993	\$ 9,801
Interest income	(41)	(2)	(221)	(30)
Interest expense, net	\$ 2,617	\$ 3,896	\$ 7,772	\$ 9,771



**Table of Contents**

**9. Subsequent Event**

On November 13, 2006, Dick's Sporting Goods, Inc. and Golf Galaxy entered into a definitive agreement and plan of merger. Under the terms of the agreement, each outstanding share of Golf Galaxy common stock will be converted into the right to receive \$18.82 per share in cash, without interest. Based on approximately 11.7 million outstanding Golf Galaxy shares, the transaction would be valued at approximately \$225 million. The transaction will be financed using our existing credit facility.

Completion of the transaction is contingent upon various conditions, which are more fully set forth in the merger agreement, and includes, among other things, approval of the transaction by Golf Galaxy's shareholders. The merger transaction is anticipated to be completed not before February 6, 2007, subject to Hart-Scott-Rodino approval under United States antitrust laws and customary closing conditions.

Certain holders of Golf Galaxy's common stock have entered into a voting agreement with Dick's where they have agreed to vote 19.9% of the outstanding common stock in favor of the merger at the special shareholders meeting. Golf Galaxy currently operates 61 stores in 24 states, ecommerce websites and catalog operations, and generated \$250 million in sales during the last 12 months ended August 26, 2006.

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**FORWARD-LOOKING STATEMENTS**

We caution that any forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) contained in this Quarterly Report on Form 10-Q or made by our management involve risks and uncertainties and are subject to change based on various important factors, many of which may be beyond our control. Accordingly, our future performance and financial results may differ materially from those expressed or implied in any such forward-looking statements. Accordingly, investors should not place undue reliance on forward-looking statements as a prediction of actual results. You can identify these statements as those that may predict, forecast, indicate or imply future results, performance or advancements and by forward-looking words such as *believe*, *anticipate*, *expect*, *estimate*, *predict*, *intend*, *plan*, *project*, *will*, *will be*, *will continue*, *will result* or any variations of such words or other words with similar meanings. Forward-looking statements address, among other things, our expectations, our growth strategies, including our plans to open new stores, our efforts to increase profit margins and return on invested capital, plans to grow our private label business, projections of our future profitability, results of operations, capital expenditures or our financial condition or other forward-looking information and includes statements about revenues, earnings, spending, margins, liquidity, store openings and operations, inventory, private label products, our actions, plans or strategies.

The following factors, among others, in some cases have affected and in the future could affect our financial performance and actual results and could cause actual results for 2006 and beyond to differ materially from those expressed or implied in any forward-looking statements included in this report or otherwise made by our management: the intense competition in the sporting goods industry and actions by our competitors; our inability to manage our growth, open new stores on a timely basis and expand successfully in new and existing markets; the availability of retail store sites on terms acceptable to us; the cost of real estate and other items related to our stores; our ability to access adequate capital; changes in consumer demand; risks relating to product liability claims and the availability of sufficient insurance coverage relating to those claims; our relationships with our suppliers, distributors or manufacturers and their ability to provide us with sufficient quantities of products; any serious disruption at our distribution or return facilities; the seasonality of our business; the potential impact of natural disasters or national and international security concerns on us or the retail environment; risks related to the economic impact or the effect on the U.S. retail environment relating to instability and conflict in the Middle East or elsewhere; risks relating to the regulation of the products we sell, such as hunting rifles; risks associated with relying on foreign sources of production; risks relating to implementation of new management information systems; risks relating to operational and financial restrictions imposed by our Credit Agreement; factors associated with our pursuit of strategic acquisitions (including our planned merger with Golf Galaxy); risks and uncertainties associated with assimilating acquired companies; the loss of our key executives, especially Edward W. Stack, our Chairman and Chief Executive Officer; our ability to meet our labor needs; changes in general economic and business conditions and in the specialty

retail or sporting goods industry in particular; our ability to repay or make the cash payments under our senior convertible notes; the outcome of litigation or legal actions against us; changes in our business strategies and other factors discussed in other reports or filings filed by us with the Securities and Exchange Commission.

In addition, we operate in a highly competitive and rapidly changing environment; therefore, new risk factors can arise, and it is not possible for management to predict all such risk factors, nor to assess the impact of all such risk factors on our business

## **Table of Contents**

or the extent to which any individual risk factor, or combination of factors, may cause results to differ materially from those contained in any forward-looking statement. We do not assume any obligation and do not intend to update any forward-looking statements.

On July 29, 2004, Dick's Sporting Goods, Inc. acquired all of the common stock of Galyan's Trading Company, Inc. (Galyan's) which became a wholly owned subsidiary of Dick's. Due to this acquisition, additional risks and uncertainties arise that could affect our financial performance and actual results and could cause actual results for 2006 and beyond to differ materially from those expressed or implied in any forward-looking statements included in this report or otherwise made by our management: risks associated with combining businesses and/or with assimilating acquired companies and the fact that lease liabilities associated with store closures due to the Galyan's acquisition are difficult to predict with a level of certainty and may be greater than expected.

### **OVERVIEW**

Dick's is an authentic full-line sporting goods retailer offering a broad assortment of brand name sporting goods equipment, apparel and footwear in a specialty store environment. Unless otherwise specified, any reference to year is to our fiscal year and when used in this Form 10-Q and unless the context otherwise requires, the terms Dick's, we, us, the Company and our refer to Dick's Sporting Goods, Inc. and its wholly owned subsidiaries. As of October 28, 2006, the Company operated 294 stores, with approximately 16.7 million square feet, in 34 states primarily throughout the Eastern half of the United States.

Due to the seasonal nature of our business, interim results are not necessarily indicative of results for the entire fiscal year. Our revenue and earnings are typically greater during our fiscal fourth quarter, which includes the majority of the holiday selling season.

### **CRITICAL ACCOUNTING POLICIES**

As discussed in Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations section of the Company's Annual Report on Form 10-K for the fiscal year ended January 28, 2006, the Company considers its policies on inventory valuation, vendor allowances, goodwill, intangible assets and impairment of long-lived assets, business combinations and self-insurance reserves to be the most critical in understanding the judgments that are involved in preparing its consolidated financial statements. With the adoption of SFAS 123R as of January 29, 2006, the Company has added Stock-Based Compensation as a critical accounting policy.

#### ***Stock-Based Compensation***

The Company accounts for stock-based compensation in accordance with the fair value recognition provisions of SFAS 123R. The Company uses the Black-Scholes option-pricing model which requires the input of assumptions. These assumptions include estimating the length of time employees will retain their vested stock options before exercising them (expected term), the estimated volatility of the Company's common stock price over the expected term and the number of options that will ultimately not complete their vesting requirements (forfeitures). Changes in the assumptions can materially affect the estimate of fair value of stock-based compensation and consequently, the related amount recognized on the consolidated statements of income.

### **RESULTS OF OPERATIONS AND OTHER SELECTED DATA**

#### ***Executive Summary***

Net income increased to \$7.8 million and earnings per diluted share increased to \$0.14, as compared to net income of \$4.2 million, or \$0.08 per diluted share for the 13 weeks ended October 29, 2005.

Net sales for the quarter increased 22% to \$708.3 million, largely driven by a comparable store sales increase of 8.9%. The increase in comparable store sales is attributable to favorable results across most of our businesses. The former Galyan's stores are included in the comparable store sales calculation for the quarter.

As a percentage of net sales, gross profit increased 67 basis points to 27.01% for the quarter, due primarily to leverage on fixed store operating costs and increased efficiencies in the merchandise supply chain.

Effective the beginning of the first quarter of fiscal 2006, the Company adopted SFAS 123R using the modified-prospective transition method. Under this method, prior periods are not restated. Stock-based compensation expense recognized during the 13 weeks ended October 28, 2006 was \$6.2 million and is included in selling, general and administration expenses in the



**Table of Contents**

consolidated statements of income.

We ended the second quarter with \$101.8 million of outstanding borrowings on our line of credit. There were no outstanding borrowings as of January 28, 2006.

As of October 28, 2006, the Company operated 294 stores, with approximately 16.7 million square feet, in 34 states. The following represents a reconciliation of beginning and ending stores for the periods indicated:

	Fiscal 2006				Fiscal 2005			
	Q1	Q2	Q3	Total	Q1	Q2	Q3	Total
Beginning stores	255	263	268	255	234	236	239	234
New	8	5	26	39	7	3	16	26
Closed					(5)			(5)
Ending stores	263	268	294	294	236	239	255	255
Relocated stores	2			2		1	3	4

The following table presents for the periods indicated items in the consolidated statements of income as a percentage of the Company's net sales, as well as the percentage change in dollar amounts from the prior year's period. In addition, other selected data is provided to facilitate a further understanding of our business. These tables should be read in conjunction with the following management's discussion and analysis and the unaudited consolidated financial statements and related notes thereto.

**Table of Contents**

	<b>13 Weeks Ended</b>		<b>Basis Point Increase / (Decrease) in Percentage of Net Sales from Prior Year 2005-2006</b>
	<b>October 28, 2006</b>	<b>October 29, 2005</b>	
Net sales (2)	100.00%	100.00%	N/A
Cost of goods sold, including occupancy and distribution costs (3)	72.99	73.66	(67)
Gross profit	27.01	26.34	67
Selling, general and administrative expenses (4)	23.63	23.44	19
Pre-opening expenses (5)	1.18	1.03	15
Income from operations	2.20	1.87	33
Interest expense, net (7)	0.37	0.67	(30)
Income before income taxes	1.83	1.20	63
Provision for income taxes	0.73	0.48	25
Net income	1.10%	0.72%	38
Other Data:			
Comparable store net sales increase (8)	8.9%	2.9%	
Number of stores at end of period	294	255	
Total square feet at end of period	16,724,171	14,650,459	
	<b>39 Weeks Ended</b>		<b>Basis Point Increase / (Decrease) in Percentage of Net Sales from Prior Year 2005-2006(1)</b>
	<b>October 28, 2006 <sup>(1)</sup></b>	<b>October 29, 2005</b>	
Net sales (2)	100.00%	100.00%	N/A
Cost of goods sold, including occupancy and distribution costs (3)	72.39	72.97	(58)
Gross profit	27.61	27.03	58
Selling, general and administrative expenses (4)	22.94	22.09	85
Pre-opening expenses (5)	0.72	0.58	14
Merger integration and store closing costs (6)		2.13	(213)

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Income from operations	3.96	2.23	173
Gain on sale of investment		(0.10)	(10)
Interest expense, net (7)	0.37	0.55	(18)
Income before income taxes	3.58	1.78	180
Provision for income taxes	1.43	0.71	72
Net income	2.15%	1.07%	108
Other Data:			
Comparable store net sales increase (8)	7.7%	2.1%	

(1) Column does not add due to rounding.

(2) Revenue from retail sales is recognized at the point of sale, net of sales tax. A provision for anticipated merchandise returns is provided through a reduction of sales and cost of sales in the period that the related sales are recorded. Revenue from gift cards and returned merchandise credits (collectively the cards ), are deferred and recognized upon the redemption of the cards. These cards have no expiration date. Income from unredeemed cards is recognized in

the consolidated statements of income in selling, general and administrative expenses at the point at which redemption becomes remote. The Company performs an evaluation of the aging of the unredeemed cards, based on the elapsed time from the date of original issuance, to determine when redemption is remote.

Revenue from layaway sales is recognized upon receipt of final payment from the customer.

- (3) Cost of goods sold includes the cost of merchandise, inventory shrinkage and obsolescence, freight, distribution



**Table of Contents**

and store  
occupancy  
costs. Store  
occupancy costs  
include rent,  
common area  
maintenance  
charges, real  
estate and other  
asset based  
taxes, store  
maintenance,  
utilities,  
depreciation,  
fixture lease  
expenses and  
certain  
insurance  
expenses.

- (4) Selling, general  
and  
administrative  
expenses  
include store  
and field  
support payroll  
and fringe  
benefits,  
advertising,  
bank card  
charges,  
information  
systems,  
marketing,  
legal,  
accounting,  
other store  
expenses,  
stock-based  
compensation  
expense and all  
expenses  
associated with  
operating the  
Company's  
corporate  
headquarters.

- (5) Pre-opening expenses consist primarily of rent, marketing, payroll and recruiting costs incurred prior to a new or relocated store opening.
- (6) Merger integration and store closing costs include the expense of closing Dick's stores in connection with the Galyan's acquisition, advertising the rebranding of former Galyan's stores as Dick's stores, duplicative administrative costs, recruiting and system conversion costs.
- (7) Interest expense, net, results primarily from interest on our senior convertible notes and Second Amended and Restated Credit Agreement (the Credit Agreement).
- (8) Comparable store sales begin in a store's 1<sup>st</sup> full month of

operations after  
its grand  
opening.

Comparable  
store sales are  
for stores that  
opened at least  
13 months prior  
to the beginning  
of the period  
noted. Stores  
that were  
relocated during  
the applicable  
period have  
been excluded  
from  
comparable  
store sales. Each  
relocated store  
is returned to  
the comparable  
store base after  
its 14<sup>th</sup> full  
month of  
operations at  
that new  
location.  
Beginning with  
the second  
quarter 2006,  
the former  
Galyan's stores  
were included in  
the comparable  
store sales  
calculation for  
the quarter.

### **13 Weeks Ended October 28, 2006 Compared to the 13 Weeks Ended October 29, 2005**

#### **Net Income**

Net income increased 86% to \$7.8 million and earnings per diluted share increased to \$0.14, as compared to net income of \$4.2 million, or \$0.08 per diluted share for the 13 weeks ended October 29, 2005. The increase was primarily due to an increase in net sales and gross profit, partially offset by an increase in selling, general and administrative expenses.

#### **Net Sales**

Net sales increased 22% to \$708.3 million for the quarter from \$582.7 million for the 13 weeks ended October 29, 2005. This increase resulted primarily from a comparable store sales increase of 8.9%, or \$49.3 million and \$76.3 million from the net addition of new stores in the last five quarters which are not included in the comparable store base. The former Galyan's stores are included in the comparable store sales calculation for the quarter.

The increase in comparable store sales is attributable to favorable results across most of our businesses, including team sports such as football and soccer, men's and women's athletic apparel, cleats, golf apparel, kids' athletic footwear,

men's and women's outerwear and the outdoor categories. Our soccer and football businesses, which were very strong during the quarter, are largely done for the year. Strength in the cleat component of these sports was driven by Under Armour and Nike in football, and adidas and Nike in soccer. Overall, the golf business met our expectations with the increase in sales of golf apparel being partially offset by lower sales of golf equipment.

We took full advantage of the relatively cold weather in this year's third quarter. Comp sales in the outerwear business exceeded our expectations, and outpaced the company average. Cold weather related businesses performed well and there certainly was a shift from the fourth quarter into October.

For the quarter, private label product sales represented 14.1% of net sales, an increase from last year's 11.0% of net sales.

#### **Income from Operations**

Income from operations increased to \$15.6 million for the quarter from \$10.9 million for the 13 weeks ended October 29, 2005. The increase was primarily due to a \$37.9 million increase in gross profit, partially offset by a \$30.8 million increase in selling, general and administrative expenses and a \$2.3 million increase in preopening expenses.

Gross profit increased 25% to \$191.3 million for the quarter from \$153.5 million for the 13 weeks ended October 29, 2005. The 67 basis point increase is due primarily to leverage on occupancy related costs along with a decrease in transportation and distribution costs which have been managed through improved operational efficiencies such as better cubing of loads and managing frequency of deliveries.

## **Table of Contents**

Selling, general and administrative expenses increased 23% to \$167.4 million for the quarter from \$136.6 million for the 13 weeks ended October 29, 2005. The 19 basis point increase was primarily a result of 87 basis points of stock option and ESPP expense as the Company adopted SFAS 123R using the modified prospective transition method beginning January 29, 2006. The prior year quarter did not include stock-based compensation expense. Store payroll and related fringes decreased 66 basis points and net advertising expense decreased 45 basis points primarily due to the increase in sales. Corporate administrative expense increased 47 basis points due primarily to an increase in bonus expense as timing of the recognition of bonus expense can vary throughout the year and more expense was recognized in the 13 weeks ended October 28, 2006 as compared to the 13 weeks ended October 29, 2005.

Pre-opening expenses increased to \$8.3 million for the quarter from \$6.0 million for the 13 weeks ended October 29, 2005. Pre-opening expenses increased primarily due to the opening of 26 new stores during the quarter as compared to the opening of 16 new stores and relocation of three stores during the 13 weeks ended October 29, 2005. Pre-opening expense is also impacted by the timing of new stores which open in preceding and subsequent quarters.

### **Interest Expense, Net**

Interest expense, net, was \$2.6 million for the quarter as compared to \$3.9 million for the 13 weeks ended October 29, 2005. The Company's average borrowings outstanding on our Credit Agreement decreased to \$56.2 million for the quarter from \$148.1 million for the 13 weeks ended October 29, 2005, partially offset by a 171 basis point increase in the average interest rate on the revolving line of credit.

### **39 Weeks Ended October 28, 2006 Compared to the 39 Weeks Ended October 29, 2005**

#### **Net Income**

Net income increased to \$44.9 million and earnings per diluted share increased to \$0.82, as compared to \$19.0 million, or \$0.35 per diluted share for the 39 weeks ended October 29, 2005. The increase was primarily due to an increase in net sales, gross profit and a \$22.7 million after tax decrease in merger integration and store closing costs, partially offset by an increase in selling, general and administrative expenses and a \$1.1 million after tax gain on sale of investment recognized in the prior year period.

#### **Net Sales**

Net sales increased 18% to \$2,088 million from \$1,776 million for the 39 weeks ended October 29, 2005. This increase resulted primarily from a comparable store sales increase of 7.7%, or \$93.8 million and \$218.2 million from the net addition of new stores in the last five quarters which are not included in the comparable store base and the former Galyan's stores. The former Galyan's stores are not included in the year-to-date comparable store sales calculation as they were not in the comparable store base at the beginning of 2006.

The increase in comparable store sales is attributable to favorable results across most of our businesses, including cleats, baseball, casual footwear, outdoor categories, kids athletic footwear, men's and women's athletic apparel and golf apparel partially offset by decreases in inline skates and golf equipment. The sale of championship license merchandise in the first quarter of 2006 due to the Pittsburgh Steelers Super Bowl win accounted for 1% of the comparable store sales increase.

For the 39 weeks ended October 28, 2006, private label product sales represented 14.6% of net sales, an increase from last year's 11.9% of net sales.

#### **Income from Operations**

Income from operations increased to \$82.6 million from \$39.5 million for the 39 weeks ended October 29, 2005. The increase was primarily due to a \$96.6 million increase in gross profit and a \$37.8 million decrease in merger integration and store closing costs, partially offset by an \$86.6 million increase in selling, general and administrative expenses and a \$4.7 million increase in preopening expenses.

Gross profit increased 20% to \$576.4 million from \$479.8 million for the 39 weeks ended October 29, 2005. The 58 basis point increase was due primarily to margin improvement resulting from better purchasing and the impact of more private label sales and leverage on occupancy related costs along with a decrease in transportation and distribution costs which have been managed through improved operational efficiencies such as better cubing of loads and managing frequency of deliveries.

**Table of Contents**

Selling, general and administrative expenses increased 22% to \$478.9 million from \$392.3 million for the 39 weeks ended October 29, 2005. The 85 basis point increase was primarily a result of 90 basis points of stock option and ESPP expense as the Company adopted SFAS 123R using the modified prospective transition method beginning January 29, 2006. The prior year period did not include stock-based compensation expense. Store payroll and related fringes decreased 48 basis points primarily due to the increase in sales. Corporate administrative expense and other store expense increased 25 basis points due primarily to an increase in bonus expense.

Merger integration and store closing costs associated with the purchase of Galyan's was \$37.8 million for the 39 weeks ended October 29, 2005. These costs consisted primarily of \$23.0 million of store closing costs associated with the closed Dick's stores, \$12.2 million of advertising expense related to the conversion of Galyan's stores to Dick's stores, and \$2.6 million of other costs.

Pre-opening expenses increased to \$14.9 million from \$10.3 million for the 39 weeks ended October 29, 2005.

Pre-opening expenses increased primarily due to the opening of 39 new stores and relocation of two stores as compared to the opening of 26 new stores and relocation of four stores during the 39 weeks ended October 29, 2005.

Pre-opening expense is also impacted by the timing of new stores which open in preceding and subsequent quarters.

**Interest Expense, Net**

Interest expense, net, decreased to \$7.8 million from \$9.8 million for the 39 weeks ended October 29, 2005 primarily due to a decrease in our average borrowings outstanding on our Credit Agreement to \$55.6 million from \$141.3 million for the 39 weeks ended October 29, 2005, partially offset by a 195 basis point increase in the average interest rate on the revolving line of credit.

**LIQUIDITY AND CAPITAL RESOURCES AND CHANGES IN FINANCIAL CONDITION**

Our primary capital requirements are for inventory, capital improvements, and pre-opening expenses to support expansion plans, as well as for various investments in store remodeling, store fixtures and ongoing infrastructure improvements.

The change in cash and cash equivalents is as follows (in thousands):

	<b>39 Weeks Ended</b>	
	<b>October 28, 2006</b>	<b>October 29, 2005</b>
Net cash provided by (used in) operating activities	\$ 5,949	\$ (72,384)
Net cash used in investing activities	(136,992)	(74,386)
Net cash provided by financing activities	129,616	159,893
Net (decrease) increase in cash and cash equivalents	\$ (1,427)	\$ 13,123

**Operating Activities**

Cash flow from operations is seasonal in our business. Typically, we use cash flow from operations to increase inventory in advance of peak selling seasons, with the pre-Christmas inventory increase being the largest. In the fourth quarter, inventory levels are reduced in connection with Christmas sales and this inventory reduction, combined with proportionately higher net income, typically produces significant positive cash flow.

Cash provided by operating activities for the 39 weeks ended October 28, 2006 totaled \$5.9 million. The increase in inventory during the period used \$251.4 million and was partially offset by the seasonal increase in accounts payable which provided \$128.3 million. The increase in the cash provided by deferred construction allowances was due to an increase in the number of stores with landlord allowances and the timing of the receipt of the allowances as compared to the prior year. Net income for the 39 weeks ended October 28, 2006 provided \$44.9 million, and the non-cash charge for depreciation and amortization totaled \$39.4 million.

The annual cash flow from operating the Company's stores is a significant source of liquidity, and will continue to be used in 2006 primarily to purchase inventory, make capital improvements and open new stores. All of the Company's revenues are realized at the point-of-sale in the stores.



**Table of Contents**

Prior to the adoption of SFAS 123R, the Company presented all tax benefits resulting from the exercise of stock options as operating cash inflows in the consolidated statements of cash flows, in accordance with the provisions of the Emerging Issues Task Force ( EITF ) Issue No 00-15, Classification in the Statement of Cash Flows of the Income Tax Benefit Received by a Company upon Exercise of a Nonqualified Employee Stock Option. SFAS 123R requires the benefits of tax deductions in excess of the compensation cost recognized for those options to be classified as financing cash inflows rather than operating cash inflows, on a prospective basis. This amount is shown as Excess tax benefit from stock-based compensation on the consolidated statements of cash flows and was \$11.8 million. The prior year tax benefit from exercise of stock options classified as an operating cash inflow was \$14.2 million.

**Investing Activities**

Cash used in investing activities for the 39 weeks ended October 28, 2006 totaled \$137.0 million. Gross capital expenditures used \$136.2 million and fixture sale-leaseback transactions generated proceeds of \$14.1 million. We use cash in investing activities to build new stores and remodel or relocate existing stores. Furthermore, net cash used in investing activities includes purchases of information technology assets and expenditures for distribution facilities and corporate headquarters. The following table presents the major categories of capital expenditure activities (in thousands):

	<b>39 Weeks Ended</b>	
	<b>October 28, 2006</b>	<b>October 29, 2005</b>
New, relocated and remodeled stores	\$ 74,593	\$ 48,111
Future stores	16,861	2,308
Existing stores	14,824	19,355
Information systems	8,012	14,698
Administration and distribution	21,885	9,244
	<b>\$ 136,175</b>	<b>\$ 93,716</b>

We opened 39 stores and relocated two stores during the 39 weeks ended October 28, 2006 as compared to opening 26 stores and relocating four stores during the 39 weeks ended October 29, 2005. Sale-leaseback transactions covering store fixtures, buildings and information technology assets also have the effect of returning to the Company cash previously invested in these assets. The increase in new, relocated and remodeled stores and future stores is due in part to an increase in deferred construction allowances and the timing of store openings. The increase in administration and distribution is due in part to the expansion of the Plainfield distribution center.

Cash requirements in 2006, other than normal operating expenses, are expected to consist primarily of capital expenditures related to the addition of new stores, enhanced information technology and improved distribution infrastructure. The Company does not plan on opening or relocating any more stores during 2006. While there can be no assurance that current expectations will be realized, the Company expects capital expenditures, net of deferred construction allowances and proceeds from sale leaseback transactions, to be approximately \$100 million in 2006.

**Financing Activities**

Cash provided by financing activities for the 39 weeks ended October 28, 2006 totaled \$129.6 million primarily reflecting borrowings under the Credit Agreement of \$101.8 million. Financing activities also consisted of proceeds from transactions in the Company's common stock and the excess tax benefit from stock-based compensation. As stock options granted are exercised, the Company will continue to receive proceeds and a tax deduction; however, the amounts and the timing cannot be predicted.

The Company's liquidity and capital needs have generally been met by cash from operating activities, the proceeds from the convertible notes and borrowings under the \$350 million Credit Agreement, including up to \$75 million in the form of letters of credit. Borrowing availability under the Credit Agreement is generally limited to the lesser of 70% of the Company's eligible inventory or 85% of the Company's inventory's liquidation value, in each case net of



specified reserves and less any letters of credit outstanding. Interest on outstanding indebtedness under the Credit Agreement currently accrues, at the Company's option, at a rate based on either (i) the prime corporate lending rate or (ii) at the LIBOR rate plus 1.25% to 1.75% based on the level of total borrowings during the prior three months. The Credit Agreement's term expires May 30, 2008.

Borrowings under the Credit Agreement were \$101.8 million as of October 28, 2006. There were no outstanding borrowings under the Credit Agreement as of January 28, 2006. Total remaining borrowing capacity, after subtracting letters of credit as

## **Table of Contents**

of October 28, 2006 and January 28, 2006 was \$233 million and \$276 million, respectively.

The Credit Agreement contains restrictions regarding the Company's and related subsidiary's ability, among other things, to merge, consolidate or acquire non-subsidiary entities, to incur certain specified types of indebtedness or liens in excess of certain specified amounts, to pay dividends or make distributions on the Company's stock, to make certain investments or loans to other parties, or to engage in lending, borrowing or other commercial transactions with subsidiaries, affiliates or employees. Under the Credit Agreement, the Company may be obligated to maintain a fixed charge coverage ratio of not less than 1.0 to 1.0 in certain circumstances. The obligations of the Company under the Credit Agreement are secured by interests in substantially all of the Company's personal property excluding store and distribution center equipment and fixtures. As of October 28, 2006, the Company was in compliance with the terms of the Credit Agreement.

The Company believes that cash flows generated from operations and funds available under our Credit Agreement will be sufficient to satisfy our capital requirements through fiscal 2006. The Golf Galaxy acquisition, which is expected to be completed not before February 6, 2007, will be funded with the existing line of credit. The Company does not believe that the acquisition will impair the ability to be in compliance with the covenants of the Credit Agreement. Other new business opportunities or store expansion rates substantially in excess of those presently planned may require additional funding.

### **Off-Balance Sheet Contractual Obligations and Other Commercial Commitments**

The Company's off-balance sheet contractual obligations and commercial commitments as of October 28, 2006 primarily relate to operating lease obligations and letters of credit. The Company has excluded these items from the consolidated balance sheets in accordance with generally accepted accounting principles.

## **OUTLOOK**

### **Fiscal 2006 Comparisons to Fiscal 2005**

We are increasing earnings guidance for the full year as a result of our third quarter performance. Based on an estimated 55 million shares outstanding, the Company is increasing earnings guidance from approximately \$1.84 - 1.88 per share to the new guidance of approximately \$1.95 - 1.98 per share (which includes \$0.26 of stock option expense per share).

Comparable store sales are expected to increase approximately 6% on a 52-week to 52-week comparative basis.

### **Fourth Quarter 2006**

Based on an estimated 56 million shares outstanding, the Company anticipates earnings per share of approximately \$1.13 - 1.16 (which includes \$0.06 of stock option expense per share).

Comparable store sales are expected to increase approximately 2 - 3%.

## **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

There have been no material changes in the Company's market risk exposures from those reported in our Annual Report on Form 10-K for the year ended January 28, 2006.

## **ITEM 4. CONTROLS AND PROCEDURES**

During the third quarter of fiscal 2006, there were no changes in the Company's internal control over financial reporting that materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

During the quarter, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the design and operation of the disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act). Based upon that evaluation, management, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of the end of the period covered by this Report (October 28, 2006).

**Table of Contents**

**PART II. OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

The Company is a defendant in three cases which make claims concerning alleged failures to pay overtime wages as required by the Fair Labor Standards Act ( FLSA ) and applicable state labor law. The cases were filed in May and November of 2005, and April of 2006, and are currently pending in the U.S. District Court for the Western District of New York (Tamara Barrus v. Dick s Sporting Goods, Inc. and Galyan s Trading Company, Inc. ( Barrus ) and Daniel Parks v. Dick s Sporting Goods, Inc. ( Parks )) and the U.S. District Court for the Western District of Pennsylvania (James Premick v. Dick s Sporting Goods, Inc. ( Premick )). Because until September 2006 none of these cases were certified as class actions, we deemed them to be claims that were incidental to our business. In September and October 2006, respectively, a magistrate judge for the U.S. District Court for the Western District of New York conditionally certified classes for notice purposes under the FLSA in the Barrus and Parks cases. We have appealed these conditional certifications by the magistrate judge in the Barrus and Parks cases to the U.S. District Court in the Western District of New York. The U.S. District Court has denied our appeal as to conditional class certification in the Barrus case and has set a hearing to determine the schedule and scope of discovery in that case for the end of November 2006.

We currently believe that none of these cases properly represent class actions, and we plan to vigorously defend these cases. Our management believes that the final resolution of these matters would not have a material effect on our consolidated financial position or liquidity.

In addition to the above matters, various claims and lawsuits arising in the normal course of business are pending against us. The subject matter of these proceedings primarily includes commercial disputes and employment issues not relating to the FLSA. The results of those other proceedings are not expected to have a material adverse effect on our consolidated financial position, liquidity or results of operations.

**ITEM 1A. RISK FACTORS**

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended January 28, 2006 as filed with the Securities and Exchange Commission on March 23, 2006, which could materially affect our business, financial condition, financial results or future performance. Reference is made to Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations Forward-Looking Statements of this report which is incorporated herein by reference.

Due to the legal proceedings noted above in Part II, Item 1, the Company has added the following as a risk factor. *The Company may be subject to periodic litigation, including Fair Labor Standards Act and state wage and hour lawsuits that may adversely affect the Company s business and financial performance.*

From time to time the Company may be involved in lawsuits, including class action lawsuits brought against the Company for alleged violations of the Fair Labor Standards Act and state wage and hour laws. Due to the inherent uncertainties of litigation, we cannot accurately predict the ultimate outcome of any such proceedings. We may incur losses relating to these claims. In addition, these proceedings could cause us to incur costs and may require us to devote resources to defend against these claims. For a description of current legal proceedings, see Part II, Item 1, Legal Prodeedings.

**ITEM 6. EXHIBITS**

(a) Exhibits. The Exhibits listed in the Index to Exhibits, which appears on page 25 and is incorporated herein by reference, are filed as part of this Form 10-Q.

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on November 15, 2006 on its behalf by the undersigned, thereunto duly authorized.

DICK S SPORTING GOODS, INC.

By: /s/ EDWARD W. STACK

Edward W. Stack

Chairman of the Board, Chief Executive Officer and  
Director

By: /s/ MICHAEL F. HINES

Michael F. Hines

EVP - Chief Financial Officer (principal financial and  
accounting officer)

**Table of Contents**

**INDEX TO EXHIBITS**

Exhibit Number	Description of Exhibit	Method of Filing
2.1	Agreement and Plan of Merger dated as of November 13, 2006, among Dick's Sporting Goods, Inc., Yankees Acquisition Corp., and Golf Galaxy, Inc.	Incorporated by reference to Exhibit 2.1 to the Registrant's Form 8-K, File No. 001-31463, filed on November 13, 2006
10.1	Voting Agreement dated as of November 13, 2006 among Dick's Sporting Goods, Inc., and Golf Galaxy, Inc.	Incorporated by reference to Exhibit 10.1 to the Registrant's Form 8-K, File No. 001-31463, filed on November 13, 2006
10.2	First Amendment to the Second Amended and Restated Credit Agreement dated as of November 9, 2006, among Dick's Sporting Goods, Inc., certain lenders and General Electric Capital Corporation as agent	Incorporated by reference to Exhibit 10.2 to the Registrant's Form 8-K, File No. 001-31463, filed on November 13, 2006
31.1	Certification of Edward W. Stack, Chairman and Chief Executive Officer, dated as of November 15, 2006 and made pursuant to Rule 13a-14 of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002	Filed herewith
31.2	Certification of Michael F. Hines, Executive Vice President and Chief Financial Officer, dated as of November 15, 2006 and made pursuant to Rule 13a-14 of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002	Filed herewith
32.1	Certification of Edward W. Stack, Chairman and Chief Executive Officer, dated as of November 15, 2006 and made pursuant to Section 1350, Chapter 63 of Title 18, United States Code, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002	Filed herewith
32.2	Certification of Michael F. Hines, Executive Vice President and Chief Financial Officer, dated as of November 15, 2006 and made pursuant to Section 1350, Chapter 63 of Title 18, United States Code, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002	Filed herewith

